



2022 Current & Capital BUDGETS

Corporation of the City of Welland



Bridging the
past, present
and future

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TABLE OF CONTENTS

| | |
|---|--------------------------------|
| City of Welland Members of Council | <u>Page</u> 1 |
| <i>2022 OPERATING BUDGET SUMMARY</i> | 3 |
| Municipal Operations | 5-8 |
| Tax Supported Operating Budget Summary | 9-15 |
| Waterworks Operating Budget Summary | 16-17 |
| Wastewater Operating Budget Summary | 18-19 |
| <i>2022 OPERATING BUDGET DETAIL</i> | 21 |
| <i>2022 Operating Budget Revenue - Pie Chart</i> | 23 |
| <i>2022 Operating Budget Expenditures by Type - Pie Chart</i> | 25 |
| <i>2022 Operating Budget Expenditures by Function - Pie Chart</i> | 27 |

| <u>DEPT</u> | <u>Department Name</u> | <u>Page</u> |
|--------------------|-------------------------------|--------------------|
| 110 | Mayor's Office | 29 |
| 111 | Councillors | 30 |
| 112 | Chief Administrative Officer | 31 |
| 120 | Clerks | 32 |
| 125 | Communications | 33 |
| 130 | Finance | 34 |
| 131 | Information Services | 35 |
| 134 | Taxation & General Revenues | 36 |
| 135 | General Expenditures | 37 |
| 139 | Grants | 38 |
| 140 | Legal | 39 |
| 150 | Human Resources | 40 |
| 210 | Fire | 41 |
| 310 | Engineering - Administration | 42 |
| 315 | Street Lighting | 43 |
| 316 | Sidewalks | 44 |
| 320 | Roadways | 45 |
| 321 | Traffic Control | 46 |
| 322 | Winter Control | 47 |

| <u>DEPT</u> | <u>Department Name</u> | <u>Page</u> |
|--------------------|--|--------------------|
| 323 | Fleet | 48 |
| 325 | Public Works | 49 |
| 327 | Storm Sewers | 50 |
| 350 | Crossing Guards | 51 |
| 380 | Parking | 52 |
| 402 | Rowing Canada National Championships | 53 |
| 403 | Canadian University Rowing Championships | 54 |
| 405 | Recreation - Programs & Services | 55-56 |
| 410 | Parks and Open Spaces | 57 |
| 412 | Playing Fields | 58 |
| 415 | Urban Forestry | 59 |
| 420 | Cemeteries | 60 |
| 430 | Facilities - Maintenance & Labour | 61 |
| 432 | Facilities - Arena | 62 |
| 434 | Facilities - Welland Community Centre | 63 |
| 435 | Facilities - Empire Outdoor Sports Complex | 64 |
| 436 | Facilities - Market | 65 |
| 438 | Facilities - Swimming Pools | 66 |
| 439 | Facilities - Civic Square | 67 |
| 442 | Facilities - Courthouse | 68 |
| 444 | Facilities - Service Centre | 69 |
| 445 | Facilities - YSP River Road | 70 |
| 446 | Facilities - Quaker Road Ball Diamonds | 71 |
| 447 | Facilities - Recreational Canal Lands | 72 |
| 448 | Facilities - Cooks Mills Hall | 73 |
| 449 | Facilities - 140 King Street (Museum) | 74 |
| 450 | Facilities - Hooker Street | 75 |
| 452 | Facilities - Carrie Lynn Pinard Community Centre | 76 |
| 454 | Facilities - Ancillary Buildings | 77 |
| 457 | Facilities - Transit Terminal | 78 |
| 458 | Facilities - Welland Transit | 79 |
| 459 | Facilities - Fire Halls | 80 |
| 461 | Facilities - Chippawa Park Community Centre | 81 |
| 462 | Facilities - Fire Hall #1 - East Main St. HQ | 82 |

| <u>DEPT</u> | <u>Department Name</u> | <u>Page</u> |
|--------------------|---|--------------------|
| 463 | Facilities - Fire Hall #2 - King St. | 83 |
| 510 | Planning & Development Services | 84 |
| 520 | Building and Licensing | 85 |
| 525 | By-Law Enforcement | 86 |
| 710 | Economic Development | 87 |
| 810 | Transit - Administration | 88 |
| 812 | Transit - Bus Drivers | 89 |
| 814 | Transit - Maintenance | 90 |
| 816 | Transit - Inter Municipal Services | 91 |
| 820 | Well Trans - Administration | 92 |
| 824 | Well Trans - Bus Drivers | 93 |
| 826 | Well Trans - Maintenance | 94 |
| | <i>2022 Water & Wastewater Expenses - Pie Chart</i> | 95 |
| 910 | Waterworks | 96-97 |
| 330 | Wastewater | 98 |
| | 2022 CAPITAL BUDGET | 99 |
| | <i>2022 Total Capital Budget Expenditures - Pie Chart</i> | 101 |
| | 2022 Capital Budget Projects | 102-114 |
| | CAPITAL BUDGET 10 YEAR FORECAST | 115 |
| | 2022-2031 Capital Budget Forecast | 117-136 |

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MEMBERS OF COUNCIL

MAYOR

Frank Campion

WARD 1 Mary Ann Grimaldi
Adam Moote

WARD 4 Tony DiMarco
Bryan Green

WARD 2 David McLeod
Leo Van Vliet

WARD 5 Claudette Richard
Graham Speck

WARD 3 John Chiocchio
John Mastroianni

WARD 6 Bonnie Fokkens
Jim Larouche

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2022 Operating Budget Summary

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**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
REVENUES**

| DEPARTMENT OR BUDGET UNIT | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|--|--------------------|--------------------|-------------------------------|
| 110 MAYOR'S OFFICE | 0 | 0 | \$0 |
| 111 COUNCILLORS | 0 | 0 | \$0 |
| 112 CHIEF ADMINSTRATIVE OFFICER | 0 | 0 | \$0 |
| 120 CLERKS | 117,500 | 117,500 | \$0 |
| 125 COMMUNICATIONS | 12,500 | 12,500 | \$0 |
| 130 FINANCE | 183,000 | 285,500 | \$102,500 |
| 131 INFORMATION SERVICES | 0 | 0 | \$0 |
| 134 TAXATION & GENERAL REVENUES | 59,130,943 | 62,220,912 | \$3,089,969 |
| 135 GENERAL EXPENDITURES | 0 | 0 | \$0 |
| 139 GRANTS | 0 | 95,600 | \$95,600 |
| 140 LEGAL | 1,500 | 1,500 | \$0 |
| 150 HUMAN RESOURCES | 0 | 0 | \$0 |
| 210 FIRE | 104,100 | 256,430 | \$152,330 |
| 310 ENGINEERING-ADMINISTRATION | 185,945 | 167,154 | -\$18,791 |
| 315 STREET LIGHTING | 0 | 0 | \$0 |
| 316 SIDEWALKS | 0 | 0 | \$0 |
| 320 ROADWAYS | 0 | 0 | \$0 |
| 321 TRAFFIC CONTROL | 17,000 | 16,000 | -\$1,000 |
| 322 WINTER CONTROL | 0 | 0 | \$0 |
| 323 FLEET | 50,000 | 50,000 | \$0 |
| 325 PUBLIC WORKS | 0 | 0 | \$0 |
| 327 STORM SEWERS | 0 | 0 | \$0 |
| 350 CROSSING GUARDS | 0 | 0 | \$0 |
| 380 PARKING METERS | 328,750 | 328,750 | \$0 |
| 402 ROWING CANADA NATIONAL CHAMPIONSHIPS | 51,000 | 51,000 | \$0 |
| 403 CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS | 23,250 | 0 | -\$23,250 |
| 405 RECREATION - PROGRAMS & SERV | 296,050 | 569,250 | \$273,200 |
| 410 PARKS & OPEN SPACES | 143,800 | 160,500 | \$16,700 |
| 412 PLAYING FIELDS | 35,862 | 71,725 | \$35,863 |
| 415 URBAN FORESTRY | 0 | 30,000 | \$30,000 |
| FACILITIES - SEE ATTACHED | 2,707,122 | 2,874,133 | \$167,011 |
| 510 DEVELOPMENT SERVICES | 921,494 | 962,709 | \$41,215 |
| 520 BUILDING & LICENSING | 1,241,137 | 1,702,192 | \$461,055 |
| 525 BY-LAW ENFORCEMENT | 60,600 | 45,600 | -\$15,000 |
| 710 ECONOMIC DEVELOPMENT | 30,000 | 30,000 | \$0 |
| 810 TRANSIT - ADMINISTRATION | 786,393 | 1,732,076 | \$945,683 |
| 812 TRANSIT - BUS DRIVERS | 0 | 0 | \$0 |
| 814 TRANSIT - MAINTENANCE | 68,207 | 6,000 | -\$62,207 |
| 816 TRANSIT - INTER MUNICIPAL SR/ | 2,515,080 | 2,165,863 | -\$349,217 |
| 820 WELLTRANS - ADMINISTRATION | 20,680 | 29,250 | \$8,570 |
| 824 WELLTRANS - BUS DRIVERS | 0 | 0 | \$0 |
| 826 WELLTRANS - MAINTENANCE | 0 | 0 | \$0 |
| | 69,031,913 | 73,982,144 | \$4,950,231 |
| 330 WASTEWATER | 17,335,398 | 18,855,595 | \$1,520,197 |
| 910 WATERWORKS | 14,045,807 | 14,746,029 | \$700,222 |
| | 100,413,118 | 107,583,768 | \$7,170,650 |

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
EXPENDITURES**

| DEPARTMENT OR BUDGET UNIT | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget | |
|---------------------------|--|--------------------|-------------------------------|--------------------|
| 110 | MAYOR'S OFFICE | 124,858 | 126,983 | \$2,125 |
| 111 | COUNCILLORS | 509,079 | 469,042 | -\$40,037 |
| 112 | CHIEF ADMINSTRATIVE OFFICER | 517,858 | 592,222 | \$74,364 |
| 120 | CLERKS | 688,900 | 737,459 | \$48,559 |
| 125 | COMMUNICATIONS | 239,012 | 286,201 | \$47,189 |
| 130 | FINANCE | 1,876,050 | 2,081,738 | \$205,688 |
| 131 | INFORMATION SERVICES | 1,797,183 | 1,961,040 | \$163,857 |
| 134 | TAXATION & GENERAL REVENUES | 0 | 0 | \$0 |
| 135 | GENERAL EXPENDITURES | 19,672,579 | 20,038,481 | \$365,902 |
| 139 | GRANTS | 2,971,239 | 3,140,982 | \$169,743 |
| 140 | LEGAL | 247,152 | 254,174 | \$7,022 |
| 150 | HUMAN RESOURCES | 896,171 | 980,168 | \$83,997 |
| 210 | FIRE | 10,060,834 | 10,462,267 | \$401,433 |
| 310 | ENGINEERING-ADMINISTRATION | 1,835,311 | 2,006,772 | \$171,461 |
| 315 | STREET LIGHTING | 394,250 | 434,250 | \$40,000 |
| 316 | SIDEWALKS | 73,825 | 76,000 | \$2,175 |
| 320 | ROADWAYS | 1,588,924 | 1,759,385 | \$170,461 |
| 321 | TRAFFIC CONTROL | 219,150 | 219,150 | \$0 |
| 322 | WINTER CONTROL | 1,094,489 | 1,104,389 | \$9,900 |
| 323 | FLEET | 1,027,706 | 1,093,719 | \$66,013 |
| 325 | PUBLIC WORKS | 1,362,446 | 1,389,346 | \$26,900 |
| 327 | STORM SEWERS | 123,225 | 125,750 | \$2,525 |
| 350 | CROSSING GUARDS | 360,015 | 376,049 | \$16,034 |
| 380 | PARKING METERS | 675,232 | 706,299 | \$31,067 |
| 402 | ROWING CANADA NATIONAL CHAMPIONSHIPS | 51,000 | 51,000 | \$0 |
| 403 | CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS | 23,250 | 0 | -\$23,250 |
| 405 | RECREATION - PROGRAMS & SERV | 1,601,553 | 2,111,254 | \$509,701 |
| 410 | PARKS & OPEN SPACES | 2,065,228 | 2,148,018 | \$82,790 |
| 412 | PLAYING FIELDS | 224,261 | 238,136 | \$13,875 |
| 415 | URBAN FORESTRY | 736,660 | 788,160 | \$51,500 |
| | FACILITIES - SEE ATTACHED | 6,351,105 | 6,487,688 | \$136,583 |
| 510 | DEVELOPMENT SERVICES | 1,511,921 | 1,656,989 | \$145,068 |
| 520 | BUILDING & LICENSING | 1,158,086 | 1,479,086 | \$321,000 |
| 525 | BY-LAW ENFORCEMENT | 670,480 | 752,683 | \$82,203 |
| 710 | ECONOMIC DEVELOPMENT | 659,647 | 580,934 | -\$78,713 |
| 810 | TRANSIT - ADMINISTRATION | 171,760 | 586,710 | \$414,950 |
| 812 | TRANSIT - BUS DRIVERS | 1,518,227 | 2,009,162 | \$490,935 |
| 814 | TRANSIT - MAINTENANCE | 1,310,740 | 1,631,573 | \$320,833 |
| 816 | TRANSIT - INTER MUNICIPAL SR/ | 2,183,619 | 2,517,285 | \$333,666 |
| 820 | WELLTRANS - ADMINISTRATION | 118,072 | 126,879 | \$8,807 |
| 824 | WELLTRANS - BUS DRIVERS | 261,732 | 299,596 | \$37,864 |
| 826 | WELLTRANS - MAINTENANCE | 59,084 | 95,125 | \$36,041 |
| | | 69,031,913 | 73,982,144 | \$4,950,231 |
| 330 | WASTEWATER | 17,335,398 | 18,855,595 | \$1,520,197 |
| 910 | WATERWORKS | 14,045,807 | 14,746,029 | \$700,222 |
| | | 100,413,118 | 107,583,768 | 7,170,650 |

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
NET EXPENDITURES**

| DEPARTMENT OR BUDGET UNIT | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|--|----------------|----------------|-------------------------------|
| 110 MAYOR'S OFFICE | 124,858 | 126,983 | \$2,125 |
| 111 COUNCILLORS | 509,079 | 469,042 | -\$40,037 |
| 112 CHIEF ADMINSTRATIVE OFFICER | 517,858 | 592,222 | \$74,364 |
| 120 CLERKS | 571,400 | 619,959 | \$48,559 |
| 125 COMMUNICATIONS | 226,512 | 273,701 | \$47,189 |
| 130 FINANCE | 1,693,050 | 1,796,238 | \$103,188 |
| 131 INFORMATION SERVICES | 1,797,183 | 1,961,040 | \$163,857 |
| 134 TAXATION & GENERAL REVENUES | -59,130,943 | -62,220,912 | -\$3,089,969 |
| 135 GENERAL EXPENDITURES | 19,672,579 | 20,038,481 | \$365,902 |
| 139 GRANTS | 2,971,239 | 3,045,382 | \$74,143 |
| 140 LEGAL | 245,652 | 252,674 | \$7,022 |
| 150 HUMAN RESOURCES | 896,171 | 980,168 | \$83,997 |
| 210 FIRE | 9,956,734 | 10,205,837 | \$249,103 |
| 310 ENGINEERING-ADMINISTRATION | 1,649,366 | 1,839,618 | \$190,252 |
| 315 STREET LIGHTING | 394,250 | 434,250 | \$40,000 |
| 316 SIDEWALKS | 73,825 | 76,000 | \$2,175 |
| 320 ROADWAYS | 1,588,924 | 1,759,385 | \$170,461 |
| 321 TRAFFIC CONTROL | 202,150 | 203,150 | \$1,000 |
| 322 WINTER CONTROL | 1,094,489 | 1,104,389 | \$9,900 |
| 323 FLEET | 977,706 | 1,043,719 | \$66,013 |
| 325 PUBLIC WORKS | 1,362,446 | 1,389,346 | \$26,900 |
| 327 STORM SEWERS | 123,225 | 125,750 | \$2,525 |
| 350 CROSSING GUARDS | 360,015 | 376,049 | \$16,034 |
| 380 PARKING METERS | 346,482 | 377,549 | \$31,067 |
| 402 ROWING CANADA NATIONAL CHAMPIONSHIPS | 0 | 0 | \$0 |
| 403 CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS | 0 | 0 | \$0 |
| 405 RECREATION - PROGRAMS & SERV | 1,305,503 | 1,542,004 | \$236,501 |
| 410 PARKS & OPEN SPACES | 1,921,428 | 1,987,518 | \$66,090 |
| 412 PLAYING FIELDS | 188,399 | 166,411 | -\$21,988 |
| 415 URBAN FORESTRY | 736,660 | 758,160 | \$21,500 |
| FACILITIES - SEE ATTACHED | 3,643,983 | 3,613,555 | -\$30,428 |
| 510 DEVELOPMENT SERVICES | 590,427 | 694,280 | \$103,853 |
| 520 BUILDING & LICENSING | -83,051 | -223,106 | -\$140,055 |
| 525 BY-LAW ENFORCEMENT | 609,880 | 707,083 | \$97,203 |
| 710 ECONOMIC DEVELOPMENT | 629,647 | 550,934 | -\$78,713 |
| 810 TRANSIT - ADMINISTRATION | -614,633 | -1,145,366 | -\$530,733 |
| 812 TRANSIT - BUS DRIVERS | 1,518,227 | 2,009,162 | \$490,935 |
| 814 TRANSIT - MAINTENANCE | 1,242,533 | 1,625,573 | \$383,040 |
| 816 TRANSIT - INTER MUNICIPAL SR/ | -331,461 | 351,422 | \$682,883 |
| 820 WELLTRANS - ADMINISTRATION | 97,392 | 97,629 | \$237 |
| 824 WELLTRANS - BUS DRIVERS | 261,732 | 299,596 | \$37,864 |
| 826 WELLTRANS - MAINTENANCE | 59,084 | 95,125 | \$36,041 |
| | 0 | 0 | \$0 |
| 330 WASTEWATER | 0 | 0 | \$0 |
| 910 WATERWORKS | 0 | 0 | \$0 |
| | 0 | 0 | \$0 |

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
FACILITIES**

| DEPARTMENT OR BUDGET UNIT | <u>REVENUES</u> | | <u>EXPENDITURES</u> | | <u>NET EXPENDITURES</u> | | <u>NET EXPENDITURES</u> |
|---|------------------|------------------|---------------------|------------------|-------------------------|-------------------|-------------------------------|
| | 2021 BUDGET | 2022 BUDGET | 2021 BUDGET | 2022 BUDGET | 2021 BUDGET | 2022 BUDGET | 2021 Budget vs 2022 Budget |
| 420 FAC - CEMETERIES | 73,810 | 68,810 | 112,550 | 112,450 | -38,740 | -43,640 | -\$4,900 |
| 430 FAC - MNTCE & LABOUR | 0 | 0 | 412,300 | 434,900 | -412,300 | -434,900 | -\$22,600 |
| 432 FAC - ARENA | 321,000 | 481,000 | 1,075,874 | 1,112,111 | -754,874 | -631,111 | \$123,763 |
| 434 FAC - WELLAND COMMUNITY CENTRE | 2,700 | 10,200 | 419,888 | 422,713 | -417,188 | -412,513 | \$4,675 |
| 435 FAC - EMPIRE OUTDOOR SPORTS COMPLEX | 0 | 31,000 | 0 | 105,149 | 0 | -74,149 | -\$74,149 |
| 436 FAC - MARKETS | 22,375 | 45,450 | 96,105 | 96,848 | -73,730 | -51,398 | \$22,332 |
| 438 FAC - SWIMMING POOLS | 200 | 200 | 313,246 | 313,746 | -313,046 | -313,546 | -\$500 |
| 439 FAC - CIVIC SQUARE | 121,000 | 121,000 | 624,033 | 623,171 | -503,033 | -502,171 | \$862 |
| 442 FAC - COURTHOUSE | 475,075 | 475,075 | 475,075 | 475,075 | 0 | 0 | \$0 |
| 444 FAC - MUNICIPAL SERVICE CENTRE | 0 | 0 | 210,191 | 210,541 | -210,191 | -210,541 | -\$350 |
| 445 FAC - WOODLAWN RD | 1,089,677 | 1,066,328 | 1,089,677 | 1,066,328 | 0 | 0 | \$0 |
| 446 FAC - SPORTS COMPLEX (QUAKER RD) | 16,150 | 32,300 | 85,022 | 85,047 | -68,872 | -52,747 | \$16,125 |
| 447 FAC - WELLAND REC CANAL | 567,500 | 508,500 | 810,835 | 826,525 | -243,335 | -318,025 | -\$74,690 |
| 448 FAC - COOKS MILLS HALL | 900 | 1,800 | 19,850 | 19,900 | -18,950 | -18,100 | \$850 |
| 449 FAC - 140 KING STREET (MUSEUM) | 0 | 0 | 75,296 | 75,396 | -75,296 | -75,396 | -\$100 |
| 450 FAC - HOOKER STREET | 525 | 1,050 | 17,743 | 18,268 | -17,218 | -17,218 | \$0 |
| 452 FAC - C.L. PINARD COMMUNITY CTR | 210 | 420 | 28,211 | 28,461 | -28,001 | -28,041 | -\$40 |
| 454 FAC - ANCILLARY BLDGS | 1,000 | 1,000 | 74,775 | 75,450 | -73,775 | -74,450 | -\$675 |
| 457 FAC - TRANSIT TERMINAL | 0 | 0 | 50,400 | 49,225 | -50,400 | -49,225 | \$1,175 |
| 458 FAC - TRANSIT FEDERAL RD | 0 | 0 | 98,150 | 97,200 | -98,150 | -97,200 | \$950 |
| 459 FAC - FIRE HALLS | 0 | 0 | 126,209 | 33,567 | -126,209 | -33,567 | \$92,642 |
| 461 FAC - CHIPPAWA PARK COMM CENTRE | 15,000 | 30,000 | 135,675 | 135,350 | -120,675 | -105,350 | \$15,325 |
| 462 FAC - FIRE HALL #1 EAST MAIN HQ | 0 | 0 | 0 | 50,900 | 0 | -50,900 | -\$50,900 |
| 463 FAC - FIRE HALL #2 KING ST | 0 | 0 | 0 | 19,367 | 0 | -19,367 | -\$19,367 |
| | 2,707,122 | 2,874,133 | 6,351,105 | 6,487,688 | -3,643,983 | -3,613,555 | \$30,428 |

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| Revenues | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|---|------------------------|------------------------|---------------------------------------|
| DIVIDEND INCOME | | | |
| 330120 - DIVIDEND INCOME | 800,000 | 1,000,000 | \$200,000 |
| FEEES AND SERVICE CHARGES | | | |
| 320230 - FEE/SC - MARRIAGE ADMIN FEE | 13,000 | 13,000 | \$0 |
| 320270 - FEE/SC - MARKET FEES | 17,500 | 35,700 | \$18,200 |
| 320290 - FEE/SC - BURIAL PERMITS | 10,000 | 10,000 | \$0 |
| 320300 - FEE/SC - LTR COMPLIANCE | 15,000 | 42,000 | \$27,000 |
| 320310 - FEE/SC - PHOTOCOPYING | 1,500 | 1,500 | \$0 |
| 320320 - FEE/SC - COMMISSIONERS | 3,000 | 3,000 | \$0 |
| 320340 - FEE/SC - TAX REGISTER | 40,000 | 40,000 | \$0 |
| 320350 - FEE/SC - TAX/WTR CERT | 27,500 | 45,000 | \$17,500 |
| 320360 - FEE/SC - LEGAL FEES | 1,500 | 1,500 | \$0 |
| 320370 - FEE/SC - INSPECTION FEES | 188,772 | 197,274 | \$8,502 |
| 320380 - FEE/SC - TENDER FEES | 3,000 | 0 | -\$3,000 |
| 320390 - FEE/SC - EXTRNL SERVICES | 16,000 | 15,000 | -\$1,000 |
| 320410 - FEE/SC - EQUIP RENTALS | 106,200 | 144,700 | \$38,500 |
| 320440 - FEE/SC - SOCCER FIELDS | 1,275 | 2,550 | \$1,275 |
| 320450 - FEE/SC - BALL DIAMONDS | 39,100 | 78,200 | \$39,100 |
| 320460 - FEE/SC - MISCELLANEOUS | 44,760 | 84,189 | \$39,429 |
| 320470 - FEE/SC - ACCT ADMIN | 26,000 | 35,000 | \$9,000 |
| 320480 - FEE/SC - ADVERTISING | 57,500 | 67,000 | \$9,500 |
| 320490 - FEE/SC - POOLS | 7,650 | 15,300 | \$7,650 |
| 320500 - FEE/SC - SUMMER CAMPS | 62,500 | 125,000 | \$62,500 |
| 320510 - FEE/SC - ADULT PROGRAMS | 34,000 | 68,000 | \$34,000 |
| 320520 - FEE/SC - CHILD PROGRAMS | 16,500 | 33,000 | \$16,500 |
| 320530 - FEE/SC - PRINTING | 150 | 300 | \$150 |
| 320550 - FEE/SC - SPORTS PROMO | 1,000 | 2,000 | \$1,000 |
| 320560 - FEE/SC - SENIOR PROGRAMS | 33,750 | 67,500 | \$33,750 |
| 320570 - FEE/SC - MEMBERSHIPS | 31,050 | 58,600 | \$27,550 |
| 320590 - FEE/SC - GRAVE OPENINGS | 40,000 | 40,000 | \$0 |
| 320600 - FEE/SC - GRAVE SALES | 15,000 | 15,500 | \$500 |
| 320610 - FEE/SC - FNDRNS/MARKERS | 7,800 | 7,800 | \$0 |
| 320640 - FEE/SC - ADMINISTRATION | 21,635 | 21,539 | -\$96 |
| 320650 - FEE/SC - APPLICATION FEES | 758,494 | 744,516 | -\$13,978 |
| 320660 - FEE/SC - WEED CUTTING | 25,000 | 25,000 | \$0 |
| 320680 - FEE/SC - ICE RENTALS | 275,000 | 400,000 | \$125,000 |
| 320690 - FEE/SC - PUBLIC SKATING | 5,000 | 10,000 | \$5,000 |
| 320710 - FEE/SC - SMOKE ALARMS | 1,000 | 1,000 | \$0 |
| 320730 - FEE/SC - CHARTERS | 5,250 | 1,250 | -\$4,000 |
| 320740 - FEE/SC - FARES | 487,430 | 540,576 | \$53,146 |
| 320810 - FEE/SC - ENG REVIEW/INSPECTION | 30,000 | 30,000 | \$0 |
| 320820 - FEE/SC - INTER MUNICIPAL FARES | 2,741,442 | 2,090,648 | -\$650,794 |

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|---|------------------------|------------------------|---------------------------------------|
| 320840 - FEE/SC - HYDRO | 3,087 | 6,175 | \$3,088 |
| 320850 - FEE/SC - FIREWORKS | 1,600 | 1,700 | \$100 |
| 320860 - FEE/SC - INSURANCE | 875 | 1,750 | \$875 |
| 320870 - FEE/SC - ADD TO TAX ROLL | 29,000 | 29,000 | \$0 |
| 320880 - FEE/SC - TAXES VERBAL REQUEST | 45,000 | 45,000 | \$0 |
| 320900 - FEE/SC - BROCK/NC FARES | 51,031 | 215 | -\$50,816 |
| 320910 - FEE/SC - ARTS & CULTURE PROGRM | 12,500 | 25,000 | \$12,500 |
| 320930 - FEE/SC - FIT/AQUA PUNCH CARDS | 47,250 | 43,000 | -\$4,250 |
| 320931 - FEE/SC - REC RENTALS @ THE DOCKS | 0 | 67,600 | \$67,600 |
| 320932 - FEE/SC - REC RENTALS @ THE DOCKS EQUIPMENT | 0 | 5,000 | \$5,000 |
| 320940 - FEE/SC - FOOD SERVICES | 24,500 | 28,500 | \$4,000 |
| 330010 - FINES | 225,000 | 225,000 | \$0 |
| 330020 - NSF CHARGES | 10,000 | 10,000 | \$0 |
| 330030 - MAGISTRATE PROCEEDS | 250 | 250 | \$0 |
| 330050 - PEN/INTEREST ON TAXES | 1,150,000 | 1,201,656 | \$51,656 |
| 330080 - PROVINCIAL OFFENCES ACT | 50,000 | 66,652 | \$16,652 |
| GAIN ON ASSET DISPOSAL | | | |
| 330200 - SALE OF EQUIPMENT | 56,000 | 55,000 | -\$1,000 |
| GOVERNMENT GRANTS | | | |
| 320010 - UNCONDITIONAL GRANTS ONT | 3,875,600 | 3,917,800 | \$42,200 |
| 320040 - FEDERAL GRANTS | 1,658,481 | 1,658,481 | \$0 |
| 320050 - ONTARIO SPECIFIC GRANTS | 993,616 | 2,038,522 | \$1,044,906 |
| 320150 - OTHER GRANTS | 801,000 | 59,000 | -\$742,000 |
| 320200 - OTHER MUNICIPAL GRANTS | 220,000 | 220,000 | \$0 |
| INTEREST INCOME | | | |
| 330060 - INTEREST INCOME | 5,000 | 5,000 | \$0 |
| INVESTMENT INCOME | | | |
| 330090 - SUBSIDIARY INVESTMENT | 356,250 | 356,250 | \$0 |
| 330100 - INVESTMENT INCOME | 790,500 | 1,336,236 | \$545,736 |
| LICENSES AND PERMITS | | | |
| 330550 - ON STREET/SNOW REMOVAL PERMITS | 1,500 | 1,500 | \$0 |
| 340010 - LIC - BUSINESS | 9,000 | 0 | -\$9,000 |
| 340020 - LIC - BINGO/LOTTERY | 50,000 | 50,000 | \$0 |
| 340030 - LIC - MARRIAGE | 38,000 | 38,000 | \$0 |
| 340040 - LIC - PLUMBING | 3,052 | 3,375 | \$323 |
| 340500 - PERMITS - GENERAL | 1,230,073 | 1,682,034 | \$451,961 |
| 340530 - PERMITS - SIGNS | 2,725 | 4,784 | \$2,059 |
| 340540 - PERMITS - POOLS | 6,000 | 6,180 | \$180 |
| OTHER REVENUE | | | |
| 320770 - DISCOUNTS | 500 | 500 | \$0 |
| 330150 - SALE OF PUBLICATIONS | 373 | 210 | -\$163 |
| 330250 - DONATIONS | 5,000 | 8,000 | \$3,000 |
| 330290 - THIRD PARTY REVENUE | 1,089,677 | 970,636 | -\$119,041 |
| 330300 - COST SHARING | 120,000 | 120,000 | \$0 |

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|--|------------------------|------------------------|---------------------------------------|
| 330320 - SUBDIVIDERS CONTRIBUTION | 1,000 | 0 | -\$1,000 |
| 330360 - MISCELLANEOUS | 321,692 | 45,010 | -\$276,682 |
| 330380 - PREMIUM REFUNDS | 0 | 250,000 | \$250,000 |
| 330390 - RES FUND - INSURANCE | 0 | 0 | \$0 |
| PARKING REVENUE | | | |
| 330470 - LOT 1 - COURTHOUSE | 67,500 | 67,500 | \$0 |
| 330540 - LOT 8 - PLYMOUTH/CHURCHILL | 34,500 | 34,500 | \$0 |
| RENTS & LEASES | | | |
| 330400 - RENTS & LEASES | 689,547 | 678,891 | -\$10,656 |
| RESERVES & RESERVE FUNDS | | | |
| 350550 - RES FUND - DEVELOPMENT | 0 | 151,292 | \$151,292 |
| 350690 - RES FUND - EMP BENEFITS | 250,000 | 0 | -\$250,000 |
| 350720 - RES FUND - OPTG SURPLUS | 135,000 | 211,500 | \$76,500 |
| 350750 - RES FUND - PROVINCIAL GAS TAX | 0 | 775,000 | \$775,000 |
| 350860 - RES FUND - INFRASTRUCTURE RENEWAL | 0 | 300,000 | \$300,000 |
| REVENUE ACCOUNTS | | | |
| 320070 - SAFE RESTART FUNDING | 0 | 500,000 | \$500,000 |
| 320351 - NEW TAX ROLL & OWNERSHIP CHANGE | 0 | 76,000 | \$76,000 |
| 330121 - ONE TIME CONTRIBUTED CAPITAL | 500,000 | 0 | -\$500,000 |
| 330140 - SPONSORSHIPS | 30,000 | 30,000 | \$0 |
| 330370 - FEES FOR SERVICE | 3,000 | 117,534 | \$114,534 |
| 330580 - PERSECUTION RETURNS | 25,000 | 0 | -\$25,000 |
| 350600 - RES FUND - LANDFILL SITE | 127,600 | 121,600 | -\$6,000 |
| 350700 - RES FUND - SAFE RESTART | 253,895 | 525,000 | \$271,105 |
| 350820 - RES FUND - DOWNTOWN BROWNFIELD | 0 | 83,000 | \$83,000 |
| REV-PILS | | | |
| 310300 - PIL - GVMT SERVICES | 84,000 | 84,000 | \$0 |
| 310310 - PIL - PWC & CANADA POST | 21,000 | 21,000 | \$0 |
| 310320 - PIL - CANADA ENT. SLSA | 38,000 | 39,000 | \$1,000 |
| 310340 - PIL - ONTARIO HYDRO | 91,000 | 104,000 | \$13,000 |
| 310350 - PIL - REGION | 320,000 | 350,000 | \$30,000 |
| 310360 - PIL - WELLAND HYDRO | 41,000 | 41,000 | \$0 |
| 310380 - PIL - NIAGARA COLLEGE | 275,000 | 275,000 | \$0 |
| 310390 - PIL - HOSPITAL | 18,000 | 18,000 | \$0 |
| 310410 - PIL - RAILWAYS(ACREAGE) | 43,500 | 43,500 | \$0 |
| TAXATION REVENUE | | | |
| 310010 - TAXES | 46,083,738 | 47,832,769 | \$1,749,031 |
| 310100 - LOCAL IMPROVEMENTS | 19 | 19 | \$0 |
| 310130 - BUS IMPROVEMENT AREAS | 154,224 | 154,224 | \$0 |
| 310210 - TAXES - SUPPLEMENTAL | 450,000 | 651,657 | \$201,657 |
| Total Revenues | 69,031,913 | 73,982,144 | \$4,950,231 |

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| Expenses | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|--|------------------------|------------------------|---------------------------------------|
| ADMINISTRATIVE EXPENSE | | | |
| 520010 - OFFICE EQUIP/SUPPLIES | 128,325 | 135,825 | \$7,500 |
| 520020 - POSTAGE | 42,800 | 43,450 | \$650 |
| 520030 - OPERATING EQUIP/SUPPLIES | 1,649,249 | 1,686,639 | \$37,390 |
| 520040 - EQUIPMENT RENTALS | 221,825 | 221,825 | \$0 |
| 520050 - ADVERTISING | 110,805 | 119,305 | \$8,500 |
| 520060 - CITY PROMOTIONS | 316,050 | 324,050 | \$8,000 |
| 520080 - BOARD MEMBER EXPENSE | 1,000 | 1,000 | \$0 |
| 520120 - UNCOLLECTABLE ACCOUNTS | 10,000 | 10,000 | \$0 |
| 520200 - MILEAGE & MEETINGS | 53,300 | 56,300 | \$3,000 |
| 520220 - CAR ALLOWANCE | 27,000 | 24,000 | -\$3,000 |
| 520230 - UNIFORMS/CLOTHING | 153,600 | 90,500 | -\$63,100 |
| 520240 - MEAL ALLOWANCE | 9,700 | 8,950 | -\$750 |
| 520250 - MISCELLANEOUS | 44,410 | 45,500 | \$1,090 |
| 520252 - ADVISORY COMMITTEE ACTIVITY | 5,000 | 5,000 | \$0 |
| 520270 - LEASES - PROPERTY | 37,650 | 23,450 | -\$14,200 |
| 520280 - COMMITTEE MEMBER FEES | 5,100 | 5,100 | \$0 |
| 520310 - PENSIONERS RET ALLOWANCE | 225 | 225 | \$0 |
| 520340 - BANK SERVICE CHARGES | 59,000 | 71,500 | \$12,500 |
| 520350 - TAX REGISTRATION | 7,000 | 7,000 | \$0 |
| 520420 - TAXES - CITY OWNED PROP | 2,300 | 2,300 | \$0 |
| 520430 - TAX W/O - CURRENT | 1,374,562 | 1,430,728 | \$56,166 |
| 520440 - TAX W/O - PRIOR YEARS | 880,000 | 880,000 | \$0 |
| 520450 - TAX W/O - PEN/INTEREST | 96,000 | 96,000 | \$0 |
| 520470 - CONTINGENCIES | 1,008,949 | 806,349 | -\$202,600 |
| 520510 - B.I.A. AREAS | 154,224 | 154,224 | \$0 |
| 520580 - TITLE SEARCH/LAND FEES | 14,000 | 18,000 | \$4,000 |
| 520650 - MOBILE COMMUNICATIONS | 101,923 | 103,283 | \$1,360 |
| 520660 - DATA LINES | 19,000 | 19,000 | \$0 |
| 520670 - FREIGHT/DELIVERY | 45,000 | 45,000 | \$0 |
| 520850 - BUILDING SECURITY | 172,048 | 172,048 | \$0 |
| 520931 - REC RENTALS @ THE DOCKS | 0 | 4,000 | \$4,000 |
| 520932 - REC RENTALS @ THE DOCKS EQUIPMENT | 0 | 10,000 | \$10,000 |
| 530490 - YOUTH PROGRAMS | 15,000 | 28,500 | \$13,500 |
| 530500 - CHILDRENS PROGRAMS | 13,000 | 19,500 | \$6,500 |
| 530510 - SUMMER CAMPS | 24,000 | 24,000 | \$0 |
| 530520 - ADULT PROGRAMS | 28,000 | 21,730 | -\$6,270 |
| 530530 - SENIORS PROGRAMS | 19,500 | 19,230 | -\$270 |
| 530540 - SWIMMING POOL PROGRAM | 10,000 | 24,150 | \$14,150 |
| 530550 - ARTS & CULTURE | 18,000 | 31,000 | \$13,000 |
| 530560 - VOLUNTEER SERVICES | 20,800 | 40,800 | \$20,000 |
| 530570 - SPECIAL EVENTS | 44,130 | 43,530 | -\$600 |
| 530580 - PROJECTS ASSOCIATION | 98,000 | 109,000 | \$11,000 |

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|-------------------------------------|------------------------|------------------------|---------------------------------------|
| 530590 - WELLAND ROSE FESTIVAL | 0 | 0 | \$0 |
| 540260 - SALES COMMISSIONS | 2,363 | 3,150 | \$787 |
| 540560 - PERMISSIVE GRANTS | 54,142 | 70,369 | \$16,227 |
| 540580 - INCENTIVE PROGRAMS | 460,000 | 460,000 | \$0 |
| 550040 - AUDIT FEES | 22,550 | 56,700 | \$34,150 |
| 550220 - OUTSIDE LEGAL COSTS | 184,000 | 195,000 | \$11,000 |
| 550300 - UNION NEGOTIATIONS | 6,000 | 6,000 | \$0 |
| 550350 - PRINTING | 16,625 | 23,000 | \$6,375 |
| 560030 - LICENCE RENEWALS | 65,155 | 65,155 | \$0 |
| DEBENTURE INTEREST EXPENSE | | | |
| 580880 - IO -INTEREST | 614,340 | 573,416 | -\$40,924 |
| 580900 - DEBT CHGS - INTEREST | 1,045,479 | 992,313 | -\$53,166 |
| DEBENTURE PRINCIPAL PAYMENT | | | |
| 580890 - IO - PRINCIPAL | 1,249,786 | 1,252,789 | \$3,003 |
| 580910 - DEBT CHGS - PRINCIPAL | 5,408,016 | 5,814,712 | \$406,696 |
| EMPLOYEE BENEFITS EXPENSE | | | |
| 510200 - EMPLOYEE BENEFITS | 8,081,723 | 8,966,540 | \$884,817 |
| 510230 - SELF INSURED EMP BENEFITS | 4,000 | 6,000 | \$2,000 |
| 510240 - EAP ASSISTANCE PRGM | 17,700 | 17,700 | \$0 |
| 520370 - SICK LEAVE PAYOUTS | 88,000 | 0 | -\$88,000 |
| EXPENSE ACCOUNTS | | | |
| 520460 - TAX W/O - RECOVERIES | (1,033,000) | (1,033,000) | \$0 |
| 530591 - ROSE CITY KIDS | 20,000 | 25,000 | \$5,000 |
| 530592 - WELLAND FLOAT FEST | 0 | 0 | \$0 |
| 530593 - NIAGARA SAFETY VILLAGE | 6,000 | 6,000 | \$0 |
| 530594 - OPEN ARMS MISSION | 45,000 | 45,000 | \$0 |
| 540660 - THE HOPE CENTRE | 65,000 | 0 | -\$65,000 |
| 540670 - FOUNDATION FOND FOYER RICH | 100,000 | 100,000 | \$0 |
| 540681- WELLAND HERITAGE COUNCIL | 0 | 0 | \$0 |
| EXP-INTER-FUND TRANSFERS | | | |
| 580010 - INTERDEPT TRANSFERS | 795,743 | 678,600 | -\$117,143 |
| 580090 - INTERDEPT RECOVERIES | (3,188,443) | (3,071,300) | \$117,143 |
| 580200 - TRANSFER TO CAPITAL | 5,979,146 | 7,323,822 | \$1,344,676 |
| INSURANCE | | | |
| 520700 - INS - FIRE | 151,890 | 153,120 | \$1,230 |
| 520720 - INS - FLEET | 222,958 | 284,647 | \$61,689 |
| 520730 - INS - LIABILITY | 373,509 | 400,647 | \$27,138 |
| 520740 - INS - DEDUCTIBLE | 315,000 | 315,000 | \$0 |
| MATERIALS | | | |
| 520800 - SMALL TOOLS | 11,700 | 11,700 | \$0 |
| 520930 - FIT/AQUA PUNCH CARDS | 28,000 | 20,000 | -\$8,000 |
| 550000 - MARRIAGE LIC SUPPLIES | 15,000 | 15,000 | \$0 |
| 550010 - DUPLICATING SUPPLIES | 8,000 | 8,000 | \$0 |
| 550020 - BILLING SUPPLIES | 49,000 | 49,000 | \$0 |

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|--|------------------------|------------------------|---------------------------------------|
| 560020 - FUEL - VEHICLES | 1,119,232 | 1,548,875 | \$429,643 |
| 560150 - CAPITAL EQUIP & VEHICLES | 366,000 | 240,000 | -\$126,000 |
| OTHER EXPENSES | | | |
| 530620 - OUTDOOR ICE RINK | 3,700 | 3,700 | \$0 |
| 540500 - HUMANE SOCIETY | 259,344 | 259,344 | \$0 |
| 540520 - TRSF TO MEDICAL RECRUIT PRGM | 81,000 | 81,000 | \$0 |
| 540530 - AIRPORT | 86,671 | 86,671 | \$0 |
| 540550 - WELLAND PUBLIC LIBRARY | 2,167,475 | 2,336,115 | \$168,640 |
| 540610 - WEL HISTORICAL MUSEUM | 228,716 | 272,719 | \$44,003 |
| 540620 - NIAGARA COLLEGE | 50,000 | 50,000 | \$0 |
| 540680 - CITY OF WELLAND HERITAGE ADVISORY | 13,235 | 14,108 | \$873 |
| 540682 - NON PROFIT CENTRAL FIRE HALL | 50,000 | 50,000 | \$0 |
| 540683 - RESIDENTIAL HOSPICE NIAGARA EXPANSION | 85,000 | 85,000 | \$0 |
| 550030 - ARMOURED CAR SERVICES | 15,500 | 15,300 | -\$200 |
| 550110 - AWARDS | 10,500 | 10,700 | \$200 |
| 550360 - VOLUNTEERS | 282,500 | 293,800 | \$11,300 |
| OUTSIDE CONSULTANTS | | | |
| 530000 - OUTSIDE CONSULTING | 148,500 | 176,000 | \$27,500 |
| OUTSIDE CONTRACTS | | | |
| 520940 - FOOD SERVICES | 14,000 | 27,500 | \$13,500 |
| 540000 - OUTSIDE CONTRACTS | 2,013,308 | 2,148,472 | \$135,164 |
| 540010 - CNTRCT-JANITORIAL | 325,500 | 325,500 | \$0 |
| 540020 - CNTRCT-PUBLIC PATHWAY | 3,500 | 3,500 | \$0 |
| 540030 - CNTRCT-WEED CUTTING | 73,000 | 55,000 | -\$18,000 |
| 540050 - CNTRCT-OUTDR SKATE RINK | 2,000 | 2,000 | \$0 |
| 540080 - CNTRCT-PAVEMENT MARKINGS | 90,600 | 90,600 | \$0 |
| 540090 - CNTRCT-RAIL CROSSING | 44,000 | 44,000 | \$0 |
| 540100 - CNTRCT-ELECTRICAL | 123,300 | 123,300 | \$0 |
| 540170 - CNTRCT-GARBAGE COLLECT | 27,060 | 27,060 | \$0 |
| 540210 - CNTRCT-ELEVATOR | 16,000 | 16,000 | \$0 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 41,100 | 37,600 | -\$3,500 |
| 540270 - CNTRCT - SOFTWARE SUPPORT | 624,612 | 828,892 | \$204,280 |
| 540330 - CNTRCT - SWR CCTV | 100,000 | 0 | -\$100,000 |
| REPAIRS AND MAINTENANCE | | | |
| 560200 - VEHICLE MAINTENANCE | 238,831 | 233,000 | -\$5,831 |
| SALARIES EXPENSE | | | |
| 510010 - SALARIES/WAGES | 23,251,886 | 25,929,861 | \$2,677,975 |
| 510040 - PART-TIME | 2,832,146 | 3,085,226 | \$253,080 |
| 510100 - OVERTIME | 481,439 | 517,559 | \$36,120 |
| STAFF DEVELOPMENT | | | |
| 520090 - CONFERENCES/CONVENTIONS | 121,430 | 121,430 | \$0 |
| 520100 - PROFESSIONAL DEVELOPMENT | 143,925 | 143,525 | -\$400 |
| 520110 - MEMBERSHIPS | 84,692 | 84,692 | \$0 |
| 520140 - CORPORATE TRAINING | 20,000 | 20,000 | \$0 |

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|--|------------------------|------------------------|---------------------------------------|
| TRANSFERS TO RESERVES | | | |
| 580500 - TRANSFER TO RESERVES | 50,000 | 50,000 | \$0 |
| 580510 - TRANSFER TO RESERVE FUND | 3,166,887 | 1,814,222 | -\$1,352,665 |
| Uncategorized Expenses | | | |
| 520251 - INTEGRITY COMMISSIONER-OPERATING-CLERKS | 20,000 | 20,000 | \$0 |
| UTILITIES | | | |
| 520600 - UTILITIES - HEAT | 244,842 | 245,342 | \$500 |
| 520610 - UTILITIES - HYDRO | 1,079,285 | 1,113,085 | \$33,800 |
| 520620 - UTILITIES - WTR/SWR | 391,840 | 420,875 | \$29,035 |
| 520630 - UTILITIES - PHONE/FAX | 114,500 | 114,500 | \$0 |
| Total Expenses | 69,031,913 | 73,982,144 | \$4,950,231 |

**WATERWORKS OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|-------------------------------------|-------------------|-------------------|-------------------------------|
| Revenues | | | |
| FEES AND SERVICE CHARGES | | | |
| 320390 - FEE/SC - EXTRNL SERVICES | 204,036 | 240,000 | \$35,964 |
| 320760 - FEE/SC - TURN-OFF CHGS | 12,000 | 12,000 | \$0 |
| PENALTIES/INTEREST ON TAXES | | | |
| 310610 - PENALTY | 90,000 | 100,000 | \$10,000 |
| WATER/WASTEWATER REVENUE | | | |
| 310490 - WATER WASTEWATER CONST FEE | 157,000 | 148,000 | -\$9,000 |
| 310540 - WATER/WASTER REVENUE LOSS | (2,500) | (2,500) | \$0 |
| 310570 - WTR METERED FIXED | 3,985,421 | 4,180,155 | \$194,734 |
| 310580 - WTR METERED CONSUMPTION | 9,304,850 | 9,753,374 | \$448,524 |
| 310600 - WATER HAULAGE | 220,000 | 240,000 | \$20,000 |
| 310620 - WATER METER INSPECTION FEE | 75,000 | 75,000 | \$0 |
| Total Revenues | 14,045,807 | 14,746,029 | \$700,222 |
| Expenses | | | |
| ADMINISTRATIVE EXPENSE | | | |
| 520010 - OFFICE EQUIP/SUPPLIES | 5,500 | 5,500 | \$0 |
| 520020 - POSTAGE | 40,000 | 40,000 | \$0 |
| 520030 - OPERATING EQUIP/SUPPLIES | 500,000 | 500,000 | \$0 |
| 520050 - ADVERTISING | 1,000 | 0 | -\$1,000 |
| 520200 - MILEAGE & MEETINGS | 500 | 500 | \$0 |
| 520230 - UNIFORMS/CLOTHING | 8,000 | 8,000 | \$0 |
| 520240 - MEAL ALLOWANCE | 4,000 | 2,000 | -\$2,000 |
| 520250 - MISCELLANEOUS | 40,000 | 40,000 | \$0 |
| 520270 - LEASES - PROPERTY | 814 | 814 | \$0 |
| 520340 - BANK SERVICE CHARGES | 1,200 | 1,200 | \$0 |
| 520470 - CONTINGENCIES | 77,500 | 77,500 | \$0 |
| DEBENTURE INTEREST EXPENSE | | | |
| 580900 - DEBT CHGS - INTEREST | 230,535 | 221,128 | -\$9,407 |
| DEBENTURE PRINCIPAL PAYMENT | | | |
| 580910 - DEBT CHGS - PRINCIPAL | 1,239,295 | 1,420,310 | \$181,015 |
| EMPLOYEE BENEFITS EXPENSE | | | |
| 510200 - EMPLOYEE BENEFITS | 471,550 | 520,425 | \$48,875 |
| EXP-INTER-FUND TRANSFERS | | | |
| 580010 - INTERDEPT TRANSFERS | 1,480,555 | 1,480,555 | \$0 |
| 580200 - TRANSFER TO CAPITAL | 1,853,100 | 1,853,000 | -\$100 |
| MATERIALS | | | |
| 560020 - FUEL - VEHICLES | 68,000 | 68,000 | \$0 |
| OUTSIDE CONSULTANTS | | | |
| 530000 - OUTSIDE CONSULTING | 43,000 | 26,500 | -\$16,500 |

**WATERWORKS OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|---------------------------------------|-------------------|-------------------|-------------------------------|
| OUTSIDE CONTRACTS | | | |
| 540000 - OUTSIDE CONTRACTS | 120,000 | 120,000 | \$0 |
| 540120 - CNTRCT-UTILITY CUTS | 275,000 | 300,000 | \$25,000 |
| 540310 - CNTRCT - LEAK DETECTION PRGM | 2,500 | 2,500 | \$0 |
| SALARIES EXPENSE | | | |
| 510010 - SALARIES/WAGES | 1,315,126 | 1,427,069 | \$111,943 |
| 510040 - PART-TIME | 59,946 | 70,000 | \$10,054 |
| 510100 - OVERTIME | 75,000 | 75,000 | \$0 |
| STAFF DEVELOPMENT | | | |
| 520090 - CONFERENCES/CONVENTIONS | 4,400 | 4,400 | \$0 |
| 520100 - PROFESSIONAL DEVELOPMENT | 41,800 | 41,800 | \$0 |
| 520110 - MEMBERSHIPS | 2,200 | 2,200 | \$0 |
| TRANSFERS TO RESERVES | | | |
| 580500 - TRANSFER TO RESERVES | 50,000 | 50,000 | \$0 |
| UTILITIES | | | |
| 520610 - UTILITIES - HYDRO | 3,500 | 3,500 | \$0 |
| 520620 - UTILITIES - WTR/SWR | 650 | 650 | \$0 |
| WATER/WASTEWATER EXPENSE | | | |
| 560250 - WATER PURCHASES | 6,031,136 | 6,383,478 | \$352,342 |
| Total Expenses | 14,045,807 | 14,746,029 | \$700,222 |

**WASTEWATER OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|-------------------------------------|-------------------|-------------------|-------------------------------|
| Revenues | | | |
| FEES AND SERVICE CHARGES | | | |
| 320390 - FEE/SC - EXTRNL SERVICES | 52,200 | 10,000 | -\$42,200 |
| PENALTIES/INTEREST ON TAXES | | | |
| 310610 - PENALTY | 130,000 | 145,000 | \$15,000 |
| WATER/WASTEWATER REVENUE | | | |
| 310490 - WATER WASTEWATER CONST FEE | 26,000 | 148,000 | \$122,000 |
| 310520 - SWR METERED FIX | 5,139,111 | 5,688,810 | \$549,699 |
| 310530 - SWR METERED FLO | 11,991,587 | 12,867,285 | \$875,698 |
| 310540 - WATER/WASTER REVENUE LOSS | (3,500) | (3,500) | \$0 |
| Total Revenues | 17,335,398 | 18,855,595 | \$1,520,197 |
| Expenses | | | |
| ADMINISTRATIVE EXPENSE | | | |
| 520020 - POSTAGE | 40,000 | 40,000 | \$0 |
| 520030 - OPERATING EQUIP/SUPPLIES | 130,000 | 130,000 | \$0 |
| 520200 - MILEAGE & MEETINGS | 200 | 200 | \$0 |
| 520230 - UNIFORMS/CLOTHING | 5,000 | 5,000 | \$0 |
| 520240 - MEAL ALLOWANCE | 2,200 | 2,200 | \$0 |
| 520250 - MISCELLANEOUS | 40,000 | 40,000 | \$0 |
| 520470 - CONTINGENCIES | 77,500 | 77,500 | \$0 |
| DEBENTURE INTEREST EXPENSE | | | |
| 580900 - DEBT CHGS - INTEREST | 105,107 | 164,662 | \$59,555 |
| DEBENTURE PRINCIPAL PAYMENT | | | |
| 580910 - DEBT CHGS - PRINCIPAL | 743,833 | 1,137,547 | \$393,714 |
| EMPLOYEE BENEFITS EXPENSE | | | |
| 510200 - EMPLOYEE BENEFITS | 223,650 | 234,300 | \$10,650 |
| EXP-INTER-FUND TRANSFERS | | | |
| 580010 - INTERDEPT TRANSFERS | 912,145 | 912,145 | \$0 |
| 580200 - TRANSFER TO CAPITAL | 1,964,020 | 1,964,000 | -\$20 |
| MATERIALS | | | |
| 560020 - FUEL - VEHICLES | 38,000 | 54,700 | \$16,700 |
| OUTSIDE CONSULTANTS | | | |
| 530000 - OUTSIDE CONSULTING | 21,000 | 21,000 | \$0 |
| OUTSIDE CONTRACTS | | | |
| 540000 - OUTSIDE CONTRACTS | 200,000 | 200,000 | \$0 |
| 540120 - CNTRCT-UTILITY CUTS | 275,000 | 300,000 | \$25,000 |
| 540330 - CNTRCT - SWR CCTV | 150,000 | 0 | -\$150,000 |
| SALARIES EXPENSE | | | |
| 510010 - SALARIES/WAGES | 585,000 | 590,000 | \$5,000 |
| 510040 - PART-TIME | 47,946 | 48,000 | \$54 |
| 510100 - OVERTIME | 20,000 | 20,000 | \$0 |

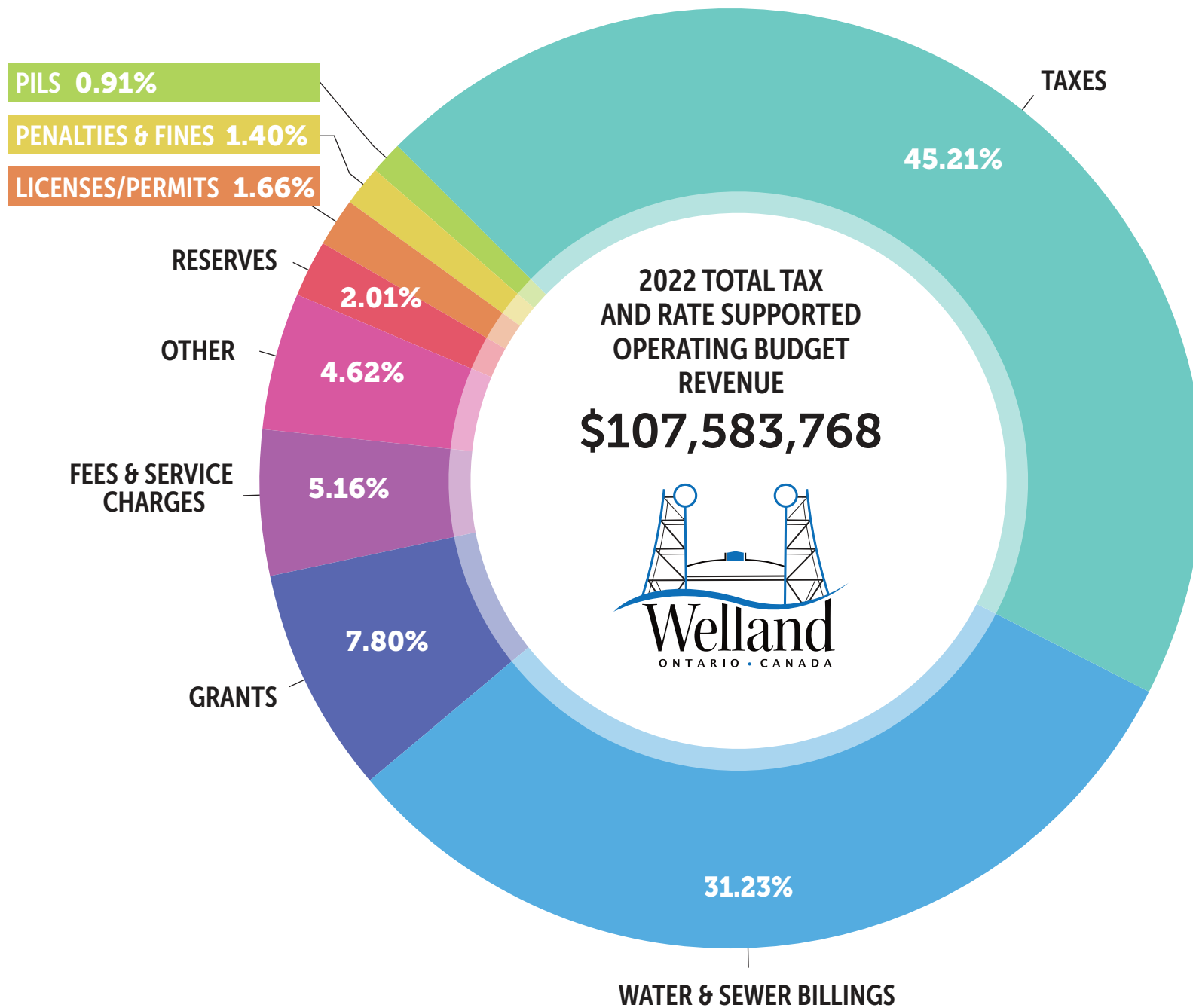
**WASTEWATER OPERATING BUDGET BY ACCOUNT
(VARIANCE 2021 vs. 2022)**

| | 2021 Budget | 2022 Budget | 2021 Budget vs 2022 Budget |
|-----------------------------------|------------------------|------------------------|---------------------------------------|
| STAFF DEVELOPMENT | | | |
| 520100 - PROFESSIONAL DEVELOPMENT | 5,500 | 5,500 | \$0 |
| TRANSFERS TO RESERVES | | | |
| 580500 - TRANSFER TO RESERVES | 80,000 | 80,000 | \$0 |
| UTILITIES | | | |
| 520600 - UTILITIES - HEAT | 1,000 | 1,000 | \$0 |
| 520610 - UTILITIES - HYDRO | 5,500 | 5,500 | \$0 |
| 520620 - UTILITIES - WTR/SWR | 650 | 1,200 | \$550 |
| WATER/WASTEWATER EXPENSE | | | |
| 560230 - SEWAGE FLOW TREATMENT | 11,662,147 | 12,821,141 | \$1,158,994 |
| Total Expenses | 17,335,398 | 18,855,595 | \$1,520,197 |

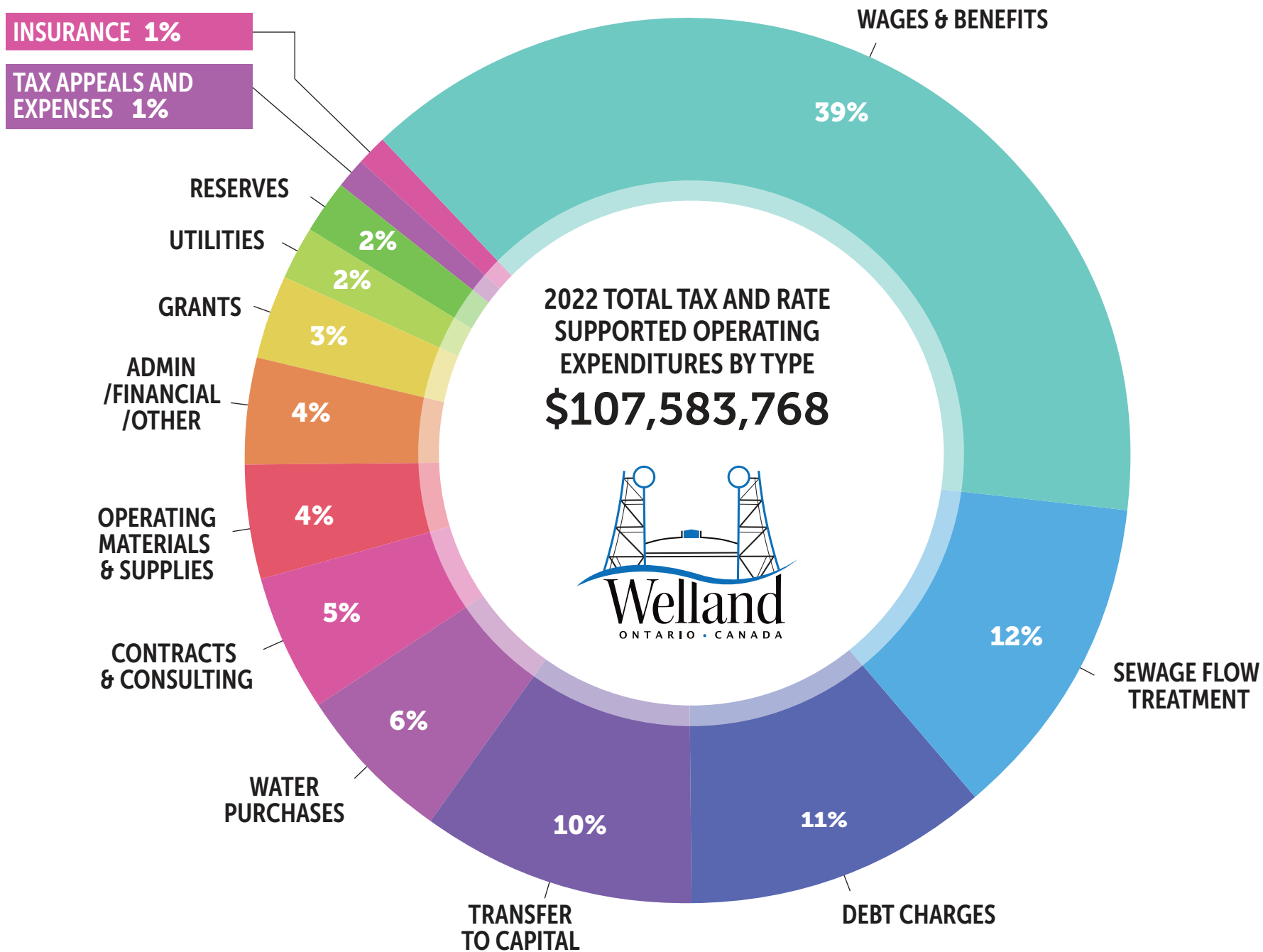
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2022 Operating Budget Detail

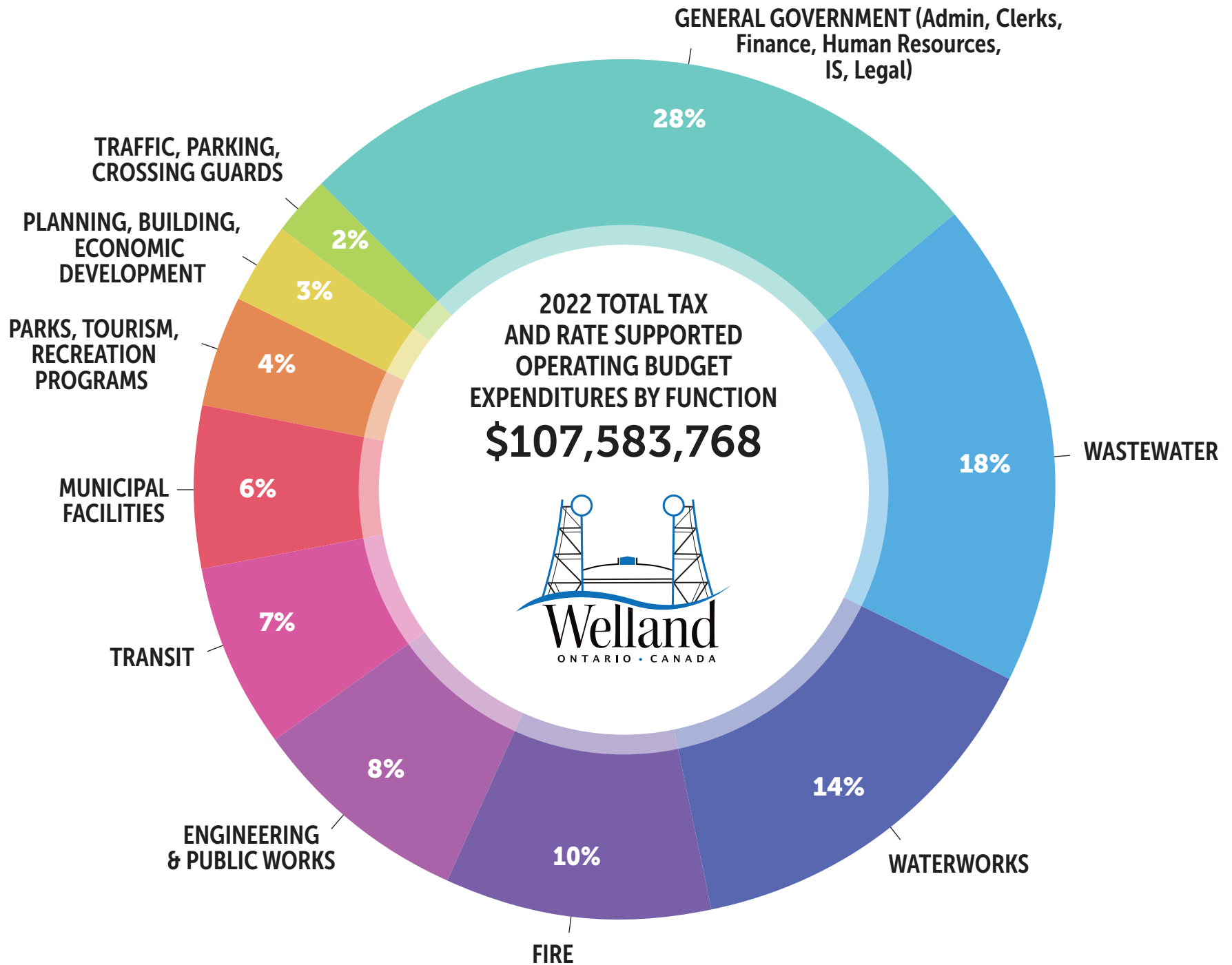
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2022 OPERATING BUDGET

Costing Center: 20-110-MAYOR'S OFFICE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|----------------------------------|------------------|------------------|------------------|-----------------|------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 72,995 | 75,188 | 76,208 | 69,174 | 76,208 |
| 510200 - EMPLOYEE BENEFITS | 19,325 | 19,462 | 19,900 | 18,776 | 22,025 |
| 520010 - OFFICE EQUIP/SUPPLIES | 2,100 | 286 | 2,100 | 512 | 2,100 |
| 520020 - POSTAGE | 600 | 342 | 600 | 278 | 600 |
| 520050 - ADVERTISING | 500 | 0 | 500 | 100 | 500 |
| 520060 - CITY PROMOTIONS | 2,000 | 1,229 | 2,000 | 1,601 | 2,000 |
| 520090 - CONFERENCES/CONVENTIONS | 13,000 | 0 | 13,000 | 1,112 | 13,000 |
| 520200 - MILEAGE & MEETINGS | 5,000 | 0 | 5,000 | 281 | 5,000 |
| 520220 - CAR ALLOWANCE | 4,800 | 4,880 | 4,800 | 4,240 | 4,800 |
| 520650 - MOBILE COMMUNICATIONS | 500 | 294 | 500 | 224 | 500 |
| 540000 - OUTSIDE CONTRACTS | 250 | 52 | 250 | 0 | 250 |
| | 121,070 | 101,732 | 124,858 | 96,297 | 126,983 |
| Net Total | (121,070) | (101,732) | (124,858) | (96,297) | (126,983) |

2022 OPERATING BUDGET

Costing Center: 20-111-COUNCILLORS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenses | | | | | |
| 510040 - PART-TIME | 238,095 | 286,379 | 338,969 | 283,716 | 336,832 |
| 510200 - EMPLOYEE BENEFITS | 34,675 | 56,489 | 132,075 | 68,266 | 94,175 |
| 520010 - OFFICE EQUIP/SUPPLIES | 400 | 46 | 400 | 183 | 400 |
| 520050 - ADVERTISING | 500 | 0 | 500 | 0 | 500 |
| 520080 - BOARD MEMBER EXPENSE | 1,000 | 0 | 1,000 | 0 | 1,000 |
| 520090 - CONFERENCES/CONVENTIONS | 21,560 | 0 | 21,560 | 687 | 21,560 |
| 520100 - PROFESSIONAL DEVELOPMENT | 575 | 0 | 575 | 930 | 575 |
| 520200 - MILEAGE & MEETINGS | 6,500 | 0 | 6,500 | 2,864 | 6,500 |
| 520650 - MOBILE COMMUNICATIONS | 7,500 | 5,665 | 7,500 | 3,859 | 7,500 |
| | 310,805 | 348,579 | 509,079 | 360,505 | 469,042 |
| Net Total | (310,805) | (348,579) | (509,079) | (360,505) | (469,042) |

2022 OPERATING BUDGET

Costing Center: 20-112-00000-CITY MANAGER / CAO

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 328,834 | 363,793 | 316,548 | 220,628 | 375,912 |
| 510020 - OTHER SALARIES | 0 | (2,919) | 0 | (2,185) | 0 |
| 510040 - PART-TIME | 0 | 0 | 0 | 22,725 | 0 |
| 510200 - EMPLOYEE BENEFITS | 88,375 | 90,411 | 87,100 | 56,702 | 100,900 |
| 520010 - OFFICE EQUIP/SUPPLIES | 600 | 562 | 700 | 429 | 700 |
| 520020 - POSTAGE | 100 | 6 | 0 | 18 | 0 |
| 520050 - ADVERTISING | 100 | 0 | 0 | 0 | 0 |
| 520060 - CITY PROMOTIONS | 25,300 | 5,602 | 25,300 | 5,003 | 25,300 |
| 520090 - CONFERENCES/CONVENTIONS | 6,270 | 1,793 | 6,270 | 950 | 6,270 |
| 520100 - PROFESSIONAL DEVELOPMENT | 7,700 | 755 | 7,700 | 0 | 7,700 |
| 520110 - MEMBERSHIPS | 3,185 | 1,613 | 3,185 | 850 | 3,185 |
| 520200 - MILEAGE & MEETINGS | 10,000 | 626 | 10,000 | 704 | 10,000 |
| 520220 - CAR ALLOWANCE | 4,800 | 2,800 | 4,800 | 1,600 | 6,000 |
| 520250 - MISCELLANEOUS | 1,500 | 437 | 1,500 | 241 | 1,500 |
| 520470 - CONTINGENCIES | 50,000 | 50,000 | 50,000 | 4,358 | 50,000 |
| 520650 - MOBILE COMMUNICATIONS | 1,300 | 989 | 1,300 | 672 | 1,300 |
| 530000 - OUTSIDE CONSULTING | 22,000 | 979 | 22,000 | 0 | 22,000 |
| 540000 - OUTSIDE CONTRACTS | 300 | 52 | 300 | 0 | 300 |
| 580090 - INTERDEPT RECOVERIES | (18,845) | (9,423) | (18,845) | (9,423) | (18,845) |
| | 531,519 | 508,078 | 517,858 | 303,272 | 592,222 |
| Net Total | (531,519) | (508,078) | (517,858) | (303,272) | (592,222) |

2022 OPERATING BUDGET

Costing Center: 20-120-CLERKS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320230 - FEE/SC - MARRIAGE ADMIN FEE | 13,000 | 13,337 | 13,000 | 6,406 | 13,000 |
| 320290 - FEE/SC - BURIAL PERMITS | 10,000 | 9,760 | 10,000 | 9,420 | 10,000 |
| 320310 - FEE/SC - PHOTOCOPYING | 1,500 | 920 | 1,500 | 1,111 | 1,500 |
| 320320 - FEE/SC - COMMISSIONERS | 3,000 | 2,246 | 3,000 | 3,633 | 3,000 |
| 320460 - FEE/SC - MISCELLANEOUS | 2,000 | 559 | 2,000 | 0 | 2,000 |
| 320800 - FEE/SC - PROMOTIONAL ITEMS | 0 | 126 | 0 | 640 | 0 |
| 340020 - LIC - BINGO/LOTTERY | 50,000 | 53,924 | 50,000 | 45,560 | 50,000 |
| 340030 - LIC - MARRIAGE | 35,000 | 20,125 | 38,000 | 29,105 | 38,000 |
| | 114,500 | 100,998 | 117,500 | 95,876 | 117,500 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 485,936 | 369,521 | 417,612 | 371,605 | 456,996 |
| 510020 - OTHER SALARIES | 0 | (24,506) | 0 | (4,599) | 0 |
| 510040 - PART-TIME | 0 | 17,258 | 0 | 18,232 | 0 |
| 510100 - OVERTIME | 1,068 | 1,965 | 1,068 | 632 | 1,068 |
| 510200 - EMPLOYEE BENEFITS | 155,150 | 129,077 | 141,900 | 129,012 | 151,575 |
| 520010 - OFFICE EQUIP/SUPPLIES | 5,000 | 2,836 | 5,000 | 4,981 | 5,000 |
| 520020 - POSTAGE | 2,000 | 1,164 | 2,000 | 771 | 2,000 |
| 520060 - CITY PROMOTIONS | 7,500 | 3,696 | 7,500 | 0 | 7,500 |
| 520090 - CONFERENCES/CONVENTIONS | 4,400 | 0 | 4,400 | 499 | 4,400 |
| 520100 - PROFESSIONAL DEVELOPMENT | 3,575 | 0 | 3,575 | 2,427 | 3,575 |
| 520110 - MEMBERSHIPS | 1,295 | 1,807 | 1,295 | 1,432 | 1,295 |
| 520200 - MILEAGE & MEETINGS | 1,000 | 279 | 1,000 | 294 | 1,000 |
| 520220 - CAR ALLOWANCE | 1,200 | 1,240 | 1,200 | 1,060 | 1,200 |
| 520240 - MEAL ALLOWANCE | 100 | 0 | 100 | 0 | 100 |
| 520250 - MISCELLANEOUS | 250 | 6 | 250 | 55 | 250 |
| 520251 - INTEGRITY COMMISSIONER-OPERATING-CLERKS | 10,000 | 25,315 | 20,000 | 20,365 | 20,000 |
| 520252 - ADVISORY COMMITTEE ACTIVITY | 5,000 | 0 | 5,000 | 0 | 5,000 |
| 520260 - ELECTIONS | 0 | 2,671 | 0 | 0 | 0 |
| 520270 - LEASES - PROPERTY | 2,500 | 4,272 | 2,500 | 5,839 | 2,500 |
| 520650 - MOBILE COMMUNICATIONS | 1,000 | 1,374 | 1,000 | 993 | 1,000 |
| 540000 - OUTSIDE CONTRACTS | 1,000 | 70 | 1,000 | 0 | 1,000 |
| 550000 - MARRIAGE LIC SUPPLIES | 15,000 | 9,600 | 15,000 | 9,600 | 15,000 |
| 550010 - DUPLICATING SUPPLIES | 8,000 | 9,866 | 8,000 | 8,120 | 8,000 |
| 550110 - AWARDS | 9,000 | 2,484 | 9,000 | 7,326 | 9,000 |
| 550350 - PRINTING | 500 | 0 | 500 | 0 | 0 |
| 580500 - TRANSFER TO RESERVES | 40,000 | 40,000 | 40,000 | 0 | 40,000 |
| | 760,474 | 599,997 | 688,900 | 578,644 | 737,459 |
| Net Total | (645,974) | (498,999) | (571,400) | (482,768) | (619,959) |

2022 OPERATING BUDGET

Costing Center: 20-125-COMMUNICATIONS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320480 - FEE/SC - ADVERTISING | 25,000 | 10,083 | 12,500 | 12,675 | 12,500 |
| | 25,000 | 10,083 | 12,500 | 12,675 | 12,500 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 121,000 | 115,074 | 121,012 | 78,728 | 156,076 |
| 510020 - OTHER SALARIES | 0 | (1,158) | 0 | 0 | 0 |
| 510200 - EMPLOYEE BENEFITS | 43,475 | 43,184 | 43,925 | 30,824 | 51,350 |
| 520010 - OFFICE EQUIP/SUPPLIES | 100 | 0 | 100 | 2,251 | 100 |
| 520050 - ADVERTISING | 64,000 | 32,170 | 64,000 | 56,001 | 64,000 |
| 520100 - PROFESSIONAL DEVELOPMENT | 825 | 421 | 825 | 0 | 825 |
| 520110 - MEMBERSHIPS | 400 | 375 | 400 | 102 | 400 |
| 520200 - MILEAGE & MEETINGS | 200 | 40 | 200 | 17 | 200 |
| 520650 - MOBILE COMMUNICATIONS | 500 | 278 | 500 | 167 | 500 |
| 530570 - SPECIAL EVENTS | 2,500 | 830 | 2,500 | 766 | 2,500 |
| 540000 - OUTSIDE CONTRACTS | 12,500 | 14,984 | 5,550 | 4,977 | 10,250 |
| | 245,500 | 206,197 | 239,012 | 173,831 | 286,201 |
| Net Total | (220,500) | (196,114) | (226,512) | (161,157) | (273,701) |

2022 OPERATING BUDGET

Costing Center: 20-130-FINANCE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| 320340 - FEE/SC - TAX REGISTER | 40,000 | 850 | 40,000 | 31,151 | 40,000 |
| 320350 - FEE/SC - TAX/WTR CERT | 27,500 | 30,290 | 27,500 | 49,257 | 45,000 |
| 320351 - NEW TAX ROLL & OWNERSHIP CHANGE | 0 | 0 | 0 | 0 | 76,000 |
| 320460 - FEE/SC - MISCELLANEOUS | 4,000 | 4,876 | 4,000 | 4,248 | 4,000 |
| 320470 - FEE/SC - ACCT ADMIN | 26,000 | 27,660 | 26,000 | 35,790 | 35,000 |
| 320870 - FEE/SC - ADD TO TAX ROLL | 29,000 | 5,794 | 29,000 | 66,650 | 29,000 |
| 320880 - FEE/SC - TAXES VERBAL REQUEST | 40,000 | 35,275 | 45,000 | 37,790 | 45,000 |
| 330020 - NSF CHARGES | 10,000 | 3,045 | 10,000 | 7,577 | 10,000 |
| 330360 - MISCELLANEOUS | 1,500 | 26 | 1,500 | 0 | 1,500 |
| | 178,000 | 107,816 | 183,000 | 232,463 | 285,500 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 1,372,539 | 1,384,353 | 1,493,131 | 1,325,874 | 1,637,644 |
| 510020 - OTHER SALARIES | 0 | (26,850) | 0 | (58,823) | 0 |
| 510040 - PART-TIME | 23,922 | 25,195 | 0 | 0 | 0 |
| 510100 - OVERTIME | 9,000 | 3,556 | 9,000 | 0 | 9,000 |
| 510200 - EMPLOYEE BENEFITS | 446,800 | 452,118 | 483,625 | 474,555 | 516,100 |
| 520010 - OFFICE EQUIP/SUPPLIES | 13,850 | 12,451 | 13,850 | 9,766 | 13,850 |
| 520020 - POSTAGE | 23,000 | 23,246 | 23,000 | 15,639 | 23,000 |
| 520060 - CITY PROMOTIONS | 2,000 | 0 | 2,000 | 0 | 2,000 |
| 520090 - CONFERENCES/CONVENTIONS | 4,070 | 0 | 4,070 | 0 | 4,070 |
| 520100 - PROFESSIONAL DEVELOPMENT | 7,480 | 10,723 | 7,480 | 21,314 | 7,480 |
| 520110 - MEMBERSHIPS | 6,275 | 4,517 | 6,275 | 5,455 | 6,275 |
| 520200 - MILEAGE & MEETINGS | 3,000 | 1,061 | 3,000 | 0 | 3,000 |
| 520220 - CAR ALLOWANCE | 4,800 | 4,960 | 4,800 | 2,640 | 0 |
| 520240 - MEAL ALLOWANCE | 500 | 500 | 500 | 45 | 500 |
| 520340 - BANK SERVICE CHARGES | 8,000 | 8,853 | 8,000 | 8,154 | 9,000 |
| 520650 - MOBILE COMMUNICATIONS | 1,700 | 1,314 | 1,700 | 1,113 | 1,700 |
| 540000 - OUTSIDE CONTRACTS | 35,000 | 3,692 | 35,000 | 76,096 | 35,000 |
| 550020 - BILLING SUPPLIES | 49,000 | 36,479 | 49,000 | 52,119 | 49,000 |
| 550030 - ARMOURD CAR SERVICES | 9,800 | 8,964 | 9,800 | 8,217 | 9,800 |
| 550040 - AUDIT FEES | 50,250 | 50,250 | 21,500 | 21,500 | 54,000 |
| 580090 - INTERDEPT RECOVERIES | (299,681) | (149,841) | (299,681) | (149,841) | (299,681) |
| | 1,771,305 | 1,855,543 | 1,876,050 | 1,813,822 | 2,081,738 |
| Net Total | (1,593,305) | (1,747,727) | (1,693,050) | (1,581,359) | (1,796,238) |

2022 OPERATING BUDGET

Costing Center: 20-131-INFORMATION SERVICES

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 529,014 | 483,780 | 528,180 | 485,357 | 550,991 |
| 510020 - OTHER SALARIES | 0 | (11,335) | 0 | (12,354) | 0 |
| 510100 - OVERTIME | 0 | 0 | 0 | 104 | 0 |
| 510200 - EMPLOYEE BENEFITS | 168,800 | 149,950 | 165,850 | 161,008 | 172,700 |
| 520010 - OFFICE EQUIP/SUPPLIES | 39,000 | 28,601 | 39,000 | 41,321 | 39,000 |
| 520020 - POSTAGE | 50 | 4 | 50 | 5 | 50 |
| 520090 - CONFERENCES/CONVENTIONS | 3,300 | 0 | 3,300 | 448 | 3,300 |
| 520100 - PROFESSIONAL DEVELOPMENT | 6,600 | 3,658 | 6,600 | 4,880 | 6,600 |
| 520110 - MEMBERSHIPS | 1,100 | 871 | 1,100 | 454 | 1,100 |
| 520200 - MILEAGE & MEETINGS | 500 | 0 | 500 | 17 | 500 |
| 520240 - MEAL ALLOWANCE | 50 | 0 | 50 | 0 | 50 |
| 520630 - UTILITIES - PHONE/FAX | 66,000 | 69,182 | 106,000 | 95,980 | 106,000 |
| 520650 - MOBILE COMMUNICATIONS | 2,000 | 3,046 | 2,000 | 2,665 | 2,000 |
| 520660 - DATA LINES | 19,000 | 17,099 | 19,000 | 15,505 | 19,000 |
| 540000 - OUTSIDE CONTRACTS | 114,330 | 101,224 | 114,330 | 96,792 | 114,330 |
| 540270 - CNTRCT - SOFTWARE SUPPORT | 514,096 | 604,630 | 624,612 | 444,399 | 758,808 |
| 560150 - CAPITAL EQUIP & VEHICLES | 180,000 | 138,274 | 240,000 | 316,452 | 240,000 |
| 580090 - INTERDEPT RECOVERIES | (53,389) | (26,695) | (53,389) | (26,695) | (53,389) |
| | 1,590,451 | 1,562,289 | 1,797,183 | 1,626,338 | 1,961,040 |
| Net Total | (1,590,451) | (1,562,289) | (1,797,183) | (1,626,338) | (1,961,040) |

2022 OPERATING BUDGET

Costing Center: 20-134-TAXATION / GENERAL REVENUE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| Revenues | | | | | |
| 310010 - TAXES | 44,509,555 | 44,509,571 | 46,083,738 | 46,083,612 | 47,832,769 |
| 310100 - LOCAL IMPROVEMENTS | 19 | 18 | 19 | 20 | 19 |
| 310130 - BUS IMPROVEMENT AREAS | 154,224 | 114,820 | 154,224 | 164,256 | 154,224 |
| 310210 - TAXES - SUPPLEMENTAL | 400,000 | 743,183 | 450,000 | 823,655 | 651,657 |
| 310300 - PIL - GVMT SERVICES | 84,000 | 84,130 | 84,000 | 87,814 | 84,000 |
| 310310 - PIL - PWC & CANADA POST | 21,000 | 20,601 | 21,000 | 19,945 | 21,000 |
| 310320 - PIL - CANADA ENT. SLSA | 38,000 | 39,077 | 38,000 | 37,940 | 39,000 |
| 310340 - PIL - ONTARIO HYDRO | 91,000 | 104,889 | 91,000 | 41,497 | 104,000 |
| 310350 - PIL - REGION | 320,000 | 341,868 | 320,000 | 348,975 | 350,000 |
| 310360 - PIL - WELLAND HYDRO | 41,000 | 38,709 | 41,000 | 36,898 | 41,000 |
| 310380 - PIL - NIAGARA COLLEGE | 275,000 | 254,173 | 275,000 | 213,179 | 275,000 |
| 310390 - PIL - HOSPITAL | 18,000 | 18,078 | 18,000 | 18,090 | 18,000 |
| 310410 - PIL - RAILWAYS(ACREAGE) | 43,500 | 35,672 | 43,500 | 35,952 | 43,500 |
| 320010 - UNCONDITIONAL GRANTS ONT | 4,292,000 | 4,292,000 | 3,875,600 | 3,875,600 | 3,917,800 |
| 320040 - FEDERAL GRANTS | 1,586,372 | 1,586,373 | 1,658,481 | 3,252,825 | 1,658,481 |
| 320050 - ONTARIO SPECIFIC GRANTS | 955,000 | 950,916 | 950,916 | 950,916 | 1,995,822 |
| 320070 - SAFE RESTART FUNDING | 0 | 1,413,800 | 0 | 1,430,788 | 0 |
| 320150 - OTHER GRANTS | 732,955 | 760,364 | 801,000 | 679,441 | 59,000 |
| 320300 - FEE/SC - LTR COMPLIANCE | 15,000 | 13,998 | 15,000 | 19,043 | 0 |
| 320770 - DISCOUNTS | 500 | 0 | 500 | 0 | 500 |
| 330050 - PEN/INTEREST ON TAXES | 1,100,000 | 1,671,455 | 1,150,000 | 2,266,610 | 1,201,656 |
| 330060 - INTEREST INCOME | 10,000 | 141,522 | 5,000 | 21,575 | 5,000 |
| 330080 - PROVINCIAL OFFENCES ACT | 50,000 | 77,529 | 50,000 | 39,297 | 66,652 |
| 330090 - SUBSIDIARY INVESTMENT | 356,250 | 356,250 | 356,250 | 0 | 356,250 |
| 330100 - INVESTMENT INCOME | 280,000 | 960,657 | 430,000 | 750,419 | 1,031,236 |
| 330120 - DIVIDEND INCOME | 650,000 | 800,000 | 800,000 | 800,000 | 1,000,000 |
| 330121 - ONE TIME CONTRIBUTED CAPITAL | 0 | 0 | 500,000 | 500,000 | 0 |
| 330360 - MISCELLANEOUS | 47,200 | 113,034 | 209,933 | 150,779 | 10,000 |
| 330380 - PREMIUM REFUNDS | 0 | 0 | 0 | 0 | 250,000 |
| 330400 - RENTS & LEASES | 49,471 | 29,890 | 69,887 | 50,180 | 36,346 |
| 350690 - RES FUND - EMP BENEFITS | 250,000 | 250,000 | 250,000 | 250,000 | 0 |
| 350700 - RES FUND - SAFE RESTART | 0 | 0 | 253,895 | 253,895 | 500,000 |
| 350720 - RES FUND - OPTG SURPLUS | 0 | 0 | 135,000 | 135,000 | 135,000 |
| 350820 - RES FUND - DOWNTOWN BROWNFIELD | 0 | 0 | 0 | 0 | 83,000 |
| 350860 - RES FUND - INFRASTRUCTURE RENEWAL | 0 | 0 | 0 | 0 | 300,000 |
| | 56,370,046 | 59,722,577 | 59,130,943 | 63,338,202 | 62,220,912 |
| Net Total | 56,370,046 | 59,722,577 | 59,130,943 | 63,338,202 | 62,220,912 |

2022 OPERATING BUDGET

Costing Center: 20-135-GENERAL EXPENDITURES

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| Expenses | | | | | |
| 510200 - EMPLOYEE BENEFITS | 264,675 | 376,259 | 270,200 | 249,588 | 269,650 |
| 520060 - CITY PROMOTIONS | 75,000 | 9,188 | 75,000 | 3,615 | 75,000 |
| 520110 - MEMBERSHIPS | 17,405 | 17,694 | 17,405 | 13,856 | 17,405 |
| 520120 - UNCOLLECTABLE ACCOUNTS | 10,000 | 0 | 10,000 | 0 | 10,000 |
| 520250 - MISCELLANEOUS | 13,200 | 13,931 | 13,200 | 3,478 | 13,200 |
| 520253 - COVID 19-OPERATING-GENERAL EXPENDITURES-CONTROL | 0 | 361,186 | 0 | 499,265 | 0 |
| 520310 - PENSIONERS RET ALLOWANCE | 225 | 0 | 225 | 0 | 225 |
| 520340 - BANK SERVICE CHARGES | 10,000 | 3,411 | 10,000 | 5,599 | 10,000 |
| 520350 - TAX REGISTRATION | 7,000 | 384 | 7,000 | 17,027 | 7,000 |
| 520370 - SICK LEAVE PAYOUTS | 87,342 | 251,786 | 88,000 | 93,840 | 0 |
| 520420 - TAXES - CITY OWNED PROP | 2,300 | 7,450 | 2,300 | 410 | 2,300 |
| 520430 - TAX W/O - CURRENT | 717,220 | 566,015 | 1,374,562 | 717,476 | 1,430,728 |
| 520440 - TAX W/O - PRIOR YEARS | 880,000 | 999,444 | 880,000 | 1,962,904 | 880,000 |
| 520450 - TAX W/O - PEN/INTEREST | 96,000 | 938 | 96,000 | 8,131 | 96,000 |
| 520460 - TAX W/O - RECOVERIES | (1,033,000) | (728,104) | (1,033,000) | (1,505,915) | (1,033,000) |
| 520470 - CONTINGENCIES | 1,249,541 | 1,249,541 | 958,949 | 425,314 | 756,349 |
| 520510 - B.I.A. AREAS | 154,224 | 114,820 | 154,224 | 164,256 | 154,224 |
| 520700 - INS - FIRE | 127,125 | 133,022 | 138,920 | 139,762 | 140,605 |
| 520730 - INS - LIABILITY | 336,350 | 350,787 | 366,024 | 378,983 | 392,244 |
| 520740 - INS - DEDUCTIBLE | 315,000 | 308,066 | 315,000 | 162,729 | 315,000 |
| 530000 - OUTSIDE CONSULTING | 40,000 | 2,406 | 40,000 | 13,313 | 40,000 |
| 540520 - TRSF TO MEDICAL RECRUIT PRGM | 81,000 | 81,000 | 81,000 | 81,000 | 81,000 |
| 580200 - TRANSFER TO CAPITAL | 5,899,693 | 5,895,546 | 5,979,146 | 5,979,146 | 7,323,822 |
| 580510 - TRANSFER TO RESERVE FUND | 3,179,417 | 4,953,728 | 2,600,480 | 3,952,295 | 1,658,480 |
| 580880 - IO -INTEREST | 174,673 | 174,673 | 156,663 | 156,663 | 139,088 |
| 580890 - IO - PRINCIPAL | 614,852 | 614,852 | 617,786 | 617,786 | 620,789 |
| 580900 - DEBT CHGS - INTEREST | 1,002,868 | 1,002,868 | 1,045,479 | 586,845 | 969,611 |
| 580910 - DEBT CHGS - PRINCIPAL | 4,045,951 | 4,045,951 | 5,408,016 | 3,657,946 | 5,668,761 |
| 580920 - OTHER DEBT INTEREST | 0 | (21,315) | 0 | (263,951) | 0 |
| | 18,368,061 | 20,785,526 | 19,672,579 | 18,121,360 | 20,038,481 |
| Net Total | (18,368,061) | (20,785,526) | (19,672,579) | (18,121,360) | (20,038,481) |

2022 OPERATING BUDGET

Costing Center: 20-139-GRANTS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| 350550 - RES FUND - DEVELOPMENT | 0 | 0 | 0 | 52,300 | 55,600 |
| 350720 - RES FUND - OPTG SURPLUS | 0 | 0 | 0 | 7,160 | 40,000 |
| | 0 | 0 | 0 | 59,460 | 95,600 |
| Expenses | | | | | |
| 530591 - ROSE CITY KIDS | 0 | 0 | 20,000 | 20,000 | 25,000 |
| 530593 - NIAGARA SAFETY VILLAGE | 0 | 0 | 6,000 | 6,000 | 6,000 |
| 530594 - OPEN ARMS MISSION | 0 | 0 | 45,000 | 45,000 | 45,000 |
| 540530 - AIRPORT | 86,671 | 86,671 | 86,671 | 86,671 | 86,671 |
| 540550 - WELLAND PUBLIC LIBRARY | 2,167,475 | 1,916,685 | 2,167,475 | 2,219,775 | 2,336,115 |
| 540560 - PERMISSIVE GRANTS | 276,142 | 275,142 | 54,142 | 61,310 | 70,369 |
| 540610 - WEL HISTORICAL MUSEUM | 277,231 | 249,231 | 228,716 | 228,716 | 272,719 |
| 540620 - NIAGARA COLLEGE | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 540640 - WEL CTY GEN HOSPITAL | 25,000 | 25,000 | 0 | 0 | 0 |
| 540660 - THE HOPE CENTRE | 0 | 0 | 65,000 | 65,000 | 0 |
| 540670 - FOUNDATION FOND FOYER RICH | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 540680 - CITY OF WELLAND HERITAGE ADVISORY | 0 | 0 | 13,235 | 13,145 | 14,108 |
| 540682 - NON PROFIT CENTRAL FIRE HALL | 0 | 0 | 50,000 | 50,000 | 50,000 |
| 540683 - RESIDENTIAL HOSPICE NIAGARA EXPANSION | 0 | 0 | 85,000 | 85,000 | 85,000 |
| | 2,982,519 | 2,702,729 | 2,971,239 | 3,030,617 | 3,140,982 |
| Net Total | (2,982,519) | (2,702,729) | (2,971,239) | (2,971,157) | (3,045,382) |

2022 OPERATING BUDGET

Costing Center: 20-140-LEGAL

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320360 - FEE/SC - LEGAL FEES | 1,500 | 2,030 | 1,500 | 477 | 1,500 |
| | 1,500 | 2,030 | 1,500 | 477 | 1,500 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 144,813 | 76,835 | 148,637 | 50,897 | 154,259 |
| 510200 - EMPLOYEE BENEFITS | 29,125 | 24,574 | 30,050 | 19,947 | 31,450 |
| 520010 - OFFICE EQUIP/SUPPLIES | 600 | 344 | 600 | 429 | 600 |
| 520020 - POSTAGE | 300 | 99 | 300 | 66 | 300 |
| 520090 - CONFERENCES/CONVENTIONS | 550 | 0 | 550 | 0 | 550 |
| 520100 - PROFESSIONAL DEVELOPMENT | 1,100 | 244 | 1,100 | 241 | 1,100 |
| 520110 - MEMBERSHIPS | 415 | 303 | 415 | 0 | 415 |
| 520200 - MILEAGE & MEETINGS | 200 | 0 | 200 | 0 | 200 |
| 520580 - TITLE SEARCH/LAND FEES | 5,000 | 4,408 | 5,000 | 1,591 | 5,000 |
| 540000 - OUTSIDE CONTRACTS | 300 | 70 | 300 | 0 | 300 |
| 550210 - LEGAL - RETAINER | 0 | 66,207 | 0 | 72,947 | 0 |
| 550220 - OUTSIDE LEGAL COSTS | 60,000 | 211,269 | 60,000 | 403,605 | 60,000 |
| | 242,403 | 384,352 | 247,152 | 549,723 | 254,174 |
| Net Total | (240,903) | (382,322) | (245,652) | (549,246) | (252,674) |

2022 OPERATING BUDGET

Costing Center: 20-150-HUMAN RESOURCES

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 322,794 | 283,995 | 331,873 | 290,670 | 360,385 |
| 510020 - OTHER SALARIES | 0 | (14,927) | 0 | (5,139) | 0 |
| 510040 - PART-TIME | 183,659 | 36,161 | 187,278 | 85,931 | 228,338 |
| 510100 - OVERTIME | 1,000 | 6,149 | 1,000 | 0 | 1,000 |
| 510200 - EMPLOYEE BENEFITS | 113,925 | 110,679 | 113,850 | 123,207 | 122,775 |
| 510230 - SELF INSURED EMP BENEFITS | 4,000 | 5,981 | 4,000 | 11,040 | 6,000 |
| 510240 - EAP ASSISTANCE PRGM | 17,000 | 16,068 | 17,700 | 16,045 | 17,700 |
| 520010 - OFFICE EQUIP/SUPPLIES | 3,775 | 2,768 | 3,775 | 1,488 | 3,775 |
| 520020 - POSTAGE | 800 | 512 | 800 | 506 | 800 |
| 520050 - ADVERTISING | 26,605 | 12,706 | 26,605 | 15,440 | 26,605 |
| 520060 - CITY PROMOTIONS | 15,000 | 2,930 | 15,000 | 1,452 | 15,000 |
| 520090 - CONFERENCES/CONVENTIONS | 2,940 | 729 | 2,940 | 300 | 2,940 |
| 520100 - PROFESSIONAL DEVELOPMENT | 8,250 | 0 | 8,250 | 3,565 | 8,250 |
| 520110 - MEMBERSHIPS | 1,525 | 1,845 | 3,000 | 1,719 | 3,000 |
| 520140 - CORPORATE TRAINING | 20,000 | 8,475 | 20,000 | 17,165 | 20,000 |
| 520200 - MILEAGE & MEETINGS | 3,000 | 269 | 3,000 | 592 | 3,000 |
| 520250 - MISCELLANEOUS | 1,800 | 0 | 1,800 | 132 | 1,800 |
| 520650 - MOBILE COMMUNICATIONS | 1,000 | 999 | 1,000 | 649 | 1,000 |
| 530000 - OUTSIDE CONSULTING | 24,000 | 39,221 | 26,500 | 30,497 | 30,000 |
| 540000 - OUTSIDE CONTRACTS | 300 | 52 | 300 | 0 | 300 |
| 550220 - OUTSIDE LEGAL COSTS | 90,000 | 201,314 | 120,000 | 152,477 | 120,000 |
| 550300 - UNION NEGOTIATIONS | 6,000 | 1,498 | 6,000 | 3,581 | 6,000 |
| 550350 - PRINTING | 1,500 | 0 | 1,500 | 568 | 1,500 |
| | 848,873 | 717,421 | 896,171 | 751,885 | 980,168 |
| Net Total | (848,873) | (717,421) | (896,171) | (751,885) | (980,168) |

2022 OPERATING BUDGET

Costing Center: 20-210-FIRE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Revenues | | | | | |
| 320150 - OTHER GRANTS | 0 | 0 | 0 | 17,400 | 0 |
| 320370 - FEE/SC - INSPECTION FEES | 20,000 | 19,663 | 36,500 | 37,247 | 59,767 |
| 320460 - FEE/SC - MISCELLANEOUS | 27,500 | 22,974 | 37,000 | 65,546 | 76,429 |
| 320710 - FEE/SC - SMOKE ALARMS | 1,000 | 1,345 | 1,000 | 1,096 | 1,000 |
| 320850 - FEE/SC - FIREWORKS | 1,000 | 0 | 1,600 | 0 | 1,700 |
| 330370 - FEES FOR SERVICE | 0 | 1,548 | 3,000 | 0 | 117,534 |
| 330580 - PERSECUTION RETURNS | 0 | 0 | 25,000 | 0 | 0 |
| | 49,500 | 45,531 | 104,100 | 121,289 | 256,430 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 6,380,197 | 6,498,908 | 6,823,784 | 6,030,031 | 7,513,627 |
| 510020 - OTHER SALARIES | 0 | (2,625) | 0 | (8,296) | 0 |
| 510040 - PART-TIME | 0 | 0 | 0 | 18,839 | 0 |
| 510100 - OVERTIME | 124,000 | 125,491 | 144,000 | 130,026 | 144,000 |
| 510200 - EMPLOYEE BENEFITS | 1,705,150 | 1,805,462 | 1,836,275 | 1,746,346 | 2,034,475 |
| 520010 - OFFICE EQUIP/SUPPLIES | 10,000 | 8,008 | 10,000 | 7,079 | 10,000 |
| 520020 - POSTAGE | 1,250 | 235 | 1,400 | 392 | 1,850 |
| 520030 - OPERATING EQUIP/SUPPLIES | 116,000 | 116,000 | 116,000 | 68,774 | 120,640 |
| 520060 - CITY PROMOTIONS | 10,500 | 1,649 | 10,500 | 3,040 | 10,500 |
| 520090 - CONFERENCES/CONVENTIONS | 4,400 | 1,534 | 4,400 | 1,384 | 4,400 |
| 520100 - PROFESSIONAL DEVELOPMENT | 38,500 | 20,868 | 38,500 | 30,523 | 38,500 |
| 520110 - MEMBERSHIPS | 3,850 | 2,716 | 3,975 | 2,640 | 3,975 |
| 520200 - MILEAGE & MEETINGS | 2,000 | 195 | 2,000 | 464 | 2,000 |
| 520230 - UNIFORMS/CLOTHING | 61,000 | 61,000 | 61,000 | 38,266 | 0 |
| 520250 - MISCELLANEOUS | 2,000 | 1,117 | 2,000 | 104 | 2,000 |
| 520650 - MOBILE COMMUNICATIONS | 15,000 | 16,270 | 15,000 | 8,367 | 15,000 |
| 540000 - OUTSIDE CONTRACTS | 212,500 | 203,907 | 228,000 | 167,603 | 250,800 |
| 550110 - AWARDS | 1,500 | 938 | 1,500 | 497 | 1,700 |
| 550220 - OUTSIDE LEGAL COSTS | 1,500 | 15,564 | 4,000 | 6,575 | 15,000 |
| 550360 - VOLUNTEERS | 276,500 | 237,516 | 282,500 | 238,816 | 293,800 |
| 560150 - CAPITAL EQUIP & VEHICLES | 126,000 | 126,050 | 126,000 | 53,048 | 0 |
| 580510 - TRANSFER TO RESERVE FUND | 350,000 | 350,000 | 350,000 | 350,000 | 0 |
| | 9,441,847 | 9,590,802 | 10,060,834 | 8,894,516 | 10,462,267 |
| Net Total | (9,392,347) | (9,545,271) | (9,956,734) | (8,773,227) | (10,205,837) |

2022 OPERATING BUDGET

Costing Center: 20-310-ENGINEERING - ADMINISTRATION

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| 320050 - ONTARIO SPECIFIC GRANTS | 3,000 | 0 | 0 | 0 | 0 |
| 320370 - FEE/SC - INSPECTION FEES | 151,945 | 147,158 | 151,945 | 0 | 137,154 |
| 320380 - FEE/SC - TENDER FEES | 3,000 | 600 | 3,000 | 0 | 0 |
| 320390 - FEE/SC - EXTRNL SERVICES | 1,000 | 0 | 1,000 | 0 | 0 |
| 320810 - FEE/SC - ENG REVIEW/INSPECTION | 37,000 | 600 | 30,000 | 180 | 30,000 |
| | 195,945 | 148,358 | 185,945 | 180 | 167,154 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 1,854,389 | 1,600,428 | 1,860,588 | 1,416,605 | 2,061,520 |
| 510020 - OTHER SALARIES | 0 | (68,127) | 0 | (16,113) | 0 |
| 510040 - PART-TIME | 0 | 190,609 | 0 | 29,329 | 0 |
| 510100 - OVERTIME | 61,113 | 83,314 | 61,113 | 38,871 | 85,000 |
| 510200 - EMPLOYEE BENEFITS | 565,450 | 507,843 | 589,648 | 471,848 | 635,590 |
| 520010 - OFFICE EQUIP/SUPPLIES | 6,500 | 10,435 | 6,500 | 5,890 | 6,500 |
| 520020 - POSTAGE | 2,000 | 2,510 | 2,000 | 634 | 2,000 |
| 520030 - OPERATING EQUIP/SUPPLIES | 6,525 | 7,549 | 6,525 | 17,632 | 6,525 |
| 520060 - CITY PROMOTIONS | 500 | 184 | 500 | 0 | 0 |
| 520090 - CONFERENCES/CONVENTIONS | 9,350 | 622 | 9,350 | 1,656 | 9,350 |
| 520100 - PROFESSIONAL DEVELOPMENT | 17,600 | 5,591 | 17,600 | 1,829 | 17,600 |
| 520110 - MEMBERSHIPS | 8,580 | 4,311 | 8,580 | 9,340 | 8,580 |
| 520200 - MILEAGE & MEETINGS | 4,000 | 971 | 4,000 | 523 | 4,000 |
| 520220 - CAR ALLOWANCE | 4,800 | 0 | 4,800 | 3,200 | 6,000 |
| 520230 - UNIFORMS/CLOTHING | 3,000 | 4,068 | 3,500 | 3,143 | 3,500 |
| 520240 - MEAL ALLOWANCE | 2,000 | 138 | 2,000 | 338 | 2,000 |
| 520650 - MOBILE COMMUNICATIONS | 9,000 | 7,334 | 8,000 | 6,255 | 8,000 |
| 530000 - OUTSIDE CONSULTING | 30,000 | 2,773 | 15,000 | 6,896 | 15,000 |
| 540000 - OUTSIDE CONTRACTS | 3,000 | 2,201 | 5,000 | 0 | 5,000 |
| 540330 - CNTRCT - SWR CCTV | 100,000 | 86,916 | 100,000 | 32,588 | 0 |
| 580090 - INTERDEPT RECOVERIES | (869,393) | (551,413) | (869,393) | (519,294) | (869,393) |
| | 1,818,414 | 1,898,256 | 1,835,311 | 1,511,173 | 2,006,772 |
| Net Total | (1,622,469) | (1,749,899) | (1,649,366) | (1,510,993) | (1,839,618) |

2022 OPERATING BUDGET

Costing Center: 20-315-STREETLIGHTING

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenses | | | | | |
| 520030 - OPERATING EQUIP/SUPPLIES | 1,000 | 1,099 | 1,000 | 1,199 | 1,000 |
| 520090 - CONFERENCES/CONVENTIONS | 2,750 | 0 | 2,750 | 0 | 2,750 |
| 520200 - MILEAGE & MEETINGS | 500 | 0 | 500 | 0 | 500 |
| 520610 - UTILITIES - HYDRO | 270,000 | 307,850 | 250,000 | 222,586 | 290,000 |
| 540000 - OUTSIDE CONTRACTS | 130,000 | 136,355 | 140,000 | 129,624 | 140,000 |
| | 404,250 | 445,304 | 394,250 | 353,410 | 434,250 |
| Net Total | (404,250) | (445,304) | (394,250) | (353,410) | (434,250) |

2022 OPERATING BUDGET

Costing Center: 20-316-SIDEWALKS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 21,970 | 8,423 | 17,000 | 13,269 | 18,000 |
| 510040 - PART-TIME | 35,000 | 27,983 | 35,000 | 37,610 | 35,000 |
| 510100 - OVERTIME | 0 | 217 | 0 | 0 | 0 |
| 510200 - EMPLOYEE BENEFITS | 9,100 | 6,396 | 8,325 | 7,922 | 9,500 |
| 520030 - OPERATING EQUIP/SUPPLIES | 3,500 | 0 | 3,500 | 785 | 3,500 |
| 540000 - OUTSIDE CONTRACTS | 12,500 | 0 | 10,000 | 0 | 10,000 |
| | 82,070 | 43,019 | 73,825 | 59,585 | 76,000 |
| Net Total | (82,070) | (43,019) | (73,825) | (59,585) | (76,000) |

2022 OPERATING BUDGET

Costing Center: 20-320-ROADWAYS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| 320390 - FEE/SC - EXTRNL SERVICES | 0 | 2,271 | 0 | 0 | 0 |
| 330360 - MISCELLANEOUS | 0 | 811 | 0 | 884 | 0 |
| | 0 | 3,082 | 0 | 884 | 0 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 856,685 | 803,396 | 875,000 | 778,740 | 986,286 |
| 510020 - OTHER SALARIES | 0 | (3,094) | 0 | (498) | 0 |
| 510040 - PART-TIME | 56,000 | 30,864 | 55,000 | 24,472 | 55,000 |
| 510100 - OVERTIME | 6,000 | 6,869 | 6,850 | 4,479 | 6,800 |
| 510200 - EMPLOYEE BENEFITS | 351,675 | 407,397 | 339,050 | 415,161 | 398,275 |
| 520030 - OPERATING EQUIP/SUPPLIES | 210,524 | 247,091 | 210,524 | 184,911 | 210,524 |
| 520040 - EQUIPMENT RENTALS | 500 | 0 | 10,000 | 0 | 10,000 |
| 520090 - CONFERENCES/CONVENTIONS | 2,750 | 2,257 | 2,750 | 0 | 2,750 |
| 520100 - PROFESSIONAL DEVELOPMENT | 11,550 | 13,394 | 11,550 | 2,359 | 11,550 |
| 520110 - MEMBERSHIPS | 2,200 | 475 | 2,200 | 584 | 2,200 |
| 520200 - MILEAGE & MEETINGS | 100 | 48 | 100 | 0 | 100 |
| 520230 - UNIFORMS/CLOTHING | 9,000 | 7,044 | 9,000 | 7,192 | 9,000 |
| 520240 - MEAL ALLOWANCE | 1,500 | 1,459 | 1,500 | 540 | 1,500 |
| 520250 - MISCELLANEOUS | 200 | 265 | 400 | 450 | 400 |
| 540000 - OUTSIDE CONTRACTS | 65,000 | 8,055 | 65,000 | 22,743 | 65,000 |
| | 1,573,684 | 1,525,521 | 1,588,924 | 1,441,133 | 1,759,385 |
| Net Total | (1,573,684) | (1,522,439) | (1,588,924) | (1,440,249) | (1,759,385) |

2022 OPERATING BUDGET

Costing Center: 20-321-TRAFFIC CONTROL

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320390 - FEE/SC - EXTRNL SERVICES | 15,000 | 10,098 | 15,000 | 14,250 | 15,000 |
| 330320 - SUBDIVIDERS CONTRIBUTION | 1,000 | 0 | 1,000 | 0 | 0 |
| 330360 - MISCELLANEOUS | 1,000 | 994 | 1,000 | 900 | 1,000 |
| | 17,000 | 11,092 | 17,000 | 15,150 | 16,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 140,400 | 163,129 | 0 | 7,776 | 0 |
| 510020 - OTHER SALARIES | 0 | (8,153) | 0 | 0 | 0 |
| 510040 - PART-TIME | 5,000 | 3,110 | 0 | 0 | 0 |
| 510100 - OVERTIME | 3,000 | 885 | 0 | 0 | 0 |
| 510200 - EMPLOYEE BENEFITS | 30,850 | 43,141 | 0 | 1,521 | 0 |
| 520010 - OFFICE EQUIP/SUPPLIES | 250 | 250 | 250 | 36 | 250 |
| 520020 - POSTAGE | 50 | 0 | 50 | 0 | 50 |
| 520030 - OPERATING EQUIP/SUPPLIES | 35,000 | 37,126 | 35,000 | 21,331 | 35,000 |
| 520040 - EQUIPMENT RENTALS | 50 | 4,783 | 50 | 0 | 50 |
| 520050 - ADVERTISING | 400 | 0 | 400 | 0 | 400 |
| 520090 - CONFERENCES/CONVENTIONS | 3,850 | 2,484 | 0 | 0 | 0 |
| 520100 - PROFESSIONAL DEVELOPMENT | 2,750 | 0 | 0 | 0 | 0 |
| 520110 - MEMBERSHIPS | 1,760 | 658 | 0 | 0 | 0 |
| 520200 - MILEAGE & MEETINGS | 1,500 | 220 | 1,500 | 0 | 1,500 |
| 520230 - UNIFORMS/CLOTHING | 200 | 0 | 200 | 0 | 200 |
| 520650 - MOBILE COMMUNICATIONS | 1,000 | 247 | 700 | 124 | 700 |
| 530000 - OUTSIDE CONSULTING | 7,000 | 7,737 | 7,000 | 6,686 | 7,000 |
| 540000 - OUTSIDE CONTRACTS | 45,000 | 43,168 | 40,000 | 37,899 | 40,000 |
| 540080 - CNTRCT-PAVEMENT MARKINGS | 98,000 | 68,010 | 90,000 | 30,935 | 90,000 |
| 540090 - CNTRCT-RAIL CROSSING | 44,000 | 45,210 | 44,000 | 41,311 | 44,000 |
| | 420,060 | 412,004 | 219,150 | 147,618 | 219,150 |
| Net Total | (403,060) | (400,912) | (202,150) | (132,468) | (203,150) |

2022 OPERATING BUDGET

Costing Center: 20-322-WINTER CONTROL

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|--------------------|------------------|--------------------|------------------|--------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 301,055 | 248,407 | 335,000 | 198,354 | 338,000 |
| 510040 - PART-TIME | 97,000 | 69,020 | 56,000 | 19,693 | 56,000 |
| 510100 - OVERTIME | 50,000 | 34,184 | 45,000 | 4,657 | 45,000 |
| 510200 - EMPLOYEE BENEFITS | 131,550 | 60,302 | 137,675 | 44,420 | 145,325 |
| 520030 - OPERATING EQUIP/SUPPLIES | 165,000 | 229,101 | 165,000 | 138,759 | 165,000 |
| 520040 - EQUIPMENT RENTALS | 297,000 | 207,261 | 182,000 | 77,388 | 182,000 |
| 520240 - MEAL ALLOWANCE | 750 | 0 | 750 | 0 | 0 |
| 540000 - OUTSIDE CONTRACTS | 67,500 | 5,976 | 173,064 | 132,544 | 173,064 |
| | 1,109,855 | 854,251 | 1,094,489 | 615,815 | 1,104,389 |
| Net Total | (1,109,855) | (854,251) | (1,094,489) | (615,815) | (1,104,389) |

2022 OPERATING BUDGET

Costing Center: 20-323-FLEET

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|--------------------|--------------------|------------------|------------------|--------------------|
| Revenues | | | | | |
| 330200 - SALE OF EQUIPMENT | 50,000 | 164,812 | 50,000 | 928 | 50,000 |
| | 50,000 | 164,812 | 50,000 | 928 | 50,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 364,895 | 379,209 | 372,296 | 379,010 | 382,776 |
| 510020 - OTHER SALARIES | 0 | (609) | 0 | (3,121) | 0 |
| 510040 - PART-TIME | 0 | 185 | 0 | 0 | 0 |
| 510100 - OVERTIME | 500 | 1,437 | 500 | 1,372 | 500 |
| 510200 - EMPLOYEE BENEFITS | 122,150 | 194,994 | 127,875 | 206,221 | 133,000 |
| 520010 - OFFICE EQUIP/SUPPLIES | 0 | 311 | 0 | 0 | 0 |
| 520030 - OPERATING EQUIP/SUPPLIES | 14,100 | 504 | 14,100 | 1,644 | 14,100 |
| 520040 - EQUIPMENT RENTALS | 100 | 0 | 100 | 0 | 100 |
| 520050 - ADVERTISING | 100 | 0 | 100 | 0 | 100 |
| 520090 - CONFERENCES/CONVENTIONS | 1,650 | 194 | 1,650 | 356 | 1,650 |
| 520100 - PROFESSIONAL DEVELOPMENT | 1,100 | 2,027 | 1,100 | 3,883 | 1,100 |
| 520110 - MEMBERSHIPS | 800 | 893 | 800 | 0 | 800 |
| 520200 - MILEAGE & MEETINGS | 0 | 40 | 0 | 17 | 0 |
| 520230 - UNIFORMS/CLOTHING | 500 | 2,128 | 2,000 | 85 | 2,200 |
| 520240 - MEAL ALLOWANCE | 0 | 243 | 0 | 132 | 0 |
| 520250 - MISCELLANEOUS | 0 | 134 | 0 | 0 | 0 |
| 520650 - MOBILE COMMUNICATIONS | 400 | 252 | 400 | 224 | 400 |
| 520670 - FREIGHT/DELIVERY | 15,000 | 23,479 | 45,000 | 19,672 | 45,000 |
| 520720 - INS - FLEET | 197,550 | 199,184 | 75,164 | 84,443 | 93,372 |
| 540000 - OUTSIDE CONTRACTS | 0 | 11,219 | 0 | 0 | 0 |
| 560020 - FUEL - VEHICLES | 410,000 | 403,729 | 440,000 | 265,708 | 472,000 |
| 560030 - LICENCE RENEWALS | 62,100 | 57,591 | 62,100 | 58,409 | 62,100 |
| 580090 - INTERDEPT RECOVERIES | (165,479) | (150,605) | (165,479) | (98,045) | (165,479) |
| 580510 - TRANSFER TO RESERVE FUND | 50,000 | 159,318 | 50,000 | 0 | 50,000 |
| | 1,075,466 | 1,285,860 | 1,027,706 | 920,008 | 1,093,719 |
| Net Total | (1,025,466) | (1,121,048) | (977,706) | (919,080) | (1,043,719) |

2022 OPERATING BUDGET

Costing Center: 20-325-PUBLIC WORKS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| 330360 - MISCELLANEOUS | 0 | 3,302 | 0 | 102 | 0 |
| | 0 | 3,302 | 0 | 102 | 0 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 1,075,000 | 1,117,502 | 1,115,000 | 1,067,787 | 1,130,000 |
| 510020 - OTHER SALARIES | 0 | (11,927) | 0 | (14,970) | 0 |
| 510040 - PART-TIME | 50,000 | 8,020 | 45,000 | 6,457 | 45,000 |
| 510100 - OVERTIME | 30,000 | 15,750 | 30,000 | 23,202 | 30,000 |
| 510200 - EMPLOYEE BENEFITS | 376,550 | 308,278 | 386,950 | 307,331 | 399,050 |
| 520010 - OFFICE EQUIP/SUPPLIES | 20,000 | 9,288 | 20,000 | 7,234 | 20,000 |
| 520030 - OPERATING EQUIP/SUPPLIES | 460,000 | 608,562 | 520,000 | 468,004 | 520,000 |
| 520040 - EQUIPMENT RENTALS | 300 | 0 | 1,200 | 947 | 1,200 |
| 520050 - ADVERTISING | 200 | 0 | 200 | 0 | 0 |
| 520090 - CONFERENCES/CONVENTIONS | 6,370 | 1,087 | 6,370 | (204) | 6,370 |
| 520100 - PROFESSIONAL DEVELOPMENT | 2,460 | 282 | 4,460 | 2,656 | 4,460 |
| 520110 - MEMBERSHIPS | 2,970 | 1,695 | 2,970 | 902 | 2,970 |
| 520200 - MILEAGE & MEETINGS | 500 | 337 | 500 | 0 | 500 |
| 520230 - UNIFORMS/CLOTHING | 5,800 | 5,135 | 5,800 | 1,963 | 5,800 |
| 520240 - MEAL ALLOWANCE | 2,000 | 768 | 2,000 | 574 | 2,000 |
| 520250 - MISCELLANEOUS | 200 | 95 | 200 | 225 | 200 |
| 520650 - MOBILE COMMUNICATIONS | 21,000 | 19,701 | 21,000 | 17,045 | 21,000 |
| 540000 - OUTSIDE CONTRACTS | 150,000 | 122,755 | 150,000 | 97,073 | 150,000 |
| 580090 - INTERDEPT RECOVERIES | (949,204) | (498,218) | (949,204) | (561,840) | (949,204) |
| | 1,254,146 | 1,710,700 | 1,362,446 | 1,424,384 | 1,389,346 |
| Net Total | (1,254,146) | (1,707,399) | (1,362,446) | (1,424,283) | (1,389,346) |

2022 OPERATING BUDGET

Costing Center: 20-327-STORM SEWERS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|-----------------|------------------|-----------------|------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 66,939 | 35,387 | 40,000 | 25,243 | 42,000 |
| 510040 - PART-TIME | 5,000 | 344 | 2,500 | 151 | 2,500 |
| 510100 - OVERTIME | 300 | 1,053 | 100 | 912 | 100 |
| 510200 - EMPLOYEE BENEFITS | 23,100 | 7,261 | 13,625 | 5,225 | 14,150 |
| 520030 - OPERATING EQUIP/SUPPLIES | 7,000 | 13,093 | 7,000 | 18,769 | 7,000 |
| 540000 - OUTSIDE CONTRACTS | 60,000 | 5,563 | 60,000 | 21,957 | 60,000 |
| | 162,339 | 62,702 | 123,225 | 72,256 | 125,750 |
| Net Total | (162,339) | (62,702) | (123,225) | (72,256) | (125,750) |

2022 OPERATING BUDGET

Costing Center: 20-350-CROSSING GUARDS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenses | | | | | |
| 510040 - PART-TIME | 315,777 | 174,180 | 322,140 | 132,182 | 335,899 |
| 510200 - EMPLOYEE BENEFITS | 34,900 | 16,987 | 36,175 | 12,791 | 38,450 |
| 520030 - OPERATING EQUIP/SUPPLIES | 200 | 0 | 200 | 1,322 | 200 |
| 520230 - UNIFORMS/CLOTHING | 500 | 0 | 500 | 30 | 500 |
| 520250 - MISCELLANEOUS | 1,000 | 30 | 1,000 | 0 | 1,000 |
| | 352,377 | 191,197 | 360,015 | 146,326 | 376,049 |
| Net Total | (352,377) | (191,197) | (360,015) | (146,326) | (376,049) |

2022 OPERATING BUDGET

Costing Center: 20-380-PARKING

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---|-----------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 330010 - FINES | 300,000 | 212,960 | 225,000 | 173,333 | 225,000 |
| 330030 - MAGISTRATE PROCEEDS | 250 | 0 | 250 | 0 | 250 |
| 330360 - MISCELLANEOUS | 0 | 341 | 0 | 0 | 0 |
| 330470 - LOT 1 - COURTHOUSE | 90,000 | 47,305 | 67,500 | 21,519 | 67,500 |
| 330540 - LOT 8 - PLYMOUTH/CHURCHILL | 46,000 | 24,516 | 34,500 | 20,898 | 34,500 |
| 330550 - ON STREET/SNOW REMOVAL PERMITS | 1,500 | 3,448 | 1,500 | 3,610 | 1,500 |
| | 437,750 | 288,569 | 328,750 | 219,359 | 328,750 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 301,133 | 258,691 | 468,762 | 443,434 | 493,629 |
| 510020 - OTHER SALARIES | 0 | (855) | 0 | (7,695) | 0 |
| 510040 - PART-TIME | 25,500 | 31,042 | 0 | 15,602 | 0 |
| 510100 - OVERTIME | 1,100 | 3,239 | 1,100 | 2,449 | 1,100 |
| 510200 - EMPLOYEE BENEFITS | 110,825 | 110,974 | 149,900 | 159,963 | 156,100 |
| 520010 - OFFICE EQUIP/SUPPLIES | 5,500 | 1,742 | 5,500 | 2,245 | 5,500 |
| 520020 - POSTAGE | 3,000 | 1,991 | 3,000 | 2,277 | 3,000 |
| 520030 - OPERATING EQUIP/SUPPLIES | 5,000 | 2,968 | 5,000 | 2,277 | 5,000 |
| 520040 - EQUIPMENT RENTALS | 600 | 330 | 600 | 302 | 600 |
| 520090 - CONFERENCES/CONVENTIONS | 1,650 | 0 | 5,500 | 0 | 5,500 |
| 520100 - PROFESSIONAL DEVELOPMENT | 2,200 | 402 | 4,950 | 61 | 4,950 |
| 520110 - MEMBERSHIPS | 660 | 671 | 2,420 | 1,274 | 2,420 |
| 520200 - MILEAGE & MEETINGS | 300 | 166 | 300 | 0 | 300 |
| 520230 - UNIFORMS/CLOTHING | 2,200 | 2,812 | 3,000 | 4,045 | 3,000 |
| 520240 - MEAL ALLOWANCE | 200 | 75 | 200 | 71 | 200 |
| 520340 - BANK SERVICE CHARGES | 3,000 | 1,283 | 3,000 | 1,040 | 3,000 |
| 520650 - MOBILE COMMUNICATIONS | 5,000 | 5,762 | 6,000 | 5,170 | 6,000 |
| 540000 - OUTSIDE CONTRACTS | 6,000 | 2,120 | 6,000 | 1,768 | 6,000 |
| 580500 - TRANSFER TO RESERVES | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| | 483,868 | 433,412 | 675,232 | 644,283 | 706,299 |
| Net Total | (46,118) | (144,843) | (346,482) | (424,924) | (377,549) |

2022 OPERATING BUDGET

Costing Center: 20-402-ROWING CANADA NATIONAL CHAMPIONSHIPS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|------------------------------------|-------------|-------------|---------------|-------------|---------------|
| Revenues | | | | | |
| 320650 - FEE/SC - APPLICATION FEES | 0 | 0 | 49,000 | 0 | 49,000 |
| 330250 - DONATIONS | 0 | 0 | 2,000 | 0 | 2,000 |
| | 0 | 0 | 51,000 | 0 | 51,000 |
| Expenses | | | | | |
| 520030 - OPERATING EQUIP/SUPPLIES | 0 | 0 | 9,150 | 0 | 9,150 |
| 520040 - EQUIPMENT RENTALS | 0 | 0 | 6,525 | 0 | 6,525 |
| 520250 - MISCELLANEOUS | 0 | 0 | 6,200 | 0 | 6,200 |
| 530560 - VOLUNTEER SERVICES | 0 | 0 | 2,800 | 0 | 2,800 |
| 530570 - SPECIAL EVENTS | 0 | 0 | 14,380 | 0 | 14,380 |
| 540000 - OUTSIDE CONTRACTS | 0 | 0 | 11,945 | 0 | 11,945 |
| | 0 | 0 | 51,000 | 0 | 51,000 |
| Net Total | 0 | 0 | 0 | 0 | 0 |

2022 OPERATING BUDGET

Costing Center: 20-403-CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|------------------------------------|-------------|-------------|---------------|----------------|-------------|
| Revenues | | | | | |
| 320650 - FEE/SC - APPLICATION FEES | 0 | 0 | 13,000 | 0 | 0 |
| 320940 - FEE/SC - FOOD SERVICES | 0 | 0 | 10,250 | 0 | 0 |
| | 0 | 0 | 23,250 | 0 | 0 |
| Expenses | | | | | |
| 520030 - OPERATING EQUIP/SUPPLIES | 0 | 0 | 2,000 | 62 | 0 |
| 520250 - MISCELLANEOUS | 0 | 0 | 560 | 0 | 0 |
| 530560 - VOLUNTEER SERVICES | 0 | 0 | 1,000 | 1,378 | 0 |
| 530570 - SPECIAL EVENTS | 0 | 0 | 12,250 | 226 | 0 |
| 540000 - OUTSIDE CONTRACTS | 0 | 0 | 7,440 | 3,060 | 0 |
| | 0 | 0 | 23,250 | 4,726 | 0 |
| Net Total | 0 | 0 | 0 | (4,726) | 0 |

2022 OPERATING BUDGET

Costing Center: 20-405-RECREATION - PROGRAMS/SERVICES

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| Revenues | | | | | |
| 320040 - FEDERAL GRANTS | 0 | 36,129 | 0 | 5,000 | 0 |
| 320050 - ONTARIO SPECIFIC GRANTS | 42,700 | 42,700 | 42,700 | 42,700 | 42,700 |
| 320150 - OTHER GRANTS | 0 | 4,434 | 0 | 35,334 | 0 |
| 320410 - FEE/SC - EQUIP RENTALS | 2,000 | 385 | 1,000 | 51 | 2,000 |
| 320460 - FEE/SC - MISCELLANEOUS | 2,500 | 568 | 1,250 | 2,902 | 1,250 |
| 320490 - FEE/SC - POOLS | 15,300 | 0 | 7,650 | 1,087 | 15,300 |
| 320500 - FEE/SC - SUMMER CAMPS | 125,000 | 0 | 62,500 | 95,623 | 125,000 |
| 320510 - FEE/SC - ADULT PROGRAMS | 68,000 | 21,742 | 34,000 | 8,433 | 68,000 |
| 320520 - FEE/SC - CHILD PROGRAMS | 33,000 | 6,833 | 16,500 | 2,015 | 33,000 |
| 320530 - FEE/SC - PRINTING | 300 | 0 | 150 | 0 | 300 |
| 320550 - FEE/SC - SPORTS PROMO | 2,000 | 0 | 1,000 | (90) | 2,000 |
| 320560 - FEE/SC - SENIOR PROGRAMS | 67,500 | 20,516 | 33,750 | 13,665 | 67,500 |
| 320570 - FEE/SC - MEMBERSHIPS | 55,100 | 14,992 | 27,550 | 10,451 | 55,100 |
| 320910 - FEE/SC - ARTS & CULTURE PROGRM | 25,000 | 5,649 | 12,500 | 5,308 | 25,000 |
| 320930 - FEE/SC - FIT/AQUA PUNCH CARDS | 76,500 | 6,306 | 38,250 | 49,992 | 25,000 |
| 320931 - FEE/SC - REC RENTALS @ | 0 | 0 | 0 | 0 | 67,600 |
| 320932 - FEE/SC - BOAT RENTAL PROGRAM EQUIPMENT | 0 | 0 | 0 | 0 | 5,000 |
| 320940 - FEE/SC - FOOD SERVICES | 28,500 | 7,640 | 14,250 | 5 | 28,500 |
| 330250 - DONATIONS | 6,000 | 21,180 | 3,000 | 7,424 | 6,000 |
| | 549,400 | 189,047 | 296,050 | 279,901 | 569,250 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 527,998 | 435,053 | 547,343 | 486,364 | 708,668 |
| 510020 - OTHER SALARIES | 0 | (1,107) | 0 | (9,599) | 0 |
| 510040 - PART-TIME | 581,559 | 172,742 | 468,610 | 441,779 | 599,265 |
| 510100 - OVERTIME | 13,736 | 1,776 | 3,000 | 5,792 | 13,736 |
| 510200 - EMPLOYEE BENEFITS | 240,100 | 176,982 | 231,800 | 211,200 | 309,825 |
| 520010 - OFFICE EQUIP/SUPPLIES | 7,000 | 8,457 | 4,000 | 8,853 | 7,000 |
| 520020 - POSTAGE | 400 | 207 | 200 | 121 | 200 |
| 520040 - EQUIPMENT RENTALS | 4,000 | 2,568 | 5,000 | 874 | 5,000 |
| 520050 - ADVERTISING | 9,500 | 7,391 | 2,000 | 1,759 | 9,500 |
| 520060 - CITY PROMOTIONS | 11,000 | 135 | 2,500 | 192 | 11,000 |
| 520090 - CONFERENCES/CONVENTIONS | 2,200 | 0 | 1,500 | 228 | 1,500 |
| 520100 - PROFESSIONAL DEVELOPMENT | 2,200 | 1,139 | 1,500 | 708 | 1,500 |
| 520110 - MEMBERSHIPS | 3,000 | 3,621 | 3,000 | 2,529 | 3,000 |
| 520200 - MILEAGE & MEETINGS | 5,000 | 994 | 2,000 | 2,021 | 5,000 |
| 520220 - CAR ALLOWANCE | 1,800 | 1,560 | 1,800 | 2,590 | 0 |
| 520240 - MEAL ALLOWANCE | 300 | 41 | 300 | 55 | 300 |
| 520250 - MISCELLANEOUS | 750 | 16,564 | 2,500 | 903 | 2,500 |
| 520340 - BANK SERVICE CHARGES | 45,000 | 21,749 | 35,000 | 24,232 | 45,000 |
| 520650 - MOBILE COMMUNICATIONS | 4,000 | 3,323 | 4,000 | 2,513 | 5,000 |
| 520930 - FIT/AQUA PUNCH CARDS | 31,000 | 5,354 | 28,000 | 7,506 | 20,000 |

2022 OPERATING BUDGET

Costing Center: 20-405-RECREATION - PROGRAMS/SERVICES

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--|--------------------|------------------|--------------------|--------------------|--------------------|
| 520931 - BOAT RENTAL PROGRAM | 0 | 0 | 0 | 0 | 4,000 |
| 520932 - BOAT RENTAL PROGRAM EQUIPMENT | 0 | 0 | 0 | 0 | 10,000 |
| 520940 - FOOD SERVICES | 27,500 | 7,821 | 14,000 | 896 | 27,500 |
| 530490 - YOUTH PROGRAMS | 28,500 | 11,625 | 15,000 | 6,750 | 28,500 |
| 530500 - CHILDRENS PROGRAMS | 19,500 | 4,359 | 13,000 | 1,315 | 19,500 |
| 530510 - SUMMER CAMPS | 24,000 | 781 | 24,000 | 23,859 | 24,000 |
| 530520 - ADULT PROGRAMS | 34,000 | 12,783 | 28,000 | 7,947 | 21,730 |
| 530530 - SENIORS PROGRAMS | 31,500 | 16,773 | 19,500 | 34,289 | 19,230 |
| 530540 - SWIMMING POOL PROGRAM | 24,150 | 685 | 10,000 | 8,748 | 24,150 |
| 530550 - ARTS & CULTURE | 31,000 | 9,626 | 18,000 | 5,053 | 31,000 |
| 530560 - VOLUNTEER SERVICES | 32,000 | 4,477 | 12,000 | 27 | 32,000 |
| 530570 - SPECIAL EVENTS | 15,650 | 7,102 | 9,000 | 2,296 | 15,650 |
| 530580 - PROJECTS ASSOCIATION | 36,000 | 10,508 | 25,000 | 5,086 | 36,000 |
| 540000 - OUTSIDE CONTRACTS | 67,500 | 1,712 | 67,500 | 1,509 | 67,500 |
| 550030 - ARMOURED CAR SERVICES | 2,500 | 1,066 | 2,500 | 1,923 | 2,500 |
| | 1,864,343 | 947,867 | 1,601,553 | 1,290,317 | 2,111,254 |
| Net Total | (1,314,943) | (758,820) | (1,305,503) | (1,010,416) | (1,542,004) |

2022 OPERATING BUDGET

Costing Center: 20-410-PARKS / OPEN SPACES

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Revenues | | | | | |
| 320410 - FEE/SC - EQUIP RENTALS | 20,000 | 229 | 10,000 | 757 | 20,000 |
| 330250 - DONATIONS | 0 | 200 | 0 | 500 | 0 |
| 330400 - RENTS & LEASES | 12,400 | (522) | 6,200 | 9,642 | 12,400 |
| 350600 - RES FUND - LANDFILL SITE | 0 | 0 | 127,600 | 0 | 121,600 |
| 350720 - RES FUND - OPTG SURPLUS | 0 | 0 | 0 | 0 | 6,500 |
| | 32,400 | (93) | 143,800 | 10,899 | 160,500 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 869,208 | 949,279 | 870,000 | 851,579 | 887,000 |
| 510020 - OTHER SALARIES | 0 | (8,329) | 0 | (23,343) | 0 |
| 510040 - PART-TIME | 428,000 | 186,069 | 424,208 | 323,030 | 473,598 |
| 510100 - OVERTIME | 40,000 | 12,212 | 40,000 | 14,127 | 41,500 |
| 510200 - EMPLOYEE BENEFITS | 355,225 | 354,848 | 353,300 | 355,210 | 377,700 |
| 520030 - OPERATING EQUIP/SUPPLIES | 88,000 | 82,018 | 88,000 | 86,963 | 94,500 |
| 520040 - EQUIPMENT RENTALS | 3,400 | 2,397 | 3,400 | 4,360 | 3,400 |
| 520060 - CITY PROMOTIONS | 750 | 600 | 750 | 59 | 750 |
| 520090 - CONFERENCES/CONVENTIONS | 1,320 | 937 | 1,320 | 0 | 1,320 |
| 520100 - PROFESSIONAL DEVELOPMENT | 2,200 | 1,752 | 2,200 | 3,104 | 2,200 |
| 520110 - MEMBERSHIPS | 1,650 | 609 | 1,650 | 1,905 | 1,650 |
| 520230 - UNIFORMS/CLOTHING | 8,500 | 10,294 | 8,500 | 9,366 | 8,500 |
| 520240 - MEAL ALLOWANCE | 900 | 679 | 900 | 593 | 900 |
| 520610 - UTILITIES - HYDRO | 9,785 | 9,348 | 10,700 | 8,786 | 10,700 |
| 520620 - UTILITIES - WTR/SWR | 17,006 | 15,554 | 18,500 | 28,376 | 18,500 |
| 520650 - MOBILE COMMUNICATIONS | 7,000 | 7,351 | 7,000 | 7,098 | 7,000 |
| 520800 - SMALL TOOLS | 2,500 | 1,052 | 2,500 | 1,406 | 2,500 |
| 540000 - OUTSIDE CONTRACTS | 37,000 | 38,228 | 164,600 | 165,356 | 166,600 |
| 540010 - CNTRCT-JANITORIAL | 7,200 | 3,910 | 7,200 | 9,095 | 7,200 |
| 540020 - CNTRCT-PUBLIC PATHWAY | 3,500 | 2,950 | 3,500 | 3,000 | 3,500 |
| 540030 - CNTRCT-WEED CUTTING | 48,000 | 49,670 | 48,000 | 52,294 | 30,000 |
| 540050 - CNTRCT-OUTDR SKATE RINK | 2,000 | 2,481 | 2,000 | 1,409 | 2,000 |
| 540100 - CNTRCT-ELECTRICAL | 6,500 | 3,837 | 6,500 | 880 | 6,500 |
| 560030 - LICENCE RENEWALS | 500 | 865 | 500 | 225 | 500 |
| | 1,940,144 | 1,728,611 | 2,065,228 | 1,904,879 | 2,148,018 |
| Net Total | (1,907,744) | (1,728,703) | (1,921,428) | (1,893,980) | (1,987,518) |

2022 OPERATING BUDGET

Costing Center: 20-412-PLAYING FIELDS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320150 - OTHER GRANTS | 0 | 254 | 0 | 0 | 0 |
| 320440 - FEE/SC - SOCCER FIELDS | 2,550 | 0 | 1,275 | 126 | 2,550 |
| 320450 - FEE/SC - BALL DIAMONDS | 67,000 | 3,670 | 33,500 | 16,064 | 67,000 |
| 320840 - FEE/SC - HYDRO | 2,175 | 631 | 1,087 | 0 | 2,175 |
| | 71,725 | 4,556 | 35,862 | 16,190 | 71,725 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 64,056 | 63,826 | 90,000 | 68,715 | 92,000 |
| 510040 - PART-TIME | 46,000 | 11,304 | 50,000 | 49,048 | 50,000 |
| 510100 - OVERTIME | 6,400 | 626 | 6,400 | 2,619 | 6,400 |
| 510200 - EMPLOYEE BENEFITS | 25,950 | 15,743 | 37,500 | 24,141 | 49,375 |
| 520030 - OPERATING EQUIP/SUPPLIES | 13,500 | 7,633 | 13,500 | 8,666 | 13,500 |
| 520610 - UTILITIES - HYDRO | 18,361 | 6,516 | 18,361 | 4,599 | 18,361 |
| 540000 - OUTSIDE CONTRACTS | 3,500 | 2,210 | 3,500 | 3,550 | 3,500 |
| 540100 - CNTRCT-ELECTRICAL | 5,000 | 2,689 | 5,000 | 1,375 | 5,000 |
| | 182,767 | 110,546 | 224,261 | 162,713 | 238,136 |
| Net Total | (111,042) | (105,990) | (188,399) | (146,523) | (166,411) |

2022 OPERATING BUDGET

Costing Center: 20-415-URBAN FORESTRY

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 350720 - RES FUND - OPTG SURPLUS | 0 | 0 | 0 | 0 | 30,000 |
| | 0 | 0 | 0 | 0 | 30,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 415,000 | 302,771 | 435,000 | 328,026 | 445,000 |
| 510020 - OTHER SALARIES | 0 | (2,464) | 0 | 0 | 0 |
| 510040 - PART-TIME | 80,000 | 30,254 | 58,000 | 17,376 | 66,000 |
| 510100 - OVERTIME | 10,000 | 11,923 | 10,000 | 2,263 | 10,000 |
| 510200 - EMPLOYEE BENEFITS | 147,700 | 106,295 | 148,900 | 113,201 | 152,400 |
| 520030 - OPERATING EQUIP/SUPPLIES | 40,000 | 39,762 | 40,000 | 34,433 | 40,000 |
| 520100 - PROFESSIONAL DEVELOPMENT | 660 | 0 | 660 | 1,319 | 660 |
| 520230 - UNIFORMS/CLOTHING | 4,300 | 4,405 | 4,300 | 3,786 | 4,300 |
| 520240 - MEAL ALLOWANCE | 300 | 146 | 300 | 73 | 300 |
| 520650 - MOBILE COMMUNICATIONS | 1,500 | 559 | 1,500 | 601 | 1,500 |
| 520800 - SMALL TOOLS | 3,000 | 1,480 | 3,000 | 1,504 | 3,000 |
| 540000 - OUTSIDE CONTRACTS | 35,000 | 13,694 | 35,000 | 45,823 | 65,000 |
| | 737,460 | 508,824 | 736,660 | 548,404 | 788,160 |
| Net Total | (737,460) | (508,824) | (736,660) | (548,404) | (758,160) |

2022 OPERATING BUDGET

Costing Center: 20-420-CEMETERIES

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 320460 - FEE/SC - MISCELLANEOUS | 510 | 936 | 510 | 996 | 510 |
| 320590 - FEE/SC - GRAVE OPENINGS | 36,000 | 39,258 | 40,000 | 38,636 | 40,000 |
| 320600 - FEE/SC - GRAVE SALES | 13,500 | 22,273 | 15,000 | 21,011 | 15,500 |
| 320610 - FEE/SC - FNDTNS/MARKERS | 7,200 | 10,068 | 7,800 | 9,840 | 7,800 |
| 330100 - INVESTMENT INCOME | 10,500 | (3,814) | 10,500 | 3,974 | 5,000 |
| | 67,710 | 68,722 | 73,810 | 74,458 | 68,810 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 43,047 | 49,641 | 44,000 | 44,395 | 44,000 |
| 510040 - PART-TIME | 26,000 | 9,484 | 26,000 | 16,318 | 25,000 |
| 510100 - OVERTIME | 4,500 | 3,044 | 2,500 | 1,779 | 2,500 |
| 510200 - EMPLOYEE BENEFITS | 18,175 | 12,125 | 23,250 | 11,590 | 24,150 |
| 520030 - OPERATING EQUIP/SUPPLIES | 8,000 | 7,626 | 8,000 | 7,335 | 8,000 |
| 520250 - MISCELLANEOUS | 1,000 | 1,215 | 1,000 | 0 | 1,000 |
| 520610 - UTILITIES - HYDRO | 1,650 | 1,196 | 1,400 | 964 | 1,400 |
| 520620 - UTILITIES - WTR/SWR | 1,109 | 637 | 900 | 790 | 900 |
| 540000 - OUTSIDE CONTRACTS | 5,000 | 300 | 5,000 | 5,000 | 5,000 |
| 540100 - CNTRCT-ELECTRICAL | 500 | 242 | 500 | 248 | 500 |
| | 108,981 | 85,510 | 112,550 | 88,419 | 112,450 |
| Net Total | (41,271) | (16,788) | (38,740) | (13,961) | (43,640) |

2022 OPERATING BUDGET

Costing Center: 20-430-FAC-MTCE/LABOUR

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 265,000 | 189,811 | 265,000 | 205,263 | 280,000 |
| 510020 - OTHER SALARIES | 0 | 371 | 0 | (371) | 0 |
| 510040 - PART-TIME | 0 | 601 | 0 | 0 | 0 |
| 510100 - OVERTIME | 2,000 | 1,051 | 1,500 | 970 | 1,500 |
| 510200 - EMPLOYEE BENEFITS | 96,125 | 99,470 | 101,200 | 108,520 | 108,800 |
| 520030 - OPERATING EQUIP/SUPPLIES | 17,000 | 26,489 | 17,000 | 12,033 | 17,000 |
| 520040 - EQUIPMENT RENTALS | 1,200 | 485 | 1,200 | 84 | 1,200 |
| 520100 - PROFESSIONAL DEVELOPMENT | 1,100 | 75 | 1,100 | 2,873 | 1,100 |
| 520110 - MEMBERSHIPS | 1,100 | 170 | 1,100 | 61 | 1,100 |
| 520200 - MILEAGE & MEETINGS | 200 | 0 | 200 | 0 | 200 |
| 520230 - UNIFORMS/CLOTHING | 1,800 | 3,011 | 1,800 | 1,815 | 1,800 |
| 520240 - MEAL ALLOWANCE | 200 | 81 | 200 | 89 | 200 |
| 520650 - MOBILE COMMUNICATIONS | 4,000 | 3,795 | 4,000 | 2,932 | 4,000 |
| 520800 - SMALL TOOLS | 6,000 | 3,280 | 6,000 | 4,179 | 6,000 |
| 540000 - OUTSIDE CONTRACTS | 12,000 | 6,007 | 12,000 | 4,150 | 12,000 |
| 560030 - LICENCE RENEWALS | 0 | 166 | 0 | 109 | 0 |
| | 407,725 | 334,864 | 412,300 | 342,709 | 434,900 |
| Net Total | (407,725) | (334,864) | (412,300) | (342,709) | (434,900) |

2022 OPERATING BUDGET

Costing Center: 20-432-FAC-ARENA

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320150 - OTHER GRANTS | 0 | 18,840 | 0 | 0 | 0 |
| 320480 - FEE/SC - ADVERTISING | 20,000 | 13,420 | 15,000 | (4,208) | 20,000 |
| 320680 - FEE/SC - ICE RENTALS | 400,000 | 260,202 | 275,000 | 173,936 | 400,000 |
| 320690 - FEE/SC - PUBLIC SKATING | 10,000 | 10,207 | 5,000 | 461 | 10,000 |
| 330360 - MISCELLANEOUS | 0 | 209 | 0 | 0 | 0 |
| 330400 - RENTS & LEASES | 26,000 | 12,082 | 26,000 | 4,422 | 26,000 |
| 350590 - RES FUND - ICE RESURFACER | 0 | 5,037 | 0 | 3,174 | 0 |
| 350700 - RES FUND - SAFE RESTART | 0 | 0 | 0 | 0 | 25,000 |
| | 456,000 | 319,997 | 321,000 | 177,784 | 481,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 380,792 | 286,872 | 390,888 | 274,567 | 401,000 |
| 510020 - OTHER SALARIES | 0 | (904) | 0 | 0 | 0 |
| 510040 - PART-TIME | 76,908 | 89,549 | 97,000 | 59,397 | 97,000 |
| 510100 - OVERTIME | 20,000 | 14,384 | 20,000 | 13,771 | 20,000 |
| 510200 - EMPLOYEE BENEFITS | 142,225 | 125,549 | 146,125 | 124,365 | 147,250 |
| 520030 - OPERATING EQUIP/SUPPLIES | 52,500 | 34,850 | 53,000 | 35,319 | 53,000 |
| 520100 - PROFESSIONAL DEVELOPMENT | 4,400 | 2,850 | 4,400 | 6,400 | 4,400 |
| 520110 - MEMBERSHIPS | 1,650 | 910 | 1,650 | 1,121 | 1,650 |
| 520230 - UNIFORMS/CLOTHING | 4,000 | 3,455 | 4,000 | 1,253 | 4,000 |
| 520240 - MEAL ALLOWANCE | 200 | 380 | 200 | 173 | 200 |
| 520600 - UTILITIES - HEAT | 48,767 | 38,777 | 48,767 | 23,242 | 48,767 |
| 520610 - UTILITIES - HYDRO | 167,154 | 153,760 | 170,000 | 124,870 | 170,000 |
| 520620 - UTILITIES - WTR/SWR | 51,979 | 28,948 | 51,979 | 11,956 | 51,979 |
| 520650 - MOBILE COMMUNICATIONS | 265 | 771 | 265 | 233 | 265 |
| 520800 - SMALL TOOLS | 100 | 0 | 100 | 0 | 100 |
| 520850 - BUILDING SECURITY | 2,000 | 1,018 | 2,000 | 4,941 | 2,000 |
| 530000 - OUTSIDE CONSULTING | 0 | 0 | 0 | 0 | 25,000 |
| 540000 - OUTSIDE CONTRACTS | 63,000 | 63,456 | 63,000 | 58,762 | 63,000 |
| 540010 - CNTRCT-JANITORIAL | 3,000 | 1,466 | 3,000 | 841 | 3,000 |
| 540100 - CNTRCT-ELECTRICAL | 12,600 | 9,571 | 12,600 | 8,069 | 12,600 |
| 540170 - CNTRCT-GARBAGE COLLECT | 3,900 | 738 | 3,900 | 308 | 3,900 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 3,000 | 6,647 | 3,000 | 5,310 | 3,000 |
| 580510 - TRANSFER TO RESERVE FUND | 0 | 5,037 | 0 | 0 | 0 |
| | 1,038,440 | 868,083 | 1,075,874 | 754,897 | 1,112,111 |
| Net Total | (582,440) | (548,085) | (754,874) | (577,113) | (631,111) |

2022 OPERATING BUDGET

Costing Center: 20-434-FAC-WELLAND COMMUNITY CENTRE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320410 - FEE/SC - EQUIP RENTALS | 200 | 0 | 200 | 0 | 200 |
| 330400 - RENTS & LEASES | 15,000 | 13,078 | 2,500 | 131 | 10,000 |
| | 15,200 | 13,078 | 2,700 | 131 | 10,200 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 25,746 | 36,058 | 43,000 | 30,826 | 45,000 |
| 510040 - PART-TIME | 3,700 | 2,766 | 2,000 | 4,461 | 2,000 |
| 510100 - OVERTIME | 3,000 | 2,622 | 2,500 | 628 | 2,500 |
| 510200 - EMPLOYEE BENEFITS | 10,400 | 8,054 | 15,000 | 7,158 | 15,825 |
| 520030 - OPERATING EQUIP/SUPPLIES | 25,000 | 16,837 | 25,000 | 9,202 | 25,000 |
| 520600 - UTILITIES - HEAT | 23,907 | 21,903 | 23,907 | 19,794 | 23,907 |
| 520610 - UTILITIES - HYDRO | 92,000 | 70,608 | 92,000 | 58,503 | 92,000 |
| 520620 - UTILITIES - WTR/SWR | 12,481 | 6,949 | 12,481 | 5,753 | 12,481 |
| 520850 - BUILDING SECURITY | 39,000 | 17,868 | 39,000 | 4,924 | 39,000 |
| 540000 - OUTSIDE CONTRACTS | 25,000 | 23,675 | 25,000 | 13,378 | 25,000 |
| 540010 - CNTRCT-JANITORIAL | 120,000 | 100,922 | 120,000 | 82,881 | 120,000 |
| 540100 - CNTRCT-ELECTRICAL | 14,000 | 6,160 | 14,000 | 5,507 | 14,000 |
| 540170 - CNTRCT-GARBAGE COLLECT | 2,000 | 331 | 2,000 | 265 | 2,000 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 4,000 | 3,540 | 4,000 | 3,227 | 4,000 |
| | 400,234 | 318,293 | 419,888 | 246,505 | 422,713 |
| Net Total | (385,034) | (305,214) | (417,188) | (246,374) | (412,513) |

2022 OPERATING BUDGET

Costing Center: 20-435-FAC-EMPIRE OUTDOOR SPORTS COMPLEX

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|-------------|-------------|-------------|-------------|-----------------|
| Revenues | | | | | |
| 320410 - FEE/SC - EQUIP RENTALS | 0 | 0 | 0 | 0 | 27,500 |
| 330400 - RENTS & LEASES | 0 | 0 | 0 | 0 | 3,500 |
| | 0 | 0 | 0 | 0 | 31,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 0 | 0 | 0 | 0 | 44,415 |
| 510040 - PART-TIME | 0 | 0 | 0 | 0 | 31,824 |
| 510200 - EMPLOYEE BENEFITS | 0 | 0 | 0 | 0 | 17,200 |
| 520030 - OPERATING EQUIP/SUPPLIES | 0 | 0 | 0 | 0 | 2,000 |
| 520230 - UNIFORMS/CLOTHING | 0 | 0 | 0 | 0 | 200 |
| 520250 - MISCELLANEOUS | 0 | 0 | 0 | 0 | 1,650 |
| 520600 - UTILITIES - HEAT | 0 | 0 | 0 | 0 | 500 |
| 520610 - UTILITIES - HYDRO | 0 | 0 | 0 | 0 | 1,000 |
| 520620 - UTILITIES - WTR/SWR | 0 | 0 | 0 | 0 | 1,000 |
| 520650 - MOBILE COMMUNICATIONS | 0 | 0 | 0 | 0 | 360 |
| 530570 - SPECIAL EVENTS | 0 | 0 | 0 | 0 | 5,000 |
| | 0 | 0 | 0 | 0 | 105,149 |
| Net Total | 0 | 0 | 0 | 0 | (74,149) |

2022 OPERATING BUDGET

Costing Center: 20-436-FAC-MARKET

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-----------------|----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 320150 - OTHER GRANTS | 0 | 38,000 | 0 | 0 | 0 |
| 320270 - FEE/SC - MARKET FEES | 35,000 | 12,893 | 17,500 | 27,403 | 35,700 |
| 320860 - FEE/SC - INSURANCE | 1,750 | 1,116 | 875 | 1,118 | 1,750 |
| 330360 - MISCELLANEOUS | 3,000 | 1,738 | 1,500 | 1,501 | 3,000 |
| 330400 - RENTS & LEASES | 5,000 | 2,859 | 2,500 | 4,101 | 5,000 |
| | 44,750 | 56,606 | 22,375 | 34,122 | 45,450 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 15,448 | 12,300 | 18,000 | 14,104 | 18,000 |
| 510040 - PART-TIME | 3,500 | 1,583 | 2,500 | 2,160 | 2,500 |
| 510100 - OVERTIME | 2,500 | 2,623 | 1,500 | 168 | 1,500 |
| 510200 - EMPLOYEE BENEFITS | 6,750 | 2,938 | 6,950 | 3,325 | 7,225 |
| 520030 - OPERATING EQUIP/SUPPLIES | 5,500 | 1,756 | 5,500 | 3,332 | 5,500 |
| 520050 - ADVERTISING | 4,000 | 475 | 4,000 | 6,984 | 4,000 |
| 520110 - MEMBERSHIPS | 447 | 0 | 447 | 1,550 | 447 |
| 520600 - UTILITIES - HEAT | 5,737 | 5,826 | 6,100 | 5,370 | 6,100 |
| 520610 - UTILITIES - HYDRO | 15,420 | 6,785 | 12,000 | 6,723 | 12,000 |
| 520620 - UTILITIES - WTR/SWR | 2,046 | 7,038 | 2,300 | 2,338 | 2,300 |
| 520730 - INS - LIABILITY | 2,200 | 2,211 | 2,360 | 2,594 | 2,828 |
| 520850 - BUILDING SECURITY | 448 | 435 | 448 | 0 | 448 |
| 530570 - SPECIAL EVENTS | 6,000 | 100 | 6,000 | 2,339 | 6,000 |
| 540000 - OUTSIDE CONTRACTS | 11,000 | 10,893 | 11,000 | 11,826 | 11,000 |
| 540010 - CNTRCT-JANITORIAL | 8,000 | 3,619 | 8,000 | 5,831 | 8,000 |
| 540100 - CNTRCT-ELECTRICAL | 5,500 | 889 | 5,500 | 911 | 5,500 |
| 540170 - CNTRCT-GARBAGE COLLECT | 3,000 | 1,271 | 3,000 | 1,434 | 3,000 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 500 | 0 | 500 | 0 | 500 |
| | 97,996 | 60,741 | 96,105 | 70,990 | 96,848 |
| Net Total | (53,246) | (4,136) | (73,730) | (36,868) | (51,398) |

2022 OPERATING BUDGET

Costing Center: 20-438-FAC-SWIMMING POOL

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 330400 - RENTS & LEASES | 200 | 0 | 200 | 0 | 200 |
| | 200 | 0 | 200 | 0 | 200 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 38,859 | 15,183 | 35,000 | 24,123 | 35,000 |
| 510040 - PART-TIME | 10,000 | 221 | 1,500 | 410 | 1,500 |
| 510100 - OVERTIME | 6,000 | 1,210 | 5,500 | 5,157 | 5,500 |
| 510200 - EMPLOYEE BENEFITS | 17,650 | 3,060 | 13,375 | 5,492 | 13,875 |
| 520030 - OPERATING EQUIP/SUPPLIES | 50,000 | 12,954 | 50,000 | 37,833 | 50,000 |
| 520040 - EQUIPMENT RENTALS | 2,500 | 0 | 2,500 | 0 | 2,500 |
| 520600 - UTILITIES - HEAT | 2,705 | 2,786 | 2,705 | 2,397 | 2,705 |
| 520610 - UTILITIES - HYDRO | 17,666 | 5,874 | 17,666 | 10,902 | 17,666 |
| 520620 - UTILITIES - WTR/SWR | 133,000 | 41,832 | 133,000 | 64,312 | 133,000 |
| 520630 - UTILITIES - PHONE/FAX | 3,500 | 2,801 | 3,500 | 2,514 | 3,500 |
| 520850 - BUILDING SECURITY | 24,000 | 7,775 | 24,000 | 25,402 | 24,000 |
| 540000 - OUTSIDE CONTRACTS | 20,000 | 21,970 | 20,000 | 27,524 | 20,000 |
| 540100 - CNTRCT-ELECTRICAL | 4,500 | 1,191 | 4,500 | 7,380 | 4,500 |
| | 330,380 | 116,857 | 313,246 | 213,447 | 313,746 |
| Net Total | (330,180) | (116,857) | (313,046) | (213,447) | (313,546) |

2022 OPERATING BUDGET

Costing Center: 20-439-FAC-CIVIC SQUARE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 330300 - COST SHARING | 115,000 | 120,682 | 120,000 | 68,923 | 120,000 |
| 330400 - RENTS & LEASES | 1,000 | 0 | 1,000 | 0 | 1,000 |
| | 116,000 | 120,682 | 121,000 | 68,923 | 121,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 148,413 | 193,294 | 148,408 | 175,324 | 153,194 |
| 510020 - OTHER SALARIES | 0 | (2,435) | 0 | (1,670) | 0 |
| 510040 - PART-TIME | 9,558 | 32,846 | 8,323 | 27,354 | 0 |
| 510100 - OVERTIME | 3,198 | 4,742 | 3,198 | 1,575 | 3,198 |
| 510200 - EMPLOYEE BENEFITS | 54,150 | 65,666 | 53,625 | 58,221 | 56,300 |
| 520030 - OPERATING EQUIP/SUPPLIES | 29,000 | 15,093 | 29,000 | 31,422 | 29,000 |
| 520230 - UNIFORMS/CLOTHING | 1,000 | 845 | 1,000 | 647 | 1,000 |
| 520240 - MEAL ALLOWANCE | 250 | 32 | 100 | 117 | 100 |
| 520600 - UTILITIES - HEAT | 23,819 | 18,402 | 23,819 | 15,163 | 23,819 |
| 520610 - UTILITIES - HYDRO | 158,322 | 155,550 | 158,322 | 142,995 | 158,322 |
| 520620 - UTILITIES - WTR/SWR | 17,288 | 19,542 | 17,288 | 4,806 | 17,288 |
| 520650 - MOBILE COMMUNICATIONS | 250 | 247 | 250 | 222 | 250 |
| 520850 - BUILDING SECURITY | 95,000 | 84,898 | 95,000 | 117,920 | 95,000 |
| 530620 - OUTDOOR ICE RINK | 3,000 | 3,196 | 3,700 | 553 | 3,700 |
| 540000 - OUTSIDE CONTRACTS | 40,000 | 46,138 | 50,000 | 37,144 | 50,000 |
| 540010 - CNTRCT-JANITORIAL | 3,500 | 1,123 | 3,500 | 34,789 | 3,500 |
| 540100 - CNTRCT-ELECTRICAL | 9,000 | 10,942 | 9,000 | 12,903 | 9,000 |
| 540170 - CNTRCT-GARBAGE COLLECT | 3,500 | 1,593 | 2,500 | 2,560 | 2,500 |
| 540210 - CNTRCT-ELEVATOR | 8,000 | 6,905 | 6,000 | 5,321 | 6,000 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 10,000 | 1,142 | 11,000 | 12,648 | 11,000 |
| | 617,248 | 659,760 | 624,033 | 680,013 | 623,171 |
| Net Total | (501,248) | (539,079) | (503,033) | (611,090) | (502,171) |

2022 OPERATING BUDGET

Costing Center: 20-442-FAC-COURTHOUSE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Revenues | | | | | |
| 330400 - RENTS & LEASES | 475,075 | 487,104 | 475,075 | 487,104 | 475,075 |
| | 475,075 | 487,104 | 475,075 | 487,104 | 475,075 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 35,701 | 33,897 | 31,000 | 28,047 | 32,000 |
| 510040 - PART-TIME | 3,000 | 900 | 3,000 | 2,467 | 3,000 |
| 510100 - OVERTIME | 5,000 | 4,186 | 3,500 | 176 | 3,500 |
| 510200 - EMPLOYEE BENEFITS | 14,025 | 7,205 | 12,025 | 5,812 | 12,500 |
| 520030 - OPERATING EQUIP/SUPPLIES | 24,000 | 10,127 | 20,000 | 11,545 | 20,000 |
| 520600 - UTILITIES - HEAT | 37,800 | 35,946 | 35,000 | 35,411 | 35,000 |
| 520610 - UTILITIES - HYDRO | 164,986 | 145,349 | 150,000 | 133,503 | 150,000 |
| 520620 - UTILITIES - WTR/SWR | 7,891 | 6,417 | 7,891 | 2,925 | 7,891 |
| 520700 - INS - FIRE | 10,600 | 11,784 | 12,970 | 12,742 | 12,515 |
| 520730 - INS - LIABILITY | 4,670 | 4,896 | 5,125 | 5,349 | 5,575 |
| 520850 - BUILDING SECURITY | 6,000 | 4,854 | 6,000 | 1,246 | 6,000 |
| 540000 - OUTSIDE CONTRACTS | 20,000 | 18,194 | 20,000 | 10,226 | 20,000 |
| 540010 - CNTRCT-JANITORIAL | 100,000 | 141,096 | 100,000 | 187,641 | 100,000 |
| 540080 - CNTRCT-PAVEMENT MARKINGS | 600 | 0 | 600 | 0 | 600 |
| 540100 - CNTRCT-ELECTRICAL | 10,000 | 6,759 | 10,000 | 5,383 | 10,000 |
| 540170 - CNTRCT-GARBAGE COLLECT | 1,060 | 757 | 1,060 | 798 | 1,060 |
| 540210 - CNTRCT-ELEVATOR | 10,000 | 9,938 | 10,000 | 11,250 | 10,000 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 15,000 | 3,601 | 10,000 | 1,301 | 10,000 |
| 550040 - AUDIT FEES | 2,000 | 2,000 | 1,050 | 1,050 | 2,700 |
| 580510 - TRANSFER TO RESERVE FUND | 2,742 | 39,199 | 35,854 | 0 | 32,734 |
| | 475,075 | 487,104 | 475,075 | 456,873 | 475,075 |
| Net Total | 0 | 0 | 0 | 30,231 | 0 |

2022 OPERATING BUDGET

Costing Center: 20-444-FAC-SERVICE CENTRE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 15,997 | 34,663 | 25,000 | 21,965 | 25,000 |
| 510040 - PART-TIME | 2,500 | 2,494 | 2,700 | 3,116 | 2,700 |
| 510100 - OVERTIME | 200 | 1,514 | 500 | 0 | 500 |
| 510200 - EMPLOYEE BENEFITS | 5,975 | 7,449 | 9,100 | 5,049 | 9,450 |
| 520030 - OPERATING EQUIP/SUPPLIES | 15,000 | 8,605 | 15,000 | 8,849 | 15,000 |
| 520040 - EQUIPMENT RENTALS | 750 | 234 | 750 | 591 | 750 |
| 520600 - UTILITIES - HEAT | 22,000 | 22,505 | 23,000 | 13,569 | 23,000 |
| 520610 - UTILITIES - HYDRO | 60,500 | 59,102 | 60,500 | 50,121 | 60,500 |
| 520620 - UTILITIES - WTR/SWR | 13,500 | 16,065 | 17,000 | 15,703 | 17,000 |
| 520800 - SMALL TOOLS | 100 | 0 | 100 | 0 | 100 |
| 520850 - BUILDING SECURITY | 250 | 0 | 250 | 0 | 250 |
| 540000 - OUTSIDE CONTRACTS | 36,000 | 33,748 | 36,000 | 25,733 | 36,000 |
| 540010 - CNTRCT-JANITORIAL | 30,000 | 35,612 | 30,000 | 33,160 | 30,000 |
| 540100 - CNTRCT-ELECTRICAL | 12,000 | 3,846 | 12,000 | 11,729 | 12,000 |
| 540170 - CNTRCT-GARBAGE COLLECT | 12,000 | 6,908 | 12,000 | 4,587 | 12,000 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 3,000 | 721 | 3,000 | 444 | 3,000 |
| 580090 - INTERDEPT RECOVERIES | (36,709) | (17,868) | (36,709) | (23,964) | (36,709) |
| | 193,063 | 215,598 | 210,191 | 170,651 | 210,541 |
| Net Total | (193,063) | (215,598) | (210,191) | (170,651) | (210,541) |

2022 OPERATING BUDGET

Costing Center: 20-445-FAC-YSP RIVER ROAD

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 330290 - THIRD PARTY REVENUE | 1,116,805 | 232,645 | 1,089,677 | 299,695 | 970,636 |
| 350550 - RES FUND - DEVELOPMENT | 0 | 0 | 0 | 0 | 95,692 |
| | 1,116,805 | 232,645 | 1,089,677 | 299,695 | 1,066,328 |
| Expenses | | | | | |
| 580880 - IO -INTEREST | 484,805 | 479,365 | 457,677 | 359,762 | 434,328 |
| 580890 - IO - PRINCIPAL | 632,000 | 632,000 | 632,000 | 632,000 | 632,000 |
| | 1,116,805 | 1,111,365 | 1,089,677 | 991,762 | 1,066,328 |
| Net Total | 0 | (878,720) | 0 | (692,067) | 0 |

2022 OPERATING BUDGET

Costing Center: 20-446-FAC-QUAKER RD BALL DIAMONDS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 320450 - FEE/SC - BALL DIAMONDS | 11,200 | 5,996 | 5,600 | 25,306 | 11,200 |
| 320480 - FEE/SC - ADVERTISING | 15,000 | 0 | 7,500 | 0 | 15,000 |
| 320840 - FEE/SC - HYDRO | 4,000 | 523 | 2,000 | 14,915 | 4,000 |
| 330400 - RENTS & LEASES | 2,100 | 0 | 1,050 | 0 | 2,100 |
| | 32,300 | 6,519 | 16,150 | 40,221 | 32,300 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 15,104 | 18,577 | 21,000 | 18,323 | 21,000 |
| 510040 - PART-TIME | 8,000 | 4,858 | 6,000 | 7,663 | 6,000 |
| 510100 - OVERTIME | 4,000 | 33 | 2,500 | 742 | 2,500 |
| 510200 - EMPLOYEE BENEFITS | 7,525 | 4,877 | 9,375 | 5,188 | 9,400 |
| 520030 - OPERATING EQUIP/SUPPLIES | 3,000 | 3,107 | 3,000 | 1,787 | 3,000 |
| 520600 - UTILITIES - HEAT | 546 | 73 | 546 | 83 | 546 |
| 520610 - UTILITIES - HYDRO | 17,267 | 12,432 | 17,900 | 17,917 | 17,900 |
| 520620 - UTILITIES - WTR/SWR | 11,201 | 15,211 | 11,201 | 2,033 | 11,201 |
| 520850 - BUILDING SECURITY | 700 | 366 | 700 | 366 | 700 |
| 540000 - OUTSIDE CONTRACTS | 8,300 | 8,877 | 8,300 | 10,884 | 8,300 |
| 540100 - CNTRCT-ELECTRICAL | 4,500 | 4,490 | 4,500 | 3,997 | 4,500 |
| | 80,143 | 72,902 | 85,022 | 68,984 | 85,047 |
| Net Total | (47,843) | (66,383) | (68,872) | (28,763) | (52,747) |

2022 OPERATING BUDGET

Costing Center: 20-447-FAC-RECREATIONAL CANAL LANDS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320410 - FEE/SC - EQUIP RENTALS | 70,000 | 0 | 95,000 | 25,011 | 95,000 |
| 320480 - FEE/SC - ADVERTISING | 15,000 | 0 | 7,500 | 0 | 7,500 |
| 320570 - FEE/SC - MEMBERSHIPS | 3,500 | 1,766 | 3,500 | 17,677 | 3,500 |
| 320930 - FEE/SC - FIT/AQUA PUNCH CARDS | 18,000 | 7,806 | 9,000 | 0 | 18,000 |
| 330100 - INVESTMENT INCOME | 350,000 | 83,313 | 350,000 | 0 | 300,000 |
| 330360 - MISCELLANEOUS | 12,000 | 0 | 15,000 | 0 | 11,500 |
| 330400 - RENTS & LEASES | 55,000 | 7,300 | 87,500 | 16,995 | 73,000 |
| | 523,500 | 100,184 | 567,500 | 59,683 | 508,500 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 144,889 | 126,752 | 218,012 | 142,590 | 213,067 |
| 510020 - OTHER SALARIES | 0 | (1,141) | 0 | (4,652) | 0 |
| 510040 - PART-TIME | 172,143 | 50,084 | 172,143 | 132,149 | 172,143 |
| 510100 - OVERTIME | 7,000 | 2,551 | 7,000 | 1,354 | 7,000 |
| 510200 - EMPLOYEE BENEFITS | 58,225 | 46,679 | 88,925 | 64,348 | 80,525 |
| 520030 - OPERATING EQUIP/SUPPLIES | 75,000 | 15,559 | 75,000 | 30,165 | 75,000 |
| 520040 - EQUIPMENT RENTALS | 8,500 | 0 | 8,500 | 0 | 8,500 |
| 520100 - PROFESSIONAL DEVELOPMENT | 0 | 0 | 1,500 | 970 | 1,500 |
| 520110 - MEMBERSHIPS | 3,000 | 1,193 | 3,000 | 2,719 | 3,000 |
| 520230 - UNIFORMS/CLOTHING | 2,000 | 683 | 2,000 | 846 | 2,000 |
| 520240 - MEAL ALLOWANCE | 0 | 49 | 0 | 0 | 0 |
| 520250 - MISCELLANEOUS | 2,500 | 261 | 1,000 | 275 | 1,000 |
| 520600 - UTILITIES - HEAT | 8,500 | 9,245 | 8,500 | 455 | 8,500 |
| 520610 - UTILITIES - HYDRO | 29,700 | 28,965 | 29,700 | 15,600 | 29,700 |
| 520620 - UTILITIES - WTR/SWR | 5,000 | 4,927 | 5,000 | 33,513 | 33,035 |
| 520630 - UTILITIES - PHONE/FAX | 5,900 | 1,612 | 3,000 | 1,483 | 3,000 |
| 530560 - VOLUNTEER SERVICES | 5,000 | 0 | 5,000 | 1,320 | 6,000 |
| 530570 - SPECIAL EVENTS | 0 | 1,250 | 0 | 787 | 0 |
| 530580 - PROJECTS ASSOCIATION | 38,000 | 736 | 73,000 | 16,429 | 73,000 |
| 540000 - OUTSIDE CONTRACTS | 86,000 | 53,523 | 86,000 | 86,876 | 86,000 |
| 540010 - CNTRCT-JANITORIAL | 15,000 | 6,910 | 15,000 | 21,278 | 15,000 |
| 540100 - CNTRCT-ELECTRICAL | 6,500 | 3,084 | 6,500 | 15,097 | 6,500 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 1,000 | 706 | 1,000 | 3,220 | 1,000 |
| 560030 - LICENCE RENEWALS | 1,055 | 0 | 1,055 | 0 | 1,055 |
| | 674,912 | 353,626 | 810,835 | 566,823 | 826,525 |
| Net Total | (151,412) | (253,442) | (243,335) | (507,140) | (318,025) |

2022 OPERATING BUDGET

Costing Center: 20-448-FAC-COOKS MILLS HALL

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|-----------------|----------------|-----------------|----------------|-----------------|
| Revenues | | | | | |
| 330400 - RENTS & LEASES | 1,800 | 856 | 900 | 0 | 1,800 |
| | 1,800 | 856 | 900 | 0 | 1,800 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 3,433 | 1,572 | 3,000 | 1,332 | 3,000 |
| 510040 - PART-TIME | 0 | 0 | 500 | 0 | 500 |
| 510100 - OVERTIME | 500 | 384 | 300 | 25 | 300 |
| 510200 - EMPLOYEE BENEFITS | 1,300 | 346 | 1,350 | 286 | 1,400 |
| 520030 - OPERATING EQUIP/SUPPLIES | 2,500 | 223 | 2,500 | 921 | 2,500 |
| 520600 - UTILITIES - HEAT | 1,654 | 1,772 | 1,700 | 1,421 | 1,700 |
| 520610 - UTILITIES - HYDRO | 1,617 | 859 | 1,500 | 672 | 1,500 |
| 540000 - OUTSIDE CONTRACTS | 3,000 | 2,173 | 3,000 | 112 | 3,000 |
| 540010 - CNTRCT-JANITORIAL | 4,500 | 1,134 | 4,500 | 0 | 4,500 |
| 540100 - CNTRCT-ELECTRICAL | 1,000 | 458 | 1,000 | 385 | 1,000 |
| 540170 - CNTRCT-GARBAGE COLLECT | 500 | 84 | 500 | 0 | 500 |
| | 20,004 | 9,004 | 19,850 | 5,153 | 19,900 |
| Net Total | (18,204) | (8,148) | (18,950) | (5,153) | (18,100) |

2022 OPERATING BUDGET

Costing Center: 20-449-FAC-140 KING ST MUSEUM

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 6,316 | 4,702 | 6,800 | 4,662 | 6,800 |
| 510040 - PART-TIME | 600 | 147 | 600 | 585 | 600 |
| 510100 - OVERTIME | 800 | 979 | 600 | 159 | 600 |
| 510200 - EMPLOYEE BENEFITS | 2,350 | 1,072 | 2,675 | 1,114 | 2,775 |
| 520030 - OPERATING EQUIP/SUPPLIES | 5,000 | 393 | 5,000 | 416 | 5,000 |
| 520600 - UTILITIES - HEAT | 13,971 | 15,216 | 13,971 | 10,304 | 13,971 |
| 520610 - UTILITIES - HYDRO | 18,428 | 13,543 | 17,500 | 14,019 | 17,500 |
| 520620 - UTILITIES - WTR/SWR | 1,013 | 1,439 | 1,100 | 602 | 1,100 |
| 520850 - BUILDING SECURITY | 1,050 | 1,196 | 1,050 | 1,031 | 1,050 |
| 540000 - OUTSIDE CONTRACTS | 30,000 | 15,054 | 20,000 | 13,335 | 20,000 |
| 540100 - CNTRCT-ELECTRICAL | 4,000 | 341 | 4,000 | 640 | 4,000 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 2,000 | 0 | 2,000 | 0 | 2,000 |
| | 85,528 | 54,081 | 75,296 | 46,868 | 75,396 |
| Net Total | (85,528) | (54,081) | (75,296) | (46,868) | (75,396) |

2022 OPERATING BUDGET

Costing Center: 20-450-FAC-HOOKER STREET

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|-----------------|----------------|-----------------|----------------|-----------------|
| Revenues | | | | | |
| 330400 - RENTS & LEASES | 1,050 | 571 | 525 | 0 | 1,050 |
| | 1,050 | 571 | 525 | 0 | 1,050 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 961 | 32 | 1,500 | 637 | 1,500 |
| 510040 - PART-TIME | 0 | 0 | 0 | 0 | 500 |
| 510100 - OVERTIME | 0 | 83 | 0 | 0 | 0 |
| 510200 - EMPLOYEE BENEFITS | 275 | 9 | 550 | 136 | 575 |
| 520030 - OPERATING EQUIP/SUPPLIES | 2,000 | 394 | 2,000 | (49) | 2,000 |
| 520600 - UTILITIES - HEAT | 1,893 | 2,130 | 1,893 | 1,610 | 1,893 |
| 520610 - UTILITIES - HYDRO | 967 | 1,594 | 1,100 | 1,332 | 1,100 |
| 520620 - UTILITIES - WTR/SWR | 341 | 714 | 700 | 661 | 700 |
| 540000 - OUTSIDE CONTRACTS | 4,000 | 850 | 4,000 | 2,100 | 4,000 |
| 540010 - CNTRCT-JANITORIAL | 5,000 | 1,069 | 5,000 | 974 | 5,000 |
| 540100 - CNTRCT-ELECTRICAL | 1,000 | 305 | 1,000 | 1,570 | 1,000 |
| | 16,437 | 7,180 | 17,743 | 8,970 | 18,268 |
| Net Total | (15,387) | (6,608) | (17,218) | (8,970) | (17,218) |

2022 OPERATING BUDGET

Costing Center: 20-452-FAC-C.L. PINARD CTR

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 330400 - RENTS & LEASES | 420 | 96 | 210 | 325 | 420 |
| | 420 | 96 | 210 | 325 | 420 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 3,570 | 2,890 | 4,500 | 3,999 | 4,500 |
| 510040 - PART-TIME | 200 | 52 | 300 | 25 | 500 |
| 510100 - OVERTIME | 600 | 527 | 500 | 0 | 500 |
| 510200 - EMPLOYEE BENEFITS | 1,300 | 574 | 1,625 | 858 | 1,675 |
| 520030 - OPERATING EQUIP/SUPPLIES | 2,000 | 511 | 2,000 | 1,647 | 2,000 |
| 520270 - LEASES - PROPERTY | 6,750 | 7,424 | 6,750 | 7,115 | 6,750 |
| 520600 - UTILITIES - HEAT | 5,700 | 4,952 | 5,700 | 4,269 | 5,700 |
| 520610 - UTILITIES - HYDRO | 2,636 | 1,713 | 2,636 | 1,337 | 2,636 |
| 540000 - OUTSIDE CONTRACTS | 1,500 | 894 | 1,500 | 893 | 1,500 |
| 540010 - CNTRCT-JANITORIAL | 1,200 | 933 | 1,200 | 2,082 | 1,200 |
| 540100 - CNTRCT-ELECTRICAL | 1,000 | 246 | 1,000 | 319 | 1,000 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 500 | 0 | 500 | 0 | 500 |
| | 26,956 | 20,717 | 28,211 | 22,545 | 28,461 |
| Net Total | (26,536) | (20,621) | (28,001) | (22,220) | (28,041) |

2022 OPERATING BUDGET

Costing Center: 20-454-FAC-ANCILLARY BLDGS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 330400 - RENTS & LEASES | 2,500 | 0 | 1,000 | 13 | 1,000 |
| | 2,500 | 0 | 1,000 | 13 | 1,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 15,104 | 11,927 | 12,000 | 10,207 | 12,000 |
| 510040 - PART-TIME | 100 | 0 | 0 | 0 | 500 |
| 510100 - OVERTIME | 500 | 2,097 | 1,000 | 491 | 1,000 |
| 510200 - EMPLOYEE BENEFITS | 4,950 | 2,741 | 4,275 | 2,209 | 4,450 |
| 520030 - OPERATING EQUIP/SUPPLIES | 9,000 | 7,670 | 9,000 | 1,873 | 9,000 |
| 520600 - UTILITIES - HEAT | 5,004 | 4,763 | 7,000 | 4,234 | 7,000 |
| 520610 - UTILITIES - HYDRO | 4,939 | 8,056 | 7,000 | 7,470 | 7,000 |
| 520620 - UTILITIES - WTR/SWR | 8,000 | 6,737 | 8,000 | 11,441 | 8,000 |
| 520850 - BUILDING SECURITY | 1,200 | 0 | 1,200 | 0 | 1,200 |
| 540000 - OUTSIDE CONTRACTS | 18,000 | 14,995 | 18,000 | 17,215 | 18,000 |
| 540010 - CNTRCT-JANITORIAL | 500 | 0 | 500 | 252 | 500 |
| 540100 - CNTRCT-ELECTRICAL | 6,200 | 5,624 | 6,200 | 3,173 | 6,200 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 600 | 0 | 600 | 0 | 600 |
| | 74,097 | 64,609 | 74,775 | 58,566 | 75,450 |
| Net Total | (71,597) | (64,609) | (73,775) | (58,553) | (74,450) |

2022 OPERATING BUDGET

Costing Center: 20-457-FAC-TRANSIT TERMINAL

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 9,063 | 9,188 | 10,000 | 7,598 | 10,000 |
| 510040 - PART-TIME | 1,000 | 437 | 1,000 | 13 | 1,000 |
| 510100 - OVERTIME | 2,500 | 3,510 | 2,500 | 318 | 2,500 |
| 510200 - EMPLOYEE BENEFITS | 3,900 | 2,181 | 4,000 | 1,597 | 3,825 |
| 520030 - OPERATING EQUIP/SUPPLIES | 7,500 | 6,420 | 7,500 | 9,028 | 7,500 |
| 520250 - MISCELLANEOUS | 500 | 0 | 500 | 0 | 500 |
| 520600 - UTILITIES - HEAT | 3,800 | 4,296 | 4,500 | 3,995 | 4,500 |
| 520610 - UTILITIES - HYDRO | 12,300 | 7,835 | 10,500 | 7,080 | 10,500 |
| 540000 - OUTSIDE CONTRACTS | 3,000 | 6,320 | 3,000 | 3,330 | 3,000 |
| 540010 - CNTRCT-JANITORIAL | 2,100 | 558 | 2,100 | 2,928 | 2,100 |
| 540100 - CNTRCT-ELECTRICAL | 2,500 | 666 | 2,500 | 455 | 2,500 |
| 540170 - CNTRCT-GARBAGE COLLECT | 800 | 190 | 800 | 142 | 800 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 1,500 | 0 | 1,500 | 0 | 500 |
| | 50,463 | 41,599 | 50,400 | 36,482 | 49,225 |
| Net Total | (50,463) | (41,599) | (50,400) | (36,482) | (49,225) |

2022 OPERATING BUDGET

Costing Center: 20-458-FAC-WELLAND TRANSIT

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 2,678 | 1,048 | 3,000 | 1,060 | 3,000 |
| 510040 - PART-TIME | 900 | 201 | 500 | 49 | 500 |
| 510100 - OVERTIME | 400 | 681 | 500 | 0 | 500 |
| 510200 - EMPLOYEE BENEFITS | 1,300 | 389 | 1,350 | 234 | 1,400 |
| 520030 - OPERATING EQUIP/SUPPLIES | 3,000 | 1,316 | 3,000 | 1,125 | 3,000 |
| 520600 - UTILITIES - HEAT | 19,614 | 19,776 | 20,500 | 17,219 | 20,500 |
| 520610 - UTILITIES - HYDRO | 22,636 | 18,169 | 20,000 | 15,909 | 20,000 |
| 520620 - UTILITIES - WTR/SWR | 17,000 | 11,764 | 17,000 | 11,785 | 17,000 |
| 540000 - OUTSIDE CONTRACTS | 10,000 | 4,195 | 10,000 | 968 | 10,000 |
| 540010 - CNTRCT-JANITORIAL | 12,500 | 14,064 | 12,500 | 12,541 | 12,500 |
| 540100 - CNTRCT-ELECTRICAL | 7,000 | 3,554 | 7,000 | 4,701 | 7,000 |
| 540170 - CNTRCT-GARBAGE COLLECT | 1,300 | 555 | 1,300 | 366 | 1,300 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 1,500 | 0 | 1,500 | 0 | 500 |
| | 99,828 | 75,712 | 98,150 | 65,958 | 97,200 |
| Net Total | (99,828) | (75,712) | (98,150) | (65,958) | (97,200) |

2022 OPERATING BUDGET

Costing Center: 20-459-FAC-FIRE HALLS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|-----------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 6,248 | 5,388 | 6,000 | 2,851 | 1,200 |
| 510040 - PART-TIME | 1,879 | 231 | 500 | 364 | 100 |
| 510100 - OVERTIME | 500 | 741 | 650 | 0 | 120 |
| 510200 - EMPLOYEE BENEFITS | 2,875 | 1,295 | 2,425 | 649 | 500 |
| 520030 - OPERATING EQUIP/SUPPLIES | 5,000 | 2,604 | 5,000 | 3,869 | 1,000 |
| 520270 - LEASES - PROPERTY | 28,400 | 27,993 | 28,400 | 22,125 | 14,200 |
| 520600 - UTILITIES - HEAT | 15,234 | 13,607 | 15,234 | 13,335 | 3,047 |
| 520610 - UTILITIES - HYDRO | 25,515 | 19,610 | 24,000 | 16,544 | 4,800 |
| 520620 - UTILITIES - WTR/SWR | 6,648 | 8,327 | 7,500 | 6,695 | 1,500 |
| 520850 - BUILDING SECURITY | 1,000 | 1,300 | 1,000 | 828 | 200 |
| 540000 - OUTSIDE CONTRACTS | 25,000 | 15,756 | 25,000 | 41,078 | 5,000 |
| 540010 - CNTRCT-JANITORIAL | 1,000 | 206 | 1,000 | 625 | 200 |
| 540100 - CNTRCT-ELECTRICAL | 8,000 | 5,849 | 8,000 | 1,831 | 1,600 |
| 540170 - CNTRCT-GARBAGE COLLECT | 0 | 222 | 0 | 226 | 0 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 1,500 | 0 | 1,500 | 0 | 100 |
| | 128,799 | 103,128 | 126,209 | 111,021 | 33,567 |
| Net Total | (128,799) | (103,128) | (126,209) | (111,021) | (33,567) |

2022 OPERATING BUDGET

Costing Center: 20-461-FAC-CHIPPAWA PK COMMUNITY CTR

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-----------------|-----------------|------------------|-----------------|------------------|
| Revenues | | | | | |
| 330400 - RENTS & LEASES | 30,000 | 3,196 | 15,000 | 3,308 | 30,000 |
| | 30,000 | 3,196 | 15,000 | 3,308 | 30,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 6,179 | 3,600 | 10,000 | 4,477 | 10,000 |
| 510040 - PART-TIME | 200 | 71 | 500 | 0 | 500 |
| 510100 - OVERTIME | 1,000 | 1,590 | 2,500 | 109 | 2,500 |
| 510200 - EMPLOYEE BENEFITS | 2,350 | 842 | 4,275 | 916 | 4,450 |
| 520030 - OPERATING EQUIP/SUPPLIES | 6,000 | 899 | 6,000 | 1,805 | 6,000 |
| 520600 - UTILITIES - HEAT | 2,000 | 1,299 | 2,000 | 1,460 | 2,000 |
| 520610 - UTILITIES - HYDRO | 5,900 | 3,917 | 6,500 | 4,017 | 6,500 |
| 520620 - UTILITIES - WTR/SWR | 20,000 | 35,793 | 80,000 | 27,817 | 80,000 |
| 520850 - BUILDING SECURITY | 3,500 | 3,248 | 1,400 | 1,294 | 1,400 |
| 540000 - OUTSIDE CONTRACTS | 7,500 | 8,823 | 7,500 | 5,671 | 7,500 |
| 540010 - CNTRCT-JANITORIAL | 12,000 | 5,900 | 12,000 | 7,829 | 12,000 |
| 540100 - CNTRCT-ELECTRICAL | 2,000 | 584 | 2,000 | 248 | 2,000 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 1,000 | 0 | 1,000 | 0 | 500 |
| | 69,629 | 66,567 | 135,675 | 55,642 | 135,350 |
| Net Total | (39,629) | (63,371) | (120,675) | (52,334) | (105,350) |

2022 OPERATING BUDGET

Costing Center: 20-462-FAC-FIRE HALL #1 EAST MAIN ST HQ

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-------------|-------------|-------------|-------------|-----------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 0 | 0 | 0 | 0 | 3,600 |
| 510040 - PART-TIME | 0 | 0 | 0 | 0 | 300 |
| 510100 - OVERTIME | 0 | 0 | 0 | 0 | 360 |
| 510200 - EMPLOYEE BENEFITS | 0 | 0 | 0 | 0 | 1,500 |
| 520030 - OPERATING EQUIP/SUPPLIES | 0 | 0 | 0 | 0 | 3,000 |
| 520600 - UTILITIES - HEAT | 0 | 0 | 0 | 0 | 9,140 |
| 520610 - UTILITIES - HYDRO | 0 | 0 | 0 | 0 | 7,200 |
| 520620 - UTILITIES - WTR/SWR | 0 | 0 | 0 | 0 | 4,500 |
| 520850 - BUILDING SECURITY | 0 | 0 | 0 | 0 | 600 |
| 540000 - OUTSIDE CONTRACTS | 0 | 0 | 0 | 0 | 15,000 |
| 540010 - CNTRCT-JANITORIAL | 0 | 0 | 0 | 0 | 600 |
| 540100 - CNTRCT-ELECTRICAL | 0 | 0 | 0 | 0 | 4,800 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 0 | 0 | 0 | 0 | 300 |
| | 0 | 0 | 0 | 0 | 50,900 |
| Net Total | 0 | 0 | 0 | 0 | (50,900) |

2022 OPERATING BUDGET

Costing Center: 20-463 FAC FIRE HALL #2 KING ST

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-------------|-------------|-------------|-------------|-----------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 0 | 0 | 0 | 0 | 1,200 |
| 510040 - PART-TIME | 0 | 0 | 0 | 0 | 100 |
| 510100 - OVERTIME | 0 | 0 | 0 | 0 | 120 |
| 510200 - EMPLOYEE BENEFITS | 0 | 0 | 0 | 0 | 500 |
| 520030 - OPERATING EQUIP/SUPPLIES | 0 | 0 | 0 | 0 | 1,000 |
| 520600 - UTILITIES - HEAT | 0 | 0 | 0 | 0 | 3,047 |
| 520610 - UTILITIES - HYDRO | 0 | 0 | 0 | 0 | 4,800 |
| 520620 - UTILITIES - WTR/SWR | 0 | 0 | 0 | 0 | 1,500 |
| 520850 - BUILDING SECURITY | 0 | 0 | 0 | 0 | 200 |
| 540000 - OUTSIDE CONTRACTS | 0 | 0 | 0 | 0 | 5,000 |
| 540010 - CNTRCT-JANITORIAL | 0 | 0 | 0 | 0 | 200 |
| 540100 - CNTRCT-ELECTRICAL | 0 | 0 | 0 | 0 | 1,600 |
| 540220 - CNTRCT-HEAT/AIR CONDITIONING | 0 | 0 | 0 | 0 | 100 |
| | 0 | 0 | 0 | 0 | 19,367 |
| Net Total | 0 | 0 | 0 | 0 | (19,367) |

2022 OPERATING BUDGET

Costing Center: 20-510-PLANNING & DEVELOPMENT SERVICE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320200 - OTHER MUNICIPAL GRANTS | 220,000 | 139,339 | 220,000 | 0 | 220,000 |
| 320300 - FEE/SC - LTR COMPLIANCE | 0 | 0 | 0 | 0 | 42,000 |
| 320650 - FEE/SC - APPLICATION FEES | 185,627 | 228,840 | 696,394 | 566,094 | 695,416 |
| 330150 - SALE OF PUBLICATIONS | 100 | 16 | 100 | 27 | 103 |
| 330360 - MISCELLANEOUS | 5,000 | 5,850 | 5,000 | 5,130 | 5,190 |
| | 410,727 | 374,046 | 921,494 | 571,251 | 962,709 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 606,584 | 650,584 | 766,971 | 661,266 | 878,800 |
| 510020 - OTHER SALARIES | 0 | (23,236) | 0 | (18,301) | 0 |
| 510100 - OVERTIME | 750 | 107 | 750 | 2,751 | 789 |
| 510200 - EMPLOYEE BENEFITS | 188,125 | 197,357 | 249,450 | 202,807 | 276,450 |
| 520010 - OFFICE EQUIP/SUPPLIES | 4,200 | 2,375 | 4,200 | 6,705 | 4,200 |
| 520020 - POSTAGE | 3,000 | 2,140 | 3,000 | 3,099 | 3,000 |
| 520030 - OPERATING EQUIP/SUPPLIES | 0 | 17 | 0 | 0 | 0 |
| 520050 - ADVERTISING | 3,000 | 624 | 3,000 | 0 | 3,000 |
| 520090 - CONFERENCES/CONVENTIONS | 8,250 | 0 | 9,250 | 1,857 | 9,250 |
| 520100 - PROFESSIONAL DEVELOPMENT | 3,300 | 75 | 3,300 | 1,174 | 3,300 |
| 520110 - MEMBERSHIPS | 3,850 | 3,299 | 3,800 | 3,030 | 3,800 |
| 520200 - MILEAGE & MEETINGS | 700 | 725 | 1,000 | 0 | 1,000 |
| 520220 - CAR ALLOWANCE | 0 | 0 | 0 | 3,200 | 6,000 |
| 520230 - UNIFORMS/CLOTHING | 600 | 600 | 800 | 599 | 1,000 |
| 520240 - MEAL ALLOWANCE | 100 | 28 | 100 | 102 | 100 |
| 520250 - MISCELLANEOUS | 800 | 0 | 800 | 0 | 800 |
| 520280 - COMMITTEE MEMBER FEES | 4,500 | 1,725 | 4,500 | 2,832 | 4,500 |
| 540000 - OUTSIDE CONTRACTS | 1,000 | 238 | 1,000 | 952 | 1,000 |
| 540580 - INCENTIVE PROGRAMS | 460,000 | 460,000 | 460,000 | 38,613 | 460,000 |
| | 1,288,759 | 1,296,658 | 1,511,921 | 910,685 | 1,656,989 |
| Net Total | (878,032) | (922,612) | (590,427) | (339,435) | (694,280) |

2022 OPERATING BUDGET

Costing Center: 20-520-BUILDING & LICENSING

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|-----------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320370 - FEE/SC - INSPECTION FEES | 300 | 0 | 327 | 0 | 353 |
| 320640 - FEE/SC - ADMINISTRATION | 1,500 | 1,386 | 1,635 | 1,968 | 1,539 |
| 330150 - SALE OF PUBLICATIONS | 250 | 156 | 273 | 76 | 107 |
| 330360 - MISCELLANEOUS | 2,800 | 3,614 | 3,052 | 2,639 | 3,820 |
| 340040 - LIC - PLUMBING | 2,800 | 3,850 | 3,052 | 3,750 | 3,375 |
| 340500 - PERMITS - GENERAL | 750,000 | 1,448,435 | 1,230,073 | 2,191,838 | 1,682,034 |
| 340530 - PERMITS - SIGNS | 2,500 | 10,031 | 2,725 | 16,171 | 4,784 |
| 340540 - PERMITS - POOLS | 0 | 0 | 0 | 0 | 6,180 |
| | 760,150 | 1,467,471 | 1,241,137 | 2,216,441 | 1,702,192 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 559,444 | 575,348 | 712,484 | 580,225 | 971,601 |
| 510020 - OTHER SALARIES | 0 | 904 | 0 | (12,698) | 0 |
| 510040 - PART-TIME | 0 | 8,383 | 0 | 23,385 | 0 |
| 510100 - OVERTIME | 1,018 | 10,064 | 1,745 | 10,358 | 1,853 |
| 510200 - EMPLOYEE BENEFITS | 181,275 | 175,839 | 233,475 | 187,199 | 296,975 |
| 520010 - OFFICE EQUIP/SUPPLIES | 1,500 | 1,874 | 1,500 | 1,597 | 5,000 |
| 520020 - POSTAGE | 1,400 | 2,418 | 1,400 | 1,852 | 1,400 |
| 520030 - OPERATING EQUIP/SUPPLIES | 2,500 | 1,260 | 2,500 | 5,010 | 2,500 |
| 520050 - ADVERTISING | 500 | 0 | 500 | 0 | 500 |
| 520090 - CONFERENCES/CONVENTIONS | 2,500 | 300 | 2,500 | 0 | 2,500 |
| 520100 - PROFESSIONAL DEVELOPMENT | 5,500 | 4,685 | 5,500 | 7,270 | 5,500 |
| 520110 - MEMBERSHIPS | 5,000 | 4,331 | 5,000 | 5,664 | 5,000 |
| 520200 - MILEAGE & MEETINGS | 1,100 | 490 | 2,000 | 17 | 2,000 |
| 520230 - UNIFORMS/CLOTHING | 1,700 | 1,720 | 1,700 | 2,028 | 2,000 |
| 520280 - COMMITTEE MEMBER FEES | 600 | 150 | 600 | 300 | 0 |
| 520580 - TITLE SEARCH/LAND FEES | 2,000 | 3,068 | 2,000 | 6,312 | 6,000 |
| 520650 - MOBILE COMMUNICATIONS | 3,000 | 3,010 | 3,000 | 2,368 | 3,000 |
| 540000 - OUTSIDE CONTRACTS | 38,800 | 34,337 | 51,629 | 64,175 | 100,249 |
| 580510 - TRANSFER TO RESERVE FUND | 0 | 479,770 | 130,553 | 0 | 73,008 |
| | 807,837 | 1,307,951 | 1,158,086 | 885,063 | 1,479,086 |
| Net Total | (47,687) | 159,520 | 83,051 | 1,331,379 | 223,106 |

2022 OPERATING BUDGET

Costing Center: 20-525-BY-LAW ENFORCEMENT

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320640 - FEE/SC - ADMINISTRATION | 30,000 | 20,511 | 20,000 | 33,570 | 20,000 |
| 320650 - FEE/SC - APPLICATION FEES | 100 | 0 | 100 | 0 | 100 |
| 320660 - FEE/SC - WEED CUTTING | 25,000 | 23,788 | 25,000 | 26,135 | 25,000 |
| 330010 - FINES | 0 | 40,890 | 0 | 80,600 | 0 |
| 330360 - MISCELLANEOUS | 500 | 0 | 500 | 0 | 500 |
| 340010 - LIC - BUSINESS | 7,000 | 10,472 | 9,000 | (6,555) | 0 |
| 340540 - PERMITS - POOLS | 6,000 | 7,146 | 6,000 | 240 | 0 |
| | 68,600 | 102,808 | 60,600 | 133,990 | 45,600 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 252,989 | 239,297 | 259,805 | 273,195 | 320,382 |
| 510020 - OTHER SALARIES | 0 | (1,894) | 0 | (6,394) | 0 |
| 510100 - OVERTIME | 2,348 | 627 | 2,348 | 2,380 | 2,390 |
| 510200 - EMPLOYEE BENEFITS | 85,275 | 63,006 | 83,200 | 72,532 | 89,400 |
| 520010 - OFFICE EQUIP/SUPPLIES | 850 | 138 | 850 | 139 | 850 |
| 520020 - POSTAGE | 3,000 | 2,050 | 3,000 | 2,691 | 3,000 |
| 520030 - OPERATING EQUIP/SUPPLIES | 1,000 | 856 | 1,000 | 853 | 1,000 |
| 520090 - CONFERENCES/CONVENTIONS | 2,200 | 1,269 | 2,200 | 1,201 | 2,200 |
| 520100 - PROFESSIONAL DEVELOPMENT | 3,300 | 0 | 3,300 | 0 | 3,300 |
| 520200 - MILEAGE & MEETINGS | 500 | 0 | 500 | 0 | 500 |
| 520230 - UNIFORMS/CLOTHING | 3,000 | 2,136 | 3,000 | 4,106 | 3,000 |
| 520240 - MEAL ALLOWANCE | 200 | 14 | 200 | 44 | 200 |
| 520250 - MISCELLANEOUS | 15,000 | 2,337 | 10,000 | 6,882 | 10,000 |
| 520280 - COMMITTEE MEMBER FEES | 0 | 0 | 0 | 0 | 600 |
| 520580 - TITLE SEARCH/LAND FEES | 2,000 | 2,457 | 2,000 | 120 | 2,000 |
| 520650 - MOBILE COMMUNICATIONS | 1,733 | 872 | 1,733 | 1,400 | 1,733 |
| 540000 - OUTSIDE CONTRACTS | 33,000 | 11,519 | 13,000 | 5,094 | 27,784 |
| 540030 - CNTRCT-WEED CUTTING | 25,000 | 24,003 | 25,000 | 26,896 | 25,000 |
| 540500 - HUMANE SOCIETY | 259,344 | 259,344 | 259,344 | 259,344 | 259,344 |
| | 690,739 | 608,032 | 670,480 | 650,483 | 752,683 |
| Net Total | (622,139) | (505,225) | (609,880) | (516,493) | (707,083) |

2022 OPERATING BUDGET

Costing Center: 20-710-ECONOMIC DEVELOPMENT

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320040 - FEDERAL GRANTS | 0 | 32,500 | 0 | 0 | 0 |
| 320150 - OTHER GRANTS | 0 | 0 | 0 | 5,000 | 0 |
| 330140 - SPONSORSHIPS | 0 | 0 | 30,000 | 39,625 | 30,000 |
| 330250 - DONATIONS | 30,000 | 0 | 0 | 9,100 | 0 |
| | 30,000 | 32,500 | 30,000 | 53,725 | 30,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 305,412 | 320,160 | 317,722 | 287,499 | 253,959 |
| 510020 - OTHER SALARIES | 0 | (13,109) | 0 | (29,959) | 0 |
| 510040 - PART-TIME | 0 | 0 | 0 | 14,308 | 0 |
| 510100 - OVERTIME | 0 | 2,423 | 0 | 0 | 0 |
| 510200 - EMPLOYEE BENEFITS | 83,950 | 88,806 | 88,325 | 83,814 | 78,475 |
| 520010 - OFFICE EQUIP/SUPPLIES | 1,000 | 298 | 1,000 | 529 | 1,000 |
| 520020 - POSTAGE | 1,000 | 13 | 1,000 | 45 | 1,000 |
| 520060 - CITY PROMOTIONS | 175,000 | 23,168 | 175,000 | 41,618 | 175,000 |
| 520090 - CONFERENCES/CONVENTIONS | 13,200 | 4,342 | 13,200 | 1,226 | 13,200 |
| 520100 - PROFESSIONAL DEVELOPMENT | 2,200 | 847 | 2,200 | 1,127 | 2,200 |
| 520110 - MEMBERSHIPS | 3,025 | 2,888 | 3,025 | 2,232 | 3,025 |
| 520200 - MILEAGE & MEETINGS | 8,500 | 4,433 | 8,500 | 1,213 | 8,500 |
| 520220 - CAR ALLOWANCE | 4,800 | 4,960 | 4,800 | 3,040 | 0 |
| 520250 - MISCELLANEOUS | 1,000 | 310 | 1,000 | 573 | 1,000 |
| 520580 - TITLE SEARCH/LAND FEES | 5,000 | 253 | 5,000 | 470 | 5,000 |
| 520630 - UTILITIES - PHONE/FAX | 525 | 662 | 2,000 | 160 | 2,000 |
| 520650 - MOBILE COMMUNICATIONS | 1,575 | 1,283 | 1,575 | 613 | 1,575 |
| 530000 - OUTSIDE CONSULTING | 35,000 | 19,167 | 35,000 | 25,344 | 35,000 |
| 540000 - OUTSIDE CONTRACTS | 300 | 0 | 300 | 0 | 0 |
| | 641,487 | 460,906 | 659,647 | 433,852 | 580,934 |
| Net Total | (611,487) | (428,406) | (629,647) | (380,127) | (550,934) |

2022 OPERATING BUDGET

Costing Center: 20-810-TRANSIT - ADMINISTRATION

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--|------------------|------------------|----------------|------------------|------------------|
| Revenues | | | | | |
| 320070 - SAFE RESTART FUNDING | 0 | 743,580 | 0 | 714,303 | 500,000 |
| 320480 - FEE/SC - ADVERTISING | 25,000 | 13,147 | 15,000 | 14,554 | 12,000 |
| 320730 - FEE/SC - CHARTERS | 6,000 | 1,701 | 4,500 | 0 | 500 |
| 320740 - FEE/SC - FARES | 785,000 | 387,368 | 392,500 | 374,279 | 437,076 |
| 320820 - FEE/SC - INTER MUNICIPAL FARES | 416,000 | 201,146 | 301,362 | 254,566 | 0 |
| 320900 - FEE/SC - BROCK/NC FARES | 136,081 | 0 | 51,031 | 0 | 0 |
| 330200 - SALE OF EQUIPMENT | 8,000 | 14,525 | 6,000 | 0 | 5,000 |
| 330360 - MISCELLANEOUS | 16,000 | 1,109 | 16,000 | 452 | 2,500 |
| 350750 - RES FUND - PROVINCIAL GAS TAX | 0 | 0 | 0 | 0 | 775,000 |
| | 1,392,081 | 1,362,576 | 786,393 | 1,358,154 | 1,732,076 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 432,072 | 454,166 | 448,906 | 399,977 | 470,686 |
| 510020 - OTHER SALARIES | 0 | 735 | 0 | (5,380) | 0 |
| 510040 - PART-TIME | 108,029 | 68,991 | 118,508 | 78,297 | 116,408 |
| 510100 - OVERTIME | 500 | 2,187 | 500 | 2,827 | 500 |
| 510200 - EMPLOYEE BENEFITS | 152,925 | 126,795 | 152,475 | 141,965 | 150,000 |
| 520010 - OFFICE EQUIP/SUPPLIES | 12,000 | 8,586 | 9,000 | 8,976 | 10,000 |
| 520020 - POSTAGE | 1,000 | 804 | 1,000 | 2,718 | 1,200 |
| 520050 - ADVERTISING | 9,000 | 4,525 | 9,000 | 5,577 | 9,000 |
| 520090 - CONFERENCES/CONVENTIONS | 2,600 | 0 | 2,600 | 0 | 2,600 |
| 520100 - PROFESSIONAL DEVELOPMENT | 2,500 | 1,093 | 2,500 | 1,847 | 2,500 |
| 520110 - MEMBERSHIPS | 8,525 | 6,181 | 8,000 | 6,509 | 8,000 |
| 520200 - MILEAGE & MEETINGS | 500 | 40 | 500 | 322 | 500 |
| 520230 - UNIFORMS/CLOTHING | 1,500 | 0 | 1,500 | 546 | 1,500 |
| 520250 - MISCELLANEOUS | 500 | 71 | 500 | 0 | 500 |
| 520253 - COVID 19-OPERATING-GENERAL EXPENDITURES-CONTROL | 0 | 0 | 0 | 211,396 | 0 |
| 520340 - BANK SERVICE CHARGES | 0 | 3,966 | 3,000 | 5,131 | 4,500 |
| 520650 - MOBILE COMMUNICATIONS | 5,400 | 8,325 | 12,000 | 12,419 | 12,000 |
| 520720 - INS - FLEET | 0 | 0 | 123,439 | 133,809 | 144,179 |
| 530000 - OUTSIDE CONSULTING | 3,000 | 0 | 3,000 | 0 | 2,000 |
| 540000 - OUTSIDE CONTRACTS | 70,000 | 61,667 | 52,500 | 17,836 | 65,000 |
| 540260 - SALES COMMISSIONS | 2,500 | 985 | 1,875 | 522 | 2,500 |
| 540270 - CNTRCT - SOFTWARE SUPPORT | 0 | 0 | 0 | 0 | 70,084 |
| 550030 - ARMOURED CAR SERVICES | 3,000 | 1,791 | 3,200 | 3,035 | 3,000 |
| 550350 - PRINTING | 22,000 | 7,895 | 13,500 | 13,648 | 20,000 |
| 580090 - INTERDEPT RECOVERIES | (1,060,990) | (1,060,990) | (795,743) | (795,743) | (678,600) |
| 580900 - DEBT CHGS - INTEREST | 0 | 0 | 0 | 0 | 22,702 |
| 580910 - DEBT CHGS - PRINCIPAL | 0 | 0 | 0 | 0 | 145,951 |
| | (223,439) | (302,184) | 171,760 | 246,235 | 586,710 |
| Net Total | 1,615,520 | 1,664,760 | 614,633 | 1,111,919 | 1,145,366 |

2022 OPERATING BUDGET

Costing Center: 20-812-TRANSIT - BUS DRIVERS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 1,281,871 | 969,947 | 961,409 | 976,356 | 1,303,187 |
| 510040 - PART-TIME | 55,671 | 126,666 | 115,893 | 186,230 | 114,370 |
| 510100 - OVERTIME | 80,600 | 9,712 | 30,600 | 34,077 | 31,005 |
| 510200 - EMPLOYEE BENEFITS | 490,725 | 646,966 | 385,225 | 644,774 | 540,500 |
| 520230 - UNIFORMS/CLOTHING | 25,000 | 15,252 | 25,000 | 22,460 | 20,000 |
| 520240 - MEAL ALLOWANCE | 100 | 20 | 100 | 11 | 100 |
| | 1,933,967 | 1,768,564 | 1,518,227 | 1,863,908 | 2,009,162 |
| Net Total | (1,933,967) | (1,768,564) | (1,518,227) | (1,863,908) | (2,009,162) |

2022 OPERATING BUDGET

Costing Center: 20-814-TRANSIT - MAINTENANCE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|--------------------|------------------|--------------------|------------------|--------------------|
| Revenues | | | | | |
| 330360 - MISCELLANEOUS | 90,942 | 0 | 68,207 | 305 | 6,000 |
| | 90,942 | 0 | 68,207 | 305 | 6,000 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 289,557 | 276,935 | 289,578 | 257,778 | 289,578 |
| 510040 - PART-TIME | 97,920 | 56,431 | 117,573 | 70,072 | 119,630 |
| 510100 - OVERTIME | 7,140 | 5,505 | 7,140 | 11,589 | 7,140 |
| 510200 - EMPLOYEE BENEFITS | 115,800 | 74,736 | 134,600 | 84,090 | 123,775 |
| 520030 - OPERATING EQUIP/SUPPLIES | 75,000 | 60,021 | 56,250 | 49,120 | 72,000 |
| 520200 - MILEAGE & MEETINGS | 100 | 0 | 100 | 0 | 100 |
| 520230 - UNIFORMS/CLOTHING | 9,000 | 5,160 | 9,000 | 6,856 | 9,000 |
| 520240 - MEAL ALLOWANCE | 100 | 0 | 100 | 0 | 100 |
| 540000 - OUTSIDE CONTRACTS | 100,000 | 65,551 | 75,000 | 47,727 | 75,000 |
| 560020 - FUEL - VEHICLES | 603,794 | 232,384 | 454,899 | 301,645 | 768,750 |
| 560030 - LICENCE RENEWALS | 250 | 562 | 1,500 | 61 | 1,500 |
| 560200 - VEHICLE MAINTENANCE | 200,000 | 189,887 | 165,000 | 149,067 | 165,000 |
| | 1,498,661 | 967,174 | 1,310,740 | 978,005 | 1,631,573 |
| Net Total | (1,407,719) | (967,174) | (1,242,533) | (977,700) | (1,625,573) |

2022 OPERATING BUDGET

Costing Center: 20-816-TRANSIT - INTER MUNICIPAL SERV

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---|------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | | |
| 320740 - FEE/SC - FARES | 100,000 | 73,569 | 75,000 | 99,624 | 75,000 |
| 320820 - FEE/SC - INTER MUNICIPAL FARES | 3,059,058 | 2,667,587 | 2,440,080 | 1,592,975 | 2,090,648 |
| 320900 - FEE/SC - BROCK/NC FARES | 0 | 0 | 0 | 0 | 215 |
| | 3,159,058 | 2,741,156 | 2,515,080 | 1,692,599 | 2,165,863 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 943,263 | 663,898 | 707,452 | 468,869 | 943,270 |
| 510040 - PART-TIME | 84,119 | 49,526 | 63,089 | 59,759 | 84,119 |
| 510100 - OVERTIME | 15,300 | 4,207 | 15,300 | 14,773 | 15,300 |
| 510200 - EMPLOYEE BENEFITS | 370,650 | 128,709 | 284,250 | 101,969 | 395,500 |
| 520030 - OPERATING EQUIP/SUPPLIES | 10,000 | 6,691 | 7,500 | 8,373 | 17,000 |
| 520200 - MILEAGE & MEETINGS | 100 | 0 | 100 | 0 | 100 |
| 520230 - UNIFORMS/CLOTHING | 6,000 | 3,426 | 6,000 | 5,709 | 6,000 |
| 520240 - MEAL ALLOWANCE | 100 | 0 | 100 | 0 | 100 |
| 520250 - MISCELLANEOUS | 0 | 8,901 | 0 | 0 | 0 |
| 520720 - INS - FLEET | 37,359 | 18,696 | 24,355 | 35,725 | 47,096 |
| 540000 - OUTSIDE CONTRACTS | 25,000 | 17,519 | 18,750 | 23,942 | 20,000 |
| 540260 - SALES COMMISSIONS | 200 | 134 | 150 | 34 | 200 |
| 560020 - FUEL - VEHICLES | 292,591 | 150,115 | 192,624 | 192,881 | 250,000 |
| 560200 - VEHICLE MAINTENANCE | 90,942 | 58,959 | 68,206 | 20,172 | 60,000 |
| 580010 - INTERDEPT TRANSFERS | 1,060,990 | 1,060,990 | 795,743 | 795,743 | 678,600 |
| | 2,936,614 | 2,171,771 | 2,183,619 | 1,727,949 | 2,517,285 |
| Net Total | 222,444 | 569,385 | 331,461 | (35,350) | (351,422) |

2022 OPERATING BUDGET

Costing Center: 20-820-WELL TRANS - ADMIN

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|-----------------|------------------|-----------------|-----------------|-----------------|
| Revenues | | | | | |
| 320730 - FEE/SC - CHARTERS | 2,000 | 0 | 750 | 0 | 750 |
| 320740 - FEE/SC - FARES | 26,573 | 968 | 19,930 | 22,382 | 28,500 |
| | 28,573 | 968 | 20,680 | 22,382 | 29,250 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 59,032 | 61,128 | 63,359 | 58,954 | 69,454 |
| 510020 - OTHER SALARIES | 0 | 225 | 0 | (2,374) | 0 |
| 510200 - EMPLOYEE BENEFITS | 20,575 | 20,984 | 21,650 | 21,141 | 23,075 |
| 520050 - ADVERTISING | 0 | 0 | 0 | 0 | 1,200 |
| 520090 - CONFERENCES/CONVENTIONS | 1,250 | 0 | 0 | 0 | 0 |
| 520100 - PROFESSIONAL DEVELOPMENT | 1,000 | 0 | 1,500 | 0 | 1,100 |
| 520200 - MILEAGE & MEETINGS | 100 | 0 | 100 | 0 | 100 |
| 540000 - OUTSIDE CONTRACTS | 40,000 | 20,741 | 30,000 | 31,063 | 30,000 |
| 540260 - SALES COMMISSIONS | 450 | 13 | 338 | 28 | 450 |
| 550350 - PRINTING | 1,500 | 0 | 1,125 | 0 | 1,500 |
| | 123,907 | 103,090 | 118,072 | 108,813 | 126,879 |
| Net Total | (95,334) | (102,123) | (97,392) | (86,430) | (97,629) |

2022 OPERATING BUDGET

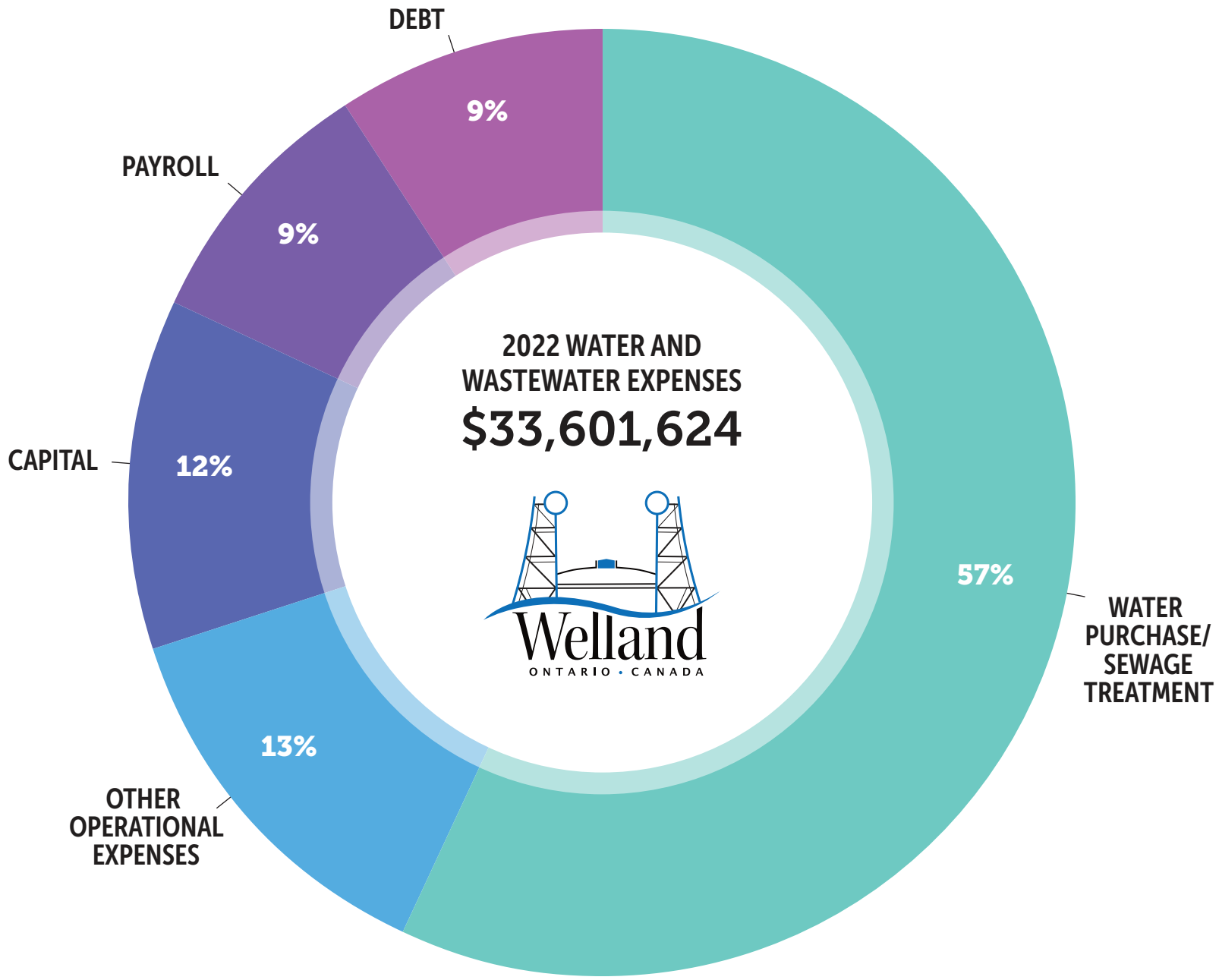
Costing Center: 20-824-WELL TRANS - BUS DRIVERS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|----------------------------|------------------|------------------|------------------|------------------|------------------|
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 193,490 | 149,642 | 145,118 | 146,961 | 193,491 |
| 510040 - PART-TIME | 65,749 | 8,071 | 49,312 | 20,159 | 18,500 |
| 510100 - OVERTIME | 5,177 | 1,546 | 5,177 | 3,101 | 4,680 |
| 510200 - EMPLOYEE BENEFITS | 80,825 | 36,800 | 62,125 | 37,711 | 80,925 |
| 520230 - UNIFORMS/CLOTHING | 0 | 0 | 0 | 0 | 2,000 |
| | 345,241 | 196,059 | 261,732 | 207,933 | 299,596 |
| Net Total | (345,241) | (196,059) | (261,732) | (207,933) | (299,596) |

2022 OPERATING BUDGET

Costing Center: 20-826-WELL TRANS - MAINTENANCE

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | |
| 520030 - OPERATING EQUIP/SUPPLIES | 2,000 | 1,478 | 3,000 | 10 | 4,000 |
| 540000 - OUTSIDE CONTRACTS | 25,000 | 8,233 | 18,750 | 3,705 | 25,000 |
| 560020 - FUEL - VEHICLES | 49,121 | 30,981 | 31,709 | 39,565 | 58,125 |
| 560200 - VEHICLE MAINTENANCE | 7,500 | 8,385 | 5,625 | 5,106 | 8,000 |
| | 83,621 | 49,077 | 59,084 | 48,386 | 95,125 |
| Net Total | (83,621) | (49,077) | (59,084) | (48,386) | (95,125) |



2022 OPERATING BUDGET

Costing Center: 25-910-WATER WORKS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Revenues | | | | | |
| 310490 - WATER WASTEWATER CONST FEE | 157,000 | 74,400 | 157,000 | 114,700 | 148,000 |
| 310540 - WATER/WASTER REVENUE LOSS | (2,500) | 0 | (2,500) | 0 | (2,500) |
| 310570 - WTR METERED FIXED | 3,303,554 | 3,310,793 | 3,985,421 | 3,431,617 | 4,180,155 |
| 310580 - WTR METERED CONSUMPTION | 8,926,619 | 8,756,885 | 9,304,850 | 6,788,156 | 9,753,374 |
| 310600 - WATER HAULAGE | 180,450 | 306,260 | 220,000 | 283,651 | 240,000 |
| 310610 - PENALTY | 90,000 | 60,986 | 90,000 | 113,710 | 100,000 |
| 310620 - WATER METER INSPECTION FEE | 75,000 | 68,170 | 75,000 | 75,800 | 75,000 |
| 320390 - FEE/SC - EXTRNL SERVICES | 140,000 | 419,415 | 204,036 | 217,647 | 240,000 |
| 320760 - FEE/SC - TURN-OFF CHGS | 12,000 | 13,117 | 12,000 | 9,120 | 12,000 |
| 330360 - MISCELLANEOUS | 0 | 14,015 | 0 | 1,865 | 0 |
| | 12,882,123 | 13,024,041 | 14,045,807 | 11,036,267 | 14,746,029 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 1,251,793 | 1,202,326 | 1,315,126 | 1,113,761 | 1,427,069 |
| 510020 - OTHER SALARIES | 0 | 2,533 | 0 | (3,329) | 0 |
| 510040 - PART-TIME | 30,000 | 21,331 | 59,946 | 6,721 | 70,000 |
| 510100 - OVERTIME | 75,000 | 51,514 | 75,000 | 35,733 | 75,000 |
| 510200 - EMPLOYEE BENEFITS | 443,450 | 395,795 | 471,550 | 383,410 | 520,425 |
| 520010 - OFFICE EQUIP/SUPPLIES | 5,500 | 247 | 5,500 | 72 | 5,500 |
| 520020 - POSTAGE | 40,000 | 48,609 | 40,000 | 45,689 | 40,000 |
| 520030 - OPERATING EQUIP/SUPPLIES | 415,000 | 463,328 | 500,000 | 565,370 | 500,000 |
| 520050 - ADVERTISING | 1,000 | 0 | 1,000 | 0 | 0 |
| 520090 - CONFERENCES/CONVENTIONS | 4,400 | 0 | 4,400 | 0 | 4,400 |
| 520100 - PROFESSIONAL DEVELOPMENT | 41,800 | 30,605 | 41,800 | 28,599 | 41,800 |
| 520110 - MEMBERSHIPS | 2,200 | 303 | 2,200 | 792 | 2,200 |
| 520200 - MILEAGE & MEETINGS | 500 | 0 | 500 | 41 | 500 |
| 520230 - UNIFORMS/CLOTHING | 8,000 | 8,439 | 8,000 | 5,526 | 8,000 |
| 520240 - MEAL ALLOWANCE | 4,000 | 1,076 | 4,000 | 809 | 2,000 |
| 520250 - MISCELLANEOUS | 40,000 | 7,733 | 40,000 | 8,331 | 40,000 |
| 520270 - LEASES - PROPERTY | 814 | 880 | 814 | 0 | 814 |
| 520340 - BANK SERVICE CHARGES | 1,200 | 2,716 | 1,200 | 2,889 | 1,200 |
| 520470 - CONTINGENCIES | 77,500 | 0 | 77,500 | 0 | 77,500 |
| 520610 - UTILITIES - HYDRO | 3,500 | 3,896 | 3,500 | 2,811 | 3,500 |
| 520620 - UTILITIES - WTR/SWR | 450 | 0 | 650 | 0 | 650 |
| 520650 - MOBILE COMMUNICATIONS | 0 | 668 | 0 | 558 | 0 |
| 530000 - OUTSIDE CONSULTING | 43,000 | 12,202 | 43,000 | 2,671 | 26,500 |
| 540000 - OUTSIDE CONTRACTS | 120,000 | 105,517 | 120,000 | 119,599 | 120,000 |
| 540040 - CNTRCT-HOLDBACKS | 0 | 12,185 | 0 | (12,185) | 0 |
| 540120 - CNTRCT-UTILITY CUTS | 275,000 | 275,000 | 275,000 | 268,493 | 300,000 |
| 540310 - CNTRCT - LEAK DETECTION PRGM | 2,500 | 611 | 2,500 | 1,221 | 2,500 |
| 550040 - AUDIT FEES | 3,000 | 3,000 | 0 | 0 | 0 |
| 560020 - FUEL - VEHICLES | 68,000 | 46,913 | 68,000 | 47,984 | 68,000 |
| 560250 - WATER PURCHASES | 5,666,736 | 5,864,260 | 6,031,136 | 5,385,571 | 6,383,478 |

2022 OPERATING BUDGET

Costing Center: 25-910-WATER WORKS

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 580010 - INTERDEPT TRANSFERS | 1,480,555 | 780,063 | 1,480,555 | 778,958 | 1,480,555 |
| 580200 - TRANSFER TO CAPITAL | 1,853,100 | 1,853,100 | 1,853,100 | 1,853,100 | 1,853,000 |
| 580500 - TRANSFER TO RESERVES | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 580900 - DEBT CHGS - INTEREST | 154,134 | 149,811 | 230,535 | 157,335 | 221,128 |
| 580910 - DEBT CHGS - PRINCIPAL | 719,991 | 701,840 | 1,239,295 | 840,972 | 1,420,310 |
| 580920 - OTHER DEBT INTEREST | 0 | 3,700 | 0 | (58,780) | 0 |
| | 12,882,123 | 12,100,197 | 14,045,807 | 11,632,720 | 14,746,029 |
| Net Total | 0 | 923,844 | 0 | (596,454) | 0 |

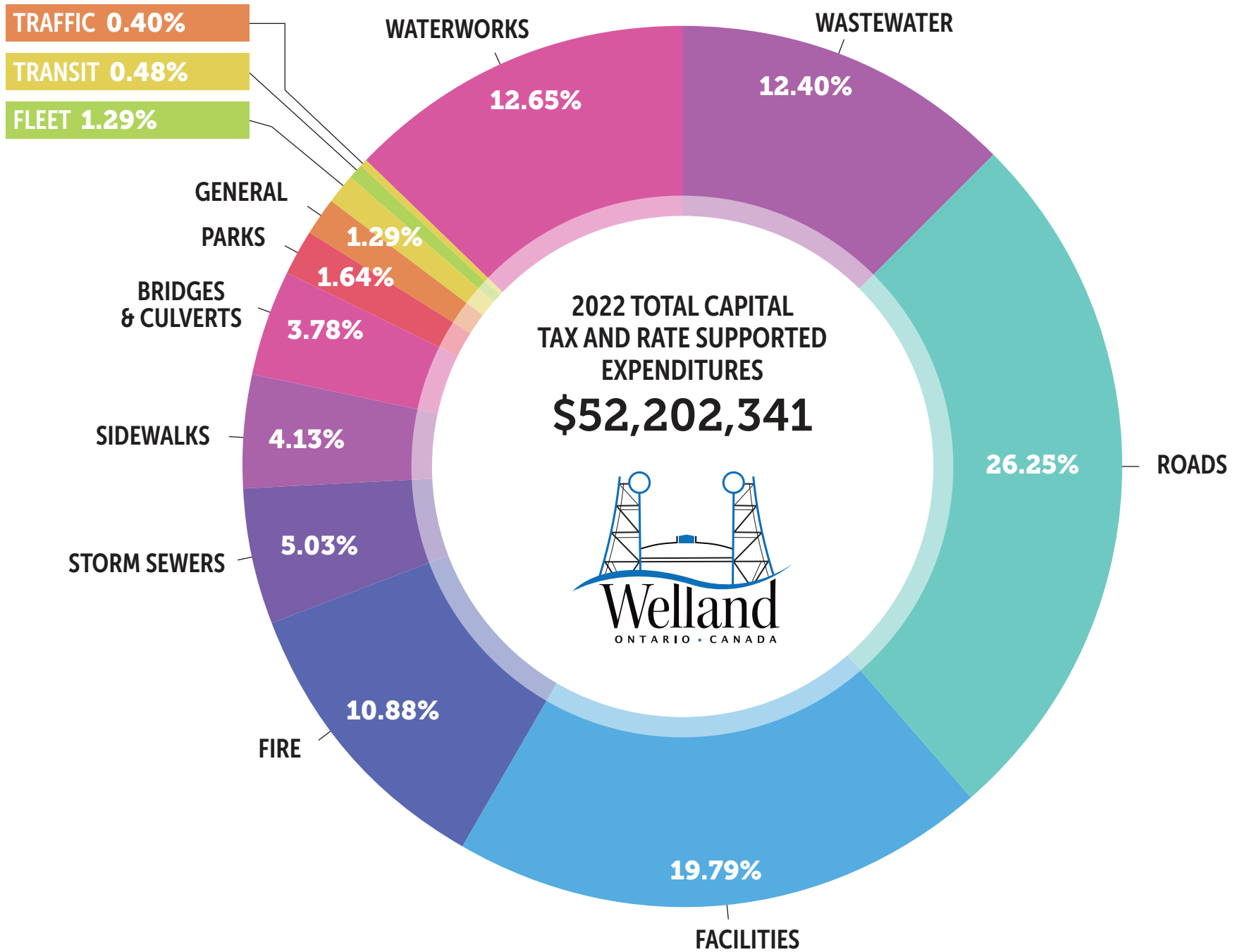
2022 OPERATING BUDGET

Costing Center: 30-330-WASTEWATER

| GL Account | 2020 Budget | 2020 Actual | 2021 Budget | 2021 Actual | 2022 Budget |
|-------------------------------------|-------------------|-------------------|-------------------|--------------------|-------------------|
| Revenues | | | | | |
| 310490 - WATER WASTEWATER CONST FEE | 26,000 | 74,000 | 26,000 | 114,700 | 148,000 |
| 310520 - SWR METERED FIX | 4,337,344 | 4,436,352 | 5,139,111 | 4,435,706 | 5,688,810 |
| 310530 - SWR METERED FLO | 11,726,167 | 11,559,829 | 11,991,587 | 8,950,332 | 12,867,285 |
| 310540 - WATER/WASTER REVENUE LOSS | (3,500) | 0 | (3,500) | 0 | (3,500) |
| 310610 - PENALTY | 130,000 | 82,389 | 130,000 | 133,004 | 145,000 |
| 320390 - FEE/SC - EXTRNL SERVICES | 52,200 | 131,744 | 52,200 | 5,179 | 10,000 |
| | 16,268,211 | 16,284,314 | 17,335,398 | 13,638,920 | 18,855,595 |
| Expenses | | | | | |
| 510010 - SALARIES/WAGES | 540,000 | 411,840 | 585,000 | 435,064 | 590,000 |
| 510020 - OTHER SALARIES | 0 | (5,480) | 0 | (1,748) | 0 |
| 510040 - PART-TIME | 20,000 | 17,809 | 47,946 | 7,559 | 48,000 |
| 510100 - OVERTIME | 20,000 | 14,226 | 20,000 | 20,170 | 20,000 |
| 510200 - EMPLOYEE BENEFITS | 234,125 | 235,391 | 223,650 | 241,694 | 234,300 |
| 520020 - POSTAGE | 40,000 | 40,741 | 40,000 | 45,635 | 40,000 |
| 520030 - OPERATING EQUIP/SUPPLIES | 110,000 | 133,598 | 130,000 | 113,072 | 130,000 |
| 520100 - PROFESSIONAL DEVELOPMENT | 5,500 | 6,299 | 5,500 | 584 | 5,500 |
| 520200 - MILEAGE & MEETINGS | 200 | 0 | 200 | 0 | 200 |
| 520230 - UNIFORMS/CLOTHING | 5,000 | 8,259 | 5,000 | 4,710 | 5,000 |
| 520240 - MEAL ALLOWANCE | 2,200 | 802 | 2,200 | 792 | 2,200 |
| 520250 - MISCELLANEOUS | 40,000 | 7,589 | 40,000 | 8,060 | 40,000 |
| 520270 - LEASES - PROPERTY | 0 | 102 | 0 | 0 | 0 |
| 520470 - CONTINGENCIES | 77,500 | 0 | 77,500 | 0 | 77,500 |
| 520600 - UTILITIES - HEAT | 1,000 | 889 | 1,000 | 825 | 1,000 |
| 520610 - UTILITIES - HYDRO | 5,500 | 4,367 | 5,500 | 3,856 | 5,500 |
| 520620 - UTILITIES - WTR/SWR | 650 | 1,125 | 650 | 1,340 | 1,200 |
| 530000 - OUTSIDE CONSULTING | 21,000 | 0 | 21,000 | 0 | 21,000 |
| 540000 - OUTSIDE CONTRACTS | 150,000 | 191,370 | 200,000 | 215,640 | 200,000 |
| 540040 - CNTRCT-HOLDBACKS | 0 | 12,175 | 0 | (12,175) | 0 |
| 540120 - CNTRCT-UTILITY CUTS | 275,000 | 275,000 | 275,000 | 268,493 | 300,000 |
| 540330 - CNTRCT - SWR CCTV | 150,000 | 102,447 | 150,000 | 100,887 | 0 |
| 550040 - AUDIT FEES | 3,000 | 3,000 | 0 | 0 | 0 |
| 560020 - FUEL - VEHICLES | 38,000 | 42,723 | 38,000 | 45,046 | 54,700 |
| 560230 - SEWAGE FLOW TREATMENT | 11,012,336 | 11,363,069 | 11,662,147 | 10,769,281 | 12,821,141 |
| 580010 - INTERDEPT TRANSFERS | 912,145 | 623,998 | 912,145 | 610,142 | 912,145 |
| 580200 - TRANSFER TO CAPITAL | 1,964,020 | 1,964,020 | 1,964,020 | 1,964,020 | 1,964,000 |
| 580500 - TRANSFER TO RESERVES | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| 580900 - DEBT CHGS - INTEREST | 72,605 | 73,024 | 105,107 | 68,971 | 164,662 |
| 580910 - DEBT CHGS - PRINCIPAL | 488,430 | 491,538 | 743,833 | 561,046 | 1,137,547 |
| 580920 - OTHER DEBT INTEREST | 0 | 1,015 | 0 | (24,626) | 0 |
| | 16,268,211 | 16,100,933 | 17,335,398 | 15,528,337 | 18,855,595 |
| Net Total | 0 | 183,380 | 0 | (1,889,416) | 0 |

2022 Capital Budget

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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| FUNCTION | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS | CODE | OTHER FUNDING | CODE | DEBENTURES |
|----------------------------------|---------------------------|---------------------------|-------------|---|---|-------------|----------------------|-------------|-------------------|
| FACILITIES | 10,329,000 | 3,840,000 | GICB | 609,000 | 140,000 | CH | 230,000 | DC | 1,170,000 |
| | | | | | 50,000 | YSP | | | |
| | | | | | 2,395,655 | CP | | | |
| | | | | | 1,594,345 | CCBF | 300,000 | PY | |
| FIRE | 5,679,200 | | | 225,000 | 700,000 | F | 449,000 | DC | 925,000 |
| | | | | | 510,000 | CP | 2,756,000 | LAN | |
| | | | | | 114,200 | OR | | | |
| FLEET | 673,000 | | | | | | | | 673,000 |
| GENERAL | 675,239 | 94,405 | MMP | 75,000 | 50,000 | ED | 81,000 | DC | |
| | | | | | 50,834 | CP | | | |
| | | | | | 324,000 | OR | | | |
| PARKS/OPEN SPACES | 857,000 | | | 175,000 | 70,000 | CP | 70,000 | CS | 342,000 |
| | | | | | | | 50,000 | D | |
| | | | | | | | 150,000 | OT | |
| ROADWAYS | 13,702,347 | 1,600,000 | CCBF | 1,123,500 | 327,624 | ED | 190,000 | DC | 6,293,185 |
| | | 1,410,822 | OCIF | | | | 265,200 | HUM | |
| | | 218,416 | DAMF | | | | | | |
| | | 2,273,600 | ICIP | | | | | | |
| SIDEWALKS | 2,153,500 | 75,000 | OCIF | 358,000 | | | 3,500 | DC | 1,717,000 |
| STORM SEWERS | 2,625,580 | 58,480 | CCBF | 925,500 | 659,568 | ED | 15,000 | DC | 297,320 |
| | | 439,712 | DAMF | | 100,000 | OR | | | |
| | | 130,000 | OCIF | | | | | | |
| TRAFFIC | 211,000 | | | 211,000 | | | | | |
| TRANSIT | 250,000 | | | | 250,000 | PGT | | | |
| BRIDGES & CULVERTS | 1,971,000 | | | 1,626,000 | | | | | 345,000 |
| TOTAL 2022 CAPITAL BUDGET | 39,126,866 | 10,140,435 | | 5,328,000 | 7,336,226 | | 4,559,700 | | 11,762,505 |
| 2021 CAPITAL BUDGET | 44,423,436 | 2,759,282 | | 5,028,230 | 1,980,000 | | 19,903,800 | | 14,752,124 |

FOOTNOTE

GOVERNMENT SUBSIDY

CCBF - CANADA COMMUNITY BUILDING FUND*
 OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUNDING
 ICIP - INVESTING IN CANADA INFRASTRUCTURE PROGRAM
 DAMF - DISASTER MITIGATION & ADAPTATION FUND
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CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED - ECONOMIC DEVELOPMENT RESERVE
 F - FIRE RESERVE
 CP- CAPITAL SURPLUS RESERVE
 CH - COURTHOUSE RESERVE
 YSP - YSP SUSTAINABILITY RESERVE
 OR - OPERATING SURPLUS RESERVE
 PGT - PROVINCIAL GAS TAX

OTHER FUNDING

OT - OTHER FUNDING
 CS - COST SHARING
 DC - DEVELOPMENT CHARGES
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 HUM - HUMBERSTONE ROYALTY PAYMENT
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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| Project Title | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS | CODE | OTHER FUNDING | CODE | DEBENTURES FUNDING |
|--|--------------------------|-----------------------|------|--|--|------|------------------|------|-----------------------|
| <u>FACILITIES</u> | | | | | | | | | |
| ASSET MANAGEMENT/BUILDING CONDITION ASSESSMENTS | 50,000 | | | 50,000 | | | | | |
| FLOORING REPLACEMENT REQUIREMENTS-CITY WIDE | 75,000 | | | 75,000 | | | | | |
| FACILITY PAINTING REQUIRMENTS - CITY WIDE | 50,000 | | | 50,000 | | | | | |
| BUILDING THERMOGRAPHY FOR ELECTRICAL SAFETY - MUSEUM | 10,000 | | | 10,000 | | | | | |
| LED LIGHTING UPGRADES - MAPLE POOL BUILDING | 15,000 | | | 15,000 | | | | | |
| WCC - REPLACE WOOD CANOPIES | 20,000 | | | 20,000 | | | | | |
| COURTHOUSE HEATING SYSTEM - REPLACEMENTS (2021 BASED ON CONDITION ASSESSMENT) | 300,000 | | | | 100,000 | CH | | | 200,000 |
| COURTHOUSE BOILER ROOM INSULATION | 40,000 | | | | 40,000 | CH | | | |
| CITY HALL HVAC REPAIR & RENEWAL | 90,000 | | | | 90,000 | CP | | | |
| PW BUILDING - ENERGY AUDIT | 30,000 | | | 30,000 | | | | | |
| PW BUILDING - WINDOW REPLACEMENT | 30,000 | | | 30,000 | | | | | |
| WCC - MECHANICAL DEFICIENCIES | 62,000 | | | 62,000 | | | | | |
| PW SALT DOME & SECOND ENTRANCE - CONSTRUCTION | 1,200,000 | | | | | | 230,000 | DC | 970,000 |
| CAPITAL EQUIPMENT PREVENTATIVE MAINTENANCE - YOUTH ARENA | 15,000 | | | 15,000 | | | | | |
| CAPITAL EQUIPMENT PREVENTATIVE MAINTENANCE - MAIN ARENA | 8,000 | | | 8,000 | | | | | |
| DESICCANT SYSTEM UPGRADE / REPAIR | 35,000 | | | 35,000 | | | | | |
| BRINE PUMP AND MOTOR REPLACEMENT | 12,000 | | | 12,000 | | | | | |
| ELECTRICAL PANELS REPLACEMENT / RENEWAL | 12,000 | | | 12,000 | | | | | |
| FACILITIES CONTINUED ON NEXT PAGE | | | | | | | | | |

FOOTNOTE

GOVERNMENT SUBSIDY

CCBF-CANADA COMMUNITY BUILDING FUND*
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 ICIP - INVESTING IN CANADA INFRASTRUCTURE PROGRAM
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 MMP-MUNICIPAL MODERNIZATION PROGRAM

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CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

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 OR-OPERATING SURPLUS RESERVE
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OTHER FUNDING

OT-OTHER FUNDING
 CS- COST SHARING
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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| Project Title | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS | CODE | OTHER FUNDING | CODE | DEBENTURES FUNDING |
|---|--------------------|--------------------|------|--|--|------|----------------|------|--------------------|
| FACILITIES CONTINUED | | | | | | | | | |
| AMMONIA DISCHARGE PIPING REPLACEMENT | 18,000 | | | 18,000 | | | | | |
| STRUCTURAL SUPPORT REPAIR / REPLACEMENT - YOUTH ARENA | 50,000 | | | 50,000 | | | | | |
| HVAC REPAIRS & REPLACEMENT - YOUNGS SPORTSPLEX | 50,000 | | | | 50,000 | YSP | | | |
| CITY HALL - ROOF REPAIR & RENEWAL | 1,262,000 | | | 12,000 | 1,250,000 | CP | | | |
| WCC ROOF WORK | 215,000 | | | | 215,000 | CP | | | |
| MAPLE PARK POOL SKIMMER/FILTRATION | 30,000 | | | 30,000 | | | | | |
| MAPLE PARK POOL CONCRETE DECK REPAIR/REPLACEMENT | 45,000 | | | 45,000 | | | | | |
| ROSIE SMITH POOL FILTRATION/RE-CIRCULATION SYSTEM REPAIRS | 30,000 | | | 30,000 | | | | | |
| PRE-APPROVED MEMORIAL PARK POOL REVITALIZATION | 6,400,000 | 3,840,000 | GICB | | 665,655 | CP | 300,000 | PY | |
| | | | | | 1,594,345 | CCBF | | | |
| ASBESTOS AUDIT PHASE 2 OF 2 | 75,000 | | | | 75,000 | CP | | | |
| AMPHITHEATRE REPAIR & RENEWAL PHASE 2 OF 2 | 50,000 | | | | 50,000 | CP | | | |
| MAPLE PARK POOL ACCESSIBILITY IMPROVEMENT PHASE 2 OF 2 | 50,000 | | | | 50,000 | CP | | | |
| TOTAL FACILITIES | 10,329,000 | 3,840,000 | | 609,000 | 4,180,000 | | 530,000 | | 1,170,000 |
| FIRE | | | | | | | | | |
| NEW FIRE STATION #3 - PHASE 1 OF 2 | 2,470,000 | | | | | | 214,000 | DC | |
| | | | | | | | 2,256,000 | LAN | |
| FIRE STATION # 3 - LAND | 500,000 | | | | | | 500,000 | LAN | |
| REPLACE FIRE PREVENTION VEHICLE | 85,000 | | | | | | | | 85,000 |
| AIR MONITORING EQUIPMENT | 50,000 | | | 50,000 | | | | | |
| FURNITURE FIXTURES & EQUIPMENT STATIONS #1 AND #2 | 200,000 | | | 150,000 | 50,000 | CP | | | |
| REPLACE AERIAL UNIT | 1,700,000 | | | | 700,000 | F | 235,000 | DC | 765,000 |
| FIRE CONTINUED ON NEXT PAGE | | | | | | | | | |

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OT - OTHER FUNDING
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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| Project Title | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS | CODE | OTHER FUNDING | CODE | DEBENTURES FUNDING |
|---|--------------------|--------------------|------|--|--|------|------------------|------|--------------------|
| <u>FIRE CONTINUED</u> | | | | | | | | | |
| OUTBUILDING AND SPECIALIZED RESCUE ADDITION TO TRAINING FIELD | 100,000 | | | 25,000 | | | | | 75,000 |
| FIRE STATION # 1 PAVING PARKING LOT | 150,000 | | | | 150,000 | CP | | | |
| UNIIFORMS & CLOTHING | 75,000 | | | | 65,000 | CP | | | |
| | | | | | 10,000 | OR | | | |
| CAPITAL EQUIPMENT- FIRE | 164,200 | | | | 135,000 | CP | | | |
| | | | | | 29,200 | OR | | | |
| FIRE STATION #1 -HQ -FUELING STATION | 15,000 | | | | 15,000 | CP | | | |
| LANDSCAPING AT FIRE STATION #1 | 75,000 | | | | 75,000 | CP | | | |
| FIRE STATION #1 - HQ- POND CIRCULATION | 20,000 | | | | 20,000 | CP | | | |
| ON-CALL VEHICLE FOR NEW DEPUTY FIRE CHIEF | 75,000 | | | | 75,000 | OR | | | |
| TOTAL FIRE | 5,679,200 | | | 225,000 | 1,324,200 | | 3,205,000 | | 925,000 |
| <u>FLEET</u> | | | | | | | | | |
| FLEET CAPITAL REPLACEMENT - GENERAL | 673,000 | | | | | | | | 673,000 |
| TOTAL FLEET | 673,000 | | | | | | | | 673,000 |
| <u>GENERAL</u> | | | | | | | | | |
| NEW TECHNOLOGY EQUIPMENT/LICENSING | 75,000 | | | 75,000 | | | | | |
| APPRAISAL SURVEY COST | 50,000 | | | | 50,000 | ED | | | |
| CAPITAL EQUIPMENT - INFORMATION SERVICES | 240,000 | | | | 240,000 | OR | | | |
| PRE-APPROVED DOCUMENT MANAGEMENT SYSTEM | 145,239 | 94,405 | MMP | | 50,834 | CP | | | |
| UPDATED CITY BRANDING | 65,000 | | | | 65,000 | OR | | | |
| AFFORDABLE HOUSING COMMUNITY IMPROVEMENT PLAN(CIP) | 100,000 | | | | 19,000 | OR | 81,000 | DC | |
| TOTAL GENERAL | 675,239 | 94,405 | | 75,000 | 424,834 | | 81,000 | | |

FOOTNOTE

GOVERNMENT SUBSIDY

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AS OF DECEMBER 14, 2021**

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|--|--------------------|--------------------|------|--|--|------|----------------|------|--------------------|
| <u>PARKS/OPEN SPACES</u> | | | | | | | | | |
| PLYMOUTH PARK SLOW PITCH LIGHTING REPLACEMENT | 300,000 | | | | | | | | 300,000 |
| STOP 19 TRAIL LIGHTING DESIGN | 42,000 | | | | | | | | 42,000 |
| GENERAL PARK REPAIR & RENEWAL - VARIOUS LOCATIONS | 100,000 | | | 100,000 | | | | | |
| BOARDWALK PARKETTE- 2022 PUBLIC RELAM PROGRAM INITATIVE | 140,000 | | | | 70,000 | CP | 70,000 | CS | |
| TRAIL IMPROVEMENTS | 75,000 | | | 75,000 | | | | | |
| RECREATIONAL CORRIDOR IMPROVEMENTS | 50,000 | | | | | | 50,000 | D | |
| PRE-APPROVED CANADIAN TIRE ACCESSIBLE SPLASH PAD | 150,000 | | | | | | 150,000 | OT | |
| TOTAL PARKS | 857,000 | | | 175,000 | 70,000 | | 270,000 | | 342,000 |
| <u>ROADWAYS</u> | | | | | | | | | |
| TRANSPORTATION MASTER PLAN | 300,000 | | | 255,000 | | | 45,000 | DC | |
| 2022 ROAD RECONSTRUCTION 1 (ROADS) | 3,553,416 | 1,497,800 | CCBF | | | | 265,200 | HUM | 839,500 |
| | | 950,916 | OCIF | | | | | | |
| 2022 INFRASTRUCTURE RENEWALS 1 (ROADS) | 1,316,400 | 102,200 | CCBF | 163,000 | | | | | 1,051,200 |
| 2022 INFRASTRUCTURE RENEWALS 2 (ROADS) | 594,106 | 459,906 | OCIF | 34,200 | | | | | 100,000 |
| KINGSWAY ROAD RECONSTRUCTION DESIGN | 100,000 | | | 100,000 | | | | | |
| ROAD NEEDS STUDY - URBAN AREA | 75,000 | | | 30,000 | | | 45,000 | DC | |
| 2022 ROAD RECONSTRUCTION 2 (ROADS) | 3,328,985 | | | | | | | | 3,328,985 |
| ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION | 60,000 | | | 45,000 | | | 15,000 | DC | |
| PRE-APPROVED DAIN CITY INFRASTRUCTURE IMPROVEMENTS STAGE 1 (ROADS) | 546,040 | 218,416 | DAMF | | 327,624 | ED | | | |
| PRE-APPROVED DAIN CITY REDUNDANCY AND SECURITY OF WATER SUPPLY (ROADS) | 2,273,600 | 2,273,600 | ICIP | | | | | | |
| ROADWAYS CONTINUED ON NEXT PAGE | | | | | | | | | |

FOOTNOTE

GOVERNMENT SUBSIDY

CCBF - CANADA COMMUNITY BUILDING FUND*
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CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

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OTHER FUNDING

OT - OTHER FUNDING
 CS - COST SHARING
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 PY - PRIOR YEAR APPROVED CAPITAL PROJECT
 HUM - HUMBERSTONE ROYALTY PAYMENT
 D - DEVELOPER
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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| Project Title | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS | CODE | OTHER FUNDING | CODE | DEBENTURES FUNDING |
|---|--------------------|--------------------|------|--|--|------|----------------|------|--------------------|
| <u>ROADWAYS CONTINUED</u> | | | | | | | | | |
| CRACK SEALING | 50,000 | | | 50,000 | | | | | |
| SURFACE TREATMENT PROGRAM - RURAL ROADS | 540,000 | | | | | | | | 540,000 |
| ASPHALT PATCHING | 150,000 | | | 150,000 | | | | | |
| PATTERSON AVENUE INFRASTRUCTURE RENEWALS (ROADS) | 254,800 | | | 154,800 | | | | | 100,000 |
| ALBERTA STREET INFRASTRUCTURE RENEWALS (ROADS) | 60,000 | | | 60,000 | | | | | |
| CLARE AVENUE FITCH TO WEBBER - TOP ASPHALT | 500,000 | | | 81,500 | | | 85,000 | DC | 333,500 |
| TOTAL ROADWAYS | 13,702,347 | 5,502,838 | | 1,123,500 | 327,624 | | 455,200 | | 6,293,185 |
| <u>SIDEWALKS</u> | | | | | | | | | |
| PATTERSON AVENUE INFRASTRUCTURE RENEWALS (SIDEWALK) | 61,500 | | | 61,500 | | | | | |
| 2022 INFRASTRUCTURE RENEWALS 1 (SIDEWALK) | 355,400 | | | | | | | | 355,400 |
| 2022 ROAD RECONSTRUCTION 1 (SIDEWALK) | 815,900 | | | 50,000 | | | | | 765,900 |
| ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION | 20,000 | | | 16,500 | | | 3,500 | DC | |
| 2022 INFRASTRUCTURE RENEWALS 2 (SIDEWALK) | 105,500 | 75,000 | OCIF | | | | | | 30,500 |
| 2022 ROAD RECONSTRUCTION 2 (SIDEWALK) | 565,200 | | | | | | | | 565,200 |
| ALBERTA STREET INFRASTRUCTURE RENEWALS (SIDEWALKS) | 75,000 | | | 75,000 | | | | | |
| CONDITION RELATED REPLACEMENTS & MISSING LINKS | 155,000 | | | 155,000 | | | | | |
| TOTAL SIDEWALKS | 2,153,500 | 75,000 | | 358,000 | | | 3,500 | | 1,717,000 |
| <u>STORM SEWERS</u> | | | | | | | | | |
| OIL AND GRIT SEPARATOR CLEANING | 55,000 | | | 55,000 | | | | | |
| STORM SEWER MODEL UPDATE | 50,000 | | | 50,000 | | | | | |
| PATTERSON AVENUE INFRASTRUCTURE RENEWALS (STORM) | 40,500 | | | 40,500 | | | | | |
| 2022 INFRASTRUCTURE RENEWALS 1 (STORM) | 135,900 | | | | | | | | 135,900 |
| 2022 INFRASTRUCTURE RENEWALS 2 (STORM) | 130,000 | 130,000 | OCIF | | | | | | |
| STORM SEWERS CONTINUED ON NEXT PAGE | | | | | | | | | |

FOOTNOTE

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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| Project Title | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS | CODE | OTHER FUNDING | CODE | DEBENTURES FUNDING |
|--|-------------------------|-----------------------|------|--|--|------|----------------------|------|-----------------------|
| <u>STORM SEWERS CONTINUED</u> | | | | | | | | | |
| 2022 ROAD RECONSTRUCTION 1 (STORM) | 89,900 | 58,480 | CCBF | | | | | | 31,420 |
| 2022 ROAD RECONSTRUCTION 2 (STORM) | 147,500 | | | 17,500 | | | | | 130,000 |
| ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION | 40,000 | | | 25,000 | | | 15,000 | DC | |
| PRE-APPROVED DAIN CITY INFRASTRUCTURE IMPROVEMENTS STAGE 1 (STORM) | 1,099,280 | 439,712 | DAMF | | 659,568 | ED | | | |
| CNTRCT-STORM CCTV | 100,000 | | | | 100,000 | OR | | | |
| ALBERTA STREET INFRASTRUCTURE RENEWALS (STORM) | 100,000 | | | 100,000 | | | | | |
| SWM POND CLEANING | 587,500 | | | 587,500 | | | | | |
| CLIMATE CHANGE INITIATIVES/FOLLOW UP TO ADAPTATION PLAN | 50,000 | | | 50,000 | | | | | |
| TOTAL STORM SEWERS | <u>2,625,580</u> | <u>628,192</u> | | <u>925,500</u> | <u>759,568</u> | | <u>15,000</u> | | <u>297,320</u> |
| <u>TRAFFIC</u> | | | | | | | | | |
| TRAFFIC CONTROL HARDWARE | 125,000 | | | 125,000 | | | | | |
| RAINBOW CROSSWALK | 16,000 | | | 16,000 | | | | | |
| STREETLIGHTING - WIRING & POLE REPLACEMENTS | 50,000 | | | 50,000 | | | | | |
| SPEED RADAR SIGNS DEVICES | 20,000 | | | 20,000 | | | | | |
| TOTAL TRAFFIC | <u>211,000</u> | | | <u>211,000</u> | | | | | |

FOOTNOTE

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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| Project Title | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS | CODE | OTHER FUNDING | CODE | DEBENTURES FUNDING |
|---|--------------------|--------------------|------|--|--|------|---------------|------|--------------------|
| TRANSIT | | | | | | | | | |
| ENGINES/TRANSMISSIONS/REFURBISHMENT | 150,000 | | | | 150,000 | PGT | | | |
| AODA STOP IMPROVEMENTS | 100,000 | | | | 100,000 | PGT | | | |
| TOTAL TRANSIT | 250,000 | | | | 250,000 | | | | |
| BRIDGES & CULVERTS | | | | | | | | | |
| INSPECTION OF CANAL MONOLITH WALLS | 100,000 | | | 100,000 | | | | | |
| WELLAND RIVER SIPHON - WEST PORTAL VEHICULAR DECK | 695,000 | | | 350,000 | | | | | 345,000 |
| WELLAND RIVER SIPHON - EAST PORTAL VEHICULAR DECK | 51,000 | | | 51,000 | | | | | |
| WELLAND RIVER AQUEDUCT SIPHON CLEANING | 1,100,000 | | | 1,100,000 | | | | | |
| 2022 BRIDGE & CULVERT INSPECTIONS AND REPORT (BIANNUAL) | 25,000 | | | 25,000 | | | | | |
| TOTAL BRIDGES & CULVERTS | 1,971,000 | | | 1,626,000 | | | | | 345,000 |

FOOTNOTE

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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| FUNCTION | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS | CODE | OTHER FUNDING | CODE | DEBENTURES |
|----------------------------------|--------------------|--------------------|------|--|--|------|------------------|------|------------------|
| WASTEWATER | 6,474,215 | 242,506 | DAMF | 1,964,000 | 363,759 | ED | 353,335 | CS | 2,651,540 |
| | | 255,000 | OCIF | | | | 644,075 | DC | |
| WATERWORKS | 6,601,260 | 1,298,160 | ICIP | 1,853,000 | | | 37,500 | DC | 1,935,320 |
| | | 125,000 | OCIF | | 1,352,280 | WR | | | |
| TOTAL 2022 CAPITAL BUDGET | 13,075,475 | 1,920,666 | | 3,817,000 | 1,716,039 | | 1,034,910 | | 4,586,860 |
| 2021 CAPITAL BUDGET | 15,205,700 | 830,000 | | 3,817,120 | | | 1,371,812 | | 9,186,768 |

FOOTNOTE

GOVERNMENT SUBSIDY

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OCIF - ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

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WR - WATER/WASTEWATER RESERVE

OTHER FUNDING

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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| Project Title | TOTAL CAPITAL COST | GOVERNMENT SUBSIDY | CODE | CAPITAL CONTRIBUTION FROM OPERATING BUDGET | CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS | CODE | OTHER FUNDING | CODE | DEBENTURES FUNDING |
|---|--------------------|--------------------|------|--|--|------|---------------|------|--------------------|
| WASTEWATER | | | | | | | | | |
| 2022 INFRASTRUCTURE RENEWALS 1 (WASTEWATER) | 2,148,800 | | | 710,260 | | | | | 1,438,540 |
| NIAGARA STREET INFRASTRUCTURE RENEWALS DESIGN | 65,000 | | | 32,500 | | | 32,500 | CS | |
| PATTERSON AVENUE INFRASTRUCTURE RENEWALS (WASTEWATER) | 371,700 | | | 25,700 | | | | | 346,000 |
| BROADWAY AREA INFRASTRUCTURE RENEWALS PHASE II DESIGN | 214,200 | | | | | | 55,200 | DC | 159,000 |
| SANITARY SEWER SPOT REPAIRS - INCLUDES MH REPAIRS. | 256,250 | | | | | | 76,875 | CS | |
| | | | | | | | 179,375 | DC | |
| SANITARY CCTV PROGRAM REVIEW | 100,000 | | | 100,000 | | | | | |
| PCD SOUTH I/I INVESTIGATION AND REDUCTION | 100,000 | | | 32,500 | | | 30,000 | CS | |
| | | | | | | | 37,500 | DC | |
| LINCOLN/EMPRESS AREA I/I INVESTIGATION AND REDUCTION | 100,000 | | | 32,500 | | | 30,000 | CS | |
| | | | | | | | 37,500 | DC | |
| DAIN/GORDON AREA I/I INVESTIGATION AND REDUCTION | 100,000 | | | 32,500 | | | 30,000 | CS | |
| | | | | | | | 37,500 | DC | |
| 2022 INFRASTRUCTURE RENEWALS 2 (WASTEWATER) | 418,800 | 255,000 | OCIF | 163,800 | | | | | |
| 2022 INFRASTRUCTURE RENEWALS 3 DESIGN | 88,600 | | | 88,600 | | | | | |
| MAJOR STREET AREA WASTEWATER MASTER SERVICING PLAN AND RENEWALS IMPLEMENTATION PLAN | 150,000 | | | | | | 150,000 | DC | |
| WASTEWATER CONTINUED ON NEXT PAGE | | | | | | | | | |

FOOTNOTE

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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

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|--|--------------------|--------------------|------|--|--|------|----------------|------|--------------------|
| WASTEWATER CONTINUED | | | | | | | | | |
| LYONS AVENUE INFRASTRUCTURE RENEWALS DESIGN | 125,000 | | | 125,000 | | | | | |
| ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION | 40,000 | | | 25,000 | | | 15,000 | DC | |
| PRE-APPROVED DAIN CITY INFRASTRUCTURE IMPROVEMENTS STAGE 1 (WASTEWATER) | 606,265 | 242,506 | DAMF | | 363,759 | ED | | | |
| CSO & SEWER SYSTEM FLOW LEVEL MONITORING (MANDATORY) & SSO DECOMMISSIONING | 300,000 | | | 155,000 | | | 45,000 | CS | |
| | | | | | | | 100,000 | DC | |
| CNTRCT- CCTV SWR | 150,000 | | | 150,000 | | | | | |
| FLEET REPLACEMENTS SANITARY ENG | 708,000 | | | | | | | | 708,000 |
| WATER METER REPLACEMENTS | 200,000 | | | 200,000 | | | | | |
| PRIVATE SITE DISCONNECTION (SWAP) PROGRAM | 181,600 | | | 72,640 | | | 108,960 | CS | |
| SANITARY SEWER MODEL UPDATE | 50,000 | | | 18,000 | | | 32,000 | DC | |
| TOTAL WASTEWATER | 6,474,215 | 497,506 | | 1,964,000 | 363,759 | | 997,410 | | 2,651,540 |

FOOTNOTE

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**2022 CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

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|--|--------------------|--------------------|------|--|--|------|---------------|------|--------------------|
| <u>WATERWORKS</u> | | | | | | | | | |
| 2022 INFRASTRUCTURE RENEWALS 1 (WATER) | 1,567,600 | | | 232,000 | | | | | 1,335,600 |
| PATTERSON AVENUE INFRASTRUCTURE RENEWALS (WATER) | 211,100 | | | 111,100 | | | | | 100,000 |
| KINGSWAY WATERMAIN REPLACEMENT | 68,100 | | | 68,100 | | | | | |
| 2022 INFRASTRUCTURE RENEWALS 2 (WATER) | 821,300 | 125,000 | OCIF | 696,300 | | | | | |
| ASSET MANAGEMENT PLAN UPDATE & DATA COLLECTION | 40,000 | | | 25,000 | | | 15,000 | DC | |
| PRE-APPROVED DAIN CITY INFRASTRUCTURE IMPROVEMENTS STAGE 1 (WATER) | 499,720 | | | | | | | | 499,720 |
| PRE-APPROVED DAIN CITY REDUNDANCY AND SECURITY OF WATER SUPPLY (WATER) | 2,596,160 | 1,298,160 | ICIP | | 1,298,000 | WR | | | |
| LEAD SERVICE REPLACEMENT PROGRAM (PRIVATE SIDE) | 25,000 | | | 25,000 | | | | | |
| WATER MODEL UPDATES | 25,000 | | | 2,500 | | | 22,500 | DC | |
| WATER METER REPLACEMENTS | 200,000 | | | 200,000 | | | | | |
| ALBERTA STREET INFRASTRUCTURE RENEWALS (WATER) | 390,000 | | | 390,000 | | | | | |
| FLEET REPLACEMENTS WATER ENG | 157,280 | | | 103,000 | 54,280 | WR | | | |
| TOTAL WATERWORKS | 6,601,260 | 1,423,160 | | 1,853,000 | 1,352,280 | | 37,500 | | 1,935,320 |

FOOTNOTE

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OCIF-ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

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OTHER FUNDING

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2022 Capital Budget 10 Year Forecast

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City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Expenses | | | | | | | | | | |
| 131 - Information Services | | | | | | | | | | |
| 131 - INFORMATION SERVICES | | | | | | | | | | |
| 10-131-22000 - New Technology Equipment/Licensing | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-131-22001 - Capital Equipment - IS | 240,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-131-22002 - Pre-Approved Document Management System | 145,239 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-131-23000 - New Technology Equipment/Licensing | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-131-23001 - Capital Equipment - IS | 0 | 240,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-131-24000 - New Technology Equipment/Licensing | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-131-24001 - Capital Equipment - IS | 0 | 0 | 240,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-131-25000 - New Technology Equipment/Licensing | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-131-25001 - Capital Equipment - IS | 0 | 0 | 0 | 240,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-131-26000 - New Technology Equipment/Licensing | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 |
| 10-131-26001 - Capital Equipment - IS | 0 | 0 | 0 | 0 | 240,000 | 0 | 0 | 0 | 0 | 0 |
| 10-131-27000 - New Technology Equipment/Licensing | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 |
| 10-131-27001 - Capital Equipment - IS | 0 | 0 | 0 | 0 | 0 | 240,000 | 0 | 0 | 0 | 0 |
| 10-131-28000 - New Technology Equipment/Licensing | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 |
| 10-131-28001 - Capital Equipment - IS | 0 | 0 | 0 | 0 | 0 | 0 | 240,000 | 0 | 0 | 0 |
| 10-131-29000 - New Technology Equipment/Licensing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 |
| 10-131-29001 - Capital Equipment - IS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 240,000 | 0 | 0 |
| 10-131-30000 - New Technology Equipment/Licensing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 |
| 10-131-30001 - Capital Equipment - IS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 240,000 | 0 |
| 10-131-31000 - New Technology Equipment/Licensing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| 10-131-31001 - Capital Equipment - IS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 240,000 |
| Total: 131 - INFORMATION SERVICES | 460,239 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 |
| Total: 131 - Information Services | 460,239 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 | 315,000 |
| 210 - Fire | | | | | | | | | | |
| 210 - FIRE | | | | | | | | | | |
| 10-210-22050 - Replace Fire Prevention Vehicle | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22051 - Air Monitoring Equipment | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22052 - Furniture Fixtures & Equipment Stations #1 and #2 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22053 - Replace Aerial Unit | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22054 - Outbuilding and specialized rescue addition to training field | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22055 - Fire Station # 1 paving parking lot | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22056 - New Fire Station #3 - Phase 1 of 2 | 2,470,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22057 - Fire Station # 1 -HQ - Fueling Station | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22058 - Landscaping at Fire station #1 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22059 - Fire Station # 1 - HQ - Pond Circulation | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22060 - Uniforms & Clothing | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22061 - Capital Equipment - Fire | 164,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22062 - Fire Station # 3 - Land | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-22063 - On-call vehicle for new Deputy Fire Chief | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-23050 - Replace Pumper #2 | 0 | 950,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-23052 - Extrication Tools & Stabilization Equipment | 0 | 175,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-23056 - Replace Rescue No. 1 - Heavy Rescue/86 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-23057 - New Fire Station #3 - Phase 2 of 2 | 0 | 2,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-23058 - Furniture & Fixtures - Fire Station #3 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-23060 - Uniforms & Clothing | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-23061 - Capital Equipment - Fire | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-24051 - SCBA Upgrade | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-24053 - Replace 2003 Pumper Rosenbauer | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-24060 - Uniforms & Clothing | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-24061 - Capital Equipment - Fire | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-25050 - Replace Breathing Air Compressor System | 0 | 0 | 0 | 130,000 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--|------------------|------------------|------------------|------------------|------------------|----------------|------------------|----------------|------------------|----------------|
| 10-210-25051 - Replace Training truck (2003 Suburban) | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-25052 - Fire Portable Radio Communications | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-25054 - Public Education & Information board - Station #1 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-25055 - Replace 2003 Pumper Fort Gary | 0 | 0 | 0 | 1,050,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-25060 - Uniforms & Clothing | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-25061 - Capital Equipment - Fire | 0 | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-210-26050 - Replace Fire Prevention Vehicle | 0 | 0 | 0 | 0 | 74,000 | 0 | 0 | 0 | 0 | 0 |
| 10-210-26051 - Rope Rescue Equipment | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 10-210-26053 - Hazardous Materials Response Equipment | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 |
| 10-210-26054 - Replace Pumper #5 | 0 | 0 | 0 | 0 | 1,055,000 | 0 | 0 | 0 | 0 | 0 |
| 10-210-26060 - Uniforms & Clothing | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 |
| 10-210-26061 - Capital Equipment - Fire | 0 | 0 | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 |
| 10-210-27050 - Gas Monitoring Equipment | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 |
| 10-210-27060 - Uniforms & Clothing | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 |
| 10-210-27061 - Capital Equipment - Fire | 0 | 0 | 0 | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 |
| 10-210-28051 - Replace Training Pick-up Truck (2018 Ford F250) | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 |
| 10-210-28052 - Replace Thermal Imaging Cameras | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 |
| 10-210-28053 - Replace Car #1 and #2 | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 | 0 | 0 | 0 |
| 10-210-28054 - Public Education & Information board - Station #2 & #3 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 | 0 | 0 | 0 |
| 10-210-28060 - Uniforms & Clothing | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 |
| 10-210-28061 - Capital Equipment - Fire | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 | 0 | 0 | 0 |
| 10-210-29050 - Replace Fire Prevention Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 |
| 10-210-29051 - Career Replacement Bunker Gear | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 425,000 | 0 | 0 |
| 10-210-29052 - SCBA Upgrades | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 210,000 | 0 | 0 |
| 10-210-29060 - Uniforms & Clothing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 |
| 10-210-29061 - Capital Equipment - Fire | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 | 0 | 0 |
| 10-210-30050 - Replace Pumper #1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,150,000 | 0 |
| 10-210-30052 - Replace F-250 Pick-up Truck | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 |
| 10-210-30060 - Uniforms & Clothing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 |
| 10-210-30061 - Capital Equipment - Fire | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 | 0 |
| 10-210-31050 - Replace Volunteer Firefighter bunker gear | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 185,000 |
| 10-210-31051 - Facility Needs Study | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| 10-210-31060 - Uniforms & Clothing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| 10-210-31061 - Capital Equipment - Fire | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| Total: 210 - FIRE | 5,679,200 | 4,190,000 | 1,340,000 | 1,855,000 | 1,454,000 | 265,000 | 1,050,000 | 975,000 | 1,430,000 | 460,000 |
| Total: 210 - Fire | 5,679,200 | 4,190,000 | 1,340,000 | 1,855,000 | 1,454,000 | 265,000 | 1,050,000 | 975,000 | 1,430,000 | 460,000 |
| 316 - SIDEWALKS | | | | | | | | | | |
| 316 - SIDEWALKS | | | | | | | | | | |
| 10-316-22102 - Condition Related Replacements & Missing Links | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-22150 - Asset Management Plan Update & Data Collection | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-22160 - Patterson Avenue Infrastructure Renewals (Sidewalk) | 61,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-22166 - 2022 Road Reconstruction 2 (Sidewalk) | 565,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-22167 - 2022 Road Reconstruction 1 (Sidewalk) | 815,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-22743 - 2022 Infrastructure Renewals 1 (Sidewalk) | 355,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-22753 - 2022 Infrastructure Renewals 2 (Sidewalk) | 105,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-22765 - Alberta Street Infrastructure Renewals (Sidewalks) | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-23102 - Condition Related Replacements & Missing Links | 0 | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-23150 - Asset Management Plan Update (Level of Service) | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-23165 - West Main Area Phase II Construction (Sidewalk) | 0 | 176,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-23353 - David St. MSP Recommendations Follow-up (Sidewalks) | 0 | 6,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Sidewalk) | 0 | 70,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Sidewalk) | 0 | 255,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-23749 - 2022 Infrastructure Renewals 3 Construction (Sidewalk) | 0 | 325,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-24102 - Condition Related Replacements & Missing Links | 0 | 0 | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|------------------|------------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 10-316-24163 - Kingsway Road Reconstruction Construction (Sidewalk) | 0 | 0 | 67,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-24171 - Sauer Road Reconstruction and Urbanization | 0 | 0 | 44,375 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-24353 - David St. MSP Recommendations Follow-up (Sidewalks) | 0 | 0 | 58,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-24708 - Southworth Street Infrastructure Renewals (Sidewalk) | 0 | 0 | 82,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-24709 - Niagara Street Infrastructure Renewals Construction (Sidewalk) | 0 | 0 | 42,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-24741 - Lyons Avenue Infrastructure Renewals Construction (Sidewalk) | 0 | 0 | 203,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-24744 - Broadway Area Infrastructure Renewals Phase III (Sidewalk) | 0 | 0 | 313,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-25102 - Condition Related Replacements & Missing Links | 0 | 0 | 0 | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-25168 - 2025 Road Reconstruction (Sidewalk) | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-25353 - David St. MSP Recommendations Follow-up (Sidewalk) | 0 | 0 | 0 | 243,750 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-25744 - Broadway Area Infrastructure Renewals Phase IV (Sidewalk) | 0 | 0 | 0 | 176,250 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-25799 - 2025 Infrastructure Renewals (Sidewalk) | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-316-26102 - Condition Related Replacements & Missing Links | 0 | 0 | 0 | 0 | 155,000 | 0 | 0 | 0 | 0 | 0 |
| 10-316-26168 - 2026 Road Reconstruction (Sidewalk) | 0 | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 |
| 10-316-26353 - David St. MSP Recommendations Follow-up (Sidewalk) | 0 | 0 | 0 | 0 | 238,750 | 0 | 0 | 0 | 0 | 0 |
| 10-316-26799 - 2026 Infrastructure Renewals (Sidewalk) | 0 | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 |
| 10-316-27102 - Condition Related Replacements & Missing Links | 0 | 0 | 0 | 0 | 0 | 155,000 | 0 | 0 | 0 | 0 |
| 10-316-27168 - 2027 Road Reconstruction (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 |
| 10-316-27353 - David St. MSP Recommendations Follow-up (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 215,000 | 0 | 0 | 0 | 0 |
| 10-316-27799 - 2027 Infrastructure Renewals (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 |
| 10-316-28102 - Condition Related Replacements & Missing Links | 0 | 0 | 0 | 0 | 0 | 0 | 155,000 | 0 | 0 | 0 |
| 10-316-28150 - Asset Management Plan Update | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 |
| 10-316-28168 - 2028 Road Reconstruction (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | 0 | 0 | 0 |
| 10-316-28799 - 2028 Infrastructure Renewals (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | 0 | 0 | 0 |
| 10-316-29102 - Condition Related Replacements & Missing Links | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,000 | 0 | 0 |
| 10-316-29168 - 2029 Road Reconstruction (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | 0 | 0 |
| 10-316-29799 - 2029 Infrastructure Renewals (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | 0 | 0 |
| 10-316-30102 - Condition Related Replacements & Missing Links | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,000 | 0 |
| 10-316-30168 - 2030 Road Reconstruction (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | 0 |
| 10-316-30799 - 2030 Infrastructure Renewals (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | 0 |
| 10-316-31102 - Condition Related Replacements & Missing Links | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,000 |
| 10-316-31168 - 2031 Road Reconstruction (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 |
| 10-316-31799 - 2031 Infrastructure Renewals (Sidewalk) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 |
| Total: 316 - SIDEWALKS | 2,153,500 | 1,008,050 | 968,125 | 1,975,000 | 1,793,750 | 1,770,000 | 1,965,000 | 1,955,000 | 1,955,000 | 1,955,000 |
| Total: 316 - SIDEWALKS | 2,153,500 | 1,008,050 | 968,125 | 1,975,000 | 1,793,750 | 1,770,000 | 1,965,000 | 1,955,000 | 1,955,000 | 1,955,000 |
| 320 - Roadways | | | | | | | | | | |
| 320 - ROADS | | | | | | | | | | |
| 10-320-22150 - Asset Management Plan Update & Data Collection | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22151 - Crack Sealing | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22153 - Surface Treatment Program - Rural Roads | 540,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22154 - Asphalt Patching | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22156 - Road Needs Study - Urban Area | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22157 - Transportation Master Plan | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22160 - Patterson Avenue Infrastructure Renewals (Roads) | 254,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22162 - Clare Avenue Fitch to Webber - Top Asphalt | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22163 - Kingsway Road Reconstruction Design | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22166 - 2022 Road Reconstruction 2 (Roads) | 3,328,985 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22167 - 2022 Road Reconstruction 1 (Roads) | 3,553,416 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Roads) | 546,040 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22743 - 2022 Infrastructure Renewals 1 (Roads) | 1,316,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22753 - 2022 Infrastructure Renewals 2 (Roads) | 594,106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22757 - Pre-Approved Dain City Redundancy and Security of Water Supply (Roads) | 2,273,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22765 - Alberta Street Infrastructure Renewals (Roads) | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-23150 - Asset Management Plan Update (Level of Service) | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------|------|
| 10-320-23151 - Crack Sealing | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-23153 - Surface Treatment Program - Rural Roads | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-23154 - Asphalt Patching | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-23165 - West Main Area Phase II Construction (Roads) | 0 | 916,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-23353 - David St. MSP Recommendations Follow-up (Roads) | 0 | 47,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Roads) | 0 | 664,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Roads) | 0 | 1,326,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-23749 - 2022 Infrastructure Renewals 3 Construction (Roads) | 0 | 1,420,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24151 - Crack Sealing | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24153 - Surface Treatment Program - Rural Roads | 0 | 0 | 650,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24154 - Asphalt Patching | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24163 - Kingsway Road Reconstruction Construction (Roads) | 0 | 0 | 426,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24171 - Sauer Road Reconstruction and Urbanization | 0 | 0 | 501,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24172 - Brown Road - Road Resurfacing | 0 | 0 | 1,572,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24353 - David St. MSP Recommendations Follow-up (Roads) | 0 | 0 | 305,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Roads) | 0 | 0 | 1,772,760 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24708 - Southworth Street Infrastructure Renewals (Roads) | 0 | 0 | 429,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24741 - Lyons Avenue Infrastructure Renewals Construction (Roads) | 0 | 0 | 1,059,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24744 - Broadway Area Infrastructure Renewals Phase III (Roads) | 0 | 0 | 1,631,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25151 - Crack Sealing | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25153 - Surface Treatment Program - Rural Roads | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25154 - Asphalt Patching | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25168 - 2025 Road Reconstruction (Roads) | 0 | 0 | 0 | 2,200,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25353 - David St. MSP Recommendations Follow-up (Roads) | 0 | 0 | 0 | 1,267,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Roads) | 0 | 0 | 0 | 1,720,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25744 - Broadway Area Infrastructure Renewals Phase IV (Roads) | 0 | 0 | 0 | 916,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25799 - 2025 Infrastructure Renewals (Roads) | 0 | 0 | 0 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-26151 - Crack Sealing | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 10-320-26153 - Surface Treatment Program - Rural Roads | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 |
| 10-320-26154 - Asphalt Patching | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 |
| 10-320-26156 - Road Needs Study - Urban Area | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 |
| 10-320-26168 - 2026 Road Reconstruction (Roads) | 0 | 0 | 0 | 0 | 2,050,000 | 0 | 0 | 0 | 0 | 0 |
| 10-320-26353 - David St. MSP Recommendations Follow-up (Roads) | 0 | 0 | 0 | 0 | 1,241,500 | 0 | 0 | 0 | 0 | 0 |
| 10-320-26799 - 2026 Infrastructure Renewals (Roads) | 0 | 0 | 0 | 0 | 2,150,000 | 0 | 0 | 0 | 0 | 0 |
| 10-320-27151 - Crack Sealing | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| 10-320-27153 - Surface Treatment Program - Rural Roads | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 |
| 10-320-27154 - Asphalt Patching | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| 10-320-27168 - 2027 Road Reconstruction (Roads) | 0 | 0 | 0 | 0 | 0 | 2,050,000 | 0 | 0 | 0 | 0 |
| 10-320-27353 - David St. MSP Recommendations Follow-up (Roads) | 0 | 0 | 0 | 0 | 0 | 1,118,000 | 0 | 0 | 0 | 0 |
| 10-320-27799 - 2027 Infrastructure Renewals (Roads) | 0 | 0 | 0 | 0 | 0 | 2,150,000 | 0 | 0 | 0 | 0 |
| 10-320-28150 - Asset Management Plan Update | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 |
| 10-320-28151 - Crack Sealing | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 |
| 10-320-28153 - Surface Treatment Program - Rural Roads | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 |
| 10-320-28154 - Asphalt Patching | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 |
| 10-320-28168 - 2028 Road Reconstruction (Roads) | 0 | 0 | 0 | 0 | 0 | 0 | 2,450,000 | 0 | 0 | 0 |
| 10-320-28799 - 2028 Infrastructure Renewals (Roads) | 0 | 0 | 0 | 0 | 0 | 0 | 2,550,000 | 0 | 0 | 0 |
| 10-320-29151 - Crack Sealing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 10-320-29153 - Surface Treatment Program - Rural Roads | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 |
| 10-320-29154 - Asphalt Patching | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 |
| 10-320-29168 - 2029 Road Reconstruction (Roads) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,450,000 | 0 | 0 |
| 10-320-29799 - 2029 Infrastructure Renewals (Roads) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,550,000 | 0 | 0 |
| 10-320-30151 - Crack Sealing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 10-320-30153 - Surface Treatment Program - Rural Roads | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 |
| 10-320-30154 - Asphalt Patching | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 10-320-30156 - Road Needs Study - Urban Area | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 |
| 10-320-30157 - Transportation Master Plan Update | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |
| 10-320-30168 - 2030 Road Reconstruction (Roads) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,450,000 | 0 |
| 10-320-30799 - 2030 Infrastructure Renewals (Roads) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,550,000 | 0 |
| 10-320-31151 - Crack Sealing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| 10-320-31153 - Surface Treatment Program - Rural Roads | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| 10-320-31154 - Asphalt Patching | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 10-320-31168 - 2031 Road Reconstruction (Roads) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,450,000 |
| 10-320-31799 - 2031 Infrastructure Renewals (Roads) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,550,000 |
| Total: 320 - ROADS | 13,702,347 | 5,095,000 | 8,548,510 | 8,804,400 | 6,216,500 | 6,018,000 | 5,710,000 | 5,700,000 | 5,925,000 | 5,700,000 |
| Total: 320 - Roadways | 13,702,347 | 5,095,000 | 8,548,510 | 8,804,400 | 6,216,500 | 6,018,000 | 5,710,000 | 5,700,000 | 5,925,000 | 5,700,000 |
| 320-1 - BRIDGES & CULVERTS | | | | | | | | | | |
| 320-1 - BRIDGES | | | | | | | | | | |
| 10-320-22201 - 2022 Bridge & Culvert Inspections and Report (Biannual) | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22205 - Inspection of Canal Monolith Walls | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22223 - Welland River Siphon - West Portal Vehicular Deck | 695,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22224 - Welland River Siphon - East Portal Vehicular Deck | 51,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-22230 - Welland River Aqueduct Siphon Cleaning | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-23200 - 2022 Bridge & Culvert Inspection Follow-Up | 0 | 58,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24201 - 2024 Bridge & Culvert Inspections and Report (Biannual) | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-24230 - Welland River Aqueduct Siphon Cleaning | 0 | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25200 - 2024 Bridge & Culvert Inspection Follow-Up | 0 | 0 | 0 | 58,250 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-25230 - Welland River Aqueduct Siphon Cleaning | 0 | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-320-26201 - 2026 Bridge & Culvert Inspections and Report (Biannual) | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 |
| 10-320-27200 - 2026 Bridge & Culvert Inspection Follow-Up | 0 | 0 | 0 | 0 | 0 | 58,250 | 0 | 0 | 0 | 0 |
| 10-320-27216 - Canal Bank Road Bridge | 0 | 0 | 0 | 0 | 0 | 1,140,250 | 0 | 0 | 0 | 0 |
| 10-320-28201 - 2028 Bridge & Culvert Inspections and Report (Biannual) | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 |
| 10-320-28211 - South Pelham Road Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 1,012,000 | 0 | 0 | 0 |
| 10-320-29200 - 2028 Bridge & Culvert Inspection Follow-Up | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,250 | 0 | 0 |
| 10-320-30201 - 2030 Bridge & Culvert Inspections and Report (Biannual) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 |
| 10-320-31200 - 2028 Bridge & Culvert Inspection Follow-Up | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,250 |
| 10-320-31230 - Welland River Aqueduct Siphon Inspection | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Total: 320-1 - BRIDGES | 1,971,000 | 58,250 | 1,130,000 | 1,058,250 | 30,000 | 1,198,500 | 1,042,000 | 58,250 | 30,000 | 158,250 |
| Total: 320-1 - BRIDGES & CULVERTS | 1,971,000 | 58,250 | 1,130,000 | 1,058,250 | 30,000 | 1,198,500 | 1,042,000 | 58,250 | 30,000 | 158,250 |
| 321 - TRAFFIC | | | | | | | | | | |
| 321 - TRAFFIC | | | | | | | | | | |
| 10-321-22251 - Traffic Control Hardware | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-22252 - Rainbow Crosswalk | 16,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-22253 - Streetlighting - Wiring & Pole Replacements | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-22254 - Speed Radar Signs Devices | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-23251 - Traffic Control Hardware | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-23252 - Cycling Infrastructure | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-23253 - Streetlighting _ Wiring & pole Replacements | 0 | 27,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-23254 - New Counter Machine | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-24251 - Traffic Control Hardware | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-24253 - Streetlighting _ Wiring & Pole Replacements | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-24254 - Portable Traffic Calming Devices | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-24255 - Parking Machine Replacement | 0 | 0 | 12,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-25251 - Traffic Control Hardware | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-25252 - Cycling Infrastructure | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-25253 - Streetlighting - Wiring & Pole Replacements | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-25254 - Portable Traffic Calming Devices | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-25255 - Handheld Replacements | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-321-26251 - Traffic Control Hardware | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|
| 10-321-26252 - Cycling Infrastructure | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 |
| 10-321-26253 - Streetlighting - Wiring & Pole Replacements | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 |
| 10-321-26254 - Portable Traffic Calming Devices | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 |
| 10-321-26255 - Parking Machine Replacement | 0 | 0 | 0 | 0 | 12,000 | 0 | 0 | 0 | 0 | 0 |
| 10-321-27251 - Traffic Control Hardware | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 |
| 10-321-27252 - Cycling Infrastructure | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| 10-321-27253 - Streetlighting - Wiring & Pole Replacements | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 |
| 10-321-27254 - Portable Traffic Calming Devices | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| 10-321-27255 - Parking Machine Replacement | 0 | 0 | 0 | 0 | 0 | 12,000 | 0 | 0 | 0 | 0 |
| 10-321-28251 - Traffic Control Hardware | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 |
| 10-321-28252 - Cycling Infrastructure | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 |
| 10-321-28253 - Streetlighting - Wiring & Pole Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 |
| 10-321-28254 - Portable Traffic Calming Devices | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 |
| 10-321-28255 - Parking Machine Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 12,000 | 0 | 0 | 0 |
| 10-321-29251 - Traffic Control Hardware | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 |
| 10-321-29252 - Cycling Infrastructure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 |
| 10-321-29253 - Streetlighting - Wiring & Pole Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 |
| 10-321-29254 - Portable Traffic Calming Devices | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 |
| 10-321-29255 - Parking Machine Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,000 | 0 | 0 |
| 10-321-30251 - Traffic Control Hardware | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 10-321-30253 - Streetlighting - Wiring & pole Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 |
| 10-321-30254 - Portable Traffic Calming Devices | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 |
| 10-321-31251 - Traffic Control Hardware | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| 10-321-31253 - Streetlighting - Wiring & pole replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| 10-321-31254 - Portable Traffic Calming Devices | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| Total: 321 - TRAFFIC | 211,000 | 127,000 | 87,000 | 85,000 | 92,000 | 72,000 | 72,000 | 72,000 | 95,000 | 95,000 |
| Total: 321 - TRAFFIC | 211,000 | 127,000 | 87,000 | 85,000 | 92,000 | 72,000 | 72,000 | 72,000 | 95,000 | 95,000 |
| 323 - FLEET | | | | | | | | | | |
| 323 - FLEET | | | | | | | | | | |
| 10-323-22300 - FLEET CAPITAL REPLACEMENT - GENERAL | 673,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-323-23300 - FLEET CAPITAL REPLACEMENT - GENERAL | 0 | 927,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-323-24300 - FLEET CAPITAL REPLACEMENT - GENERAL | 0 | 0 | 770,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-323-25300 - FLEET CAPITAL REPLACEMENT - GENERAL | 0 | 0 | 0 | 952,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-323-26300 - FLEET CAPITAL REPLACEMENT - GENERAL | 0 | 0 | 0 | 0 | 705,000 | 0 | 0 | 0 | 0 | 0 |
| 10-323-27300 - FLEET CAPITAL REPLACEMENT - GENERAL | 0 | 0 | 0 | 0 | 0 | 703,000 | 0 | 0 | 0 | 0 |
| 10-323-28300 - FLEET CAPITAL REPLACEMENT - GENERAL | 0 | 0 | 0 | 0 | 0 | 0 | 640,000 | 0 | 0 | 0 |
| 10-323-29300 - FLEET CAPITAL REPLACEMENT - GENERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,097,000 | 0 | 0 |
| 10-323-30300 - FLEET CAPITAL REPLACEMENT - GENERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,166,000 | 0 |
| 10-323-31300 - FLEET CAPITAL REPLACEMENT - GENERAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,136,000 |
| Total: 323 - FLEET | 673,000 | 927,000 | 770,000 | 952,000 | 705,000 | 703,000 | 640,000 | 1,097,000 | 1,166,000 | 1,136,000 |
| Total: 323 - FLEET | 673,000 | 927,000 | 770,000 | 952,000 | 705,000 | 703,000 | 640,000 | 1,097,000 | 1,166,000 | 1,136,000 |
| 327 - Storm Sewer | | | | | | | | | | |
| 327 - STORM WATER | | | | | | | | | | |
| 10-327-22150 - Asset Management Plan Update & Data Collection | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22160 - Patterson Avenue Infrastructure Renewals (Storm) | 40,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22166 - 2022 Road Reconstruction 2 (Storm) | 147,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22167 - 2022 Road Reconstruction 1 (Storm) | 89,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22350 - Storm Sewer Model Update | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22351 - SWM Pond Cleaning | 587,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22352 - Oil and Grit Separator Cleaning | 55,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22354 - CNTRCT-STORM CCTV | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Storm) | 1,099,280 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22390 - Climate Change Initiatives/Follow Up to Adaptation Plan | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22743 - 2022 Infrastructure Renewals 1 (Storm) | 135,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 10-327-22753 - 2022 Infrastructure Renewals 2 (Storm) | 130,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-22765 - Alberta Street Infrastructure Renewals (Storm) | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-23150 - Asset Management Plan Update (Level of Service) | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-23165 - West Main Area Phase II Construction (Storm) | 0 | 490,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-23350 - Storm Sewer Model Update | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-23351 - SWM Pond Cleaning | 0 | 858,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-23353 - David St. MSP Recommendations Follow-up (Storm) | 0 | 1,203,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-23354 - CNTRCT-STORM CCTV | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Storm) | 0 | 989,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Storm) | 0 | 1,020,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-23749 - 2022 Infrastructure Renewals 3 Construction (Storm) | 0 | 136,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-24163 - Kingsway Road Reconstruction Construction (Storm) | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-24350 - Storm Sewer Model Update | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-24351 - SWM Pond Cleaning | 0 | 0 | 424,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-24353 - David St. MSP Recommendations Follow-up (Storm) | 0 | 0 | 397,855 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-24354 - CNTRCT-STORM CCTV | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Storm) | 0 | 0 | 2,326,155 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-24744 - Broadway Area Infrastructure Renewals Phase III (Storm) | 0 | 0 | 1,255,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-25350 - Storm Sewer Model Update | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-25353 - David St. MSP Recommendations Follow-up (Storm) | 0 | 0 | 0 | 1,527,825 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-25354 - CNTRCT-STORM CCTV | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Storm) | 0 | 0 | 0 | 2,257,450 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-25744 - Broadway Area Infrastructure Renewals Phase IV (Storm) | 0 | 0 | 0 | 705,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-25799 - 2025 Infrastructure Renewals (Storm) | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-327-26350 - Storm Sewer Model Update | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 10-327-26353 - David St. MSP Recommendations Follow-up (Storm) | 0 | 0 | 0 | 0 | 1,496,485 | 0 | 0 | 0 | 0 | 0 |
| 10-327-26354 - CNTRCT-STORM CCTV | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 |
| 10-327-26799 - 2026 Infrastructure Renewals (Storm) | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 |
| 10-327-27350 - Storm Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| 10-327-27351 - SWM Pond Cleaning & OGS Assessment | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| 10-327-27353 - David St. MSP Recommendations Follow-up (Storm) | 0 | 0 | 0 | 0 | 0 | 1,347,620 | 0 | 0 | 0 | 0 |
| 10-327-27354 - CNTRCT-STORM CCTV | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 |
| 10-327-27390 - Climate Change Adaptation Planning and Initiatives - Update | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 |
| 10-327-27799 - 2027 Infrastructure Renewals (Storm) | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 |
| 10-327-28150 - Asset Management Plan Update | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 |
| 10-327-28350 - Storm Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 |
| 10-327-28354 - CNTRCT-STORM CCTV | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 |
| 10-327-28799 - 2028 Infrastructure Renewals (Storm) | 0 | 0 | 0 | 0 | 0 | 0 | 1,400,000 | 0 | 0 | 0 |
| 10-327-29350 - Storm Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 10-327-29351 - SWM Pond Cleaning | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 587,500 | 0 | 0 |
| 10-327-29354 - CNTRCT-STORM CCTV | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 10-327-29799 - 2029 Infrastructure Renewals (Storm) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400,000 | 0 | 0 |
| 10-327-30350 - Storm Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 10-327-30354 - CNTRCT-STORM CCTV | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 |
| 10-327-30799 - 2030 Infrastructure Renewals (Storm) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400,000 | 0 |
| 10-327-31350 - Storm Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| 10-327-31354 - CNTRCT-STORM CCTV | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 10-327-31799 - 2031 Infrastructure Renewals (Storm) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,400,000 |
| Total: 327 - STORM WATER | 2,625,580 | 4,867,750 | 4,578,760 | 5,140,275 | 2,146,485 | 2,667,620 | 1,560,000 | 2,137,500 | 1,550,000 | 1,550,000 |
| Total: 327 - Storm Sewer | 2,625,580 | 4,867,750 | 4,578,760 | 5,140,275 | 2,146,485 | 2,667,620 | 1,560,000 | 2,137,500 | 1,550,000 | 1,550,000 |
| 410 - PARKS/OPEN SPACES | | | | | | | | | | |
| 410 - PARKS | | | | | | | | | | |
| 10-410-22405 - Stop 19 Trail Lighting Design | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-22407 - Plymouth Park Slow Pitch Lighting Replacement | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--|----------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 10-410-22410 - General Park Repair & Renewal - Various Locations | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-22411 - Boardwalk Parkette - 2022 Public Realm Program Initiative | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-22412 - Pre-Approved Canadian Tire Accessible Splash Pad | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-22500 - Trail Improvements | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-22502 - Recreational Corridor Improvements | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-23401 - St George Park Playground Replacement | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-23402 - Recreational Corridor Improvements | 0 | 450,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-23404 - Deere St Park Playground replacement | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-23405 - Memorial Park Revitalization | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-23406 - Pre-Approved New Washroom, Trail System | 0 | 147,233 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-23500 - Trail Improvements | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-24401 - Maple Park Playground Replacement | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-24402 - Recreational Corridor Improvements | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-24403 - Vista Park - Master Plan | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-24404 - Burger Park Hardball Diamond Light Replacement | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-24405 - Memorial Park Revitalization | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-24500 - Trail Improvements | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-25400 - Vista Park | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-25401 - Westbrooke Park Playground replacement | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-25402 - Recreational Corridor Improvements | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-25403 - Memorial Park Revitalization | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-25500 - Trail Improvements | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-410-26400 - Vista Park | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 |
| 10-410-26401 - Gram Avenue Playground Replacement | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 |
| 10-410-26402 - Recreational Corridor Improvements | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 |
| 10-410-26403 - River Road Dock Access - Welland River | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 10-410-26500 - Trail Improvements | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 |
| 10-410-27400 - Vista Park | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 |
| 10-410-27401 - Broadway Park Replace Playground & Related Landscaping | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| 10-410-27402 - Recreational Corridor Improvements | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| 10-410-27500 - Trail Improvements | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 |
| 10-410-28400 - Vista Park | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 |
| 10-410-28401 - Manchester Park Replace Park Playground & Related Landscaping | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 |
| 10-410-28402 - Recreational Corridor Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 |
| 10-410-28500 - Trail Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 |
| 10-410-29400 - Vista Park | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 |
| 10-410-29401 - John Deere Park Replace Park Playground & Related Landscaping | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 |
| 10-410-29402 - Recreational Corridor Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 |
| 10-410-29500 - Trail Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 |
| 10-410-30400 - Vista Park | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 |
| 10-410-30401 - Bemis Park Replace Park Playground & Related Landscaping | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 |
| 10-410-30402 - Recreational Corridor Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 |
| 10-410-30500 - Trail Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 |
| 10-410-31400 - Vista Park | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| 10-410-31401 - Broadway Park Replace Park Playground & Related Landscaping | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 10-410-31402 - Recreational Corridor Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 10-410-31500 - Trail Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| Total: 410 - PARKS | 857,000 | 1,772,233 | 1,775,000 | 1,075,000 | 825,000 | 725,000 | 725,000 | 725,000 | 725,000 | 725,000 |

Total: 410 - PARKS/OPEN SPACES

| | | | | | | | | | | |
|--|----------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | 857,000 | 1,772,233 | 1,775,000 | 1,075,000 | 825,000 | 725,000 | 725,000 | 725,000 | 725,000 | 725,000 |
|--|----------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|

412 - PLAYING FIELDS

412 - PLAYING FIELDS

| | | | | | | | | | | |
|--|---|--------|--------|--------|---|---|---|---|---|---|
| 10-412-23465 - LED Lighting Upgrades - Welland Stadium | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-412-24488 - Playfield Repair & Renewal | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-412-25488 - Playfield Repair & Renewal | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|----------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 10-412-26488 - Playfield Repair & Renewal | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 |
| 10-412-27488 - Playfield Repair & Renewal | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 |
| 10-412-28488 - Playfield Repair & Renewal | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 |
| 10-412-29488 - Playfield Repair & Renewal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 | 0 |
| 10-412-30488 - Playfield Repair & Renewal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 0 |
| 10-412-31488 - Playfield Repair & Renewal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| Total: 412 - PLAYING FIELDS | 0 | 15,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total: 412 - PLAYING FIELDS | 0 | 15,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 429 - FACILITIES - MNTCE/LABOUR | | | | | | | | | | |
| 430 - FACILITIES - MNTCE/LABOUR | | | | | | | | | | |
| 10-430-22450 - Asset Management/Building Condition Assessments | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-22451 - Facility Painting Requirements - City Wide | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-22452 - Flooring Replacement Requirements - City Wide | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-22453 - HVAC Repairs & Replacement - Youngs Sportsplex | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-22480 - Asbestos Audit Phase 2 of 2 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-22481 - Amphitheater Repair & Renewal Phase 2 of 2 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-23450 - Asset Management/Building Condition Assessments | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-23451 - Capital Painting Contract | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-23452 - Flooring Replacements | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-24450 - Asset Management/Building Condition Assessments | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-24451 - Capital Painting Contract | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-24452 - Flooring Replacements | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-24467 - Conservation Demand Management Plan Update | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-25450 - Asset Management/Building Condition Assessments | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-25451 - Capital Painting Contract | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-25452 - Flooring Replacements | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-430-26450 - Asset Management/Building Condition Assessments | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 |
| 10-430-26451 - Capital Painting Contract | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 |
| 10-430-26452 - Flooring Replacements | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 |
| 10-430-27450 - Asset Management/Building Condition Assessments | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 |
| 10-430-27451 - Capital Painting Contract | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 |
| 10-430-27452 - Flooring Replacements | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 |
| 10-430-28450 - Asset Management/Building Condition Assessments | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 | 0 |
| 10-430-28451 - Capital Painting Contract | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 |
| 10-430-28452 - Flooring Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 |
| 10-430-29450 - Asset Management/Building Condition Assessments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 |
| 10-430-29451 - Capital Painting Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 10-430-29452 - Flooring Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 |
| 10-430-30458 - AMP/BCA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 | 0 |
| 10-430-30459 - Capital Flooring Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 |
| 10-430-30460 - Capital Painting | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 |
| 10-430-31458 - AMP/BCA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| 10-430-31459 - Capital Flooring Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| 10-430-31460 - Capital Painting | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| Total: 430 - FACILITIES - MNTCE/LABOUR | 350,000 | 105,000 | 155,000 | 105,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 |
| 432 - FACILITIES - ARENA | | | | | | | | | | |
| 10-432-22462 - Capital Equipment Preventative Maintenance - Youth Arena | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-22469 - Capital Equipment Preventative Maintenance - Main Arena | 8,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-22464 - Desiccant System Upgrade / Repair | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-22479 - Brine Pump and Motor Replacement | 12,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-22466 - Electrical Panels Replacement / Renewal | 12,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-22483 - Ammonia Discharge Piping Replacement | 18,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-22468 - Structural support Repair / Replacement - Youth Arena | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-23463 - Compressor 1 Motor - Main Arena | 0 | 7,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 10-432-23464 - Condenser Powerwash - Youth Arena | 0 | 6,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-23465 - Brine Header Replacement - Youth Arena | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-23473 - Comp oil changes - Main Arena | 0 | 4,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-24462 - Comp major overhauls - Main Arena | 0 | 0 | 16,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-24465 - Brine Pump & Motor 2 - Main Arena | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-24466 - Plate & Frame Re-gasketing - Main Arena | 0 | 0 | 16,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-24467 - Relief Valves - Youth Arena | 0 | 0 | 3,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-24470 - Relief Valves - Main Arena | 0 | 0 | 3,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-24473 - Comp oil changes - Youth Arena | 0 | 0 | 4,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-25462 - Compressor 2 Motor - Youth Arena | 0 | 0 | 0 | 7,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-25463 - Compressor 2 Motor - Main Arena | 0 | 0 | 0 | 7,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-25466 - Hall Way door installs - Main Arena | 0 | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-25473 - Comp oil changes - Main Arena | 0 | 0 | 0 | 4,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-432-26462 - Comp top end overhauls - Youth Arena | 0 | 0 | 0 | 0 | 8,000 | 0 | 0 | 0 | 0 | 0 |
| 10-432-26463 - Comp top end overhauls - Main Arena | 0 | 0 | 0 | 0 | 8,000 | 0 | 0 | 0 | 0 | 0 |
| 10-432-26464 - Condenser Powerwash - Main Arena | 0 | 0 | 0 | 0 | 7,000 | 0 | 0 | 0 | 0 | 0 |
| 10-432-26466 - Plate & Frame Re-gasketing - Youth Arena | 0 | 0 | 0 | 0 | 17,000 | 0 | 0 | 0 | 0 | 0 |
| 10-432-27464 - Condenser water pump an motor - Youth Arena | 0 | 0 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 |
| 10-432-27469 - Dehumidifier (2000CFM) - Youth Arena | 0 | 0 | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 |
| 10-432-27473 - Comp oil changes - Main Arena | 0 | 0 | 0 | 0 | 0 | 4,400 | 0 | 0 | 0 | 0 |
| 10-432-28463 - Comp major overhauls - Main Arena | 0 | 0 | 0 | 0 | 0 | 0 | 18,000 | 0 | 0 | 0 |
| 10-432-28464 - Condenser Powerwash - Youth Arena | 0 | 0 | 0 | 0 | 0 | 0 | 7,300 | 0 | 0 | 0 |
| 10-432-28473 - Comp oil changes - Youth Arena | 0 | 0 | 0 | 0 | 0 | 0 | 4,500 | 0 | 0 | 0 |
| 10-432-29467 - Relief Valves - Main Arena | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 | 0 | 0 |
| 10-432-29468 - Relief Valves - Youth Arena | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 | 0 | 0 |
| 10-432-29469 - Dehumidifier (2000CFM) - Youth Arena | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 | 0 | 0 |
| 10-432-29473 - Comp oil changes - Main Arena | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,600 | 0 | 0 |
| 10-432-30462 - Comp major overhauls - Youth Arena | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,000 | 0 |
| 10-432-30463 - Comp top end overhauls - Main Arena | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,000 | 0 |
| 10-432-31464 - Condenser Powerwash - Main Arena | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,700 |
| 10-432-31469 - Dehumidifier (2000CFM) - Youth Arena | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| 10-432-31473 - Comp oil changes - Main Arena | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,800 |
| Total: 432 - FACILITIES - ARENA | 150,000 | 93,000 | 58,100 | 38,700 | 40,000 | 54,400 | 29,800 | 57,600 | 27,000 | 57,500 |
| 434 - FACILITIES - WELLAND COMMUNITY CENTRE | | | | | | | | | | |
| 10-434-22454 - WCC - Replace Wood Canopies | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-434-22463 - WCC - Mechanical Deficiencies | 62,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-434-22471 - WCC Roof Work | 215,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-434-23475 - Welland Community Centre Forecasted Improvements | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-434-24482 - Welland Community Centre Forecasted Improvements | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-434-25474 - Welland Community Centre Forecasted Improvements | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-434-26467 - Welland Community Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 10-434-27474 - Welland Community Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| 10-434-28474 - Welland Community Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 |
| 10-434-29474 - Welland Community Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 10-434-30464 - Welland Community Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 10-434-31489 - Welland Community Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| Total: 434 - FACILITIES - WELLAND COMMUNITY CENTRE | 297,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 438 - FACILITIES - SWIMMING POOLS | | | | | | | | | | |
| 10-438-22472 - Maple Park Pool Skimmer /Filtration | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-22473 - Maple Park Pool Concrete deck repair / replacement | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-22474 - Rosie Smith Pool Filtration / Re-circulation system Repairs | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-22475 - Pre-Approved Memorial Park Pool Revitalization | 6,400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-22482 - Maple Park Pool Accessibility Improvement Phase 2 of 2 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-23473 - Maple Park Pool Filtration Equipment Upgrades | 0 | 355,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 10-438-23474 - Rosie Smith Pool Filtration System Upgrades | 0 | 755,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-24474 - Maple Park Pool Water Level Controller | 0 | 0 | 12,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-24475 - Maple Park Pool Chemical Tank Upgrades | 0 | 0 | 6,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-24476 - Maple Park Pool Deck Upgrades | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-24477 - Maple Park Pool Step Rehabilitation | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-24478 - Rosie Smith Pool Water Level Controller | 0 | 0 | 12,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-24479 - Rosie Smith Pool Chemical Tank Upgrades | 0 | 0 | 6,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-24480 - Rosie Smith Pool Deck Upgrades | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-24481 - Rosie Smith Pool Step Rehabilitation | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-25475 - Swimming Pools Forecasted Improvements | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-438-26468 - Swimming Pools Forecasted Improvements | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 |
| 10-438-27475 - Swimming Pools Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 |
| 10-438-28475 - Swimming Pools Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 |
| 10-438-29475 - Swimming Pools Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 10-438-30465 - Swimming Pools Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 |
| 10-438-31490 - Swimming Pools Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Total: 438 - FACILITIES - SWIMMING POOLS | 6,555,000 | 1,110,000 | 221,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 439 - FACILITIES - CIVIC CENTRE | | | | | | | | | | |
| 10-439-22467 - City Hall HVAC Repair & Renewal | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-439-22470 - City Hall - Roof Repair & Renewal | 1,262,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-439-23466 - Civic Square Revitalization Project Phase 2 - Design - Side and Back of City | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-439-23476 - Civic Square Forecasted Improvements | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-439-24466 - Building Thermography for Electrical Safety - City Hall | 0 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-439-24483 - Civic Square Forecasted Improvements | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-439-25476 - Civic Square Forecasted Improvements | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-439-26469 - Civic Square Forecasted Improvements | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 |
| 10-439-27476 - Civic Square Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| 10-439-28476 - Civic Square Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 |
| 10-439-29476 - Civic Square Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 |
| 10-439-30466 - Civic Square Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |
| 10-439-31491 - Civic Square Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Total: 439 - FACILITIES - CIVIC CENTRE | 1,352,000 | 500,000 | 170,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 442 - FACILITIES - COURTHOUSE | | | | | | | | | | |
| 10-442-22457 - Courthouse Heating System - Replacements (2021 Based on Condition | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-442-22461 - Courthouse Boiler Room Insulation | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-442-23463 - Building Thermography For Electrical Safety - Courthouse | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-442-23477 - Courthouse Forecasted Improvements | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-442-24484 - Courthouse Forecasted Improvements | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-442-25477 - Courthouse Forecasted Improvements | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-442-26470 - Courthouse Forecasted Improvements | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 |
| 10-442-27477 - Courthouse Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| 10-442-28477 - Courthouse Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 |
| 10-442-29477 - Courthouse Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 |
| 10-442-30467 - Courthouse Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |
| 10-442-31492 - Courthouse Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Total: 442 - FACILITIES - COURTHOUSE | 340,000 | 170,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 444 - FACILITIES - SERVICE CENTRE | | | | | | | | | | |
| 10-444-22459 - PW Building - Energy Audit | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-444-22460 - PW Building - Window Replacement | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-444-22465 - PW Salt Dome & Second Entrance - CONSTRUCTION | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-444-23456 - PW Building - Upgrades (Based on 2022 Energy Audit) | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-444-23458 - MSC Emergency Generator Replacement | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-444-23478 - Service Centre Forecasted Improvements | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-444-24485 - Service Centre Forecasted Improvements | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|-------------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 10-444-25478 - Service Centre Forecasted Improvements | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-444-26471 - Service Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 |
| 10-444-27478 - Service Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 |
| 10-444-28478 - Service Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 |
| 10-444-29478 - Service Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 |
| 10-444-30468 - Service Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 |
| 10-444-31493 - Service Centre Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Total: 444 - FACILITIES - SERVICE CENTRE | 1,260,000 | 700,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 449 - FACILITIES - MUSEUM 140 KING | | | | | | | | | | |
| 10-449-22456 - Building Thermography for Electrical Safety - Museum | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-449-23479 - Museum Forecasted Improvements | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-449-24486 - Museum Forecasted Improvements | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-449-25479 - Museum Forecasted Improvements | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-449-26472 - Museum Forecasted Improvements | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 10-449-27479 - Museum Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| 10-449-28479 - Museum Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 |
| 10-449-29479 - Museum Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 10-449-30469 - Museum Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 10-449-31494 - Museum Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| Total: 449 - FACILITIES - MUSEUM 140 KING | 10,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 454 - FACILITIES - ANCILLARY BLDGS | | | | | | | | | | |
| 10-454-22455 - LED Lighting Upgrades - Maple Pool Building | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-454-23480 - Facilities - Ancillary Buildings Forecasted Improvements | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-454-24487 - Facilities - Ancillary Buildings Forecasted Improvements | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-454-25480 - Facilities - Ancillary Buildings Forecasted Improvements | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-454-26473 - Facilities - Ancillary Buildings Forecasted Improvements | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 10-454-27480 - Facilities - Ancillary Buildings Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| 10-454-28480 - Facilities - Ancillary Buildings Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 |
| 10-454-29480 - Facilities - Ancillary Buildings Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 10-454-30470 - Facilities - Ancillary Buildings Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 10-454-31495 - Facilities - Ancillary Buildings Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| Total: 454 - FACILITIES - ANCILLARY BLDGS | 15,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total: 429 - FACILITIES - MNTCE/LABOUR | 10,329,000 | 2,828,000 | 1,004,100 | 793,700 | 805,000 | 819,400 | 794,800 | 822,600 | 792,000 | 822,500 |
| 447 - CANAL LANDS | | | | | | | | | | |
| 447 - FACILITIES CANAL LANDS | | | | | | | | | | |
| 10-447-23501 - Welland Boat Rental Equipment Renewal | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-447-26453 - WIFC Main Building Work | 0 | 0 | 0 | 0 | 8,000 | 0 | 0 | 0 | 0 | 0 |
| 10-447-26501 - Welland Boat Rental Equipment | 0 | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 |
| 10-447-29453 - WIFC Main Building Work | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 124,300 | 0 | 0 |
| 10-447-29454 - WIFC Tower Work | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 0 |
| 10-447-29501 - Welland Boat Rental Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 | 0 | 0 |
| 10-447-31496 - WIFC Forecasted Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Total: 447 - FACILITIES CANAL LANDS | 0 | 45,000 | 0 | 0 | 53,000 | 0 | 0 | 459,300 | 0 | 100,000 |
| Total: 447 - CANAL LANDS | 0 | 45,000 | 0 | 0 | 53,000 | 0 | 0 | 459,300 | 0 | 100,000 |
| 710 - ECONOMIC DEVELOPMENT | | | | | | | | | | |
| 710 ECONOMIC DEVELOPMENT | | | | | | | | | | |
| 10-710-22550 - Appraisal Survey Cost | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-710-23550 - Appraisal Survey Cost | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-710-24550 - Appraisal Survey Cost | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-710-25550 - Appraisal Survey Cost | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-710-26550 - Appraisal Survey Cost | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 10-710-27550 - Appraisal Survey Cost | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| 10-710-28550 - Appraisal Survey Cost | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 |
| 10-710-29550 - Appraisal Survey Cost | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--|----------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 10-710-30550 - Appraisal Survey Cost | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 10-710-31550 - Appraisal Survey Cost | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| Total: 710 ECONOMIC DEVELOPMENT | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total: 710 - ECONOMIC DEVELOPMENT | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 810 - TRANSIT | | | | | | | | | | |
| 810 - TRANSIT | | | | | | | | | | |
| 10-810-22600 - Engines/Transmissions/Refurbishment | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-22616 - AODA Stop Improvements | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-23600 - Engines/Transmissions/Refurbishment | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-23610 - Terminal upgrades | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-23614 - Seaway Mall Terminal upgrades | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-23615 - Conventional Low Floor Accessible Bus | 0 | 750,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-23616 - AODA Stop Improvements | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-24600 - Engines/Transmissions. Refurbishment | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-24610 - Terminal upgrades | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-24615 - Conventional Low Floor Accessible Bus | 0 | 0 | 750,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-24616 - AODA Stop Improvements | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-25600 - Engines/Transmissions/Refurbishment | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-25610 - Terminal Upgrades | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-25615 - Conventional Low Floor Accessible Bus | 0 | 0 | 0 | 750,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-25616 - AODA Stop Improvements | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-810-26600 - Engines/Transmissions/Refurbishment | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 |
| 10-810-26610 - Terminal Upgrades | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 |
| 10-810-26615 - Conventional Low Floor Accessible Bus | 0 | 0 | 0 | 0 | 750,000 | 0 | 0 | 0 | 0 | 0 |
| 10-810-26622 - Shuttle Cars | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 |
| 10-810-27600 - Engines/Transmissions/Refurbishment | 0 | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 |
| 10-810-27615 - Conventional Low Floor Accessible Bus | 0 | 0 | 0 | 0 | 0 | 750,000 | 0 | 0 | 0 | 0 |
| 10-810-28600 - Engines/Transmissions/Refurbishment | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 | 0 |
| 10-810-28615 - Conventional Low Floor Accessible Bus | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 | 0 | 0 | 0 |
| 10-810-29600 - Engines/Transmissions/Refurbishment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 |
| 10-810-29615 - Conventional Low Floor Accessible Bus | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 | 0 | 0 |
| 10-810-30600 - Engines/Transmissions/Refurbishment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | 0 |
| 10-810-30615 - Conventional Low Floor Accessible Bus | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 | 0 |
| 10-810-31600 - Engines/Transmissions/Refurbishment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| 10-810-31615 - Conventional Low Floor Accessible Bus | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 |
| 10-810-31622 - Shuttle Cars | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| Total: 810 - TRANSIT | 250,000 | 2,230,000 | 1,030,000 | 1,030,000 | 990,000 | 875,000 | 875,000 | 875,000 | 875,000 | 935,000 |
| Total: 810 - TRANSIT | 250,000 | 2,230,000 | 1,030,000 | 1,030,000 | 990,000 | 875,000 | 875,000 | 875,000 | 875,000 | 935,000 |
| 820 - WELLTRANS | | | | | | | | | | |
| 820 - WELLTRANS | | | | | | | | | | |
| 10-820-23605 - Specialized Bus | 0 | 175,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-820-24605 - Specialized Bus | 0 | 0 | 175,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-820-25605 - Specialized Bus | 0 | 0 | 0 | 175,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-820-26605 - Specialized Bus | 0 | 0 | 0 | 0 | 175,000 | 0 | 0 | 0 | 0 | 0 |
| 10-820-27605 - Specialized Bus | 0 | 0 | 0 | 0 | 0 | 175,000 | 0 | 0 | 0 | 0 |
| 10-820-28605 - Specialized Bus | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 | 0 | 0 | 0 |
| 10-820-29605 - Specialized Bus | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 | 0 | 0 |
| 10-820-30605 - Specialized Bus | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 | 0 |
| 10-820-31605 - Specialized Bus | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 |
| Total: 820 - WELLTRANS | 0 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| Total: 820 - WELLTRANS | 0 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 |

City of Welland - 2022 Tax Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 825 - GENERAL - MISC | | | | | | | | | | |
| 825 - GENERAL MISC | | | | | | | | | | |
| 10-825-22650 - Updated City Branding | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-825-22651 - Affordable Housing Community Improvement (CIP) | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: 825 - GENERAL MISC | 165,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total: 825 - GENERAL - MISC | 165,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenses | 39,126,866 | 23,703,283 | 21,791,495 | 23,328,625 | 15,670,735 | 15,673,520 | 14,993,800 | 15,436,650 | 15,103,000 | 14,196,750 |

**2022-2031 CAPITAL PROJECTS FORECAST
TAX SUPPORTED CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| FUNDING SOURCES | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | TOTAL |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Contribution from Operating Budget (Taxes) | 5,328,000 | 5,728,000 | 6,128,000 | 6,528,000 | 6,928,000 | 7,328,000 | 7,728,000 | 8,128,000 | 8,528,000 | 8,928,000 | 71,280,000 |
| New Debt * | 11,762,505 | 10,590,863 | 8,558,443 | 11,687,137 | 5,214,758 | 4,811,802 | 3,726,226 | 3,763,103 | 3,031,489 | 1,725,239 | 64,871,565 |
| Reserves | 7,336,226 | 590,000 | 1,140,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 9,416,226 |
| Cost Sharing | 70,000 | 733,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,603,000 |
| Grants-CCBF (Note 1) | 1,658,480 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 10,658,480 |
| Grants-OCIF-F (Note 2) | 1,615,822 | 950,916 | 950,916 | 950,916 | 950,916 | 950,916 | 950,916 | 950,916 | 950,916 | 950,916 | 10,174,066 |
| Grants-PGT (Note 3) | 0 | 640,000 | 640,000 | 640,000 | 640,000 | 640,000 | 640,000 | 640,000 | 640,000 | 640,000 | 5,760,000 |
| Other Funding - Land Sales | 2,756,000 | 2,100,000 | | | | | | | | | 4,856,000 |
| Prior Year Approved Project | 300,000 | | | | | | | | | | 300,000 |
| Grants -Federal/Provincial (Various) (Note 4) | 6,866,133 | | 2,153,222 | 1,591,140 | | | | | | | 10,610,495 |
| Payments- Humberstone Royalty Program (HPR) (Note 5) | 265,200 | 270,504 | 275,914 | 281,432 | 287,061 | 292,802 | 298,658 | 304,631 | 302,595 | 302,595 | 2,881,392 |
| Development Charges/Developer's Contributions/Other Funding | 1,168,500 | 1,100,000 | 845,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 6,613,500 |
| TOTAL | 39,126,866 | 23,703,283 | 21,791,495 | 23,328,625 | 15,670,735 | 15,673,520 | 14,993,800 | 15,436,650 | 15,103,000 | 14,196,750 | 199,024,724 |
| CAPITAL SPENDING | | | | | | | | | | | |
| Capital Budget by Year | 39,126,866 | 23,703,283 | 21,791,495 | 23,328,625 | 15,670,735 | 15,673,520 | 14,993,800 | 15,436,650 | 15,103,000 | 14,196,750 | 199,024,724 |
| TOTAL | 39,126,866 | 23,703,283 | 21,791,495 | 23,328,625 | 15,670,735 | 15,673,520 | 14,993,800 | 15,436,650 | 15,103,000 | 14,196,750 | 199,024,724 |
| EXCESS/(UNFUNDED) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Assumptions

* - Based on current debt strategy of debt charges representing maximum of 12% of operating budget.

1) CCBF: Canada Community Building Fund*- formally known as Federal Gas Tax fund, allocation :

Payments of \$1,658,480 for 2022 and \$1,730,588 onwards to 2031. Note: a portion on FGT is allocated to the rate supported budget.

2) Assuming OCIF funding levels remain the same (Ontario Community Infrastructure Funding)

3) PGT- assuming allocation of \$775,000, 2023 onwards, portion to finance debt for Transit Facility as per 2020 Council Approved Budget.

4) Grants include : Federal- Disaster Mitigation Fund (DAMF), Green and Inclusive Community Buildings Program (GICB), Investing In Canada Infrastructure Program (ICIP); Provincial - Municipal Modernization Program (MMP)

5) Beginning in 2022, Humberstone Royalty Payment (HRP) being applied to Community Improvements for the South side of Welland, increasing by 2% per annum until 2031

City of Welland - 2022 Rate Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| Expenses | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--|-----------|-----------|-----------|-----------|------|------|------|------|------|------|
| 330 - SANITARY SEWERS | | | | | | | | | | |
| 330 - WASTEWATER | | | | | | | | | | |
| 10-330-22150 - Asset Management Plan Update & Data Collection | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22160 - Patterson Avenue Infrastructure Renewals (Wastewater) | 371,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22302 - Fleet Replacements Sanitary Eng. | 708,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Wastewater) | 606,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22700 - Water Meter Replacements | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22702 - CSO & Sewer System Flow Level Monitoring (Mandatory) & SSO | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22703 - Sanitary CCTV Program Review | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22706 - Private Site Disconnection (SWAP) Program | 181,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22707 - Sanitary Sewer Spot Repairs - Includes MH repairs. | 256,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22709 - Niagara Street Infrastructure Renewals Design | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22722 - Sanitary Sewer Model Update | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22730 - CNTRCT-CCTV SWR | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22741 - Lyons Avenue Infrastructure Renewals Design | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22742 - Major Street Area Wastewater Master Servicing Plan and Renewals | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22743 - 2022 Infrastructure Renewals 1 (Wastewater) | 2,148,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22744 - Broadway Area Infrastructure Renewals Phase II Design | 214,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22745 - PCD South I/I Investigation and Reduction | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22746 - Lincoln/Empress Area I/I Investigation and Reduction | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22747 - Dain/Gordon Area I/I Investigation and Reduction | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22749 - 2022 Infrastructure Renewals 3 Design | 88,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-22753 - 2022 Infrastructure Renewals 2 (Wastewater) | 418,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23150 - Asset Management Plan Update (Level of Service) | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23165 - West Main Area Phase II Construction (Wastewater) | 0 | 658,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23302 - Fleet Replacements Sanitary Eng. | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23700 - Water Meter Replacements | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23702 - CSO & Sewer System Flow Level Monitoring (Mandatory) | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23706 - Private Side Disconnection (SWAP) Program | 0 | 185,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23707 - Sanitary/Storm Sewer Lining (and Spot Repairs) | 0 | 512,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23710 - Drainage Area Mapping Review | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Wastewater) | 0 | 2,208,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23722 - Sanitary Sewer Model Update | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23730 - CNTRCT-CCTV SWR | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Wastewater) | 0 | 1,282,140 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-23749 - 2022 Infrastructure Renewals 3 Construction (Wastewater) | 0 | 1,386,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24302 - Fleet Replacements Sanitary Eng. | 0 | 0 | 93,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24353 - David St. MSP Recommendations Follow-up (Wastewater) | 0 | 0 | 211,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Wastewater) | 0 | 0 | 1,968,285 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24700 - Water Meter Replacements | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24701 - PPCP Recommendations Follow-up | 0 | 0 | 2,084,755 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24702 - CSO & Sewer System Flow Level Monitoring (Mandatory) | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24706 - Private Side Disconnection (SWAP) Program | 0 | 0 | 84,897 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24708 - Southworth Street Infrastructure Renewals (Wastewater) | 0 | 0 | 252,875 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24709 - Niagara Street Infrastructure Renewals Construction (Wastewater) | 0 | 0 | 180,455 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24722 - Sanitary Sewer Model Update | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24730 - CNTRCT-CCTV SWR | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24741 - Lyons Avenue Infrastructure Renewals Construction (Wastewater) | 0 | 0 | 955,180 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-24744 - Broadway Area Infrastructure Renewals Phase III (Wastewater) | 0 | 0 | 1,841,085 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25302 - Fleet Replacements Sanitary Eng. | 0 | 0 | 0 | 44,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25353 - David St. MSP Recommendations Follow-up (Wastewater) | 0 | 0 | 0 | 877,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Wastewater) | 0 | 0 | 0 | 1,910,150 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25700 - Water Meter Replacements | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Rate Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--|------|------|------|-----------|-----------|-----------|-----------|-----------|-----------|------|
| 10-330-25701 - PPCP Recommendations Follow-up | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25702 - CSO & Sewer System Flow Level Monitoring (Mandatory) | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25706 - Private Side Disconnection (SWAP) Program | 0 | 0 | 0 | 86,595 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25707 - Sanitary/Storm Sewer Lining (and Spot Repairs) | 0 | 0 | 0 | 512,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25712 - PPCP Update | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25722 - Sanitary Sewer Model Update | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25730 - CNTRCT-CCTV SWR | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25744 - Broadway Area Infrastructure Renewals Phase IV (Wastewater) | 0 | 0 | 0 | 1,022,895 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-25799 - 2025 Infrastructure Renewals (Wastewater) | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-330-26302 - Fleet Replacements Sanitary Eng. | 0 | 0 | 0 | 0 | 336,000 | 0 | 0 | 0 | 0 | 0 |
| 10-330-26353 - David St. MSP Recommendations Follow-up (Wastewater) | 0 | 0 | 0 | 0 | 859,500 | 0 | 0 | 0 | 0 | 0 |
| 10-330-26700 - Water Meter Replacements | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 |
| 10-330-26701 - PPCP Recommendations Follow-up | 0 | 0 | 0 | 0 | 1,945,125 | 0 | 0 | 0 | 0 | 0 |
| 10-330-26702 - CSO & Sewer System Flow Level Monitoring (Mandatory) | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 |
| 10-330-26706 - Private Side Disconnection (SWAP) Program | 0 | 0 | 0 | 0 | 88,326 | 0 | 0 | 0 | 0 | 0 |
| 10-330-26722 - Sanitary Sewer Model Update | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 |
| 10-330-26730 - CNTRCT-CCTV SWR | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 |
| 10-330-26799 - 2026 Infrastructure Renewals (Wastewater) | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 |
| 10-330-27302 - Fleet Replacements Sanitary Eng. | 0 | 0 | 0 | 0 | 0 | 330,000 | 0 | 0 | 0 | 0 |
| 10-330-27353 - David St. MSP Recommendations Follow-up (Wastewater) | 0 | 0 | 0 | 0 | 0 | 774,000 | 0 | 0 | 0 | 0 |
| 10-330-27700 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| 10-330-27701 - PPCP Recommendations Follow-up | 0 | 0 | 0 | 0 | 0 | 775,000 | 0 | 0 | 0 | 0 |
| 10-330-27702 - CSO & Sewer System Flow Level Monitoring (Mandatory) | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 |
| 10-330-27706 - Private Side Disconnection (SWAP) Program | 0 | 0 | 0 | 0 | 0 | 90,093 | 0 | 0 | 0 | 0 |
| 10-330-27707 - Sanitary/Storm Sewer Lining (and Spot Repairs) | 0 | 0 | 0 | 0 | 0 | 512,500 | 0 | 0 | 0 | 0 |
| 10-330-27722 - Sanitary Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| 10-330-27730 - CNTRCT-CCTV SWR | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| 10-330-27799 - 2027 Infrastructure Renewals (Wastewater) | 0 | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 |
| 10-330-28150 - Asset Management Plan Update | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 |
| 10-330-28302 - Fleet Replacements Sanitary Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 736,000 | 0 | 0 | 0 |
| 10-330-28700 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 |
| 10-330-28701 - PPCP Recommendations Follow-up | 0 | 0 | 0 | 0 | 0 | 0 | 7,108,400 | 0 | 0 | 0 |
| 10-330-28702 - CSO & Sewer System Flow Level Monitoring (Mandatory) | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 |
| 10-330-28706 - Private Side Disconnection (SWAP) Program | 0 | 0 | 0 | 0 | 0 | 0 | 91,895 | 0 | 0 | 0 |
| 10-330-28722 - Sanitary Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 |
| 10-330-28730 - CNTRCT-CCTV SWR | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 |
| 10-330-28799 - 2028 Infrastructure Renewals (Wastewater) | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 |
| 10-330-29302 - Fleet Replacements Sanitary Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39,000 | 0 | 0 |
| 10-330-29700 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 |
| 10-330-29701 - PPCP Recommendations Follow-up | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,432,000 | 0 | 0 |
| 10-330-29702 - CSO & Sewer System Flow Level Monitoring (Mandatory) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 |
| 10-330-29706 - Private Side Disconnection (SWAP) Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 93,733 | 0 | 0 |
| 10-330-29707 - Sanitary/Storm Sewer Lining (and Spot Repairs) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 512,500 | 0 | 0 |
| 10-330-29722 - Sanitary Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 |
| 10-330-29730 - CNTRCT-CCTV SWR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 |
| 10-330-29799 - 2029 Infrastructure Renewals (Wastewater) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 |
| 10-330-30302 - Fleet Replacements Sanitary Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 79,000 | 0 |
| 10-330-30700 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 |
| 10-330-30701 - PPCP Recommendations Follow-up | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,379,000 | 0 |
| 10-330-30702 - CSO & Sewer System Flow Level Monitoring (Mandatory) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 |
| 10-330-30706 - Private Side Disconnection (SWAP) Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95,607 | 0 |
| 10-330-30712 - PPCP Update | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 |
| 10-330-30722 - Sanitary Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 |
| 10-330-30730 - CNTRCT-CCTV SWR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 |

City of Welland - 2022 Rate Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|---|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|------------------|------------------|------------------|
| 10-330-30799 - 2030 Infrastructure Renewals (Wastewater) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | 0 |
| 10-330-31302 - Fleet Replacements Sanitary Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 89,000 |
| 10-330-31700 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 10-330-31701 - PPCP Recommendations Follow-up | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,239,225 |
| 10-330-31702 - CSO & Sewer System Flow Level Monitoring (Mandatory) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 10-330-31706 - Private Side Disconnection (SWAP) Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95,607 |
| 10-330-31707 - Sanitary/Storm Sewer Lining (and Spot Repairs) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 512,500 |
| 10-330-31722 - Sanitary Sewer Model Update | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| 10-330-31730 - CNTRCT-CCTV SWR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 10-330-31799 - 2031 Infrastructure Renewals (Wastewater) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| Total: 330 - WASTEWATER | 6,474,215 | 7,019,840 | 8,372,032 | 6,053,640 | 5,428,951 | 4,681,593 | 10,146,295 | 7,277,233 | 6,953,607 | 7,136,332 |
| Total: 330 - SANITARY SEWERS | 6,474,215 | 7,019,840 | 8,372,032 | 6,053,640 | 5,428,951 | 4,681,593 | 10,146,295 | 7,277,233 | 6,953,607 | 7,136,332 |
| 910 - WATERWORKS | | | | | | | | | | |
| 910 - WATERWORKS | | | | | | | | | | |
| 10-910-22150 - Asset Management Plan Update & Data Collection | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22160 - Patterson Avenue Infrastructure Renewals (Water) | 211,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22301 - Fleet Replacements Water Eng. | 157,280 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22356 - Pre-Approved Dain City Infrastructure Improvements Stage 1 (Water) | 499,720 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22743 - 2022 Infrastructure Renewals 1 (Water) | 1,567,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22751 - Water Meter Replacements | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22752 - Lead Service Replacement Program (Private Side) | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22753 - 2022 Infrastructure Renewals 2 (Water) | 821,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22754 - Kingsway Watermain Replacement | 68,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22755 - Water Model Updates | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22757 - Pre-Approved Dain City Redundancy and Security of Water Supply (Water) | 2,596,160 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-22765 - Alberta Street Infrastructure Renewals (Water) | 390,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23150 - Asset Management Plan Update (Level of Service) | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23165 - West Main Area Phase II Construction (Water) | 0 | 528,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23301 - Fleet Replacements Water Eng. | 0 | 261,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23720 - Ontario Road Trunk Sanitary Sewer Upgrade Phase I Construction (Water) | 0 | 984,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23744 - Broadway Area Infrastructure Renewals Phase II Construction (Water) | 0 | 765,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23749 - 2022 Infrastructure Renewals 3 Construction (Water) | 0 | 1,453,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23751 - Water Meter Replacements | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23752 - Lead Service Replacement Program (Private Side) | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23755 - Water Model Updates | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-23759 - Water Master Servicing Plan | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24301 - Fleet Replacements Water Eng. | 0 | 0 | 282,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24353 - David St. MSP Recommendations Follow-up (Water) | 0 | 0 | 176,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24356 - Pre-Approved Dain City Infrastructure Improvements Stage 2 (Water) | 0 | 0 | 595,550 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24708 - Southworth Street Infrastructure Renewals (Water) | 0 | 0 | 247,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24709 - Niagara Street Infrastructure Renewals Construction (Water) | 0 | 0 | 127,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24741 - Lyons Avenue Infrastructure Renewals Construction (Water) | 0 | 0 | 611,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24744 - Broadway Area Infrastructure Renewals Phase III (Water) | 0 | 0 | 941,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24751 - Water Meter Replacements | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24752 - Lead Service Replacement Program (Private Side) | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-24755 - Water Model Updates | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-25301 - Fleet Replacements Water Eng. | 0 | 0 | 0 | 269,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-25353 - David St. MSP Recommendations Follow-up (Water) | 0 | 0 | 0 | 731,250 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-25356 - Pre-Approved Dain City Infrastructure Improvements Stage 3 (Water) | 0 | 0 | 0 | 1,389,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-25744 - Broadway Area Infrastructure Renewals Phase IV (Water) | 0 | 0 | 0 | 444,750 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-25751 - Water Meter Replacements | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-25752 - Lead Service Replacement Program (Private Side) | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-25755 - Water Model Updates | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10-910-25799 - 2025 Infrastructure Renewals (Water) | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 |

City of Welland - 2022 Rate Supported Capital Budget & 9-Year Forecast

AS OF DECEMBER 14, 2021

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 |
|--|-------------------|-------------------|-------------------|------------------|------------------|------------------|-------------------|------------------|------------------|------------------|
| 10-910-26301 - Fleet Replacements Water Eng. | 0 | 0 | 0 | 0 | 369,000 | 0 | 0 | 0 | 0 | 0 |
| 10-910-26353 - David St. MSP Recommendations Follow-up (Water) | 0 | 0 | 0 | 0 | 716,250 | 0 | 0 | 0 | 0 | 0 |
| 10-910-26751 - Water Meter Replacements | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 |
| 10-910-26752 - Lead Service Replacement Program (Private Side) | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 |
| 10-910-26755 - Water Model Updates | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 |
| 10-910-26799 - 2026 Infrastructure Renewals (Water) | 0 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 0 | 0 | 0 |
| 10-910-27301 - Fleet Replacements Water Eng. | 0 | 0 | 0 | 0 | 0 | 373,000 | 0 | 0 | 0 | 0 |
| 10-910-27353 - David St. MSP Recommendations Follow-up (Water) | 0 | 0 | 0 | 0 | 0 | 645,000 | 0 | 0 | 0 | 0 |
| 10-910-27751 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| 10-910-27752 - Lead Service Replacement Program (Private Side) | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 |
| 10-910-27755 - Water Model Updates | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 |
| 10-910-27799 - 2027 Infrastructure Renewals (Water) | 0 | 0 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 0 | 0 |
| 10-910-28150 - Asset Management Plan Update | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 |
| 10-910-28301 - Fleet Replacements Water Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 63,000 | 0 | 0 | 0 |
| 10-910-28751 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 |
| 10-910-28752 - Lead Service Replacement Program (Private Side) | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 |
| 10-910-28755 - Water Model Updates | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 |
| 10-910-28799 - 2028 Infrastructure Renewals (Water) | 0 | 0 | 0 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 0 |
| 10-910-29301 - Fleet Replacements Water Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 159,000 | 0 | 0 |
| 10-910-29751 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 |
| 10-910-29752 - Lead Service Replacement Program (Private Side) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 10-910-29755 - Water Model Updates | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 10-910-29799 - 2029 Infrastructure Renewals (Water) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,600,000 | 0 | 0 |
| 10-910-30301 - Fleet Replacements Water Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165,000 | 0 |
| 10-910-30751 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 |
| 10-910-30752 - Lead Service Replacement Program (Private Side) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 |
| 10-910-30755 - Water Model Updates | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 |
| 10-910-30799 - 2030 Infrastructure Renewals (Water) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,600,000 | 0 |
| 10-910-31301 - Fleet Replacements Water Eng. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235,000 |
| 10-910-31751 - Water Meter Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 10-910-31752 - Lead Service Replacement Program (Private Side) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| 10-910-31755 - Water Model Updates | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| 10-910-31759 - Water Master Servicing Plan Update | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| 10-910-31799 - 2031 Infrastructure Renewals (Water) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,600,000 |
| Total: 910 - WATERWORKS | 6,601,260 | 4,287,050 | 3,231,300 | 3,684,600 | 2,935,250 | 2,868,000 | 1,923,000 | 2,009,000 | 2,015,000 | 2,100,000 |
| Total: 910 - WATERWORKS | 6,601,260 | 4,287,050 | 3,231,300 | 3,684,600 | 2,935,250 | 2,868,000 | 1,923,000 | 2,009,000 | 2,015,000 | 2,100,000 |
| Total Expenses | 13,075,475 | 11,306,890 | 11,603,332 | 9,738,240 | 8,364,201 | 7,549,593 | 12,069,295 | 9,286,233 | 8,968,607 | 9,236,332 |

**2022-2031 CAPITAL PROJECTS FORECAST
RATE SUPPORTED CAPITAL BUDGET
AS OF DECEMBER 14, 2021**

| FUNDING SOURCES | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | TOTAL |
|-------------------------------------|-------------------|-------------------|-------------------|------------------|------------------|------------------|-------------------|------------------|------------------|------------------|--------------------|
| Capital from Rate Budget (Note 1) | 3,817,000 | 3,893,340 | 3,971,207 | 4,050,631 | 4,131,644 | 4,214,277 | 4,298,562 | 4,384,534 | 4,472,224 | 4,561,669 | 41,795,089 |
| Debt @ 9% (Note 2) | 4,586,860 | 5,832,962 | 4,463,272 | 3,342,961 | 2,651,969 | 1,754,728 | 6,190,145 | 3,321,111 | 2,915,795 | 3,094,075 | 38,153,877 |
| Reserves | 1,716,039 | 0 | 800,951 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,516,990 |
| Partnerships/Cost Sharing | 353,335 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 3,503,335 |
| Development Charges | 681,575 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 5,181,575 |
| Grants-Federal /Provincial (Note 3) | 1,540,666 | 0 | 787,314 | 764,060 | 0 | 0 | 0 | 0 | 0 | 0 | 3,092,040 |
| Grants- CCBF (Note 4) | 0 | 730,588 | 730,588 | 730,588 | 730,588 | 730,588 | 730,588 | 730,588 | 730,588 | 730,588 | 6,575,292 |
| OCIF | 380,000 | | | | | | | | | | |
| TOTAL | 13,075,475 | 11,306,890 | 11,603,332 | 9,738,240 | 8,364,201 | 7,549,593 | 12,069,295 | 9,286,233 | 8,968,607 | 9,236,332 | 101,198,198 |
| CAPITAL SPENDING | | | | | | | | | | | |
| Waterworks | 6,601,260 | 4,287,050 | 3,231,300 | 3,684,600 | 2,935,250 | 2,868,000 | 1,923,000 | 2,009,000 | 2,015,000 | 2,100,000 | 31,654,460 |
| Wastewater | 6,474,215 | 7,019,840 | 8,372,032 | 6,053,640 | 5,428,951 | 4,681,593 | 10,146,295 | 7,277,233 | 6,953,607 | 7,136,332 | 69,543,738 |
| TOTAL | 13,075,475 | 11,306,890 | 11,603,332 | 9,738,240 | 8,364,201 | 7,549,593 | 12,069,295 | 9,286,233 | 8,968,607 | 9,236,332 | 101,198,198 |
| EXCESS/(UNFUNDED) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0 |

Assumptions

- 1) Water & Wastewater Budget increases by 2% per year.
- 2) Debt Strategy determines that Water & Wastewater Debt Charges are maxed at 9% of total Water & Wastewater Operating Budget
- 3) Federal Grants include Disaster Mitigation Adaptation Fund (DAMF) and Investing in Canada Infrastructure program (ICIP).
- 4) CCBF: Canada Community Building Fund*- formally known as Federal Gas Tax fund, allocation : portion allocated to tax supported budget.