



# 2023

## Current & Capital

# BUDGETS

Corporation of the City of Welland



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## **MEMBERS OF COUNCIL**

### **MAYOR**

**Frank Campion**

**WARD 1** Mary Ann Grimaldi  
Adam Moote

**WARD 4** Tony DiMarco  
Bryan Green

**WARD 2** David McLeod  
Leo Van Vliet

**WARD 5** Claudette Richard  
Graham Speck

**WARD 3** John Chiocchio  
Sharmila Setaram

**WARD 6** Bonnie Fokkens  
Jamie Lee

# **2023 Operating Budget Summary**

**CORPORATION OF THE CITY OF WELLAND  
MUNICIPAL OPERATIONS  
REVENUES**

DEPARTMENT OR BUDGET UNIT	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
110 MAYOR'S OFFICE	0	0	\$0
111 COUNCILLORS	0	0	\$0
112 CHIEF ADMINSTRATIVE OFFICER	0	0	\$0
120 CLERKS	117,500	123,500	\$6,000
125 COMMUNICATIONS	12,500	12,500	\$0
130 FINANCE	285,500	302,500	\$17,000
131 INFORMATION SERVICES	0	0	\$0
134 TAXATION & GENERAL REVENUES	62,220,912	62,888,103	\$667,191
135 GENERAL EXPENDITURES	0	0	\$0
139 GRANTS	95,600	133,000	\$37,400
140 LEGAL	1,500	1,500	\$0
150 HUMAN RESOURCES	0	0	\$0
210 FIRE	256,430	256,430	\$0
310 ENGINEERING-ADMINISTRATION	167,154	230,421	\$63,267
315 STREET LIGHTING	0	0	\$0
316 SIDEWALKS	0	0	\$0
320 ROADWAYS	0	0	\$0
321 TRAFFIC CONTROL	16,000	16,000	\$0
322 WINTER CONTROL	0	0	\$0
323 FLEET	50,000	50,000	\$0
325 PUBLIC WORKS	0	0	\$0
327 STORM SEWERS	0	0	\$0
350 CROSSING GUARDS	0	0	\$0
380 PARKING METERS	328,750	329,450	\$700
402 ROWING CANADA NATIONAL CHAMPIONSHIPS	51,000	51,000	\$0
403 CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS	0	0	\$0
405 RECREATION - PROGRAMS & SERV	569,250	575,200	\$5,950
406 FESTIVALS AND EVENTS	0	10,500	\$10,500
410 PARKS & OPEN SPACES	160,500	244,488	\$83,988
412 PLAYING FIELDS	71,725	74,515	\$2,790
415 URBAN FORESTRY	30,000	40,000	\$10,000
FACILITIES - SEE ATTACHED	2,874,133	2,957,344	\$83,211
510 DEVELOPMENT SERVICES	962,709	976,233	\$13,524
520 BUILDING & LICENSING	1,702,192	1,999,805	\$297,613
525 BY-LAW ENFORCEMENT	45,600	45,600	\$0
710 ECONOMIC DEVELOPMENT	30,000	70,000	\$40,000
810 TRANSIT - ADMINISTRATION	1,732,076	0	-\$1,732,076
812 TRANSIT - BUS DRIVERS	0	0	\$0
814 TRANSIT - MAINTENANCE	6,000	0	-\$6,000
816 TRANSIT - INTER MUNICIPAL SR/	2,165,863	0	-\$2,165,863
820 WELLTRANS - ADMINISTRATION	29,250	0	-\$29,250
824 WELLTRANS - BUS DRIVERS	0	0	\$0
826 WELLTRANS - MAINTENANCE	0	0	\$0
	<b>73,982,144</b>	<b>71,388,089</b>	<b>-\$2,594,055</b>
330 WASTEWATER	18,855,595	20,103,452	\$1,247,857
910 WATERWORKS	14,746,029	15,570,192	\$824,163
	<b>107,583,768</b>	<b>107,061,733</b>	<b>-\$522,035</b>

**CORPORATION OF THE CITY OF WELLAND  
MUNICIPAL OPERATIONS  
EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget	
110	MAYOR'S OFFICE	126,983	127,268	\$285
111	COUNCILLORS	469,042	473,887	\$4,845
112	CHIEF ADMINISTRATIVE OFFICER	592,222	623,888	\$31,666
120	CLERKS	737,459	771,745	\$34,286
125	COMMUNICATIONS	286,201	333,823	\$47,622
130	FINANCE	2,081,738	2,514,638	\$432,900
131	INFORMATION SERVICES	1,961,040	1,655,257	-\$305,783
134	TAXATION & GENERAL REVENUES	0	0	\$0
135	GENERAL EXPENDITURES	20,038,481	20,716,245	\$677,764
139	GRANTS	3,140,982	3,508,263	\$367,281
140	LEGAL	254,174	246,949	-\$7,225
150	HUMAN RESOURCES	980,168	1,253,086	\$272,918
210	FIRE	10,462,267	11,584,833	\$1,122,566
310	ENGINEERING-ADMINISTRATION	2,006,772	2,500,595	\$493,823
315	STREET LIGHTING	434,250	434,250	\$0
316	SIDEWALKS	76,000	80,570	\$4,570
320	ROADWAYS	1,759,385	2,052,320	\$292,935
321	TRAFFIC CONTROL	219,150	219,150	\$0
322	WINTER CONTROL	1,104,389	1,030,551	-\$73,838
323	FLEET	1,093,719	1,834,920	\$741,201
325	PUBLIC WORKS	1,389,346	527,654	-\$861,692
327	STORM SEWERS	125,750	132,547	\$6,797
350	CROSSING GUARDS	376,049	422,785	\$46,736
380	PARKING METERS	706,299	561,034	-\$145,265
402	ROWING CANADA NATIONAL CHAMPIONSHIPS	51,000	51,000	\$0
403	CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS	0	0	\$0
405	RECREATION - PROGRAMS & SERV	2,111,254	2,124,181	\$12,927
406	FESTIVALS AND EVENTS	0	301,919	\$301,919
410	PARKS & OPEN SPACES	2,148,018	2,627,472	\$479,454
412	PLAYING FIELDS	238,136	224,719	-\$13,417
415	URBAN FORESTRY	788,160	844,633	\$56,473
	FACILITIES - SEE ATTACHED	6,487,688	6,420,017	-\$67,671
510	DEVELOPMENT SERVICES	1,656,989	1,611,494	-\$45,495
520	BUILDING & LICENSING	1,479,086	1,955,790	\$476,704
525	BY-LAW ENFORCEMENT	752,683	995,735	\$243,052
710	ECONOMIC DEVELOPMENT	580,934	624,871	\$43,937
810	TRANSIT - ADMINISTRATION	586,710	0	-\$586,710
812	TRANSIT - BUS DRIVERS	2,009,162	0	-\$2,009,162
814	TRANSIT - MAINTENANCE	1,631,573	0	-\$1,631,573
816	TRANSIT - INTER MUNICIPAL SR/	2,517,285	0	-\$2,517,285
820	WELLTRANS - ADMINISTRATION	126,879	0	-\$126,879
824	WELLTRANS - BUS DRIVERS	299,596	0	-\$299,596
826	WELLTRANS - MAINTENANCE	95,125	0	-\$95,125
		<b>73,982,144</b>	<b>71,388,089</b>	<b>-\$2,594,055</b>
330	WASTEWATER	18,855,595	20,103,452	\$1,247,857
910	WATERWORKS	14,746,029	15,570,192	\$824,163
		<b>107,583,768</b>	<b>107,061,733</b>	<b>-\$522,035</b>



**CORPORATION OF THE CITY OF WELLAND  
MUNICIPAL OPERATIONS  
NET EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
110 MAYOR'S OFFICE	126,983	127,268	\$285
111 COUNCILLORS	469,042	473,887	\$4,845
112 CHIEF ADMINSTRATIVE OFFICER	592,222	623,888	\$31,666
120 CLERKS	619,959	648,245	\$28,286
125 COMMUNICATIONS	273,701	321,323	\$47,622
130 FINANCE	1,796,238	2,212,138	\$415,900
131 INFORMATION SERVICES	1,961,040	1,655,257	-\$305,783
134 TAXATION & GENERAL REVENUES	-62,220,912	-62,888,103	-\$667,191
135 GENERAL EXPENDITURES	20,038,481	20,716,245	\$677,764
139 GRANTS	3,045,382	3,375,263	\$329,881
140 LEGAL	252,674	245,449	-\$7,225
150 HUMAN RESOURCES	980,168	1,253,086	\$272,918
210 FIRE	10,205,837	11,328,403	\$1,122,566
310 ENGINEERING-ADMINISTRATION	1,839,618	2,270,174	\$430,556
315 STREET LIGHTING	434,250	434,250	\$0
316 SIDEWALKS	76,000	80,570	\$4,570
320 ROADWAYS	1,759,385	2,052,320	\$292,935
321 TRAFFIC CONTROL	203,150	203,150	\$0
322 WINTER CONTROL	1,104,389	1,030,551	-\$73,838
323 FLEET	1,043,719	1,784,920	\$741,201
325 PUBLIC WORKS	1,389,346	527,654	-\$861,692
327 STORM SEWERS	125,750	132,547	\$6,797
350 CROSSING GUARDS	376,049	422,785	\$46,736
380 PARKING METERS	377,549	231,584	-\$145,965
402 ROWING CANADA NATIONAL CHAMPIONSHIPS	0	0	\$0
403 CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS	0	0	\$0
405 RECREATION - PROGRAMS & SERV	1,542,004	1,548,981	\$6,977
406 FESTIVALS AND EVENTS	0	291,419	\$291,419
410 PARKS & OPEN SPACES	1,987,518	2,382,984	\$395,466
412 PLAYING FIELDS	166,411	150,204	-\$16,207
415 URBAN FORESTRY	758,160	804,633	\$46,473
FACILITIES - SEE ATTACHED	3,613,555	3,462,673	-\$150,882
510 DEVELOPMENT SERVICES	694,280	635,261	-\$59,019
520 BUILDING & LICENSING	-223,106	-44,015	\$179,091
525 BY-LAW ENFORCEMENT	707,083	950,135	\$243,052
710 ECONOMIC DEVELOPMENT	550,934	554,871	\$3,937
810 TRANSIT - ADMINISTRATION	-1,145,366	0	\$1,145,366
812 TRANSIT - BUS DRIVERS	2,009,162	0	-\$2,009,162
814 TRANSIT - MAINTENANCE	1,625,573	0	-\$1,625,573
816 TRANSIT - INTER MUNICIPAL SR/	351,422	0	-\$351,422
820 WELLTRANS - ADMINISTRATION	97,629	0	-\$97,629
824 WELLTRANS - BUS DRIVERS	299,596	0	-\$299,596
826 WELLTRANS - MAINTENANCE	95,125	0	-\$95,125
	<b>0</b>	<b>0</b>	<b>\$0</b>
330 WASTEWATER	0	0	\$0
910 WATERWORKS	0	0	\$0
	<b>0</b>	<b>0</b>	<b>\$0</b>

**CORPORATION OF THE CITY OF WELLAND  
MUNICIPAL OPERATIONS  
FACILITIES**

DEPARTMENT OR BUDGET UNIT	<u>REVENUES</u>		<u>EXPENDITURES</u>		<u>NET EXPENDITURES</u>		<u>NET EXPENDITURES</u>
	2022	2023	2022	2023	2022	2023	2022 Budget
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	vs 2023 Budget
420 FAC - CEMETERIES	68,810	91,300	112,450	112,573	-43,640	-21,273	\$22,367
430 FAC - MNTCE & LABOUR	0	0	434,900	506,836	-434,900	-506,836	-\$71,936
432 FAC - ARENA	481,000	491,000	1,112,111	1,135,635	-631,111	-644,635	-\$13,524
434 FAC - WELLAND COMMUNITY CENTRE	10,200	10,400	422,713	427,471	-412,513	-417,071	-\$4,558
435 FAC - EMPIRE OUTDOOR SPORTS COMPLEX	31,000	67,000	105,149	61,356	-74,149	5,644	\$79,793
436 FAC - MARKETS	45,450	46,164	96,848	98,744	-51,398	-52,580	-\$1,182
438 FAC - SWIMMING POOLS	200	200	313,746	232,850	-313,546	-232,650	\$80,896
439 FAC - CIVIC SQUARE	121,000	121,000	623,171	660,763	-502,171	-539,763	-\$37,592
442 FAC - COURTHOUSE	475,075	498,615	475,075	498,615	0	0	\$0
444 FAC - MUNICIPAL SERVICE CENTRE	0	0	210,541	213,871	-210,541	-213,871	-\$3,330
445 FAC - WOODLAWN RD	1,066,328	1,038,105	1,066,328	1,038,105	0	0	\$0
446 FAC - SPORTS COMPLEX (QUAKER RD)	32,300	43,500	85,047	83,660	-52,747	-40,160	\$12,587
447 FAC - WELLAND REC CANAL	508,500	512,220	826,525	885,494	-318,025	-373,274	-\$55,249
448 FAC - COOKS MILLS HALL	1,800	1,800	19,900	19,443	-18,100	-17,643	\$457
449 FAC - 140 KING STREET (MUSEUM)	0	0	75,396	86,880	-75,396	-86,880	-\$11,484
450 FAC - HOOKER STREET	1,050	4,000	18,268	18,397	-17,218	-14,397	\$2,821
452 FAC - C.L. PINARD COMMUNITY CTR	420	440	28,461	29,644	-28,041	-29,204	-\$1,163
454 FAC - ANCILLARY BLDGS	1,000	1,000	75,450	77,032	-74,450	-76,032	-\$1,582
457 FAC - TRANSIT TERMINAL	0	0	49,225	0	-49,225	0	\$49,225
458 FAC - TRANSIT FEDERAL RD	0	0	97,200	0	-97,200	0	\$97,200
459 FAC - FIRE HALLS	0	0	33,567	26,007	-33,567	-26,007	\$7,560
461 FAC - CHIPPAWA PARK COMM CENTRE	30,000	30,600	135,350	129,822	-105,350	-99,222	\$6,128
462 FAC - FIRE HALL #1 EAST MAIN HQ	0	0	50,900	53,244	-50,900	-53,244	-\$2,344
463 FAC - FIRE HALL #2 KING ST	0	0	19,367	23,575	-19,367	-23,575	-\$4,208
	<b>2,874,133</b>	<b>2,957,344</b>	<b>6,487,688</b>	<b>6,420,017</b>	<b>-3,613,555</b>	<b>-3,462,673</b>	<b>\$150,882</b>

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
<b>Revenues:</b>			
310010 - TAXES	47,832,769	46,373,330	(1,459,439)
310100 - LOCAL IMPROVEMENTS	19	19	0
310130 - BUS IMPROVEMENT AREAS	154,224	154,224	0
310210 - TAXES - SUPPLEMENTAL	651,657	1,050,000	398,343
310300 - PIL - GVMT SERVICES	84,000	84,000	0
310310 - PIL - PWC & CANADA POST	21,000	21,100	100
310320 - PIL - CANADA ENT. SLSA	39,000	40,000	1,000
310340 - PIL - ONTARIO HYDRO	104,000	106,000	2,000
310350 - PIL - REGION	350,000	375,000	25,000
310360 - PIL - WELLAND HYDRO	41,000	41,000	0
310380 - PIL - NIAGARA COLLEGE	275,000	275,000	0
310390 - PIL - HOSPITAL	18,000	18,000	0
310410 - PIL - RAILWAYS(ACREAGE)	43,500	43,500	0
320010 - UNCONDITIONAL GRANTS ONT	3,917,800	3,948,900	31,100
320040 - FEDERAL GRANTS	1,658,481	1,730,588	72,107
320050 - ONTARIO SPECIFIC GRANTS	2,038,522	2,340,895	302,373
320070 - SAFE RESTART FUNDING	500,000	0	(500,000)
320150 - OTHER GRANTS	59,000	20,000	(39,000)
320200 - OTHER MUNICIPAL GRANTS	220,000	220,000	0
320230 - FEE/SC - MARRIAGE ADMIN FEE	13,000	15,000	2,000
320270 - FEE/SC - MARKET FEES	35,700	36,414	714
320290 - FEE/SC - BURIAL PERMITS	10,000	10,500	500
320300 - FEE/SC - LTR COMPLIANCE	42,000	49,000	7,000
320310 - FEE/SC - PHOTOCOPYING	1,500	1,500	0
320320 - FEE/SC - COMMISSIONERS	3,000	3,500	500
320340 - FEE/SC - TAX REGISTER	40,000	55,000	15,000
320350 - FEE/SC - TAX/WTR CERT	45,000	50,000	5,000
320351 - NEW TAX ROLL & OWNERSHIP CHANGE	76,000	55,000	(21,000)
320360 - FEE/SC - LEGAL FEES	1,500	1,500	0
320370 - FEE/SC - INSPECTION FEES	197,274	257,541	60,267
320380 - FEE/SC - TENDER FEES	0	0	0
320390 - FEE/SC - EXTRNL SERVICES	15,000	15,000	0
320410 - FEE/SC - EQUIP RENTALS	144,700	121,500	(23,200)
320440 - FEE/SC - SOCCER FIELDS	2,550	4,000	1,450
320450 - FEE/SC - BALL DIAMONDS	78,200	88,340	10,140
320460 - FEE/SC - MISCELLANEOUS	84,189	86,679	2,490
320470 - FEE/SC - ACCT ADMIN	35,000	40,000	5,000
320480 - FEE/SC - ADVERTISING	67,000	57,000	(10,000)
320490 - FEE/SC - POOLS	15,300	16,000	700

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
320500 - FEE/SC - SUMMER CAMPS	125,000	180,000	55,000
320510 - FEE/SC - ADULT PROGRAMS	68,000	68,000	0
320520 - FEE/SC - CHILD PROGRAMS	33,000	33,000	0
320530 - FEE/SC - PRINTING	300	150	(150)
320550 - FEE/SC - SPORTS PROMO	2,000	2,000	0
320560 - FEE/SC - SENIOR PROGRAMS	67,500	67,500	0
320570 - FEE/SC - MEMBERSHIPS	58,600	58,600	0
320590 - FEE/SC - GRAVE OPENINGS	40,000	42,800	2,800
320600 - FEE/SC - GRAVE SALES	15,500	22,000	6,500
320610 - FEE/SC - FNDTNS/MARKERS	7,800	10,500	2,700
320615 - FEE/SC - MEMORIALIZATION TREE/BENCH PRGM	0	15,000	15,000
320640 - FEE/SC - ADMINISTRATION	21,539	23,039	1,500
320650 - FEE/SC - APPLICATION FEES	744,516	750,602	6,086
320660 - FEE/SC - WEED CUTTING	25,000	25,000	0
320680 - FEE/SC - ICE RENTALS	400,000	435,000	35,000
320690 - FEE/SC - PUBLIC SKATING	10,000	10,000	0
320710 - FEE/SC - SMOKE ALARMS	1,000	1,000	0
320730 - FEE/SC - CHARTERS	1,250	0	(1,250)
320740 - FEE/SC - FARES	540,576	0	(540,576)
320770 - DISCOUNTS	500	500	0
320800 - FEE/SC - PROMOTIONAL ITEMS	0	0	0
320810 - FEE/SC - ENG REVIEW/INSPECTION	30,000	30,000	0
320820 - FEE/SC - INTER MUNICIPAL FARES	2,090,648	0	(2,090,648)
320830 - FEE/SC - YOUTH PROGRAMS	0	0	0
320840 - FEE/SC - HYDRO	6,175	6,175	0
320850 - FEE/SC - FIREWORKS	1,700	1,700	0
320860 - FEE/SC - INSURANCE	1,750	1,750	0
320870 - FEE/SC - ADD TO TAX ROLL	29,000	45,000	16,000
320880 - FEE/SC - TAXES VERBAL REQUEST	45,000	40,000	(5,000)
320900 - FEE/SC - BROCK/NC FARES	215	0	(215)
320910 - FEE/SC - ARTS & CULTURE PROGRAM	25,000	25,000	0
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	43,000	44,360	1,360
320931 - FEE/SC - BOAT RENTAL PROGRAM	67,600	68,000	400
320932 - FEE/SC - BOAT RENTAL PROGRAM EQUIPMENT	5,000	2,500	(2,500)
320940 - FEE/SC - FOOD SERVICES	28,500	29,500	1,000
320980- TREE BLVD DEPOSIT	0	40,000	40,000
330010 - FINES	225,000	225,000	0
330020 - NSF CHARGES	10,000	10,000	0
330030 - MAGISTRATE PROCEEDS	250	250	0
330050 - PEN/INTEREST ON TAXES	1,201,656	1,450,000	248,344

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
330060 - INTEREST INCOME	5,000	5,000	0
330080 - PROVINCIAL OFFENCES ACT	66,652	52,000	(14,652)
330090 - SUBSIDIARY INVESTMENT	356,250	356,250	0
330100 - INVESTMENT INCOME	1,336,236	2,665,000	1,328,764
330120 - DIVIDEND INCOME	1,000,000	1,000,000	0
330121 - ONE TIME CONTRIBUTED CAPITAL	0	0	0
330140 - SPONSORSHIPS	30,000	46,000	16,000
330150 - SALE OF PUBLICATIONS	210	210	0
330200 - SALE OF EQUIPMENT	55,000	50,000	(5,000)
330250 - DONATIONS	8,000	34,000	26,000
330290 - THIRD PARTY REVENUE	970,636	793,070	(177,566)
330300 - COST SHARING	120,000	120,000	0
330320 - SUBDIVIDERS CONTRIBUTION	0	0	0
330360 - MISCELLANEOUS	45,010	67,948	22,938
330370 - FEES FOR SERVICE	117,534	117,534	0
330380 - PREMIUM REFUNDS	250,000	0	(250,000)
330400 - RENTS & LEASES	678,891	743,812	64,921
330410 - STREET 1 - CITY HALL	0	0	0
330470 - LOT 1 - COURTHOUSE	67,500	67,500	0
330540 - LOT 8 - PLYMOUTH/CHURCHILL	34,500	34,500	0
330550 - ON STREET/SNOW REMOVAL PERMITS	1,500	2,200	700
330580 - PERSECUTION RETURNS	0	0	0
340010 - LIC - BUSINESS	0	0	0
340020 - LIC - BINGO/LOTTERY	50,000	53,000	3,000
340030 - LIC - MARRIAGE	38,000	38,000	0
340040 - LIC - PLUMBING	3,375	3,375	0
340500 - PERMITS - GENERAL	1,682,034	1,799,777	117,743
340530 - PERMITS - SIGNS	4,784	4,784	0
340540 - PERMITS - POOLS	6,180	6,180	0
350550 - RES FUND - DEVELOPMENT	151,292	378,035	226,743
350590 - RES FUND - ICE RESURFACER	0	0	0
350600 - RES FUND - LANDFILL SITE	121,600	173,088	51,488
350690 - RES FUND - EMP BENEFITS	0	0	0
350700 - RES FUND - SAFE RESTART	525,000	0	(525,000)
350720 - RES FUND - OPTG SURPLUS	211,500	563,000	351,500
350750 - RES FUND - PROVINCIAL GAS TAX	775,000	0	(775,000)
350820 - RES FUND - DOWNTOWN BROWNFIELD	83,000	0	(83,000)
350860 - RES FUND - INFRASTRUCTURE RENEWAL	300,000	465,000	165,000
350880 - RES BUILDING PROVISION	0	179,870	179,870
<b>Total Revenues</b>	<b>73,982,144</b>	<b>71,388,089</b>	<b>(2,594,055)</b>

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
<b>Expenses:</b>			
510010 - SALARIES/WAGES	25,929,861	24,629,973	(1,299,888)
510020 - OTHER SALARIES	0	0	0
510040 - PART-TIME	3,085,226	2,875,700	(209,526)
510100 - OVERTIME	517,559	466,347	(51,212)
510200 - EMPLOYEE BENEFITS	8,966,540	9,138,978	172,438
510230 - SELF INSURED EMP BENEFITS	6,000	8,000	2,000
510240 - EAP ASSISTANCE PRGM	17,700	0	(17,700)
520010 - OFFICE EQUIP/SUPPLIES	135,825	149,225	13,400
520020 - POSTAGE	43,450	42,250	(1,200)
520030 - OPERATING EQUIP/SUPPLIES	1,686,639	1,624,151	(62,488)
520040 - EQUIPMENT RENTALS	221,825	192,825	(29,000)
520050 - ADVERTISING	119,305	132,605	13,300
520060 - CITY PROMOTIONS	324,050	324,800	750
520080 - BOARD MEMBER EXPENSE	1,000	1,000	0
520090 - CONFERENCES/CONVENTIONS	121,430	125,340	3,910
520100 - PROFESSIONAL DEVELOPMENT	143,525	168,905	25,380
520110 - MEMBERSHIPS	84,692	85,008	316
520120 - UNCOLLECTABLE ACCOUNTS	10,000	10,000	0
520140 - CORPORATE TRAINING	20,000	60,000	40,000
520200 - MILEAGE & MEETINGS	56,300	57,800	1,500
520220 - CAR ALLOWANCE	24,000	30,000	6,000
520230 - UNIFORMS/CLOTHING	90,500	61,300	(29,200)
520240 - MEAL ALLOWANCE	8,950	8,650	(300)
520250 - MISCELLANEOUS	45,500	50,000	4,500
520251 - INTEGRITY COMMISSIONER	20,000	20,000	0
520252 - ADVISORY COMMITTEE ACTIVITY	5,000	5,000	0
520270 - LEASES - PROPERTY	23,450	12,727	(10,723)
520280 - COMMITTEE MEMBER FEES	5,100	5,100	0
520310 - PENSIONERS RET ALLOWANCE	225	225	0
520330 - INTEREST CHARGES	0	0	0
520340 - BANK SERVICE CHARGES	71,500	67,000	(4,500)
520350 - TAX REGISTRATION	7,000	20,000	13,000
520370 - SICK LEAVE PAYOUTS	0	0	0
520420 - TAXES - CITY OWNED PROP	2,300	2,300	0
520430 - TAX W/O - CURRENT	1,430,728	1,284,000	(146,728)
520440 - TAX W/O - PRIOR YEARS	880,000	880,000	0
520450 - TAX W/O - PEN/INTEREST	96,000	96,000	0
520460 - TAX W/O - RECOVERIES	(1,033,000)	(1,033,000)	0
520470 - CONTINGENCIES	806,349	235,000	(571,349)

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
520510 - B.I.A. AREAS	154,224	154,224	0
520580 - TITLE SEARCH/LAND FEES	18,000	16,000	(2,000)
520600 - UTILITIES - HEAT	245,342	231,906	(13,436)
520610 - UTILITIES - HYDRO	1,113,085	1,083,285	(29,800)
520620 - UTILITIES - WTR/SWR	420,875	401,347	(19,528)
520630 - UTILITIES - PHONE/FAX	114,500	113,000	(1,500)
520650 - MOBILE COMMUNICATIONS	103,283	92,808	(10,475)
520660 - DATA LINES	19,000	19,000	0
520670 - FREIGHT/DELIVERY	45,000	45,000	0
520700 - INS - FIRE	153,120	153,120	0
520720 - INS - FLEET	284,647	93,372	(191,275)
520730 - INS - LIABILITY	400,647	400,647	0
520740 - INS - DEDUCTIBLE	315,000	315,000	0
520800 - SMALL TOOLS	11,700	13,700	2,000
520850 - BUILDING SECURITY	172,048	188,578	16,530
520930 - FIT/AQUA PUNCH CARDS	20,000	10,000	(10,000)
520931 - BOAT RENTAL PROGRAM	4,000	4,000	0
520932 - BOAT RENTAL PROGRAM EQUIPMENT	10,000	8,000	(2,000)
520940 - FOOD SERVICES	27,500	27,500	0
530000 - OUTSIDE CONSULTING	176,000	119,000	(57,000)
530490 - YOUTH PROGRAMS	28,500	28,500	0
530500 - CHILDRENS PROGRAMS	19,500	19,500	0
530510 - SUMMER CAMPS	24,000	31,000	7,000
530520 - ADULT PROGRAMS	21,730	21,730	0
530530 - SENIORS PROGRAMS	19,230	19,230	0
530540 - SWIMMING POOL PROGRAM	24,150	25,000	850
530550 - ARTS & CULTURE	31,000	31,000	0
530560 - VOLUNTEER SERVICES	40,800	15,300	(25,500)
530570 - SPECIAL EVENTS	43,530	41,880	(1,650)
530575 - PERMIT EXPENSE	0	3,000	3,000
530580 - PROJECTS ASSOCIATION	109,000	73,000	(36,000)
530590 - WELLAND ROSE FESTIVAL	0	70,000	70,000
530591 - ROSE CITY KIDS	25,000	25,000	0
530592 - WELLAND FLOAT FEST	0	10,000	10,000
530593 - NIAGARA SAFETY VILLAGE	6,000	6,000	0
530594 - OPEN ARMS MISSION	45,000	45,000	0
530620 - OUTDOOR ICE RINK	3,700	3,700	0
540000 - OUTSIDE CONTRACTS	2,148,472	2,126,329	(22,143)
540010 - CNTRCT-JANITORIAL	325,500	365,900	40,400
540020 - CNTRCT-PUBLIC PATHWAY	3,500	3,500	0

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
540030 - CNTRCT-WEED CUTTING	55,000	55,000	0
540050 - CNTRCT-OUTDR SKATE RINK	2,000	2,000	0
540080 - CNTRCT-PAVEMENT MARKINGS	90,600	90,600	0
540090 - CNTRCT-RAIL CROSSING	44,000	44,000	0
540100 - CNTRCT-ELECTRICAL	123,300	112,300	(11,000)
540170 - CNTRCT-GARBAGE COLLECT	27,060	24,960	(2,100)
540210 - CNTRCT-ELEVATOR	16,000	16,000	0
540220 - CNTRCT-HEAT/AIR CONDITIONING	37,600	36,300	(1,300)
540260 - SALES COMMISSIONS	3,150	0	(3,150)
540270 - CNTRCT - SOFTWARE SUPPORT	828,892	855,813	26,921
540301-CITY PROMOTIONS	0	10,000	10,000
540330 - CNTRCT - SWR CCTV	0	0	0
540500 - HUMANE SOCIETY	259,344	277,498	18,154
540520 - TRSF TO MEDICAL RECRUIT PRGM	81,000	81,000	0
540530 - AIRPORT	86,671	85,124	(1,547)
540550 - WELLAND PUBLIC LIBRARY	2,336,115	2,556,184	220,069
540560 - PERMISSIVE GRANTS	70,369	90,735	20,366
540580 - INCENTIVE PROGRAMS	460,000	460,000	0
540610 - WEL HISTORICAL MUSEUM	272,719	307,719	35,000
540620 - NIAGARA COLLEGE	50,000	50,000	0
540660 - THE HOPE CENTRE	0	65,000	65,000
540670 - FOUNDATION FOND FOYER RICH	100,000	50,000	(50,000)
540680 - CITY OF WELLAND HERITAGE ADVISORY	14,108	17,501	3,393
540682 - NON PROFIT CENTRAL FIRE HALL	50,000	0	(50,000)
540683 - RESIDENTIAL HOSPICE NIAGARA EXPANSION	85,000	85,000	0
540684 - PATHSTONE FOUNDATION	0	20,000	20,000
540685 - FAITH WELLAND OUTREACH	0	25,000	25,000
550000 - MARRIAGE LIC SUPPLIES	15,000	15,000	0
550010 - DUPLICATING SUPPLIES	8,000	8,000	0
550020 - BILLING SUPPLIES	49,000	5,000	(44,000)
550030 - ARMOURED CAR SERVICES	15,300	13,340	(1,960)
550040 - AUDIT FEES	56,700	60,155	3,455
550110 - AWARDS	10,700	10,700	0
550210 - LEGAL - RETAINER	0	0	0
550220 - OUTSIDE LEGAL COSTS	195,000	225,000	30,000
550300 - UNION NEGOTIATIONS	6,000	6,000	0
550350 - PRINTING	23,000	1,500	(21,500)
550360 - VOLUNTEERS	293,800	293,800	0
560020 - FUEL - VEHICLES	1,548,875	487,000	(1,061,875)
560030 - LICENCE RENEWALS	65,155	31,855	(33,300)



**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
560150 - CAPITAL EQUIP & VEHICLES	240,000	0	(240,000)
560200 - VEHICLE MAINTENANCE	233,000	0	(233,000)
580010 - INTERDEPT TRANSFERS	678,600	0	(678,600)
580090 - INTERDEPT RECOVERIES	(3,071,300)	(2,392,700)	678,600
580200 - TRANSFER TO CAPITAL	7,323,822	7,788,195	464,373
580500 - TRANSFER TO RESERVES	50,000	50,000	0
580510 - TRANSFER TO RESERVE FUND	1,814,222	1,813,322	(900)
580880 - IO -INTEREST	573,416	527,405	(46,011)
580890 - IO - PRINCIPAL	1,252,789	1,255,900	3,111
580900 - DEBT CHGS - INTEREST	992,313	1,577,003	584,690
580910 - DEBT CHGS - PRINCIPAL	5,814,712	5,902,615	87,903
580920 - OTHER DEBT INTEREST	0	0	0
<b>Total Expenses</b>	<b>73,982,144</b>	<b>71,388,089</b>	<b>(2,594,055)</b>

**WATERWORKS OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
<b>Revenues:</b>			
310490 - WATER WASTEWATER CONST FEE	148,000	148,000	0
310540 - WATER/WASTER REVENUE LOSS	(2,500)	(2,500)	0
310570 - WTR METERED FIXED	4,180,155	4,574,885	394,730
310580 - WTR METERED CONSUMPTION	9,753,374	10,182,807	429,433
310600 - WATER HAULAGE	240,000	240,000	0
310610 - PENALTY	100,000	100,000	0
310620 - WATER METER INSPECTION FEE	75,000	75,000	0
320390 - FEE/SC - EXTRNL SERVICES	240,000	240,000	0
320760 - FEE/SC - TURN-OFF CHGS	12,000	12,000	0
330360 - MISCELLANEOUS	0	0	0
<b>Total Revenues</b>	<b>14,746,029</b>	<b>15,570,192</b>	<b>824,163</b>
<b>Expenses:</b>			
510010 - SALARIES/WAGES	1,427,069	1,462,529	35,460
510020 - OTHER SALARIES	0	0	0
510040 - PART-TIME	70,000	73,376	3,376
510100 - OVERTIME	75,000	75,000	0
510200 - EMPLOYEE BENEFITS	520,425	564,056	43,631
520010 - OFFICE EQUIP/SUPPLIES	5,500	5,500	0
520020 - POSTAGE	40,000	40,000	0
520030 - OPERATING EQUIP/SUPPLIES	500,000	530,000	30,000
520050 - ADVERTISING	0	0	0
520090 - CONFERENCES/CONVENTIONS	4,400	4,400	0
520100 - PROFESSIONAL DEVELOPMENT	41,800	41,800	0
520110 - MEMBERSHIPS	2,200	2,200	0
520200 - MILEAGE & MEETINGS	500	500	0
520230 - UNIFORMS/CLOTHING	8,000	14,500	6,500
520240 - MEAL ALLOWANCE	2,000	2,000	0
520250 - MISCELLANEOUS	40,000	40,000	0
520270 - LEASES - PROPERTY	814	0	(814)
520340 - BANK SERVICE CHARGES	1,200	1,200	0
520470 - CONTINGENCIES	77,500	77,500	0
520610 - UTILITIES - HYDRO	3,500	3,500	0
520620 - UTILITIES - WTR/SWR	650	0	(650)
520650 - MOBILE COMMUNICATIONS	0	1,300	1,300
530000 - OUTSIDE CONSULTING	26,500	26,500	0

**WATERWORKS OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>2022 Budget vs 2023 Budget</b>
540000 - OUTSIDE CONTRACTS	120,000	141,700	21,700
540040 - CNTRCT-HOLDBACKS	0	0	0
540120 - CNTRCT-UTILITY CUTS	300,000	300,000	0
540310 - CNTRCT - LEAK DETECTION PRGM	2,500	2,500	0
560020 - FUEL - VEHICLES	68,000	88,400	20,400
560250 - WATER PURCHASES	6,383,478	6,638,566	255,088
580010 - INTERDEPT TRANSFERS	1,480,555	1,480,555	0
580200 - TRANSFER TO CAPITAL	1,853,000	1,853,000	0
580500 - TRANSFER TO RESERVES	50,000	50,000	0
580900 - DEBT CHGS - INTEREST	221,128	408,355	187,227
580910 - DEBT CHGS - PRINCIPAL	1,420,310	1,641,255	220,945
580920 - OTHER DEBT INTEREST	0	0	0
<b>Total Expenses</b>	<b>14,746,029</b>	<b>15,570,192</b>	<b>824,163</b>

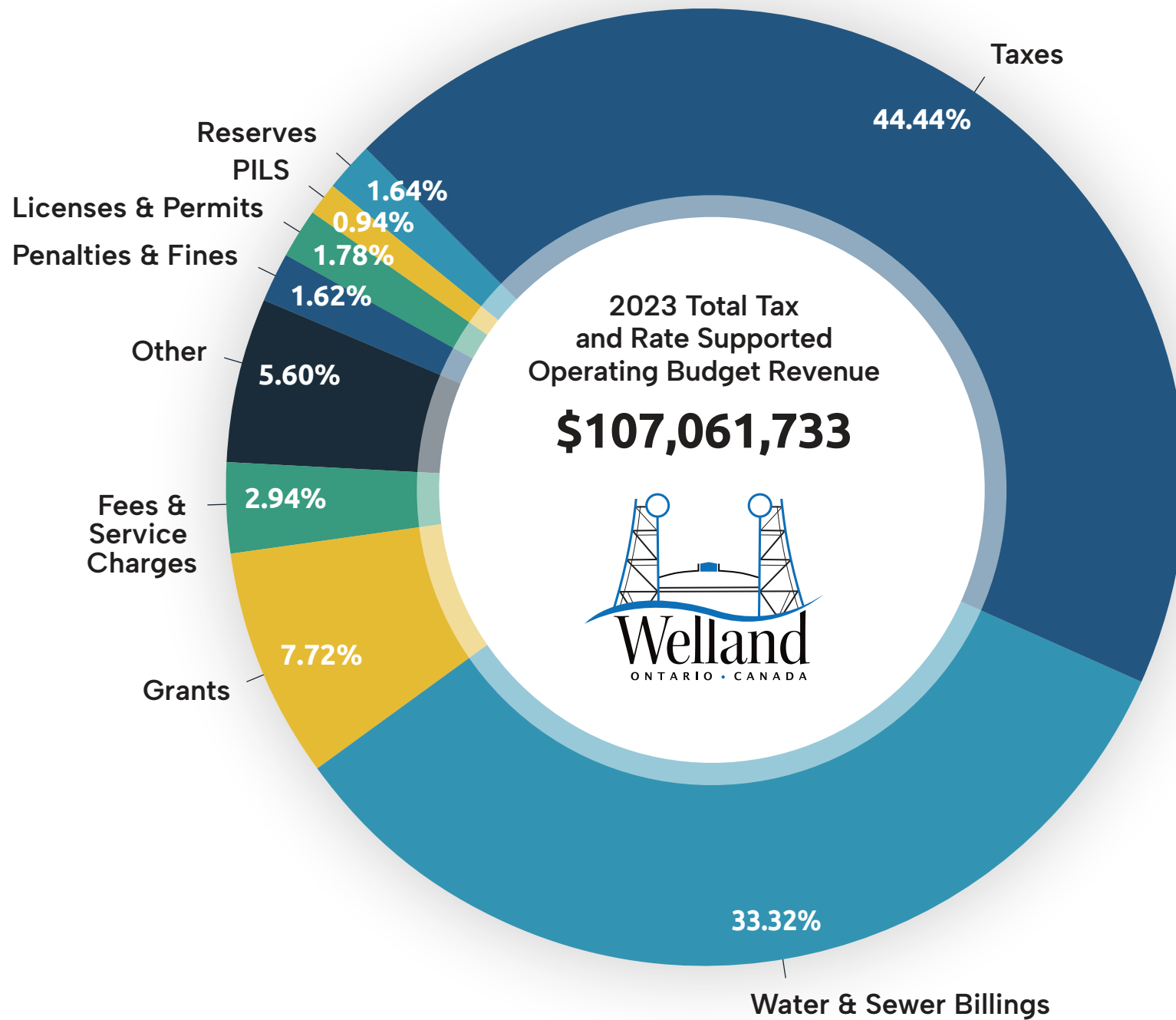
**WASTEWATER OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

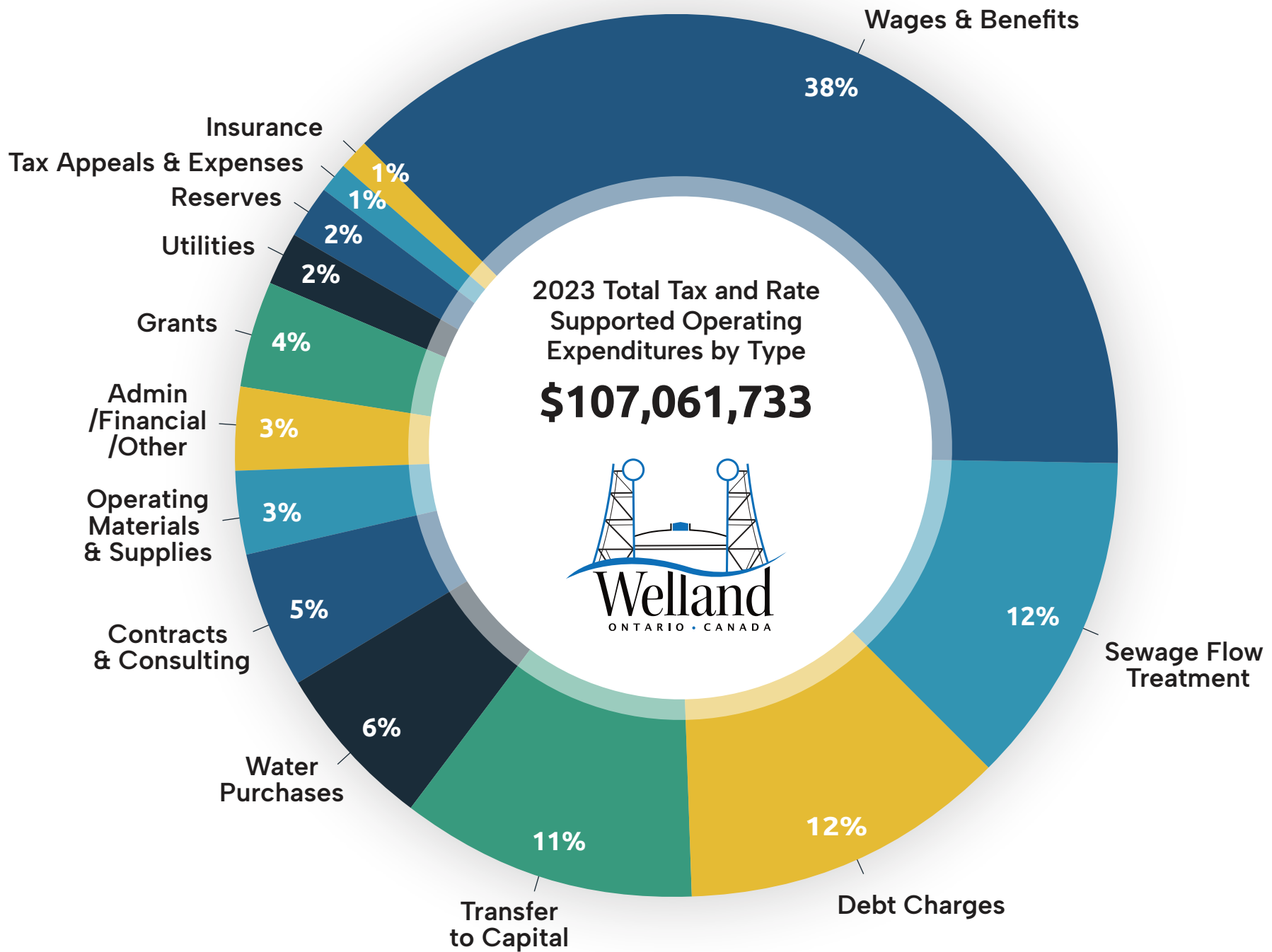
	2022 Budget	2023 Budget	2022 Budget vs 2023 Budget
<b>Revenues:</b>			
310490 - WATER WASTEWATER CONST FEE	148,000	148,000	0
310520 - SWR METERED FIX	5,688,810	6,128,127	439,317
310530 - SWR METERED FLO	12,867,285	13,640,025	772,740
310540 - WATER/WASTER REVENUE LOSS	(3,500)	(3,500)	0
310610 - PENALTY	145,000	145,000	0
320070 - SAFE RESTART FUNDING	0	0	0
320390 - FEE/SC - EXTRNL SERVICES	10,000	10,000	0
330200 - SALE OF EQUIPMENT	0	0	0
330300 - COST SHARING	0	35,800	35,800
330360 - MISCELLANEOUS	0	0	0
<b>Total Revenues</b>	<b>18,855,595</b>	<b>20,103,452</b>	<b>1,247,857</b>
<b>Expenses:</b>			
510010 - SALARIES/WAGES	590,000	747,129	157,129
510020 - OTHER SALARIES	0	0	0
510040 - PART-TIME	48,000	47,999	(1)
510100 - OVERTIME	20,000	20,000	0
510200 - EMPLOYEE BENEFITS	234,300	332,434	98,134
520020 - POSTAGE	40,000	40,000	0
520030 - OPERATING EQUIP/SUPPLIES	130,000	137,800	7,800
520100 - PROFESSIONAL DEVELOPMENT	5,500	5,500	0
520200 - MILEAGE & MEETINGS	200	300	100
520230 - UNIFORMS/CLOTHING	5,000	12,000	7,000
520240 - MEAL ALLOWANCE	2,200	2,000	(200)
520250 - MISCELLANEOUS	40,000	15,000	(25,000)
520470 - CONTINGENCIES	77,500	2,500	(75,000)
520600 - UTILITIES - HEAT	1,000	1,000	0
520610 - UTILITIES - HYDRO	5,500	5,500	0
520620 - UTILITIES - WTR/SWR	1,200	1,200	0
520650 - MOBILE COMMUNICATIONS	0	1,300	1,300
530000 - OUTSIDE CONSULTING	21,000	21,000	0
540000 - OUTSIDE CONTRACTS	200,000	224,000	24,000
540040 - CNTRCT-HOLDBACKS	0	0	0
540120 - CNTRCT-UTILITY CUTS	300,000	300,000	0
540330 - CNTRCT - SWR CCTV	0	0	0
560020 - FUEL - VEHICLES	54,700	71,500	16,800
560210 - SWAP PROGRAM	0	100,000	100,000
560230 - SEWAGE FLOW TREATMENT	12,821,141	13,666,125	844,984

**WASTEWATER OPERATING BUDGET BY ACCOUNT**  
**(VARIANCE 2022 vs. 2023)**

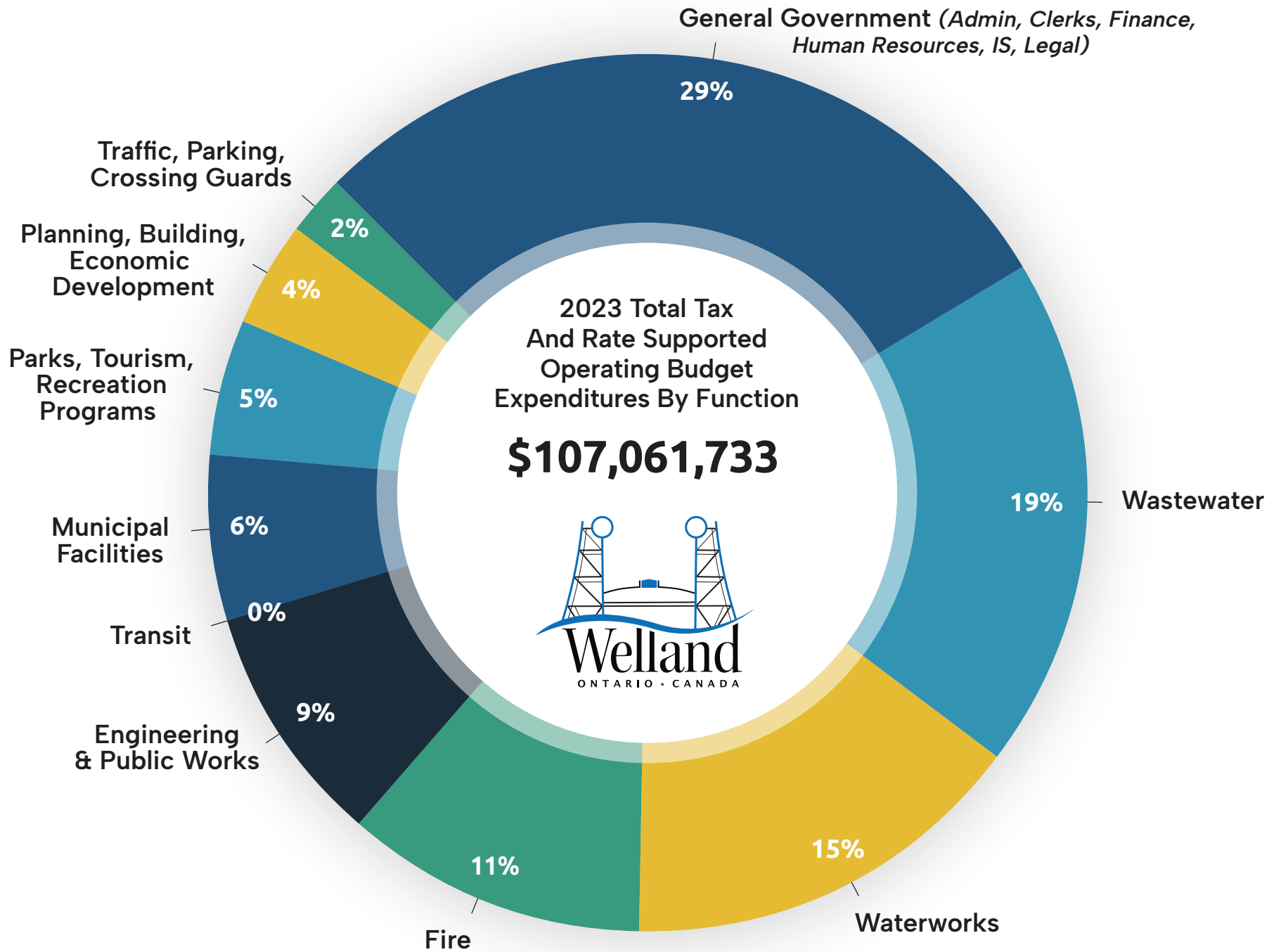
	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>2022 Budget vs 2023 Budget</b>
580010 - INTERDEPT TRANSFERS	912,145	912,145	0
580200 - TRANSFER TO CAPITAL	1,964,000	1,964,000	0
580500 - TRANSFER TO RESERVES	80,000	80,000	0
580900 - DEBT CHGS - INTEREST	164,662	277,938	113,276
580910 - DEBT CHGS - PRINCIPAL	1,137,547	1,115,082	(22,465)
580920 - OTHER DEBT INTEREST	0	0	0
<b>Total Expenses</b>	<b>18,855,595</b>	<b>20,103,452</b>	<b>1,247,857</b>

# 2023 Operating Budget Detail









## 2023 OPERATING BUDGET

**Costing Center: 20-110-MAYOR'S OFFICE**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	76,208	76,501	76,208	76,208	76,208
510200 - EMPLOYEE BENEFITS	19,900	19,815	22,025	21,554	22,310
520010 - OFFICE EQUIP/SUPPLIES	2,100	607	2,100	846	2,100
520020 - POSTAGE	600	365	600	276	600
520050 - ADVERTISING	500	100	500	150	500
520060 - CITY PROMOTIONS	2,000	3,751	2,000	4,759	2,000
520090 - CONFERENCES/CONVENTIONS	13,000	1,112	13,000	1,975	13,000
520200 - MILEAGE & MEETINGS	5,000	281	5,000	573	5,000
520220 - CAR ALLOWANCE	4,800	4,840	4,800	4,600	4,800
520650 - MOBILE COMMUNICATIONS	500	243	500	219	500
540000 - OUTSIDE CONTRACTS	250	0	250	249	250
	<b>124,858</b>	<b>107,615</b>	<b>126,983</b>	<b>111,409</b>	<b>127,268</b>
<b>Net Total</b>	<b>(124,858)</b>	<b>(107,615)</b>	<b>(126,983)</b>	<b>(111,409)</b>	<b>(127,268)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-111-COUNCILLORS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510040 - PART-TIME	338,969	316,089	336,832	329,984	336,864
510200 - EMPLOYEE BENEFITS	132,075	72,837	94,175	78,050	98,988
520010 - OFFICE EQUIP/SUPPLIES	400	183	400	191	400
520050 - ADVERTISING	500	0	500	0	500
520080 - BOARD MEMBER EXPENSE	1,000	0	1,000	0	1,000
520090 - CONFERENCES/CONVENTIONS	21,560	687	21,560	12,340	21,560
520100 - PROFESSIONAL DEVELOPMENT	575	930	575	0	575
520200 - MILEAGE & MEETINGS	6,500	3,607	6,500	5,184	6,500
520650 - MOBILE COMMUNICATIONS	7,500	4,076	7,500	1,826	7,500
	<b>509,079</b>	<b>398,408</b>	<b>469,042</b>	<b>427,576</b>	<b>473,887</b>
<b>Net Total</b>	<b>(509,079)</b>	<b>(398,408)</b>	<b>(469,042)</b>	<b>(427,576)</b>	<b>(473,887)</b>

## 2023 OPERATING BUDGET

**Costing Center: 20-112-00000-CITY MANAGER / CAO**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	316,548	252,215	375,912	376,533	397,183
510020 - OTHER SALARIES	0	69,123	0	4,402	0
510040 - PART-TIME	0	28,959	0	43,654	0
510200 - EMPLOYEE BENEFITS	87,100	68,918	100,900	99,049	111,295
520010 - OFFICE EQUIP/SUPPLIES	700	471	700	545	700
520020 - POSTAGE	0	18	0	0	0
520060 - CITY PROMOTIONS	25,300	7,934	25,300	25,300	25,300
520090 - CONFERENCES/CONVENTIONS	6,270	950	6,270	2,620	6,270
520100 - PROFESSIONAL DEVELOPMENT	7,700	371	7,700	0	7,700
520110 - MEMBERSHIPS	3,185	906	3,185	1,445	3,185
520200 - MILEAGE & MEETINGS	10,000	1,000	10,000	2,835	10,000
520220 - CAR ALLOWANCE	4,800	2,250	6,000	5,750	6,000
520250 - MISCELLANEOUS	1,500	241	1,500	236	1,500
520470 - CONTINGENCIES	50,000	50,000	50,000	59,561	50,000
520650 - MOBILE COMMUNICATIONS	1,300	723	1,300	431	1,300
530000 - OUTSIDE CONSULTING	22,000	0	22,000	22,000	22,000
540000 - OUTSIDE CONTRACTS	300	0	300	249	300
580090 - INTERDEPT RECOVERIES	(18,845)	(9,423)	(18,845)	1,781	(18,845)
	<b>517,858</b>	<b>474,657</b>	<b>592,222</b>	<b>646,392</b>	<b>623,888</b>
<b>Net Total</b>	<b>(517,858)</b>	<b>(474,657)</b>	<b>(592,222)</b>	<b>(646,392)</b>	<b>(623,888)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-120-CLERKS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320230 - FEE/SC - MARRIAGE ADMIN FEE	13,000	6,694	13,000	20,662	15,000
320290 - FEE/SC - BURIAL PERMITS	10,000	10,120	10,000	13,930	10,500
320310 - FEE/SC - PHOTOCOPYING	1,500	1,223	1,500	1,595	1,500
320320 - FEE/SC - COMMISSIONERS	3,000	3,739	3,000	5,153	3,500
320460 - FEE/SC - MISCELLANEOUS	2,000	0	2,000	0	2,000
320800 - FEE/SC - PROMOTIONAL ITEMS	0	692	0	1,523	0
340020 - LIC - BINGO/LOTTERY	50,000	45,590	50,000	79,156	53,000
340030 - LIC - MARRIAGE	38,000	29,730	38,000	38,240	38,000
	<b>117,500</b>	<b>97,788</b>	<b>117,500</b>	<b>160,258</b>	<b>123,500</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	417,612	407,946	456,996	423,200	468,532
510020 - OTHER SALARIES	0	3,544	0	(5,191)	0
510040 - PART-TIME	0	23,741	0	20,783	0
510100 - OVERTIME	1,068	1,145	1,068	386	1,089
510200 - EMPLOYEE BENEFITS	141,900	140,542	151,575	170,945	169,827
520010 - OFFICE EQUIP/SUPPLIES	5,000	5,071	5,000	4,255	5,000
520020 - POSTAGE	2,000	919	2,000	765	2,000
520050 - ADVERTISING	0	0	0	0	1,000
520060 - CITY PROMOTIONS	7,500	0	7,500	7,500	7,500
520090 - CONFERENCES/CONVENTIONS	4,400	499	4,400	1,236	4,400
520100 - PROFESSIONAL DEVELOPMENT	3,575	2,433	3,575	1,197	3,575
520110 - MEMBERSHIPS	1,295	1,432	1,295	412	1,295
520200 - MILEAGE & MEETINGS	1,000	294	1,000	184	1,000
520220 - CAR ALLOWANCE	1,200	1,210	1,200	1,150	1,200
520240 - MEAL ALLOWANCE	100	0	100	0	100
520250 - MISCELLANEOUS	250	82	250	441	250
520251 - INTEGRITY COMMISSIONER-OPERATING-CLERKS	20,000	20,365	20,000	18,571	20,000
520252 - ADVISORY COMMITTEE ACTIVITY	5,000	0	5,000	909	5,000
520270 - LEASES - PROPERTY	2,500	5,839	2,500	6,875	5,977
520650 - MOBILE COMMUNICATIONS	1,000	1,035	1,000	132	1,000
540000 - OUTSIDE CONTRACTS	1,000	0	1,000	333	1,000
550000 - MARRIAGE LIC SUPPLIES	15,000	9,600	15,000	14,400	15,000
550010 - DUPLICATING SUPPLIES	8,000	8,120	8,000	8,379	8,000
550110 - AWARDS	9,000	7,326	9,000	6,277	9,000
550350 - PRINTING	500	0	0	0	0
580500 - TRANSFER TO RESERVES	40,000	40,000	40,000	40,000	40,000
	<b>688,900</b>	<b>681,144</b>	<b>737,459</b>	<b>723,140</b>	<b>771,745</b>
<b>Net Total</b>	<b>(571,400)</b>	<b>(583,356)</b>	<b>(619,959)</b>	<b>(562,881)</b>	<b>(648,245)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-125-COMMUNICATIONS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320480 - FEE/SC - ADVERTISING	12,500	12,675	12,500	14,454	12,500
	<b>12,500</b>	<b>12,675</b>	<b>12,500</b>	<b>14,454</b>	<b>12,500</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	121,012	95,095	156,076	167,292	169,094
510020 - OTHER SALARIES	0	115	0	2,596	0
510040 - PART-TIME	0	0	0	364	0
510200 - EMPLOYEE BENEFITS	43,925	35,780	51,350	57,211	59,504
520010 - OFFICE EQUIP/SUPPLIES	100	2,251	100	1,546	500
520050 - ADVERTISING	64,000	63,774	64,000	79,737	85,000
520100 - PROFESSIONAL DEVELOPMENT	825	0	825	386	825
520110 - MEMBERSHIPS	400	102	400	379	400
520200 - MILEAGE & MEETINGS	200	17	200	25	500
520650 - MOBILE COMMUNICATIONS	500	186	500	341	500
530570 - SPECIAL EVENTS	2,500	840	2,500	945	2,500
540000 - OUTSIDE CONTRACTS	5,550	5,384	10,250	5,388	15,000
	<b>239,012</b>	<b>203,544</b>	<b>286,201</b>	<b>316,209</b>	<b>333,823</b>
<b>Net Total</b>	<b>(226,512)</b>	<b>(190,870)</b>	<b>(273,701)</b>	<b>(301,755)</b>	<b>(321,323)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-130-FINANCE

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320340 - FEE/SC - TAX REGISTER	40,000	31,151	40,000	53,626	55,000
320350 - FEE/SC - TAX/WTR CERT	27,500	51,307	45,000	55,885	50,000
320351 - NEW TAX ROLL & OWNERSHIP CHANGE	0	0	76,000	37,950	55,000
320460 - FEE/SC - MISCELLANEOUS	4,000	4,293	4,000	7,753	6,000
320470 - FEE/SC - ACCT ADMIN	26,000	35,790	35,000	53,330	40,000
320870 - FEE/SC - ADD TO TAX ROLL	29,000	66,600	29,000	56,650	45,000
320880 - FEE/SC - TAXES VERBAL REQUEST	45,000	40,215	45,000	26,950	40,000
330020 - NSF CHARGES	10,000	7,577	10,000	7,765	10,000
330360 - MISCELLANEOUS	1,500	0	1,500	1,809	1,500
	<b>183,000</b>	<b>236,933</b>	<b>285,500</b>	<b>301,719</b>	<b>302,500</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	1,493,131	1,464,569	1,637,644	1,259,400	1,942,546
510020 - OTHER SALARIES	0	(37,748)	0	(4,780)	0
510040 - PART-TIME	0	0	0	37,480	0
510100 - OVERTIME	9,000	0	9,000	252	9,180
510200 - EMPLOYEE BENEFITS	483,625	512,328	516,100	538,042	676,947
520010 - OFFICE EQUIP/SUPPLIES	13,850	14,519	13,850	7,996	13,850
520020 - POSTAGE	23,000	17,243	23,000	19,997	23,000
520060 - CITY PROMOTIONS	2,000	0	2,000	2,000	2,000
520090 - CONFERENCES/CONVENTIONS	4,070	0	4,070	4,059	7,150
520100 - PROFESSIONAL DEVELOPMENT	7,480	21,884	7,480	11,353	8,970
520110 - MEMBERSHIPS	6,275	5,455	6,275	5,397	7,946
520200 - MILEAGE & MEETINGS	3,000	0	3,000	319	3,000
520220 - CAR ALLOWANCE	4,800	2,640	0	0	0
520240 - MEAL ALLOWANCE	500	45	500	72	500
520340 - BANK SERVICE CHARGES	8,000	8,879	9,000	9,766	9,000
520650 - MOBILE COMMUNICATIONS	1,700	1,191	1,700	942	2,100
540000 - OUTSIDE CONTRACTS	35,000	88,816	35,000	168,869	35,000
550020 - BILLING SUPPLIES	49,000	57,581	49,000	64,689	5,000
550030 - ARMoured CAR SERVICES	9,800	8,964	9,800	10,541	10,840
550040 - AUDIT FEES	21,500	21,500	54,000	54,000	57,290
580090 - INTERDEPT RECOVERIES	(299,681)	(149,841)	(299,681)	(138,637)	(299,681)
	<b>1,876,050</b>	<b>2,038,025</b>	<b>2,081,738</b>	<b>2,051,757</b>	<b>2,514,638</b>
<b>Net Total</b>	<b>(1,693,050)</b>	<b>(1,801,092)</b>	<b>(1,796,238)</b>	<b>(1,750,039)</b>	<b>(2,212,138)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-131-INFORMATION SERVICES

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	528,180	537,250	550,991	438,405	421,178
510020 - OTHER SALARIES	0	811	0	(2,726)	0
510100 - OVERTIME	0	104	0	0	0
510200 - EMPLOYEE BENEFITS	165,850	171,873	172,700	151,588	142,725
520010 - OFFICE EQUIP/SUPPLIES	39,000	46,431	39,000	49,684	46,000
520020 - POSTAGE	50	5	50	0	50
520090 - CONFERENCES/CONVENTIONS	3,300	448	3,300	2,779	3,300
520100 - PROFESSIONAL DEVELOPMENT	6,600	4,880	6,600	1,431	6,600
520110 - MEMBERSHIPS	1,100	454	1,100	454	1,100
520200 - MILEAGE & MEETINGS	500	17	500	0	500
520240 - MEAL ALLOWANCE	50	0	50	0	50
520630 - UTILITIES - PHONE/FAX	106,000	100,158	106,000	111,612	106,000
520650 - MOBILE COMMUNICATIONS	2,000	2,853	2,000	1,897	2,000
520660 - DATA LINES	19,000	16,821	19,000	15,809	19,000
540000 - OUTSIDE CONTRACTS	114,330	108,515	114,330	129,773	104,330
540270 - CNTRCT - SOFTWARE SUPPORT	624,612	512,758	758,808	756,115	855,813
560150 - CAPITAL EQUIP & VEHICLES	240,000	328,258	240,000	0	0
580090 - INTERDEPT RECOVERIES	(53,389)	(26,695)	(53,389)	(15,491)	(53,389)
	<b>1,797,183</b>	<b>1,804,942</b>	<b>1,961,040</b>	<b>1,641,330</b>	<b>1,655,257</b>
<b>Net Total</b>	<b>(1,797,183)</b>	<b>(1,804,942)</b>	<b>(1,961,040)</b>	<b>(1,641,330)</b>	<b>(1,655,257)</b>



## 2023 OPERATING BUDGET

### Costing Center: 20-134-TAXATION / GENERAL REVENUE

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
310010 - TAXES	46,083,738	46,083,612	47,832,769	47,832,749	46,373,330
310100 - LOCAL IMPROVEMENTS	19	20	19	20	19
310130 - BUS IMPROVEMENT AREAS	154,224	164,256	154,224	171,141	154,224
310210 - TAXES - SUPPLEMENTAL	450,000	823,655	651,657	1,332,209	1,050,000
310300 - PIL - GVMT SERVICES	84,000	87,814	84,000	8,423	84,000
310310 - PIL - PWC & CANADA POST	21,000	19,945	21,000	21,095	21,100
310320 - PIL - CANADA ENT. SLSA	38,000	37,940	39,000	39,762	40,000
310340 - PIL - ONTARIO HYDRO	91,000	41,497	104,000	105,390	106,000
310350 - PIL - REGION	320,000	348,975	350,000	375,010	375,000
310360 - PIL - WELLAND HYDRO	41,000	36,898	41,000	39,633	41,000
310380 - PIL - NIAGARA COLLEGE	275,000	213,179	275,000	215,054	275,000
310390 - PIL - HOSPITAL	18,000	18,090	18,000	18,055	18,000
310410 - PIL - RAILWAYS(ACREAGE)	43,500	35,952	43,500	35,663	43,500
320010 - UNCONDITIONAL GRANTS ONT	3,875,600	3,875,600	3,917,800	3,917,800	3,948,900
320040 - FEDERAL GRANTS	1,658,481	3,252,825	1,658,481	1,658,481	1,730,588
320050 - ONTARIO SPECIFIC GRANTS	950,916	950,916	1,995,822	1,995,822	2,295,195
320070 - SAFE RESTART FUNDING	0	103,821	0	0	0
320150 - OTHER GRANTS	801,000	836,156	59,000	670,905	0
320300 - FEE/SC - LTR COMPLIANCE	15,000	19,199	0	0	0
320770 - DISCOUNTS	500	229	500	288	500
330050 - PEN/INTEREST ON TAXES	1,150,000	2,260,226	1,201,656	1,308,401	1,450,000
330060 - INTEREST INCOME	5,000	8,088	5,000	6,690	5,000
330080 - PROVINCIAL OFFENCES ACT	50,000	39,297	66,652	12,614	52,000
330090 - SUBSIDIARY INVESTMENT	356,250	356,250	356,250	356,250	356,250
330100 - INVESTMENT INCOME	430,000	1,203,325	1,031,236	2,810,639	2,350,000
330120 - DIVIDEND INCOME	800,000	800,000	1,000,000	1,000,000	1,000,000
330121 - ONE TIME CONTRIBUTED CAPITAL	500,000	500,000	0	0	0
330360 - MISCELLANEOUS	209,933	343,356	10,000	56,630	40,500
330380 - PREMIUM REFUNDS	0	0	250,000	0	0
330400 - RENTS & LEASES	69,887	51,130	36,346	43,917	49,997
340550 - F/X GAIN/LOSS	0	0	0	41,297	0
350690 - RES FUND - EMP BENEFITS	250,000	250,000	0	0	0
350700 - RES FUND - SAFE RESTART	253,895	253,895	500,000	500,000	0
350720 - RES FUND - OPTG SURPLUS	135,000	135,000	135,000	135,000	563,000
350820 - RES FUND - DOWNTOWN BROWNFIELD	0	0	83,000	83,000	0
350860 - RES FUND - INFRASTRUCTURE RENEWAL	0	0	300,000	300,000	465,000
	<b>59,130,943</b>	<b>63,151,146</b>	<b>62,220,912</b>	<b>65,091,937</b>	<b>62,888,103</b>
<b>Net Total</b>	<b>59,130,943</b>	<b>63,151,146</b>	<b>62,220,912</b>	<b>65,091,937</b>	<b>62,888,103</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-135-GENERAL EXPENDITURES

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510200 - EMPLOYEE BENEFITS	270,200	249,880	269,650	221,596	289,441
520060 - CITY PROMOTIONS	75,000	3,776	75,000	75,000	75,000
520110 - MEMBERSHIPS	17,405	13,856	17,405	18,623	17,405
520120 - UNCOLLECTABLE ACCOUNTS	10,000	23,917	10,000	(1,406)	10,000
520250 - MISCELLANEOUS	13,200	12,000	13,200	3,598	13,200
520253 - COVID 19-OPERATING-GENERAL EXPENDITURES-CONTROL	0	610,442	0	187,625	0
520310 - PENSIONERS RET ALLOWANCE	225	0	225	0	225
520340 - BANK SERVICE CHARGES	10,000	6,573	10,000	4,693	10,000
520350 - TAX REGISTRATION	7,000	17,027	7,000	45,516	20,000
520370 - SICK LEAVE PAYOUTS	88,000	93,840	0	21,320	0
520420 - TAXES - CITY OWNED PROP	2,300	410	2,300	1,220	2,300
520430 - TAX W/O - CURRENT	1,374,562	1,602,401	1,430,728	1,524,318	1,284,000
520440 - TAX W/O - PRIOR YEARS	880,000	1,962,904	880,000	527,815	880,000
520450 - TAX W/O - PEN/INTEREST	96,000	8,131	96,000	2,026	96,000
520460 - TAX W/O - RECOVERIES	(1,033,000)	(1,844,932)	(1,033,000)	(339,534)	(1,033,000)
520470 - CONTINGENCIES	958,949	949,600	756,349	756,349	185,000
520510 - B.I.A. AREAS	154,224	164,256	154,224	168,619	154,224
520700 - INS - FIRE	138,920	139,762	140,605	141,977	140,605
520730 - INS - LIABILITY	366,024	378,983	392,244	390,872	392,244
520740 - INS - DEDUCTIBLE	315,000	309,138	315,000	318,271	315,000
530000 - OUTSIDE CONSULTING	40,000	13,313	40,000	11,448	40,000
540520 - TRSF TO MEDICAL RECRUIT PRGM	81,000	81,000	81,000	81,000	81,000
580200 - TRANSFER TO CAPITAL	5,979,146	5,979,146	7,323,822	7,323,822	7,788,195
580510 - TRANSFER TO RESERVE FUND	2,600,480	3,952,295	1,658,480	2,329,386	1,730,588
580880 - IO -INTEREST	156,663	156,663	139,088	139,016	121,300
580890 - IO - PRINCIPAL	617,786	617,786	620,789	620,789	623,900
580900 - DEBT CHGS - INTEREST	1,045,479	1,045,479	969,611	969,610	1,577,003
580910 - DEBT CHGS - PRINCIPAL	5,408,016	5,408,016	5,668,761	5,670,512	5,902,615
580920 - OTHER DEBT INTEREST	0	(23,726)	0	124,195	0
	<b>19,672,579</b>	<b>21,931,936</b>	<b>20,038,481</b>	<b>21,338,273</b>	<b>20,716,245</b>
<b>Net Total</b>	<b>(19,672,579)</b>	<b>(21,931,936)</b>	<b>(20,038,481)</b>	<b>(21,338,273)</b>	<b>(20,716,245)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-139-GRANTS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
350550 - RES FUND - DEVELOPMENT	0	52,300	55,600	55,600	133,000
350720 - RES FUND - OPTG SURPLUS	0	7,160	40,000	40,000	0
	<b>0</b>	<b>59,460</b>	<b>95,600</b>	<b>95,600</b>	<b>133,000</b>
<b>Expenses</b>					
530590 - WELLAND ROSE FESTIVAL	0	0	0	0	70,000
530591 - ROSE CITY KIDS	20,000	20,000	25,000	25,000	25,000
530592 - WELLAND FLOAT FEST	0	0	0	0	10,000
530593 - NIAGARA SAFETY VILLAGE	6,000	6,000	6,000	6,000	6,000
530594 - OPEN ARMS MISSION	45,000	45,000	45,000	45,000	45,000
540530 - AIRPORT	86,671	86,671	86,671	86,671	85,124
540550 - WELLAND PUBLIC LIBRARY	2,167,475	2,219,775	2,336,115	2,391,715	2,556,184
540560 - PERMISSIVE GRANTS	54,142	61,310	70,369	70,369	90,735
540610 - WEL HISTORICAL MUSEUM	228,716	228,716	272,719	272,719	307,719
540620 - NIAGARA COLLEGE	50,000	50,000	50,000	50,000	50,000
540660 - THE HOPE CENTRE	65,000	65,000	0	0	65,000
540670 - FOUNDATION FOND FOYER RICH	100,000	100,000	100,000	100,000	50,000
540680 - CITY OF WELLAND HERITAGE ADVISORY	13,235	13,145	14,108	14,198	17,501
540682 - NON PROFIT CENTRAL FIRE HALL	50,000	50,000	50,000	50,000	0
540683 - RESIDENTIAL HOSPICE NIAGARA EXPANSION	85,000	85,000	85,000	85,000	85,000
540684 - PATHSTONE FOUNDATION	0	0	0	0	20,000
540685 - FAITH WELLAND OUTREACH	0	0	0	0	25,000
	<b>2,971,239</b>	<b>3,030,617</b>	<b>3,140,982</b>	<b>3,196,672</b>	<b>3,508,263</b>
<b>Net Total</b>	<b>(2,971,239)</b>	<b>(2,971,157)</b>	<b>(3,045,382)</b>	<b>(3,101,072)</b>	<b>(3,375,263)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-140-LEGAL

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320360 - FEE/SC - LEGAL FEES	1,500	477	1,500	339	1,500
	<b>1,500</b>	<b>477</b>	<b>1,500</b>	<b>339</b>	<b>1,500</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	148,637	56,764	154,259	69,187	141,929
510020 - OTHER SALARIES	0	0	0	855	0
510200 - EMPLOYEE BENEFITS	30,050	22,298	31,450	28,899	36,555
520010 - OFFICE EQUIP/SUPPLIES	600	429	600	621	600
520020 - POSTAGE	300	66	300	50	300
520090 - CONFERENCES/CONVENTIONS	550	0	550	0	550
520100 - PROFESSIONAL DEVELOPMENT	1,100	241	1,100	458	1,100
520110 - MEMBERSHIPS	415	0	415	0	415
520200 - MILEAGE & MEETINGS	200	0	200	0	200
520580 - TITLE SEARCH/LAND FEES	5,000	2,117	5,000	6,569	5,000
540000 - OUTSIDE CONTRACTS	300	0	300	331	300
550210 - LEGAL - RETAINER	0	74,311	0	81,534	0
550220 - OUTSIDE LEGAL COSTS	60,000	452,770	60,000	206,767	60,000
	<b>247,152</b>	<b>608,996</b>	<b>254,174</b>	<b>395,271</b>	<b>246,949</b>
<b>Net Total</b>	<b>(245,652)</b>	<b>(608,519)</b>	<b>(252,674)</b>	<b>(394,932)</b>	<b>(245,449)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-150-HUMAN RESOURCES

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	331,873	321,660	360,385	341,868	391,571
510020 - OTHER SALARIES	0	2,794	0	2,563	0
510040 - PART-TIME	187,278	99,721	228,338	223,040	327,625
510100 - OVERTIME	1,000	6,395	1,000	5,391	1,000
510200 - EMPLOYEE BENEFITS	113,850	136,407	122,775	184,227	183,220
510230 - SELF INSURED EMP BENEFITS	4,000	12,641	6,000	9,256	8,000
510240 - EAP ASSISTANCE PRGM	17,700	16,045	17,700	15,740	0
520010 - OFFICE EQUIP/SUPPLIES	3,775	1,488	3,775	1,818	3,775
520020 - POSTAGE	800	588	800	811	800
520050 - ADVERTISING	26,605	18,215	26,605	21,843	26,605
520060 - CITY PROMOTIONS	15,000	5,462	15,000	19,520	25,000
520090 - CONFERENCES/CONVENTIONS	2,940	621	2,940	2,140	2,940
520100 - PROFESSIONAL DEVELOPMENT	8,250	3,565	8,250	6,337	8,250
520110 - MEMBERSHIPS	3,000	1,719	3,000	2,262	3,000
520140 - CORPORATE TRAINING	20,000	18,020	20,000	30,948	60,000
520200 - MILEAGE & MEETINGS	3,000	592	3,000	2,900	3,000
520250 - MISCELLANEOUS	1,800	132	1,800	1,523	1,800
520650 - MOBILE COMMUNICATIONS	1,000	689	1,000	410	1,000
530000 - OUTSIDE CONSULTING	26,500	30,497	30,000	27,034	0
540000 - OUTSIDE CONTRACTS	300	0	300	249	48,000
550220 - OUTSIDE LEGAL COSTS	120,000	191,020	120,000	131,985	150,000
550300 - UNION NEGOTIATIONS	6,000	4,485	6,000	634	6,000
550350 - PRINTING	1,500	568	1,500	1,364	1,500
	<b>896,171</b>	<b>873,323</b>	<b>980,168</b>	<b>1,033,865</b>	<b>1,253,086</b>
<b>Net Total</b>	<b>(896,171)</b>	<b>(873,323)</b>	<b>(980,168)</b>	<b>(1,033,865)</b>	<b>(1,253,086)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-210-FIRE

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320070 - SAFE RESTART FUNDING	0	111,845	0	0	0
320150 - OTHER GRANTS	0	17,400	0	7,500	0
320370 - FEE/SC - INSPECTION FEES	36,500	37,537	59,767	48,103	59,767
320460 - FEE/SC - MISCELLANEOUS	37,000	65,602	76,429	15,386	76,429
320710 - FEE/SC - SMOKE ALARMS	1,000	1,202	1,000	822	1,000
320850 - FEE/SC - FIREWORKS	1,600	0	1,700	424	1,700
330370 - FEES FOR SERVICE	3,000	0	117,534	55,051	117,534
330580 - PERSECUTION RETURNS	25,000	0	0	0	0
350700 - RES FUND - SAFE RESTART	0	20,540	0	0	0
	<b>104,100</b>	<b>254,126</b>	<b>256,430</b>	<b>127,286</b>	<b>256,430</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	6,823,784	6,679,637	7,513,627	7,161,645	8,204,081
510020 - OTHER SALARIES	0	(1,393)	0	15,720	0
510040 - PART-TIME	0	21,224	0	49,536	0
510100 - OVERTIME	144,000	154,533	144,000	250,671	125,000
510200 - EMPLOYEE BENEFITS	1,836,275	2,352,722	2,034,475	1,644,268	2,485,587
520010 - OFFICE EQUIP/SUPPLIES	10,000	9,351	10,000	11,061	10,000
520020 - POSTAGE	1,400	459	1,850	(837)	1,850
520030 - OPERATING EQUIP/SUPPLIES	116,000	315,437	120,640	127,804	120,640
520060 - CITY PROMOTIONS	10,500	3,040	10,500	10,500	10,500
520090 - CONFERENCES/CONVENTIONS	4,400	1,384	4,400	2,806	4,400
520100 - PROFESSIONAL DEVELOPMENT	38,500	31,352	38,500	38,500	38,500
520110 - MEMBERSHIPS	3,975	2,640	3,975	3,342	3,975
520200 - MILEAGE & MEETINGS	2,000	703	2,000	3,536	2,000
520230 - UNIFORMS/CLOTHING	61,000	46,710	0	0	0
520250 - MISCELLANEOUS	2,000	654	2,000	2,552	2,000
520370 - SICK LEAVE PAYOUTS	0	0	0	101,739	0
520650 - MOBILE COMMUNICATIONS	15,000	10,901	15,000	24,436	15,000
540000 - OUTSIDE CONTRACTS	228,000	223,985	250,800	262,876	250,800
550110 - AWARDS	1,500	1,249	1,700	226	1,700
550220 - OUTSIDE LEGAL COSTS	4,000	9,056	15,000	6,637	15,000
550360 - VOLUNTEERS	282,500	238,816	293,800	221,830	293,800
560150 - CAPITAL EQUIP & VEHICLES	126,000	126,000	0	0	0
580510 - TRANSFER TO RESERVE FUND	350,000	350,000	0	0	0
	<b>10,060,834</b>	<b>10,578,458</b>	<b>10,462,267</b>	<b>9,938,847</b>	<b>11,584,833</b>
<b>Net Total</b>	<b>(9,956,734)</b>	<b>(10,324,333)</b>	<b>(10,205,837)</b>	<b>(9,811,561)</b>	<b>(11,328,403)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-310-ENGINEERING - ADMINISTRATION

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320050 - ONTARIO SPECIFIC GRANTS	0	0	0	0	3,000
320370 - FEE/SC - INSPECTION FEES	151,945	98,091	137,154	217,148	197,421
320380 - FEE/SC - TENDER FEES	3,000	0	0	0	0
320390 - FEE/SC - EXTRNL SERVICES	1,000	0	0	0	0
320810 - FEE/SC - ENG REVIEW/INSPECTION	30,000	180	30,000	300	30,000
	<b>185,945</b>	<b>98,271</b>	<b>167,154</b>	<b>217,448</b>	<b>230,421</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	1,860,588	1,572,856	2,061,520	1,865,774	2,387,397
510020 - OTHER SALARIES	0	3,904	0	(4,471)	0
510040 - PART-TIME	0	29,329	0	28,049	0
510100 - OVERTIME	61,113	59,484	85,000	67,486	86,700
510200 - EMPLOYEE BENEFITS	589,648	517,905	635,590	759,183	784,316
520010 - OFFICE EQUIP/SUPPLIES	6,500	6,860	6,500	7,457	8,200
520020 - POSTAGE	2,000	652	2,000	4,090	3,500
520030 - OPERATING EQUIP/SUPPLIES	6,525	18,253	6,525	6,913	7,500
520060 - CITY PROMOTIONS	500	0	0	0	0
520090 - CONFERENCES/CONVENTIONS	9,350	1,656	9,350	2,754	9,350
520100 - PROFESSIONAL DEVELOPMENT	17,600	1,320	17,600	17,682	26,600
520110 - MEMBERSHIPS	8,580	9,340	8,580	10,292	10,900
520200 - MILEAGE & MEETINGS	4,000	523	4,000	518	4,000
520220 - CAR ALLOWANCE	4,800	3,850	6,000	5,750	6,000
520230 - UNIFORMS/CLOTHING	3,500	3,447	3,500	5,606	5,000
520240 - MEAL ALLOWANCE	2,000	385	2,000	1,382	2,000
520650 - MOBILE COMMUNICATIONS	8,000	6,648	8,000	2,502	8,525
530000 - OUTSIDE CONSULTING	15,000	7,405	15,000	13,591	15,000
540000 - OUTSIDE CONTRACTS	5,000	0	5,000	6,163	5,000
540330 - CNTRCT - SWR CCTV	100,000	51,118	0	0	0
580090 - INTERDEPT RECOVERIES	(869,393)	(519,294)	(869,393)	(590,080)	(869,393)
	<b>1,835,311</b>	<b>1,775,641</b>	<b>2,006,772</b>	<b>2,210,639</b>	<b>2,500,595</b>
<b>Net Total</b>	<b>(1,649,366)</b>	<b>(1,677,369)</b>	<b>(1,839,618)</b>	<b>(1,993,191)</b>	<b>(2,270,174)</b>

## 2023 OPERATING BUDGET

**Costing Center: 20-315-STREETLIGHTING**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
520030 - OPERATING EQUIP/SUPPLIES	1,000	1,199	1,000	1,019	1,000
520090 - CONFERENCES/CONVENTIONS	2,750	0	2,750	2,495	2,750
520200 - MILEAGE & MEETINGS	500	0	500	79	500
520610 - UTILITIES - HYDRO	250,000	247,118	290,000	254,131	290,000
540000 - OUTSIDE CONTRACTS	140,000	139,280	140,000	145,146	140,000
	<b>394,250</b>	<b>387,597</b>	<b>434,250</b>	<b>402,870</b>	<b>434,250</b>
<b>Net Total</b>	<b>(394,250)</b>	<b>(387,597)</b>	<b>(434,250)</b>	<b>(402,870)</b>	<b>(434,250)</b>



## 2023 OPERATING BUDGET

**Costing Center: 20-316-SIDEWALKS**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	17,000	13,381	18,000	19,458	20,000
510040 - PART-TIME	35,000	40,929	35,000	10,306	37,000
510200 - EMPLOYEE BENEFITS	8,325	8,339	9,500	5,483	12,070
520030 - OPERATING EQUIP/SUPPLIES	3,500	785	3,500	0	3,500
540000 - OUTSIDE CONTRACTS	10,000	0	10,000	0	8,000
	<b>73,825</b>	<b>63,434</b>	<b>76,000</b>	<b>35,247</b>	<b>80,570</b>
<b>Net Total</b>	<b>(73,825)</b>	<b>(63,434)</b>	<b>(76,000)</b>	<b>(35,247)</b>	<b>(80,570)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-320-ROADWAYS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330360 - MISCELLANEOUS	0	884	0	0	0
	<b>0</b>	<b>884</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	875,000	886,763	986,286	829,019	1,130,311
510020 - OTHER SALARIES	0	(288)	0	(210)	0
510040 - PART-TIME	55,000	34,918	55,000	19,928	85,462
510100 - OVERTIME	6,850	7,465	6,800	12,582	6,900
510200 - EMPLOYEE BENEFITS	339,050	449,984	398,275	394,834	507,423
520010 - OFFICE EQUIP/SUPPLIES	0	239	0	0	0
520030 - OPERATING EQUIP/SUPPLIES	210,524	208,679	210,524	198,248	210,524
520040 - EQUIPMENT RENTALS	10,000	0	10,000	0	10,000
520090 - CONFERENCES/CONVENTIONS	2,750	0	2,750	1,670	3,500
520100 - PROFESSIONAL DEVELOPMENT	11,550	2,995	11,550	10,971	13,000
520110 - MEMBERSHIPS	2,200	584	2,200	(209)	2,200
520200 - MILEAGE & MEETINGS	100	0	100	0	100
520230 - UNIFORMS/CLOTHING	9,000	7,192	9,000	234	16,000
520240 - MEAL ALLOWANCE	1,500	559	1,500	2,056	1,500
520250 - MISCELLANEOUS	400	450	400	402	400
540000 - OUTSIDE CONTRACTS	65,000	26,111	65,000	64,048	65,000
	<b>1,588,924</b>	<b>1,625,652</b>	<b>1,759,385</b>	<b>1,533,573</b>	<b>2,052,320</b>
<b>Net Total</b>	<b>(1,588,924)</b>	<b>(1,624,768)</b>	<b>(1,759,385)</b>	<b>(1,533,573)</b>	<b>(2,052,320)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-321-TRAFFIC CONTROL

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320390 - FEE/SC - EXTRNL SERVICES	15,000	14,400	15,000	9,300	15,000
330320 - SUBDIVIDERS CONTRIBUTION	1,000	0	0	0	0
330360 - MISCELLANEOUS	1,000	900	1,000	0	1,000
	<b>17,000</b>	<b>15,300</b>	<b>16,000</b>	<b>9,300</b>	<b>16,000</b>
<b>Expenses</b>					
520010 - OFFICE EQUIP/SUPPLIES	250	36	250	431	250
520020 - POSTAGE	50	0	50	7	50
520030 - OPERATING EQUIP/SUPPLIES	35,000	36,506	35,000	55,129	35,000
520040 - EQUIPMENT RENTALS	50	0	50	0	50
520050 - ADVERTISING	400	0	400	0	400
520200 - MILEAGE & MEETINGS	1,500	0	1,500	0	1,500
520230 - UNIFORMS/CLOTHING	200	0	200	387	200
520650 - MOBILE COMMUNICATIONS	700	124	700	68	700
530000 - OUTSIDE CONSULTING	7,000	6,686	7,000	5,648	7,000
540000 - OUTSIDE CONTRACTS	40,000	37,899	40,000	51,491	40,000
540080 - CNTRCT-PAVEMENT MARKINGS	90,000	67,531	90,000	67,405	90,000
540090 - CNTRCT-RAIL CROSSING	44,000	46,833	44,000	48,813	44,000
	<b>219,150</b>	<b>195,614</b>	<b>219,150</b>	<b>229,379</b>	<b>219,150</b>
<b>Net Total</b>	<b>(202,150)</b>	<b>(180,314)</b>	<b>(203,150)</b>	<b>(220,079)</b>	<b>(203,150)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-322-WINTER CONTROL

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	335,000	236,367	338,000	369,721	350,000
510040 - PART-TIME	56,000	36,521	56,000	76,259	58,000
510100 - OVERTIME	45,000	11,499	45,000	98,735	48,600
510200 - EMPLOYEE BENEFITS	137,675	57,044	145,325	99,263	80,504
520030 - OPERATING EQUIP/SUPPLIES	165,000	155,564	165,000	137,074	165,000
520040 - EQUIPMENT RENTALS	182,000	104,762	182,000	47,624	142,000
520240 - MEAL ALLOWANCE	750	0	0	0	0
540000 - OUTSIDE CONTRACTS	173,064	138,631	173,064	140,172	186,447
	<b>1,094,489</b>	<b>740,387</b>	<b>1,104,389</b>	<b>968,848</b>	<b>1,030,551</b>
<b>Net Total</b>	<b>(1,094,489)</b>	<b>(740,387)</b>	<b>(1,104,389)</b>	<b>(968,848)</b>	<b>(1,030,551)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-323-FLEET

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330200 - SALE OF EQUIPMENT	50,000	112,495	50,000	69,074	50,000
	<b>50,000</b>	<b>112,495</b>	<b>50,000</b>	<b>69,074</b>	<b>50,000</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	372,296	426,070	382,776	388,830	696,407
510020 - OTHER SALARIES	0	277	0	(3,398)	0
510100 - OVERTIME	500	2,062	500	4,506	0
510200 - EMPLOYEE BENEFITS	127,875	218,869	133,000	195,553	253,670
520030 - OPERATING EQUIP/SUPPLIES	14,100	1,714	14,100	290	214,100
520040 - EQUIPMENT RENTALS	100	0	100	0	800
520050 - ADVERTISING	100	0	100	0	100
520090 - CONFERENCES/CONVENTIONS	1,650	356	1,650	1,960	1,650
520100 - PROFESSIONAL DEVELOPMENT	1,100	3,883	1,100	2,529	1,100
520110 - MEMBERSHIPS	800	0	800	455	0
520200 - MILEAGE & MEETINGS	0	17	0	0	0
520230 - UNIFORMS/CLOTHING	2,000	85	2,200	317	2,200
520240 - MEAL ALLOWANCE	0	146	0	1,052	0
520650 - MOBILE COMMUNICATIONS	400	243	400	260	0
520670 - FREIGHT/DELIVERY	45,000	21,770	45,000	37,644	45,000
520720 - INS - FLEET	75,164	84,443	93,372	96,758	93,372
540000 - OUTSIDE CONTRACTS	0	5,881	0	4,845	125,000
560020 - FUEL - VEHICLES	440,000	325,330	472,000	541,467	487,000
560030 - LICENCE RENEWALS	62,100	58,409	62,100	43,023	30,000
580090 - INTERDEPT RECOVERIES	(165,479)	(98,045)	(165,479)	(112,719)	(165,479)
580510 - TRANSFER TO RESERVE FUND	50,000	92,367	50,000	50,923	50,000
	<b>1,027,706</b>	<b>1,143,875</b>	<b>1,093,719</b>	<b>1,254,296</b>	<b>1,834,920</b>
<b>Net Total</b>	<b>(977,706)</b>	<b>(1,031,379)</b>	<b>(1,043,719)</b>	<b>(1,185,222)</b>	<b>(1,784,920)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-325-PUBLIC WORKS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330360 - MISCELLANEOUS	0	102	0	7,352	0
	<b>0</b>	<b>102</b>	<b>0</b>	<b>7,352</b>	<b>0</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	1,115,000	1,165,096	1,130,000	1,074,038	716,379
510020 - OTHER SALARIES	0	(12,316)	0	6,657	0
510040 - PART-TIME	45,000	7,041	45,000	3,917	46,800
510100 - OVERTIME	30,000	25,621	30,000	18,724	30,000
510200 - EMPLOYEE BENEFITS	386,950	331,822	399,050	327,133	272,539
520010 - OFFICE EQUIP/SUPPLIES	20,000	7,871	20,000	6,260	20,000
520030 - OPERATING EQUIP/SUPPLIES	520,000	527,705	520,000	610,981	320,000
520040 - EQUIPMENT RENTALS	1,200	947	1,200	663	400
520050 - ADVERTISING	200	0	0	0	0
520090 - CONFERENCES/CONVENTIONS	6,370	(204)	6,370	6,959	6,370
520100 - PROFESSIONAL DEVELOPMENT	4,460	3,038	4,460	4,828	6,900
520110 - MEMBERSHIPS	2,970	963	2,970	296	2,970
520200 - MILEAGE & MEETINGS	500	0	500	315	500
520230 - UNIFORMS/CLOTHING	5,800	3,273	5,800	530	5,800
520240 - MEAL ALLOWANCE	2,000	572	2,000	445	2,000
520250 - MISCELLANEOUS	200	225	200	46	200
520650 - MOBILE COMMUNICATIONS	21,000	17,916	21,000	15,387	21,000
540000 - OUTSIDE CONTRACTS	150,000	110,253	150,000	117,329	25,000
580090 - INTERDEPT RECOVERIES	(949,204)	(561,840)	(949,204)	(439,696)	(949,204)
	<b>1,362,446</b>	<b>1,627,982</b>	<b>1,389,346</b>	<b>1,754,813</b>	<b>527,654</b>
<b>Net Total</b>	<b>(1,362,446)</b>	<b>(1,627,880)</b>	<b>(1,389,346)</b>	<b>(1,747,461)</b>	<b>(527,654)</b>

## 2023 OPERATING BUDGET

**Costing Center: 20-327-STORM SEWERS**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	40,000	36,596	42,000	39,610	45,000
510040 - PART-TIME	2,500	151	2,500	1,327	2,500
510100 - OVERTIME	100	1,018	100	1,051	100
510200 - EMPLOYEE BENEFITS	13,625	7,825	14,150	8,727	9,947
520030 - OPERATING EQUIP/SUPPLIES	7,000	18,988	7,000	34,326	15,000
540000 - OUTSIDE CONTRACTS	60,000	22,023	60,000	36,873	60,000
	<b>123,225</b>	<b>86,600</b>	<b>125,750</b>	<b>121,914</b>	<b>132,547</b>
<b>Net Total</b>	<b>(123,225)</b>	<b>(86,600)</b>	<b>(125,750)</b>	<b>(121,914)</b>	<b>(132,547)</b>

## 2023 OPERATING BUDGET

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**Costing Center: 20-350-CROSSING GUARDS**

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GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510040 - PART-TIME	322,140	165,825	335,899	246,934	352,800
510200 - EMPLOYEE BENEFITS	36,175	16,066	38,450	24,427	68,285
520030 - OPERATING EQUIP/SUPPLIES	200	1,322	200	169	200
520230 - UNIFORMS/CLOTHING	500	30	500	24	500
520250 - MISCELLANEOUS	1,000	0	1,000	87	1,000
	<b>360,015</b>	<b>183,243</b>	<b>376,049</b>	<b>271,641</b>	<b>422,785</b>
<b>Net Total</b>	<b>(360,015)</b>	<b>(183,243)</b>	<b>(376,049)</b>	<b>(271,641)</b>	<b>(422,785)</b>

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## 2023 OPERATING BUDGET

### Costing Center: 20-380-PARKING

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330010 - FINES	225,000	186,305	225,000	264,345	225,000
330030 - MAGISTRATE PROCEEDS	250	0	250	0	250
330470 - LOT 1 - COURTHOUSE	67,500	31,240	67,500	62,729	67,500
330540 - LOT 8 - PLYMOUTH/CHURCHILL	34,500	22,135	34,500	19,188	34,500
330550 - ON STREET/SNOW REMOVAL PERMITS	1,500	3,730	1,500	4,808	2,200
	<b>328,750</b>	<b>243,410</b>	<b>328,750</b>	<b>351,069</b>	<b>329,450</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	468,762	507,767	493,629	519,639	377,919
510020 - OTHER SALARIES	0	(1,138)	0	201	0
510040 - PART-TIME	0	15,636	0	36,618	0
510100 - OVERTIME	1,100	3,165	1,100	13,243	1,122
510200 - EMPLOYEE BENEFITS	149,900	175,025	156,100	187,923	127,523
520010 - OFFICE EQUIP/SUPPLIES	5,500	4,775	5,500	3,390	5,500
520020 - POSTAGE	3,000	2,380	3,000	3,017	2,000
520030 - OPERATING EQUIP/SUPPLIES	5,000	2,913	5,000	2,218	5,000
520040 - EQUIPMENT RENTALS	600	316	600	165	600
520090 - CONFERENCES/CONVENTIONS	5,500	0	5,500	1,013	5,500
520100 - PROFESSIONAL DEVELOPMENT	4,950	61	4,950	229	4,950
520110 - MEMBERSHIPS	2,420	1,274	2,420	3,633	2,420
520200 - MILEAGE & MEETINGS	300	0	300	0	300
520230 - UNIFORMS/CLOTHING	3,000	4,045	3,000	2,014	3,000
520240 - MEAL ALLOWANCE	200	71	200	18	200
520340 - BANK SERVICE CHARGES	3,000	1,193	3,000	2,404	3,000
520650 - MOBILE COMMUNICATIONS	6,000	5,549	6,000	1,510	6,000
540000 - OUTSIDE CONTRACTS	6,000	1,768	6,000	13,175	6,000
580500 - TRANSFER TO RESERVES	10,000	10,000	10,000	10,000	10,000
	<b>675,232</b>	<b>734,802</b>	<b>706,299</b>	<b>800,408</b>	<b>561,034</b>
<b>Net Total</b>	<b>(346,482)</b>	<b>(491,391)</b>	<b>(377,549)</b>	<b>(449,339)</b>	<b>(231,584)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-402-ROWING CANADA NATIONAL CHAMPIONSHIPS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320650 - FEE/SC - APPLICATION FEES	49,000	0	49,000	0	49,000
330250 - DONATIONS	2,000	0	2,000	0	2,000
	<b>51,000</b>	<b>0</b>	<b>51,000</b>	<b>0</b>	<b>51,000</b>
<b>Expenses</b>					
520030 - OPERATING EQUIP/SUPPLIES	9,150	0	9,150	0	9,150
520040 - EQUIPMENT RENTALS	6,525	0	6,525	0	6,525
520250 - MISCELLANEOUS	6,200	0	6,200	0	6,200
530560 - VOLUNTEER SERVICES	2,800	0	2,800	0	2,800
530570 - SPECIAL EVENTS	14,380	0	14,380	0	14,380
540000 - OUTSIDE CONTRACTS	11,945	0	11,945	0	11,945
	<b>51,000</b>	<b>0</b>	<b>51,000</b>	<b>0</b>	<b>51,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2023 OPERATING BUDGET

**Costing Center: 20-403-CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320650 - FEE/SC - APPLICATION FEES	13,000	0	0	0	0
320940 - FEE/SC - FOOD SERVICES	10,250	0	0	0	0
	<b>23,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
520030 - OPERATING EQUIP/SUPPLIES	2,000	62	0	0	0
520250 - MISCELLANEOUS	560	0	0	0	0
530560 - VOLUNTEER SERVICES	1,000	1,378	0	0	0
530570 - SPECIAL EVENTS	12,250	226	0	0	0
540000 - OUTSIDE CONTRACTS	7,440	3,060	0	0	0
	<b>23,250</b>	<b>4,726</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>(4,726)</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-405-RECREATION - PROGRAMS/SERVICES

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320040 - FEDERAL GRANTS	0	5,000	0	5,000	0
320050 - ONTARIO SPECIFIC GRANTS	42,700	70,947	42,700	41,982	42,700
320150 - OTHER GRANTS	0	35,334	0	42,700	0
320410 - FEE/SC - EQUIP RENTALS	1,000	41	2,000	423	2,000
320460 - FEE/SC - MISCELLANEOUS	1,250	2,902	1,250	4,239	1,250
320490 - FEE/SC - POOLS	7,650	1,087	15,300	11,809	16,000
320500 - FEE/SC - SUMMER CAMPS	62,500	95,623	125,000	115,875	130,000
320510 - FEE/SC - ADULT PROGRAMS	34,000	8,414	68,000	41,153	68,000
320520 - FEE/SC - CHILD PROGRAMS	16,500	2,015	33,000	28,390	33,000
320530 - FEE/SC - PRINTING	150	0	300	1	150
320550 - FEE/SC - SPORTS PROMO	1,000	(90)	2,000	0	2,000
320560 - FEE/SC - SENIOR PROGRAMS	33,750	13,743	67,500	31,079	67,500
320570 - FEE/SC - MEMBERSHIPS	27,550	14,388	55,100	37,751	55,100
320910 - FEE/SC - ARTS & CULTURE PROGRM	12,500	6,170	25,000	14,743	25,000
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	38,250	50,275	25,000	16,546	26,000
320931 - FEE/SC - REC RENTALS @ THE DOCKS	0	0	67,600	46,662	68,000
320932 - FEE/SC - REC RENTALS @ THE DOCKS EQUIPMENT	0	0	5,000	154	2,500
320940 - FEE/SC - FOOD SERVICES	14,250	5	28,500	15,092	29,000
330250 - DONATIONS	3,000	7,924	6,000	7,574	7,000
	<b>296,050</b>	<b>313,777</b>	<b>569,250</b>	<b>461,172</b>	<b>575,200</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	547,343	552,648	708,668	657,612	767,297
510020 - OTHER SALARIES	0	2,268	0	4,797	0
510040 - PART-TIME	468,610	469,497	599,265	621,028	635,849
510100 - OVERTIME	3,000	8,788	13,736	32,461	14,011
510200 - EMPLOYEE BENEFITS	231,800	235,080	309,825	270,524	374,564
520010 - OFFICE EQUIP/SUPPLIES	4,000	9,272	7,000	8,031	7,500
520020 - POSTAGE	200	261	200	425	200
520040 - EQUIPMENT RENTALS	5,000	874	5,000	306	5,000
520050 - ADVERTISING	2,000	2,345	9,500	10,175	8,000
520060 - CITY PROMOTIONS	2,500	192	11,000	11,000	11,000
520090 - CONFERENCES/CONVENTIONS	1,500	228	1,500	2,440	1,500
520100 - PROFESSIONAL DEVELOPMENT	1,500	1,851	1,500	8,866	1,500
520110 - MEMBERSHIPS	3,000	2,529	3,000	6,306	3,000
520200 - MILEAGE & MEETINGS	2,000	2,021	5,000	2,758	4,500
520220 - CAR ALLOWANCE	1,800	3,240	0	5,750	6,000
520240 - MEAL ALLOWANCE	300	99	300	396	300
520250 - MISCELLANEOUS	2,500	930	2,500	3,105	2,500
520340 - BANK SERVICE CHARGES	35,000	25,857	45,000	46,604	45,000
520650 - MOBILE COMMUNICATIONS	4,000	2,707	5,000	2,075	5,000
520730 - INS - LIABILITY	0	0	0	2,150	0
520930 - FIT/AQUA PUNCH CARDS	28,000	9,133	20,000	1,849	10,000
520931 - REC RENTALS @ THE DOCKS	0	0	4,000	1,214	4,000

DRAFT UNAUDITED 2022 ACTUALS

## 2023 OPERATING BUDGET

### Costing Center: 20-405-RECREATION - PROGRAMS/SERVICES

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
520932 - REC RENTALS @ THE DOCKS EQUIPMENT	0	0	10,000	0	8,000
520940 - FOOD SERVICES	14,000	896	27,500	23,629	27,500
530490 - YOUTH PROGRAMS	15,000	9,681	28,500	13,185	28,500
530500 - CHILDRENS PROGRAMS	13,000	1,315	19,500	2,863	19,500
530510 - SUMMER CAMPS	24,000	23,859	24,000	22,591	26,000
530520 - ADULT PROGRAMS	28,000	8,115	21,730	24,429	21,730
530530 - SENIORS PROGRAMS	19,500	35,463	19,230	41,372	19,230
530540 - SWIMMING POOL PROGRAM	10,000	8,748	24,150	23,919	25,000
530550 - ARTS & CULTURE	18,000	15,523	31,000	29,978	31,000
530560 - VOLUNTEER SERVICES	12,000	27	32,000	3,444	6,000
530570 - SPECIAL EVENTS	9,000	4,182	15,650	14,091	0
530580 - PROJECTS ASSOCIATION	25,000	6,332	36,000	86,142	0
540000 - OUTSIDE CONTRACTS	67,500	67,080	67,500	56,679	2,500
540010 - CNTRCT-JANITORIAL	0	0	0	1,644	0
550030 - ARMOURED CAR SERVICES	2,500	1,923	2,500	1,926	2,500
	<b>1,601,553</b>	<b>1,512,963</b>	<b>2,111,254</b>	<b>2,045,764</b>	<b>2,124,181</b>
<b>Net Total</b>	<b>(1,305,503)</b>	<b>(1,199,186)</b>	<b>(1,542,004)</b>	<b>(1,584,591)</b>	<b>(1,548,981)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-406-FESTIVALS AND EVENTS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320480 - FEE/SC - ADVERTISING	0	0	0	0	2,000
320640 - FEE/SC - ADMINISTRATION	0	0	0	0	1,500
320940 - FEE/SC - FOOD SERVICES	0	0	0	0	500
330140 - SPONSORSHIPS	0	0	0	0	6,000
330360 - MISCELLANEOUS	0	0	0	0	500
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,500</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	0	0	0	0	107,562
510200 - EMPLOYEE BENEFITS	0	0	0	0	31,757
520010 - OFFICE EQUIP/SUPPLIES	0	0	0	0	1,500
520030 - OPERATING EQUIP/SUPPLIES	0	0	0	0	9,800
520040 - EQUIPMENT RENTALS	0	0	0	0	9,500
520050 - ADVERTISING	0	0	0	0	3,000
520090 - CONFERENCES/CONVENTIONS	0	0	0	0	1,500
520100 - PROFESSIONAL DEVELOPMENT	0	0	0	0	1,500
520110 - MEMBERSHIPS	0	0	0	0	1,500
520200 - MILEAGE & MEETINGS	0	0	0	0	2,000
520230 - UNIFORMS/CLOTHING	0	0	0	0	800
520250 - MISCELLANEOUS	0	0	0	0	1,000
530560 - VOLUNTEER SERVICES	0	0	0	0	500
530570 - SPECIAL EVENTS	0	0	0	0	10,000
530575 - PERMIT EXPENSE	0	0	0	0	3,000
540000 - OUTSIDE CONTRACTS	0	0	0	0	117,000
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>301,919</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(291,419)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-410-PARKS / OPEN SPACES

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320410 - FEE/SC - EQUIP RENTALS	10,000	757	20,000	11,215	20,400
320615 - FEE/SC - MEMORIALIZATION TREE/BENCH PRGM	0	0	0	0	15,000
330250 - DONATIONS	0	1,500	0	2,250	15,000
330400 - RENTS & LEASES	6,200	9,642	12,400	29,512	21,000
350600 - RES FUND - LANDFILL SITE	127,600	127,600	121,600	121,600	173,088
350720 - RES FUND - OPTG SURPLUS	0	0	6,500	0	0
	<b>143,800</b>	<b>139,499</b>	<b>160,500</b>	<b>164,576</b>	<b>244,488</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	870,000	944,685	887,000	933,696	1,025,586
510020 - OTHER SALARIES	0	(19,506)	0	1,341	0
510040 - PART-TIME	424,208	329,323	473,598	422,753	508,764
510100 - OVERTIME	40,000	31,788	41,500	100,274	46,500
510200 - EMPLOYEE BENEFITS	353,300	384,397	377,700	418,721	565,637
520010 - OFFICE EQUIP/SUPPLIES	0	0	0	0	1,500
520030 - OPERATING EQUIP/SUPPLIES	88,000	90,268	94,500	93,313	102,997
520040 - EQUIPMENT RENTALS	3,400	4,360	3,400	13,250	5,000
520060 - CITY PROMOTIONS	750	450	750	745	1,500
520090 - CONFERENCES/CONVENTIONS	1,320	0	1,320	480	1,500
520100 - PROFESSIONAL DEVELOPMENT	2,200	3,104	2,200	5,791	3,000
520110 - MEMBERSHIPS	1,650	2,200	1,650	2,842	1,800
520200 - MILEAGE & MEETINGS	0	0	0	0	500
520230 - UNIFORMS/CLOTHING	8,500	9,685	8,500	5,753	8,500
520240 - MEAL ALLOWANCE	900	657	900	2,355	900
520250 - MISCELLANEOUS	0	0	0	150	4,500
520610 - UTILITIES - HYDRO	10,700	9,343	10,700	11,721	10,700
520620 - UTILITIES - WTR/SWR	18,500	28,376	18,500	74,855	60,000
520650 - MOBILE COMMUNICATIONS	7,000	7,676	7,000	2,873	8,000
520800 - SMALL TOOLS	2,500	2,500	2,500	2,389	2,500
540000 - OUTSIDE CONTRACTS	164,600	192,285	166,600	234,400	218,088
540010 - CNTRCT-JANITORIAL	7,200	9,095	7,200	3,807	7,200
540020 - CNTRCT-PUBLIC PATHWAY	3,500	3,000	3,500	3,200	3,500
540030 - CNTRCT-WEED CUTTING	48,000	52,294	30,000	34,240	30,000
540050 - CNTRCT-OUTDR SKATE RINK	2,000	1,409	2,000	1,477	2,000
540100 - CNTRCT-ELECTRICAL	6,500	1,653	6,500	3,176	6,500
560030 - LICENCE RENEWALS	500	225	500	75	800
	<b>2,065,228</b>	<b>2,089,267</b>	<b>2,148,018</b>	<b>2,373,677</b>	<b>2,627,472</b>
<b>Net Total</b>	<b>(1,921,428)</b>	<b>(1,949,769)</b>	<b>(1,987,518)</b>	<b>(2,209,101)</b>	<b>(2,382,984)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-412-PLAYING FIELDS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320440 - FEE/SC - SOCCER FIELDS	1,275	126	2,550	5,843	4,000
320450 - FEE/SC - BALL DIAMONDS	33,500	16,064	67,000	44,823	68,340
320840 - FEE/SC - HYDRO	1,087	0	2,175	84	2,175
	<b>35,862</b>	<b>16,190</b>	<b>71,725</b>	<b>50,750</b>	<b>74,515</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	90,000	68,715	92,000	71,232	93,000
510040 - PART-TIME	50,000	49,048	50,000	63,419	50,000
510100 - OVERTIME	6,400	3,080	6,400	10,844	8,000
510200 - EMPLOYEE BENEFITS	37,500	24,141	49,375	26,971	30,858
520030 - OPERATING EQUIP/SUPPLIES	13,500	13,414	13,500	13,270	14,500
520610 - UTILITIES - HYDRO	18,361	4,781	18,361	7,000	18,361
540000 - OUTSIDE CONTRACTS	3,500	3,550	3,500	3,500	5,000
540100 - CNTRCT-ELECTRICAL	5,000	1,375	5,000	4,800	5,000
	<b>224,261</b>	<b>168,105</b>	<b>238,136</b>	<b>201,036</b>	<b>224,719</b>
<b>Net Total</b>	<b>(188,399)</b>	<b>(151,915)</b>	<b>(166,411)</b>	<b>(150,286)</b>	<b>(150,204)</b>



## 2023 OPERATING BUDGET

### Costing Center: 20-415-URBAN FORESTRY

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320980 - TREE BLVD DEPOSIT	0	0	0	0	40,000
350720 - RES FUND - OPTG SURPLUS	0	0	30,000	30,000	0
	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>30,000</b>	<b>40,000</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	435,000	394,520	445,000	442,034	456,001
510040 - PART-TIME	58,000	29,739	66,000	32,454	66,154
510100 - OVERTIME	10,000	7,284	10,000	8,344	10,000
510200 - EMPLOYEE BENEFITS	148,900	133,728	152,400	130,836	178,718
520030 - OPERATING EQUIP/SUPPLIES	40,000	36,333	40,000	39,795	40,000
520090 - CONFERENCES/CONVENTIONS	0	0	0	0	1,000
520100 - PROFESSIONAL DEVELOPMENT	660	1,319	660	11,057	6,660
520230 - UNIFORMS/CLOTHING	4,300	4,107	4,300	3,977	4,300
520240 - MEAL ALLOWANCE	300	113	300	642	300
520650 - MOBILE COMMUNICATIONS	1,500	640	1,500	254	1,500
520800 - SMALL TOOLS	3,000	2,749	3,000	3,128	5,000
540000 - OUTSIDE CONTRACTS	35,000	47,323	65,000	59,145	75,000
	<b>736,660</b>	<b>657,855</b>	<b>788,160</b>	<b>731,665</b>	<b>844,633</b>
<b>Net Total</b>	<b>(736,660)</b>	<b>(657,855)</b>	<b>(758,160)</b>	<b>(701,665)</b>	<b>(804,633)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-420-CEMETERIES

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320460 - FEE/SC - MISCELLANEOUS	510	1,020	510	1,320	1,000
320590 - FEE/SC - GRAVE OPENINGS	40,000	40,720	40,000	52,693	42,800
320600 - FEE/SC - GRAVE SALES	15,000	22,992	15,500	27,393	22,000
320610 - FEE/SC - FNDTNS/MARKERS	7,800	11,602	7,800	11,634	10,500
330100 - INVESTMENT INCOME	10,500	4,299	5,000	16,046	15,000
	<b>73,810</b>	<b>80,632</b>	<b>68,810</b>	<b>109,087</b>	<b>91,300</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	44,000	47,647	44,000	47,832	45,000
510040 - PART-TIME	26,000	16,405	25,000	20,741	25,000
510100 - OVERTIME	2,500	6,730	2,500	13,220	8,700
510200 - EMPLOYEE BENEFITS	23,250	12,825	24,150	14,214	15,733
520030 - OPERATING EQUIP/SUPPLIES	8,000	7,335	8,000	7,428	9,340
520250 - MISCELLANEOUS	1,000	0	1,000	1,059	1,000
520610 - UTILITIES - HYDRO	1,400	1,115	1,400	1,516	1,400
520620 - UTILITIES - WTR/SWR	900	790	900	1,905	900
540000 - OUTSIDE CONTRACTS	5,000	5,000	5,000	4,500	5,000
540100 - CNTRCT-ELECTRICAL	500	248	500	0	500
	<b>112,550</b>	<b>98,094</b>	<b>112,450</b>	<b>112,416</b>	<b>112,573</b>
<b>Net Total</b>	<b>(38,740)</b>	<b>(17,462)</b>	<b>(43,640)</b>	<b>(3,329)</b>	<b>(21,273)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-430-FAC-MTCE/LABOUR

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	265,000	235,713	280,000	303,706	300,000
510020 - OTHER SALARIES	0	2,914	0	(16)	0
510040 - PART-TIME	0	0	0	204	0
510100 - OVERTIME	1,500	1,503	1,500	(9,235)	1,730
510200 - EMPLOYEE BENEFITS	101,200	121,012	108,800	135,816	159,656
520030 - OPERATING EQUIP/SUPPLIES	17,000	14,939	17,000	27,911	17,000
520040 - EQUIPMENT RENTALS	1,200	84	1,200	0	1,200
520100 - PROFESSIONAL DEVELOPMENT	1,100	2,873	1,100	930	1,100
520110 - MEMBERSHIPS	1,100	61	1,100	978	1,100
520200 - MILEAGE & MEETINGS	200	0	200	0	200
520230 - UNIFORMS/CLOTHING	1,800	1,983	1,800	738	1,800
520240 - MEAL ALLOWANCE	200	97	200	184	200
520650 - MOBILE COMMUNICATIONS	4,000	3,097	4,000	772	4,000
520800 - SMALL TOOLS	6,000	5,798	6,000	4,270	6,000
540000 - OUTSIDE CONTRACTS	12,000	5,453	12,000	10,417	12,850
560030 - LICENCE RENEWALS	0	170	0	0	0
	<b>412,300</b>	<b>395,697</b>	<b>434,900</b>	<b>476,675</b>	<b>506,836</b>
<b>Net Total</b>	<b>(412,300)</b>	<b>(395,697)</b>	<b>(434,900)</b>	<b>(476,675)</b>	<b>(506,836)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-432-FAC-ARENA

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320480 - FEE/SC - ADVERTISING	15,000	(3,458)	20,000	2,500	20,000
320680 - FEE/SC - ICE RENTALS	275,000	234,452	400,000	387,475	435,000
320690 - FEE/SC - PUBLIC SKATING	5,000	1,417	10,000	5,998	10,000
330360 - MISCELLANEOUS	0	0	0	1,936	0
330400 - RENTS & LEASES	26,000	10,903	26,000	19,821	26,000
350590 - RES FUND - ICE RESURFACER	0	4,434	0	7,163	0
350700 - RES FUND - SAFE RESTART	0	0	25,000	25,000	0
	<b>321,000</b>	<b>247,748</b>	<b>481,000</b>	<b>449,894</b>	<b>491,000</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	390,888	322,265	401,000	373,265	422,930
510020 - OTHER SALARIES	0	1,873	0	(1,074)	0
510040 - PART-TIME	97,000	82,269	97,000	79,702	94,093
510100 - OVERTIME	20,000	18,165	20,000	25,799	20,000
510200 - EMPLOYEE BENEFITS	146,125	142,886	147,250	151,641	172,330
520030 - OPERATING EQUIP/SUPPLIES	53,000	58,347	53,000	59,904	53,000
520100 - PROFESSIONAL DEVELOPMENT	4,400	6,900	4,400	3,646	4,400
520110 - MEMBERSHIPS	1,650	1,121	1,650	1,565	1,650
520230 - UNIFORMS/CLOTHING	4,000	1,253	4,000	2,967	4,000
520240 - MEAL ALLOWANCE	200	219	200	456	200
520600 - UTILITIES - HEAT	48,767	25,182	48,767	38,925	48,767
520610 - UTILITIES - HYDRO	170,000	141,996	170,000	149,402	170,000
520620 - UTILITIES - WTR/SWR	51,979	11,956	51,979	25,915	52,000
520650 - MOBILE COMMUNICATIONS	265	252	265	215	265
520800 - SMALL TOOLS	100	0	100	0	100
520850 - BUILDING SECURITY	2,000	5,060	2,000	1,782	2,000
530000 - OUTSIDE CONSULTING	0	0	25,000	10,000	0
540000 - OUTSIDE CONTRACTS	63,000	60,443	63,000	62,438	67,400
540010 - CNTRCT-JANITORIAL	3,000	1,474	3,000	4,579	3,000
540100 - CNTRCT-ELECTRICAL	12,600	11,837	12,600	13,299	12,600
540170 - CNTRCT-GARBAGE COLLECT	3,900	652	3,900	1,293	3,900
540220 - CNTRCT-HEAT/AIR CONDITIONING	3,000	5,310	3,000	671	3,000
580510 - TRANSFER TO RESERVE FUND	0	4,434	0	7,163	0
	<b>1,075,874</b>	<b>903,892</b>	<b>1,112,111</b>	<b>1,013,552</b>	<b>1,135,635</b>
<b>Net Total</b>	<b>(754,874)</b>	<b>(656,144)</b>	<b>(631,111)</b>	<b>(563,658)</b>	<b>(644,635)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-434-FAC-WELLAND COMMUNITY CENTRE

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320410 - FEE/SC - EQUIP RENTALS	200	0	200	191	200
330400 - RENTS & LEASES	2,500	385	10,000	10,100	10,200
	<b>2,700</b>	<b>385</b>	<b>10,200</b>	<b>10,290</b>	<b>10,400</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	43,000	34,717	45,000	30,336	42,000
510040 - PART-TIME	2,000	4,789	2,000	3,832	5,000
510100 - OVERTIME	2,500	2,105	2,500	7,725	6,000
510200 - EMPLOYEE BENEFITS	15,000	8,327	15,825	7,515	10,333
520030 - OPERATING EQUIP/SUPPLIES	25,000	11,654	25,000	22,172	25,000
520600 - UTILITIES - HEAT	23,907	19,794	23,907	7,181	23,907
520610 - UTILITIES - HYDRO	92,000	63,692	92,000	74,247	92,000
520620 - UTILITIES - WTR/SWR	12,481	5,753	12,481	11,218	12,481
520850 - BUILDING SECURITY	39,000	4,983	39,000	29,854	39,000
540000 - OUTSIDE CONTRACTS	25,000	14,649	25,000	29,237	26,750
540010 - CNTRCT-JANITORIAL	120,000	94,483	120,000	123,803	125,000
540100 - CNTRCT-ELECTRICAL	14,000	6,695	14,000	15,305	14,000
540170 - CNTRCT-GARBAGE COLLECT	2,000	318	2,000	311	2,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	4,000	3,855	4,000	3,073	4,000
	<b>419,888</b>	<b>275,813</b>	<b>422,713</b>	<b>365,807</b>	<b>427,471</b>
<b>Net Total</b>	<b>(417,188)</b>	<b>(275,428)</b>	<b>(412,513)</b>	<b>(355,517)</b>	<b>(417,071)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-435-FAC-EMPIRE OUTDOOR SPORTS COMPLEX

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320410 - FEE/SC - EQUIP RENTALS	0	0	27,500	0	2,000
320500 - FEE/SC - SUMMER CAMPS	0	0	0	0	50,000
330400 - RENTS & LEASES	0	0	3,500	930	15,000
	<b>0</b>	<b>0</b>	<b>31,000</b>	<b>930</b>	<b>67,000</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	0	0	44,415	37,342	0
510040 - PART-TIME	0	0	31,824	31,824	36,290
510100 - OVERTIME	0	0	0	5,895	0
510200 - EMPLOYEE BENEFITS	0	0	17,200	7,451	7,356
520030 - OPERATING EQUIP/SUPPLIES	0	0	2,000	14,008	3,000
520230 - UNIFORMS/CLOTHING	0	0	200	1,241	200
520250 - MISCELLANEOUS	0	0	1,650	856	1,650
520600 - UTILITIES - HEAT	0	0	500	834	500
520610 - UTILITIES - HYDRO	0	0	1,000	0	1,000
520620 - UTILITIES - WTR/SWR	0	0	1,000	0	1,000
520650 - MOBILE COMMUNICATIONS	0	0	360	0	360
530510 - SUMMER CAMPS	0	0	0	0	5,000
530570 - SPECIAL EVENTS	0	0	5,000	1,908	5,000
	<b>0</b>	<b>0</b>	<b>105,149</b>	<b>101,360</b>	<b>61,356</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>(74,149)</b>	<b>(100,430)</b>	<b>5,644</b>

## 2023 OPERATING BUDGET

**Costing Center: 20-436-FAC-MARKET**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320270 - FEE/SC - MARKET FEES	17,500	27,691	35,700	28,288	36,414
320860 - FEE/SC - INSURANCE	875	1,126	1,750	1,187	1,750
330360 - MISCELLANEOUS	1,500	1,709	3,000	1,254	3,000
330400 - RENTS & LEASES	2,500	4,444	5,000	6,160	5,000
	<b>22,375</b>	<b>34,970</b>	<b>45,450</b>	<b>36,888</b>	<b>46,164</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	18,000	17,476	18,000	15,323	15,000
510040 - PART-TIME	2,500	2,463	2,500	4,206	3,000
510100 - OVERTIME	1,500	881	1,500	5,918	2,500
510200 - EMPLOYEE BENEFITS	6,950	3,982	7,225	4,395	3,691
520030 - OPERATING EQUIP/SUPPLIES	5,500	3,338	5,500	12,658	7,000
520050 - ADVERTISING	4,000	6,984	4,000	3,605	4,000
520110 - MEMBERSHIPS	447	1,550	447	1,850	447
520600 - UTILITIES - HEAT	6,100	5,809	6,100	5,927	6,710
520610 - UTILITIES - HYDRO	12,000	7,490	12,000	9,863	12,000
520620 - UTILITIES - WTR/SWR	2,300	2,338	2,300	2,925	2,650
520730 - INS - LIABILITY	2,360	2,594	2,828	2,827	2,828
520850 - BUILDING SECURITY	448	0	448	12,376	448
530570 - SPECIAL EVENTS	6,000	2,349	6,000	4,107	10,000
540000 - OUTSIDE CONTRACTS	11,000	13,166	11,000	15,653	11,770
540010 - CNTRCT-JANITORIAL	8,000	6,381	8,000	7,477	8,000
540100 - CNTRCT-ELECTRICAL	5,500	1,861	5,500	5,727	5,500
540170 - CNTRCT-GARBAGE COLLECT	3,000	1,756	3,000	2,041	3,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	500	0	500	0	200
	<b>96,105</b>	<b>80,417</b>	<b>96,848</b>	<b>116,878</b>	<b>98,744</b>
<b>Net Total</b>	<b>(73,730)</b>	<b>(45,447)</b>	<b>(51,398)</b>	<b>(79,991)</b>	<b>(52,580)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-438-FAC-SWIMMING POOL

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330400 - RENTS & LEASES	200	0	200	0	200
	<b>200</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>200</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	35,000	24,553	35,000	34,564	28,000
510040 - PART-TIME	1,500	410	1,500	332	1,500
510100 - OVERTIME	5,500	5,721	5,500	7,157	5,500
510200 - EMPLOYEE BENEFITS	13,375	5,504	13,875	7,642	6,584
520030 - OPERATING EQUIP/SUPPLIES	50,000	37,833	50,000	56,915	33,400
520040 - EQUIPMENT RENTALS	2,500	2,330	2,500	151	2,500
520600 - UTILITIES - HEAT	2,705	2,570	2,705	2,766	2,705
520610 - UTILITIES - HYDRO	17,666	11,213	17,666	12,244	17,666
520620 - UTILITIES - WTR/SWR	133,000	64,312	133,000	233,107	88,700
520630 - UTILITIES - PHONE/FAX	3,500	2,757	3,500	2,922	3,500
520850 - BUILDING SECURITY	24,000	25,402	24,000	31,859	25,530
540000 - OUTSIDE CONTRACTS	20,000	27,272	20,000	39,796	14,265
540100 - CNTRCT-ELECTRICAL	4,500	7,632	4,500	3,259	3,000
	<b>313,246</b>	<b>217,509</b>	<b>313,746</b>	<b>432,713</b>	<b>232,850</b>
<b>Net Total</b>	<b>(313,046)</b>	<b>(217,509)</b>	<b>(313,546)</b>	<b>(432,713)</b>	<b>(232,650)</b>



## 2023 OPERATING BUDGET

**Costing Center: 20-439-FAC-CIVIC SQUARE**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330300 - COST SHARING	120,000	98,185	120,000	124,029	120,000
330400 - RENTS & LEASES	1,000	0	1,000	514	1,000
	<b>121,000</b>	<b>98,185</b>	<b>121,000</b>	<b>124,543</b>	<b>121,000</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	148,408	193,552	153,194	201,354	156,723
510020 - OTHER SALARIES	0	(493)	0	(895)	0
510040 - PART-TIME	8,323	27,775	0	14,189	0
510100 - OVERTIME	3,198	3,617	3,198	7,545	3,262
510200 - EMPLOYEE BENEFITS	53,625	62,737	56,300	67,897	62,087
520030 - OPERATING EQUIP/SUPPLIES	29,000	33,451	29,000	34,636	32,500
520230 - UNIFORMS/CLOTHING	1,000	647	1,000	744	1,000
520240 - MEAL ALLOWANCE	100	117	100	9	100
520600 - UTILITIES - HEAT	23,819	18,190	23,819	21,894	23,819
520610 - UTILITIES - HYDRO	158,322	152,063	158,322	148,112	158,322
520620 - UTILITIES - WTR/SWR	17,288	4,806	17,288	15,297	17,000
520650 - MOBILE COMMUNICATIONS	250	241	250	321	250
520850 - BUILDING SECURITY	95,000	126,618	95,000	112,708	100,000
530620 - OUTDOOR ICE RINK	3,700	603	3,700	0	3,700
540000 - OUTSIDE CONTRACTS	50,000	51,568	50,000	49,179	53,500
540010 - CNTRCT-JANITORIAL	3,500	41,343	3,500	16,921	20,000
540100 - CNTRCT-ELECTRICAL	9,000	13,202	9,000	12,396	9,000
540170 - CNTRCT-GARBAGE COLLECT	2,500	2,809	2,500	1,614	2,500
540210 - CNTRCT-ELEVATOR	6,000	7,112	6,000	3,886	6,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	11,000	12,648	11,000	8,389	11,000
	<b>624,033</b>	<b>752,605</b>	<b>623,171</b>	<b>716,196</b>	<b>660,763</b>
<b>Net Total</b>	<b>(503,033)</b>	<b>(654,420)</b>	<b>(502,171)</b>	<b>(591,653)</b>	<b>(539,763)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-442-FAC-COURTHOUSE

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330400 - RENTS & LEASES	475,075	535,814	475,075	536,341	498,615
	<b>475,075</b>	<b>535,814</b>	<b>475,075</b>	<b>536,341</b>	<b>498,615</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	31,000	31,865	32,000	17,030	31,000
510040 - PART-TIME	3,000	2,537	3,000	3,326	4,000
510100 - OVERTIME	3,500	1,356	3,500	7,067	5,000
510200 - EMPLOYEE BENEFITS	12,025	6,286	12,500	4,610	7,604
520030 - OPERATING EQUIP/SUPPLIES	20,000	12,292	20,000	15,816	23,000
520600 - UTILITIES - HEAT	35,000	40,633	35,000	63,066	42,371
520610 - UTILITIES - HYDRO	150,000	142,963	150,000	137,392	150,000
520620 - UTILITIES - WTR/SWR	7,891	2,925	7,891	6,284	7,891
520700 - INS - FIRE	12,970	12,742	12,515	12,676	12,515
520730 - INS - LIABILITY	5,125	5,349	5,575	5,438	5,575
520850 - BUILDING SECURITY	6,000	1,365	6,000	1,363	6,000
540000 - OUTSIDE CONTRACTS	20,000	13,869	20,000	21,407	21,400
540010 - CNTRCT-JANITORIAL	100,000	210,055	100,000	156,671	115,000
540080 - CNTRCT-PAVEMENT MARKINGS	600	0	600	0	600
540100 - CNTRCT-ELECTRICAL	10,000	5,383	10,000	10,841	10,000
540170 - CNTRCT-GARBAGE COLLECT	1,060	959	1,060	1,021	1,060
540210 - CNTRCT-ELEVATOR	10,000	11,250	10,000	10,991	10,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	10,000	4,275	10,000	1,178	10,000
550040 - AUDIT FEES	1,050	1,050	2,700	2,700	2,865
580510 - TRANSFER TO RESERVE FUND	35,854	28,661	32,734	57,465	32,734
	<b>475,075</b>	<b>535,814</b>	<b>475,075</b>	<b>536,341</b>	<b>498,615</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-444-FAC-SERVICE CENTRE

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	25,000	23,584	25,000	24,529	20,000
510040 - PART-TIME	2,700	3,116	2,700	996	3,500
510100 - OVERTIME	500	185	500	806	1,400
510200 - EMPLOYEE BENEFITS	9,100	5,359	9,450	5,391	4,780
520030 - OPERATING EQUIP/SUPPLIES	15,000	10,147	15,000	14,852	16,500
520040 - EQUIPMENT RENTALS	750	591	750	550	750
520600 - UTILITIES - HEAT	23,000	16,645	23,000	24,997	25,300
520610 - UTILITIES - HYDRO	60,500	54,417	60,500	50,589	60,500
520620 - UTILITIES - WTR/SWR	17,000	15,703	17,000	20,189	17,000
520800 - SMALL TOOLS	100	0	100	0	100
520850 - BUILDING SECURITY	250	0	250	0	250
540000 - OUTSIDE CONTRACTS	36,000	26,207	36,000	36,304	38,500
540010 - CNTRCT-JANITORIAL	30,000	36,204	30,000	40,879	35,000
540100 - CNTRCT-ELECTRICAL	12,000	15,403	12,000	6,302	12,000
540170 - CNTRCT-GARBAGE COLLECT	12,000	6,163	12,000	8,067	12,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	3,000	3,878	3,000	0	3,000
580090 - INTERDEPT RECOVERIES	(36,709)	(23,964)	(36,709)	(9,113)	(36,709)
	<b>210,191</b>	<b>193,639</b>	<b>210,541</b>	<b>225,337</b>	<b>213,871</b>
<b>Net Total</b>	<b>(210,191)</b>	<b>(193,639)</b>	<b>(210,541)</b>	<b>(225,337)</b>	<b>(213,871)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-445-FAC-YSP RIVER ROAD

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320070 - SAFE RESTART FUNDING	0	77,399	0	0	0
330290 - THIRD PARTY REVENUE	1,089,677	371,933	970,636	813,416	793,070
350550 - RES FUND - DEVELOPMENT	0	0	95,692	245,036	245,035
350700 - RES FUND - SAFE RESTART	0	634,905	0	0	0
	<b>1,089,677</b>	<b>1,084,237</b>	<b>1,066,328</b>	<b>1,058,452</b>	<b>1,038,105</b>
<b>Expenses</b>					
580880 - IO - INTEREST	457,677	452,237	434,328	426,451	406,105
580890 - IO - PRINCIPAL	632,000	632,000	632,000	632,000	632,000
	<b>1,089,677</b>	<b>1,084,237</b>	<b>1,066,328</b>	<b>1,058,451</b>	<b>1,038,105</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-446-FAC-QUAKER RD BALL DIAMONDS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320450 - FEE/SC - BALL DIAMONDS	5,600	25,306	11,200	25,674	20,000
320480 - FEE/SC - ADVERTISING	7,500	0	15,000	0	15,000
320840 - FEE/SC - HYDRO	2,000	14,915	4,000	5,909	4,000
330400 - RENTS & LEASES	1,050	0	2,100	4,082	4,500
	<b>16,150</b>	<b>40,221</b>	<b>32,300</b>	<b>35,665</b>	<b>43,500</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	21,000	18,323	21,000	20,355	19,000
510040 - PART-TIME	6,000	7,663	6,000	10,022	8,000
510100 - OVERTIME	2,500	1,099	2,500	4,399	4,000
510200 - EMPLOYEE BENEFITS	9,375	5,188	9,400	6,160	5,760
520030 - OPERATING EQUIP/SUPPLIES	3,000	3,021	3,000	3,799	3,500
520600 - UTILITIES - HEAT	546	83	546	0	200
520610 - UTILITIES - HYDRO	17,900	19,004	17,900	23,457	17,900
520620 - UTILITIES - WTR/SWR	11,201	2,033	11,201	10,176	11,200
520850 - BUILDING SECURITY	700	366	700	366	700
540000 - OUTSIDE CONTRACTS	8,300	11,066	8,300	13,478	8,900
540100 - CNTRCT-ELECTRICAL	4,500	3,997	4,500	9,932	4,500
	<b>85,022</b>	<b>71,844</b>	<b>85,047</b>	<b>102,144</b>	<b>83,660</b>
<b>Net Total</b>	<b>(68,872)</b>	<b>(31,624)</b>	<b>(52,747)</b>	<b>(66,479)</b>	<b>(40,160)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-447-FAC-RECREATIONAL CANAL LANDS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320410 - FEE/SC - EQUIP RENTALS	95,000	25,011	95,000	29,979	96,900
320480 - FEE/SC - ADVERTISING	7,500	0	7,500	0	7,500
320570 - FEE/SC - MEMBERSHIPS	3,500	17,677	3,500	14,494	3,500
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	9,000	4,102	18,000	13,752	18,360
330100 - INVESTMENT INCOME	350,000	256,305	300,000	300,000	300,000
330360 - MISCELLANEOUS	15,000	0	11,500	1,060	11,500
330400 - RENTS & LEASES	87,500	17,661	73,000	109,842	74,460
	<b>567,500</b>	<b>320,756</b>	<b>508,500</b>	<b>469,127</b>	<b>512,220</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	218,012	165,186	213,067	216,640	222,179
510020 - OTHER SALARIES	0	(2,903)	0	1,307	0
510040 - PART-TIME	172,143	139,045	172,143	172,180	181,899
510100 - OVERTIME	7,000	1,354	7,000	8,945	7,140
510200 - EMPLOYEE BENEFITS	88,925	75,704	80,525	97,720	105,521
520030 - OPERATING EQUIP/SUPPLIES	75,000	33,270	75,000	70,117	75,000
520040 - EQUIPMENT RENTALS	8,500	0	8,500	3,834	8,500
520100 - PROFESSIONAL DEVELOPMENT	1,500	1,224	1,500	3,701	1,500
520110 - MEMBERSHIPS	3,000	2,719	3,000	1,728	3,000
520230 - UNIFORMS/CLOTHING	2,000	846	2,000	529	2,000
520250 - MISCELLANEOUS	1,000	275	1,000	1,312	1,000
520600 - UTILITIES - HEAT	8,500	1,498	8,500	7,527	8,500
520610 - UTILITIES - HYDRO	29,700	19,040	29,700	22,929	29,700
520620 - UTILITIES - WTR/SWR	5,000	33,513	33,035	25,559	33,000
520630 - UTILITIES - PHONE/FAX	3,000	1,622	3,000	1,704	3,000
530560 - VOLUNTEER SERVICES	5,000	1,320	6,000	3,719	6,000
530570 - SPECIAL EVENTS	0	787	0	0	0
530580 - PROJECTS ASSOCIATION	73,000	16,972	73,000	71,470	73,000
540000 - OUTSIDE CONTRACTS	86,000	98,766	86,000	102,183	92,000
540010 - CNTRCT-JANITORIAL	15,000	22,762	15,000	37,561	24,000
540100 - CNTRCT-ELECTRICAL	6,500	16,730	6,500	5,527	6,500
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,000	3,220	1,000	0	1,000
560030 - LICENCE RENEWALS	1,055	0	1,055	0	1,055
	<b>810,835</b>	<b>632,950</b>	<b>826,525</b>	<b>856,190</b>	<b>885,494</b>
<b>Net Total</b>	<b>(243,335)</b>	<b>(312,194)</b>	<b>(318,025)</b>	<b>(387,063)</b>	<b>(373,274)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-448-FAC-COOKS MILLS HALL

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330400 - RENTS & LEASES	900	0	1,800	1,177	1,800
	<b>900</b>	<b>0</b>	<b>1,800</b>	<b>1,177</b>	<b>1,800</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	3,000	1,473	3,000	13,727	3,000
510040 - PART-TIME	500	50	500	823	500
510100 - OVERTIME	300	104	300	6,418	300
510200 - EMPLOYEE BENEFITS	1,350	314	1,400	3,338	573
520030 - OPERATING EQUIP/SUPPLIES	2,500	921	2,500	1,024	2,500
520600 - UTILITIES - HEAT	1,700	1,564	1,700	1,950	1,870
520610 - UTILITIES - HYDRO	1,500	741	1,500	898	1,500
540000 - OUTSIDE CONTRACTS	3,000	112	3,000	2,880	3,200
540010 - CNTRCT-JANITORIAL	4,500	0	4,500	6,269	4,500
540100 - CNTRCT-ELECTRICAL	1,000	385	1,000	153	1,000
540170 - CNTRCT-GARBAGE COLLECT	500	0	500	54	500
	<b>19,850</b>	<b>5,664</b>	<b>19,900</b>	<b>37,534</b>	<b>19,443</b>
<b>Net Total</b>	<b>(18,950)</b>	<b>(5,664)</b>	<b>(18,100)</b>	<b>(36,357)</b>	<b>(17,643)</b>

## 2023 OPERATING BUDGET

**Costing Center: 20-449-FAC-140 KING ST MUSEUM**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	6,800	5,028	6,800	8,508	7,000
510040 - PART-TIME	600	644	600	922	600
510100 - OVERTIME	600	225	600	1,626	800
510200 - EMPLOYEE BENEFITS	2,675	1,205	2,775	2,098	1,459
520030 - OPERATING EQUIP/SUPPLIES	5,000	416	5,000	2,652	6,000
520600 - UTILITIES - HEAT	13,971	7,768	13,971	13,631	13,971
520610 - UTILITIES - HYDRO	17,500	15,196	17,500	15,114	17,500
520620 - UTILITIES - WTR/SWR	1,100	602	1,100	651	1,100
520850 - BUILDING SECURITY	1,050	1,097	1,050	810	11,050
540000 - OUTSIDE CONTRACTS	20,000	18,008	20,000	20,680	21,400
540100 - CNTRCT-ELECTRICAL	4,000	640	4,000	10,098	4,000
540170 - CNTRCT-GARBAGE COLLECT	0	0	0	228	0
540220 - CNTRCT-HEAT/AIR CONDITIONING	2,000	0	2,000	600	2,000
	<b>75,296</b>	<b>50,829</b>	<b>75,396</b>	<b>77,619</b>	<b>86,880</b>
<b>Net Total</b>	<b>(75,296)</b>	<b>(50,829)</b>	<b>(75,396)</b>	<b>(77,619)</b>	<b>(86,880)</b>



## 2023 OPERATING BUDGET

**Costing Center: 20-450-FAC-HOOKER STREET**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330400 - RENTS & LEASES	525	98	1,050	1,861	4,000
	<b>525</b>	<b>98</b>	<b>1,050</b>	<b>1,861</b>	<b>4,000</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	1,500	637	1,500	321	1,500
510040 - PART-TIME	0	0	500	0	0
510200 - EMPLOYEE BENEFITS	550	136	575	64	235
520030 - OPERATING EQUIP/SUPPLIES	2,000	1,402	2,000	1,450	2,500
520600 - UTILITIES - HEAT	1,893	1,872	1,893	2,582	2,082
520610 - UTILITIES - HYDRO	1,100	1,554	1,100	2,117	1,100
520620 - UTILITIES - WTR/SWR	700	661	700	1,368	700
540000 - OUTSIDE CONTRACTS	4,000	3,991	4,000	4,266	4,280
540010 - CNTRCT-JANITORIAL	5,000	1,502	5,000	3,056	5,000
540100 - CNTRCT-ELECTRICAL	1,000	1,570	1,000	3,009	1,000
	<b>17,743</b>	<b>13,325</b>	<b>18,268</b>	<b>18,233</b>	<b>18,397</b>
<b>Net Total</b>	<b>(17,218)</b>	<b>(13,228)</b>	<b>(17,218)</b>	<b>(16,372)</b>	<b>(14,397)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-452-FAC-C.L. PINARD CTR

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330400 - RENTS & LEASES	210	325	420	580	440
	<b>210</b>	<b>325</b>	<b>420</b>	<b>580</b>	<b>440</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	4,500	4,726	4,500	3,639	5,000
510040 - PART-TIME	300	203	500	353	500
510100 - OVERTIME	500	209	500	887	500
510200 - EMPLOYEE BENEFITS	1,625	987	1,675	923	988
520030 - OPERATING EQUIP/SUPPLIES	2,000	1,647	2,000	1,777	2,500
520270 - LEASES - PROPERTY	6,750	7,115	6,750	7,724	6,750
520600 - UTILITIES - HEAT	5,700	4,634	5,700	5,790	6,270
520610 - UTILITIES - HYDRO	2,636	1,501	2,636	1,749	2,636
540000 - OUTSIDE CONTRACTS	1,500	936	1,500	798	1,500
540010 - CNTRCT-JANITORIAL	1,200	2,267	1,200	3,044	1,500
540100 - CNTRCT-ELECTRICAL	1,000	319	1,000	1,646	1,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	500	0	500	0	500
	<b>28,211</b>	<b>24,543</b>	<b>28,461</b>	<b>28,329</b>	<b>29,644</b>
<b>Net Total</b>	<b>(28,001)</b>	<b>(24,218)</b>	<b>(28,041)</b>	<b>(27,749)</b>	<b>(29,204)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-454-FAC-ANCILLARY BLDGS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330400 - RENTS & LEASES	1,000	52	1,000	827	1,000
	<b>1,000</b>	<b>52</b>	<b>1,000</b>	<b>827</b>	<b>1,000</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	12,000	11,732	12,000	14,640	12,000
510040 - PART-TIME	0	13	500	1,138	0
510100 - OVERTIME	1,000	1,801	1,000	4,556	2,100
510200 - EMPLOYEE BENEFITS	4,275	2,433	4,450	3,668	2,532
520030 - OPERATING EQUIP/SUPPLIES	9,000	2,149	9,000	9,331	9,000
520600 - UTILITIES - HEAT	7,000	4,672	7,000	5,868	7,700
520610 - UTILITIES - HYDRO	7,000	8,220	7,000	8,983	7,700
520620 - UTILITIES - WTR/SWR	8,000	11,441	8,000	8,359	8,000
520850 - BUILDING SECURITY	1,200	0	1,200	513	1,200
540000 - OUTSIDE CONTRACTS	18,000	17,637	18,000	19,119	19,500
540010 - CNTRCT-JANITORIAL	500	252	500	2,799	500
540100 - CNTRCT-ELECTRICAL	6,200	3,383	6,200	11,134	6,200
540220 - CNTRCT-HEAT/AIR CONDITIONING	600	0	600	0	600
	<b>74,775</b>	<b>63,735</b>	<b>75,450</b>	<b>90,110</b>	<b>77,032</b>
<b>Net Total</b>	<b>(73,775)</b>	<b>(63,682)</b>	<b>(74,450)</b>	<b>(89,283)</b>	<b>(76,032)</b>

## 2023 OPERATING BUDGET

**Costing Center: 20-457-FAC-TRANSIT TERMINAL**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	10,000	8,864	10,000	9,976	0
510040 - PART-TIME	1,000	134	1,000	1,075	0
510100 - OVERTIME	2,500	2,093	2,500	8,715	0
510200 - EMPLOYEE BENEFITS	4,000	1,967	3,825	3,038	0
520030 - OPERATING EQUIP/SUPPLIES	7,500	10,941	7,500	16,085	0
520250 - MISCELLANEOUS	500	0	500	0	0
520600 - UTILITIES - HEAT	4,500	4,383	4,500	4,970	0
520610 - UTILITIES - HYDRO	10,500	7,763	10,500	8,763	0
540000 - OUTSIDE CONTRACTS	3,000	5,365	3,000	2,379	0
540010 - CNTRCT-JANITORIAL	2,100	4,278	2,100	5,760	0
540100 - CNTRCT-ELECTRICAL	2,500	455	2,500	2,135	0
540170 - CNTRCT-GARBAGE COLLECT	800	169	800	173	0
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,500	0	500	12	0
	<b>50,400</b>	<b>46,412</b>	<b>49,225</b>	<b>63,081</b>	<b>0</b>
<b>Net Total</b>	<b>(50,400)</b>	<b>(46,412)</b>	<b>(49,225)</b>	<b>(63,081)</b>	<b>0</b>

## 2023 OPERATING BUDGET

**Costing Center: 20-458-FAC-WELLAND TRANSIT**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	3,000	1,433	3,000	695	0
510040 - PART-TIME	500	49	500	365	0
510100 - OVERTIME	500	0	500	69	0
510200 - EMPLOYEE BENEFITS	1,350	300	1,400	204	0
520030 - OPERATING EQUIP/SUPPLIES	3,000	1,231	3,000	1,320	0
520600 - UTILITIES - HEAT	20,500	19,609	20,500	29,715	0
520610 - UTILITIES - HYDRO	20,000	17,549	20,000	16,109	0
520620 - UTILITIES - WTR/SWR	17,000	11,785	17,000	21,890	0
540000 - OUTSIDE CONTRACTS	10,000	968	10,000	6,658	0
540010 - CNTRCT-JANITORIAL	12,500	12,636	12,500	11,781	0
540100 - CNTRCT-ELECTRICAL	7,000	4,701	7,000	2,082	0
540170 - CNTRCT-GARBAGE COLLECT	1,300	440	1,300	309	0
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,500	0	500	0	0
	<b>98,150</b>	<b>70,702</b>	<b>97,200</b>	<b>91,198</b>	<b>0</b>
<b>Net Total</b>	<b>(98,150)</b>	<b>(70,702)</b>	<b>(97,200)</b>	<b>(91,198)</b>	<b>0</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-459-FAC-FIRE HALLS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	6,000	3,215	1,200	8,736	5,000
510040 - PART-TIME	500	364	100	0	1,000
510100 - OVERTIME	650	114	120	359	1,100
510200 - EMPLOYEE BENEFITS	2,425	701	500	1,837	1,110
520030 - OPERATING EQUIP/SUPPLIES	5,000	4,087	1,000	5,506	1,000
520270 - LEASES - PROPERTY	28,400	26,632	14,200	18,391	0
520600 - UTILITIES - HEAT	15,234	14,657	3,047	15,842	3,047
520610 - UTILITIES - HYDRO	24,000	18,213	4,800	31,281	4,800
520620 - UTILITIES - WTR/SWR	7,500	6,695	1,500	5,947	1,500
520850 - BUILDING SECURITY	1,000	887	200	723	200
540000 - OUTSIDE CONTRACTS	25,000	41,878	5,000	20,241	5,350
540010 - CNTRCT-JANITORIAL	1,000	677	200	2,637	200
540100 - CNTRCT-ELECTRICAL	8,000	2,175	1,600	625	1,600
540170 - CNTRCT-GARBAGE COLLECT	0	263	0	2,572	0
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,500	0	100	0	100
	<b>126,209</b>	<b>120,558</b>	<b>33,567</b>	<b>114,696</b>	<b>26,007</b>
<b>Net Total</b>	<b>(126,209)</b>	<b>(120,558)</b>	<b>(33,567)</b>	<b>(114,696)</b>	<b>(26,007)</b>

## 2023 OPERATING BUDGET

Costing Center: 20-461-FAC-CHIPPAWA PK COMMUNITY CTR

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330400 - RENTS & LEASES	15,000	4,366	30,000	18,824	30,600
	<b>15,000</b>	<b>4,366</b>	<b>30,000</b>	<b>18,824</b>	<b>30,600</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	10,000	5,172	10,000	6,072	6,000
510040 - PART-TIME	500	171	500	937	1,000
510100 - OVERTIME	2,500	737	2,500	2,834	2,500
510200 - EMPLOYEE BENEFITS	4,275	1,132	4,450	1,793	1,422
520030 - OPERATING EQUIP/SUPPLIES	6,000	2,230	6,000	2,468	6,000
520600 - UTILITIES - HEAT	2,000	1,460	2,000	2,409	2,000
520610 - UTILITIES - HYDRO	6,500	4,349	6,500	3,942	6,500
520620 - UTILITIES - WTR/SWR	80,000	27,817	80,000	74,733	80,000
520850 - BUILDING SECURITY	1,400	1,358	1,400	784	1,400
540000 - OUTSIDE CONTRACTS	7,500	5,671	7,500	11,312	8,500
540010 - CNTRCT-JANITORIAL	12,000	9,263	12,000	31,554	12,000
540100 - CNTRCT-ELECTRICAL	2,000	248	2,000	1,767	2,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,000	0	500	1,000	500
	<b>135,675</b>	<b>59,608</b>	<b>135,350</b>	<b>141,606</b>	<b>129,822</b>
<b>Net Total</b>	<b>(120,675)</b>	<b>(55,242)</b>	<b>(105,350)</b>	<b>(122,782)</b>	<b>(99,222)</b>

## 2023 OPERATING BUDGET

**Costing Center: 20-462-FAC-FIRE HALL #1 EAST MAIN ST HQ**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	0	0	3,600	0	4,000
510040 - PART-TIME	0	0	300	0	1,000
510100 - OVERTIME	0	0	360	0	360
510200 - EMPLOYEE BENEFITS	0	0	1,500	0	844
520030 - OPERATING EQUIP/SUPPLIES	0	0	3,000	84	3,000
520600 - UTILITIES - HEAT	0	0	9,140	9,695	9,140
520610 - UTILITIES - HYDRO	0	0	7,200	0	7,200
520620 - UTILITIES - WTR/SWR	0	0	4,500	1,683	4,500
520850 - BUILDING SECURITY	0	0	600	0	600
540000 - OUTSIDE CONTRACTS	0	0	15,000	1,628	15,000
540010 - CNTRCT-JANITORIAL	0	0	600	185	2,500
540100 - CNTRCT-ELECTRICAL	0	0	4,800	229	4,800
540220 - CNTRCT-HEAT/AIR CONDITIONING	0	0	300	0	300
	<b>0</b>	<b>0</b>	<b>50,900</b>	<b>13,504</b>	<b>53,244</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>(50,900)</b>	<b>(13,504)</b>	<b>(53,244)</b>



## 2023 OPERATING BUDGET

**Costing Center: 20-463 FAC FIRE HALL#2 KING ST**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	0	0	1,200	0	2,000
510040 - PART-TIME	0	0	100	0	1,000
510100 - OVERTIME	0	0	120	0	120
510200 - EMPLOYEE BENEFITS	0	0	500	0	483
520030 - OPERATING EQUIP/SUPPLIES	0	0	1,000	555	1,000
520600 - UTILITIES - HEAT	0	0	3,047	0	3,047
520610 - UTILITIES - HYDRO	0	0	4,800	2,761	4,800
520620 - UTILITIES - WTR/SWR	0	0	1,500	1,050	1,725
520850 - BUILDING SECURITY	0	0	200	0	200
540000 - OUTSIDE CONTRACTS	0	0	5,000	1,548	5,000
540010 - CNTRCT-JANITORIAL	0	0	200	185	2,500
540100 - CNTRCT-ELECTRICAL	0	0	1,600	0	1,600
540220 - CNTRCT-HEAT/AIR CONDITIONING	0	0	100	0	100
	<b>0</b>	<b>0</b>	<b>19,367</b>	<b>6,099</b>	<b>23,575</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>(19,367)</b>	<b>(6,099)</b>	<b>(23,575)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-510-PLANNING & DEVELOPMENT SERVICE

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320070 - SAFE RESTART FUNDING	0	18,291	0	0	0
320200 - OTHER MUNICIPAL GRANTS	220,000	38,449	220,000	126,201	220,000
320300 - FEE/SC - LTR COMPLIANCE	0	0	42,000	28,185	49,000
320650 - FEE/SC - APPLICATION FEES	696,394	587,559	695,416	508,023	701,502
330150 - SALE OF PUBLICATIONS	100	8,612	103	29	103
330360 - MISCELLANEOUS	5,000	5,624	5,190	4,842	5,628
	<b>921,494</b>	<b>658,535</b>	<b>962,709</b>	<b>667,280</b>	<b>976,233</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	766,971	734,573	878,800	778,694	833,063
510020 - OTHER SALARIES	0	(526)	0	868	0
510040 - PART-TIME	0	0	0	10,455	0
510100 - OVERTIME	750	2,865	789	7,300	805
510200 - EMPLOYEE BENEFITS	249,450	223,480	276,450	308,560	280,696
520010 - OFFICE EQUIP/SUPPLIES	4,200	24,996	4,200	5,574	4,200
520020 - POSTAGE	3,000	3,459	3,000	3,448	3,000
520050 - ADVERTISING	3,000	0	3,000	0	3,000
520090 - CONFERENCES/CONVENTIONS	9,250	1,857	9,250	2,395	9,250
520100 - PROFESSIONAL DEVELOPMENT	3,300	1,174	3,300	5,347	3,300
520110 - MEMBERSHIPS	3,800	3,827	3,800	5,842	3,800
520200 - MILEAGE & MEETINGS	1,000	0	1,000	0	1,000
520220 - CAR ALLOWANCE	0	3,850	6,000	5,750	1,980
520230 - UNIFORMS/CLOTHING	800	599	1,000	58	1,000
520240 - MEAL ALLOWANCE	100	100	100	129	100
520250 - MISCELLANEOUS	800	0	800	388	800
520280 - COMMITTEE MEMBER FEES	4,500	3,636	4,500	4,675	4,500
540000 - OUTSIDE CONTRACTS	1,000	952	1,000	1,135	1,000
540580 - INCENTIVE PROGRAMS	460,000	460,000	460,000	594,088	460,000
	<b>1,511,921</b>	<b>1,464,841</b>	<b>1,656,989</b>	<b>1,734,707</b>	<b>1,611,494</b>
<b>Net Total</b>	<b>(590,427)</b>	<b>(806,306)</b>	<b>(694,280)</b>	<b>(1,067,427)</b>	<b>(635,261)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-520-BUILDING & LICENSING

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320370 - FEE/SC - INSPECTION FEES	327	0	353	0	353
320640 - FEE/SC - ADMINISTRATION	1,635	1,968	1,539	0	1,539
330150 - SALE OF PUBLICATIONS	273	76	107	0	107
330360 - MISCELLANEOUS	3,052	2,639	3,820	1,952	3,820
340040 - LIC - PLUMBING	3,052	3,936	3,375	4,192	3,375
340500 - PERMITS - GENERAL	1,230,073	2,335,014	1,682,034	2,511,136	1,799,777
340530 - PERMITS - SIGNS	2,725	16,596	4,784	4,123	4,784
340540 - PERMITS - POOLS	0	0	6,180	4,960	6,180
350880 - RES FUND- BUILDING PROVISION	0	0	0	0	179,870
	<b>1,241,137</b>	<b>2,360,229</b>	<b>1,702,192</b>	<b>2,526,363</b>	<b>1,999,805</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	712,484	657,459	971,601	806,826	1,309,672
510020 - OTHER SALARIES	0	(1,642)	0	1,128	0
510040 - PART-TIME	0	23,385	0	18,152	0
510100 - OVERTIME	1,745	10,970	1,853	9,216	1,890
510200 - EMPLOYEE BENEFITS	233,475	205,330	296,975	319,496	460,488
520010 - OFFICE EQUIP/SUPPLIES	1,500	3,317	5,000	20,852	15,800
520020 - POSTAGE	1,400	1,950	1,400	1,112	1,400
520030 - OPERATING EQUIP/SUPPLIES	2,500	5,022	2,500	3,951	17,500
520050 - ADVERTISING	500	0	500	0	500
520090 - CONFERENCES/CONVENTIONS	2,500	0	2,500	2,997	2,500
520100 - PROFESSIONAL DEVELOPMENT	5,500	7,593	5,500	16,454	9,000
520110 - MEMBERSHIPS	5,000	5,664	5,000	7,510	7,500
520200 - MILEAGE & MEETINGS	2,000	539	2,000	947	2,000
520220 - CAR ALLOWANCE	0	0	0	0	2,040
520230 - UNIFORMS/CLOTHING	1,700	2,028	2,000	2,108	2,000
520240 - MEAL ALLOWANCE	0	0	0	18	0
520280 - COMMITTEE MEMBER FEES	600	300	0	0	0
520580 - TITLE SEARCH/LAND FEES	2,000	6,535	6,000	10,920	7,000
520650 - MOBILE COMMUNICATIONS	3,000	2,518	3,000	1,870	3,000
540000 - OUTSIDE CONTRACTS	51,629	66,433	100,249	112,823	113,500
580510 - TRANSFER TO RESERVE FUND	130,553	1,184,975	73,008	715,028	0
	<b>1,158,086</b>	<b>2,182,376</b>	<b>1,479,086</b>	<b>2,051,409</b>	<b>1,955,790</b>
<b>Net Total</b>	<b>83,051</b>	<b>177,854</b>	<b>223,106</b>	<b>474,954</b>	<b>44,015</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-525-BY-LAW ENFORCEMENT

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320640 - FEE/SC - ADMINISTRATION	20,000	37,470	20,000	31,504	20,000
320650 - FEE/SC - APPLICATION FEES	100	0	100	0	100
320660 - FEE/SC - WEED CUTTING	25,000	26,135	25,000	40,657	25,000
330010 - FINES	0	82,580	0	98,020	0
330360 - MISCELLANEOUS	500	0	500	0	500
340010 - LIC - BUSINESS	9,000	(6,555)	0	1,000	0
340540 - PERMITS - POOLS	6,000	240	0	0	0
	<b>60,600</b>	<b>139,870</b>	<b>45,600</b>	<b>171,181</b>	<b>45,600</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	259,805	308,834	320,382	292,350	467,095
510020 - OTHER SALARIES	0	2,414	0	(6,331)	0
510100 - OVERTIME	2,348	2,643	2,390	4,457	2,438
510200 - EMPLOYEE BENEFITS	83,200	78,966	89,400	71,649	162,537
520010 - OFFICE EQUIP/SUPPLIES	850	139	850	1,111	850
520020 - POSTAGE	3,000	2,751	3,000	2,392	3,000
520030 - OPERATING EQUIP/SUPPLIES	1,000	853	1,000	863	1,000
520090 - CONFERENCES/CONVENTIONS	2,200	1,201	2,200	0	2,200
520100 - PROFESSIONAL DEVELOPMENT	3,300	0	3,300	1,308	3,300
520200 - MILEAGE & MEETINGS	500	0	500	75	500
520220 - CAR ALLOWANCE	0	0	0	0	1,980
520230 - UNIFORMS/CLOTHING	3,000	4,106	3,000	2,302	3,000
520240 - MEAL ALLOWANCE	200	43	200	18	200
520250 - MISCELLANEOUS	10,000	6,882	10,000	6,380	10,000
520280 - COMMITTEE MEMBER FEES	0	0	600	0	600
520580 - TITLE SEARCH/LAND FEES	2,000	120	2,000	0	2,000
520650 - MOBILE COMMUNICATIONS	1,733	1,521	1,733	1,261	1,733
540000 - OUTSIDE CONTRACTS	13,000	5,094	27,784	27,791	30,804
540030 - CNTRCT-WEED CUTTING	25,000	26,896	25,000	40,847	25,000
540500 - HUMANE SOCIETY	259,344	259,344	259,344	259,344	277,498
	<b>670,480</b>	<b>701,808</b>	<b>752,683</b>	<b>705,815</b>	<b>995,735</b>
<b>Net Total</b>	<b>(609,880)</b>	<b>(561,937)</b>	<b>(707,083)</b>	<b>(534,635)</b>	<b>(950,135)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-710-ECONOMIC DEVELOPMENT

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320150 - OTHER GRANTS	0	5,000	0	33,000	20,000
330140 - SPONSORSHIPS	30,000	39,625	30,000	46,192	40,000
330250 - DONATIONS	0	3,593	0	40	10,000
	<b>30,000</b>	<b>48,218</b>	<b>30,000</b>	<b>79,232</b>	<b>70,000</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	317,722	313,179	253,959	272,271	287,630
510020 - OTHER SALARIES	0	(24,527)	0	1,472	0
510040 - PART-TIME	0	14,308	0	0	0
510100 - OVERTIME	0	480	0	105	0
510200 - EMPLOYEE BENEFITS	88,325	92,284	78,475	85,270	89,966
520010 - OFFICE EQUIP/SUPPLIES	1,000	529	1,000	1,000	1,000
520020 - POSTAGE	1,000	45	1,000	256	500
520060 - CITY PROMOTIONS	175,000	175,000	175,000	175,000	165,000
520090 - CONFERENCES/CONVENTIONS	13,200	1,226	13,200	4,718	13,200
520100 - PROFESSIONAL DEVELOPMENT	2,200	1,127	2,200	1,825	5,000
520110 - MEMBERSHIPS	3,025	2,232	3,025	3,083	4,000
520200 - MILEAGE & MEETINGS	8,500	1,213	8,500	3,182	8,500
520220 - CAR ALLOWANCE	4,800	3,040	0	0	0
520250 - MISCELLANEOUS	1,000	573	1,000	1,000	1,000
520580 - TITLE SEARCH/LAND FEES	5,000	470	5,000	0	2,000
520630 - UTILITIES - PHONE/FAX	2,000	160	2,000	0	500
520650 - MOBILE COMMUNICATIONS	1,575	633	1,575	161	1,575
530000 - OUTSIDE CONSULTING	35,000	25,344	35,000	14,900	35,000
540000 - OUTSIDE CONTRACTS	300	0	0	0	0
540301 - DONATIONS-CITY PROMOTIONS	0	0	0	0	10,000
	<b>659,647</b>	<b>607,315</b>	<b>580,934</b>	<b>564,243</b>	<b>624,871</b>
<b>Net Total</b>	<b>(629,647)</b>	<b>(559,097)</b>	<b>(550,934)</b>	<b>(485,010)</b>	<b>(554,871)</b>

## 2023 OPERATING BUDGET

### Costing Center: 20-810-TRANSIT - ADMINISTRATION

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320070 - SAFE RESTART FUNDING	0	714,303	500,000	812,088	0
320480 - FEE/SC - ADVERTISING	15,000	18,136	12,000	19,155	0
320730 - FEE/SC - CHARTERS	4,500	0	500	8,311	0
320740 - FEE/SC - FARES	392,500	427,659	437,076	812,158	0
320820 - FEE/SC - INTER MUNICIPAL FARES	301,362	280,018	0	0	0
320900 - FEE/SC - BROCK/NC FARES	51,031	0	0	0	0
330200 - SALE OF EQUIPMENT	6,000	4,601	5,000	9,278	0
330360 - MISCELLANEOUS	16,000	452	2,500	1,506	0
340560 - PROVINCIAL GAS TAX	0	0	0	536,738	0
350750 - RES FUND - PROVINCIAL GAS TAX	0	0	775,000	1,184,655	0
	<b>786,393</b>	<b>1,445,169</b>	<b>1,732,076</b>	<b>3,383,889</b>	<b>0</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	448,906	452,063	470,686	513,832	0
510020 - OTHER SALARIES	0	(5,380)	0	0	0
510040 - PART-TIME	118,508	91,101	116,408	146,963	0
510100 - OVERTIME	500	6,084	500	25,174	0
510200 - EMPLOYEE BENEFITS	152,475	163,990	150,000	225,059	0
520010 - OFFICE EQUIP/SUPPLIES	9,000	9,600	10,000	6,770	0
520020 - POSTAGE	1,000	2,992	1,200	862	0
520050 - ADVERTISING	9,000	5,577	9,000	7,874	0
520090 - CONFERENCES/CONVENTIONS	2,600	0	2,600	0	0
520100 - PROFESSIONAL DEVELOPMENT	2,500	4,487	2,500	3,298	0
520110 - MEMBERSHIPS	8,000	6,509	8,000	6,511	0
520200 - MILEAGE & MEETINGS	500	322	500	458	0
520230 - UNIFORMS/CLOTHING	1,500	569	1,500	467	0
520250 - MISCELLANEOUS	500	0	500	394	0
520253 - COVID 19-OPERATING-GENERAL EXPENDITURES-CONTROL	0	418,505	0	23,998	0
520340 - BANK SERVICE CHARGES	3,000	5,774	4,500	13,024	0
520650 - MOBILE COMMUNICATIONS	12,000	13,027	12,000	13,459	0
520720 - INS - FLEET	123,439	133,809	144,179	165,958	0
530000 - OUTSIDE CONSULTING	3,000	0	2,000	0	0
540000 - OUTSIDE CONTRACTS	52,500	21,925	65,000	23,106	0
540260 - SALES COMMISSIONS	1,875	617	2,500	1,094	0
540270 - CNTRCT - SOFTWARE SUPPORT	0	0	70,084	0	0
550030 - ARMOURD CAR SERVICES	3,200	3,035	3,000	2,134	0
550220 - OUTSIDE LEGAL COSTS	0	0	0	108,162	0
550350 - PRINTING	13,500	13,648	20,000	39,462	0
580090 - INTERDEPT RECOVERIES	(795,743)	(795,743)	(678,600)	(678,600)	0
580900 - DEBT CHGS - INTEREST	0	0	22,702	22,702	0
580910 - DEBT CHGS - PRINCIPAL	0	0	145,951	145,951	0
580920 - OTHER DEBT INTEREST	0	0	0	7,784	0
	<b>171,760</b>	<b>552,511</b>	<b>586,710</b>	<b>825,897</b>	<b>0</b>
<b>Net Total</b>	<b>614,633</b>	<b>892,658</b>	<b>1,145,366</b>	<b>2,557,992</b>	<b>0</b>

## 2023 OPERATING BUDGET

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**Costing Center: 20-812-TRANSIT - BUS DRIVERS**

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GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	961,409	1,174,075	1,303,187	1,364,734	0
510040 - PART-TIME	115,893	241,251	114,370	198,869	0
510100 - OVERTIME	30,600	49,419	31,005	130,878	0
510200 - EMPLOYEE BENEFITS	385,225	753,725	540,500	489,656	0
520230 - UNIFORMS/CLOTHING	25,000	22,327	20,000	12,157	0
520240 - MEAL ALLOWANCE	100	9	100	67	0
	<b>1,518,227</b>	<b>2,240,807</b>	<b>2,009,162</b>	<b>2,196,361</b>	<b>0</b>
<b>Net Total</b>	<b>(1,518,227)</b>	<b>(2,240,807)</b>	<b>(2,009,162)</b>	<b>(2,196,361)</b>	<b>0</b>

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## 2023 OPERATING BUDGET

### Costing Center: 20-814-TRANSIT - MAINTENANCE

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
330360 - MISCELLANEOUS	68,207	305	6,000	0	0
	<b>68,207</b>	<b>305</b>	<b>6,000</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	289,578	295,559	289,578	239,218	0
510040 - PART-TIME	117,573	75,333	119,630	64,384	0
510100 - OVERTIME	7,140	16,864	7,140	56,945	0
510200 - EMPLOYEE BENEFITS	134,600	101,058	123,775	67,530	0
520030 - OPERATING EQUIP/SUPPLIES	56,250	53,257	72,000	78,062	0
520200 - MILEAGE & MEETINGS	100	0	100	0	0
520230 - UNIFORMS/CLOTHING	9,000	7,074	9,000	8,905	0
520240 - MEAL ALLOWANCE	100	0	100	0	0
540000 - OUTSIDE CONTRACTS	75,000	51,058	75,000	82,505	0
560020 - FUEL - VEHICLES	454,899	322,609	768,750	585,900	0
560030 - LICENCE RENEWALS	1,500	61	1,500	183	0
560200 - VEHICLE MAINTENANCE	165,000	155,839	165,000	189,018	0
	<b>1,310,740</b>	<b>1,078,711</b>	<b>1,631,573</b>	<b>1,372,651</b>	<b>0</b>
<b>Net Total</b>	<b>(1,242,533)</b>	<b>(1,078,405)</b>	<b>(1,625,573)</b>	<b>(1,372,651)</b>	<b>0</b>



## 2023 OPERATING BUDGET

**Costing Center: 20-816-TRANSIT - INTER MUNICIPAL SERV**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320740 - FEE/SC - FARES	75,000	116,242	75,000	446,085	0
320820 - FEE/SC - INTER MUNICIPAL FARES	2,440,080	1,953,742	2,090,648	1,926,813	0
320900 - FEE/SC - BROCK/NC FARES	0	0	215	0	0
330200 - SALE OF EQUIPMENT	0	0	0	6,825	0
	<b>2,515,080</b>	<b>2,069,983</b>	<b>2,165,863</b>	<b>2,379,723</b>	<b>0</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	707,452	537,209	943,270	621,088	0
510040 - PART-TIME	63,089	74,936	84,119	74,494	0
510100 - OVERTIME	15,300	17,841	15,300	57,111	0
510200 - EMPLOYEE BENEFITS	284,250	133,342	395,500	229,096	0
520030 - OPERATING EQUIP/SUPPLIES	7,500	8,373	17,000	17,520	0
520200 - MILEAGE & MEETINGS	100	0	100	27	0
520230 - UNIFORMS/CLOTHING	6,000	5,709	6,000	2,998	0
520240 - MEAL ALLOWANCE	100	0	100	0	0
520250 - MISCELLANEOUS	0	0	0	(1,893)	0
520720 - INS - FLEET	24,355	35,725	47,096	64,221	0
540000 - OUTSIDE CONTRACTS	18,750	24,574	20,000	22,518	0
540260 - SALES COMMISSIONS	150	47	200	96	0
560020 - FUEL - VEHICLES	192,624	203,936	250,000	398,851	0
560200 - VEHICLE MAINTENANCE	68,206	21,421	60,000	66,121	0
580010 - INTERDEPT TRANSFERS	795,743	795,743	678,600	678,600	0
	<b>2,183,619</b>	<b>1,858,856</b>	<b>2,517,285</b>	<b>2,230,847</b>	<b>0</b>
<b>Net Total</b>	<b>331,461</b>	<b>211,128</b>	<b>(351,422)</b>	<b>148,876</b>	<b>0</b>

## 2023 OPERATING BUDGET

Costing Center: 20-820-WELL TRANS - ADMIN

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
320730 - FEE/SC - CHARTERS	750	0	750	0	0
320740 - FEE/SC - FARES	19,930	25,375	28,500	8,526	0
	<b>20,680</b>	<b>25,375</b>	<b>29,250</b>	<b>8,526</b>	<b>0</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	63,359	64,773	69,454	69,446	0
510020 - OTHER SALARIES	0	(2,374)	0	0	0
510100 - OVERTIME	0	106	0	2,255	0
510200 - EMPLOYEE BENEFITS	21,650	23,125	23,075	26,003	0
520050 - ADVERTISING	0	0	1,200	1,200	0
520100 - PROFESSIONAL DEVELOPMENT	1,500	0	1,100	0	0
520200 - MILEAGE & MEETINGS	100	0	100	0	0
540000 - OUTSIDE CONTRACTS	30,000	34,729	30,000	22,342	0
540260 - SALES COMMISSIONS	338	28	450	87	0
550350 - PRINTING	1,125	0	1,500	1,526	0
	<b>118,072</b>	<b>120,388</b>	<b>126,879</b>	<b>122,859</b>	<b>0</b>
<b>Net Total</b>	<b>(97,392)</b>	<b>(95,014)</b>	<b>(97,629)</b>	<b>(114,334)</b>	<b>0</b>

## 2023 OPERATING BUDGET

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**Costing Center: 20-824-WELL TRANS - BUS DRIVERS**

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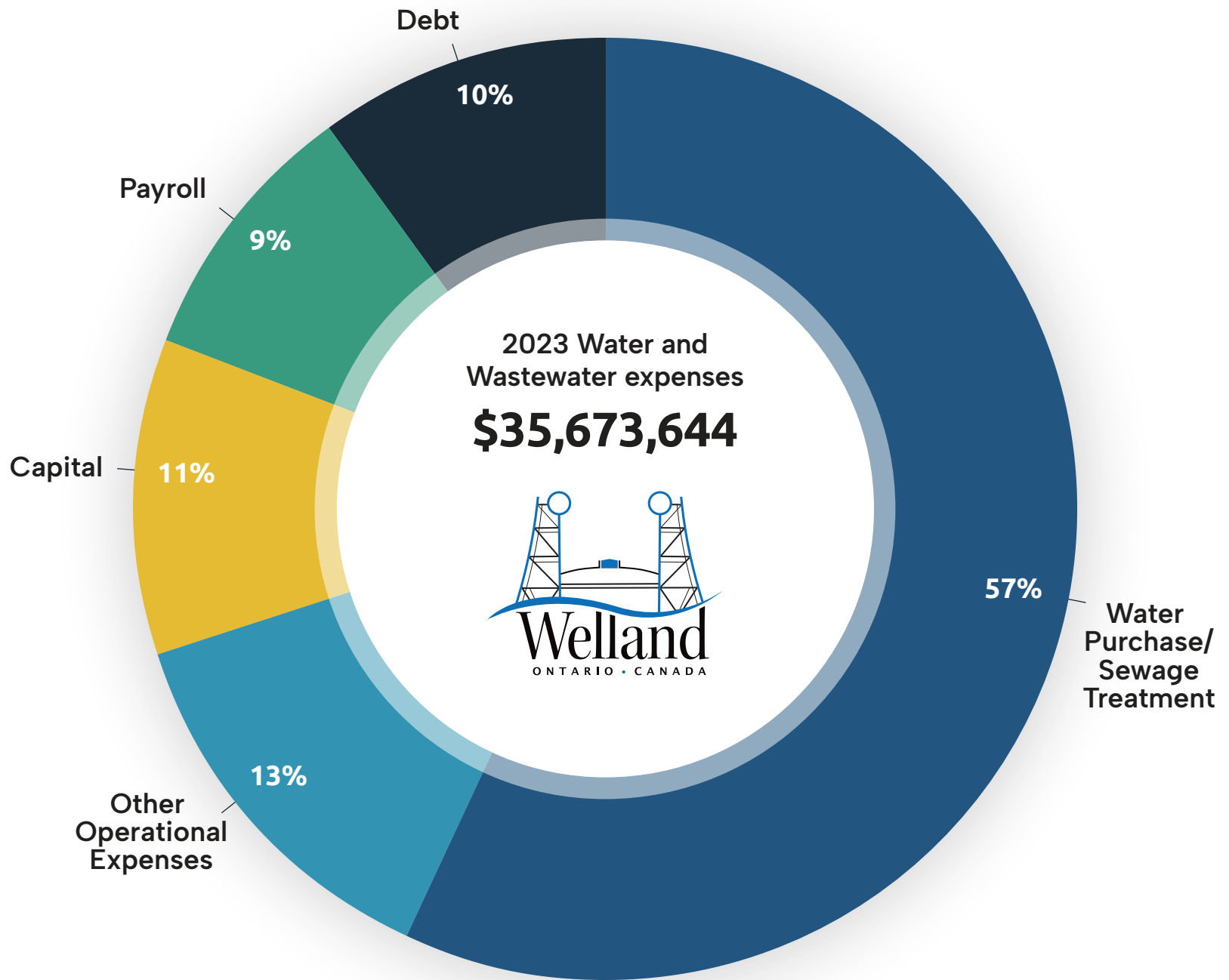
GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
510010 - SALARIES/WAGES	145,118	174,542	193,491	217,912	0
510040 - PART-TIME	49,312	25,031	18,500	27,800	0
510100 - OVERTIME	5,177	4,459	4,680	12,322	0
510200 - EMPLOYEE BENEFITS	62,125	54,496	80,925	102,422	0
520230 - UNIFORMS/CLOTHING	0	0	2,000	465	0
	<b>261,732</b>	<b>258,528</b>	<b>299,596</b>	<b>360,921</b>	<b>0</b>
<b>Net Total</b>	<b>(261,732)</b>	<b>(258,528)</b>	<b>(299,596)</b>	<b>(360,921)</b>	<b>0</b>

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## 2023 OPERATING BUDGET

**Costing Center: 20-826-WELL TRANS - MAINTENANCE**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Expenses</b>					
520030 - OPERATING EQUIP/SUPPLIES	3,000	10	4,000	5,763	0
540000 - OUTSIDE CONTRACTS	18,750	3,705	25,000	10,825	0
560020 - FUEL - VEHICLES	31,709	41,833	58,125	121,858	0
560200 - VEHICLE MAINTENANCE	5,625	5,171	8,000	9,524	0
	<b>59,084</b>	<b>50,719</b>	<b>95,125</b>	<b>147,970</b>	<b>0</b>
<b>Net Total</b>	<b>(59,084)</b>	<b>(50,719)</b>	<b>(95,125)</b>	<b>(147,970)</b>	<b>0</b>



## 2023 OPERATING BUDGET

### Costing Center: 25-910-WATER WORKS

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
310490 - WATER WASTEWATER CONST FEE	157,000	128,500	148,000	187,700	148,000
310540 - WATER/WASTER REVENUE LOSS	(2,500)	0	(2,500)	0	(2,500)
310570 - WTR METERED FIXED	3,985,421	4,088,869	4,180,155	4,417,585	4,574,885
310580 - WTR METERED CONSUMPTION	9,304,850	7,803,600	9,753,374	8,357,092	10,182,807
310600 - WATER HAULAGE	220,000	292,101	240,000	313,356	240,000
310610 - PENALTY	90,000	113,683	100,000	109,023	100,000
310620 - WATER METER INSPECTION FEE	75,000	75,800	75,000	65,850	75,000
320390 - FEE/SC - EXTRNL SERVICES	204,036	242,275	240,000	328,388	240,000
320760 - FEE/SC - TURN-OFF CHGS	12,000	11,695	12,000	14,370	12,000
330360 - MISCELLANEOUS	0	4,169	0	4,142	0
	<b>14,045,807</b>	<b>12,760,692</b>	<b>14,746,029</b>	<b>13,797,507</b>	<b>15,570,192</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	1,315,126	1,234,043	1,427,069	1,347,553	1,462,529
510020 - OTHER SALARIES	0	(1,456)	0	(226)	0
510040 - PART-TIME	59,946	12,385	70,000	104,783	73,376
510100 - OVERTIME	75,000	48,946	75,000	57,828	75,000
510200 - EMPLOYEE BENEFITS	471,550	415,087	520,425	445,440	564,056
520010 - OFFICE EQUIP/SUPPLIES	5,500	72	5,500	11,843	5,500
520020 - POSTAGE	40,000	45,689	40,000	50,320	40,000
520030 - OPERATING EQUIP/SUPPLIES	500,000	626,185	500,000	774,318	530,000
520050 - ADVERTISING	1,000	0	0	0	0
520090 - CONFERENCES/CONVENTIONS	4,400	0	4,400	3,488	4,400
520100 - PROFESSIONAL DEVELOPMENT	41,800	31,677	41,800	38,890	41,800
520110 - MEMBERSHIPS	2,200	792	2,200	3,881	2,200
520200 - MILEAGE & MEETINGS	500	41	500	0	500
520230 - UNIFORMS/CLOTHING	8,000	5,952	8,000	2,648	14,500
520240 - MEAL ALLOWANCE	4,000	843	2,000	2,100	2,000
520250 - MISCELLANEOUS	40,000	8,331	40,000	26,033	40,000
520270 - LEASES - PROPERTY	814	0	814	0	0
520340 - BANK SERVICE CHARGES	1,200	2,971	1,200	3,106	1,200
520470 - CONTINGENCIES	77,500	25,956	77,500	32,308	77,500
520610 - UTILITIES - HYDRO	3,500	3,062	3,500	2,862	3,500
520620 - UTILITIES - WTR/SWR	650	0	650	0	0
520650 - MOBILE COMMUNICATIONS	0	635	0	1,364	1,300
530000 - OUTSIDE CONSULTING	43,000	2,671	26,500	15,145	26,500
540000 - OUTSIDE CONTRACTS	120,000	150,248	120,000	130,433	141,700
540040 - CNTRCT-HOLDBACKS	0	(5,576)	0	(6,609)	0
540120 - CNTRCT-UTILITY CUTS	275,000	301,536	300,000	296,176	300,000
540310 - CNTRCT - LEAK DETECTION PRGM	2,500	1,221	2,500	0	2,500
560020 - FUEL - VEHICLES	68,000	51,871	68,000	69,082	88,400
560250 - WATER PURCHASES	6,031,136	5,869,557	6,383,478	6,144,110	6,638,566
580010 - INTERDEPT TRANSFERS	1,480,555	778,958	1,480,555	681,079	1,480,555
580200 - TRANSFER TO CAPITAL	1,853,100	1,853,100	1,853,000	1,853,000	1,853,000
580500 - TRANSFER TO RESERVES	50,000	50,000	50,000	50,000	50,000

DRAFT UNAUDITED 2022 ACTUALS

## 2023 OPERATING BUDGET

**Costing Center: 25-910-WATER WORKS**

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
580900 - DEBT CHGS - INTEREST	230,535	157,335	221,128	221,128	408,355
580910 - DEBT CHGS - PRINCIPAL	1,239,295	1,086,288	1,420,310	1,420,310	1,641,255
580920 - OTHER DEBT INTEREST	0	2,273	0	15,117	0
	<b>14,045,807</b>	<b>12,760,692</b>	<b>14,746,029</b>	<b>13,797,507</b>	<b>15,570,192</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

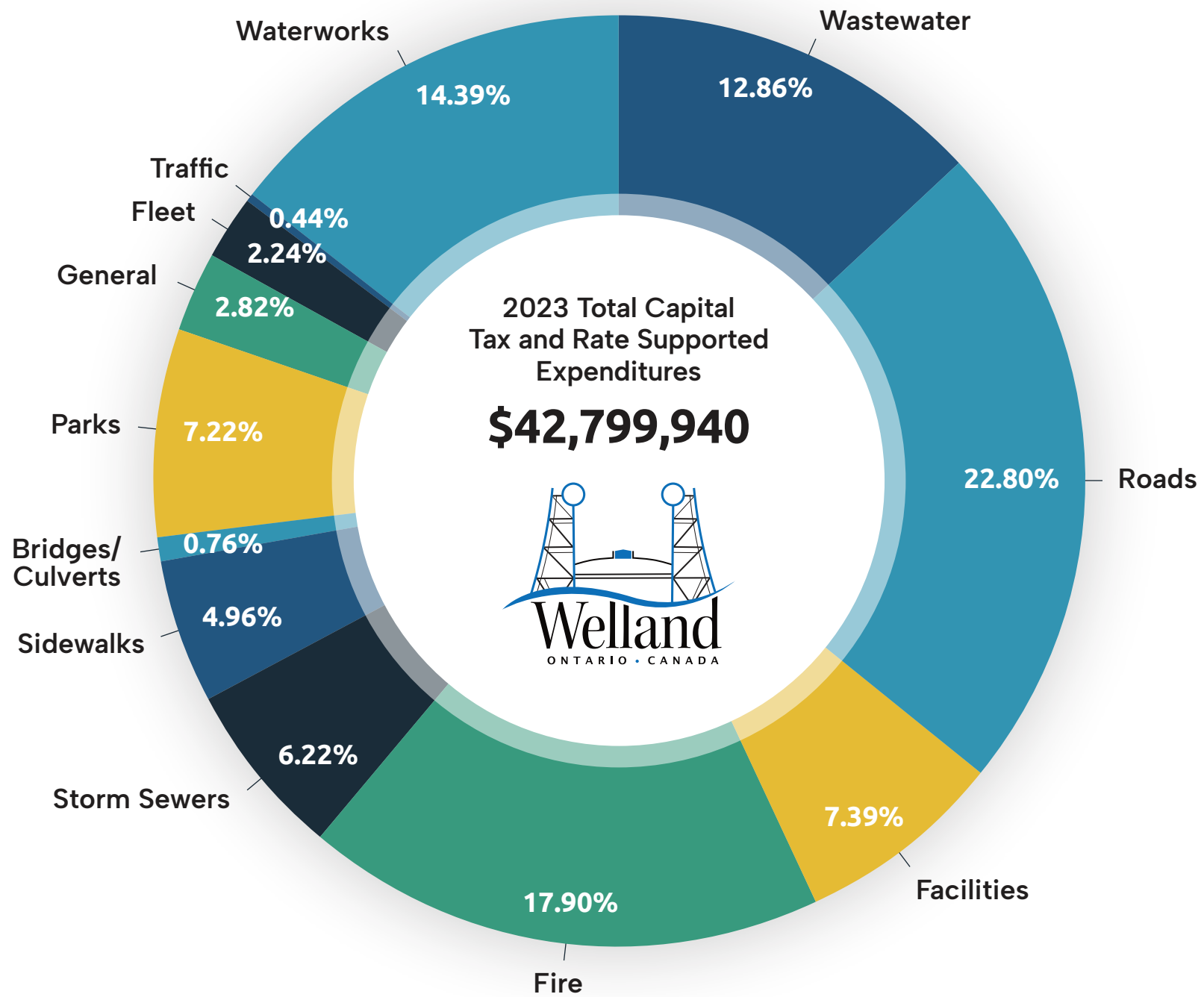
## 2023 OPERATING BUDGET

### Costing Center: 30-330-WASTEWATER

GL Account	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget
<b>Revenues</b>					
310490 - WATER WASTEWATER CONST FEE	26,000	127,900	148,000	187,300	148,000
310520 - SWR METERED FIX	5,139,111	5,278,564	5,688,810	5,863,496	6,128,127
310530 - SWR METERED FLO	11,991,587	10,288,599	12,867,285	11,348,442	13,640,025
310540 - WATER/WASTER REVENUE LOSS	(3,500)	0	(3,500)	0	(3,500)
310610 - PENALTY	130,000	132,970	145,000	126,958	145,000
320070 - SAFE RESTART FUNDING	0	1,119,432	0	0	0
320390 - FEE/SC - EXTRNL SERVICES	52,200	5,179	10,000	7,764	10,000
330200 - SALE OF EQUIPMENT	0	0	0	40,354	0
330300 - COST SHARING	0	0	0	0	35,800
	<b>17,335,398</b>	<b>16,952,643</b>	<b>18,855,595</b>	<b>17,574,314</b>	<b>20,103,452</b>
<b>Expenses</b>					
510010 - SALARIES/WAGES	585,000	481,128	590,000	408,713	747,129
510020 - OTHER SALARIES	0	3,102	0	978	0
510040 - PART-TIME	47,946	8,266	48,000	5,650	47,999
510100 - OVERTIME	20,000	25,680	20,000	15,382	20,000
510200 - EMPLOYEE BENEFITS	223,650	262,003	234,300	270,335	332,434
520020 - POSTAGE	40,000	45,635	40,000	49,442	40,000
520030 - OPERATING EQUIP/SUPPLIES	130,000	140,072	130,000	102,063	137,800
520100 - PROFESSIONAL DEVELOPMENT	5,500	584	5,500	2,527	5,500
520200 - MILEAGE & MEETINGS	200	0	200	0	300
520230 - UNIFORMS/CLOTHING	5,000	4,710	5,000	4,539	12,000
520240 - MEAL ALLOWANCE	2,200	883	2,200	1,174	2,000
520250 - MISCELLANEOUS	40,000	8,060	40,000	12,994	15,000
520470 - CONTINGENCIES	77,500	0	77,500	0	2,500
520600 - UTILITIES - HEAT	1,000	901	1,000	913	1,000
520610 - UTILITIES - HYDRO	5,500	4,446	5,500	5,036	5,500
520620 - UTILITIES - WTR/SWR	650	1,340	1,200	1,454	1,200
520650 - MOBILE COMMUNICATIONS	0	0	0	0	1,300
530000 - OUTSIDE CONSULTING	21,000	0	21,000	0	21,000
540000 - OUTSIDE CONTRACTS	200,000	229,862	200,000	149,207	224,000
540040 - CNTRCT-HOLDBACKS	0	(5,567)	0	(6,609)	0
540120 - CNTRCT-UTILITY CUTS	275,000	301,536	300,000	296,176	300,000
540330 - CNTRCT - SWR CCTV	150,000	132,262	0	0	0
560020 - FUEL - VEHICLES	38,000	47,918	54,700	64,868	71,500
560210 - SWAP	0	0	0	0	100,000
560230 - SEWAGE FLOW TREATMENT	11,662,147	11,972,948	12,821,141	12,146,957	13,666,125
580010 - INTERDEPT TRANSFERS	912,145	610,142	912,145	622,875	912,145
580200 - TRANSFER TO CAPITAL	1,964,020	1,964,020	1,964,000	1,964,000	1,964,000
580500 - TRANSFER TO RESERVES	80,000	80,000	80,000	80,000	80,000
580510 - TRANSFER TO RESERVE FUND	0	0	0	38,714	0
580900 - DEBT CHGS - INTEREST	105,107	68,971	164,662	164,662	277,938
580910 - DEBT CHGS - PRINCIPAL	743,833	561,046	1,137,547	1,137,545	1,115,082
580920 - OTHER DEBT INTEREST	0	2,696	0	34,719	0
	<b>17,335,398</b>	<b>16,952,643</b>	<b>18,855,595</b>	<b>17,574,314</b>	<b>20,103,452</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# 2023 Capital Budget



**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
FACILITIES	3,164,800			1,469,500	60,000	PM	147,527	DC	1,215,473
					105,000	YSP	147,300	OT	
					20,000	CH			
FIRE	7,660,000			836,035	440,000	CCBF	2,053,151	DC	1,499,803
					85,000	CP	2,746,011	LAN	
FLEET	957,300			26,050	22,200	F	99,450	DC	809,600
GENERAL	1,206,000			545,000	50,000	ED	270,000	DC	
					341,000	B			
PARKS	3,090,000	320,000	F	749,440	1,315,000	CIL	50,000	OT	
					85,000	CP	510,560	DC	
							60,000	T	
ROADWAYS	9,760,400	1,813,807	OCIF	1,148,225			58,113	DC	6,051,355
		426,400	CCBF				262,500	HUM	
SIDEWALKS	2,121,650	117,250	CCBF	317,500			5,000	DC	1,681,900
STORM SEWERS	2,664,250	260,000	F	260,250			23,750	DC	2,120,250
TRAFFIC	188,000			141,000	20,000	PR	27,000	DC	
BRIDGES & CULVERTS	325,000				325,000	CL			
<b>TOTAL 2023 CAPITAL BUDGET</b>	<b>31,137,400</b>	<b>2,937,457</b>		<b>5,493,000</b>	<b>2,868,200</b>		<b>6,460,362</b>		<b>13,378,381</b>
<b>2022 CAPITAL BUDGET</b>	<b>39,126,866</b>	<b>10,140,435</b>		<b>5,328,000</b>	<b>7,336,226</b>		<b>4,559,700</b>		<b>11,762,505</b>

**FOOTNOTE:**

**GOVERNMENT SUBSIDY**

CCBF-CANADA COMMUNITY BUILDING FUND\*  
OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND  
F-FEDERAL GRANT

\* Formerly known as FGT - Federal Gas Tax

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

ED- ECONOMIC DEVELOPMENT RESERVE  
B-BUILDING PROVISION RESERVE  
CIL-CASH IN LEIU OF PARKLAND DEDICATION  
YSP-YSP SUSTAINABILITY RESERVE  
PR-PARKING RESERVE  
CL-CANAL LANDS RESERVE  
PM-POOL MAINTENANCE RESERVE  
CCBF-CANADA COMMUNITY BUILDING FUND RESERVE  
F-FLEET RESERVE  
CH-COURTHOUSE RESERVE FUND  
CP-CAPITAL SURPLUS RESERVE

**OTHER FUNDING**

OT-OTHER FUNDING  
DC- DEVELOPMENT CHARGES  
HUM- HUMBERSTONE ROYALTY PAYMENT  
T-CEMETARY TRUST FUNDING  
LAN-LAND SALES  
HUM- HUMBERSTONE ROYALTY PAYMENT

**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b><u>FACILITIES</u></b>									
GENERAL FACILITIES MAINTENANCE & RENEWALS	190,000			190,000					
PRE-APPROVED NEW WASHROOM - MERRITT PARK (SECTION 37 SUPPORTED)	347,300						147,300	OT	200,000
SAND/SALT STORAGE - PHASE 3 OF 3	1,500,000			862,000			147,527	DC	490,473
AMPHITHEATRE & STAGE REHABILITATION - PHASE 3 of 3	320,000			45,000					275,000
YOUNGS SPORTSPLEX REPAIR & RENEWAL	105,000				105,000	YSP			
ELECTRICAL UPGRADE & RENEWAL	110,000			90,000	20,000	CH			
DEVELOP AN INSPECTION & PREVENTATIVE MAINTENANCE PROGRAM	50,000			50,000					
MUSEUM RESTORATION & RENEWAL	250,000								250,000
ARENA EQUIPMENT REPAIRS & RENEWAL	37,500			37,500					
WELLAND STADIUM REPAIRS & RENEWAL	95,000			95,000					
FACILITIES ACCESSIBILITY AODA COMPLIANCE	100,000			100,000					
WCC THERAPY POOL REPAIR & RENEWAL	60,000				60,000	PM			
<b>TOTAL FACILITIES</b>	<b><u>3,164,800</u></b>			<b><u>1,469,500</u></b>	<b><u>185,000</u></b>		<b><u>294,827</u></b>		<b><u>1,215,473</u></b>

**FOOTNOTE:**

**GOVERNMENT SUBSIDY**

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

**OTHER FUNDING**

YSP-YSP SUSTAINABILITY RESERVE  
PM-POOL MAINTENANCE RESERVE  
CH- COURTHOUSE RESERVE FUND

OT-OTHER FUNDING  
DC- DEVELOPMENT CHARGES

**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b>FIRE</b>									
REPLACE PUMPER #2	1,150,000			125,000			240,684	DC	784,316
EXTRICATION TOOLS & STABILIZATION EQUIPMENT	175,000			161,640			13,360	DC	
REPLACE RESCUE NO. 1 - HEAVY RESCUE/86	950,000						234,513	DC	715,487
FIRE PORTABLE RADIO COMMUNICATIONS	400,000			349,395			50,605	DC	
NEW FIRE STATION #3 - PHASE 2 OF 2	3,100,000				440,000	CCBF	1,143,706	DC	
							1,516,294	LAN	
UNIFORMS & CLOTHING	65,000			65,000					
CAPITAL EQUIPMENT - FIRE	135,000			135,000					
FIRE TRAINING TOWER - STATION #1	1,600,000						370,283	DC	
							1,229,717	LAN	
ADDITIONAL SAFETY EQUIPMENT - 8 PROBATIONARY FIREFIGHTERS	85,000				85,000	CP			
<b>TOTAL FIRE</b>	<b><u>7,660,000</u></b>			<b><u>836,035</u></b>	<b><u>525,000</u></b>		<b><u>4,799,162</u></b>		<b><u>1,499,803</u></b>
<b>FLEET</b>									
FLEET CAPITAL REPLACEMENT - GENERAL	957,300			26,050	22,200	F	99,450	DC	809,600
<b>TOTAL FLEET</b>	<b><u>957,300</u></b>			<b><u>26,050</u></b>	<b><u>22,200</u></b>		<b><u>99,450</u></b>		<b><u>809,600</u></b>
<b>GENERAL</b>									
NEW TECHNOLOGY EQUIPMENT/LICENSES	75,000			75,000					
5 YEAR MASTER PLAN - IS	75,000			75,000					
APPRAISAL SURVEY COST	50,000				50,000	ED			
CAPITAL EQUIPMENT - IS	240,000			240,000					
ELECTRIC VEHICLES CHARGING STATIONS	30,000				30,000	B			
NEW ZONING BY-LAW	150,000			15,000			135,000	DC	
UPDATED CITY BRANDING IMPLEMENTATION	50,000			50,000					
NEW SECOND FLOOR CUBICLES/OFFICE & OFFICE FURNITURE	311,000				311,000	B			
PUBLIC WORKS MASTERPLAN	150,000			15,000			135,000	DC	
MASTER GIS PLAN/STRATEGY - 5 YEAR	75,000			75,000					
<b>TOTAL GENERAL</b>	<b><u>1,206,000</u></b>			<b><u>545,000</u></b>	<b><u>391,000</u></b>		<b><u>270,000</u></b>		

**FOOTNOTE:  
GOVERNMENT SUBSIDY**

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

B- BUILDING PROVISION RESERVE CP-CAPITAL SURPLUS  
CCBF-CANADA COMMUNITY BENEFIT FUND  
F-FLEET RESERVE /ED -ECONOMIC DEVELOPMENT RESERVE

**OTHER FUNDING**

DC- DEVELOPMENT CHARGES  
LAN-LAND SALES

**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b><u>PARKS/OPEN SPACES</u></b>									
CEMETERY MONUMENT ASSESSMENT	35,000						35,000	T	
GENERAL PARKLAND RENEWAL AND RESTORATION	300,000			239,440			60,560	DC	
PLAYGROUND SURFACE RENEWAL	25,000			25,000					
BASEBALL INFIELD CONVERSION	120,000			120,000					
RIVER ROAD BOAT LAUNCH CLEAN UP AND DOCK	35,000				35,000	CIL			
COMMUNITY TRAIL STRATEGY IMPLEMENTATION	300,000						300,000	DC	
WELLAND STADIUM INFIELD AND NETTING IMPROVEMENTS	85,000			85,000					
PUBLIC ART PROJECTS	20,000			20,000					
MERRITT PARK IMPROVEMENTS	85,000			85,000					
WOODLAWN CEMETERY PAVING DESIGN	25,000						25,000	T	
PARKS & TRAILS CONDITION ASSESSMENT INITIATIVE	75,000			75,000					
PRE-APPROVED TREE REPLACEMENT PROGRAM	400,000	320,000	F		80,000	CIL			
RECREATIONAL CORRIDOR IMPROVEMENTS	200,000						150,000	DC	
							50,000	OT	
DEERE ST PARK PLAYGROUND REPLACEMENT	400,000				400,000	CIL			
ST.GEORGE PARK PLAYGROUND REPLACEMENT	400,000				400,000	CIL			
MEMORIAL PARK PLAYGROUND REPLACEMENT	400,000				400,000	CIL			
MERRITT ISLAND PARK WASHROOM RENEWAL - PHASE 1 - DEMO & DESIGN	75,000			75,000					
DECORATIVE FENCING-WOODLAWN CEMETARY	25,000			25,000					
ADDITIONAL CAPITAL EQUIPMENT -PARKS EXPANSION	85,000				85,000	CP			
<b>TOTAL PARKS</b>	<b>3,090,000</b>	<b>320,000</b>		<b>749,440</b>	<b>1,400,000</b>		<b>620,560</b>		

**FOOTNOTE:**

**GOVERNMENT SUBSIDY**

F-FEDERAL GRANT

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

CIL-CASH IN LIEU OF PARKLANDS DEDICATION RESERVE  
CP-CAPITAL SURPLUS RESERVE

**OTHER FUNDING**

DC- DEVELOPMENT CHARGES  
T-CEMETARY TRUST  
OT-OTHER FUNDING

**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b><u>ROADWAYS</u></b>									
PRE-APPROVED BROADWAY AVENUE SANITARY TRUNK SEWER CONSTRUCTION (ROADS)	1,764,000			182,013			262,500	HUM	1,319,487
KINGSWAY ROAD RECONSTRUCTION AND WATERMAIN UPGRADE (ROADS) PHASE 1 OF 2	302,000						53,113	DC	248,887
ASSET MANAGEMENT PLAN UPDATE (LEVEL OF SERVICE)	20,000			15,000			5,000	DC	
KINGSWAY WATERMAIN REPLACEMENT (ROADS)	15,000			15,000					
2023 ROAD RECONSTRUCTION (ROADS)**	2,255,000			307,000					1,948,000
2023-303 INFRASTRUCTURE RENEWALS 2 (ROADS) PHASE 1 OF 2	426,400	426,400	CCBF						
TOWNLIN TUNNEL ROAD (58A) LEFT TURN LANE DESIGN	100,000			100,000					
LAUGHER AVENUE (SOUTHWORTH SUBDIVISION) (ROADS)	249,000								249,000
BRADLEY STREET (WATERWAYS COMMON PHASE 3) (ROADS)	105,000			11,675					93,325
CRACK SEALING	56,000			56,000					
ASPHALT PATCHING	240,000			240,000					
2023 ROAD RESURFACING (ROADS)	2,250,000	1,813,807	OCIF	221,537					214,656
2023-301 INFRASTRUCTURE RENEWALS 1 (ROADS)*	1,978,000								1,978,000
<b>TOTAL ROADWAYS</b>	<b>9,760,400</b>	<b>2,240,207</b>		<b>1,148,225</b>			<b>320,613</b>		<b>6,051,355</b>

**FOOTNOTE:**

**GOVERNMENT SUBSIDY**

OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND  
CCBF-CANADA COMMUNITY BENEFIT FUND

\*Debenture financing deferred to 2025

\*\* Portion of Debenture financing deferred to 2025

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

**OTHER FUNDING**

DC- DEVELOPMENT CHARGES

HUM- HUMBERSTONE ROYALTY PAYMENT

**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b><u>SIDEWALKS</u></b>									
CONDITION RELATED REPLACEMENTS & MISSING LINKS	250,000			250,000					
ASSET MANAGEMENT PLAN UPDATE (LEVEL OF SERVICE)	20,000			15,000			5,000	DC	
KINGSWAY ROAD RECONSTRUCTION AND WATERMAIN UPGRADE (SIDEWALK) PHASE 1 OF 2	37,500			37,500					
KINGSWAY WATERMAIN REPLACEMENT (SIDEWALK)	15,000			15,000					
2023 ROAD RECONSTRUCTION (SIDEWALK)**	436,300								436,300
2023 ROAD RESURFACING (SIDEWALK)	391,600								391,600
2023-303 INFRASTRUCTURE RENEWALS 2 (SIDEWALK) PHASE 1 OF 2	117,250	117,250	CCBF						
SURFACE TREATMENT PROGRAM-RURAL ROADS*	683,000								683,000
2023-301 INFRASTRUCTURE RENEWALS 1(SIDEWALK)*	171,000								171,000
<b>TOTAL SIDEWALKS</b>	<b><u>2,121,650</u></b>	<b><u>117,250</u></b>		<b><u>317,500</u></b>			<b><u>5,000</u></b>		<b><u>1,681,900</u></b>
<b><u>STORM SEWERS</u></b>									
PRE-APPROVED BROADWAY AVENUE SANITARY TRUNK SEWER CONSTRUCTION (STORM)	196,000								196,000
STORM SEWER MODEL UPDATE	50,000			31,250			18,750	DC	
PRE-APPROVED DAVID STREET CHANNEL REHABILITATION	325,000	260,000	F	65,000					
ASSET MANAGEMENT PLAN UPDATE (LEVEL OF SERVICE)	20,000			15,000			5,000	DC	
KINGSWAY ROAD RECONSTRUCTION AND WATERMAIN UPGRADE (STORM) PHASE 1 OF 2	294,500								294,500
<b>STORM SEWERS CONTINUED ON NEXT PAGE</b>									

**FOOTNOTE:**

**GOVERNMENT SUBSIDY**

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

**OTHER FUNDING**

F-FEDERAL GRANT

DC- DEVELOPMENT CHARGES

CCBF-CANADA COMMUNITY BENEFIT FUND

\*Debenture financing deferred to 2025

\*\* Portion of Debenture financing deferred to 2025



**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

PROJECT TITLE	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b><u>STORM SEWERS CONTINUED</u></b>									
2023 ROAD RECONSTRUCTION (STORM)**	120,000								120,000
2023-303 INFRASTRUCTURE RENEWALS 2 (STORM) PHASE 1 OF 2	163,750								163,750
LAUGHER AVENUE (SOUTHWORTH SUBDIVISION) (STORM)	40,000								40,000
BRADLEY STREET (WATERWAYS COMMON PHASE 3) (STORM)	19,000			19,000					
CCTV PROGRAM (STORM)	130,000			130,000					
2023-301 INFRASTRUCTURE RENEWALS 1(STORM) *	1,306,000								1,306,000
<b>TOTAL STORM SEWERS</b>	<b><u>2,664,250</u></b>	<b><u>260,000</u></b>		<b><u>260,250</u></b>			<b><u>23,750</u></b>		<b><u>2,120,250</u></b>
<b><u>TRAFFIC</u></b>									
TRAFFIC CONTROL HARDWARE	88,000			88,000					
STREETLIGHTING - WIRING & POLE REPLACEMENTS	50,000			50,000					
DIGITAL PARKING PERMITS	20,000				20,000	PR			
TRAFFIC COUNT STUDY	30,000			3,000			27,000	DC	
<b>TOTAL TRAFFIC</b>	<b><u>188,000</u></b>			<b><u>141,000</u></b>	<b><u>20,000</u></b>		<b><u>27,000</u></b>		
<b><u>BRIDGES &amp; CULVERTS</u></b>									
CANAL MONOLITH WALL MAINTENANCE AND INSPECTIONS	325,000				325,000	CL			
<b>TOTAL BRIDGES &amp; CULVERTS</b>	<b><u>325,000</u></b>				<b><u>325,000</u></b>				

**FOOTNOTE:**

**GOVERNMENT SUBSIDY**

\*Debenture financing deferred to 2025  
\*\* Portion of Debenture financing deferred to 2025

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

PR-PARKING RESERVE  
CL-CANAL LANDS RESERVE

**OTHER FUNDING**

DC- DEVELOPMENT CHARGES

**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

<b>FUNCTION</b>	<b>TOTAL CAPITAL COST</b>	<b>GOVERNMENT SUBSIDY</b>	<b>CODE</b>	<b>CAPITAL CONTRIBUTION FROM OPERATING BUDGET</b>	<b>CAPITAL CONTRIBUTION FROM RESERVES &amp; RESERVE FUNDS</b>	<b>CODE</b>	<b>OTHER FUNDING</b>	<b>CODE</b>	<b>DEBENTURES</b>
WASTEWATER	5,501,990	241,776	OCIF	1,964,000			1,488,714	DC	1,311,000
WATERWORKS	6,160,550	1,186,938	CCBF	1,853,000			496,500	CS	
		239,612	OCIF				130,000	DC	2,751,000
<b>TOTAL 2023 CAPITAL BUDGET</b>	<b>11,662,540</b>	<b>1,668,326</b>		<b>3,817,000</b>			<b>2,115,214</b>		<b>4,062,000</b>
<b>2022 CAPITAL BUDGET</b>	<b>13,075,475</b>	<b>1,920,666</b>		<b>3,817,000</b>	<b>1,716,039</b>		<b>1,034,910</b>		<b>4,586,860</b>

FOOTNOTE

**GOVERNMENT SUBSIDY**

CCBF-CANADA COMMUNITY BUILDING FUND\*

OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND

\* Formerly known as FGT - Federal Gas Tax

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

**OTHER FUNDING**

CS- COST SHARING

DC- DEVELOPMENT CHARGES

**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b>WASTEWATER</b>									
PRE-APPROVED BROADWAY AVENUE SANITARY TRUNK SEWER CONSTRUCTION (WASTEWATER)	1,811,290	241,776	OCIF				284,000	CS	
							1,285,514	DC	
CSO & SEWER SYSTEM FLOW LEVEL MONITORING (MANDATORY)	300,000			55,000			145,000	CS	
							100,000	DC	
WATER METER REPLACEMENTS	200,000			200,000					
SANITARY SEWER MODEL UPDATE	50,000			5,000			45,000	DC	
SANITARY SEWER SPOT REPAIRS	472,500			472,500					
ONTARIO ROAD TRUNK SANITARY SEWER DESIGN	100,000			16,800			30,000	CS	
							53,200	DC	
FITCH STREET SPS DECOMMISSIONING STUDY	150,000			150,000					
ASSET MANAGEMENT PLAN UPDATE (LEVEL OF SERVICE)	20,000			15,000			5,000	DC	
FITCH STREET I/I INVESTIGATION AND REDUCTION	75,000			37,500			37,500	CS	
2023-303 INFRASTRUCTURE RENEWALS 2 (WASTEWATER) PHASE 1 OF 2	656,800			656,800					
2023-305 AVENUE PLACE INFRASTRUCTURE RENEWALS DESIGN	38,400			38,400					
KINGSWAY ROAD RECONSTRUCTION AND WATERMAIN UPGRADE (WASTEWATER)	21,000			21,000					
CNTRCT-CCTV SWR	220,000			220,000					
FLEET REPLACEMENTS SANITARY ENG	76,000			76,000					
2023-301-INFRASTRUCTURE RENEWALS 1 (WASTERWATER)	1,311,000								1,311,000
<b>TOTAL WASTEWATER</b>	<b>5,501,990</b>	<b>241,776</b>		<b>1,964,000</b>			<b>1,985,214</b>		<b>1,311,000</b>

FOOTNOTE

**GOVERNMENT SUBSIDY**

CCBF-CANADA COMMUNITY BUILDING FUND\*  
OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

**OTHER FUNDING**

CS- COST SHARING  
DC- DEVELOPMENT CHARGES

\* Formerly known as FGT - Federal Gas Tax

**2023 CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b><u>WATERWORKS</u></b>									
WATER MODEL UPDATES	50,000			25,000			25,000	DC	
ASSET MANAGEMENT PLAN UPDATE (LEVEL OF SERVICE)	20,000			15,000			5,000	DC	
KINGSWAY WATERMAIN REPLACEMENT (WATER)	205,000			155,000			50,000	DC	
PRE-APPROVED QUAKER ROAD WATERMAIN REPLACEMENT	1,295,000	757,388	CCBF	298,000					
		239,612	OCIF						
2023-303 INFRASTRUCTURE RENEWALS 2 (WATER) PHASE 1 OF 2	429,550	429,550	CCBF						
LAUGHER AVENUE (SOUTHWORTH SUBDIVISION) (WATER)	71,000			71,000					
HAGAR STREET WATERMAIN REPLACEMENT	339,000			339,000					
SYLVAN DRIVE WATER SERVICE REPLACEMENTS	210,000			210,000					
WATER METER REPLACEMENTS	200,000			200,000					
FLEET REPLACEMENTS WATER ENG	540,000			540,000					
KINGSWAY ROAD RECONSTRUCTION AND WATERMAIN UPGRADE(WATER)	1,101,000						50,000	DC	1,051,000
LEAD SERVICE REPLACEMENT (MUNICIPAL SIDE)	1,700,000								1,700,000
<b>TOTAL WATERWORKS</b>	<b><u>6,160,550</u></b>	<b><u>1,426,550</u></b>		<b><u>1,853,000</u></b>			<b><u>130,000</u></b>		<b><u>2,751,000</u></b>

FOOTNOTE

**GOVERNMENT SUBSIDY**

CCBF-CANADA COMMUNITY BUILDING FUND\*

OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUND

\* Formerly known as FGT - Federal Gas Tax

**CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS**

**OTHER FUNDING**

DC- DEVELOPMENT CHARGES

# **2023 Capital Budget 10 Year Forecast**

## City of Welland - 2023 Tax Supported Capital Budget & 9 Year Forecast

as of February 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>Expenses</b>										
<b>131 - Information Services</b>										
131 - INFORMATION SERVICES										
10-131-23000 - New Technology Equipment/Licensing	75,000	0	0	0	0	0	0	0	0	0
10-131-23001 - Capital Equipment - IS	240,000	0	0	0	0	0	0	0	0	0
10-131-23002 - 5 Year Master Plan - IS	75,000	0	0	0	0	0	0	0	0	0
10-131-24000 - New Technology Equipment/Licensing	0	75,000	0	0	0	0	0	0	0	0
10-131-24001 - Capital Equipment - IS	0	240,000	0	0	0	0	0	0	0	0
10-131-25000 - New Technology Equipment/Licensing	0	0	75,000	0	0	0	0	0	0	0
10-131-25001 - Capital Equipment - IS	0	0	240,000	0	0	0	0	0	0	0
10-131-26000 - New Technology Equipment/Licensing	0	0	0	75,000	0	0	0	0	0	0
10-131-26001 - Capital Equipment - IS	0	0	0	240,000	0	0	0	0	0	0
10-131-27000 - New Technology Equipment/Licensing	0	0	0	0	75,000	0	0	0	0	0
10-131-27001 - Capital Equipment - IS	0	0	0	0	240,000	0	0	0	0	0
10-131-28000 - New Technology Equipment/Licensing	0	0	0	0	0	75,000	0	0	0	0
10-131-28001 - Capital Equipment - IS	0	0	0	0	0	240,000	0	0	0	0
10-131-29000 - New Technology Equipment/Licensing	0	0	0	0	0	0	75,000	0	0	0
10-131-29001 - Capital Equipment - IS	0	0	0	0	0	0	240,000	0	0	0
10-131-30000 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	75,000	0	0
10-131-30001 - Capital Equipment - IS	0	0	0	0	0	0	0	240,000	0	0
10-131-31000 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	0	75,000	0
10-131-31001 - Capital Equipment - IS	0	0	0	0	0	0	0	0	240,000	0
10-131-32000 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	0	0	75,000
10-131-32001 - Capital Equipment - IS	0	0	0	0	0	0	0	0	0	240,000
<b>Total: 131 - INFORMATION SERVICES</b>	<b>390,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>
<b>Total: 131 - Information Services</b>	<b>390,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>	<b>315,000</b>
<b>210 - Fire</b>										
210 - FIRE										
10-210-23050 - Replace Pumper #2	1,150,000	0	0	0	0	0	0	0	0	0
10-210-23052 - Extrication Tools & Stabilization Equipment	175,000	0	0	0	0	0	0	0	0	0
10-210-23053 - Fire Portable Radio Communications	400,000	0	0	0	0	0	0	0	0	0
10-210-23056 - Replace Rescue No. 1 - Heavy Rescue/86	950,000	0	0	0	0	0	0	0	0	0
10-210-23057 - New Fire Station #3 - Phase 2 of 2	3,100,000	0	0	0	0	0	0	0	0	0
10-210-23060 - Uniforms & Clothing	65,000	0	0	0	0	0	0	0	0	0
10-210-23061 - Capital Equipment - Fire	135,000	0	0	0	0	0	0	0	0	0
10-210-23062 - Fire Training Tower - Station #1	1,600,000	0	0	0	0	0	0	0	0	0
10-210-23063 - Additional Safety Equipment - 8 Probationary Firefighters	85,000	0	0	0	0	0	0	0	0	0
10-210-24051 - SCBA Upgrade	0	425,000	0	0	0	0	0	0	0	0
10-210-24053 - Replace 2003 Pumper Rosenbauer	0	1,150,000	0	0	0	0	0	0	0	0
10-210-24054 - Special Operations and Highrise Firefighting	0	95,000	0	0	0	0	0	0	0	0
10-210-24058 - Furniture & Fixtures - Fire Station #3	0	65,000	0	0	0	0	0	0	0	0
10-210-24060 - Uniforms & Clothing	0	65,000	0	0	0	0	0	0	0	0
10-210-24061 - Capital Equipment - Fire	0	135,000	0	0	0	0	0	0	0	0
10-210-24062 - Fulltime Firefighter Bunker Gear & PPE (Recruits)	0	90,000	0	0	0	0	0	0	0	0
10-210-25050 - Replace Breathing Air Compressor System	0	0	130,000	0	0	0	0	0	0	0
10-210-25051 - Replace Training Truck (2003 Suburban)	0	0	75,000	0	0	0	0	0	0	0
10-210-25054 - Public Education & Information board - Station #1	0	0	250,000	0	0	0	0	0	0	0
10-210-25055 - Replace 2003 Pumper Fort Gary	0	0	1,250,000	0	0	0	0	0	0	0
10-210-25060 - Uniforms & Clothing	0	0	65,000	0	0	0	0	0	0	0
10-210-25061 - Capital Equipment - Fire	0	0	135,000	0	0	0	0	0	0	0
10-210-26050 - Replace Fire Prevention Vehicle	0	0	0	80,000	0	0	0	0	0	0
10-210-26051 - Rope Rescue Equipment	0	0	0	50,000	0	0	0	0	0	0

## City of Welland - 2023 Tax Supported Capital Budget & 9 Year Forecast

as of February 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-210-26053 - Hazardous Materials Response Equipment	0	0	0	75,000	0	0	0	0	0	0
10-210-26054 - Replace 2003 Pumper #5 (Rosenbauer)	0	0	0	1,300,000	0	0	0	0	0	0
10-210-26060 - Uniforms & Clothing	0	0	0	65,000	0	0	0	0	0	0
10-210-26061 - Capital Equipment - Fire	0	0	0	135,000	0	0	0	0	0	0
10-210-26062 - Supply Hose Replacement	0	0	0	275,000	0	0	0	0	0	0
10-210-27049 - Pumper #4 - Replace Frontline and Standardize Fleet	0	0	0	0	1,400,000	0	0	0	0	0
10-210-27050 - Hazardous Materials Equipment	0	0	0	0	65,000	0	0	0	0	0
10-210-27060 - Uniforms & Clothing	0	0	0	0	65,000	0	0	0	0	0
10-210-27061 - Capital Equipment - Fire	0	0	0	0	135,000	0	0	0	0	0
10-210-27062 - Attack Hose Replacement	0	0	0	0	475,000	0	0	0	0	0
10-210-28051 - Replace Training Pick-up Truck (2018 Ford F250)	0	0	0	0	0	85,000	0	0	0	0
10-210-28052 - Replace Thermal Imaging Cameras	0	0	0	0	0	150,000	0	0	0	0
10-210-28053 - Replace Car #1 and #2	0	0	0	0	0	175,000	0	0	0	0
10-210-28054 - Public Education & Information board - Station #2 & #3	0	0	0	0	0	450,000	0	0	0	0
10-210-28060 - Uniforms & Clothing	0	0	0	0	0	65,000	0	0	0	0
10-210-28061 - Capital Equipment - Fire	0	0	0	0	0	135,000	0	0	0	0
10-210-29050 - Replace Fire Prevention Vehicles	0	0	0	0	0	0	155,000	0	0	0
10-210-29051 - Career Replacement Bunker Gear	0	0	0	0	0	0	500,000	0	0	0
10-210-29052 - SCBA Upgrades	0	0	0	0	0	0	210,000	0	0	0
10-210-29060 - Uniforms & Clothing	0	0	0	0	0	0	65,000	0	0	0
10-210-29061 - Capital Equipment - Fire	0	0	0	0	0	0	135,000	0	0	0
10-210-29062 - Radio System Upgrade	0	0	0	0	0	0	3,300,000	0	0	0
10-210-30050 - Replace Pumper #1	0	0	0	0	0	0	0	1,400,000	0	0
10-210-30052 - Replace F-250 Pick-up Truck	0	0	0	0	0	0	0	90,000	0	0
10-210-30060 - Uniforms & Clothing	0	0	0	0	0	0	0	65,000	0	0
10-210-30061 - Capital Equipment - Fire	0	0	0	0	0	0	0	135,000	0	0
10-210-30062 - Flashover & Specialized Rescue Simulator	0	0	0	0	0	0	0	825,000	0	0
10-210-31050 - Replace Volunteer Firefighter bunker gear	0	0	0	0	0	0	0	0	200,000	0
10-210-31051 - Consultant Master Fire Plan	0	0	0	0	0	0	0	0	75,000	0
10-210-31060 - Uniforms & Clothing	0	0	0	0	0	0	0	0	65,000	0
10-210-31061 - Capital Equipment - Fire	0	0	0	0	0	0	0	0	135,000	0
10-210-32050 - Replace Crimson Aerial	0	0	0	0	0	0	0	0	0	2,750,000
10-210-32051 - SCBA Upgrades phase 5	0	0	0	0	0	0	0	0	0	375,000
10-210-32052 - Air Cylinder Replacement	0	0	0	0	0	0	0	0	0	585,000
<b>Total: 210 - FIRE</b>	<b>7,660,000</b>	<b>2,025,000</b>	<b>1,905,000</b>	<b>1,980,000</b>	<b>2,140,000</b>	<b>1,060,000</b>	<b>4,365,000</b>	<b>2,515,000</b>	<b>475,000</b>	<b>3,710,000</b>
<b>Total: 210 - Fire</b>	<b>7,660,000</b>	<b>2,025,000</b>	<b>1,905,000</b>	<b>1,980,000</b>	<b>2,140,000</b>	<b>1,060,000</b>	<b>4,365,000</b>	<b>2,515,000</b>	<b>475,000</b>	<b>3,710,000</b>
<b>316 - SIDEWALKS</b>										
316 - SIDEWALKS										
10-316-23102 - Condition Related Replacements & Missing Links	250,000	0	0	0	0	0	0	0	0	0
10-316-23150 - Asset Management Plan Update (Level of Service)	20,000	0	0	0	0	0	0	0	0	0
10-316-23163 - Kingsway Road Reconstruction and Watermain Upgrade (Sidewalk) Phase 1 of 2	37,500	0	0	0	0	0	0	0	0	0
10-316-23168 - 2023 Road Reconstruction (Sidewalk)	436,300	0	0	0	0	0	0	0	0	0
10-316-23169 - 2023 Road Resurfacing (Sidewalk)	391,600	0	0	0	0	0	0	0	0	0
10-316-23715 - 2023-301 Infrastructure Renewals 1 (Sidewalk)	171,000	0	0	0	0	0	0	0	0	0
10-316-23745 - 2023-303 Infrastructure Renewals 2 (Sidewalk) Phase 1 of 2	117,250	0	0	0	0	0	0	0	0	0
10-316-23769 - Kingsway Watermain Replacement (Sidewalk)	15,000	0	0	0	0	0	0	0	0	0
10-316-24102 - Condition Related Replacements & Missing Links	0	250,000	0	0	0	0	0	0	0	0
10-316-24161 - Quaker Road Urbanization Phase 1 (Sidewalk)	0	200,000	0	0	0	0	0	0	0	0
10-316-24163 - Kingsway Road Reconstruction and Watermain Upgrade (Sidewalk) Phase 2 of 2	0	37,500	0	0	0	0	0	0	0	0
10-316-24165 - West Main Area Phase II Construction (Sidewalk)	0	475,000	0	0	0	0	0	0	0	0
10-316-24168 - 2024 Road Reconstruction (Sidewalk)	0	1,000,000	0	0	0	0	0	0	0	0

## City of Welland - 2023 Tax Supported Capital Budget & 9 Year Forecast

as of February 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-316-24745 - 2023-303 Infrastructure Renewals 2 (Sidewalk) Phase 2 of 2	0	117,250	0	0	0	0	0	0	0	0
10-316-24747 - Avenue Place Infrastructure Renewals Construction (Sidewalk)	0	61,900	0	0	0	0	0	0	0	0
10-316-25102 - Condition Related Replacements & Missing Links	0	0	250,000	0	0	0	0	0	0	0
10-316-25168 - 2025 Road Reconstruction (Sidewalk)	0	0	500,000	0	0	0	0	0	0	0
10-316-25361 - Woodlawn Road Storm Cost Share (Sidewalk)	0	0	350,000	0	0	0	0	0	0	0
10-316-25709 - Niagara Street Infrastructure Renewals Construction (Sidewalk)	0	0	75,000	0	0	0	0	0	0	0
10-316-25741 - Lyons Avenue Infrastructure Renewals Construction (Sidewalk)	0	0	354,900	0	0	0	0	0	0	0
10-316-25749 - Infrastructure Renewals Construction (Sidewalk)	0	0	412,900	0	0	0	0	0	0	0
10-316-26102 - Condition Related Replacements & Missing Links	0	0	0	250,000	0	0	0	0	0	0
10-316-26168 - 2026 Road Reconstruction (Sidewalk)	0	0	0	500,000	0	0	0	0	0	0
10-316-26172 - Brown Road Reconstruction (Sidewalk)	0	0	0	350,000	0	0	0	0	0	0
10-316-26744 - Broadway Area Infrastructure Renewals Phase II Construction (Sidewalk)	0	0	0	255,000	0	0	0	0	0	0
10-316-26746 - Young Street Infrastructure Renewals Construction (Sidewalk)	0	0	0	148,700	0	0	0	0	0	0
10-316-26799 - 2026 Infrastructure Renewals (Sidewalk)	0	0	0	500,000	0	0	0	0	0	0
10-316-27102 - Condition Related Replacements & Missing Links	0	0	0	0	250,000	0	0	0	0	0
10-316-27168 - 2027 Road Reconstruction (Sidewalk)	0	0	0	0	1,000,000	0	0	0	0	0
10-316-27171 - Sauer Road Reconstruction and Urbanization	0	0	0	0	45,000	0	0	0	0	0
10-316-27180 - Chantler Road Reconstruction and Urbanization (Sidewalk)	0	0	0	0	100,000	0	0	0	0	0
10-316-27748 - Victoria Street Infrastructure Renewals Construction (Sidewalk)	0	0	0	0	173,400	0	0	0	0	0
10-316-27799 - 2027 Infrastructure Renewals (Sidewalk)	0	0	0	0	900,000	0	0	0	0	0
10-316-28102 - Condition Related Replacements & Missing Links	0	0	0	0	0	250,000	0	0	0	0
10-316-28150 - Asset Management Plan Update	0	0	0	0	0	10,000	0	0	0	0
10-316-28168 - 2028 Road Reconstruction (Sidewalk)	0	0	0	0	0	500,000	0	0	0	0
10-316-28744 - Broadway Area Infrastructure Renewals Phase III (Sidewalk)	0	0	0	0	0	313,750	0	0	0	0
10-316-28799 - 2028 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	500,000	0	0	0	0
10-316-29102 - Condition Related Replacements & Missing Links	0	0	0	0	0	0	250,000	0	0	0
10-316-29126 - River Road New Sidewalk	0	0	0	0	0	0	200,000	0	0	0
10-316-29163 - Towpath Road Urbanization (Sidewalk)	0	0	0	0	0	0	200,000	0	0	0
10-316-29168 - 2029 Road Reconstruction (Sidewalk)	0	0	0	0	0	0	500,000	0	0	0
10-316-29744 - Broadway Area Infrastructure Renewals Phase IV (Sidewalk)	0	0	0	0	0	0	176,250	0	0	0
10-316-29799 - 2029 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	0	500,000	0	0	0
10-316-30102 - Condition Related Replacements & Missing Links	0	0	0	0	0	0	0	250,000	0	0
10-316-30161 - Quaker Road Urbanization Phase 2 (Sidewalk)	0	0	0	0	0	0	0	400,000	0	0
10-316-30168 - 2030 Road Reconstruction (Sidewalk)	0	0	0	0	0	0	0	1,000,000	0	0
10-316-30799 - 2030 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	0	0	500,000	0	0
10-316-31102 - Condition Related Replacements & Missing Links	0	0	0	0	0	0	0	0	250,000	0
10-316-31162 - First Avenue Urbanization and New Watermain (Sidewalk)	0	0	0	0	0	0	0	0	100,000	0
10-316-31168 - 2031 Road Reconstruction (Sidewalk)	0	0	0	0	0	0	0	0	1,500,000	0
10-316-31796 - Morwood Avenue Extension and Bradley Avenue Watermain Looping	0	0	0	0	0	0	0	0	100,000	0
10-316-31799 - 2031 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	0	0	0	1,500,000	0
10-316-32102 - Condition Related Replacements & Missing Links	0	0	0	0	0	0	0	0	0	250,000
10-316-32161 - Quaker Road Urbanization Phase 3 (Sidewalk)	0	0	0	0	0	0	0	0	0	200,000
10-316-32168 - 2032 Road Reconstruction (Sidewalk)	0	0	0	0	0	0	0	0	0	1,500,000
10-316-32799 - 2025 Infrastructure Renewals (Sidewalk)	0	0	0	0	0	0	0	0	0	1,500,000
<b>Total: 316 - SIDEWALKS</b>	<b>1,438,650</b>	<b>2,141,650</b>	<b>1,942,800</b>	<b>2,003,700</b>	<b>2,468,400</b>	<b>1,573,750</b>	<b>1,826,250</b>	<b>2,150,000</b>	<b>3,450,000</b>	<b>3,450,000</b>
<b>Total: 316 - SIDEWALKS</b>	<b>1,438,650</b>	<b>2,141,650</b>	<b>1,942,800</b>	<b>2,003,700</b>	<b>2,468,400</b>	<b>1,573,750</b>	<b>1,826,250</b>	<b>2,150,000</b>	<b>3,450,000</b>	<b>3,450,000</b>
<b>320 - Roadways</b>										
<b>320 - ROADS</b>										
10-320-23150 - Asset Management Plan Update (Level of Service)	20,000	0	0	0	0	0	0	0	0	0
10-320-23151 - Crack Sealing	56,000	0	0	0	0	0	0	0	0	0
10-320-23153 - Surface Treatment Program - Rural Roads	683,000	0	0	0	0	0	0	0	0	0
10-320-23154 - Asphalt Patching	240,000	0	0	0	0	0	0	0	0	0



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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-320-23160 - Townline Tunnel Road (58A) Left Turn Lane Design	100,000	0	0	0	0	0	0	0	0	0
10-320-23163 - Kingsway Road Reconstruction and Watermain Upgrade (Roads) Phase 1 of 2	302,000	0	0	0	0	0	0	0	0	0
10-320-23168 - 2023 Road Reconstruction (Roads)	2,255,000	0	0	0	0	0	0	0	0	0
10-320-23169 - 2023 Road Resurfacing (Roads)	2,250,000	0	0	0	0	0	0	0	0	0
10-320-23172 - Bradley Street (Waterways Common Phase 3) (Roads)	105,000	0	0	0	0	0	0	0	0	0
10-320-23715 - 2023-301 Infrastructure Renewals 1 (Roads)	1,978,000	0	0	0	0	0	0	0	0	0
10-320-23744 - Pre-Approved Broadway Avenue Sanitary Trunk Sewer Construction	1,764,000	0	0	0	0	0	0	0	0	0
10-320-23745 - 2023-303 Infrastructure Renewals 2 (Roads) Phase 1 of 2	426,400	0	0	0	0	0	0	0	0	0
10-320-23769 - Kingsway Watermain Replacement (Roads)	15,000	0	0	0	0	0	0	0	0	0
10-320-23772 - Laugher Avenue (Southworth Subdivision) (Roads)	249,000	0	0	0	0	0	0	0	0	0
10-320-24151 - Crack Sealing	0	50,000	0	0	0	0	0	0	0	0
10-320-24154 - Asphalt Patching	0	150,000	0	0	0	0	0	0	0	0
10-320-24160 - Townline Tunnel Road (58A) Left Turn Lane Construction	0	750,000	0	0	0	0	0	0	0	0
10-320-24163 - Kingsway Road Reconstruction and Watermain Upgrade (Roads) Phase 2 of 2	0	302,000	0	0	0	0	0	0	0	0
10-320-24165 - West Main Area Phase II Construction (Roads)	0	300,000	0	0	0	0	0	0	0	0
10-320-24168 - 2024 Road Reconstruction (Roads)	0	1,850,000	0	0	0	0	0	0	0	0
10-320-24169 - 2024 Top Asphalt Program	0	1,025,000	0	0	0	0	0	0	0	0
10-320-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Roads)	0	1,772,760	0	0	0	0	0	0	0	0
10-320-24745 - 2023-303 Infrastructure Renewals 2 (Roads) Phase 2 of 2	0	426,400	0	0	0	0	0	0	0	0
10-320-24747 - Avenue Place Infrastructure Renewals Construction (Roads)	0	138,200	0	0	0	0	0	0	0	0
10-320-25151 - Crack Sealing	0	0	50,000	0	0	0	0	0	0	0
10-320-25153 - Surface Treatment Program - Rural Roads	0	0	600,000	0	0	0	0	0	0	0
10-320-25154 - Asphalt Patching	0	0	150,000	0	0	0	0	0	0	0
10-320-25168 - 2025 Road Reconstruction (Roads)	0	0	1,600,000	0	0	0	0	0	0	0
10-320-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Roads)	0	0	1,720,400	0	0	0	0	0	0	0
10-320-25741 - Lyons Avenue Infrastructure Renewals Construction (Roads)	0	0	1,290,300	0	0	0	0	0	0	0
10-320-25749 - Infrastructure Renewals Construction (Roads)	0	0	1,802,000	0	0	0	0	0	0	0
10-320-26151 - Crack Sealing	0	0	0	50,000	0	0	0	0	0	0
10-320-26153 - Surface Treatment Program - Rural Roads	0	0	0	600,000	0	0	0	0	0	0
10-320-26154 - Asphalt Patching	0	0	0	150,000	0	0	0	0	0	0
10-320-26156 - Road Needs Study - Urban Area	0	0	0	75,000	0	0	0	0	0	0
10-320-26168 - 2026 Road Reconstruction (Roads)	0	0	0	1,100,000	0	0	0	0	0	0
10-320-26172 - Brown Road Reconstruction (Roads)	0	0	0	2,130,000	0	0	0	0	0	0
10-320-26744 - Broadway Area Infrastructure Renewals Phase II Construction (Roads)	0	0	0	1,326,000	0	0	0	0	0	0
10-320-26746 - Young Street Infrastructure Renewals Construction (Roads)	0	0	0	518,800	0	0	0	0	0	0
10-320-26799 - 2026 Infrastructure Renewals (Roads)	0	0	0	1,500,000	0	0	0	0	0	0
10-320-27151 - Crack Sealing	0	0	0	0	50,000	0	0	0	0	0
10-320-27153 - Surface Treatment Program - Rural Roads	0	0	0	0	600,000	0	0	0	0	0
10-320-27154 - Asphalt Patching	0	0	0	0	150,000	0	0	0	0	0
10-320-27164 - Oxford Road Urbanization and Sanitary Crossing (Road)	0	0	0	0	500,000	0	0	0	0	0
10-320-27168 - 2027 Road Reconstruction (Roads)	0	0	0	0	1,600,000	0	0	0	0	0
10-320-27171 - Sauer Road Reconstruction and Urbanization	0	0	0	0	505,000	0	0	0	0	0
10-320-27180 - Chantler Road Reconstruction and Urbanization (Roads)	0	0	0	0	500,000	0	0	0	0	0
10-320-27748 - Victoria Street Infrastructure Renewals Construction (Roads)	0	0	0	0	562,200	0	0	0	0	0
10-320-27799 - 2027 Infrastructure Renewals (Roads)	0	0	0	0	2,000,000	0	0	0	0	0
10-320-28150 - Asset Management Plan Update	0	0	0	0	0	10,000	0	0	0	0
10-320-28151 - Crack Sealing	0	0	0	0	0	50,000	0	0	0	0
10-320-28153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	600,000	0	0	0	0
10-320-28154 - Asphalt Patching	0	0	0	0	0	150,000	0	0	0	0
10-320-28161 - Quaker Road Urbanization Phase 1 (Roads)	0	0	0	0	0	900,000	0	0	0	0
10-320-28168 - 2028 Road Reconstruction (Roads)	0	0	0	0	0	1,100,000	0	0	0	0
10-320-28744 - Broadway Area Infrastructure Renewals Phase III (Roads)	0	0	0	0	0	1,631,500	0	0	0	0

## City of Welland - 2023 Tax Supported Capital Budget & 9 Year Forecast

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-320-28799 - 2028 Infrastructure Renewals (Roads)	0	0	0	0	0	1,250,000	0	0	0	0
10-320-29151 - Crack Sealing	0	0	0	0	0	0	50,000	0	0	0
10-320-29153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	600,000	0	0	0
10-320-29154 - Asphalt Patching	0	0	0	0	0	0	150,000	0	0	0
10-320-29163 - Towpath Road Urbanization (Road)	0	0	0	0	0	0	900,000	0	0	0
10-320-29168 - 2029 Road Reconstruction (Roads)	0	0	0	0	0	0	1,100,000	0	0	0
10-320-29701 - PPCP Recommendations Follow-up (Roads)	0	0	0	0	0	0	1,250,000	0	0	0
10-320-29744 - Broadway Area Infrastructure Renewals Phase IV (Roads)	0	0	0	0	0	0	916,500	0	0	0
10-320-29799 - 2029 Infrastructure Renewals (Roads)	0	0	0	0	0	0	1,250,000	0	0	0
10-320-30151 - Crack Sealing	0	0	0	0	0	0	0	50,000	0	0
10-320-30153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	0	600,000	0	0
10-320-30154 - Asphalt Patching	0	0	0	0	0	0	0	150,000	0	0
10-320-30156 - Road Needs Study - Urban Area	0	0	0	0	0	0	0	75,000	0	0
10-320-30157 - Transportation Master Plan Update	0	0	0	0	0	0	0	150,000	0	0
10-320-30161 - Quaker Road Urbanization Phase 2 (Roads)	0	0	0	0	0	0	0	2,200,000	0	0
10-320-30168 - 2030 Road Reconstruction (Roads)	0	0	0	0	0	0	0	1,600,000	0	0
10-320-30798 - Buchner Road Improvements and Infrastructure Extensions (Road)	0	0	0	0	0	0	0	700,000	0	0
10-320-30799 - 2030 Infrastructure Renewals (Roads)	0	0	0	0	0	0	0	2,000,000	0	0
10-320-31151 - Crack Sealing	0	0	0	0	0	0	0	0	50,000	0
10-320-31153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	0	0	600,000	0
10-320-31154 - Asphalt Patching	0	0	0	0	0	0	0	0	150,000	0
10-320-31162 - First Avenue Urbanization and New Watermain (Road)	0	0	0	0	0	0	0	0	700,000	0
10-320-31168 - 2031 Road Reconstruction (Roads)	0	0	0	0	0	0	0	0	3,100,000	0
10-320-31796 - Morwood Avenue Extension and Bradley Avenue Watermain Looping (Road)	0	0	0	0	0	0	0	0	250,000	0
10-320-31797 - Ross Street Watermain and Road Urbanization (Road)	0	0	0	0	0	0	0	0	800,000	0
10-320-31799 - 2031 Infrastructure Renewals (Roads)	0	0	0	0	0	0	0	0	3,000,000	0
10-320-32151 - Crack Sealing	0	0	0	0	0	0	0	0	0	50,000
10-320-32153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	0	0	0	600,000
10-320-32154 - Asphalt Patching	0	0	0	0	0	0	0	0	0	150,000
10-320-32161 - Quaker Road Urbanization Phase 3 (Roads)	0	0	0	0	0	0	0	0	0	1,100,000
10-320-32168 - 2032 Road Reconstruction (Roads)	0	0	0	0	0	0	0	0	0	3,100,000
10-320-32799 - 2032 Infrastructure Renewals (Roads)	0	0	0	0	0	0	0	0	0	3,000,000
<b>Total: 320 - ROADS</b>	<b>10,443,400</b>	<b>7,364,360</b>	<b>7,212,700</b>	<b>7,449,800</b>	<b>6,467,200</b>	<b>5,691,500</b>	<b>6,216,500</b>	<b>7,525,000</b>	<b>8,650,000</b>	<b>8,000,000</b>
<b>Total: 320 - Roadways</b>	<b>10,443,400</b>	<b>7,364,360</b>	<b>7,212,700</b>	<b>7,449,800</b>	<b>6,467,200</b>	<b>5,691,500</b>	<b>6,216,500</b>	<b>7,525,000</b>	<b>8,650,000</b>	<b>8,000,000</b>
<b>320-1 - BRIDGES &amp; CULVERTS</b>										
320-1 - BRIDGES										
10-320-23205 - Canal Monolith Wall Maintenance and Inspections	325,000	0	0	0	0	0	0	0	0	0
10-320-24201 - 2024 Bridge & Culvert Inspections and Report (Biannual)	0	30,000	0	0	0	0	0	0	0	0
10-320-24205 - Canal Monolith Wall Maintenance and Inspections	0	325,000	0	0	0	0	0	0	0	0
10-320-25200 - 2024 Bridge & Culvert Inspection Follow-Up	0	0	58,250	0	0	0	0	0	0	0
10-320-26201 - 2026 Bridge & Culvert Inspections and Report (Biannual)	0	0	0	30,000	0	0	0	0	0	0
10-320-26205 - Canal Monolith Wall Maintenance and Inspections	0	0	0	325,000	0	0	0	0	0	0
10-320-27200 - 2026 Bridge & Culvert Inspection Follow-Up	0	0	0	0	58,250	0	0	0	0	0
10-320-27216 - Canal Bank Road Bridge	0	0	0	0	1,140,250	0	0	0	0	0
10-320-27230 - Welland River Aqueduct Siphon Cleaning	0	0	0	0	1,100,000	0	0	0	0	0
10-320-28201 - 2028 Bridge & Culvert Inspections and Report (Biannual)	0	0	0	0	0	30,000	0	0	0	0
10-320-28205 - Canal Monolith Wall Maintenance and Inspections	0	0	0	0	0	325,000	0	0	0	0
10-320-28211 - South Pelham Road Bridge	0	0	0	0	0	1,012,000	0	0	0	0
10-320-28230 - Welland River Aqueduct Siphon Cleaning	0	0	0	0	0	1,000,000	0	0	0	0
10-320-29200 - 2028 Bridge & Culvert Inspection Follow-Up	0	0	0	0	0	0	58,250	0	0	0
10-320-30201 - 2030 Bridge & Culvert Inspections and Report (Biannual)	0	0	0	0	0	0	0	30,000	0	0
10-320-30205 - Canal Monolith Wall Maintenance and Inspections	0	0	0	0	0	0	0	325,000	0	0

## City of Welland - 2023 Tax Supported Capital Budget & 9 Year Forecast

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-320-31200 - 2028 Bridge & Culvert Inspection Follow-Up	0	0	0	0	0	0	0	0	58,250	0
10-320-31230 - Welland River Aqueduct Siphon Inspection	0	0	0	0	0	0	0	0	100,000	0
10-320-32201 - 2032 Bridge & Culvert Inspections and Report (Biannual)	0	0	0	0	0	0	0	0	0	30,000
10-320-32205 - Canal Monolith Wall Maintenance and Inspections	0	0	0	0	0	0	0	0	0	325,000
Total: 320-1 - BRIDGES	325,000	355,000	58,250	355,000	2,298,500	2,367,000	58,250	355,000	158,250	355,000
<b>Total: 320-1 - BRIDGES &amp; CULVERTS</b>	<b>325,000</b>	<b>355,000</b>	<b>58,250</b>	<b>355,000</b>	<b>2,298,500</b>	<b>2,367,000</b>	<b>58,250</b>	<b>355,000</b>	<b>158,250</b>	<b>355,000</b>
<b>321 - TRAFFIC</b>										
321 - TRAFFIC										
10-321-23251 - Traffic Control Hardware	88,000	0	0	0	0	0	0	0	0	0
10-321-23252 - Digital Parking Permits	20,000	0	0	0	0	0	0	0	0	0
10-321-23253 - Streetlighting -Wiring & pole Replacements	50,000	0	0	0	0	0	0	0	0	0
10-321-23254 - Traffic Count Study	30,000	0	0	0	0	0	0	0	0	0
10-321-24251 - Traffic Control Hardware	0	30,000	0	0	0	0	0	0	0	0
10-321-24253 - Streetlighting - Wiring & Pole Replacements	0	20,000	0	0	0	0	0	0	0	0
10-321-24254 - Portable Traffic Calming Devices	0	25,000	0	0	0	0	0	0	0	0
10-321-24255 - Parking Machine Replacement	0	12,000	0	0	0	0	0	0	0	0
10-321-25251 - Traffic Control Hardware	0	0	30,000	0	0	0	0	0	0	0
10-321-25252 - Cycling Infrastructure	0	0	5,000	0	0	0	0	0	0	0
10-321-25253 - Streetlighting - Wiring & Pole Replacements	0	0	20,000	0	0	0	0	0	0	0
10-321-25254 - Portable Traffic Calming Devices	0	0	25,000	0	0	0	0	0	0	0
10-321-25255 - Handheld Replacements	0	0	5,000	0	0	0	0	0	0	0
10-321-26251 - Traffic Control Hardware	0	0	0	30,000	0	0	0	0	0	0
10-321-26252 - Cycling Infrastructure	0	0	0	5,000	0	0	0	0	0	0
10-321-26253 - Streetlighting - Wiring & Pole Replacements	0	0	0	20,000	0	0	0	0	0	0
10-321-26254 - Portable Traffic Calming Devices	0	0	0	25,000	0	0	0	0	0	0
10-321-26255 - Parking Machine Replacement	0	0	0	12,000	0	0	0	0	0	0
10-321-27251 - Traffic Control Hardware	0	0	0	0	30,000	0	0	0	0	0
10-321-27252 - Cycling Infrastructure	0	0	0	0	5,000	0	0	0	0	0
10-321-27253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	20,000	0	0	0	0	0
10-321-27254 - Portable Traffic Calming Devices	0	0	0	0	5,000	0	0	0	0	0
10-321-27255 - Parking Machine Replacement	0	0	0	0	12,000	0	0	0	0	0
10-321-28251 - Traffic Control Hardware	0	0	0	0	0	30,000	0	0	0	0
10-321-28252 - Cycling Infrastructure	0	0	0	0	0	5,000	0	0	0	0
10-321-28253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	20,000	0	0	0	0
10-321-28254 - Portable Traffic Calming Devices	0	0	0	0	0	5,000	0	0	0	0
10-321-28255 - Parking Machine Replacement	0	0	0	0	0	12,000	0	0	0	0
10-321-29251 - Traffic Control Hardware	0	0	0	0	0	0	30,000	0	0	0
10-321-29252 - Cycling Infrastructure	0	0	0	0	0	0	5,000	0	0	0
10-321-29253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	20,000	0	0	0
10-321-29254 - Portable Traffic Calming Devices	0	0	0	0	0	0	5,000	0	0	0
10-321-29255 - Parking Machine Replacement	0	0	0	0	0	0	12,000	0	0	0
10-321-30251 - Traffic Control Hardware	0	0	0	0	0	0	0	50,000	0	0
10-321-30253 - Streetlighting - Wiring & pole Replacements	0	0	0	0	0	0	0	30,000	0	0
10-321-30254 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	15,000	0	0
10-321-31251 - Traffic Control Hardware	0	0	0	0	0	0	0	0	50,000	0
10-321-31253 - Streetlighting - Wiring & pole replacements	0	0	0	0	0	0	0	0	30,000	0
10-321-31254 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	0	15,000	0
10-321-32251 - Traffic Control Hardware	0	0	0	0	0	0	0	0	0	50,000
10-321-32253 - Streetlighting - Wiring & pole replacements	0	0	0	0	0	0	0	0	0	30,000
10-321-32254 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	0	0	15,000
Total: 321 - TRAFFIC	188,000	87,000	85,000	92,000	72,000	72,000	72,000	95,000	95,000	95,000
<b>Total: 321 - TRAFFIC</b>	<b>188,000</b>	<b>87,000</b>	<b>85,000</b>	<b>92,000</b>	<b>72,000</b>	<b>72,000</b>	<b>72,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>

## City of Welland - 2023 Tax Supported Capital Budget & 9 Year Forecast

as of February 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>323 - FLEET</b>										
323 - FLEET										
10-323-23300 - FLEET CAPITAL REPLACEMENT - GENERAL	957,300	0	0	0	0	0	0	0	0	0
10-323-24300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	2,400,000	0	0	0	0	0	0	0	0
10-323-25300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	1,300,000	0	0	0	0	0	0	0
10-323-26300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	1,100,000	0	0	0	0	0	0
10-323-27300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	1,200,000	0	0	0	0	0
10-323-28300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	1,100,000	0	0	0	0
10-323-29300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	1,420,000	0	0	0
10-323-30300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	1,400,000	0	0
10-323-31300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	0	1,430,000	0
10-323-32300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	0	0	1,010,000
Total: 323 - FLEET	957,300	2,400,000	1,300,000	1,100,000	1,200,000	1,100,000	1,420,000	1,400,000	1,430,000	1,010,000
<b>Total: 323 - FLEET</b>	<b>957,300</b>	<b>2,400,000</b>	<b>1,300,000</b>	<b>1,100,000</b>	<b>1,200,000</b>	<b>1,100,000</b>	<b>1,420,000</b>	<b>1,400,000</b>	<b>1,430,000</b>	<b>1,010,000</b>
<b>327 - Storm Sewer</b>										
327 - STORM WATER										
10-327-23150 - Asset Management Plan Update (Level of Service)	20,000	0	0	0	0	0	0	0	0	0
10-327-23163 - Kingsway Road Reconstruction and Watermain Upgrade (Storm) Phase 1 of	294,500	0	0	0	0	0	0	0	0	0
10-327-23168 - 2023 Road Reconstruction (Storm)	120,000	0	0	0	0	0	0	0	0	0
10-327-23172 - Bradley Street (Waterways Common Phase 3) (Storm)	19,000	0	0	0	0	0	0	0	0	0
10-327-23350 - Storm Sewer Model Update	50,000	0	0	0	0	0	0	0	0	0
10-327-23353 - Pre-Approved David Street Channel Rehabilitation	325,000	0	0	0	0	0	0	0	0	0
10-327-23354 - CCTV Program (Storm)	130,000	0	0	0	0	0	0	0	0	0
10-327-23715 - 2023-301 Infrastructure Renewals 1 (Storm)	1,306,000	0	0	0	0	0	0	0	0	0
10-327-23744 - Pre-Approved Broadway Avenue Sanitary Trunk Sewer Construction (Storm)	196,000	0	0	0	0	0	0	0	0	0
10-327-23745 - 2023-303 Infrastructure Renewals 2 (Storm) Phase 1 of 2	163,750	0	0	0	0	0	0	0	0	0
10-327-23772 - Laugher Avenue (Southworth Subdivision) (Storm)	40,000	0	0	0	0	0	0	0	0	0
10-327-24163 - Kingsway Road Reconstruction and Watermain Upgrade (Storm) Phase 2 of	0	294,500	0	0	0	0	0	0	0	0
10-327-24165 - West Main Area Phase II Construction (Storm)	0	475,000	0	0	0	0	0	0	0	0
10-327-24350 - Storm Sewer Model Update	0	50,000	0	0	0	0	0	0	0	0
10-327-24351 - SWM Pond Cleaning	0	500,000	0	0	0	0	0	0	0	0
10-327-24354 - CCTV Program (Storm)	0	130,000	0	0	0	0	0	0	0	0
10-327-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Storm)	0	2,326,155	0	0	0	0	0	0	0	0
10-327-24707 - Sanitary/Storm Sewer Lining (and Spot Repairs) (Storm)	0	1,000,000	0	0	0	0	0	0	0	0
10-327-24745 - 2023-303 Infrastructure Renewals 2 (Storm) Phase 2 of 2	0	163,750	0	0	0	0	0	0	0	0
10-327-24747 - Avenue Place Infrastructure Renewals Construction (Storm)	0	19,200	0	0	0	0	0	0	0	0
10-327-25350 - Storm Sewer Model Update	0	0	50,000	0	0	0	0	0	0	0
10-327-25353 - Rural Storm Catchment Review	0	0	250,000	0	0	0	0	0	0	0
10-327-25354 - CCTV Program (Storm)	0	0	130,000	0	0	0	0	0	0	0
10-327-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Storm)	0	0	2,257,450	0	0	0	0	0	0	0
10-327-25361 - Woodlawn Road Storm Cost Share (Storm)	0	0	300,000	0	0	0	0	0	0	0
10-327-25741 - Lyons Avenue Infrastructure Renewals Construction (Storm)	0	0	250,900	0	0	0	0	0	0	0
10-327-25749 - Infrastructure Renewals Construction (Storm)	0	0	208,500	0	0	0	0	0	0	0
10-327-26172 - Brown Road Reconstruction (Storm)	0	0	0	1,400,000	0	0	0	0	0	0
10-327-26350 - Storm Sewer Model Update	0	0	0	50,000	0	0	0	0	0	0
10-327-26351 - SWM Pond Cleaning	0	0	0	424,750	0	0	0	0	0	0
10-327-26354 - CCTV Program (Storm)	0	0	0	130,000	0	0	0	0	0	0
10-327-26744 - Broadway Area Infrastructure Renewals Phase II Construction (Storm)	0	0	0	1,020,000	0	0	0	0	0	0
10-327-26746 - Young Street Infrastructure Renewals Construction (Storm)	0	0	0	50,400	0	0	0	0	0	0
10-327-26799 - 2026 Infrastructure Renewals (Storm)	0	0	0	500,000	0	0	0	0	0	0
10-327-27180 - Chantler Road Reconstruction and Urbanization (Storm)	0	0	0	0	600,000	0	0	0	0	0

## City of Welland - 2023 Tax Supported Capital Budget & 9 Year Forecast

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-327-27350 - Storm Sewer Model Update	0	0	0	0	50,000	0	0	0	0	0
10-327-27351 - SWM Pond Cleaning & OGS Assessment	0	0	0	0	150,000	0	0	0	0	0
10-327-27354 - CCTV Program (Storm)	0	0	0	0	130,000	0	0	0	0	0
10-327-27390 - Climate Change Adaptation Planning and Initiatives - Update	0	0	0	0	20,000	0	0	0	0	0
10-327-27748 - Victoria Street Infrastructure Renewals Construction (Storm)	0	0	0	0	490,500	0	0	0	0	0
10-327-27799 - 2027 Infrastructure Renewals (Storm)	0	0	0	0	500,000	0	0	0	0	0
10-327-28150 - Asset Management Plan Update	0	0	0	0	0	10,000	0	0	0	0
10-327-28161 - Quaker Road Urbanization Phase 1 (Storm)	0	0	0	0	0	1,100,000	0	0	0	0
10-327-28350 - Storm Sewer Model Update	0	0	0	0	0	50,000	0	0	0	0
10-327-28354 - CCTV Program (Storm)	0	0	0	0	0	130,000	0	0	0	0
10-327-28744 - Broadway Area Infrastructure Renewals Phase III (Storm)	0	0	0	0	0	1,255,000	0	0	0	0
10-327-28799 - 2028 Infrastructure Renewals (Storm)	0	0	0	0	0	500,000	0	0	0	0
10-327-29163 - Towpath Road Urbanization (Storm)	0	0	0	0	0	0	1,100,000	0	0	0
10-327-29350 - Storm Sewer Model Update	0	0	0	0	0	0	50,000	0	0	0
10-327-29351 - SWM Pond Cleaning	0	0	0	0	0	0	587,500	0	0	0
10-327-29354 - CCTV Program (Storm)	0	0	0	0	0	0	130,000	0	0	0
10-327-29707 - Sanitary/Storm Sewer Lining (and Spot Repairs) (Storm)	0	0	0	0	0	0	1,000,000	0	0	0
10-327-29744 - Broadway Area Infrastructure Renewals Phase IV (Storm)	0	0	0	0	0	0	705,000	0	0	0
10-327-29796 - Rice Road Watermain Upgrade and New Sanitary Sewer (Storm)	0	0	0	0	0	0	1,300,000	0	0	0
10-327-29799 - 2029 Infrastructure Renewals (Storm)	0	0	0	0	0	0	500,000	0	0	0
10-327-30161 - Quaker Road Urbanization Phase 2 (Storm)	0	0	0	0	0	0	0	2,600,000	0	0
10-327-30350 - Storm Sewer Model Update	0	0	0	0	0	0	0	50,000	0	0
10-327-30354 - CCTV Program (Storm)	0	0	0	0	0	0	0	130,000	0	0
10-327-30799 - 2030 Infrastructure Renewals (Storm)	0	0	0	0	0	0	0	500,000	0	0
10-327-31162 - First Avenue Urbanization and New Watermain (Storm)	0	0	0	0	0	0	0	0	800,000	0
10-327-31350 - Storm Sewer Model Update	0	0	0	0	0	0	0	0	50,000	0
10-327-31354 - CCTV Program (Storm)	0	0	0	0	0	0	0	0	130,000	0
10-327-31799 - 2031 Infrastructure Renewals (Storm)	0	0	0	0	0	0	0	0	500,000	0
10-327-32161 - Quaker Road Urbanization Phase 3 (Storm)	0	0	0	0	0	0	0	0	0	1,300,000
10-327-32350 - Storm Sewer Model Update	0	0	0	0	0	0	0	0	0	50,000
10-327-32354 - CCTV Program (Storm)	0	0	0	0	0	0	0	0	0	130,000
10-327-32799 - 2025 Infrastructure Renewals (Storm)	0	0	0	0	0	0	0	0	0	500,000
Total: 327 - STORM WATER	2,664,250	4,958,605	3,446,850	3,575,150	1,940,500	3,045,000	5,372,500	3,280,000	1,480,000	1,980,000
<b>Total: 327 - Storm Sewer</b>	<b>2,664,250</b>	<b>4,958,605</b>	<b>3,446,850</b>	<b>3,575,150</b>	<b>1,940,500</b>	<b>3,045,000</b>	<b>5,372,500</b>	<b>3,280,000</b>	<b>1,480,000</b>	<b>1,980,000</b>
<b>410 - PARKS/OPEN SPACES</b>										
410 - PARKS										
10-410-23402 - Recreational Corridor Improvements	200,000	0	0	0	0	0	0	0	0	0
10-410-23408 - Cemetery Monument Assessment	35,000	0	0	0	0	0	0	0	0	0
10-410-23410 - General Parkland Renewal and Restoration	300,000	0	0	0	0	0	0	0	0	0
10-410-23411 - Playground Surface Renewal	25,000	0	0	0	0	0	0	0	0	0
10-410-23413 - River Road Boat Launch Clean Up and Dock	35,000	0	0	0	0	0	0	0	0	0
10-410-23417 - Community Trail Strategy Implementation	300,000	0	0	0	0	0	0	0	0	0
10-410-23419 - Public Art Projects	20,000	0	0	0	0	0	0	0	0	0
10-410-23420 - Meritt Park Improvements	85,000	0	0	0	0	0	0	0	0	0
10-410-23421 - Woodlawn Cemetery Paving Design	25,000	0	0	0	0	0	0	0	0	0
10-410-23422 - Pre-Approved Tree Replacement Program	400,000	0	0	0	0	0	0	0	0	0
10-410-23424 - Parks & Trails Condition Assessment Initiative	75,000	0	0	0	0	0	0	0	0	0
10-410-23425 - Deere St Park Playground Replacement	400,000	0	0	0	0	0	0	0	0	0
10-410-23426 - St. George Park Playground Replacement	400,000	0	0	0	0	0	0	0	0	0
10-410-23427 - Memorial Park Playground Replacement	400,000	0	0	0	0	0	0	0	0	0
10-410-23428 - Decorative Fencing- Woodlawn Cemetery	25,000	0	0	0	0	0	0	0	0	0
10-410-23429 - Additional Capital Equipment - Parks Expansion	85,000	0	0	0	0	0	0	0	0	0

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-410-24401 - Maple Park Playground Replacement	0	400,000	0	0	0	0	0	0	0	0
10-410-24402 - Recreational Corridor Improvements	0	200,000	0	0	0	0	0	0	0	0
10-410-24403 - Vista Park - Master Plan	0	250,000	0	0	0	0	0	0	0	0
10-410-24404 - Memorial Park Revitalization	0	500,000	0	0	0	0	0	0	0	0
10-410-24406 - General Parkland Renewal and Restoration	0	300,000	0	0	0	0	0	0	0	0
10-410-24408 - Trail Strategy Implementation	0	300,000	0	0	0	0	0	0	0	0
10-410-24411 - Playground Surface Renewal	0	25,000	0	0	0	0	0	0	0	0
10-410-24414 - Rotary Parking Paving	0	400,000	0	0	0	0	0	0	0	0
10-410-24415 - Parks Sanitation Improvements	0	100,000	0	0	0	0	0	0	0	0
10-410-24416 - Empire and WIFC parking design and costing	0	30,000	0	0	0	0	0	0	0	0
10-410-24419 - Public Art Projects	0	20,000	0	0	0	0	0	0	0	0
10-410-24420 - Bemus Park Playground Replacement	0	400,000	0	0	0	0	0	0	0	0
10-410-24421 - Manchester Park Replace Park Playground & Related Landscaping	0	400,000	0	0	0	0	0	0	0	0
10-410-24469 - Parks, Recreation & Culture Master Plan - UPDATE	0	25,000	0	0	0	0	0	0	0	0
10-410-24500 - Trail Improvements	0	75,000	0	0	0	0	0	0	0	0
10-410-25400 - Vista Park	0	0	250,000	0	0	0	0	0	0	0
10-410-25401 - Westbrooke Park Playground Replacement & Related Landscaping	0	0	250,000	0	0	0	0	0	0	0
10-410-25402 - Recreational Corridor Improvements	0	0	200,000	0	0	0	0	0	0	0
10-410-25404 - Memorial Park Revitalization	0	0	600,000	0	0	0	0	0	0	0
10-410-25405 - General Parkland Renewal and Restoration	0	0	300,000	0	0	0	0	0	0	0
10-410-25407 - Paving WIFC and Empire Parking	0	0	250,000	0	0	0	0	0	0	0
10-410-25408 - Trail Strategy Implementation	0	0	300,000	0	0	0	0	0	0	0
10-410-25411 - Playground Surface Renewal	0	0	25,000	0	0	0	0	0	0	0
10-410-25415 - Parks Sanitation Improvements	0	0	100,000	0	0	0	0	0	0	0
10-410-25419 - Public Art Projects	0	0	20,000	0	0	0	0	0	0	0
10-410-25420 - River Road Playground Replacement & Related Landscaping	0	0	400,000	0	0	0	0	0	0	0
10-410-25421 - John Deere Park Replace Park Playground & Related Landscaping	0	0	400,000	0	0	0	0	0	0	0
10-410-25500 - Trail Improvements	0	0	75,000	0	0	0	0	0	0	0
10-410-26400 - Vista Park	0	0	0	250,000	0	0	0	0	0	0
10-410-26401 - Gram Avenue Playground Replacement & Related Landscaping	0	0	0	400,000	0	0	0	0	0	0
10-410-26402 - Recreational Corridor Improvements	0	0	0	200,000	0	0	0	0	0	0
10-410-26404 - Memorial Park Revitalization	0	0	0	300,000	0	0	0	0	0	0
10-410-26405 - General Parkland Renewal and Restoration	0	0	0	300,000	0	0	0	0	0	0
10-410-26407 - Paving WIFC and Empire Parking	0	0	0	250,000	0	0	0	0	0	0
10-410-26408 - Trail Strategy Implementation	0	0	0	300,000	0	0	0	0	0	0
10-410-26410 - Cemetery Columbarium	0	0	0	65,000	0	0	0	0	0	0
10-410-26411 - Playground Surface Renewal	0	0	0	25,000	0	0	0	0	0	0
10-410-26415 - Parks Sanitation Improvements	0	0	0	100,000	0	0	0	0	0	0
10-410-26419 - Public Art Projects	0	0	0	20,000	0	0	0	0	0	0
10-410-26420 - Chippawa Park Junior Playground Replacement & Related Landscaping	0	0	0	400,000	0	0	0	0	0	0
10-410-26421 - Trelawn Playground Replacement & Related Landscaping	0	0	0	400,000	0	0	0	0	0	0
10-410-26500 - Trail Improvements	0	0	0	75,000	0	0	0	0	0	0
10-410-27400 - Vista Park	0	0	0	0	250,000	0	0	0	0	0
10-410-27401 - Broadway Park Replace Playground & Related Landscaping	0	0	0	0	200,000	0	0	0	0	0
10-410-27402 - Recreational Corridor Improvements	0	0	0	0	200,000	0	0	0	0	0
10-410-27405 - General Parkland Renewal and Restoration	0	0	0	0	300,000	0	0	0	0	0
10-410-27407 - Paving WIFC and Empire Parking	0	0	0	0	250,000	0	0	0	0	0
10-410-27408 - Trail Strategy Implementation	0	0	0	0	300,000	0	0	0	0	0
10-410-27411 - Playground Surface Renewal	0	0	0	0	25,000	0	0	0	0	0
10-410-27415 - Parks Sanitation Improvements	0	0	0	0	35,000	0	0	0	0	0
10-410-27419 - Public Art Projects	0	0	0	0	20,000	0	0	0	0	0
10-410-27420 - Aqueduct Park Replacement & Related Landscaping	0	0	0	0	400,000	0	0	0	0	0

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-410-27421 - Winstonville Park Playground Replacement & Related Landscaping	0	0	0	0	400,000	0	0	0	0	0
10-410-27500 - Trail Improvements	0	0	0	0	75,000	0	0	0	0	0
10-410-28400 - Vista Park	0	0	0	0	0	250,000	0	0	0	0
10-410-28402 - Recreational Corridor Improvements	0	0	0	0	0	200,000	0	0	0	0
10-410-28405 - General Parkland Renewal and Restoration	0	0	0	0	0	300,000	0	0	0	0
10-410-28407 - Paving WIFC and Empire Parking	0	0	0	0	0	250,000	0	0	0	0
10-410-28415 - Parks Sanitation Improvements	0	0	0	0	0	35,000	0	0	0	0
10-410-28416 - Civic Boardwalk Seating Area	0	0	0	0	0	200,000	0	0	0	0
10-410-28417 - Second Dog Park	0	0	0	0	0	150,000	0	0	0	0
10-410-28419 - Public Art Funding	0	0	0	0	0	20,000	0	0	0	0
10-410-28420 - Ricelawn Park Playground Replacement & Related Landscaping	0	0	0	0	0	400,000	0	0	0	0
10-410-28421 - Stop 19 Playground Replacement & Related Landscaping	0	0	0	0	0	400,000	0	0	0	0
10-410-28422 - Sherwood Forest Playground Replacement & Related Landscaping	0	0	0	0	0	400,000	0	0	0	0
10-410-28500 - Trail Improvements	0	0	0	0	0	75,000	0	0	0	0
10-410-29400 - Vista Park	0	0	0	0	0	0	250,000	0	0	0
10-410-29402 - Recreational Corridor Improvements	0	0	0	0	0	0	200,000	0	0	0
10-410-29405 - General Parkland Renewal and Restoration	0	0	0	0	0	0	300,000	0	0	0
10-410-29410 - Woodlawn Cemetery Fence	0	0	0	0	0	0	250,000	0	0	0
10-410-29415 - Parks Sanitation Improvements	0	0	0	0	0	0	35,000	0	0	0
10-410-29419 - Public Art Projects	0	0	0	0	0	0	20,000	0	0	0
10-410-29420 - Glen Park Playground Replacement & Related Landscaping	0	0	0	0	0	0	400,000	0	0	0
10-410-29421 - Dover Court Playground Replacement & Related Landscaping	0	0	0	0	0	0	400,000	0	0	0
10-410-29422 - Dunkirk Playground Replacement & Related Landscaping	0	0	0	0	0	0	400,000	0	0	0
10-410-29500 - Trail Improvements	0	0	0	0	0	0	75,000	0	0	0
10-410-30400 - Vista Park	0	0	0	0	0	0	0	250,000	0	0
10-410-30402 - Recreational Corridor Improvements	0	0	0	0	0	0	0	200,000	0	0
10-410-30405 - General Parkland Renewal and Restoration	0	0	0	0	0	0	0	300,000	0	0
10-410-30410 - Kingsway Forest Trail	0	0	0	0	0	0	0	150,000	0	0
10-410-30415 - Parks Sanitation Improvements	0	0	0	0	0	0	0	35,000	0	0
10-410-30419 - Public Art Projects	0	0	0	0	0	0	0	20,000	0	0
10-410-30420 - Hooker Street Playground Replacement & Related Landscaping	0	0	0	0	0	0	0	400,000	0	0
10-410-30421 - Jennifer Park Playground Replacement & Related Landscaping	0	0	0	0	0	0	0	400,000	0	0
10-410-30422 - Winfield Park Playground Replacement & Related Landscaping	0	0	0	0	0	0	0	400,000	0	0
10-410-30500 - Trail Improvements	0	0	0	0	0	0	0	75,000	0	0
10-410-31400 - Vista Park	0	0	0	0	0	0	0	0	250,000	0
10-410-31401 - Broadway Park Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	0	200,000	0
10-410-31402 - Recreational Corridor Improvements	0	0	0	0	0	0	0	0	200,000	0
10-410-31405 - General Parkland Renewal and Restoration	0	0	0	0	0	0	0	0	300,000	0
10-410-31410 - Kingsway Forest Trail	0	0	0	0	0	0	0	0	150,000	0
10-410-31415 - Parks Sanitation Improvements	0	0	0	0	0	0	0	0	35,000	0
10-410-31419 - Public Art Projects	0	0	0	0	0	0	0	0	20,000	0
10-410-31420 - Almond Park Playground Replacement & Related Landscaping	0	0	0	0	0	0	0	0	400,000	0
10-410-31421 - Woodlawn Park Playground Replacement & Related Landscaping	0	0	0	0	0	0	0	0	400,000	0
10-410-31422 - Lancaster Park Playground Replacement & Related Landscaping	0	0	0	0	0	0	0	0	400,000	0
10-410-31500 - Trail Improvements	0	0	0	0	0	0	0	0	75,000	0
10-410-32405 - General Parkland Renewal and Restoration	0	0	0	0	0	0	0	0	0	300,000
10-410-32410 - Kingsway Forest Trail	0	0	0	0	0	0	0	0	0	150,000
10-410-32415 - Parks Sanitation Improvements	0	0	0	0	0	0	0	0	0	35,000
10-410-32419 - Public Art Projects	0	0	0	0	0	0	0	0	0	20,000

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-410-32420 - Station Park Playground Replacement & Related Landscaping	0	0	0	0	0	0	0	0	0	400,000
10-410-32421 - Seaway Park Playground Replacement & Related Landscaping	0	0	0	0	0	0	0	0	0	400,000
10-410-32422 - Quaker Road Playground Replacement & Related Landscaping	0	0	0	0	0	0	0	0	0	400,000
Total: 410 - PARKS	2,810,000	3,425,000	3,170,000	3,085,000	2,455,000	2,680,000	2,330,000	2,230,000	2,430,000	1,705,000
<b>Total: 410 - PARKS/OPEN SPACES</b>	<b>2,810,000</b>	<b>3,425,000</b>	<b>3,170,000</b>	<b>3,085,000</b>	<b>2,455,000</b>	<b>2,680,000</b>	<b>2,330,000</b>	<b>2,230,000</b>	<b>2,430,000</b>	<b>1,705,000</b>
<b>412 - PLAYING FIELDS</b>										
412 - PLAYING FIELDS										
10-412-23405 - Baseball Infield Conversion	120,000	0	0	0	0	0	0	0	0	0
10-412-23418 - Welland Stadium Infield and Netting Improvements	85,000	0	0	0	0	0	0	0	0	0
10-412-24403 - Cricket Pitch Enhancements(Cooks Mills)	0	60,000	0	0	0	0	0	0	0	0
10-412-24404 - Burger Park Hardball Diamond Light Replacement	0	350,000	0	0	0	0	0	0	0	0
10-412-24488 - Playfield Repair & Renewal	0	20,000	0	0	0	0	0	0	0	0
10-412-25488 - Playfield Repair & Renewal	0	0	20,000	0	0	0	0	0	0	0
10-412-26488 - Playfield Repair & Renewal	0	0	0	20,000	0	0	0	0	0	0
10-412-27488 - Playfield Repair & Renewal	0	0	0	0	20,000	0	0	0	0	0
10-412-28488 - Playfield Repair & Renewal	0	0	0	0	0	20,000	0	0	0	0
10-412-29488 - Playfield Repair & Renewal	0	0	0	0	0	0	20,000	0	0	0
10-412-30488 - Playfield Repair & Renewal	0	0	0	0	0	0	0	20,000	0	0
10-412-31488 - Playfield Repair & Renewal	0	0	0	0	0	0	0	0	20,000	0
10-412-32488 - Playfield Repair & Renewal	0	0	0	0	0	0	0	0	0	20,000
Total: 412 - PLAYING FIELDS	205,000	430,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total: 412 - PLAYING FIELDS</b>	<b>205,000</b>	<b>430,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>429 - FACILITIES - MNTCE/LABOUR</b>										
430 - FACILITIES - MNTCE/LABOUR										
10-430-23451 - General Facilities Maintenance & Renewals	190,000	0	0	0	0	0	0	0	0	0
10-430-23458 - Electrical Upgrade & Renewal	110,000	0	0	0	0	0	0	0	0	0
10-430-23460 - Develop an Inspection & Preventative Maintenance Program	50,000	0	0	0	0	0	0	0	0	0
10-430-23465 - Facilities Accessibility AODA Compliance	100,000	0	0	0	0	0	0	0	0	0
10-430-24451 - General Facilities Maintenance & Renewals	0	100,000	0	0	0	0	0	0	0	0
10-430-24452 - Facilities Equipment Renewal	0	75,000	0	0	0	0	0	0	0	0
10-430-24453 - Electrical Upgrade & Renewal	0	100,000	0	0	0	0	0	0	0	0
10-430-24454 - Facilities Accessibility Upgrades	0	100,000	0	0	0	0	0	0	0	0
10-430-25451 - General Facilities Maintenance & Renewals	0	0	100,000	0	0	0	0	0	0	0
10-430-25452 - Facilities Equipment Renewal	0	0	75,000	0	0	0	0	0	0	0
10-430-25453 - Electrical Upgrade & Renewal	0	0	100,000	0	0	0	0	0	0	0
10-430-25454 - Facilities Accessibility Upgrades	0	0	100,000	0	0	0	0	0	0	0
10-430-26451 - General Facilities Maintenance & Renewals	0	0	0	100,000	0	0	0	0	0	0
10-430-26452 - Facilities Equipment Renewal	0	0	0	75,000	0	0	0	0	0	0
10-430-26453 - Electrical Upgrade & Renewal	0	0	0	100,000	0	0	0	0	0	0
10-430-27451 - General Facilities Maintenance & Renewals	0	0	0	0	100,000	0	0	0	0	0
10-430-27452 - Facilities Equipment Renewal	0	0	0	0	75,000	0	0	0	0	0
10-430-28451 - General Facilities Maintenance & Renewals	0	0	0	0	0	100,000	0	0	0	0
10-430-28452 - Facilities Equipment Renewal	0	0	0	0	0	75,000	0	0	0	0
10-430-29451 - General Facilities Maintenance & Renewals	0	0	0	0	0	0	100,000	0	0	0
10-430-29452 - Facilities Equipment Renewal	0	0	0	0	0	0	75,000	0	0	0
10-430-30451 - General Facilities Maintenance & Renewals	0	0	0	0	0	0	0	100,000	0	0
10-430-30452 - Facilities Equipment Renewal	0	0	0	0	0	0	0	75,000	0	0
10-430-31451 - General Facilities Maintenance & Renewals	0	0	0	0	0	0	0	0	100,000	0
10-430-31452 - Facilities Equipment Renewal	0	0	0	0	0	0	0	0	75,000	0
10-430-32451 - General Facilities Maintenance & Renewals	0	0	0	0	0	0	0	0	0	100,000
10-430-32452 - Facilities Equipment Renewal	0	0	0	0	0	0	0	0	0	75,000
Total: 430 - FACILITIES - MNTCE/LABOUR	450,000	375,000	375,000	275,000	175,000	175,000	175,000	175,000	175,000	175,000



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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>432 - FACILITIES - ARENA</b>										
10-432-23462 - Arena Equipment Repairs & Renewal	37,500	0	0	0	0	0	0	0	0	0
10-432-24456 - Arena Facility Repair & Renewal	0	450,000	0	0	0	0	0	0	0	0
10-432-24457 - Arena Parking Lot Upgrades	0	250,000	0	0	0	0	0	0	0	0
10-432-24477 - Future Arena Needs & Feasibility Study	0	150,000	0	0	0	0	0	0	0	0
10-432-25455 - Arena Facilities Renewal & Restoration	0	0	450,000	0	0	0	0	0	0	0
10-432-26455 - Arena Facilities Renewal & Restoration	0	0	0	450,000	0	0	0	0	0	0
10-432-27455 - Arena Facilities Renewal & Restoration	0	0	0	0	450,000	0	0	0	0	0
10-432-28455 - Arena Facilities Renewal & Restoration	0	0	0	0	0	450,000	0	0	0	0
10-432-29455 - Arena Facilities Renewal & Restoration	0	0	0	0	0	0	450,000	0	0	0
10-432-30455 - Arena Facilities Renewal & Restoration	0	0	0	0	0	0	0	450,000	0	0
10-432-31455 - Arena Facilities Renewal & Restoration	0	0	0	0	0	0	0	0	450,000	0
10-432-32453 - New Double Pad Arena and Walking Track	0	0	0	0	0	0	0	0	0	25,000,000
10-432-32455 - Arena Facilities Renewal & Restoration	0	0	0	0	0	0	0	0	0	450,000
<b>Total: 432 - FACILITIES - ARENA</b>	<b>37,500</b>	<b>850,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>25,450,000</b>
<b>434 - FACILITIES - WELLAND COMMUNITY CENTRE</b>										
10-434-23468 - WCC Therapy Pool Repair & Renewal	60,000	0	0	0	0	0	0	0	0	0
10-434-24482 - Welland Community Centre Repair & Renewal	0	95,000	0	0	0	0	0	0	0	0
10-434-25474 - Welland Community Centre Repair & Renewal	0	0	95,000	0	0	0	0	0	0	0
10-434-26467 - Welland Community Centre Repair & Renewal	0	0	0	95,000	0	0	0	0	0	0
10-434-27474 - Welland Community Centre Repair & Renewal	0	0	0	0	95,000	0	0	0	0	0
10-434-28474 - Welland Community Centre Repair & Renewal	0	0	0	0	0	95,000	0	0	0	0
10-434-29474 - Welland Community Centre Repair & Renewal	0	0	0	0	0	0	95,000	0	0	0
10-434-30464 - Welland Community Centre Repair & Renewal	0	0	0	0	0	0	0	95,000	0	0
10-434-31489 - Welland Community Centre Repair & Renewal	0	0	0	0	0	0	0	0	95,000	0
10-434-32474 - Welland Community Centre Repair & Renewal	0	0	0	0	0	0	0	0	0	95,000
<b>Total: 434 - FACILITIES - WELLAND COMMUNITY CENTRE</b>	<b>60,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>
<b>438 - FACILITIES - SWIMMING POOLS</b>										
10-438-24463 - Rosie Smith Pool Heater	0	150,000	0	0	0	0	0	0	0	0
10-438-24474 - Maple Park Pool Heater	0	150,000	0	0	0	0	0	0	0	0
10-438-24475 - Memorial Park Pool Phase 2 Funding	0	1,400,500	0	0	0	0	0	0	0	0
10-438-25475 - Maple Park Pool Restoration & Renewal	0	0	410,000	0	0	0	0	0	0	0
10-438-26468 - Rosie Smith Pool Restoration & Renewal	0	0	0	928,000	0	0	0	0	0	0
10-438-27475 - Swimming Pools Forecasted Improvements	0	0	0	0	100,000	0	0	0	0	0
10-438-28475 - Swimming Pools Forecasted Improvements	0	0	0	0	0	100,000	0	0	0	0
10-438-29475 - Swimming Pools Forecasted Improvements	0	0	0	0	0	0	100,000	0	0	0
10-438-30465 - Swimming Pools Forecasted Improvements	0	0	0	0	0	0	0	100,000	0	0
10-438-31490 - Swimming Pools Forecasted Improvements	0	0	0	0	0	0	0	0	100,000	0
<b>Total: 438 - FACILITIES - SWIMMING POOLS</b>	<b>0</b>	<b>1,700,500</b>	<b>410,000</b>	<b>928,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>
<b>439 - FACILITIES - CIVIC CENTRE</b>										
10-439-24483 - City Hall Repair & Renewal	0	150,000	0	0	0	0	0	0	0	0
10-439-25476 - City Hall Repair & Renewal	0	0	150,000	0	0	0	0	0	0	0
10-439-26469 - City Hall Repair & Renewal	0	0	0	150,000	0	0	0	0	0	0
10-439-27476 - City Hall Repair & Renewal	0	0	0	0	150,000	0	0	0	0	0
10-439-28476 - City Hall Repair & Renewal	0	0	0	0	0	150,000	0	0	0	0
10-439-29476 - City Hall Repair & Renewal	0	0	0	0	0	0	150,000	0	0	0
10-439-30466 - City Hall Repair & Renewal	0	0	0	0	0	0	0	150,000	0	0
10-439-31491 - City Hall Repair & Renewal	0	0	0	0	0	0	0	0	150,000	0
10-439-32476 - City Hall Repair & Renewal	0	0	0	0	0	0	0	0	0	150,000
<b>Total: 439 - FACILITIES - CIVIC CENTRE</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>442 - FACILITIES - COURTHOUSE</b>										
10-442-24484 - Courthouse Repairs & Renewal	0	150,000	0	0	0	0	0	0	0	0

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-442-25477 - Courthouse Repairs & Renewal	0	0	150,000	0	0	0	0	0	0	0
10-442-26470 - Courthouse Repairs & Renewal	0	0	0	150,000	0	0	0	0	0	0
10-442-27477 - Courthouse Repairs & Renewal	0	0	0	0	150,000	0	0	0	0	0
10-442-28477 - Courthouse Repairs & Renewal	0	0	0	0	0	150,000	0	0	0	0
10-442-29477 - Courthouse Repairs & Renewal	0	0	0	0	0	0	150,000	0	0	0
10-442-30467 - Courthouse Repairs & Renewal	0	0	0	0	0	0	0	150,000	0	0
10-442-31492 - Courthouse Repairs & Renewal	0	0	0	0	0	0	0	0	150,000	0
10-442-32477 - Courthouse Repairs & Renewal	0	0	0	0	0	0	0	0	0	150,000
<b>Total: 442 - FACILITIES - COURTHOUSE</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>444 - FACILITIES - SERVICE CENTRE</b>										
10-444-23455 - Sand/Salt Storage - Phase 3 of 3	1,500,000	0	0	0	0	0	0	0	0	0
10-444-24485 - Service Centre Repairs & Renewal	0	300,000	0	0	0	0	0	0	0	0
10-444-25459 - Federal PW Yard Garbage Ramp	0	0	250,000	0	0	0	0	0	0	0
10-444-25478 - Service Centre Repairs & Renewal	0	0	100,000	0	0	0	0	0	0	0
10-444-26471 - Service Centre Repairs & Renewal	0	0	0	100,000	0	0	0	0	0	0
10-444-27478 - Service Centre Repairs & Renewal	0	0	0	0	100,000	0	0	0	0	0
10-444-28478 - Service Centre Repairs & Renewal	0	0	0	0	0	100,000	0	0	0	0
10-444-29478 - Service Centre Repairs & Renewal	0	0	0	0	0	0	100,000	0	0	0
10-444-30468 - Service Centre Repairs & Renewal	0	0	0	0	0	0	0	100,000	0	0
10-444-31493 - Service Centre Repairs & Renewal	0	0	0	0	0	0	0	0	100,000	0
10-444-32478 - Service Centre Repairs & Renewal	0	0	0	0	0	0	0	0	0	100,000
<b>Total: 444 - FACILITIES - SERVICE CENTRE</b>	<b>1,500,000</b>	<b>300,000</b>	<b>350,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>445 - FACILITIES - WOODLAWN RD SPORT</b>										
10-445-23457 - Youngs Sportsplex Repair & Renewal	105,000	0	0	0	0	0	0	0	0	0
10-445-24458 - Youngs Sportsplex Repair & Renewal	0	75,000	0	0	0	0	0	0	0	0
10-445-25458 - Youngs Sportsplex Repair & Renewal	0	0	75,000	0	0	0	0	0	0	0
10-445-26458 - Youngs Sportsplex Repair & Renewal	0	0	0	75,000	0	0	0	0	0	0
10-445-27458 - Youngs Sportsplex Repair & Renewal	0	0	0	0	75,000	0	0	0	0	0
10-445-28458 - Youngs Sportsplex Repair & Renewal	0	0	0	0	0	75,000	0	0	0	0
10-445-29458 - Youngs Sportsplex Repair & Renewal	0	0	0	0	0	0	75,000	0	0	0
10-445-30458 - Youngs Sportsplex Repair & Renewal	0	0	0	0	0	0	0	75,000	0	0
10-445-31458 - Youngs Sportsplex Repair & Renewal	0	0	0	0	0	0	0	0	75,000	0
10-445-32458 - Youngs Sportsplex Repair & Renewal	0	0	0	0	0	0	0	0	0	75,000
<b>Total: 445 - FACILITIES - WOODLAWN RD SPORT</b>	<b>105,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>446 - FACILITIES - QUAKER RD BALL PK</b>										
10-446-23464 - Welland Stadium Repairs & Renewal	95,000	0	0	0	0	0	0	0	0	0
10-446-24464 - Welland Stadium Repairs & Renewal	0	75,000	0	0	0	0	0	0	0	0
10-446-25464 - Welland Stadium Repairs & Renewal	0	0	75,000	0	0	0	0	0	0	0
10-446-26464 - Welland Stadium Repairs & Renewal	0	0	0	75,000	0	0	0	0	0	0
10-446-27464 - Welland Stadium Repairs & Renewal	0	0	0	0	75,000	0	0	0	0	0
10-446-28464 - Welland Stadium Repairs & Renewal	0	0	0	0	0	75,000	0	0	0	0
10-446-30471 - Welland Stadium Repairs & Renewal	0	0	0	0	0	0	0	75,000	0	0
10-446-31464 - Welland Stadium Repairs & Renewal	0	0	0	0	0	0	0	0	75,000	0
10-446-32464 - Welland Stadium Repairs & Renewal	0	0	0	0	0	0	0	0	0	75,000
<b>Total: 446 - FACILITIES - QUAKER RD BALL PK</b>	<b>95,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>447 - FACILITIES - WELLAND REC CANAL</b>										
10-447-23456 - Amphitheatre & Stage Rehabilitation - Phase 3 of 3	320,000	0	0	0	0	0	0	0	0	0
10-447-24501 - Rec Rentals Equipment Renewal	0	10,000	0	0	0	0	0	0	0	0
10-447-25501 - Rec Rentals Equipment Renewal	0	0	10,000	0	0	0	0	0	0	0
10-447-26501 - Rec Rentals Equipment Renewal	0	0	0	10,000	0	0	0	0	0	0
10-447-27501 - Rec Rentals Equipment Renewal	0	0	0	0	10,000	0	0	0	0	0
10-447-28501 - Rec Rentals Equipment Renewal	0	0	0	0	0	10,000	0	0	0	0

## City of Welland - 2023 Tax Supported Capital Budget & 9 Year Forecast

as of February 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-447-29453 - WIFC Main Building Work	0	0	0	0	0	0	124,300	0	0	0
10-447-29454 - WIFC Tower Work	0	0	0	0	0	0	290,000	0	0	0
10-447-29501 - Rec Rentals Equipment Renewal	0	0	0	0	0	0	10,000	0	0	0
10-447-30501 - Rec Rentals Equipment Renewal	0	0	0	0	0	0	0	10,000	0	0
10-447-31496 - WIFC Forecasted Improvements	0	0	0	0	0	0	0	0	100,000	0
10-447-31501 - Rec Rentals Equipment Renewal	0	0	0	0	0	0	0	0	10,000	0
10-447-32501 - Rec Rentals Equipment Renewal	0	0	0	0	0	0	0	0	0	10,000
<b>Total: 447 - FACILITIES - WELLAND REC CANAL</b>	<b>320,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>424,300</b>	<b>10,000</b>	<b>110,000</b>	<b>10,000</b>
449 - FACILITIES - MUSEUM 140 KING										
10-449-23461 - Museum Restoration & Renewal	250,000	0	0	0	0	0	0	0	0	0
10-449-24486 - Museum Repairs & Renewal	0	315,000	0	0	0	0	0	0	0	0
10-449-25479 - Museum Repair & Renewal	0	0	50,000	0	0	0	0	0	0	0
10-449-26472 - Museum Repair & Renewal	0	0	0	50,000	0	0	0	0	0	0
10-449-27479 - Museum Repair & Renewal	0	0	0	0	50,000	0	0	0	0	0
10-449-28479 - Museum Repair & Renewal	0	0	0	0	0	50,000	0	0	0	0
10-449-29479 - Museum Repair & Renewal	0	0	0	0	0	0	50,000	0	0	0
10-449-30469 - Museum Repair & Renewal	0	0	0	0	0	0	0	50,000	0	0
10-449-31494 - Museum Repair & Renewal	0	0	0	0	0	0	0	0	50,000	0
10-449-32479 - Museum Restoration & Renewal	0	0	0	0	0	0	0	0	0	50,000
<b>Total: 449 - FACILITIES - MUSEUM 140 KING</b>	<b>250,000</b>	<b>315,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
454 - FACILITIES - ANCILLARY BLDGS										
10-454-23406 - Pre-Approved New Washroom - Merritt Park (Section 37 supported)	347,300	0	0	0	0	0	0	0	0	0
10-454-23469 - Merritt Island Washroom Renewal - Phase 1 Demo & Design	75,000	0	0	0	0	0	0	0	0	0
10-454-24478 - Merritt Island Park Washroom Renewal - Phase 2 New Facility Construction	0	425,000	0	0	0	0	0	0	0	0
10-454-24487 - Facilities - Ancillary Buildings Repairs & Renewal	0	50,000	0	0	0	0	0	0	0	0
10-454-25480 - Facilities - Ancillary Buildings Repairs & Renewal	0	0	50,000	0	0	0	0	0	0	0
10-454-26473 - Facilities - Ancillary Buildings Repairs & Renewal	0	0	0	50,000	0	0	0	0	0	0
10-454-27480 - Facilities - Ancillary Buildings Repairs & Renewal	0	0	0	0	50,000	0	0	0	0	0
10-454-28480 - Facilities - Ancillary Buildings Repairs & Renewal	0	0	0	0	0	50,000	0	0	0	0
10-454-29480 - Facilities - Ancillary Buildings Repairs & Renewal	0	0	0	0	0	0	50,000	0	0	0
10-454-30470 - Facilities - Ancillary Buildings Repairs & Renewal	0	0	0	0	0	0	0	50,000	0	0
10-454-31495 - Facilities - Ancillary Buildings Repairs & Renewal	0	0	0	0	0	0	0	0	50,000	0
10-454-32480 - Facilities - Ancillary Buildings Repairs & Renewal	0	0	0	0	0	0	0	0	0	50,000
<b>Total: 454 - FACILITIES - ANCILLARY BLDGS</b>	<b>422,300</b>	<b>475,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Total: 429 - FACILITIES - MNTCE/LABOUR</b>	<b>3,239,800</b>	<b>4,570,500</b>	<b>2,240,000</b>	<b>2,408,000</b>	<b>1,480,000</b>	<b>1,480,000</b>	<b>1,894,300</b>	<b>1,480,000</b>	<b>1,580,000</b>	<b>26,380,000</b>
<b>710 - ECONOMIC DEVELOPMENT</b>										
710 ECONOMIC DEVELOPMENT										
10-710-23550 - Appraisal Survey Cost	50,000	0	0	0	0	0	0	0	0	0
10-710-24550 - Appraisal Survey Cost	0	50,000	0	0	0	0	0	0	0	0
10-710-25550 - Appraisal Survey Cost	0	0	50,000	0	0	0	0	0	0	0
10-710-26550 - Appraisal Survey Cost	0	0	0	50,000	0	0	0	0	0	0
10-710-27550 - Appraisal Survey Cost	0	0	0	0	50,000	0	0	0	0	0
10-710-28550 - Appraisal Survey Cost	0	0	0	0	0	50,000	0	0	0	0
10-710-29550 - Appraisal Survey Cost	0	0	0	0	0	0	50,000	0	0	0
10-710-30550 - Appraisal Survey Cost	0	0	0	0	0	0	0	50,000	0	0
10-710-31550 - Appraisal Survey Cost	0	0	0	0	0	0	0	0	50,000	0
10-710-32550 - Appraisal Survey Cost	0	0	0	0	0	0	0	0	0	50,000
<b>Total: 710 ECONOMIC DEVELOPMENT</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Total: 710 - ECONOMIC DEVELOPMENT</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

## City of Welland - 2023 Tax Supported Capital Budget & 9 Year Forecast

as of February 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>825 - GENERAL- MISC</b>										
825 - GENERAL MISC										
10-520-23650 - Electric Vehicles Charging Stations	30,000	0	0	0	0	0	0	0	0	0
10-825-23650 - New Zoning By-law	150,000	0	0	0	0	0	0	0	0	0
10-825-23651 - Updated City Branding Implementation	50,000	0	0	0	0	0	0	0	0	0
10-825-23652 - New Second Floor Cubicles & Office Furniture	311,000	0	0	0	0	0	0	0	0	0
10-825-23653 - Public Works Masterplan	150,000	0	0	0	0	0	0	0	0	0
10-825-23654 - Master GIS Plan/ Strategy - 5 Year	75,000	0	0	0	0	0	0	0	0	0
10-825-24650 - New Downtown Community Improvement Plan	0	110,000	0	0	0	0	0	0	0	0
10-825-24651 - Update Brownfield CIP	0	70,000	0	0	0	0	0	0	0	0
10-825-25650 - New Gateway CIP	0	0	115,000	0	0	0	0	0	0	0
10-825-26650 - Development Charges Update	0	0	0	150,000	0	0	0	0	0	0
10-825-27650 - New Official Plan	0	0	0	0	200,000	0	0	0	0	0
10-825-27651 - Update to Affordable Housing CIP	0	0	0	0	75,000	0	0	0	0	0
10-825-28650 - New Brownfield CIP	0	0	0	0	0	125,000	0	0	0	0
10-825-29650 - Update Downtown CIP	0	0	0	0	0	0	75,000	0	0	0
10-825-29651 - Update Gateway CIP	0	0	0	0	0	0	75,000	0	0	0
10-825-30650 - Development Charges Update	0	0	0	0	0	0	0	150,000	0	0
Total: 825 - GENERAL MISC	766,000	180,000	115,000	150,000	275,000	125,000	150,000	150,000	0	0
<b>Total: 825 - GENERAL- MISC</b>	<b>766,000</b>	<b>180,000</b>	<b>115,000</b>	<b>150,000</b>	<b>275,000</b>	<b>125,000</b>	<b>150,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>
<b>Total Expenses</b>	<b>31,137,400</b>	<b>28,302,115</b>	<b>21,860,600</b>	<b>22,583,650</b>	<b>21,181,600</b>	<b>19,579,250</b>	<b>24,089,800</b>	<b>21,565,000</b>	<b>20,133,250</b>	<b>47,070,000</b>

**2023-2032 CAPITAL PROJECTS FORECAST  
TAX SUPPORTED CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

<b><u>FUNDING SOURCES</u></b>	<b><u>2023</u></b>	<b><u>2024</u></b>	<b><u>2025</u></b>	<b><u>2026</u></b>	<b><u>2027</u></b>	<b><u>2028</u></b>	<b><u>2029</u></b>	<b><u>2030</u></b>	<b><u>2031</u></b>	<b><u>2032</u></b>	<b><u>TOTAL</u></b>
Contribution from Operating Budget (Taxes) * Note 1	5,493,000	5,993,000	6,493,000	6,993,000	7,493,000	7,993,000	8,493,000	8,993,000	9,493,000	9,993,000	77,430,000
New Debt * Note 2	13,378,381	15,506,332	12,193,662	11,789,985	9,573,386	6,436,331	12,040,231	6,824,264	7,990,591	7,481,636	103,214,799
Reserves	2,868,200	1,375,000	50,000	375,000	50,000	375,000	50,000	375,000	50,000	375,000	5,943,200
Grants- CCBF 1* Note 3	543,650	0	0	881,538	881,538	881,538	881,538	881,538	881,538	881,538	6,714,416
Grants-OCIF-F	1,813,807	950,000	950,000	950,000	950,000	950,000	950,000	950,000	950,000	950,000	10,363,807
Grants- Federal/Provincial	580,000	2,153,222	1,591,140	0	0	0	0	0	0	16,750,000	21,074,362
Other Funding - Land Sales	2,746,011	0	0	0	0	0	0	0	0	0	2,746,011
Other Funding	257,300	1,554,005	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	2,211,305
Payments- Humberstone Royalty Program (HPR) * Note 4	262,500	267,750	273,105	278,567	284,138	289,821	295,618	301,530	307,561	313,712	2,874,302
Development Charges/Developer's Contributions/CBC	3,194,551	502,806	259,693	1,265,560	1,899,538	2,603,560	1,329,413	3,189,668	410,560	10,275,114	24,930,463
<b>TOTAL</b>	<b>31,137,400</b>	<b>28,302,115</b>	<b>21,860,600</b>	<b>22,583,650</b>	<b>21,181,600</b>	<b>19,579,250</b>	<b>24,089,800</b>	<b>21,565,000</b>	<b>20,133,250</b>	<b>47,070,000</b>	<b>257,502,665</b>
<b><u>CAPITAL SPENDING</u></b>											
Capital Spending per year	31,137,400	28,302,115	21,860,600	22,583,650	21,181,600	19,579,250	24,089,800	21,565,000	20,133,250	47,070,000	257,502,665
<b>TOTAL</b>	<b>31,137,400</b>	<b>28,302,115</b>	<b>21,860,600</b>	<b>22,583,650</b>	<b>21,181,600</b>	<b>19,579,250</b>	<b>24,089,800</b>	<b>21,565,000</b>	<b>20,133,250</b>	<b>47,070,000</b>	<b>257,502,665</b>
<b>EXCESS/(UNFUNDED)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**ASSUMPTIONS:**

Note 1- Contribution from operating budget. Beginning in 2024, Assuming 1% increase of approx. \$500,000 to be included into the Contribution to Capital

Note 2 - Based on current debt strategy of debt charges representing maximum of 13% of net revenues of the Operating Budget. For every \$1 million of debt issued, the debt servicing cost equates to \$160,000, equivalent to a 1/3 of a 1% tax levy increase. Portion of 2023 Debenture deferred to 2025.

Note 3 - Based on Annual CCBF Allocations. Assuming 2023 amount continues to 2032. Portion of CCBF is allocated to the Water/Wastewater Capital Budget.

Note 4 - Humberstone Royalty Payment (HRP) being applied to Community Improvements for the South side of Welland, increasing by 2% per annum until 2032.

## City of Welland - 2023 Rate Supported Capital Budget & 9-Year Forecast

AS OF FEBRUARY 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>Expenses</b>										
<b>330 - SANITARY SEWERS</b>										
330 - WASTEWATER										
10-330-23150 - Asset Management Plan Update (Level of Service)	20,000	0	0	0	0	0	0	0	0	0
10-330-23163 - Kingsway Road Reconstruction and Watermain Upgrade (Wastewater)	21,000	0	0	0	0	0	0	0	0	0
10-330-23302 - Fleet Replacements Sanitary Eng.	76,000	0	0	0	0	0	0	0	0	0
10-330-23701 - Fitch Street SPS Decommissioning Study	150,000	0	0	0	0	0	0	0	0	0
10-330-23702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	300,000	0	0	0	0	0	0	0	0	0
10-330-23703 - Fitch Street I/I Investigation and Reduction	75,000	0	0	0	0	0	0	0	0	0
10-330-23707 - Sanitary Sewer Spot Repairs	472,500	0	0	0	0	0	0	0	0	0
10-330-23715 - 2023-301 Infrastructure Renewals 1 (Wastewater)	1,311,000	0	0	0	0	0	0	0	0	0
10-330-23720 - Ontario Road Trunk Sanitary Sewer Design	100,000	0	0	0	0	0	0	0	0	0
10-330-23722 - Sanitary Sewer Model Update	50,000	0	0	0	0	0	0	0	0	0
10-330-23730 - CCTV Program (Wastewater)	220,000	0	0	0	0	0	0	0	0	0
10-330-23744 - Pre-Approved Broadway Avenue Sanitary Trunk Sewer Construction (Wastewater)	1,811,290	0	0	0	0	0	0	0	0	0
10-330-23745 - 2023-303 Infrastructure Renewals 2 (Wastewater) Phase 1 of 2	656,800	0	0	0	0	0	0	0	0	0
10-330-23747 - 2023-305 Avenue Place Infrastructure Renewals Design	38,400	0	0	0	0	0	0	0	0	0
10-330-23751 - Water Meter Replacements	200,000	0	0	0	0	0	0	0	0	0
10-330-24165 - West Main Area Phase II Construction (Wastewater)	0	658,000	0	0	0	0	0	0	0	0
10-330-24302 - Fleet Replacements Sanitary Eng.	0	93,000	0	0	0	0	0	0	0	0
10-330-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Wastewater)	0	1,968,285	0	0	0	0	0	0	0	0
10-330-24702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	300,000	0	0	0	0	0	0	0	0
10-330-24707 - Sanitary/Storm Sewer Lining (and Spot Repairs) (Wastewater)	0	1,000,000	0	0	0	0	0	0	0	0
10-330-24722 - Sanitary Sewer Model Update	0	50,000	0	0	0	0	0	0	0	0
10-330-24730 - CCTV Program (Wastewater)	0	220,000	0	0	0	0	0	0	0	0
10-330-24745 - 2023-303 Infrastructure Renewals 2 (Wastewater) Phase 2 of 2	0	652,500	0	0	0	0	0	0	0	0
10-330-24747 - Avenue Place Infrastructure Renewals Construction (Wastewater)	0	211,700	0	0	0	0	0	0	0	0
10-330-24751 - Water Meter Replacements	0	200,000	0	0	0	0	0	0	0	0
10-330-25302 - Fleet Replacements Sanitary Eng.	0	0	86,000	0	0	0	0	0	0	0
10-330-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Wastewater)	0	0	1,910,150	0	0	0	0	0	0	0
10-330-25702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	300,000	0	0	0	0	0	0	0
10-330-25709 - Niagara Street Infrastructure Renewals Construction (Wastewater)	0	0	180,455	0	0	0	0	0	0	0
10-330-25712 - PPCP Update	0	0	200,000	0	0	0	0	0	0	0
10-330-25722 - Sanitary Sewer Model Update	0	0	50,000	0	0	0	0	0	0	0
10-330-25730 - CCTV Program (Wastewater)	0	0	220,000	0	0	0	0	0	0	0
10-330-25741 - Lyons Avenue Infrastructure Renewals Construction (Wastewater)	0	0	1,366,200	0	0	0	0	0	0	0
10-330-25749 - Infrastructure Renewals Construction (Wastewater)	0	0	2,606,100	0	0	0	0	0	0	0
10-330-25751 - Water Meter Replacements	0	0	200,000	0	0	0	0	0	0	0
10-330-26172 - Brown Road Reconstruction (Wastewater)	0	0	0	1,300,000	0	0	0	0	0	0
10-330-26302 - Fleet Replacements Sanitary Eng.	0	0	0	437,000	0	0	0	0	0	0
10-330-26701 - PPCP Recommendations Follow-up	0	0	0	1,500,000	0	0	0	0	0	0
10-330-26702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	300,000	0	0	0	0	0	0
10-330-26722 - Sanitary Sewer Model Update	0	0	0	50,000	0	0	0	0	0	0
10-330-26730 - CCTV Program (Wastewater)	0	0	0	220,000	0	0	0	0	0	0
10-330-26744 - Broadway Area Infrastructure Renewals Phase II Construction (Wastewater)	0	0	0	1,282,140	0	0	0	0	0	0
10-330-26746 - Young Street Infrastructure Renewals Construction (Wastewater)	0	0	0	571,600	0	0	0	0	0	0
10-330-26751 - Water Meter Replacements	0	0	0	200,000	0	0	0	0	0	0
10-330-26799 - 2026 Infrastructure Renewals (Wastewater)	0	0	0	1,000,000	0	0	0	0	0	0
10-330-27164 - Oxford Road Urbanization and Sanitary Crossing (Wastewater)	0	0	0	0	1,123,000	0	0	0	0	0
10-330-27302 - Fleet Replacements Sanitary Eng.	0	0	0	0	330,000	0	0	0	0	0
10-330-27701 - PPCP Recommendations Follow-up	0	0	0	0	4,152,200	0	0	0	0	0
10-330-27702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	300,000	0	0	0	0	0
10-330-27722 - Sanitary Sewer Model Update	0	0	0	0	50,000	0	0	0	0	0
10-330-27730 - CCTV Program (Wastewater)	0	0	0	0	220,000	0	0	0	0	0
10-330-27748 - Victoria Street Infrastructure Renewals Construction (Wastewater)	0	0	0	0	540,800	0	0	0	0	0
10-330-27751 - Water Meter Replacements	0	0	0	0	200,000	0	0	0	0	0

## City of Welland - 2023 Rate Supported Capital Budget & 9-Year Forecast

AS OF FEBRUARY 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-330-27799 - 2027 Infrastructure Renewals (Wastewater)	0	0	0	0	1,200,000	0	0	0	0	0
10-330-28150 - Asset Management Plan Update	0	0	0	0	0	10,000	0	0	0	0
10-330-28302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	728,000	0	0	0	0
10-330-28701 - PPCP Recommendations Follow-up	0	0	0	0	0	4,152,200	0	0	0	0
10-330-28702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	300,000	0	0	0	0
10-330-28722 - Sanitary Sewer Model Update	0	0	0	0	0	50,000	0	0	0	0
10-330-28730 - CCTV Program (Wastewater)	0	0	0	0	0	220,000	0	0	0	0
10-330-28744 - Broadway Area Infrastructure Renewals Phase III (Wastewater)	0	0	0	0	0	1,841,085	0	0	0	0
10-330-28751 - Water Meter Replacements	0	0	0	0	0	200,000	0	0	0	0
10-330-28799 - 2028 Infrastructure Renewals (Wastewater)	0	0	0	0	0	1,000,000	0	0	0	0
10-330-29302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	0	95,000	0	0	0
10-330-29701 - PPCP Recommendations Follow-up (Wastewater)	0	0	0	0	0	0	3,305,000	0	0	0
10-330-29702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	300,000	0	0	0
10-330-29707 - Sanitary/Storm Sewer Lining (and Spot Repairs) (Wastewater)	0	0	0	0	0	0	1,000,000	0	0	0
10-330-29722 - Sanitary Sewer Model Update	0	0	0	0	0	0	50,000	0	0	0
10-330-29730 - CCTV Program (Wastewater)	0	0	0	0	0	0	220,000	0	0	0
10-330-29744 - Broadway Area Infrastructure Renewals Phase IV (Wastewater)	0	0	0	0	0	0	1,022,895	0	0	0
10-330-29751 - Water Meter Replacements	0	0	0	0	0	0	200,000	0	0	0
10-330-29796 - Rice Road Watermain Upgrade and New Sanitary Sewer (Wastewater)	0	0	0	0	0	0	700,000	0	0	0
10-330-29799 - 2029 Infrastructure Renewals (Wastewater)	0	0	0	0	0	0	1,500,000	0	0	0
10-330-30161 - Quaker Road Urbanization Phase 2 (Wastewater)	0	0	0	0	0	0	0	500,000	0	0
10-330-30302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	0	0	98,000	0	0
10-330-30701 - PPCP Recommendations Follow-up	0	0	0	0	0	0	0	4,143,400	0	0
10-330-30702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	0	300,000	0	0
10-330-30712 - PPCP Update	0	0	0	0	0	0	0	200,000	0	0
10-330-30722 - Sanitary Sewer Model Update	0	0	0	0	0	0	0	50,000	0	0
10-330-30730 - CCTV Program (Wastewater)	0	0	0	0	0	0	0	220,000	0	0
10-330-30751 - Water Meter Replacements	0	0	0	0	0	0	0	200,000	0	0
10-330-30798 - Buchner Road Improvements and Infrastructure Extensions (Wastewater)	0	0	0	0	0	0	0	900,000	0	0
10-330-30799 - 2030 Infrastructure Renewals (Wastewater)	0	0	0	0	0	0	0	1,500,000	0	0
10-330-31302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	0	0	0	147,000	0
10-330-31701 - PPCP Recommendations Follow-up	0	0	0	0	0	0	0	0	2,750,000	0
10-330-31702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	0	0	300,000	0
10-330-31722 - Sanitary Sewer Model Update	0	0	0	0	0	0	0	0	50,000	0
10-330-31730 - CCTV Program (Wastewater)	0	0	0	0	0	0	0	0	220,000	0
10-330-31751 - Water Meter Replacements	0	0	0	0	0	0	0	0	200,000	0
10-330-31799 - 2031 Infrastructure Renewals (Wastewater)	0	0	0	0	0	0	0	0	1,500,000	0
10-330-32302 - Fleet Replacements Sanitary Eng.	0	0	0	0	0	0	0	0	0	82,000
10-330-32701 - PPCP Recommendations Follow-up	0	0	0	0	0	0	0	0	0	4,432,000
10-330-32702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	0	0	0	300,000
10-330-32722 - Sanitary Sewer Model Update	0	0	0	0	0	0	0	0	0	50,000
10-330-32730 - CCTV Program (Wastewater)	0	0	0	0	0	0	0	0	0	220,000
10-330-32751 - Water Meter Replacements	0	0	0	0	0	0	0	0	0	200,000
10-330-32799 - 2032 Infrastructure Renewals (Wastewater)	0	0	0	0	0	0	0	0	0	1,000,000
Total: 330 - WASTEWATER	5,501,990	5,353,485	7,118,905	6,860,740	8,116,000	8,501,285	8,392,895	8,111,400	5,167,000	6,284,000
<b>Total: 330 - SANITARY SEWERS</b>	<b>5,501,990</b>	<b>5,353,485</b>	<b>7,118,905</b>	<b>6,860,740</b>	<b>8,116,000</b>	<b>8,501,285</b>	<b>8,392,895</b>	<b>8,111,400</b>	<b>5,167,000</b>	<b>6,284,000</b>

## City of Welland - 2023 Rate Supported Capital Budget & 9-Year Forecast

AS OF FEBRUARY 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
<b>910 - WATERWORKS</b>										
910 - WATERWORKS										
10-910-23150 - Asset Management Plan Update (Level of Service)	20,000	0	0	0	0	0	0	0	0	0
10-910-23163 - Kingsway Road Reconstruction and Watermain Upgrade (Water)	1,101,000	0	0	0	0	0	0	0	0	0
10-910-23301 - Fleet Replacements Water Eng.	540,000	0	0	0	0	0	0	0	0	0
10-910-23745 - 2023-303 Infrastructure Renewals 2 (Water) Phase 1 of 2	429,550	0	0	0	0	0	0	0	0	0
10-910-23751 - Water Meter Replacements	200,000	0	0	0	0	0	0	0	0	0
10-910-23753 - Lead Service Replacement Program (Municipal Side)	1,700,000	0	0	0	0	0	0	0	0	0
10-910-23754 - Sylvan Drive Water Service Replacements	210,000	0	0	0	0	0	0	0	0	0
10-910-23755 - Water Model Updates	50,000	0	0	0	0	0	0	0	0	0
10-910-23769 - Kingsway Watermain Replacement (Water)	205,000	0	0	0	0	0	0	0	0	0
10-910-23770 - Pre-Approved Quaker Road Watermain Replacement	1,295,000	0	0	0	0	0	0	0	0	0
10-910-23773 - Hagar Street Watermain Replacement	339,000	0	0	0	0	0	0	0	0	0
10-910-24165 - West Main Area Phase II Construction (Water)	0	540,000	0	0	0	0	0	0	0	0
10-910-24301 - Fleet Replacements Water Eng.	0	132,000	0	0	0	0	0	0	0	0
10-910-24745 - 2023-303 Infrastructure Renewals 2 (Water) Phase 2 of 2	0	429,550	0	0	0	0	0	0	0	0
10-910-24747 - Avenue Place Infrastructure Renewals Construction (Water)	0	226,000	0	0	0	0	0	0	0	0
10-910-24751 - Water Meter Replacements	0	200,000	0	0	0	0	0	0	0	0
10-910-24753 - Lead Service Replacement Program (Municipal Side)	0	1,700,000	0	0	0	0	0	0	0	0
10-910-24771 - Kingsway Watermain Upgrade (Kingsway Subdivision)	0	1,000,000	0	0	0	0	0	0	0	0
10-910-25301 - Fleet Replacements Water Eng.	0	0	445,000	0	0	0	0	0	0	0
10-910-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Water)	0	0	1,389,600	0	0	0	0	0	0	0
10-910-25709 - Niagara Street Infrastructure Renewals Construction (Water)	0	0	127,500	0	0	0	0	0	0	0
10-910-25741 - Lyons Avenue Infrastructure Renewals Construction (Water)	0	0	1,327,400	0	0	0	0	0	0	0
10-910-25749 - Infrastructure Renewals Construction (Water)	0	0	1,429,000	0	0	0	0	0	0	0
10-910-25751 - Water Meter Replacements	0	0	200,000	0	0	0	0	0	0	0
10-910-25755 - Water Model Update/Calibration	0	0	25,000	0	0	0	0	0	0	0
10-910-26172 - Brown Road Reconstruction (Water)	0	0	0	1,100,000	0	0	0	0	0	0
10-910-26301 - Fleet Replacements Water Eng.	0	0	0	640,000	0	0	0	0	0	0
10-910-26744 - Broadway Area Infrastructure Renewals Phase II Construction (Water)	0	0	0	765,000	0	0	0	0	0	0
10-910-26746 - Young Street Infrastructure Renewals Construction (Water)	0	0	0	492,700	0	0	0	0	0	0
10-910-26751 - Water Meter Replacements	0	0	0	200,000	0	0	0	0	0	0
10-910-26799 - 2026 Infrastructure Renewals (Water)	0	0	0	1,150,000	0	0	0	0	0	0
10-910-27164 - Oxford Road Urbanization and Sanitary Crossing (Water)	0	0	0	0	750,000	0	0	0	0	0
10-910-27301 - Fleet Replacements Water Eng.	0	0	0	0	231,000	0	0	0	0	0
10-910-27748 - Victoria Street Infrastructure Renewals Construction (Water)	0	0	0	0	477,300	0	0	0	0	0
10-910-27751 - Water Meter Replacements	0	0	0	0	200,000	0	0	0	0	0
10-910-27799 - 2027 Infrastructure Renewals (Water)	0	0	0	0	1,350,000	0	0	0	0	0
10-910-28150 - Asset Management Plan Update	0	0	0	0	0	10,000	0	0	0	0
10-910-28301 - Fleet Replacements Water Eng.	0	0	0	0	0	300,000	0	0	0	0
10-910-28744 - Broadway Area Infrastructure Renewals Phase III (Water)	0	0	0	0	0	941,250	0	0	0	0
10-910-28751 - Water Meter Replacements	0	0	0	0	0	200,000	0	0	0	0
10-910-28755 - Water Model Update/Calibration	0	0	0	0	0	25,000	0	0	0	0
10-910-28799 - 2028 Infrastructure Renewals (Water)	0	0	0	0	0	1,150,000	0	0	0	0
10-910-29301 - Fleet Replacements Water Eng.	0	0	0	0	0	0	99,000	0	0	0
10-910-29744 - Broadway Area Infrastructure Renewals Phase IV (Water)	0	0	0	0	0	0	444,750	0	0	0
10-910-29751 - Water Meter Replacements	0	0	0	0	0	0	200,000	0	0	0
10-910-29795 - St. Andrews Terrace Water Booster Pumping Station Pump Upgrades	0	0	0	0	0	0	100,000	0	0	0
10-910-29796 - Rice Road Watermain Upgrade and New Sanitary Sewer (Water)	0	0	0	0	0	0	400,000	0	0	0
10-910-29799 - 2029 Infrastructure Renewals (Water)	0	0	0	0	0	0	1,650,000	0	0	0
10-910-30301 - Fleet Replacements Water Eng.	0	0	0	0	0	0	0	300,000	0	0
10-910-30751 - Water Meter Replacements	0	0	0	0	0	0	0	200,000	0	0
10-910-30798 - Buchner Road Improvements and Infrastructure Extensions (Water)	0	0	0	0	0	0	0	650,000	0	0
10-910-30799 - 2030 Infrastructure Renewals (Water)	0	0	0	0	0	0	0	1,650,000	0	0
10-910-31162 - First Avenue Urbanization and New Watermain (Water)	0	0	0	0	0	0	0	0	500,000	0
10-910-31301 - Fleet Replacements Water Eng.	0	0	0	0	0	0	0	0	382,000	0



## City of Welland - 2023 Rate Supported Capital Budget & 9-Year Forecast

AS OF FEBRUARY 7, 2023

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
10-910-31751 - Water Meter Replacements	0	0	0	0	0	0	0	0	200,000	0
10-910-31755 - Water Model Update/Calibration	0	0	0	0	0	0	0	0	25,000	0
10-910-31791 - South Pelham Road Watermain Replacement and Upsizing	0	0	0	0	0	0	0	0	1,300,000	0
10-910-31796 - Morwood Avenue Extension and Bradley Avenue Watermain Looping (Water)	0	0	0	0	0	0	0	0	500,000	0
10-910-31797 - Ross Street Watermain and Road Urbanization (Water)	0	0	0	0	0	0	0	0	700,000	0
10-910-31799 - 2031 Infrastructure Renewals (Water)	0	0	0	0	0	0	0	0	1,650,000	0
10-910-32301 - Fleet Replacements Water Eng.	0	0	0	0	0	0	0	0	0	165,000
10-910-32751 - Water Meter Replacements	0	0	0	0	0	0	0	0	0	200,000
10-910-32794 - Ridge Road Watermain Extension	0	0	0	0	0	0	0	0	0	2,500,000
10-910-32799 - 2032 Infrastructure Renewals (Water)	0	0	0	0	0	0	0	0	0	1,650,000
Total: 910 - WATERWORKS	6,160,550	4,823,100	4,943,500	4,347,700	3,008,300	2,626,250	2,893,750	2,800,000	5,257,000	4,515,000
<b>Total: 910 - WATERWORKS</b>	<b>6,160,550</b>	<b>4,823,100</b>	<b>4,943,500</b>	<b>4,347,700</b>	<b>3,008,300</b>	<b>2,626,250</b>	<b>2,893,750</b>	<b>2,800,000</b>	<b>5,257,000</b>	<b>4,515,000</b>
<b>Total Expenses</b>	<b>11,662,540</b>	<b>10,176,585</b>	<b>12,062,405</b>	<b>11,208,440</b>	<b>11,124,300</b>	<b>11,127,535</b>	<b>11,286,645</b>	<b>10,911,400</b>	<b>10,424,000</b>	<b>10,799,000</b>

**2023 -2032 CAPITAL PROJECTS FORECAST  
RATE SUPPORTED CAPITAL BUDGET  
AS OF FEBRUARY 7, 2023**

<b>FUNDING SOURCES</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>TOTAL</b>
Capital from Rate Budget -Note 1	3,817,000	3,893,340	3,971,207	4,050,631	4,131,644	4,214,276	4,298,562	4,384,533	4,472,224	4,561,668	41,795,085
Debt @ 11% - Note 2	4,062,000	2,314,392	4,946,550	3,234,117	4,026,026	957,360	3,709,033	3,681,817	3,796,826	4,178,882	34,907,003
Reserves	0	800,951	0	0	0	0	0	0	0	0	800,951
Partnerships/Cost Sharing	496,500	400,000	400,000	400,000	1,245,660	1,245,660	950,000	400,000	400,000	759,400	6,697,220
Development Charges	1,618,714	250,000	250,000	2,674,642	871,920	3,861,189	1,480,000	1,596,000	905,900	450,000	13,958,365
Grants-CCBF- Note 3	1,186,938	1,730,588	1,730,588	849,050	849,050	849,050	849,050	849,050	849,050	849,050	10,591,464
Grants -OCIF	481,388	0	0	0	0	0	0	0	0	0	481,388
Grants- Federal/Provincial	0	787,314	764,060	0	0	0	0	0	0	0	1,551,374
<b>TOTAL</b>	<b>11,662,540</b>	<b>10,176,585</b>	<b>12,062,405</b>	<b>11,208,440</b>	<b>11,124,300</b>	<b>11,127,535</b>	<b>11,286,645</b>	<b>10,911,400</b>	<b>10,424,000</b>	<b>10,799,000</b>	<b>110,782,850</b>
<b>CAPITAL SPENDING</b>											
Waterworks	6,160,550	4,823,100	4,943,500	4,347,700	3,008,300	2,626,250	2,893,750	2,800,000	5,257,000	4,515,000	41,375,150
Wastewater	5,501,990	5,353,485	7,118,905	6,860,740	8,116,000	8,501,285	8,392,895	8,111,400	5,167,000	6,284,000	69,407,700
<b>TOTAL</b>	<b>11,662,540</b>	<b>10,176,585</b>	<b>12,062,405</b>	<b>11,208,440</b>	<b>11,124,300</b>	<b>11,127,535</b>	<b>11,286,645</b>	<b>10,911,400</b>	<b>10,424,000</b>	<b>10,799,000</b>	<b>110,782,850</b>
<b>EXCESS/(UNFUNDED)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**ASSUMPTIONS:**

Note 1 - Water & Wastewater Budget increases by 2% per year.

Note 2 - Debt Strategy determines that Water & Wastewater Debt Charges are representing maximum of 11% of net revenues of Water & Wastewater Operating Budget.

Note 3 - Based on Annual CCBF Allocations. Assuming 2023 amount continues to 2032. Portion of CCBF is allocated to the Tax Supported Capital Budget.