



# COUNCIL INFORMATION PACKAGE

Friday, June 26, 2026

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|   | <b>Pages</b> |
|---|--------------|
| 1. Memorandum from the City of Welland re: 2026 Municipal and School Board Election - Open Polling Locations Update.                        | 2 - 3        |
| 2. Memorandum from the City of Welland re: Corporate Asset Management Plan - Annual Review.   | 4 - 11       |
| 3. Letter from the Niagara Health re: Welland Renovations.  | 12 - 14      |
| 4. Letter from the Niagara Home Builders' Association re: NHBA City of Welland Support Letter - DCRP Application.                           | 15 - 16      |
| 5. Letter from the Municipality of St. Charles re: Correspondence - South Huron - Ontario Heritage Organization Development Grant Advocacy. | 17 - 20      |
| 6. Letter from the Township of Puslinch re: 171 Stone Mills Opposition to FIPPA.  | 21 - 23      |
| 7. Letter from the Township of Puslinch re: 172 Provincial-Municipal Fiscal Framework.  | 24 - 28      |
| 8. Letter from the Township of Tay Valley re: Resolution #C-2026-06-16.   | 29 - 30      |
| 9. Letter from the Town of Penetanguishene re: Heads and Beds Payment-in-Lieu of Taxes Program - Municipal Collaboration.                   | 31 - 34      |
| 10. Letter from the Township of Assiginack re: Hwy 11 & 17 - Rest Stops/Areas.  | 35 - 35      |
| 11. Letter from the Township of Cramahe re: Request for Extension to the Ontario Heritage Act - Intention to Designate.                     | 36 - 36      |

**MEMORANDUM**

**TO: Mayor, Council and Residents**

**FROM: Tara Stephens, Director of Legislative Services/City Clerk**

**DATE: June 26, 2026**

**SUBJECT: 2026 Municipal and School Board Election – Open Polling Locations Update**

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This memorandum has been prepared to provide an update regarding the 2026 Municipal and School Board Election, specifically to advise that polling locations have now been finalized for Voting Day (October 26, 2026).

**Open Polling Locations**

The City of Welland will once again implement open polling locations for the 2026 Municipal Election. This approach allows electors the flexibility to vote at any polling location within the city, regardless of ward.

Staff are pleased to advise the following eight (8) polling locations, all of which will operate as open polls on Voting Day:

- Casa Dante – 34 Lincoln Street
- Croatian National Home – 6 Broadway Avenue
- École Franco-Niagara – 670 Tanguay Avenue
- Royal Canadian Legion – 383 Morningstar Avenue
- Seaway Mall (Library) – 800 Niagara Street
- Welland Community Centre – 145 Lincoln Street
- Wellspring Community Church – 370 South Pelham Road
- Wesley United Church – 244 First Avenue

Electors may attend any one of these locations to cast their ballot on Voting Day. Polls will be open from 10 a.m. to 8 p.m.

## **Advance Voting Opportunities**

Advance in-person voting opportunities will be available to provide electors with additional flexibility to cast their ballot prior to Voting Day.

Advance voting will take place as follows:

- Civic Square, 60 East Main Street - October 5 to 9, 2026 - 10:00 a.m. to 6:00 p.m.
- Seaway Mall – Welland Public Library, 800 Niagara Street - October 17 to 25, 2026 - 10:00 a.m. to 5:00 p.m.

## **Additional Information**

Further information regarding voting, including advance voting opportunities, voter requirements, and key election dates, will continue to be updated and made available on the City's election webpage at <https://www.welland.ca/Elections/index.asp>

Residents are encouraged to visit the website regularly for the most current election information.

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**MEMORANDUM**

**TO:** Welland City Council

**FROM:** Sherri-Marie Millar, P.Eng.  
Director of Infrastructure Services/City Engineer

Matthew Main, P. Eng.  
Manager of Infrastructure and Assets

**DATE:** June 26, 2026

**SUBJECT:** Corporate Asset Management Plan – Annual Review

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The purpose of this memo is to provide Council with the **annual review of asset management progress** as required under **Ontario Regulation 588/17**, following completion of the City's 2025 Corporate Asset Management Plan (AMP).

**2025 Asset Management Plan**

The City of Welland's **2025 Asset Management Plan** was completed in accordance with Ontario Regulation 588/17 and provides a comprehensive framework for managing approximately **\$2.7 billion in municipal assets**.

Council will recall the following key components of the 2025 Asset Management Plan:

**City's Infrastructure Valuation and Condition Distribution**

The City of Welland owns and operates approximately **\$2.7 billion in infrastructure assets** across ten service areas that support municipal service delivery and contribute to residents' quality of life. Asset condition is a key performance indicator used to evaluate infrastructure health and monitor progress in maintaining and improving service levels.

Overall, the City's infrastructure is in "**Fair**" **condition**, with more than half of assets rated as fair or better, and only a small proportion with unknown condition due to ongoing improvements in data quality and completeness. Condition information has been collected and updated across most asset classes, providing a strong foundation for understanding infrastructure needs, supporting investment planning, and enabling performance benchmarking across the organization.

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### Levels of Service

Levels of Service (LOS) define the quality, reliability, and accessibility of services the City delivers through its infrastructure, and are based on community expectations, Council priorities, regulatory requirements, and financial capacity; the 2025 AMP establishes both current performance and proposed (target) LOS for all asset classes—using prescribed metrics for core assets and staff-developed metrics for non-core assets—allowing the City to measure performance, link infrastructure condition to service outcomes, and guide investment decisions, with ongoing annual monitoring to track progress and adjust targets as needed.

### Lifecycle Management

Lifecycle management in the Asset Management Plan outlines the planned actions required to manage assets throughout their full life—from acquisition to disposal—ensuring sustainable service delivery while minimizing risk and lifecycle costs; it is structured around six key categories (disposal, growth, non-infrastructure solutions, operations and maintenance, service improvement, and renewal/replacement) and is supported by documented strategies and cost estimates for each asset class, allowing the City to evaluate investment needs, assess impacts on asset condition, and determine the funding required to maintain or achieve desired levels of service over time.

### Financial Strategy

The financial analysis in the Asset Management Plan assesses the City's ability to fund infrastructure needs by comparing current budgets to the investment required to maintain and achieve desired Levels of Service through three scenarios: maintaining current service, current funding levels, and achieving proposed service levels; based on this analysis, the City has identified an **average annual funding gap of approximately \$40 million**, split between rate-supported and tax-supported assets, highlighting a significant shortfall in funding required for renewal, rehabilitation, and replacement activities, and demonstrating the need for long-term financial strategies and prioritization to sustainably manage infrastructure and maintain service delivery.

For additional information on each individual asset group, please refer to the approved Asset Management Plan available on the City of Welland's website:

<https://www.welland.ca/Engineering/pdfs/AssetManagementPlan2025.pdf>

### **2025/26 Asset Management Progress**

The City of Welland is taking important steps to improve how it manages its infrastructure by updating policies, strengthening financial planning, and improving the quality of asset data.

The City is also using better tools and technology to track assets, plan maintenance, and make informed decisions. These efforts help ensure that infrastructure is well maintained, risks are reduced, and services can continue to meet the needs of the community both now and in the future.

The following is a summary of projects and asset management activities City staff have been working on to advance and mature asset management at the City of Welland:

### 2026 Budget Summary

The City of Welland's 2026 Budget reflects a strong asset management focus on maintaining and renewing existing infrastructure through a proactive, condition-based approach, prioritizing investments that extend asset life, reduce emergency repairs, and support long-term service delivery.

The budget emphasizes state-of-good-repair capital renewal, with approximately **\$52.1 million in capital investments** targeted primarily toward roads, wastewater, water systems, storm infrastructure, facilities, and parks, supported by a diversified funding strategy including reserves, debt, government grants, and development charges.

Major multi-asset projects—such as the Ontario Road trunk sanitary sewer and coordinated road, water, and sewer renewals—demonstrate an integrated approach to infrastructure planning, while ongoing programs like pavement rehabilitation, sewer lining, and facility upgrades reflect lifecycle management principles. Overall, the budget aligns practical financial realities with asset management objectives by balancing affordability with the need to address aging infrastructure, sustain service levels, and support future growth.

During the 2026 budget process, staff introduced the concept of a dedicated infrastructure investment to address the asset management funding gap and support the long-term maintenance of City assets. Staff will continue to explore options with Council in future budget cycles to make incremental financial contributions to ensure long-term asset sustainability while balancing affordability.

### Updating Asset Management Policy

The Strategic Asset Management Policy Update is scheduled to come to Council in 2026. The policy was reviewed by a consultant and was found to require only minor administrative and clarifying revisions, including updates to asset categories, definitions, roles and responsibilities, and alignment with current organizational structure and supporting documents. These proposed changes will improve clarity, strengthen links between asset management, financial planning, budgeting, land use planning, and risk management, and

ensure consistency with the latest AMP, while maintaining the City's commitment to effective long-term infrastructure planning and sustainable asset stewardship.

### Debt Strategy Update

The debt strategy update received endorsement by Council on October 28, 2025. The strategy proposes creating a debt policy that balances continued use of debt while also striving to increase our annual levy contribution (i.e. pay-as-you-go) to the capital program. The debt guideline proposes utilizing approximately \$14 million of approved debt as the maximum annual budget amount for the foreseeable future as we continue to explore with Council an increase to the pay-as-you-go contribution that will contribute to the sustainability of the capital program and help address the City's AMP needs.

Staff are developing a comprehensive debt strategy document that considers balancing debt usage and pay as-you-go funding approaches, adopts best practice metrics that measure the City's ability to pay, set guidance for which projects will utilize debt financing and various reporting on approved debt and unissued debt during budget cycles, and the forecasted capital budget requirements. Debt is a powerful tool that is to be managed strategically with existing reserve balances, increased contributions to reserves that support pay-as-you go strategies, and grant funding opportunities available. The debt strategy enables prudent decision making when investing into the City's capital programs.

### Water and Wastewater Long Range Financial Plan

Presented to Council on March 10, 2026, the Water and Wastewater Long Range Financial Plan confirms that the City of Welland's water system is financially sustainable, with projected revenues—supported by planned rate increases—sufficient to cover operations, debt, and asset amortization while maintaining reserves for future infrastructure needs through 2036.

Developed to meet Safe Drinking Water Act requirements and support licence renewal, the plan serves as a long-term financial tool that integrates capital planning, growth pressures, and evolving economic conditions.

From an asset management perspective, the plan is critical as it aligns funding with lifecycle needs, supports ongoing investment in infrastructure renewal and expansion, and links financial sustainability directly to the City's asset management plans, ensuring water and wastewater assets can be maintained in a state of good repair over the long term.

### Update Policies and Programs

Staff are working on policies and programs that support asset management practices at the City. The three highlighted below are the Information Services Hardware Refresh Policy, Facilities Preventative Maintenance Schedule Project, and Reserve Policy.

- **Informational Services Hardware Refresh Policy** - This policy establishes a structured, lifecycle-based approach to managing City-owned IT hardware—ensuring devices are properly planned, funded, maintained, and replaced—which supports asset management by integrating IT assets into the broader Asset Management Plan to enable sustainable funding, risk management, and long-term service reliability.
- **Facilities Preventative Maintenance Schedule Project** – The facilities group will be working on a project that is developing and formalizing existing and new maintenance activities and schedules related to equipment found in City facilities. Formalizing maintenance activities and schedules ensures consistent, proactive care of facility assets, extending their lifespan, reducing failures, and supporting efficient, data-driven asset management.
- **Reserve Policy** – The finance team held a workshop with Council September 9, 2025 that outlined the guiding principles and approach on the development of an updated policy. Work is underway on updating the current reserve policy that will support fiscal management when resources are required to promote affordability and long-term sustainability of City operations and assets. Staff are categorizing reserves, forecasting reserve balances and tracking commitments through the budget cycle that aid in decision making and financial planning.

### Missing Asset Data Collection

Inventorying assets is a critical first step in asset management, as it establishes a complete and accurate record of what assets exist, where they are located, and their key attributes. A well-developed asset inventory provides the foundation for all subsequent analysis, including condition assessments, lifecycle planning, and financial forecasting. Without a reliable inventory, municipalities risk overlooking assets, misallocating resources, and making decisions based on incomplete information.

By maintaining a current and comprehensive inventory, the City can ensure better prioritization, improved risk management, and more effective long-term planning, ultimately supporting the sustainability and performance of their infrastructure systems.

Below is a sample list of inventories City staff have been working on creating and updating:

- Parks and Canal Sign Inventory

- Cemetery Foundation Inventory
- Memorial Benches and Trees Inventory
- Waste Receptacles Inventory
- Street Signs Inventory
- Fitness Equipment Inventory
- Canal Dock Inventory

### Collection of Condition Data

Collecting condition data is essential in asset management because it provides a clear understanding of how assets are performing and when they will require maintenance, rehabilitation, or replacement. Accurate condition information allows the City to move from reactive to proactive planning by identifying deterioration trends and prioritizing investments based on risk and need. It also improves the accuracy of lifecycle and financial forecasts, ensuring that funding is aligned with actual infrastructure requirements.

Without reliable condition data, decisions may be based on assumptions, increasing the risk of asset failure, service disruptions, and inefficient use of resources; with it, organizations can optimize maintenance strategies, extend asset life, and maintain assets in a safe and reliable state.

Below is a sample of condition and inspection data staff has been collecting:

- Parks and Canal Sign Condition Assessment
- Road Condition Assessment Update (PCI)
- Storm and Wastewater CCTV
- Sidewalk Minimum Maintenance and Condition Inspections
- Park and Trail Condition Assessment
- Street Sign Retro-reflectivity and Condition Assessment
- Bridge and Culvert (OSIM) inspections

### Updating Asset Management Technologies

The City has enhanced its asset management practices by integrating modern technology platforms, including ESRI Field Apps, Trimble's Cityworks, Brightly Predictor.

This integrated approach is important because it creates a cohesive, data-driven system where asset information is accurately captured in the field, stored and visualized spatially, and directly linked to maintenance activities and long-term lifecycle planning. By connecting these tools, the City improves data accuracy, supports informed decision-making, enables proactive maintenance, and strengthens financial and capital planning—ultimately leading to

more efficient operations, reduced risk, and more sustainable management of infrastructure assets.

- **ESRI Fieldmaps** - supports asset management by enabling real-time field data collection and updates, ensuring accurate, up-to-date asset information that improves decision-making and lifecycle planning.
- **ESRI Cityworks** - supports asset management by linking asset inventories to maintenance and work activities, enabling efficient tracking, scheduling, and data-driven decision-making for infrastructure operations.
- **Brightly Predictor** - supports asset management by analyzing asset condition and performance data to forecast optimal maintenance and rehabilitation timing, enabling more cost-effective lifecycle planning for infrastructure.

### **Asset Management Going Forward**

Asset management is an ongoing process that continues to evolve and improve over time. Factors that impede the City's ability to implement its asset management plan include, financial constraints, asset data quality, asset management's integration with budgeting, and difficult to understand level of service definitions. With the next update to the Asset Management Plan scheduled for completion in 2030, the City will continue to identify and carry out initiatives that improve these impediments and further mature asset management practices at the City of Welland. As outlined in the 2025 Asset Management Plan, there are still opportunities for improvement in the areas listed below.

- **Continually Improve Asset Data** – Continue to establish a single source of truth for asset data, strengthen data governance, address remaining data gaps, and regularly update asset values and service lives will improve the accuracy, accountability, and reliability of asset management decision-making.
- **Continue to Update Asset Condition Data** - Decisions on asset renewal and rehabilitation should be based on understanding condition and critical failure modes so the City can prioritize high-impact risks, improve service reliability, and advance asset management practices as better data becomes available.
- **Continue to Expand and Improve Lifecycle Strategies** - Expanding and improving lifecycle strategies is essential for asset management because it enables organizations to optimize costs, enhance performance, reduce risks, and make informed long-term decisions across an asset's entire life.
- **Develop a Criticality and Risk Assessment Framework** – Developing this framework allows the City to identify, prioritize, and manage assets based on the

likelihood and consequences of failure, ensuring that limited resources are directed toward the assets that pose the greatest risk to service delivery, safety, and cost.

- **Improve Level of Service Definitions** – The City will review and enhance its Levels of Service metrics by shifting from backlog- and age-based approaches to performance- and risk-based measures, ensuring investments are prioritized based on actual service outcomes, community needs, and asset criticality for more efficient and effective asset management.
- **Identifying Lifecycle Activities in the Annual Budget** - Lifecycle management activities are categorized to summarize the various lifecycle activities that asset owners complete during the lifecycle of an asset. Identifying these activities in the budget will help clarify total lifecycle costs and ensure spending is directly linked to effective asset management.
- **Continue to Pursue Strategies to Address the Infrastructure Gap** – Closing the infrastructure gap requires a combination of financial and non-financial strategies. Consistent, incremental changes can lead to significant long-term impacts. Financial strategies include increasing reserve fund contributions and leveraging grant opportunities. Non-financial strategies involve adjusting level-of-service targets, prioritizing assets, and developing alternative approaches to asset replacement.

**To:** Mayor and Members of Welland City Council

**From:** Niagara Health

**Subject:** Welland Hospital Renovation Plans

**Date:** June 23, 2026

**Dear Mayor and Members of Council,**

Niagara Health is pleased to provide this update regarding the planned renovations at Welland Hospital.

In November 2025, Niagara Health received approval from the Government of Ontario to proceed with renovations at Welland Hospital. This milestone marked a critical step toward transforming healthcare delivery across the region, aligned with the planned opening of the South Niagara Hospital in 2028.

Since receiving this approval, Niagara Health is progressing through the planning phase working closely with the Ministry of Health, focusing on infrastructure upgrades including chiller and boiler plant upgrades and the addition of a second generator, improvements to patient care environments, and operational enhancements to meet the evolving needs of our community.

We are now preparing to move into the construction phase, with renovations continuing through to 2028 in coordination with the opening of the South Niagara Hospital.

These renovations are essential to strengthen Welland Hospital's role as a cornerstone of Niagara's future three-site system. The work has been carefully phased to ensure no impact on hospital operations. The project will enhance patient safety, increase capacity for complex continuing care, and support the relocation and growth of specialized programs.

Niagara Health remains committed to ongoing communication, collaboration, and transparency with the City of Welland and the community. We will continue to provide updates as this work progresses.

Thank you for your continued support.

Sincerely,

Harpreet Bassi

Executive Vice-President,  
Strategy, Research and Redevelopment

## Overview

Niagara Health has approval from the provincial government to begin renovations at Welland Hospital. These renovations prepare us for 2028, when the new South Niagara Hospital opens and we transition to a three-site hospital system model.

## Purpose of Renovations

The renovations will:

- Improve patient care environments
- Enhance safety and security for select areas
- Infrastructure upgrades
  - Modernization of core building systems
    - Chiller Plant Upgrades
    - Steam Boiler Replacement
    - Installation of 2<sup>nd</sup> Generator
  - Upgrades to support clinical services and long-term sustainability
- Increase single and double patient rooms, which will significantly reduce triple patient rooms and the elimination of quad rooms

## Areas Included in Renovations

Renovations will take place across multiple areas of the hospital, including:

- **Level 1:** Woolcott Wing, Complex Continuing Care Unit
- **Level 2:** East and West Wings
- **Level 3:** South Wing (excluding ICU)
- **Level 4:** East and West Wings
- **Level 6:** East and West Wings

## Timeline

**Planning Phase:** 2025–2026

**Construction and Completion:** In alignment with the opening of the South Niagara Hospital in 2028

## Program and Capacity Changes

As part of the renovations:

- More than 60 complex continuing care beds will be relocated to Welland Hospital
- A 35-bed Residential Addictions Treatment Program will be established at the site by 2028

## What Comes Next

Niagara Health will continue to:

- Provide updates as progress continues
- Engage with the community and partners
- Advance planning and construction timelines

These improvements will ensure that Welland remains a vital, modern, and high-quality healthcare hub for the community.

For on-going updates related to the work at the Welland Hospital, please visit: [Welland Hospital: What's Ahead](#)



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Mayor Frank Campion, CAO Jessica Ruddell & Council Members  
City of Welland  
60 East Main Street – Civic Square  
Welland, ON

**RE: NHBA Letter of Support – Canada-Ontario Development Charge Reduction Program (DCRP) Application**

Dear Mayor Campion, CAO Jessica Ruddell and Council,

On behalf of the Niagara Home Builders' Association (NHBA), we would like to commend the City of Welland for its leadership in submitting an application to the Canada-Ontario Development Charge Reduction Program (DCRP).

The NHBA is pleased to offer its full support for the city's application and recognizes the significant effort undertaken by staff and council to pursue this important funding opportunity on behalf of current and future residents.

The DCRP represents a transformative opportunity for municipalities to secure substantial funding for housing-enabling infrastructure while reducing development charges to improve housing affordability and encourage new residential investment. By participating in this program, Welland has demonstrated a proactive commitment to addressing Ontario's housing supply challenges while positioning the community for long-term economic growth.

The potential benefits of the program extend far beyond development charge reductions. Investments in critical infrastructure such as roads, water, wastewater, and transit systems will help support future growth, create jobs, strengthen municipal competitiveness, and enhance the quality of life for residents. At a time when housing affordability and supply remain pressing concerns across Ontario, municipalities willing to embrace innovative solutions and partnership opportunities with senior levels of government are helping to lead the way.

The NHBA strongly believes that reducing barriers to housing construction is essential to improving affordability and increasing housing supply throughout the Niagara region. The city's willingness to pursue the DCRP demonstrates a commitment to finding practical solutions that support both housing growth and responsible infrastructure planning.

We also recognize the importance of securing external funding sources to help offset infrastructure costs and reduce financial pressures on municipalities and taxpayers. Programs such as the DCRP create opportunities to advance needed infrastructure projects while fostering a more competitive environment for residential development and investment.

As the voice of the residential construction industry in Niagara since 1955, the NHBA remains committed to working collaboratively with municipal leaders, staff, and government partners to advance policies that support housing affordability, economic development, and sustainable community growth.

We thank Mayor Campion, CAO Jessica Ruddell, staff, and council for their leadership and for taking action to pursue this important opportunity. The NHBA fully supports Welland's application and looks forward to continuing our partnership in building complete, vibrant, and affordable communities throughout Niagara.

Sincerely,



Kelly Anderson  
NHBA Chair



Chuck McShane  
NHBA CEO

The Corporation of the Municipality of St. Charles  
RESOLUTION PAGE



Regular Meeting of Council

**Agenda Number:** 4.4.2.  
**Resolution Number** 2026-074  
**Title:** Correspondence - South Huron - Ontario Heritage Organization  
Development Grant Advocacy  
**Date:** April 15, 2026

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**Moved by:** Councillor Laframboise  
**Seconded by:** Councillor Lachance

**BE IT RESOLVED THAT Council for the Corporation of the Municipality of St.-Charles hereby supports Resolution Number 125-2026 passed on March 16, 2026 by the Corporation of the Municipality of South Huron regarding the Ontario Heritage Organization Development Grant Advocacy;**  
**AND BE IT FURTHER RESOLVED THAT a copy of this Resolution be sent to the the Minister of Tourism, Culture and Gaming; our local Member of Provincial Parliament (MPP), the Association of Municipalities of Ontario (AMO); and all Ontario Municipalities.**

**CARRIED**

  
MAYOR



**CORPORATION OF THE MUNICIPALITY OF SOUTH HURON**

322 Main Street South P.O. Box 759

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N0M 1S6

Phone: 519-235-0310 Fax: 519-235-3304

Toll Free: 1-877-204-0747

[www.southhuron.ca](http://www.southhuron.ca)

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March 24, 2026

Via email: [stan.cho@pc.ola.org](mailto:stan.cho@pc.ola.org)

Ministry of Tourism, Culture and Gaming

6<sup>th</sup> Floor

438 University Ave.

Toronto, ON M7A 1N3

Dear Hon. Stan Cho,

**Re: Ontario Heritage Organization Development Grant Advocacy**

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Please be advised that South Huron Council passed the following resolution at their March 16, 2026 Regular Council Meeting:

125-2026

Moved By: Aaron Neeb

Seconded by: Ted Oke

**That South Huron Council supports the February 17, 2026 correspondence of the Township of McNab/Braeside regarding Ontario Heritage Organization Development Grant Advocacy; and**

**That this supporting resolution and the originating correspondence be circulated to the Minister of Tourism, Culture and Gaming, Stan Cho, Lisa Thompson, MPP, AMO, and all municipalities in Ontario.**

Result: Carried

Please find attached the originating correspondence for your reference.

Respectfully,

Kendra Webster, Legislative & Licensing Coordinator

Municipality of South Huron

[kwebster@southhuron.ca](mailto:kwebster@southhuron.ca)

519-235-0310 x. 232

Encl.

cc: MPP Lisa Thompson, [lisa.thompson@pc.ola.org](mailto:lisa.thompson@pc.ola.org); AMO, [resolutions@amo.on.ca](mailto:resolutions@amo.on.ca) ; and all municipalities in Ontario.



TOWNSHIP OF  
**McNab/Braeside**

Regular Council Meeting Resolution Form

Date: February 17, 2026 No: RESOLUTION - 56-2026  
 Moved by Councillor Kevin Rosien Disposition: CARRIED  
 Seconded by Deputy Mayor Scott Brum Item No: 14.2

Description: Ontario Heritage Organization Development Grant Advocacy

**RESOLUTION:**

**WHEREAS** Ontario municipalities are legislated to preserve records of enduring and historical value, and community archives play a critical role in fulfilling this responsibility, particularly in rural and smaller municipalities; and

**WHEREAS** The Heritage Organization Development Grant (HODG) is the only provincial operating grant available to grassroots, non-profit heritage organizations, including community archives and historical societies across Ontario; and

**WHEREAS** The maximum annual HODG grant of \$1,545 per organization has remained effectively unchanged for more than 15 years, resulting in a significant erosion of its real value due to inflation, such that its current purchasing power is approximately two-thirds of what it was in 2010; and

**WHEREAS** Rising operating costs related to insurance, utilities, records preservation, digitization, accessibility, and volunteer coordination have increased financial pressure on heritage organizations, often requiring municipalities to absorb additional costs to ensure continuity of service; and

**WHEREAS** Strengthening HODG would represent a modest but high-impact provincial investment that would help stabilize community archives, reduce pressure on municipal budgets, and safeguard Ontario's public records and local heritage for future generations;

**NOW THEREFORE BE IT RESOLVED THAT** Council formally support a review and modernization of the Heritage Organization Development Grant, including restoring its real purchasing power through inflationary adjustment and exploring options for increased or multi-year operating stability; and

**BE IT FURTHER RESOLVED THAT** This resolution be forwarded to the Minister of Tourism, Culture and Gaming, local Members of Provincial Parliament, AMO, and Ontario municipalities for consideration and support.

MAYOR

|                                   |       |       |
|-----------------------------------|-------|-------|
| Recorded Vote Requested by: _____ | Yea   | Nay   |
| Mayor Lori Hoddinott              | _____ | _____ |
| Deputy Mayor Scott Brum           | _____ | _____ |
| Councillor Kevin Rosien           | _____ | _____ |
| Councillor Robert Campbell        | _____ | _____ |
| Councillor Jill Campbell          | _____ | _____ |

Declaration of Pecuniary Interest: \_\_\_\_\_  
 Disclosed his/her/their interest(s), vacated he/her/their seat(s),  
 abstained from discussion and did not vote



Hon. Doug Ford  
Premier of Ontario  
823 Albion Road  
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Township of Puslinch  
7404 Wellington Road 34  
Puslinch, ON N0B 2J0  
[www.puslinch.ca](http://www.puslinch.ca)

June 22, 2026

RE: 6.8 Township of Stone Mills Opposition to Changes to Ontario's Freedom of Information and Protection of Privacy Act

Please be advised that Township of Puslinch Council, at its meeting held on May 27, 2026, considered the aforementioned topic and subsequent to discussion, the following was resolved:

Resolution No. 2026-171:

Moved by Councillor Hurst and  
Seconded by Councillor Goyda

That the Consent Agenda item 6.8 be received for information; and

Whereas Council supports the Township of Stone Mills opposition to the changes to Ontario's Freedom of Information and Protection of Privacy Act;

That Council direct staff to send a support resolution accordingly as well as to MPP Joseph Racinsky.

CARRIED

As per the above resolution, please accept a copy of this correspondence for your information and consideration.

Sincerely,

Justine Brotherston  
Municipal Clerk



CC: All Ontario Municipalities and MPP's

**The Corporation of The  
Township of Stone Mills**

4504 County Road 4, Centreville, Ontario K0K 1N0

Tel. (613) 378-2475 Fax. (613) 378-0033

Website: [www.stonemills.com](http://www.stonemills.com)



May 14, 2026

**Sent Via Email Only**

Hon. Doug Ford  
Premier of Ontario  
Legislative Building, Queen's Park  
Toronto ON M7A 1A1

Dear Hon. Doug Ford,

Re: Township of Stone Mills opposition to the changes to Ontario's Freedom of Information and Protection of Privacy Act

Please be advised that during the regular Council meeting of April 13, 2026, Township of Stone Mills Council passed the following motion,

**Resolution 30-706-2026**

Whereas the government of Ontario is proposing changes to the Freedom of Information and Protection of Privacy Act (FIPPA) that would exclude records of the premier, cabinet ministers and their staff from public access requests;

AND Whereas these changes would apply retroactively and may limit access to records related to matters of public interest;

AND Whereas the Information and Privacy Commissioner for Ontario has warned that these changes would reduce transparency and accountability, Freedom of Information laws are an essential to the public trust and democratic accountability;

Therefore Be It Resolved That Stone Mills Township oppose the proposed changes to FIPPA;

1. Call on the Province to ensure records related to government business remain accessible to the public;
2. Urge the Province to consult with the Information and Privacy Commissioner of Ontario and the public before proceeding;
3. Direct that this motion be circulated to the Premier Doug Ford, appropriate minister, all MPP's and Ontario municipalities.

**Moved By** Councillor Woodcock

**Seconded By** Councillor Milligan

**Carried**

If you have any questions, please do not hesitate to contact the undersigned.

Sincerely,

Brandi Teeple  
Township Clerk  
Township of Stone Mills  
4504 County Road 4  
Centreville, ON, K0K 1N0  
Phone: 613 378-2475 ext. 225  
Email: [bteeple@stonemills.com](mailto:bteeple@stonemills.com)

cc. All Ontario Municipalities  
All MPP's



Hon. Doug Ford  
Premier of Ontario  
823 Albion Road  
Etobicoke, ON  
M9V 1A3  
VIA EMAIL:  
[premier@ontario.ca](mailto:premier@ontario.ca)

Hon. Peter Bethlenfalvy  
Minister of Finance  
VIA EMAIL:  
[peter.bethlenfalvy@pc.ola.org](mailto:peter.bethlenfalvy@pc.ola.org)

Township of Puslinch  
7404 Wellington Road 34  
Puslinch, ON N0B 2J0  
[www.puslinch.ca](http://www.puslinch.ca)

June 23, 2026

Hon. Rob Flack  
Ministry of Municipal  
Affairs and Housing  
VIA EMAIL:  
[rob.flack@pc.ola.org](mailto:rob.flack@pc.ola.org)

Hon. Kinga Surma  
Minister of Infrastructure  
VIA EMAIL:  
[kinga.surma@pc.ola.org](mailto:kinga.surma@pc.ola.org)

RE: 6.5 Town of Halton Hills Resolution Request for review of Provincial-Municipal Fiscal Framework

Please be advised that Township of Puslinch Council, at its meeting held on May 27, 2026, considered the aforementioned topic and subsequent to discussion, the following was resolved:

Resolution No. 2026-172: Moved by Councillor Sepulis and  
Seconded by Councillor Goyda

That the Consent Agenda item 6.5 be received; and

Whereas Council supports the Town of Halton Hills Resolution Request for review of Provincial-Municipal Fiscal Framework resolution that Council direct staff to send a support resolution accordingly.

CARRIED

As per the above resolution, please accept a copy of this correspondence for your information and consideration.



Sincerely,

Justine Brotherston  
Municipal Clerk

CC: Association of Municipalities of Ontario (AMO)  
Federation of Canadian Municipalities (FCM)  
Region of Halton MPPs  
Region of Halton  
City of Burlington  
Town of Milton  
Town of Oakville  
All Ontario municipalities

April 28, 2026

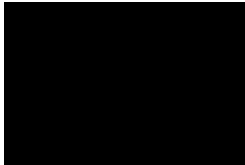
Honourable Doug Ford, Premier of Ontario  
Via Email

**Re: Request for review of Provincial-Municipal Fiscal Framework**

Please be advised that Council of the Town of Halton Hills at its meeting of Monday April 20, 2026, adopted Resolution No. 2026-0071 regarding Request for review of Provincial-Municipal Fiscal Framework.

Attached for your information is a copy of Resolution No. 2026-0071.

Respectfully,



Melissa Lawr, AMP, Dipl.M.A.  
Deputy Clerk – Legislation

- cc. The Honourable Rob Flack, Minister of Municipal Affairs and Housing  
The Honourable Peter Bethlenfalvy, Minister of Finance  
The Honourable Kinga Surma, Minister of Infrastructure  
Association of Municipalities of Ontario (AMO)  
Federation of Canadian Municipalities (FCM)  
Region of Halton MPPs  
Region of Halton  
City of Burlington  
Town of Milton  
Town of Oakville  
All Ontario municipalities



THE CORPORATION  
OF  
THE TOWN OF HALTON HILLS

Resolution No.: 2026-0071

Title: Request for review of Provincial-Municipal Fiscal Framework

Date: April 20, 2026

Moved by: Councillor J. Brass

Seconded by: Councillor C. Somerville

Item No. 12.2

**WHEREAS** municipalities, including the Town of Halton Hills, play a critical role in delivering essential services and infrastructure that support growing and evolving communities;

**AND WHEREAS** municipalities are increasingly contributing to areas that intersect with provincial responsibilities, such as housing, social services, and certain capital obligations, placing additional pressure on property tax-based revenue systems;

**AND WHEREAS** municipal revenue tools, particularly property taxes, are limited in their ability to keep pace with growth, inflation, and the expanding expectations placed on local governments;

**AND WHEREAS** the Town of Halton Hills continues to invest in critical infrastructure, including roads, water, stormwater, emergency services, and recreation, to support both existing residents and future growth;

**AND WHEREAS** the Association of Municipalities of Ontario and the Federation of Canadian Municipalities have identified opportunities to better align municipal funding tools with the realities of modern service delivery and growth pressures;

**AND WHEREAS** ensuring long-term financial sustainability for municipalities is essential to maintaining service levels, supporting housing targets, and protecting affordability for residents;

**NOW THEREFORE BE IT RESOLVED THAT** Council of the Town of Halton Hills respectfully requests that the Province of Ontario, in collaboration with AMO, FCM and other municipal partners, undertake a comprehensive review of the provincial–municipal fiscal framework, with a view to strengthening long-term sustainability and alignment of responsibilities;

**AND FURTHER THAT** this review considers opportunities to:

- better align funding responsibilities with service delivery expectations;
- explore sustainable, growth-related revenue tools that reflect the demands placed on municipalities; and
- support a funding framework that enables municipalities to accommodate growth while protecting affordability for residents;

**AND FURTHER THAT** the Province be encouraged to continue working collaboratively with municipalities to ensure that funding frameworks become responsive to community needs and evolving growth pressures;

**AND FURTHER THAT** a copy of this resolution be forwarded to The Honourable Doug Ford, Premier of Ontario; The Honourable Minister of Municipal Affairs and Housing; The Honourable Minister of Finance; The Honourable Minister of Infrastructure; AMO; FCM; The Region of Halton MPP's and MP's; Halton area Municipalities and all Ontario municipalities.



Mayor Ann Lawlor



June 22, 2026

The Honorable Doug Ford  
Premier of Ontario  
Legislative Building, Queen's Park  
Toronto ON M7A 1A1

Sent by Email

Dear: Honorable Doug Ford,

**RE: Prince Edward County: Resolution No. 2026-208 Regarding Reinstating the Requirements for Compliance with the Freedom of Information and Protection of Privacy Act.**

The Council of the Corporation of Tay Valley Township at its meeting held on June 16<sup>th</sup>, 2026, adopted the following resolution:

**RESOLUTION #C-2026-06-16**

**MOVED BY:** Keith Kerr  
**SECONDED BY:** Greg Hallam

**“WHEREAS**, all residents of Ontario have the right to fair, open and democratic government;

**AND WHEREAS**, all elected representatives, municipal and provincial alike, in Ontario have a duty to faithfully execute the powers and trust placed in them and willingly swear an oath to this effect and are subject to fair public scrutiny;

**AND WHEREAS**, the Freedom of Information and Protection of Privacy Act (FIPPA) and the Municipal Freedom of Information and Protection of Privacy Act (MFIPPA) are essential tools to protect Ontarians against privacy breaches, and abuses of power;

**AND WHEREAS**, the Province of Ontario enacted Bill 97, the Plan to Protect Ontario Act (Budget Measures), 2026, which received Royal Assent on April 24, 2026, and introduced significant amendments to both FIPPA and MFIPPA to alter statutory timelines and privacy governance frameworks;

**AND WHEREAS**, the amendments introduced via Bill 97 have created a jurisdictional imbalance by excluding records held by provincial Ministers, their offices, and staff from the application of FIPPA, while maintaining the statutory responsibilities and administrative burdens for municipal elected officials and staff under MFIPPA, thereby establishing higher standards for transparency and personal record accountability for municipal governments;

**AND WHEREAS**, excluding members of the highest offices and their staff from reasonable public access requests and records retention creates security concerns, reinforces the appearance of self-dealing and is contrary to the public interest;

**NOW THEREFORE BE IT RESOLVED THAT**, Tay Valley Township Council call on the Province to reinstate requirements for compliance with FIPPA to ensure that the Premier, Ministers, and their staff are subject to proper and fair public scrutiny like all other elected representatives in Ontario;

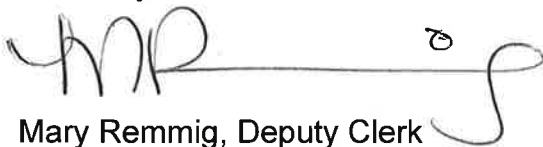
**THAT**, the Government of Ontario implement recommendations of the Information and Privacy Commissioner of Ontario to increase and ensure proper security, record keeping and democratic accountability;

**AND THAT**, this resolution be circulated to Premier Doug Ford, Minister of Finance Bethlenfalvy, MPP John Jordan, the Association of Municipalities of Ontario (AMO), the Federation of Canadian Municipalities (FCM) and the 444 municipalities of Ontario.”

**ADOPTED**

If you require any further information, please do not hesitate to contact the undersigned at (613) 267-5353 ext. 130 or [deputyclerk@tayvalleytwp.ca](mailto:deputyclerk@tayvalleytwp.ca)

Sincerely,



Mary Remmig, Deputy Clerk

cc: Minister of Finance, Peter Bethlenfalvy;  
MPP John Jordan;  
Association of Municipalities of Ontario;  
Federation of Canadian Municipalities;  
All Municipalities of Ontario.”



June 24, 2026

To: Ontario municipalities affected by the Heads and Beds Payment-in-Lieu of Taxes Program

**RE: Heads and Beds Payment-in-Lieu of Taxes Program – Municipal Collaboration Opportunity**

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On behalf of the Town of Penetanguishene, I am writing to share the enclosed Council resolution regarding the Heads and Beds Payment-in-Lieu of Taxes (PILT) program and to invite your municipality to participate in a collective discussion on this matter.

The Heads and Beds PILT program, originally established in 1970 and last updated in 1987, to \$75 per head/bed for provincially owned institutional facilities. As you may be aware, this rate has remained unchanged for nearly four decades and has not kept pace with inflation, municipal service responsibilities, or other Provincial PILT programs.

As a result, municipalities hosting these facilities continue to experience growing financial pressures, as the funding received does not reflect the true cost of providing essential municipal services.

The Town of Penetanguishene has made continuous efforts over several years to seek a fair and reasonable resolution to this matter, including multiple delegations with the Ministry of Finance. Despite these efforts, the current system remains, in our view, both outdated and inequitable.

We recognize that Penetanguishene is not alone in facing these challenges. Other municipalities across Ontario may be experiencing similar financial impacts as a result of this outdated program. As part of our ongoing advocacy efforts, we are reaching out to municipalities that receive Heads and Beds PILT funding to gauge interest in participating in a collective discussion. The intent is to determine whether there is a shared municipal interest in pursuing a collaborative advocacy approach with the Provincial Government to seek a complete review of the program and a fair and equitable solution.

If your municipality is interested in taking part in a joint discussion, or if you wish to share your experience on this issue, we welcome the opportunity to connect. Please confirm your municipalities interest by emailing our Executive Assistant, Emily Dermott-Simpson at [edermott-simpson@penetanguishene.ca](mailto:edermott-simpson@penetanguishene.ca).

Thank you for your time and consideration. We appreciate your leadership and look forward to hearing from you.



Sincerely,

**THE CORPORATION OF THE TOWN OF PENETANGUISHENE**

Doug Rawson, Mayor  
Town of Penetanguishene





**COUNCIL RESOLUTION FORM**

**Date:** May 5, 2026 **Disposition:** CARRIED

**Moved by:** Deputy Mayor D. La Rose **Item No.:** 10 vi.

**Seconded by:** Councillor G. Vadeboncoeur

**Description:** Resolution – Heads and Beds In-Lieu of Taxes

**RESOLUTION:**

**WHEREAS** the Heads and Beds Payment-in-Lieu of Taxes program was established in 1970 at a fixed rate of \$25 per full-time university student, increased to \$50 in 1973 when hospitals and provincial correctional facilities were included, and last increased in 1987 to \$75 per head/bed; and

**WHEREAS** the fixed rate has remained unchanged for nearly four decades and has not kept pace with inflation, which would place the rate at approximately \$180 today; and

**WHEREAS** the Heads and Beds Payment-in-Lieu of Taxes has also not kept pace with provincially mandated municipal service responsibilities or other Provincial payment-in-lieu programs that are based on property assessment and municipal tax rates; and

**WHEREAS** the Town of Penetanguishene has formally requested regulatory amendments through multiple delegations with the Ministry of Finance, seeking a fair and reasonable resolution to the current situation, which the Town considers to be unfair and unreasonable; and

**WHEREAS** the Town is of the opinion that a complete and thorough review of the Heads and Beds Payment-in-Lieu of Taxes program is necessary to ensure municipalities and

|                                      |     |     |
|--------------------------------------|-----|-----|
| Recorded Vote Requested by:<br>..... |     |     |
|                                      | Yea | Nay |
| S. Marchand                          |     |     |
| B. Waters                            |     |     |
| G. Vadeboncoeur                      |     |     |
| D. La Rose                           |     |     |
| B. Desroches                         |     |     |
| D. Leroux                            |     |     |
| D. Rawson                            |     |     |

  
**MAYOR**

Declaration of Pecuniary Interest:  
 .....  
 Disclosed his/her/their interest(s), vacated he/her/their seat(s) abstained from discussion and did not vote.



local taxpayers are treated fairly and equitably in relation to the costs associated with provincially owned facilities;

**NOW THEREFORE BE IT RESOLVED** that the Council of the Town of Penetanguishene direct staff to circulate this resolution to affected municipalities across the Province of Ontario to gauge interest in participating in a collective lobbying initiative regarding the Heads and Beds Payment-in-Lieu of Taxes;

**AND BE IT FURTHER RESOLVED** that the purpose of this outreach is to determine whether there is shared municipal interest in pursuing collaborative advocacy with the Provincial Government to seek a fair and equitable approach to the Heads and Beds Payment-in-Lieu of Taxes program.

|                             |     |     |
|-----------------------------|-----|-----|
| Recorded Vote Requested by: |     |     |
| .....                       |     |     |
|                             | Yea | Nay |
| S. Marchand                 |     |     |
| B. Waters                   |     |     |
| G. Vadeboncoeur             |     |     |
| D. La Rose                  |     |     |
| B. Desroches                |     |     |
| D. Leroux                   |     |     |
| D. Rawson                   |     |     |

  
**MAYOR**

Declaration of Pecuniary Interest:  
 .....  
 Disclosed his/her/their interest(s), vacated he/her/their seat(s) abstained from discussion and did not vote.



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REGULAR MEETING OF COUNCIL

IN CHAMBERS

Tuesday, June 16, 2026 07:00 PM

Moved BY: Councillor Elliott

Resolution # **269-06-2026**

Seconded BY: Councillor Hooper

**Carried**

BE IT RESOLVED THAT Council supports the Township of Armour in their call to the Government of Ontario and Canada to prioritize the development of new and upgraded highway rest stops and traveler infrastructure along Highways 11 and 17 across Northern Ontario and they be so told.

Mayor

---

Brenda Reid

Clerk

---

Stasia Carr



**June 25, 2026**

Please be advised that at the **June 23, 2026** Township of Cramahe Council Meeting the following resolution was passed:

**Resolution Number: 2026-165**

**Moved:** Councillor Hamilton

**Seconded:** Councilor Schriver

**WHEREAS** amendments to the Ontario Heritage Act established timelines requiring municipalities to issue Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022, with the current deadline set for January 1, 2027; and

**WHEREAS** municipalities require additional time and resources to evaluate listed properties and determine whether designation is warranted under the Ontario Heritage Act; and

**WHEREAS** the Township of Cramahe Heritage Advisory Committee, at its meeting of May 29, 2026, recommended that Council advocate for a further extension of the current deadline;

**NOW THEREFORE BE IT RESOLVED THAT** Council of the Township of Cramahe endorse the recommendation of the Heritage Advisory Committee and respectfully request that the Province of Ontario further amend the Ontario Heritage Act to extend the January 1, 2027 deadline for issuing Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022; and **THAT** the Province consider extending the deadline to January 1, 2030, or another reasonable timeframe that would provide municipalities with adequate time to complete heritage evaluations and make informed designation decisions; and **THAT** this resolution be circulated to the Minister of Citizenship and Multiculturalism, the Minister of Municipal Affairs and Housing, the local Member of Provincial Parliament, the Association of Municipalities of Ontario, the Ontario Municipal Heritage Committee Association, and all Ontario municipalities for their information and consideration.

Result: **CARRIED**

Sincerely,

Nicole Newton  
Municipal Deputy Clerk  
Township of Cramahe  
[nnewton@cramahe.ca](mailto:nnewton@cramahe.ca)