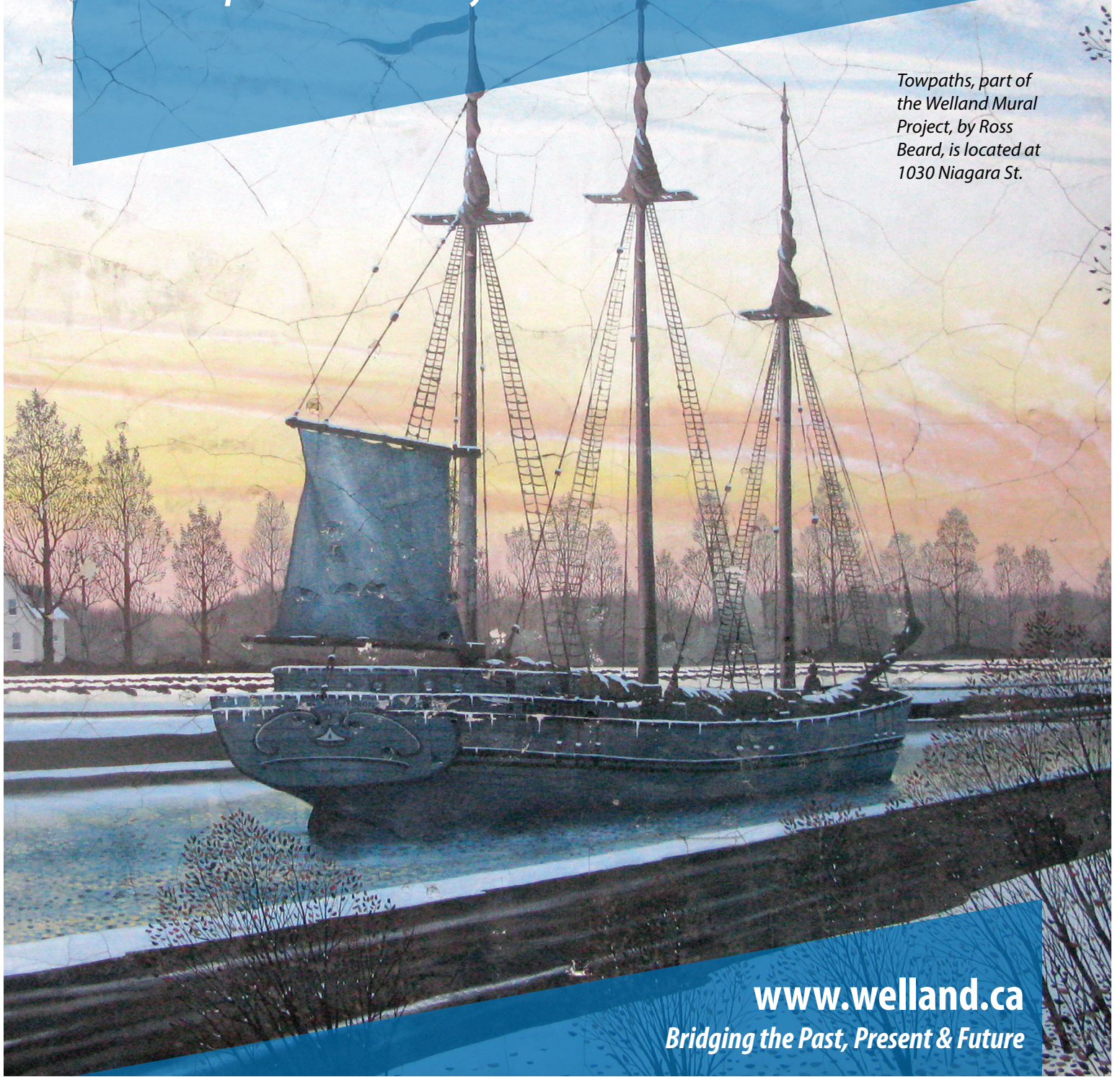




2021 CURRENT AND CAPITAL BUDGETS

Corporation of the City of Welland

*Towpaths, part of
the Welland Mural
Project, by Ross
Beard, is located at
1030 Niagara St.*



www.welland.ca

Bridging the Past, Present & Future

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MEMBERS OF COUNCIL

MAYOR

Frank Campion

**WARD 1 Mary Ann Grimaldi
Adam Moote**

**WARD 4 Tony DiMarco
Bryan Green**

**WARD 2 David McLeod
Leo Van Vliet**

**WARD 5 Claudette Richard
Graham Speck**

**WARD 3 John Chiocchio
Vacant**

**WARD 6 Bonnie Fokkens
Jim Larouche**

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2021 Operating Budget Summary

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**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
REVENUES**

DEPARTMENT OR BUDGET UNIT	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
110 MAYOR'S OFFICE	0	0	\$0
111 COUNCILLORS	0	0	\$0
112 CHIEF ADMINISITRATIVE OFFICER	0	0	\$0
120 CLERKS	114,500	117,500	\$3,000
125 COMMUNICATIONS	25,000	12,500	-\$12,500
130 FINANCE	178,000	183,000	\$5,000
131 INFORMATION SERVICES	0	0	\$0
134 TAXATION & GENERAL REVENUES	56,370,046	59,130,943	\$2,760,897
135 GENERAL EXPENDITURES	0	0	\$0
139 GRANTS	0	0	\$0
140 LEGAL	1,500	1,500	\$0
150 HUMAN RESOURCES	0	0	\$0
210 FIRE	49,500	104,100	\$54,600
310 ENGINEERING-ADMINISTRATION	195,945	185,945	-\$10,000
315 STREET LIGHTING	0	0	\$0
316 SIDEWALKS	0	0	\$0
320 ROADWAYS	0	0	\$0
321 TRAFFIC CONTROL	17,000	17,000	\$0
322 WINTER CONTROL	0	0	\$0
323 FLEET	50,000	50,000	\$0
325 PUBLIC WORKS	0	0	\$0
327 STORM SEWERS	0	0	\$0
350 CROSSING GUARDS	0	0	\$0
380 PARKING METERS	437,750	328,750	-\$109,000
402 ROWING CANADA NATIONAL CHAMPIONSHIPS	0	51,000	\$51,000
403 CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS	0	23,250	\$23,250
405 RECREATION - PROGRAMS & SERV	549,400	296,050	-\$253,350
410 PARKS & OPEN SPACES	32,400	143,800	\$111,400
412 PLAYING FIELDS	71,725	35,862	-\$35,863
415 URBAN FORESTRY	0	0	\$0
FACILITIES - SEE ATTACHED	2,883,310	2,707,122	-\$176,188
510 DEVELOPMENT SERVICES	410,727	921,494	\$510,767
520 BUILDING & LICENSING	760,150	1,241,137	\$480,987
525 BY-LAW ENFORCEMENT	68,600	60,600	-\$8,000
710 ECONOMIC DEVELOPMENT	30,000	30,000	\$0
810 TRANSIT - ADMINISTRATION	1,392,081	786,393	-\$605,688
812 TRANSIT - BUS DRIVERS	0	0	\$0
814 TRANSIT - MAINTENANCE	90,942	68,207	-\$22,735
816 TRANSIT - INTER MUNICIPAL SR/	3,159,058	2,515,080	-\$643,978
820 WELLTRANS - ADMINISTRATION	28,573	20,680	-\$7,893
824 WELLTRANS - BUS DRIVERS	0	0	\$0
826 WELLTRANS - MAINTENANCE	0	0	\$0
	66,916,207	69,031,913	\$2,115,706
330 WASTEWATER	16,268,211	17,335,398	\$1,067,187
910 WATERWORKS	12,882,123	14,045,807	\$1,163,684
	96,066,541	100,413,118	\$4,346,577

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
110 MAYOR'S OFFICE	121,070	124,858	\$3,788
111 COUNCILLORS	310,805	509,079	\$198,274
112 CHIEF ADMINSTRATIVE OFFICER	531,519	517,858	-\$13,661
120 CLERKS	760,474	688,900	-\$71,574
125 COMMUNICATIONS	245,500	239,012	-\$6,488
130 FINANCE	1,771,305	1,876,050	\$104,745
131 INFORMATION SERVICES	1,590,451	1,797,183	\$206,732
134 TAXATION & GENERAL REVENUES	0	0	\$0
135 GENERAL EXPENDITURES	18,368,061	19,672,579	\$1,304,518
139 GRANTS	2,982,519	2,971,239	-\$11,280
140 LEGAL	242,403	247,152	\$4,749
150 HUMAN RESOURCES	848,873	896,171	\$47,298
210 FIRE	9,441,847	10,060,834	\$618,987
310 ENGINEERING-ADMINISTRATION	1,818,414	1,835,311	\$16,897
315 STREET LIGHTING	404,250	394,250	-\$10,000
316 SIDEWALKS	82,070	73,825	-\$8,245
320 ROADWAYS	1,573,684	1,588,924	\$15,240
321 TRAFFIC CONTROL	420,060	219,150	-\$200,910
322 WINTER CONTROL	1,109,855	1,094,489	-\$15,366
323 FLEET	1,075,466	1,027,706	-\$47,760
325 PUBLIC WORKS	1,254,146	1,362,446	\$108,300
327 STORM SEWERS	162,339	123,225	-\$39,114
350 CROSSING GUARDS	352,377	360,015	\$7,638
380 PARKING METERS	483,868	675,232	\$191,364
402 ROWING CANADA NATIONAL CHAMPIONSHIPS	0	51,000	\$51,000
403 CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS	0	23,250	\$23,250
405 RECREATION - PROGRAMS & SERV	1,864,343	1,601,553	-\$262,790
410 PARKS & OPEN SPACES	1,940,144	2,065,228	\$125,084
412 PLAYING FIELDS	182,767	224,261	\$41,494
415 URBAN FORESTRY	737,460	736,660	-\$800
FACILITIES - SEE ATTACHED	6,112,743	6,351,105	\$238,362
510 DEVELOPMENT SERVICES	1,288,759	1,511,921	\$223,162
520 BUILDING & LICENSING	807,837	1,158,086	\$350,249
525 BY-LAW ENFORCEMENT	690,739	670,480	-\$20,259
710 ECONOMIC DEVELOPMENT	641,487	659,647	\$18,160
810 TRANSIT - ADMINISTRATION	-223,439	171,760	\$395,199
812 TRANSIT - BUS DRIVERS	1,933,967	1,518,227	-\$415,740
814 TRANSIT - MAINTENANCE	1,498,661	1,310,740	-\$187,921
816 TRANSIT - INTER MUNICIPAL SR/	2,936,614	2,183,619	-\$752,995
820 WELLTRANS - ADMINISTRATION	123,907	118,072	-\$5,835
824 WELLTRANS - BUS DRIVERS	345,241	261,732	-\$83,509
826 WELLTRANS - MAINTENANCE	83,621	59,084	-\$24,537
	66,916,207	69,031,913	\$2,115,706
330 WASTEWATER	16,268,211	17,335,398	\$1,067,187
910 WATERWORKS	12,882,123	14,045,807	\$1,163,684
	96,066,541	100,413,118	4,346,577

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
NET EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
110 MAYOR'S OFFICE	121,070	124,858	\$3,788
111 COUNCILLORS	310,805	509,079	\$198,274
112 CHIEF ADMINSTRATIVE OFFICER	531,519	517,858	-\$13,661
120 CLERKS	645,974	571,400	-\$74,574
125 COMMUNICATIONS	220,500	226,512	\$6,012
130 FINANCE	1,593,305	1,693,050	\$99,745
131 INFORMATION SERVICES	1,590,451	1,797,183	\$206,732
134 TAXATION & GENERAL REVENUES	-56,370,046	-59,130,943	-\$2,760,897
135 GENERAL EXPENDITURES	18,368,061	19,672,579	\$1,304,518
139 GRANTS	2,982,519	2,971,239	-\$11,280
140 LEGAL	240,903	245,652	\$4,749
150 HUMAN RESOURCES	848,873	896,171	\$47,298
210 FIRE	9,392,347	9,956,734	\$564,387
310 ENGINEERING-ADMINISTRATION	1,622,469	1,649,366	\$26,897
315 STREET LIGHTING	404,250	394,250	-\$10,000
316 SIDEWALKS	82,070	73,825	-\$8,245
320 ROADWAYS	1,573,684	1,588,924	\$15,240
321 TRAFFIC CONTROL	403,060	202,150	-\$200,910
322 WINTER CONTROL	1,109,855	1,094,489	-\$15,366
323 FLEET	1,025,466	977,706	-\$47,760
325 PUBLIC WORKS	1,254,146	1,362,446	\$108,300
327 STORM SEWERS	162,339	123,225	-\$39,114
350 CROSSING GUARDS	352,377	360,015	\$7,638
380 PARKING METERS	46,118	346,482	\$300,364
402 ROWING CANADA NATIONAL CHAMPIONSHIPS	0	0	\$0
403 CANADIAN UNIVERSITY ROWING CHAMPIONSHIP	0	0	\$0
405 RECREATION - PROGRAMS & SERV	1,314,943	1,305,503	-\$9,440
410 PARKS & OPEN SPACES	1,907,744	1,921,428	\$13,684
412 PLAYING FIELDS	111,042	188,399	\$77,357
415 URBAN FORESTRY	737,460	736,660	-\$800
FACILITIES - SEE ATTACHED	3,229,433	3,643,983	\$414,550
510 DEVELOPMENT SERVICES	878,032	590,427	-\$287,605
520 BUILDING & LICENSING	47,687	-83,051	-\$130,738
525 BY-LAW ENFORCEMENT	622,139	609,880	-\$12,259
710 ECONOMIC DEVELOPMENT	611,487	629,647	\$18,160
810 TRANSIT - ADMINISTRATION	-1,615,520	-614,633	\$1,000,887
812 TRANSIT - BUS DRIVERS	1,933,967	1,518,227	-\$415,740
814 TRANSIT - MAINTENANCE	1,407,719	1,242,533	-\$165,186
816 TRANSIT - INTER MUNICIPAL SR/	-222,444	-331,461	-\$109,017
820 WELLTRANS - ADMINISTRATION	95,334	97,392	\$2,058
824 WELLTRANS - BUS DRIVERS	345,241	261,732	-\$83,509
826 WELLTRANS - MAINTENANCE	83,621	59,084	-\$24,537
	0	0	\$0
330 WASTEWATER	0	0	\$0
910 WATERWORKS	0	0	\$0
	0	0	\$0

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
FACILITIES**

DEPARTMENT OR BUDGET UNIT	<u>REVENUES</u>		<u>EXPENDITURES</u>		<u>NET EXPENDITURES</u>		<u>NET EXPENDITURES</u>
	2020 BUDGET	2021 BUDGET	2020 BUDGET	2021 BUDGET	2020 BUDGET	2021 BUDGET	2020 Budget vs 2021 Budget
420 FAC - CEMETERIES	67,710	73,810	108,981	112,550	-41,271	-38,740	\$2,531
430 FAC - MNTCE & LABOUR	0	0	407,725	412,300	-407,725	-412,300	-\$4,575
432 FAC - ARENA	456,000	321,000	1,038,440	1,075,874	-582,440	-754,874	-\$172,434
434 FAC - SENIOR CITIZENS CENTRE	15,200	2,700	400,234	419,888	-385,034	-417,188	-\$32,154
436 FAC - MARKETS	44,750	22,375	97,996	96,105	-53,246	-73,730	-\$20,484
438 FAC - SWIMMING POOLS	200	200	330,380	313,246	-330,180	-313,046	\$17,134
439 FAC - CIVIC SQUARE	116,000	121,000	617,248	624,033	-501,248	-503,033	-\$1,785
442 FAC - COURTHOUSE	475,075	475,075	475,075	475,075	0	0	\$0
444 FAC - MUNICIPAL SERVICE CENTRE	0	0	193,063	210,191	-193,063	-210,191	-\$17,128
445 FAC - WOODLAWN RD	1,116,805	1,089,677	1,116,805	1,089,677	0	0	\$0
446 FAC - SPORTS COMPLEX (QUAKER RD)	32,300	16,150	80,143	85,022	-47,843	-68,872	-\$21,029
447 FAC - WELLAND REC CANAL	523,500	567,500	674,912	810,835	-151,412	-243,335	-\$91,923
448 FAC - COOKS MILLS HALL	1,800	900	20,004	19,850	-18,204	-18,950	-\$746
449 FAC - 140 KING STREET (MUSEUM)	0	0	85,528	75,296	-85,528	-75,296	\$10,232
450 FAC - HOOKER STREET	1,050	525	16,437	17,743	-15,387	-17,218	-\$1,831
452 FAC - C.L. PINARD COMMUNITY CTR	420	210	26,956	28,211	-26,536	-28,001	-\$1,465
454 FAC - ANCILLARY BLDGS	2,500	1,000	74,097	74,775	-71,597	-73,775	-\$2,178
457 FAC - TRANSIT TERMINAL	0	0	50,463	50,400	-50,463	-50,400	\$63
458 FAC - TRANSIT FEDERAL RD	0	0	99,828	98,150	-99,828	-98,150	\$1,678
459 FAC - FIRE HALLS	0	0	128,799	126,209	-128,799	-126,209	\$2,590
461 FAC - CHIPPAWA PARK COMM CENTRE	30,000	15,000	69,629	135,675	-39,629	-120,675	-\$81,046
	2,883,310	2,707,122	6,112,743	6,351,105	-3,229,433	-3,643,983	-\$414,550

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

Revenues	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
DIVIDEND INCOME			
330120 - DIVIDEND INCOME	650,000	800,000	\$150,000
FEEES AND SERVICE CHARGES			
320230 - FEE/SC - MARRIAGE ADMIN FEE	13,000	13,000	\$0
320270 - FEE/SC - MARKET FEES	35,000	17,500	-\$17,500
320290 - FEE/SC - BURIAL PERMITS	10,000	10,000	\$0
320300 - FEE/SC - LTR COMPLIANCE	15,000	15,000	\$0
320310 - FEE/SC - PHOTOCOPYING	1,500	1,500	\$0
320320 - FEE/SC - COMMISSIONERS	3,000	3,000	\$0
320340 - FEE/SC - TAX REGISTER	40,000	40,000	\$0
320350 - FEE/SC - TAX/WTR CERT	27,500	27,500	\$0
320360 - FEE/SC - LEGAL FEES	1,500	1,500	\$0
320370 - FEE/SC - INSPECTION FEES	172,245	188,772	\$16,527
320380 - FEE/SC - TENDER FEES	3,000	3,000	\$0
320390 - FEE/SC - EXTRNL SERVICES	16,000	16,000	\$0
320410 - FEE/SC - EQUIP RENTALS	92,200	106,200	\$14,000
320440 - FEE/SC - SOCCER FIELDS	2,550	1,275	-\$1,275
320450 - FEE/SC - BALL DIAMONDS	78,200	39,100	-\$39,100
320460 - FEE/SC - MISCELLANEOUS	36,510	44,760	\$8,250
320470 - FEE/SC - ACCT ADMIN	26,000	26,000	\$0
320480 - FEE/SC - ADVERTISING	100,000	57,500	-\$42,500
320490 - FEE/SC - POOLS	15,300	7,650	-\$7,650
320500 - FEE/SC - SUMMER CAMPS	125,000	62,500	-\$62,500
320510 - FEE/SC - ADULT PROGRAMS	68,000	34,000	-\$34,000
320520 - FEE/SC - CHILD PROGRAMS	33,000	16,500	-\$16,500
320530 - FEE/SC - PRINTING	300	150	-\$150
320550 - FEE/SC - SPORTS PROMO	2,000	1,000	-\$1,000
320560 - FEE/SC - SENIOR PROGRAMS	67,500	33,750	-\$33,750
320570 - FEE/SC - MEMBERSHIPS	58,600	31,050	-\$27,550
320590 - FEE/SC - GRAVE OPENINGS	36,000	40,000	\$4,000
320600 - FEE/SC - GRAVE SALES	13,500	15,000	\$1,500
320610 - FEE/SC - FNDTNS/MARKERS	7,200	7,800	\$600
320640 - FEE/SC - ADMINISTRATION	31,500	21,635	-\$9,865
320650 - FEE/SC - APPLICATION FEES	185,727	758,494	\$572,767
320660 - FEE/SC - WEED CUTTING	25,000	25,000	\$0
320680 - FEE/SC - ICE RENTALS	400,000	275,000	-\$125,000
320690 - FEE/SC - PUBLIC SKATING	10,000	5,000	-\$5,000
320710 - FEE/SC - SMOKE ALARMS	1,000	1,000	\$0
320730 - FEE/SC - CHARTERS	8,000	5,250	-\$2,750
320740 - FEE/SC - FARES	911,573	487,430	-\$424,143
320810 - FEE/SC - ENG REVIEW/INSPECTION	37,000	30,000	-\$7,000
320820 - FEE/SC - INTER MUNICIPAL FARES	3,475,058	2,741,442	-\$733,616

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
320840 - FEE/SC - HYDRO	6,175	3,087	-\$3,088
320850 - FEE/SC - FIREWORKS	1,000	1,600	\$600
320860 - FEE/SC - INSURANCE	1,750	875	-\$875
320870 - FEE/SC - ADD TO TAX ROLL	29,000	29,000	\$0
320880 - FEE/SC - TAXES VERBAL REQUEST	40,000	45,000	\$5,000
320900 - FEE/SC - BROCK/NC FARES	136,081	51,031	-\$85,050
320910 - FEE/SC - ARTS & CULTURE PROGRAM	25,000	12,500	-\$12,500
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	94,500	47,250	-\$47,250
320940 - FEE/SC - FOOD SERVICES	28,500	24,500	-\$4,000
330010 - FINES	300,000	225,000	-\$75,000
330020 - NSF CHARGES	10,000	10,000	\$0
330030 - MAGISTRATE PROCEEDS	250	250	\$0
330050 - PEN/INTEREST ON TAXES	1,100,000	1,150,000	\$50,000
330080 - PROVINCIAL OFFENCES ACT	50,000	50,000	\$0
GAIN ON ASSET DISPOSAL			
330200 - SALE OF EQUIPMENT	58,000	56,000	-\$2,000
GOVERNMENT GRANTS			
320010 - UNCONDITIONAL GRANTS ONT	4,292,000	3,875,600	-\$416,400
320040 - FEDERAL GRANTS	1,586,372	1,658,481	\$72,109
320050 - ONTARIO SPECIFIC GRANTS	1,000,700	993,616	-\$7,084
320150 - OTHER GRANTS	732,955	801,000	\$68,045
320200 - OTHER MUNICIPAL GRANTS	220,000	220,000	\$0
INTEREST INCOME			
330060 - INTEREST INCOME	10,000	5,000	-\$5,000
INVESTMENT INCOME			
330090 - SUBSIDIARY INVESTMENT	356,250	356,250	\$0
330100 - INVESTMENT INCOME	640,500	790,500	\$150,000
LICENSES AND PERMITS			
330550 - ON STREET/SNOW REMOVAL PERMITS	1,500	1,500	\$0
340010 - LIC - BUSINESS	7,000	9,000	\$2,000
340020 - LIC - BINGO/LOTTERY	50,000	50,000	\$0
340030 - LIC - MARRIAGE	35,000	38,000	\$3,000
340040 - LIC - PLUMBING	2,800	3,052	\$252
340500 - PERMITS - GENERAL	750,000	1,230,073	\$480,073
340530 - PERMITS - SIGNS	2,500	2,725	\$225
340540 - PERMITS - POOLS	6,000	6,000	\$0
OTHER REVENUE			
320770 - DISCOUNTS	500	500	\$0
330150 - SALE OF PUBLICATIONS	350	373	\$23
330250 - DONATIONS	36,000	5,000	-\$31,000
330290 - THIRD PARTY REVENUE	1,116,805	1,089,677	-\$27,128
330300 - COST SHARING	115,000	120,000	\$5,000
330320 - SUBDIVIDERS CONTRIBUTION	1,000	1,000	\$0
330360 - MISCELLANEOUS	179,942	321,692	\$141,750

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
PARKING REVENUE			
330470 - LOT 1 - COURTHOUSE	90,000	67,500	-\$22,500
330540 - LOT 8 - PLYMOUTH/CHURCHILL	46,000	34,500	-\$11,500
RENTS & LEASES			
330400 - RENTS & LEASES	677,016	689,547	\$12,531
RESERVES & RESERVE FUNDS			
350690 - RES FUND - EMP BENEFITS	250,000	250,000	\$0
350720 - RES FUND - OPTG SURPLUS	0	135,000	\$135,000
REVENUE ACCOUNTS			
330121 - ONE TIME CONTRIBUTED CAPITAL	0	500,000	\$500,000
330140 - SPONSORSHIPS	0	30,000	\$30,000
330370 - FEES FOR SERVICE	0	3,000	\$3,000
330580 - PERSECUTION RETURNS	0	25,000	\$25,000
350600 - RES FUND - LANDFILL SITE	0	127,600	\$127,600
350700 - RES FUND - SAFE RESTART	0	253,895	\$253,895
REV-PILS			
310300 - PIL - GVMT SERVICES	84,000	84,000	\$0
310310 - PIL - PWC & CANADA POST	21,000	21,000	\$0
310320 - PIL - CANADA ENT. SLSA	38,000	38,000	\$0
310340 - PIL - ONTARIO HYDRO	91,000	91,000	\$0
310350 - PIL - REGION	320,000	320,000	\$0
310360 - PIL - WELLAND HYDRO	41,000	41,000	\$0
310380 - PIL - NIAGARA COLLEGE	275,000	275,000	\$0
310390 - PIL - HOSPITAL	18,000	18,000	\$0
310410 - PIL - RAILWAYS(ACREAGE)	43,500	43,500	\$0
TAXATION REVENUE			
310010 - TAXES	44,509,555	46,083,738	\$1,574,183
310100 - LOCAL IMPROVEMENTS	19	19	\$0
310130 - BUS IMPROVEMENT AREAS	154,224	154,224	\$0
310210 - TAXES - SUPPLEMENTAL	400,000	450,000	\$50,000
Total Revenues	66,916,207	69,031,913	\$2,115,706
Expenses			
ADMINISTRATIVE EXPENSE			
520010 - OFFICE EQUIP/SUPPLIES	134,225	128,325	-\$5,900
520020 - POSTAGE	42,950	42,800	-\$150
520030 - OPERATING EQUIP/SUPPLIES	1,601,849	1,649,249	\$47,400
520040 - EQUIPMENT RENTALS	318,900	221,825	-\$97,075
520050 - ADVERTISING	118,405	110,805	-\$7,600
520060 - CITY PROMOTIONS	324,550	316,050	-\$8,500
520080 - BOARD MEMBER EXPENSE	1,000	1,000	\$0
520120 - UNCOLLECTABLE ACCOUNTS	10,000	10,000	\$0
520200 - MILEAGE & MEETINGS	55,100	53,300	-\$1,800
520220 - CAR ALLOWANCE	27,000	27,000	\$0

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
520230 - UNIFORMS/CLOTHING	150,600	153,600	\$3,000
520240 - MEAL ALLOWANCE	9,850	9,700	-\$150
520250 - MISCELLANEOUS	42,200	44,410	\$2,210
520252 - ADVISORY COMMITTEE ACTIVITY	5,000	5,000	\$0
520270 - LEASES - PROPERTY	37,650	37,650	\$0
520280 - COMMITTEE MEMBER FEES	5,100	5,100	\$0
520310 - PENSIONERS RET ALLOWANCE	225	225	\$0
520340 - BANK SERVICE CHARGES	66,000	59,000	-\$7,000
520350 - TAX REGISTRATION	7,000	7,000	\$0
520420 - TAXES - CITY OWNED PROP	2,300	2,300	\$0
520430 - TAX W/O - CURRENT	717,220	1,374,562	\$657,342
520440 - TAX W/O - PRIOR YEARS	880,000	880,000	\$0
520450 - TAX W/O - PEN/INTEREST	96,000	96,000	\$0
520470 - CONTINGENCIES	1,299,541	1,008,949	-\$290,592
520510 - B.I.A. AREAS	154,224	154,224	\$0
520580 - TITLE SEARCH/LAND FEES	14,000	14,000	\$0
520650 - MOBILE COMMUNICATIONS	95,623	101,923	\$6,300
520660 - DATA LINES	19,000	19,000	\$0
520670 - FREIGHT/DELIVERY	15,000	45,000	\$30,000
520850 - BUILDING SECURITY	174,148	172,048	-\$2,100
530490 - YOUTH PROGRAMS	28,500	15,000	-\$13,500
530500 - CHILDRENS PROGRAMS	19,500	13,000	-\$6,500
530510 - SUMMER CAMPS	24,000	24,000	\$0
530520 - ADULT PROGRAMS	34,000	28,000	-\$6,000
530530 - SENIORS PROGRAMS	31,500	19,500	-\$12,000
530540 - SWIMMING POOL PROGRAM	24,150	10,000	-\$14,150
530550 - ARTS & CULTURE	31,000	18,000	-\$13,000
530560 - VOLUNTEER SERVICES	37,000	20,800	-\$16,200
530570 - SPECIAL EVENTS	24,150	44,130	\$19,980
530580 - PROJECTS ASSOCIATION	74,000	98,000	\$24,000
530590 - WELLAND ROSE FESTIVAL	0	0	\$0
540260 - SALES COMMISSIONS	3,150	2,363	-\$787
540560 - PERMISSIVE GRANTS	276,142	54,142	-\$222,000
540580 - INCENTIVE PROGRAMS	460,000	460,000	\$0
550040 - AUDIT FEES	52,250	22,550	-\$29,700
550220 - OUTSIDE LEGAL COSTS	151,500	184,000	\$32,500
550300 - UNION NEGOTIATIONS	6,000	6,000	\$0
550350 - PRINTING	25,500	16,625	-\$8,875
560030 - LICENCE RENEWALS	63,905	65,155	\$1,250
DEBENTURE INTEREST EXPENSE			
580880 - IO -INTEREST	659,478	614,340	-\$45,138
580900 - DEBT CHGS - INTEREST	1,002,868	1,045,479	\$42,611
DEBENTURE PRINCIPAL PAYMENT			
580890 - IO - PRINCIPAL	1,246,852	1,249,786	\$2,934

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
580910 - DEBT CHGS - PRINCIPAL	4,045,951	5,408,016	\$1,362,065
EMPLOYEE BENEFITS EXPENSE			
510200 - EMPLOYEE BENEFITS	7,816,550	8,081,723	\$265,173
510230 - SELF INSURED EMP BENEFITS	4,000	4,000	\$0
510240 - EAP ASSISTANCE PRGM	17,000	17,700	\$700
520370 - SICK LEAVE PAYOUTS	87,342	88,000	\$658
EXPENSE ACCOUNTS			
520460 - TAX W/O - RECOVERIES	(1,033,000)	(1,033,000)	\$0
530591 - ROSE CITY KIDS	0	20,000	\$20,000
530592 - WELLAND FLOAT FEST	0	0	\$0
530593 - NIAGARA SAFETY VILLAGE	0	6,000	\$6,000
530594 - OPEN ARMS MISSION	0	45,000	\$45,000
540660 - THE HOPE CENTRE	0	65,000	\$65,000
540670 - FOUNDATION FOND FOYER RICH	100,000	100,000	\$0
540681- WELLAND HERITAGE COUNCIL	0	0	\$0
EXP-INTER-FUND TRANSFERS			
580010 - INTERDEPT TRANSFERS	1,060,990	795,743	-\$265,247
580090 - INTERDEPT RECOVERIES	(3,453,690)	(3,188,443)	\$265,247
580200 - TRANSFER TO CAPITAL	5,899,693	5,979,146	\$79,453
INSURANCE			
520700 - INS - FIRE	137,725	151,890	\$14,165
520720 - INS - FLEET	234,909	222,958	-\$11,951
520730 - INS - LIABILITY	343,220	373,509	\$30,289
520740 - INS - DEDUCTIBLE	315,000	315,000	\$0
MATERIALS			
520800 - SMALL TOOLS	11,700	11,700	\$0
520930 - FIT/AQUA PUNCH CARDS	31,000	28,000	-\$3,000
550000 - MARRIAGE LIC SUPPLIES	15,000	15,000	\$0
550010 - DUPLICATING SUPPLIES	8,000	8,000	\$0
550020 - BILLING SUPPLIES	49,000	49,000	\$0
560020 - FUEL - VEHICLES	1,355,506	1,119,232	-\$236,274
560150 - CAPITAL EQUIP & VEHICLES	306,000	366,000	\$60,000
OTHER EXPENSES			
530620 - OUTDOOR ICE RINK	3,000	3,700	\$700
540500 - HUMANE SOCIETY	259,344	259,344	\$0
540520 - TRSF TO MEDICAL RECRUIT PRGM	81,000	81,000	\$0
540530 - AIRPORT	86,671	86,671	\$0
540550 - WELLAND PUBLIC LIBRARY	2,167,475	2,167,475	\$0
540610 - WEL HISTORICAL MUSEUM	277,231	228,716	-\$48,515
540620 - NIAGARA COLLEGE	50,000	50,000	\$0
540640 - WEL CTY GEN HOSPITAL	25,000	0	-\$25,000
540680 - CITY OF WELLAND HERITAGE ADVISORY	0	13,235	\$13,235
540682 - NON PROFIT CENTRAL FIRE HALL	0	50,000	\$50,000
540683 - RESIDENTIAL HOSPICE NIAGARA EXPANSION	0	85,000	\$85,000

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
550030 - ARMoured CAR SERVICES	15,300	15,500	\$200
550110 - AWARDS	10,500	10,500	\$0
550360 - VOLUNTEERS	276,500	282,500	\$6,000
OUTSIDE CONSULTANTS			
530000 - OUTSIDE CONSULTING	161,000	148,500	-\$12,500
OUTSIDE CONTRACTS			
520940 - FOOD SERVICES	27,500	14,000	-\$13,500
540000 - OUTSIDE CONTRACTS	1,819,880	2,013,308	\$193,428
540010 - CNTRCT-JANITORIAL	325,500	325,500	\$0
540020 - CNTRCT-PUBLIC PATHWAY	3,500	3,500	\$0
540030 - CNTRCT-WEED CUTTING	73,000	73,000	\$0
540050 - CNTRCT-OUTDR SKATE RINK	2,000	2,000	\$0
540080 - CNTRCT-PAVEMENT MARKINGS	98,600	90,600	-\$8,000
540090 - CNTRCT-RAIL CROSSING	44,000	44,000	\$0
540100 - CNTRCT-ELECTRICAL	123,300	123,300	\$0
540170 - CNTRCT-GARBAGE COLLECT	28,060	27,060	-\$1,000
540210 - CNTRCT-ELEVATOR	18,000	16,000	-\$2,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	45,100	41,100	-\$4,000
540270 - CNTRCT - SOFTWARE SUPPORT	514,096	624,612	\$110,516
540330 - CNTRCT - SWR CCTV	100,000	100,000	\$0
REPAIRS AND MAINTENANCE			
560200 - VEHICLE MAINTENANCE	298,442	238,831	-\$59,611
SALARIES EXPENSE			
510010 - SALARIES/WAGES	22,723,112	23,251,886	\$528,774
510040 - PART-TIME	2,902,188	2,832,146	-\$70,042
510100 - OVERTIME	534,248	481,439	-\$52,809
STAFF DEVELOPMENT			
520090 - CONFERENCES/CONVENTIONS	122,380	121,430	-\$950
520100 - PROFESSIONAL DEVELOPMENT	140,625	143,925	\$3,300
520110 - MEMBERSHIPS	83,667	84,692	\$1,025
520140 - CORPORATE TRAINING	20,000	20,000	\$0
TRANSFERS TO RESERVES			
580500 - TRANSFER TO RESERVES	50,000	50,000	\$0
580510 - TRANSFER TO RESERVE FUND	3,582,159	3,166,887	-\$415,272
Uncategorized Expenses			
520251 - INTEGRITY COMMISSIONER-OPERATING-CLERKS	10,000	20,000	\$10,000
UTILITIES			
520600 - UTILITIES - HEAT	242,651	244,842	\$2,191
520610 - UTILITIES - HYDRO	1,117,749	1,079,285	-\$38,464
520620 - UTILITIES - WTR/SWR	325,503	391,840	\$66,337
520630 - UTILITIES - PHONE/FAX	75,925	114,500	\$38,575
Total Expenses	66,916,207	69,031,913	\$2,115,706

**WATERWORKS OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
Revenues			
FEES AND SERVICE CHARGES			
320390 - FEE/SC - EXTRNL SERVICES	140,000	204,036	\$64,036
320760 - FEE/SC - TURN-OFF CHGS	12,000	12,000	\$0
PENALTIES/INTEREST ON TAXES			
310610 - PENALTY	90,000	90,000	\$0
WATER/WASTEWATER REVENUE			
310490 - WATER WASTEWATER CONST FEE	157,000	157,000	\$0
310540 - WATER/WASTER REVENUE LOSS	(2,500)	(2,500)	\$0
310570 - WTR METERED FIXED	3,303,554	3,985,421	\$681,867
310580 - WTR METERED CONSUMPTION	8,926,619	9,304,850	\$378,231
310600 - WATER HAULAGE	180,450	220,000	\$39,550
310620 - WATER METER INSPECTION FEE	75,000	75,000	\$0
Total Revenues	12,882,123	14,045,807	\$1,163,684
Expenses			
ADMINISTRATIVE EXPENSE			
520010 - OFFICE EQUIP/SUPPLIES	5,500	5,500	\$0
520020 - POSTAGE	40,000	40,000	\$0
520030 - OPERATING EQUIP/SUPPLIES	415,000	500,000	\$85,000
520050 - ADVERTISING	1,000	1,000	\$0
520200 - MILEAGE & MEETINGS	500	500	\$0
520230 - UNIFORMS/CLOTHING	8,000	8,000	\$0
520240 - MEAL ALLOWANCE	4,000	4,000	\$0
520250 - MISCELLANEOUS	40,000	40,000	\$0
520270 - LEASES - PROPERTY	814	814	\$0
520340 - BANK SERVICE CHARGES	1,200	1,200	\$0
520470 - CONTINGENCIES	77,500	77,500	\$0
550040 - AUDIT FEES	3,000	0	-\$3,000
DEBENTURE INTEREST EXPENSE			
580900 - DEBT CHGS - INTEREST	154,134	230,535	\$76,401
DEBENTURE PRINCIPAL PAYMENT			
580910 - DEBT CHGS - PRINCIPAL	719,991	1,239,295	\$519,304
EMPLOYEE BENEFITS EXPENSE			
510200 - EMPLOYEE BENEFITS	443,450	471,550	\$28,100
EXP-INTER-FUND TRANSFERS			
580010 - INTERDEPT TRANSFERS	1,480,555	1,480,555	\$0
580200 - TRANSFER TO CAPITAL	1,853,100	1,853,100	\$0
MATERIALS			
560020 - FUEL - VEHICLES	68,000	68,000	\$0
OUTSIDE CONSULTANTS			
530000 - OUTSIDE CONSULTING	43,000	43,000	\$0
OUTSIDE CONTRACTS			

**WATERWORKS OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
540000 - OUTSIDE CONTRACTS	120,000	120,000	\$0
540120 - CNTRCT-UTILITY CUTS	275,000	275,000	\$0
540310 - CNTRCT - LEAK DETECTION PRGM	2,500	2,500	\$0
SALARIES EXPENSE			
510010 - SALARIES/WAGES	1,251,793	1,315,126	\$63,333
510040 - PART-TIME	30,000	59,946	\$29,946
510100 - OVERTIME	75,000	75,000	\$0
STAFF DEVELOPMENT			
520090 - CONFERENCES/CONVENTIONS	4,400	4,400	\$0
520100 - PROFESSIONAL DEVELOPMENT	41,800	41,800	\$0
520110 - MEMBERSHIPS	2,200	2,200	\$0
TRANSFERS TO RESERVES			
580500 - TRANSFER TO RESERVES	50,000	50,000	\$0
UTILITIES			
520610 - UTILITIES - HYDRO	3,500	3,500	\$0
520620 - UTILITIES - WTR/SWR	450	650	\$200
WATER/WASTEWATER EXPENSE			
560250 - WATER PURCHASES	5,666,736	6,031,136	\$364,400
Total Expenses	12,882,123	14,045,807	\$1,163,684

**WASTEWATER OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

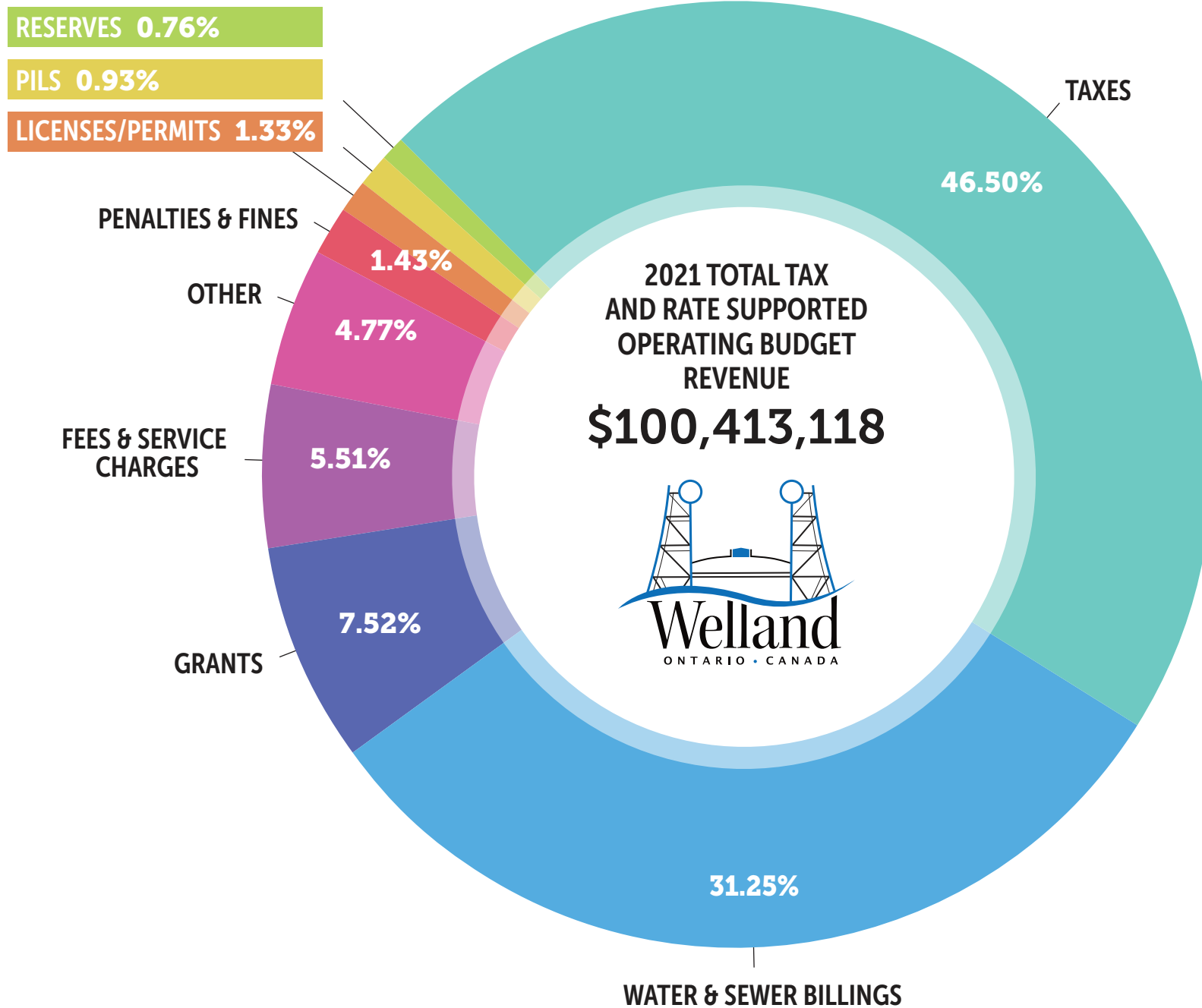
	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
Revenues			
FEES AND SERVICE CHARGES			
320390 - FEE/SC - EXTRNL SERVICES	52,200	52,200	\$0
PENALTIES/INTEREST ON TAXES			
310610 - PENALTY	130,000	130,000	\$0
WATER/WASTEWATER REVENUE			
310490 - WATER WASTEWATER CONST FEE	26,000	26,000	\$0
310520 - SWR METERED FIX	4,337,344	5,139,111	\$801,767
310530 - SWR METERED FLO	11,726,167	11,991,587	\$265,420
310540 - WATER/WASTER REVENUE LOSS	(3,500)	(3,500)	\$0
Total Revenues	16,268,211	17,335,398	\$1,067,187
Expenses			
ADMINISTRATIVE EXPENSE			
520020 - POSTAGE	40,000	40,000	\$0
520030 - OPERATING EQUIP/SUPPLIES	110,000	130,000	\$20,000
520200 - MILEAGE & MEETINGS	200	200	\$0
520230 - UNIFORMS/CLOTHING	5,000	5,000	\$0
520240 - MEAL ALLOWANCE	2,200	2,200	\$0
520250 - MISCELLANEOUS	40,000	40,000	\$0
520470 - CONTINGENCIES	77,500	77,500	\$0
550040 - AUDIT FEES	3,000	0	-\$3,000
DEBENTURE INTEREST EXPENSE			
580900 - DEBT CHGS - INTEREST	72,605	105,107	\$32,502
DEBENTURE PRINCIPAL PAYMENT			
580910 - DEBT CHGS - PRINCIPAL	488,430	743,833	\$255,403
EMPLOYEE BENEFITS EXPENSE			
510200 - EMPLOYEE BENEFITS	234,125	223,650	-\$10,475
EXP-INTER-FUND TRANSFERS			
580010 - INTERDEPT TRANSFERS	912,145	912,145	\$0
580200 - TRANSFER TO CAPITAL	1,964,020	1,964,020	\$0
MATERIALS			
560020 - FUEL - VEHICLES	38,000	38,000	\$0
OUTSIDE CONSULTANTS			
530000 - OUTSIDE CONSULTING	21,000	21,000	\$0
OUTSIDE CONTRACTS			
540000 - OUTSIDE CONTRACTS	150,000	200,000	\$50,000
540120 - CNTRCT-UTILITY CUTS	275,000	275,000	\$0
540330 - CNTRCT - SWR CCTV	150,000	150,000	\$0
SALARIES EXPENSE			
510010 - SALARIES/WAGES	540,000	585,000	\$45,000
510040 - PART-TIME	20,000	47,946	\$27,946
510100 - OVERTIME	20,000	20,000	\$0

**WASTEWATER OPERATING BUDGET BY ACCOUNT
(VARIANCE 2020 vs. 2021)**

	2020 Budget	2021 Budget	2020 Budget vs 2021 Budget
Revenues			
FEES AND SERVICE CHARGES			
STAFF DEVELOPMENT			
520100 - PROFESSIONAL DEVELOPMENT	5,500	5,500	\$0
TRANSFERS TO RESERVES			
580500 - TRANSFER TO RESERVES	80,000	80,000	\$0
UTILITIES			
520600 - UTILITIES - HEAT	1,000	1,000	\$0
520610 - UTILITIES - HYDRO	5,500	5,500	\$0
520620 - UTILITIES - WTR/SWR	650	650	\$0
WATER/WASTEWATER EXPENSE			
560230 - SEWAGE FLOW TREATMENT	11,012,336	11,662,147	\$649,811
Total Expenses	16,268,211	17,335,398	\$1,067,187

2021 Operating Budget Detail

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INSURANCE 1%

TAX APPEALS AND EXPENSES 2%

UTILITIES

GRANTS

RESERVES

OPERATING MATERIALS & SUPPLIES

ADMIN /FINANCIAL /OTHER

CONTRACTS & CONSULTING

WATER PURCHASES

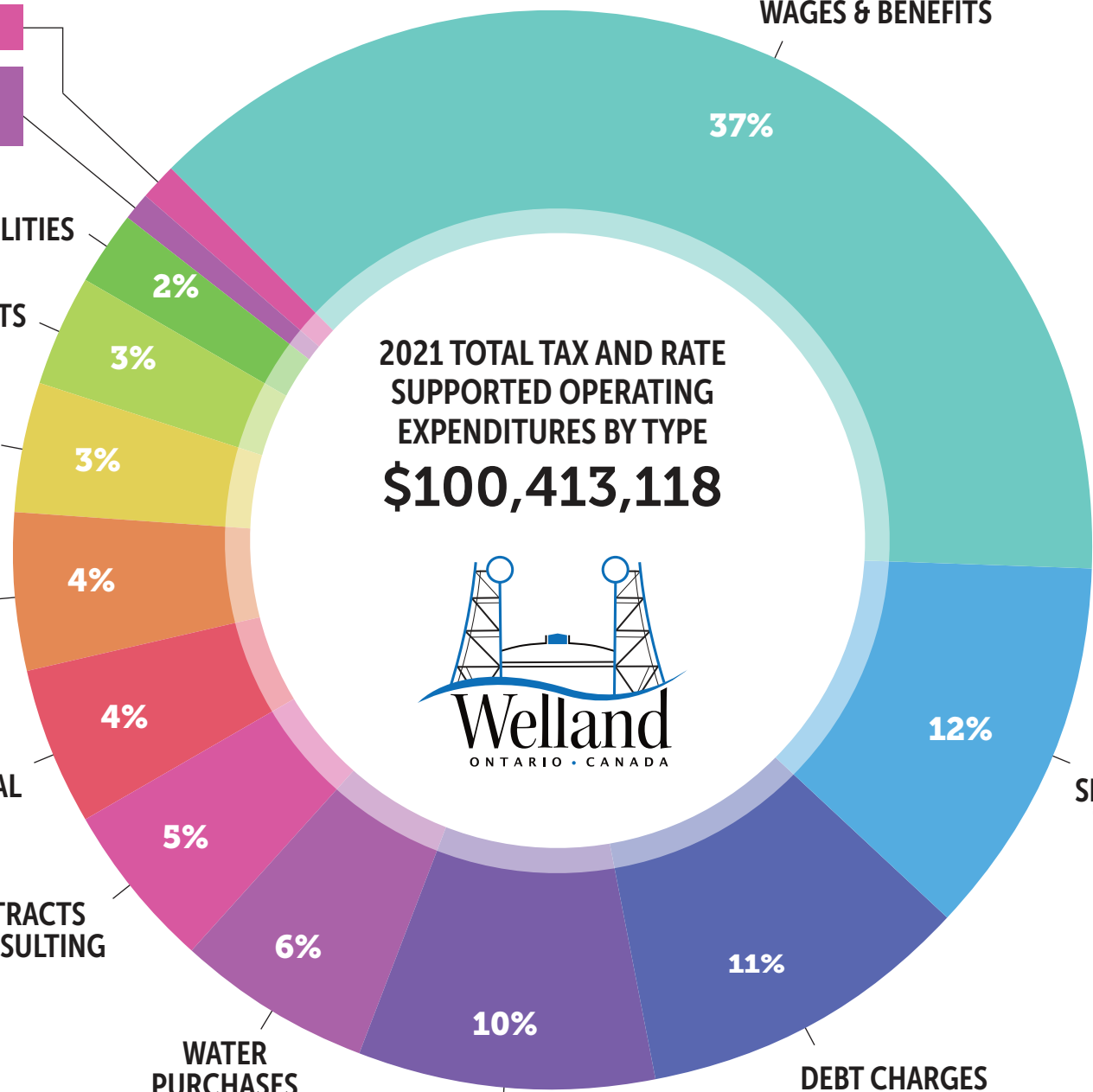
TRANSFER TO CAPITAL
23

WAGES & BENEFITS

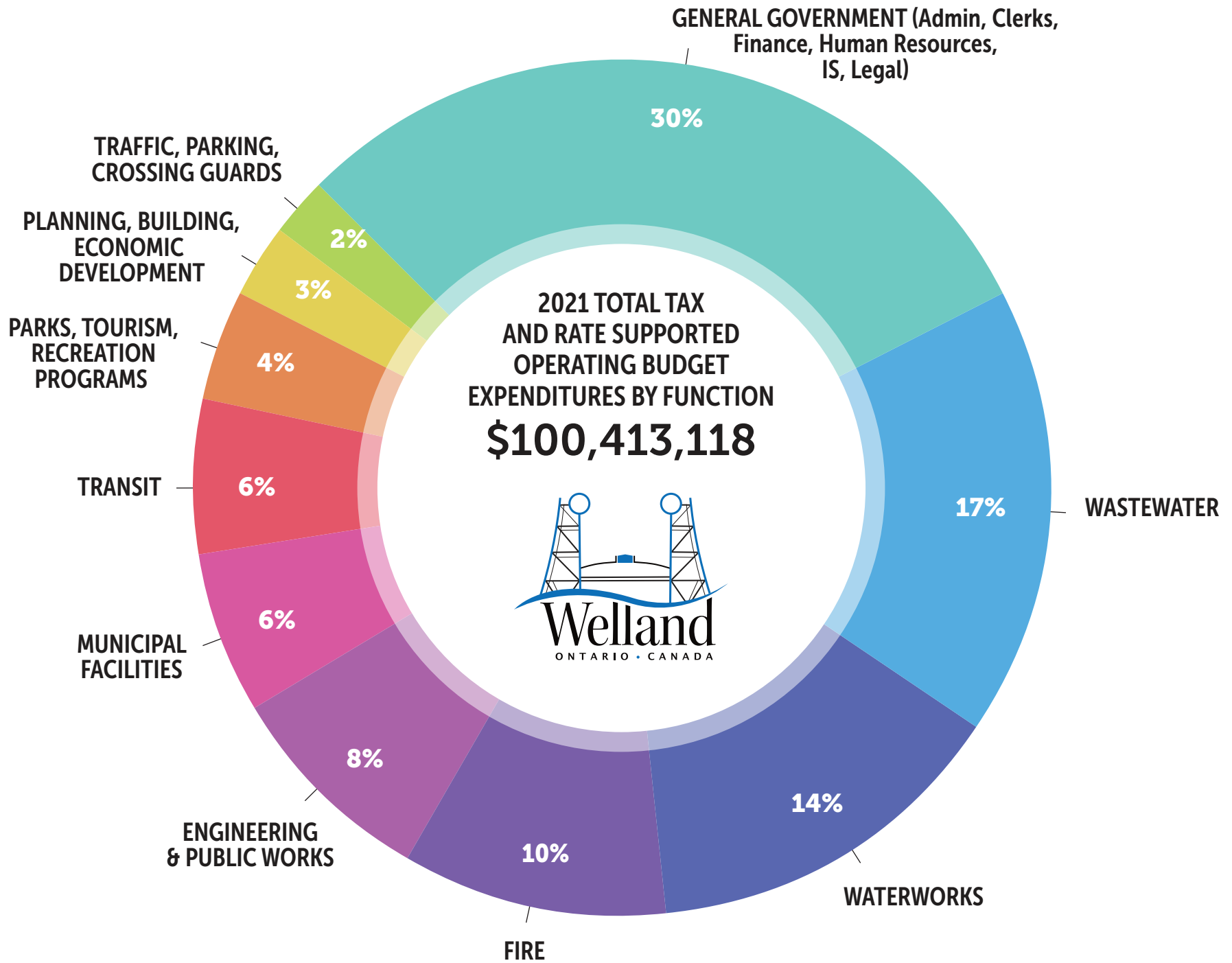
SEWAGE FLOW TREATMENT

DEBT CHARGES

2021 TOTAL TAX AND RATE SUPPORTED OPERATING EXPENDITURES BY TYPE
\$100,413,118



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2021 OPERATING BUDGET

Costing Center: 20-110-MAYOR'S OFFICE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	67,841	72,025	72,995	75,188	76,208
510200 - EMPLOYEE BENEFITS	15,525	18,632	19,325	19,462	19,900
520010 - OFFICE EQUIP/SUPPLIES	2,100	1,516	2,100	286	2,100
520020 - POSTAGE	600	174	600	342	600
520050 - ADVERTISING	500	0	500	0	500
520060 - CITY PROMOTIONS	2,000	3,842	2,000	1,229	2,000
520090 - CONFERENCES/CONVENTIONS	990	5,348	13,000	0	13,000
520200 - MILEAGE & MEETINGS	3,425	3,030	5,000	0	5,000
520220 - CAR ALLOWANCE	4,800	4,840	4,800	4,880	4,800
520650 - MOBILE COMMUNICATIONS	500	323	500	294	500
540000 - OUTSIDE CONTRACTS	250	251	250	52	250
	98,531	109,983	121,070	101,732	124,858
Net Total	(98,531)	(109,983)	(121,070)	(101,732)	(124,858)

2021 OPERATING BUDGET

Costing Center: 20-111-COUNCILLORS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510040 - PART-TIME	314,910	234,840	238,095	286,379	338,969
510200 - EMPLOYEE BENEFITS	30,025	32,644	34,675	56,489	132,075
520010 - OFFICE EQUIP/SUPPLIES	400	556	400	46	400
520050 - ADVERTISING	500	0	500	0	500
520080 - BOARD MEMBER EXPENSE	1,000	0	1,000	0	1,000
520090 - CONFERENCES/CONVENTIONS	21,560	25,757	21,560	0	21,560
520100 - PROFESSIONAL DEVELOPMENT	575	913	575	0	575
520200 - MILEAGE & MEETINGS	6,500	7,938	6,500	0	6,500
520650 - MOBILE COMMUNICATIONS	7,500	5,919	7,500	5,665	7,500
	382,970	308,567	310,805	348,579	509,079
Net Total	(382,970)	(308,567)	(310,805)	(348,579)	(509,079)

2021 OPERATING BUDGET

Costing Center: 20-112-00000-CITY MANAGER / CAO

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	310,218	311,174	328,834	363,793	316,548
510020 - OTHER SALARIES	0	2,433	0	(2,919)	0
510200 - EMPLOYEE BENEFITS	86,850	90,678	88,375	90,411	87,100
520010 - OFFICE EQUIP/SUPPLIES	600	580	600	562	700
520020 - POSTAGE	100	25	100	6	0
520050 - ADVERTISING	100	0	100	0	0
520060 - CITY PROMOTIONS	25,300	9,079	25,300	5,602	25,300
520090 - CONFERENCES/CONVENTIONS	6,270	8,870	6,270	1,793	6,270
520100 - PROFESSIONAL DEVELOPMENT	7,700	4,564	7,700	755	7,700
520110 - MEMBERSHIPS	3,185	1,770	3,185	1,613	3,185
520200 - MILEAGE & MEETINGS	10,000	5,232	10,000	626	10,000
520220 - CAR ALLOWANCE	4,800	4,760	4,800	2,800	4,800
520250 - MISCELLANEOUS	1,500	56	1,500	437	1,500
520470 - CONTINGENCIES	50,000	50,000	50,000	50,000	50,000
520650 - MOBILE COMMUNICATIONS	1,300	1,002	1,300	989	1,300
530000 - OUTSIDE CONSULTING	22,000	8,477	22,000	979	22,000
540000 - OUTSIDE CONTRACTS	300	251	300	52	300
580090 - INTERDEPT RECOVERIES	(17,225)	(6,979)	(18,845)	(9,423)	(18,845)
	512,998	491,970	531,519	508,078	517,858
Net Total	(512,998)	(491,970)	(531,519)	(508,078)	(517,858)

2021 OPERATING BUDGET

Costing Center: 20-120-CLERKS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320230 - FEE/SC - MARRIAGE ADMIN FEE	13,000	22,930	13,000	13,337	13,000
320290 - FEE/SC - BURIAL PERMITS	10,000	9,620	10,000	9,760	10,000
320310 - FEE/SC - PHOTOCOPYING	1,500	1,534	1,500	920	1,500
320320 - FEE/SC - COMMISSIONERS	3,000	3,997	3,000	2,246	3,000
320460 - FEE/SC - MISCELLANEOUS	2,000	2,185	2,000	559	2,000
320800 - FEE/SC - PROMOTIONAL ITEMS	0	0	0	126	0
340020 - LIC - BINGO/LOTTERY	50,000	66,074	50,000	53,924	50,000
340030 - LIC - MARRIAGE	35,000	38,625	35,000	20,125	38,000
	114,500	144,964	114,500	100,998	117,500
Expenses					
510010 - SALARIES/WAGES	461,035	424,041	485,936	369,521	417,612
510020 - OTHER SALARIES	0	6,399	0	(24,506)	0
510040 - PART-TIME	0	21,950	0	17,258	0
510100 - OVERTIME	1,050	4,466	1,068	1,965	1,068
510200 - EMPLOYEE BENEFITS	154,100	143,509	155,150	129,077	141,900
520010 - OFFICE EQUIP/SUPPLIES	5,000	3,455	5,000	2,836	5,000
520020 - POSTAGE	2,000	1,807	2,000	1,164	2,000
520060 - CITY PROMOTIONS	7,500	7,898	7,500	3,696	7,500
520090 - CONFERENCES/CONVENTIONS	4,400	3,154	4,400	0	4,400
520100 - PROFESSIONAL DEVELOPMENT	3,575	4,203	3,575	0	3,575
520110 - MEMBERSHIPS	1,295	860	1,295	1,808	1,295
520200 - MILEAGE & MEETINGS	1,000	981	1,000	279	1,000
520220 - CAR ALLOWANCE	1,200	2,990	1,200	1,240	1,200
520240 - MEAL ALLOWANCE	100	18	100	0	100
520250 - MISCELLANEOUS	250	184	250	6	250
520251 - INTEGRITY COMMISSIONER-OPERATING-CLERKS	0	19,364	10,000	25,315	20,000
520252 - ADVISORY COMMITTEE ACTIVITY	0	0	5,000	0	5,000
520260 - ELECTIONS	0	140	0	2,671	0
520270 - LEASES - PROPERTY	2,500	3,417	2,500	4,272	2,500
520650 - MOBILE COMMUNICATIONS	1,000	1,614	1,000	1,374	1,000
540000 - OUTSIDE CONTRACTS	1,000	335	1,000	70	1,000
550000 - MARRIAGE LIC SUPPLIES	15,000	19,332	15,000	9,600	15,000
550010 - DUPLICATING SUPPLIES	6,000	10,116	8,000	9,866	8,000
550110 - AWARDS	7,000	5,044	9,000	2,484	9,000
550350 - PRINTING	500	0	500	0	500
580500 - TRANSFER TO RESERVES	40,000	40,000	40,000	40,000	40,000
	715,505	725,278	760,474	599,997	688,900
Net Total	(601,005)	(580,313)	(645,974)	(498,999)	(571,400)

2021 OPERATING BUDGET

Costing Center: 20-125-COMMUNICATIONS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320480 - FEE/SC - ADVERTISING	25,000	16,232	25,000	10,083	12,500
320800 - FEE/SC - PROMOTIONAL ITEMS	0	18	0	0	0
	25,000	16,250	25,000	10,083	12,500
Expenses					
510010 - SALARIES/WAGES	118,910	117,074	121,000	115,074	121,012
510020 - OTHER SALARIES	0	452	0	(1,158)	0
510040 - PART-TIME	0	397	0	0	0
510200 - EMPLOYEE BENEFITS	44,175	36,959	43,475	43,184	43,925
520010 - OFFICE EQUIP/SUPPLIES	100	611	100	0	100
520050 - ADVERTISING	64,000	45,037	64,000	31,274	64,000
520100 - PROFESSIONAL DEVELOPMENT	825	573	825	421	825
520110 - MEMBERSHIPS	400	365	400	375	400
520200 - MILEAGE & MEETINGS	200	14	200	40	200
520240 - MEAL ALLOWANCE	0	97	0	0	0
520650 - MOBILE COMMUNICATIONS	500	319	500	278	500
530570 - SPECIAL EVENTS	2,500	1,964	2,500	830	2,500
540000 - OUTSIDE CONTRACTS	12,500	12,556	12,500	14,984	5,550
	244,110	216,416	245,500	205,302	239,012
Net Total	(219,110)	(200,166)	(220,500)	(195,218)	(226,512)

2021 OPERATING BUDGET

Costing Center: 20-130-FINANCE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320340 - FEE/SC - TAX REGISTER	40,000	5,800	40,000	850	40,000
320350 - FEE/SC - TAX/WTR CERT	27,500	35,163	27,500	30,290	27,500
320460 - FEE/SC - MISCELLANEOUS	4,000	7,349	4,000	4,876	4,000
320470 - FEE/SC - ACCT ADMIN	26,000	25,025	26,000	27,660	26,000
320870 - FEE/SC - ADD TO TAX ROLL	29,000	16,875	29,000	5,819	29,000
320880 - FEE/SC - TAXES VERBAL REQUEST	40,000	39,600	40,000	35,275	45,000
330020 - NSF CHARGES	10,000	8,335	10,000	3,045	10,000
330360 - MISCELLANEOUS	1,500	0	1,500	26	1,500
	178,000	138,147	178,000	107,841	183,000
Expenses					
510010 - SALARIES/WAGES	979,304	1,007,329	1,372,539	1,384,353	1,493,131
510020 - OTHER SALARIES	0	36,800	0	(26,850)	0
510040 - PART-TIME	23,511	86,383	23,922	25,195	0
510100 - OVERTIME	1,523	17,348	9,000	3,556	9,000
510200 - EMPLOYEE BENEFITS	326,650	330,765	446,800	452,118	483,625
520010 - OFFICE EQUIP/SUPPLIES	13,850	13,249	13,850	12,451	13,850
520020 - POSTAGE	28,000	23,217	23,000	23,246	23,000
520060 - CITY PROMOTIONS	2,000	0	2,000	0	2,000
520090 - CONFERENCES/CONVENTIONS	4,070	11,026	4,070	0	4,070
520100 - PROFESSIONAL DEVELOPMENT	7,480	7,461	7,480	10,723	7,480
520110 - MEMBERSHIPS	6,275	8,030	6,275	4,517	6,275
520200 - MILEAGE & MEETINGS	3,000	1,049	3,000	1,061	3,000
520220 - CAR ALLOWANCE	4,800	4,760	4,800	4,960	4,800
520240 - MEAL ALLOWANCE	500	569	500	500	500
520340 - BANK SERVICE CHARGES	8,000	8,539	8,000	8,853	8,000
520650 - MOBILE COMMUNICATIONS	1,700	1,764	1,700	1,314	1,700
540000 - OUTSIDE CONTRACTS	35,000	2,833	35,000	3,692	35,000
550020 - BILLING SUPPLIES	49,000	57,771	49,000	36,479	49,000
550030 - ARMOURD CAR SERVICES	9,800	8,964	9,800	8,964	9,800
550040 - AUDIT FEES	36,880	36,880	50,250	50,250	21,500
580090 - INTERDEPT RECOVERIES	(236,500)	(92,309)	(299,681)	(149,841)	(299,681)
	1,304,843	1,572,427	1,771,305	1,855,543	1,876,050
Net Total	(1,126,843)	(1,434,280)	(1,593,305)	(1,747,702)	(1,693,050)

2021 OPERATING BUDGET

Costing Center: 20-131-INFORMATION SERVICES

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	523,005	515,979	529,014	483,780	528,180
510020 - OTHER SALARIES	0	11,272	0	(11,335)	0
510200 - EMPLOYEE BENEFITS	171,825	164,211	168,800	149,950	165,850
520010 - OFFICE EQUIP/SUPPLIES	32,000	32,449	39,000	28,601	39,000
520020 - POSTAGE	50	0	50	4	50
520090 - CONFERENCES/CONVENTIONS	3,300	2,971	3,300	0	3,300
520100 - PROFESSIONAL DEVELOPMENT	6,600	5,407	6,600	3,658	6,600
520110 - MEMBERSHIPS	1,100	778	1,100	871	1,100
520200 - MILEAGE & MEETINGS	500	17	500	0	500
520240 - MEAL ALLOWANCE	50	32	50	0	50
520630 - UTILITIES - PHONE/FAX	56,000	65,705	66,000	69,182	106,000
520650 - MOBILE COMMUNICATIONS	2,000	2,196	2,000	3,046	2,000
520660 - DATA LINES	19,000	16,783	19,000	17,099	19,000
540000 - OUTSIDE CONTRACTS	114,330	96,116	114,330	101,224	114,330
540270 - CNTRCT - SOFTWARE SUPPORT	524,096	483,295	514,096	595,859	624,612
560150 - CAPITAL EQUIP & VEHICLES	180,000	154,758	180,000	138,274	240,000
580090 - INTERDEPT RECOVERIES	(54,667)	(22,010)	(53,389)	(26,695)	(53,389)
	1,579,189	1,529,959	1,590,451	1,553,518	1,797,183
Net Total	(1,579,189)	(1,529,959)	(1,590,451)	(1,553,518)	(1,797,183)

2021 OPERATING BUDGET

Costing Center: 20-134-TAXATION / GENERAL REVENUE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
310010 - TAXES	41,997,713	41,997,694	44,509,555	44,509,571	46,083,738
310100 - LOCAL IMPROVEMENTS	19	29	19	18	19
310130 - BUS IMPROVEMENT AREAS	154,224	158,820	154,224	114,820	154,224
310210 - TAXES - SUPPLEMENTAL	300,000	2,781,410	400,000	743,183	450,000
310300 - PIL - GVMT SERVICES	82,000	84,264	84,000	84,130	84,000
310310 - PIL - PWC & CANADA POST	21,000	20,888	21,000	20,601	21,000
310320 - PIL - CANADA ENT. SLSA	38,000	38,295	38,000	39,077	38,000
310340 - PIL - ONTARIO HYDRO	88,600	90,467	91,000	104,889	91,000
310350 - PIL - REGION	310,000	326,400	320,000	341,868	320,000
310360 - PIL - WELLAND HYDRO	41,000	40,112	41,000	38,709	41,000
310380 - PIL - NIAGARA COLLEGE	250,000	267,370	275,000	254,173	275,000
310390 - PIL - HOSPITAL	21,500	17,069	18,000	18,078	18,000
310410 - PIL - RAILWAYS(ACREAGE)	42,000	42,238	43,500	35,672	43,500
320010 - UNCONDITIONAL GRANTS ONT	3,856,875	4,422,300	4,292,000	4,292,000	3,875,600
320040 - FEDERAL GRANTS	1,586,372	3,229,053	1,586,372	1,586,373	1,658,481
320050 - ONTARIO SPECIFIC GRANTS	936,063	936,063	955,000	950,916	950,916
320070 - SAFE RESTART FUNDING	0	0	0	1,413,800	0
320150 - OTHER GRANTS	732,955	264,047	732,955	760,364	801,000
320300 - FEE/SC - LTR COMPLIANCE	11,000	18,725	15,000	13,998	15,000
320770 - DISCOUNTS	500	0	500	0	500
330050 - PEN/INTEREST ON TAXES	1,100,000	1,151,206	1,100,000	1,671,466	1,150,000
330060 - INTEREST INCOME	10,000	5,362	10,000	141,646	5,000
330080 - PROVINCIAL OFFENCES ACT	50,000	79,908	50,000	77,529	50,000
330090 - SUBSIDIARY INVESTMENT	843,750	826,602	356,250	356,250	356,250
330100 - INVESTMENT INCOME	280,000	1,168,209	280,000	960,939	430,000
330120 - DIVIDEND INCOME	600,000	600,000	650,000	800,000	800,000
330121 - ONE TIME CONTRIBUTED CAPITAL	0	0	0	0	500,000
330360 - MISCELLANEOUS	77,000	17,239,103	47,200	113,034	209,933
330400 - RENTS & LEASES	38,105	44,114	49,471	29,890	69,887
350510 - RES FUND - SICK LEAVE	40,304	0	0	0	0
350690 - RES FUND - EMP BENEFITS	250,000	0	250,000	250,000	250,000
350700 - RES FUND - SAFE RESTART	0	0	0	0	253,895
350720 - RES FUND - OPTG SURPLUS	0	0	0	0	135,000
	53,758,980	75,849,749	56,370,046	59,722,994	59,130,943
Net Total	53,758,980	75,849,749	56,370,046	59,722,994	59,130,943

2021 OPERATING BUDGET

Costing Center: 20-135-GENERAL EXPENDITURES

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510200 - EMPLOYEE BENEFITS	226,625	245,968	264,675	376,259	270,200
520060 - CITY PROMOTIONS	50,000	24,061	75,000	10,083	75,000
520110 - MEMBERSHIPS	17,405	1,797	17,405	17,694	17,405
520120 - UNCOLLECTABLE ACCOUNTS	10,000	9,985	10,000	0	10,000
520250 - MISCELLANEOUS	0	11,237	13,200	13,932	13,200
520253 - COVID 19-OPERATING-GENERAL EXPENDITURES-CONTROL	0	0	0	361,186	0
520280 - COMMITTEE MEMBER FEES	0	4,689	0	0	0
520310 - PENSIONERS RET ALLOWANCE	225	0	225	0	225
520340 - BANK SERVICE CHARGES	10,000	7,528	10,000	3,411	10,000
520350 - TAX REGISTRATION	7,000	827	7,000	384	7,000
520370 - SICK LEAVE PAYOUTS	87,342	213	87,342	251,786	88,000
520420 - TAXES - CITY OWNED PROP	2,300	3,280	2,300	7,450	2,300
520430 - TAX W/O - CURRENT	717,220	3,090,183	717,220	768,165	1,374,562
520440 - TAX W/O - PRIOR YEARS	880,000	1,014,311	880,000	999,444	880,000
520450 - TAX W/O - PEN/INTEREST	96,000	6,355	96,000	938	96,000
520460 - TAX W/O - RECOVERIES	(1,033,000)	(981,077)	(1,033,000)	(728,104)	(1,033,000)
520470 - CONTINGENCIES	1,497,363	1,419,196	1,249,541	896,619	958,949
520510 - B.I.A. AREAS	154,224	158,820	154,224	114,820	154,224
520700 - INS - FIRE	119,000	167,173	127,125	133,022	138,920
520730 - INS - LIABILITY	331,000	333,494	336,350	350,787	366,024
520740 - INS - DEDUCTIBLE	315,000	293,084	315,000	308,066	315,000
530000 - OUTSIDE CONSULTING	40,000	52,514	40,000	3,750	40,000
540000 - OUTSIDE CONTRACTS	0	3	0	0	0
540520 - TRSF TO MEDICAL RECRUIT PRGM	25,000	25,000	81,000	81,000	81,000
580200 - TRANSFER TO CAPITAL	5,080,693	5,080,693	5,899,693	5,895,546	5,979,146
580510 - TRANSFER TO RESERVE FUND	2,460,270	20,958,478	3,179,417	4,953,728	2,600,480
580880 - IO -INTEREST	191,760	191,758	174,673	174,673	156,663
580890 - IO - PRINCIPAL	612,000	611,983	614,852	614,852	617,786
580900 - DEBT CHGS - INTEREST	913,398	714,248	1,002,868	671,467	1,045,479
580910 - DEBT CHGS - PRINCIPAL	3,831,020	3,676,918	4,045,951	3,824,778	5,408,016
580920 - OTHER DEBT INTEREST	0	64,543	0	(21,315)	0
	16,641,845	37,187,259	18,368,061	20,084,418	19,672,579
Net Total	(16,641,845)	(37,187,259)	(18,368,061)	(20,084,418)	(19,672,579)

2021 OPERATING BUDGET

Costing Center: 20-139-GRANTS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
530591 - ROSE CITY KIDS	0	0	0	0	20,000
530593 - NIAGARA SAFETY VILLAGE	0	0	0	0	6,000
530594 - OPEN ARMS MISSION	0	0	0	0	45,000
540530 - AIRPORT	71,406	71,406	86,671	86,671	86,671
540550 - WELLAND PUBLIC LIBRARY	2,167,475	2,167,475	2,167,475	1,916,685	2,167,475
540560 - PERMISSIVE GRANTS	276,142	275,781	276,142	275,142	54,142
540610 - WEL HISTORICAL MUSEUM	228,731	228,731	277,231	249,231	228,716
540620 - NIAGARA COLLEGE	50,000	50,000	50,000	50,000	50,000
540640 - WEL CTY GEN HOSPITAL	25,000	25,000	25,000	25,000	0
540660 - THE HOPE CENTRE	0	0	0	0	65,000
540670 - FOUNDATION FOND FOYER RICH	100,000	100,000	100,000	100,000	100,000
540680 - CITY OF WELLAND HERITAGE ADVISORY	0	0	0	0	13,235
540682 - NON PROFIT CENTRAL FIRE HALL	0	0	0	0	50,000
540683 - RESIDENTIAL HOSPICE NIAGARA EXPANSION	0	0	0	0	85,000
	2,918,754	2,918,393	2,982,519	2,702,729	2,971,239
Net Total	(2,918,754)	(2,918,393)	(2,982,519)	(2,702,729)	(2,971,239)

2021 OPERATING BUDGET

Costing Center: 20-140-LEGAL

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320360 - FEE/SC - LEGAL FEES	0	1,806	1,500	2,030	1,500
	0	1,806	1,500	2,030	1,500
Expenses					
510010 - SALARIES/WAGES	165,813	73,816	144,813	76,835	148,637
510200 - EMPLOYEE BENEFITS	29,475	23,469	29,125	24,574	30,050
520010 - OFFICE EQUIP/SUPPLIES	600	673	600	344	600
520020 - POSTAGE	300	207	300	99	300
520090 - CONFERENCES/CONVENTIONS	550	0	550	0	550
520100 - PROFESSIONAL DEVELOPMENT	1,100	1,247	1,100	244	1,100
520110 - MEMBERSHIPS	415	193	415	303	415
520200 - MILEAGE & MEETINGS	200	0	200	0	200
520580 - TITLE SEARCH/LAND FEES	5,000	7,294	5,000	4,408	5,000
540000 - OUTSIDE CONTRACTS	300	335	300	70	300
550210 - LEGAL - RETAINER	0	85,417	0	66,207	0
550220 - OUTSIDE LEGAL COSTS	60,000	163,074	60,000	210,327	60,000
	263,753	355,726	242,403	383,410	247,152
Net Total	(263,753)	(353,920)	(240,903)	(381,380)	(245,652)

2021 OPERATING BUDGET

Costing Center: 20-150-HUMAN RESOURCES

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	625,065	668,527	322,794	283,995	331,873
510020 - OTHER SALARIES	0	0	0	(14,927)	0
510040 - PART-TIME	180,500	120,063	183,659	36,161	187,278
510100 - OVERTIME	0	10,618	1,000	6,149	1,000
510200 - EMPLOYEE BENEFITS	213,100	212,858	113,925	110,679	113,850
510230 - SELF INSURED EMP BENEFITS	3,000	2,946	4,000	5,981	4,000
510240 - EAP ASSISTANCE PRGM	15,000	20,027	17,000	16,068	17,700
520010 - OFFICE EQUIP/SUPPLIES	3,775	1,828	3,775	2,768	3,775
520020 - POSTAGE	800	860	800	512	800
520050 - ADVERTISING	26,605	21,515	26,605	12,706	26,605
520060 - CITY PROMOTIONS	10,300	10,471	15,000	2,930	15,000
520090 - CONFERENCES/CONVENTIONS	2,940	4,559	2,940	729	2,940
520100 - PROFESSIONAL DEVELOPMENT	8,250	5,599	8,250	0	8,250
520110 - MEMBERSHIPS	1,525	2,481	1,525	1,845	3,000
520140 - CORPORATE TRAINING	20,000	5,998	20,000	8,475	20,000
520200 - MILEAGE & MEETINGS	3,000	1,616	3,000	108	3,000
520220 - CAR ALLOWANCE	2,400	4,760	0	160	0
520240 - MEAL ALLOWANCE	0	33	0	0	0
520250 - MISCELLANEOUS	1,800	1,855	1,800	0	1,800
520650 - MOBILE COMMUNICATIONS	2,500	1,802	1,000	999	1,000
530000 - OUTSIDE CONSULTING	24,000	24,389	24,000	39,221	26,500
540000 - OUTSIDE CONTRACTS	300	251	300	52	300
550220 - OUTSIDE LEGAL COSTS	90,000	104,263	90,000	190,173	120,000
550300 - UNION NEGOTIATIONS	6,000	2,036	6,000	1,498	6,000
550350 - PRINTING	1,500	544	1,500	0	1,500
	1,242,360	1,229,899	848,873	706,281	896,171
Net Total	(1,242,360)	(1,229,899)	(848,873)	(706,281)	(896,171)

2021 OPERATING BUDGET

Costing Center: 20-210-FIRE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320370 - FEE/SC - INSPECTION FEES	20,000	39,879	20,000	19,663	36,500
320460 - FEE/SC - MISCELLANEOUS	27,500	38,706	27,500	22,489	37,000
320640 - FEE/SC - ADMINISTRATION	0	0	0	485	0
320710 - FEE/SC - SMOKE ALARMS	1,000	2,690	1,000	1,345	1,000
320850 - FEE/SC - FIREWORKS	1,000	1,703	1,000	0	1,600
330200 - SALE OF EQUIPMENT	0	18,662	0	0	0
330360 - MISCELLANEOUS	0	1,755	0	0	0
330370 - FEES FOR SERVICE	0	0	0	1,548	3,000
330580 - PERSECUTION RETURNS	0	0	0	0	25,000
	49,500	103,395	49,500	45,531	104,100
Expenses					
510010 - SALARIES/WAGES	5,776,275	6,207,747	6,380,197	6,470,519	6,823,784
510020 - OTHER SALARIES	0	6,035	0	(2,625)	0
510100 - OVERTIME	115,000	137,931	124,000	125,491	144,000
510130 - WSIB	0	(39,566)	0	0	0
510200 - EMPLOYEE BENEFITS	1,633,075	1,563,722	1,705,150	1,803,519	1,836,275
520010 - OFFICE EQUIP/SUPPLIES	10,000	9,557	10,000	8,008	10,000
520020 - POSTAGE	1,250	975	1,250	235	1,400
520030 - OPERATING EQUIP/SUPPLIES	116,000	116,000	116,000	116,000	116,000
520060 - CITY PROMOTIONS	10,500	9,752	10,500	1,649	10,500
520090 - CONFERENCES/CONVENTIONS	4,400	4,843	4,400	1,534	4,400
520100 - PROFESSIONAL DEVELOPMENT	38,500	37,519	38,500	20,868	38,500
520110 - MEMBERSHIPS	3,850	1,543	3,850	2,716	3,975
520200 - MILEAGE & MEETINGS	2,000	2,029	2,000	195	2,000
520230 - UNIFORMS/CLOTHING	61,000	44,068	61,000	27,910	61,000
520250 - MISCELLANEOUS	2,000	878	2,000	1,117	2,000
520370 - SICK LEAVE PAYOUTS	0	29,679	0	0	0
520650 - MOBILE COMMUNICATIONS	15,000	11,492	15,000	16,270	15,000
540000 - OUTSIDE CONTRACTS	203,000	198,719	212,500	203,907	228,000
550110 - AWARDS	1,500	1,270	1,500	938	1,500
550220 - OUTSIDE LEGAL COSTS	1,500	5,212	1,500	15,564	4,000
550360 - VOLUNTEERS	249,000	242,696	276,500	237,516	282,500
560150 - CAPITAL EQUIP & VEHICLES	126,000	126,000	126,000	126,050	126,000
580510 - TRANSFER TO RESERVE FUND	350,000	350,000	350,000	350,000	350,000
	8,719,850	9,068,100	9,441,847	9,527,381	10,060,834
Net Total	(8,670,350)	(8,964,705)	(9,392,347)	(9,481,850)	(9,956,734)

2021 OPERATING BUDGET

Costing Center: 20-310-ENGINEERING - ADMINISTRATION

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320050 - ONTARIO SPECIFIC GRANTS	3,000	0	3,000	0	0
320370 - FEE/SC - INSPECTION FEES	168,549	109,566	151,945	147,158	151,945
320380 - FEE/SC - TENDER FEES	3,000	4,500	3,000	600	3,000
320390 - FEE/SC - EXTRNL SERVICES	1,000	(3,400)	1,000	0	1,000
320810 - FEE/SC - ENG REVIEW/INSPECTION	37,000	14,107	37,000	600	30,000
330360 - MISCELLANEOUS	0	155	0	0	0
	212,549	124,928	195,945	148,358	185,945
Expenses					
510010 - SALARIES/WAGES	1,956,901	1,655,509	1,854,389	1,600,428	1,860,588
510020 - OTHER SALARIES	0	43,708	0	(68,127)	0
510040 - PART-TIME	0	73,793	0	190,609	0
510100 - OVERTIME	60,062	82,591	61,113	83,314	61,113
510200 - EMPLOYEE BENEFITS	626,228	527,168	565,450	507,843	589,648
520010 - OFFICE EQUIP/SUPPLIES	6,500	6,674	6,500	10,435	6,500
520020 - POSTAGE	3,500	990	2,000	2,510	2,000
520030 - OPERATING EQUIP/SUPPLIES	6,525	5,691	6,525	7,549	6,525
520060 - CITY PROMOTIONS	500	0	500	184	500
520090 - CONFERENCES/CONVENTIONS	9,350	3,996	9,350	622	9,350
520100 - PROFESSIONAL DEVELOPMENT	17,600	16,851	17,600	5,438	17,600
520110 - MEMBERSHIPS	8,580	9,596	8,580	4,311	8,580
520200 - MILEAGE & MEETINGS	4,000	4,864	4,000	971	4,000
520220 - CAR ALLOWANCE	4,800	1,960	4,800	0	4,800
520230 - UNIFORMS/CLOTHING	3,000	3,558	3,000	4,068	3,500
520240 - MEAL ALLOWANCE	2,000	1,327	2,000	138	2,000
520650 - MOBILE COMMUNICATIONS	9,000	6,709	9,000	7,334	8,000
530000 - OUTSIDE CONSULTING	30,000	3,880	30,000	2,773	15,000
540000 - OUTSIDE CONTRACTS	3,000	5,435	3,000	2,201	5,000
540330 - CNTRCT - SWR CCTV	100,000	45,007	100,000	86,916	100,000
580090 - INTERDEPT RECOVERIES	(741,470)	(468,197)	(869,393)	(551,413)	(869,393)
580250 - TRANSFER FROM CAPITAL	(250,000)	0	0	0	0
	1,860,076	2,031,110	1,818,414	1,898,104	1,835,311
Net Total	(1,647,527)	(1,906,183)	(1,622,469)	(1,749,746)	(1,649,366)

2021 OPERATING BUDGET

Costing Center: 20-315-STREETLIGHTING

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
520030 - OPERATING EQUIP/SUPPLIES	1,000	1,000	1,000	1,099	1,000
520090 - CONFERENCES/CONVENTIONS	2,750	2,229	2,750	0	2,750
520200 - MILEAGE & MEETINGS	500	475	500	0	500
520610 - UTILITIES - HYDRO	300,000	282,076	270,000	307,850	250,000
540000 - OUTSIDE CONTRACTS	125,000	134,089	130,000	136,355	140,000
	429,250	419,868	404,250	445,304	394,250
Net Total	(429,250)	(419,868)	(404,250)	(445,304)	(394,250)

2021 OPERATING BUDGET

Costing Center: 20-316-SIDEWALKS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	21,614	7,289	21,970	8,423	17,000
510040 - PART-TIME	32,000	32,546	35,000	27,983	35,000
510100 - OVERTIME	0	61	0	217	0
510200 - EMPLOYEE BENEFITS	8,375	5,499	9,100	6,396	8,325
520030 - OPERATING EQUIP/SUPPLIES	3,500	0	3,500	0	3,500
540000 - OUTSIDE CONTRACTS	12,500	2,544	12,500	0	10,000
	77,989	47,939	82,070	43,019	73,825
Net Total	(77,989)	(47,939)	(82,070)	(43,019)	(73,825)

2021 OPERATING BUDGET

Costing Center: 20-320-ROADWAYS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320390 - FEE/SC - EXTRNL SERVICES	0	0	0	2,271	0
330360 - MISCELLANEOUS	0	0	0	811	0
	0	0	0	3,082	0
Expenses					
510010 - SALARIES/WAGES	865,000	793,845	856,685	803,396	875,000
510020 - OTHER SALARIES	0	3,307	0	(3,094)	0
510040 - PART-TIME	55,322	51,283	56,000	30,864	55,000
510100 - OVERTIME	6,000	8,220	6,000	6,869	6,850
510200 - EMPLOYEE BENEFITS	357,675	425,578	351,675	407,397	339,050
520030 - OPERATING EQUIP/SUPPLIES	210,524	204,856	210,524	247,091	210,524
520040 - EQUIPMENT RENTALS	500	9,521	500	0	10,000
520090 - CONFERENCES/CONVENTIONS	2,750	1,970	2,750	2,257	2,750
520100 - PROFESSIONAL DEVELOPMENT	11,550	11,034	11,550	13,394	11,550
520110 - MEMBERSHIPS	2,200	280	2,200	475	2,200
520200 - MILEAGE & MEETINGS	100	57	100	48	100
520230 - UNIFORMS/CLOTHING	9,000	3,011	9,000	7,044	9,000
520240 - MEAL ALLOWANCE	1,500	1,416	1,500	1,459	1,500
520250 - MISCELLANEOUS	200	375	200	265	400
540000 - OUTSIDE CONTRACTS	65,000	25,561	65,000	8,055	65,000
	1,587,321	1,540,312	1,573,684	1,525,521	1,588,924
Net Total	(1,587,321)	(1,540,312)	(1,573,684)	(1,522,439)	(1,588,924)

2021 OPERATING BUDGET

Costing Center: 20-321-TRAFFIC CONTROL

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320390 - FEE/SC - EXTRNL SERVICES	15,000	13,800	15,000	10,098	15,000
330320 - SUBDIVIDERS CONTRIBUTION	1,000	0	1,000	0	1,000
330360 - MISCELLANEOUS	1,000	914	1,000	994	1,000
	17,000	14,714	17,000	11,092	17,000
Expenses					
510010 - SALARIES/WAGES	138,000	166,734	140,400	163,129	0
510020 - OTHER SALARIES	0	2,749	0	(8,153)	0
510040 - PART-TIME	5,000	2,317	5,000	3,110	0
510100 - OVERTIME	4,000	6,427	3,000	885	0
510200 - EMPLOYEE BENEFITS	31,150	43,011	30,850	43,141	0
520010 - OFFICE EQUIP/SUPPLIES	250	48	250	250	250
520020 - POSTAGE	50	0	50	0	50
520030 - OPERATING EQUIP/SUPPLIES	35,000	37,978	35,000	37,126	35,000
520040 - EQUIPMENT RENTALS	50	0	50	4,783	50
520050 - ADVERTISING	400	0	400	0	400
520090 - CONFERENCES/CONVENTIONS	3,850	1,870	3,850	2,484	0
520100 - PROFESSIONAL DEVELOPMENT	2,750	531	2,750	0	0
520110 - MEMBERSHIPS	1,760	2,253	1,760	658	0
520200 - MILEAGE & MEETINGS	1,500	1,231	1,500	220	1,500
520230 - UNIFORMS/CLOTHING	200	180	200	0	200
520650 - MOBILE COMMUNICATIONS	1,000	247	1,000	247	700
530000 - OUTSIDE CONSULTING	7,000	2,386	7,000	7,737	7,000
540000 - OUTSIDE CONTRACTS	45,000	34,344	45,000	43,168	40,000
540080 - CNTRCT-PAVEMENT MARKINGS	70,000	52,442	98,000	68,010	90,000
540090 - CNTRCT-RAIL CROSSING	44,000	42,544	44,000	45,210	44,000
	390,960	397,293	420,060	412,004	219,150
Net Total	(373,960)	(382,580)	(403,060)	(400,912)	(202,150)

2021 OPERATING BUDGET

Costing Center: 20-322-WINTER CONTROL

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	296,057	329,230	301,055	248,407	335,000
510040 - PART-TIME	60,000	55,315	97,000	69,020	56,000
510100 - OVERTIME	35,000	48,636	50,000	34,184	45,000
510200 - EMPLOYEE BENEFITS	118,175	58,848	131,550	60,302	137,675
520030 - OPERATING EQUIP/SUPPLIES	165,000	142,366	165,000	229,101	165,000
520040 - EQUIPMENT RENTALS	169,000	135,641	297,000	207,261	182,000
520240 - MEAL ALLOWANCE	750	0	750	0	750
540000 - OUTSIDE CONTRACTS	67,500	74,051	67,500	5,976	173,064
	911,482	844,088	1,109,855	854,251	1,094,489
Net Total	(911,482)	(844,088)	(1,109,855)	(854,251)	(1,094,489)

2021 OPERATING BUDGET

Costing Center: 20-323-FLEET

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330200 - SALE OF EQUIPMENT	50,000	87,370	50,000	164,812	50,000
330360 - MISCELLANEOUS	0	14	0	0	0
	50,000	87,384	50,000	164,812	50,000
Expenses					
510010 - SALARIES/WAGES	360,084	392,746	364,895	379,209	372,296
510020 - OTHER SALARIES	0	3,730	0	(609)	0
510040 - PART-TIME	10,000	(112)	0	185	0
510100 - OVERTIME	3,000	4,946	500	1,437	500
510200 - EMPLOYEE BENEFITS	121,100	194,844	122,150	194,994	127,875
520010 - OFFICE EQUIP/SUPPLIES	0	955	0	311	0
520030 - OPERATING EQUIP/SUPPLIES	14,100	26,852	14,100	504	14,100
520040 - EQUIPMENT RENTALS	100	0	100	0	100
520050 - ADVERTISING	100	0	100	0	100
520090 - CONFERENCES/CONVENTIONS	1,650	5	1,650	194	1,650
520100 - PROFESSIONAL DEVELOPMENT	1,100	4,087	1,100	2,027	1,100
520110 - MEMBERSHIPS	330	92	800	893	800
520200 - MILEAGE & MEETINGS	0	0	0	40	0
520230 - UNIFORMS/CLOTHING	500	1,814	500	2,128	2,000
520240 - MEAL ALLOWANCE	0	303	0	243	0
520250 - MISCELLANEOUS	0	0	0	134	0
520650 - MOBILE COMMUNICATIONS	400	251	400	252	400
520670 - FREIGHT/DELIVERY	15,000	41,285	15,000	23,277	45,000
520720 - INS - FLEET	188,050	192,792	197,550	199,184	75,164
540000 - OUTSIDE CONTRACTS	0	6,835	0	11,219	0
560020 - FUEL - VEHICLES	275,000	378,759	410,000	384,921	440,000
560030 - LICENCE RENEWALS	62,100	55,332	62,100	57,591	62,100
580090 - INTERDEPT RECOVERIES	(218,843)	(106,971)	(165,479)	(150,605)	(165,479)
580510 - TRANSFER TO RESERVE FUND	41,600	81,779	50,000	0	50,000
	875,371	1,280,323	1,075,466	1,107,531	1,027,706
Net Total	(825,371)	(1,192,938)	(1,025,466)	(942,719)	(977,706)

2021 OPERATING BUDGET

Costing Center: 20-325-PUBLIC WORKS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330360 - MISCELLANEOUS	0	54	0	3,302	0
	0	54	0	3,302	0
Expenses					
510010 - SALARIES/WAGES	1,070,655	1,087,074	1,075,000	1,117,502	1,115,000
510020 - OTHER SALARIES	0	18,961	0	(11,927)	0
510040 - PART-TIME	50,000	20,436	50,000	8,020	45,000
510100 - OVERTIME	28,000	43,768	30,000	15,750	30,000
510200 - EMPLOYEE BENEFITS	375,525	279,033	376,550	307,993	386,950
520010 - OFFICE EQUIP/SUPPLIES	20,000	21,605	20,000	9,462	20,000
520030 - OPERATING EQUIP/SUPPLIES	460,000	517,636	460,000	608,145	520,000
520040 - EQUIPMENT RENTALS	300	1,797	300	0	1,200
520050 - ADVERTISING	200	0	200	0	200
520090 - CONFERENCES/CONVENTIONS	6,370	6,701	6,370	1,087	6,370
520100 - PROFESSIONAL DEVELOPMENT	2,460	3,000	2,460	282	4,460
520110 - MEMBERSHIPS	2,970	2,256	2,970	1,695	2,970
520200 - MILEAGE & MEETINGS	500	559	500	337	500
520230 - UNIFORMS/CLOTHING	5,800	1,924	5,800	5,135	5,800
520240 - MEAL ALLOWANCE	2,000	1,803	2,000	768	2,000
520250 - MISCELLANEOUS	200	300	200	95	200
520650 - MOBILE COMMUNICATIONS	21,000	20,341	21,000	19,701	21,000
540000 - OUTSIDE CONTRACTS	150,000	156,822	150,000	122,755	150,000
560020 - FUEL - VEHICLES	0	0	0	1,419	0
580090 - INTERDEPT RECOVERIES	(834,701)	(426,082)	(949,204)	(498,218)	(949,204)
	1,361,279	1,757,931	1,254,146	1,710,000	1,362,446
Net Total	(1,361,279)	(1,757,876)	(1,254,146)	(1,706,698)	(1,362,446)

2021 OPERATING BUDGET

Costing Center: 20-327-STORM SEWERS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320390 - FEE/SC - EXTRNL SERVICES	0	10,814	0	0	0
	0	10,814	0	0	0
Expenses					
510010 - SALARIES/WAGES	65,798	30,126	66,939	35,387	40,000
510040 - PART-TIME	5,000	1,771	5,000	344	2,500
510100 - OVERTIME	500	56	300	1,053	100
510200 - EMPLOYEE BENEFITS	25,250	6,043	23,100	7,261	13,625
520030 - OPERATING EQUIP/SUPPLIES	7,000	10,046	7,000	13,093	7,000
540000 - OUTSIDE CONTRACTS	60,000	29,186	60,000	5,563	60,000
540150 - CNTRCT-STORM PONDS	0	754	0	0	0
	163,548	77,983	162,339	62,702	123,225
Net Total	(163,548)	(67,169)	(162,339)	(62,702)	(123,225)

2021 OPERATING BUDGET

Costing Center: 20-350-CROSSING GUARDS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510040 - PART-TIME	310,346	299,267	315,777	174,180	322,140
510200 - EMPLOYEE BENEFITS	34,250	29,780	34,900	16,987	36,175
520030 - OPERATING EQUIP/SUPPLIES	200	0	200	0	200
520230 - UNIFORMS/CLOTHING	500	106	500	0	500
520250 - MISCELLANEOUS	1,000	428	1,000	30	1,000
	346,296	329,581	352,377	191,197	360,015
Net Total	(346,296)	(329,581)	(352,377)	(191,197)	(360,015)

2021 OPERATING BUDGET

Costing Center: 20-380-PARKING

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330010 - FINES	300,000	327,454	300,000	213,045	225,000
330030 - MAGISTRATE PROCEEDS	250	0	250	0	250
330360 - MISCELLANEOUS	0	0	0	341	0
330460 - STREET 6 - KING ST S	0	22	0	0	0
330470 - LOT 1 - COURTHOUSE	90,000	96,124	90,000	47,305	67,500
330520 - LOT 6 - FIREHALL	0	551	0	0	0
330540 - LOT 8 - PLYMOUTH/CHURCHILL	46,000	47,908	46,000	24,516	34,500
330550 - ON STREET/SNOW REMOVAL PERMITS	1,500	6,100	1,500	3,448	1,500
	437,750	478,159	437,750	288,654	328,750
Expenses					
510010 - SALARIES/WAGES	295,959	294,689	301,133	258,691	468,762
510020 - OTHER SALARIES	0	4,832	0	(855)	0
510040 - PART-TIME	0	28,973	25,500	31,042	0
510100 - OVERTIME	1,081	8,194	1,100	3,239	1,100
510200 - EMPLOYEE BENEFITS	100,725	115,984	110,825	110,974	149,900
520010 - OFFICE EQUIP/SUPPLIES	5,500	4,213	5,500	1,742	5,500
520020 - POSTAGE	5,000	3,769	3,000	1,991	3,000
520030 - OPERATING EQUIP/SUPPLIES	5,000	4,628	5,000	2,968	5,000
520040 - EQUIPMENT RENTALS	600	330	600	330	600
520090 - CONFERENCES/CONVENTIONS	1,650	303	1,650	0	5,500
520100 - PROFESSIONAL DEVELOPMENT	2,200	616	2,200	402	4,950
520110 - MEMBERSHIPS	660	616	660	671	2,420
520200 - MILEAGE & MEETINGS	300	351	300	166	300
520230 - UNIFORMS/CLOTHING	2,200	5,338	2,200	2,812	3,000
520240 - MEAL ALLOWANCE	200	384	200	75	200
520340 - BANK SERVICE CHARGES	4,000	2,816	3,000	1,283	3,000
520650 - MOBILE COMMUNICATIONS	5,000	9,853	5,000	5,762	6,000
540000 - OUTSIDE CONTRACTS	4,000	2,831	6,000	2,120	6,000
580500 - TRANSFER TO RESERVES	10,000	10,000	10,000	10,000	10,000
	444,075	498,721	483,868	433,412	675,232
Net Total	(6,325)	(20,562)	(46,118)	(144,758)	(346,482)

2021 OPERATING BUDGET

Costing Center: 20-402-ROWING CANADA NATIONAL CHAMPIONSHIPS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320650 - FEE/SC - APPLICATION FEES	0	0	0	0	49,000
330250 - DONATIONS	0	0	0	0	2,000
	0	0	0	0	51,000
Expenses					
520030 - OPERATING EQUIP/SUPPLIES	0	0	0	0	9,150
520040 - EQUIPMENT RENTALS	0	0	0	0	6,525
520250 - MISCELLANEOUS	0	0	0	0	6,200
530560 - VOLUNTEER SERVICES	0	0	0	0	2,800
530570 - SPECIAL EVENTS	0	0	0	0	14,380
540000 - OUTSIDE CONTRACTS	0	0	0	0	11,945
	0	0	0	0	51,000
Net Total	0	0	0	0	0

2021 OPERATING BUDGET

Costing Center: 20-403-CANADIAN UNIVERSITY ROWING CHAMPIONSHIPS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320650 - FEE/SC - APPLICATION FEES	0	0	0	0	13,000
320940 - FEE/SC - FOOD SERVICES	0	0	0	0	10,250
	0	0	0	0	23,250
Expenses					
520030 - OPERATING EQUIP/SUPPLIES	0	0	0	0	2,000
520250 - MISCELLANEOUS	0	0	0	0	560
530560 - VOLUNTEER SERVICES	0	0	0	0	1,000
530570 - SPECIAL EVENTS	0	0	0	0	12,250
540000 - OUTSIDE CONTRACTS	0	0	0	0	7,440
	0	0	0	0	23,250
Net Total	0	0	0	0	0

2021 OPERATING BUDGET

Costing Center: 20-405-RECREATION - PROGRAMS/SERVICES

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320050 - ONTARIO SPECIFIC GRANTS	42,700	49,709	42,700	42,700	42,700
320150 - OTHER GRANTS	0	5,000	0	0	0
320410 - FEE/SC - EQUIP RENTALS	500	1,832	2,000	385	1,000
320460 - FEE/SC - MISCELLANEOUS	2,000	5,931	2,500	546	1,250
320480 - FEE/SC - ADVERTISING	0	(60)	0	(27)	0
320490 - FEE/SC - POOLS	15,300	15,732	15,300	0	7,650
320500 - FEE/SC - SUMMER CAMPS	112,500	111,259	125,000	0	62,500
320510 - FEE/SC - ADULT PROGRAMS	66,800	77,104	68,000	21,742	34,000
320520 - FEE/SC - CHILD PROGRAMS	40,200	19,770	33,000	6,833	16,500
320530 - FEE/SC - PRINTING	300	3	300	0	150
320550 - FEE/SC - SPORTS PROMO	2,000	2,266	2,000	0	1,000
320560 - FEE/SC - SENIOR PROGRAMS	73,100	51,068	67,500	20,471	33,750
320570 - FEE/SC - MEMBERSHIPS	55,100	50,522	55,100	14,500	27,550
320800 - FEE/SC - PROMOTIONAL ITEMS	100	0	0	0	0
320830 - FEE/SC - YOUTH PROGRAMS	100	0	0	0	0
320910 - FEE/SC - ARTS & CULTURE PROGRM	25,000	26,531	25,000	5,649	12,500
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	79,800	79,605	76,500	6,100	38,250
320940 - FEE/SC - FOOD SERVICES	27,500	27,483	28,500	7,547	14,250
330250 - DONATIONS	6,000	10,879	6,000	17,680	3,000
330400 - RENTS & LEASES	0	120	0	0	0
	549,000	534,752	549,400	144,126	296,050
Expenses					
510010 - SALARIES/WAGES	516,113	518,151	527,998	435,053	547,343
510020 - OTHER SALARIES	0	10,706	0	(1,107)	0
510040 - PART-TIME	543,694	525,764	581,559	172,742	468,610
510100 - OVERTIME	13,500	27,699	13,736	1,776	3,000
510200 - EMPLOYEE BENEFITS	231,200	238,663	240,100	176,982	231,800
520010 - OFFICE EQUIP/SUPPLIES	5,500	9,110	7,000	8,457	4,000
520020 - POSTAGE	200	471	400	207	200
520040 - EQUIPMENT RENTALS	3,500	4,606	4,000	2,568	5,000
520050 - ADVERTISING	8,000	3,933	9,500	7,391	2,000
520060 - CITY PROMOTIONS	11,000	15,473	11,000	135	2,500
520090 - CONFERENCES/CONVENTIONS	2,200	3,505	2,200	0	1,500
520100 - PROFESSIONAL DEVELOPMENT	2,200	5,947	2,200	1,139	1,500
520110 - MEMBERSHIPS	2,200	60	3,000	3,621	3,000
520200 - MILEAGE & MEETINGS	5,000	5,151	5,000	994	2,000
520220 - CAR ALLOWANCE	1,800	1,785	1,800	1,560	1,800
520240 - MEAL ALLOWANCE	300	235	300	41	300
520250 - MISCELLANEOUS	500	3,809	750	16,195	2,500
520340 - BANK SERVICE CHARGES	45,000	44,647	45,000	21,749	35,000
520650 - MOBILE COMMUNICATIONS	3,600	3,910	4,000	3,323	4,000
520930 - FIT/AQUA PUNCH CARDS	29,000	32,146	31,000	5,354	28,000
520940 - FOOD SERVICES	27,500	25,945	27,500	7,821	14,000
530490 - YOUTH PROGRAMS	28,500	17,020	28,500	11,401	15,000
530500 - CHILDRENS PROGRAMS	19,500	16,217	19,500	4,359	13,000

2021 OPERATING BUDGET

Costing Center: 20-405-RECREATION - PROGRAMS/SERVICES

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
530510 - SUMMER CAMPS	22,500	26,926	24,000	781	24,000
530520 - ADULT PROGRAMS	33,000	43,369	34,000	12,783	28,000
530530 - SENIORS PROGRAMS	30,000	33,009	31,500	16,773	19,500
530540 - SWIMMING POOL PROGRAM	20,000	21,178	24,150	685	10,000
530550 - ARTS & CULTURE	31,000	35,194	31,000	9,626	18,000
530560 - VOLUNTEER SERVICES	32,000	26,360	32,000	4,416	12,000
530570 - SPECIAL EVENTS	15,650	13,745	15,650	7,102	9,000
530580 - PROJECTS ASSOCIATION	28,000	33,685	36,000	10,508	25,000
540000 - OUTSIDE CONTRACTS	67,500	48,538	67,500	1,712	67,500
550030 - ARMoured CAR SERVICES	2,500	1,923	2,500	1,066	2,500
	1,782,157	1,798,879	1,864,343	947,212	1,601,553
Net Total	(1,233,157)	(1,264,127)	(1,314,943)	(803,086)	(1,305,503)

2021 OPERATING BUDGET

Costing Center: 20-410-PARKS / OPEN SPACES

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320410 - FEE/SC - EQUIP RENTALS	20,000	13,235	20,000	229	10,000
330250 - DONATIONS	0	500	0	200	0
330400 - RENTS & LEASES	15,000	13,117	12,400	(522)	6,200
350600 - RES FUND - LANDFILL SITE	0	0	0	0	127,600
	35,000	26,853	32,400	(93)	143,800
Expenses					
510010 - SALARIES/WAGES	798,326	773,607	869,208	949,279	870,000
510020 - OTHER SALARIES	0	21,407	0	(8,329)	0
510040 - PART-TIME	425,000	409,272	428,000	186,069	424,208
510100 - OVERTIME	40,000	41,291	40,000	12,212	40,000
510200 - EMPLOYEE BENEFITS	372,625	383,233	355,225	354,773	353,300
520030 - OPERATING EQUIP/SUPPLIES	88,000	93,325	88,000	82,018	88,000
520040 - EQUIPMENT RENTALS	3,400	2,684	3,400	2,397	3,400
520060 - CITY PROMOTIONS	750	353	750	600	750
520090 - CONFERENCES/CONVENTIONS	1,320	1,167	1,320	937	1,320
520100 - PROFESSIONAL DEVELOPMENT	2,200	3,212	2,200	1,752	2,200
520110 - MEMBERSHIPS	1,650	0	1,650	609	1,650
520230 - UNIFORMS/CLOTHING	8,500	7,736	8,500	10,294	8,500
520240 - MEAL ALLOWANCE	900	656	900	679	900
520610 - UTILITIES - HYDRO	9,500	10,747	9,785	9,352	10,700
520620 - UTILITIES - WTR/SWR	16,500	20,340	17,006	15,554	18,500
520650 - MOBILE COMMUNICATIONS	7,000	7,086	7,000	7,351	7,000
520800 - SMALL TOOLS	2,500	1,660	2,500	1,052	2,500
540000 - OUTSIDE CONTRACTS	37,000	37,153	37,000	36,385	164,600
540010 - CNTRCT-JANITORIAL	7,200	7,402	7,200	3,910	7,200
540020 - CNTRCT-PUBLIC PATHWAY	3,500	3,512	3,500	2,950	3,500
540030 - CNTRCT-WEED CUTTING	48,000	49,358	48,000	49,670	48,000
540050 - CNTRCT-OUTDR SKATE RINK	2,000	2,072	2,000	2,481	2,000
540100 - CNTRCT-ELECTRICAL	6,500	6,438	6,500	3,837	6,500
560030 - LICENCE RENEWALS	500	165	500	865	500
	1,882,871	1,883,877	1,940,144	1,726,697	2,065,228
Net Total	(1,847,871)	(1,857,024)	(1,907,744)	(1,726,790)	(1,921,428)

2021 OPERATING BUDGET

Costing Center: 20-412-PLAYING FIELDS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320440 - FEE/SC - SOCCER FIELDS	2,550	2,468	2,550	0	1,275
320450 - FEE/SC - BALL DIAMONDS	67,000	63,970	67,000	3,670	33,500
320840 - FEE/SC - HYDRO	200	852	2,175	631	1,087
	69,750	67,290	71,725	4,302	35,862
Expenses					
510010 - SALARIES/WAGES	63,003	84,115	64,056	63,826	90,000
510040 - PART-TIME	42,000	49,253	46,000	11,304	50,000
510100 - OVERTIME	6,500	7,900	6,400	626	6,400
510200 - EMPLOYEE BENEFITS	25,250	26,916	25,950	15,743	37,500
520030 - OPERATING EQUIP/SUPPLIES	13,500	13,693	13,500	7,633	13,500
520610 - UTILITIES - HYDRO	19,000	15,545	18,361	6,516	18,361
540000 - OUTSIDE CONTRACTS	3,500	3,563	3,500	2,210	3,500
540100 - CNTRCT-ELECTRICAL	5,000	6,500	5,000	2,689	5,000
	177,753	207,485	182,767	110,546	224,261
Net Total	(108,003)	(140,195)	(111,042)	(106,244)	(188,399)

2021 OPERATING BUDGET

Costing Center: 20-415-URBAN FORESTRY

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330360 - MISCELLANEOUS	0	500	0	0	0
	0	500	0	0	0
Expenses					
510010 - SALARIES/WAGES	410,175	431,857	415,000	301,904	435,000
510020 - OTHER SALARIES	0	0	0	(2,464)	0
510040 - PART-TIME	80,000	42,653	80,000	30,254	58,000
510100 - OVERTIME	6,500	17,359	10,000	11,923	10,000
510200 - EMPLOYEE BENEFITS	153,350	120,307	147,700	106,295	148,900
520030 - OPERATING EQUIP/SUPPLIES	40,000	43,465	40,000	39,762	40,000
520100 - PROFESSIONAL DEVELOPMENT	660	565	660	0	660
520230 - UNIFORMS/CLOTHING	4,300	3,610	4,300	4,405	4,300
520240 - MEAL ALLOWANCE	300	557	300	146	300
520650 - MOBILE COMMUNICATIONS	1,500	235	1,500	559	1,500
520800 - SMALL TOOLS	3,000	2,899	3,000	1,480	3,000
540000 - OUTSIDE CONTRACTS	35,000	12,022	35,000	13,694	35,000
	734,785	675,528	737,460	507,957	736,660
Net Total	(734,785)	(675,028)	(737,460)	(507,957)	(736,660)

2021 OPERATING BUDGET

Costing Center: 20-420-CEMETERIES

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320460 - FEE/SC - MISCELLANEOUS	510	1,186	510	936	510
320590 - FEE/SC - GRAVE OPENINGS	36,000	47,270	36,000	39,258	40,000
320600 - FEE/SC - GRAVE SALES	13,500	14,414	13,500	22,273	15,000
320610 - FEE/SC - FNDTNS/MARKERS	7,200	7,823	7,200	10,660	7,800
330100 - INVESTMENT INCOME	10,500	4,171	10,500	(3,814)	10,500
	67,710	74,865	67,710	69,314	73,810
Expenses					
510010 - SALARIES/WAGES	42,002	43,096	43,047	49,641	44,000
510040 - PART-TIME	26,000	26,124	26,000	9,484	26,000
510100 - OVERTIME	5,000	8,697	4,500	3,044	2,500
510200 - EMPLOYEE BENEFITS	16,750	13,378	18,175	12,125	23,250
520030 - OPERATING EQUIP/SUPPLIES	8,000	7,921	8,000	7,626	8,000
520250 - MISCELLANEOUS	1,000	987	1,000	1,215	1,000
520610 - UTILITIES - HYDRO	1,600	1,292	1,650	1,196	1,400
520620 - UTILITIES - WTR/SWR	1,250	718	1,109	637	900
540000 - OUTSIDE CONTRACTS	5,000	2,381	5,000	300	5,000
540100 - CNTRCT-ELECTRICAL	500	235	500	242	500
	107,102	104,829	108,981	85,510	112,550
Net Total	(39,392)	(29,964)	(41,271)	(16,196)	(38,740)

2021 OPERATING BUDGET

Costing Center: 20-430-FAC-MTCE/LABOUR

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	263,840	177,010	265,000	189,811	265,000
510020 - OTHER SALARIES	0	0	0	371	0
510040 - PART-TIME	0	386	0	601	0
510100 - OVERTIME	3,700	1,231	2,000	1,051	1,500
510200 - EMPLOYEE BENEFITS	99,250	96,089	96,125	99,470	101,200
520030 - OPERATING EQUIP/SUPPLIES	17,000	22,843	17,000	26,489	17,000
520040 - EQUIPMENT RENTALS	1,200	377	1,200	485	1,200
520100 - PROFESSIONAL DEVELOPMENT	1,100	3,097	1,100	75	1,100
520110 - MEMBERSHIPS	1,100	248	1,100	170	1,100
520200 - MILEAGE & MEETINGS	200	0	200	0	200
520230 - UNIFORMS/CLOTHING	1,800	1,541	1,800	3,011	1,800
520240 - MEAL ALLOWANCE	200	270	200	81	200
520650 - MOBILE COMMUNICATIONS	4,000	4,636	4,000	3,795	4,000
520800 - SMALL TOOLS	6,000	4,863	6,000	3,280	6,000
540000 - OUTSIDE CONTRACTS	12,000	13,231	12,000	6,007	12,000
560030 - LICENCE RENEWALS	0	0	0	166	0
	411,390	325,822	407,725	334,864	412,300
Net Total	(411,390)	(325,822)	(407,725)	(334,864)	(412,300)

2021 OPERATING BUDGET

Costing Center: 20-432-FAC-ARENA

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320480 - FEE/SC - ADVERTISING	18,750	22,263	20,000	13,420	15,000
320680 - FEE/SC - ICE RENTALS	435,000	435,536	400,000	258,255	275,000
320690 - FEE/SC - PUBLIC SKATING	10,000	9,454	10,000	10,207	5,000
330360 - MISCELLANEOUS	0	7,571	0	209	0
330400 - RENTS & LEASES	26,000	23,987	26,000	11,982	26,000
350590 - RES FUND - ICE RESURFACER	0	10,810	0	4,999	0
	489,750	509,621	456,000	299,072	321,000
Expenses					
510010 - SALARIES/WAGES	367,674	325,625	380,792	286,872	390,888
510020 - OTHER SALARIES	0	0	0	(904)	0
510040 - PART-TIME	76,513	120,245	76,908	89,549	97,000
510100 - OVERTIME	21,200	25,050	20,000	14,384	20,000
510200 - EMPLOYEE BENEFITS	141,775	141,715	142,225	125,549	146,125
520030 - OPERATING EQUIP/SUPPLIES	52,500	52,365	52,500	33,637	53,000
520100 - PROFESSIONAL DEVELOPMENT	4,400	6,390	4,400	2,850	4,400
520110 - MEMBERSHIPS	1,650	903	1,650	910	1,650
520230 - UNIFORMS/CLOTHING	4,000	3,327	4,000	4,474	4,000
520240 - MEAL ALLOWANCE	200	501	200	380	200
520600 - UTILITIES - HEAT	52,500	40,342	48,767	15,601	48,767
520610 - UTILITIES - HYDRO	155,000	172,074	167,154	153,760	170,000
520620 - UTILITIES - WTR/SWR	37,000	40,210	51,979	28,948	51,979
520650 - MOBILE COMMUNICATIONS	265	366	265	771	265
520800 - SMALL TOOLS	100	56	100	0	100
520850 - BUILDING SECURITY	2,000	384	2,000	1,018	2,000
540000 - OUTSIDE CONTRACTS	63,000	86,368	63,000	63,456	63,000
540010 - CNTRCT-JANITORIAL	3,000	3,440	3,000	1,466	3,000
540100 - CNTRCT-ELECTRICAL	12,600	12,327	12,600	9,571	12,600
540170 - CNTRCT-GARBAGE COLLECT	3,900	2,500	3,900	738	3,900
540220 - CNTRCT-HEAT/AIR CONDITIONING	3,000	2,783	3,000	6,647	3,000
580510 - TRANSFER TO RESERVE FUND	0	10,810	0	4,999	0
	1,002,277	1,047,778	1,038,440	844,675	1,075,874
Net Total	(512,527)	(538,157)	(582,440)	(545,602)	(754,874)

2021 OPERATING BUDGET

Costing Center: 20-434-FAC-WELLNESS CENTRE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320410 - FEE/SC - EQUIP RENTALS	200	(81)	200	0	200
330400 - RENTS & LEASES	15,000	46,362	15,000	13,078	2,500
	15,200	46,281	15,200	13,078	2,700
Expenses					
510010 - SALARIES/WAGES	25,228	42,457	25,746	36,058	43,000
510040 - PART-TIME	3,700	954	3,700	2,766	2,000
510100 - OVERTIME	3,500	6,226	3,000	2,622	2,500
510200 - EMPLOYEE BENEFITS	10,100	10,153	10,400	8,054	15,000
520030 - OPERATING EQUIP/SUPPLIES	25,000	25,262	25,000	16,837	25,000
520600 - UTILITIES - HEAT	24,675	20,419	23,907	21,903	23,907
520610 - UTILITIES - HYDRO	92,000	92,696	92,000	70,608	92,000
520620 - UTILITIES - WTR/SWR	12,765	14,631	12,481	6,949	12,481
520850 - BUILDING SECURITY	16,124	32,562	39,000	17,868	39,000
540000 - OUTSIDE CONTRACTS	25,000	18,842	25,000	23,675	25,000
540010 - CNTRCT-JANITORIAL	120,000	127,467	120,000	100,922	120,000
540100 - CNTRCT-ELECTRICAL	14,000	14,761	14,000	6,160	14,000
540170 - CNTRCT-GARBAGE COLLECT	2,000	804	2,000	331	2,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	4,000	3,014	4,000	3,540	4,000
	378,092	410,247	400,234	318,293	419,888
Net Total	(362,892)	(363,966)	(385,034)	(305,214)	(417,188)

2021 OPERATING BUDGET

Costing Center: 20-436-FAC-MARKET

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320270 - FEE/SC - MARKET FEES	35,000	2,237	35,000	12,942	17,500
320860 - FEE/SC - INSURANCE	1,750	1,413	1,750	1,119	875
330360 - MISCELLANEOUS	3,000	4,869	3,000	1,738	1,500
330400 - RENTS & LEASES	5,000	34,043	5,000	2,859	2,500
	44,750	42,562	44,750	18,657	22,375
Expenses					
510010 - SALARIES/WAGES	15,001	14,219	15,448	12,300	18,000
510040 - PART-TIME	3,500	1,756	3,500	1,583	2,500
510100 - OVERTIME	2,500	2,454	2,500	2,623	1,500
510200 - EMPLOYEE BENEFITS	5,850	2,541	6,750	2,938	6,950
520030 - OPERATING EQUIP/SUPPLIES	5,500	3,846	5,500	1,756	5,500
520050 - ADVERTISING	4,000	2,320	4,000	475	4,000
520110 - MEMBERSHIPS	447	400	447	0	447
520600 - UTILITIES - HEAT	5,500	6,330	5,737	5,826	6,100
520610 - UTILITIES - HYDRO	15,530	9,880	15,420	6,785	12,000
520620 - UTILITIES - WTR/SWR	2,000	2,249	2,046	7,038	2,300
520730 - INS - LIABILITY	2,200	3,819	2,200	2,211	2,360
520850 - BUILDING SECURITY	448	0	448	435	448
530570 - SPECIAL EVENTS	4,000	4,148	6,000	100	6,000
540000 - OUTSIDE CONTRACTS	11,000	7,676	11,000	10,893	11,000
540010 - CNTRCT-JANITORIAL	10,000	6,376	8,000	3,619	8,000
540100 - CNTRCT-ELECTRICAL	5,500	1,116	5,500	889	5,500
540170 - CNTRCT-GARBAGE COLLECT	3,000	2,012	3,000	1,271	3,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	500	0	500	0	500
	96,476	71,143	97,996	60,741	96,105
Net Total	(51,726)	(28,581)	(53,246)	(42,084)	(73,730)

2021 OPERATING BUDGET

Costing Center: 20-438-FAC-SWIMMING POOL

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330400 - RENTS & LEASES	200	222	200	0	200
	200	222	200	0	200
Expenses					
510010 - SALARIES/WAGES	38,183	27,467	38,859	15,183	35,000
510040 - PART-TIME	16,000	55	10,000	221	1,500
510100 - OVERTIME	6,000	5,605	6,000	1,210	5,500
510200 - EMPLOYEE BENEFITS	14,875	6,044	17,650	3,060	13,375
520030 - OPERATING EQUIP/SUPPLIES	50,000	40,075	50,000	12,954	50,000
520040 - EQUIPMENT RENTALS	2,500	404	2,500	0	2,500
520600 - UTILITIES - HEAT	2,640	2,762	2,705	2,786	2,705
520610 - UTILITIES - HYDRO	19,000	10,256	17,666	5,874	17,666
520620 - UTILITIES - WTR/SWR	134,500	136,395	133,000	41,832	133,000
520630 - UTILITIES - PHONE/FAX	3,500	2,542	3,500	2,801	3,500
520850 - BUILDING SECURITY	24,000	23,824	24,000	7,775	24,000
540000 - OUTSIDE CONTRACTS	20,000	14,255	20,000	21,970	20,000
540100 - CNTRCT-ELECTRICAL	4,500	3,861	4,500	1,191	4,500
	335,698	273,544	330,380	116,857	313,246
Net Total	(335,498)	(273,322)	(330,180)	(116,857)	(313,046)

2021 OPERATING BUDGET

Costing Center: 20-439-FAC-CIVIC SQUARE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330300 - COST SHARING	100,000	122,270	115,000	120,682	120,000
330400 - RENTS & LEASES	1,000	1,317	1,000	0	1,000
	101,000	123,587	116,000	120,682	121,000
Expenses					
510010 - SALARIES/WAGES	145,883	197,843	148,413	193,294	148,408
510020 - OTHER SALARIES	0	2,169	0	(2,435)	0
510040 - PART-TIME	9,394	20,182	9,558	32,846	8,323
510100 - OVERTIME	3,143	9,772	3,198	4,742	3,198
510200 - EMPLOYEE BENEFITS	55,075	62,294	54,150	65,666	53,625
520030 - OPERATING EQUIP/SUPPLIES	29,000	29,667	29,000	15,093	29,000
520230 - UNIFORMS/CLOTHING	1,000	644	1,000	845	1,000
520240 - MEAL ALLOWANCE	250	24	250	32	100
520600 - UTILITIES - HEAT	24,900	22,762	23,819	18,402	23,819
520610 - UTILITIES - HYDRO	159,200	156,191	158,322	155,550	158,322
520620 - UTILITIES - WTR/SWR	19,200	13,850	17,288	19,542	17,288
520650 - MOBILE COMMUNICATIONS	250	247	250	247	250
520850 - BUILDING SECURITY	88,000	106,489	95,000	84,763	95,000
530620 - OUTDOOR ICE RINK	3,000	3,326	3,000	2,333	3,700
540000 - OUTSIDE CONTRACTS	40,000	51,662	40,000	44,438	50,000
540010 - CNTRCT-JANITORIAL	3,500	5,434	3,500	1,123	3,500
540100 - CNTRCT-ELECTRICAL	9,000	9,193	9,000	10,942	9,000
540170 - CNTRCT-GARBAGE COLLECT	3,500	1,534	3,500	1,593	2,500
540210 - CNTRCT-ELEVATOR	8,000	5,015	8,000	6,905	6,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	10,000	12,293	10,000	1,142	11,000
	612,295	710,590	617,248	657,063	624,033
Net Total	(511,295)	(587,002)	(501,248)	(536,381)	(503,033)

2021 OPERATING BUDGET

Costing Center: 20-442-FAC-COURTHOUSE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330400 - RENTS & LEASES	489,008	466,930	475,075	487,104	475,075
	489,008	466,930	475,075	487,104	475,075
Expenses					
510010 - SALARIES/WAGES	42,659	30,350	35,701	33,897	31,000
510040 - PART-TIME	2,000	4,289	3,000	900	3,000
510100 - OVERTIME	2,800	8,600	5,000	4,186	3,500
510200 - EMPLOYEE BENEFITS	14,875	5,733	14,025	7,205	12,025
520030 - OPERATING EQUIP/SUPPLIES	24,000	15,763	24,000	8,527	20,000
520600 - UTILITIES - HEAT	40,300	34,699	37,800	35,946	35,000
520610 - UTILITIES - HYDRO	172,600	143,828	164,986	145,349	150,000
520620 - UTILITIES - WTR/SWR	7,972	5,174	7,891	6,417	7,891
520700 - INS - FIRE	10,050	10,324	10,600	11,784	12,970
520730 - INS - LIABILITY	4,550	4,601	4,670	4,896	5,125
520850 - BUILDING SECURITY	6,000	5,193	6,000	4,854	6,000
540000 - OUTSIDE CONTRACTS	20,000	11,884	20,000	19,794	20,000
540010 - CNTRCT-JANITORIAL	100,000	109,880	100,000	141,096	100,000
540080 - CNTRCT-PAVEMENT MARKINGS	600	600	600	0	600
540100 - CNTRCT-ELECTRICAL	10,000	10,578	10,000	6,759	10,000
540170 - CNTRCT-GARBAGE COLLECT	1,060	955	1,060	757	1,060
540210 - CNTRCT-ELEVATOR	10,000	8,856	10,000	9,938	10,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	15,000	3,595	15,000	3,601	10,000
550040 - AUDIT FEES	2,000	2,000	2,000	2,000	1,050
580510 - TRANSFER TO RESERVE FUND	2,542	50,028	2,742	39,199	35,854
	489,008	466,930	475,075	487,104	475,075
Net Total	0	0	0	0	0

2021 OPERATING BUDGET

Costing Center: 20-444-FAC-SERVICE CENTRE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	15,955	19,568	15,997	34,663	25,000
510040 - PART-TIME	2,000	2,556	2,500	2,494	2,700
510100 - OVERTIME	0	1,403	200	1,514	500
510200 - EMPLOYEE BENEFITS	6,375	3,777	5,975	7,449	9,100
520030 - OPERATING EQUIP/SUPPLIES	15,000	18,736	15,000	8,605	15,000
520040 - EQUIPMENT RENTALS	750	688	750	234	750
520600 - UTILITIES - HEAT	22,000	23,686	22,000	22,505	23,000
520610 - UTILITIES - HYDRO	60,500	60,428	60,500	59,102	60,500
520620 - UTILITIES - WTR/SWR	13,500	17,448	13,500	16,065	17,000
520800 - SMALL TOOLS	100	10	100	0	100
520850 - BUILDING SECURITY	250	519	250	0	250
540000 - OUTSIDE CONTRACTS	36,000	32,180	36,000	33,748	36,000
540010 - CNTRCT-JANITORIAL	30,000	35,422	30,000	35,612	30,000
540100 - CNTRCT-ELECTRICAL	12,000	8,468	12,000	3,846	12,000
540170 - CNTRCT-GARBAGE COLLECT	12,000	9,270	12,000	6,908	12,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	3,000	0	3,000	721	3,000
580090 - INTERDEPT RECOVERIES	(36,709)	(14,239)	(36,709)	(17,868)	(36,709)
	192,721	219,920	193,063	215,598	210,191
Net Total	(192,721)	(219,920)	(193,063)	(215,598)	(210,191)

2021 OPERATING BUDGET

Costing Center: 20-445-FAC-YSP RIVER ROAD

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330290 - THIRD PARTY REVENUE	1,141,248	1,141,248	1,116,805	232,645	1,089,677
	1,141,248	1,141,248	1,116,805	232,645	1,089,677
Expenses					
580880 - IO - INTEREST	509,248	509,248	484,805	479,365	457,677
580890 - IO - PRINCIPAL	632,000	632,000	632,000	632,000	632,000
	1,141,248	1,141,248	1,116,805	1,111,365	1,089,677
Net Total	0	0	0	(878,720)	0

2021 OPERATING BUDGET

Costing Center: 20-446-FAC-QUAKER RD BALL DIAMONDS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320450 - FEE/SC - BALL DIAMONDS	11,000	18,033	11,200	5,996	5,600
320480 - FEE/SC - ADVERTISING	15,000	6,150	15,000	0	7,500
320840 - FEE/SC - HYDRO	4,000	4,862	4,000	523	2,000
330400 - RENTS & LEASES	2,000	433	2,100	0	1,050
	32,000	29,478	32,300	6,519	16,150
Expenses					
510010 - SALARIES/WAGES	12,751	19,883	15,104	18,577	21,000
510040 - PART-TIME	10,000	5,762	8,000	4,858	6,000
510100 - OVERTIME	300	4,074	4,000	33	2,500
510200 - EMPLOYEE BENEFITS	5,050	5,724	7,525	4,877	9,375
520030 - OPERATING EQUIP/SUPPLIES	3,000	2,285	3,000	3,107	3,000
520600 - UTILITIES - HEAT	543	292	546	73	546
520610 - UTILITIES - HYDRO	17,155	17,941	17,267	12,432	17,900
520620 - UTILITIES - WTR/SWR	10,950	9,386	11,201	15,211	11,201
520850 - BUILDING SECURITY	700	544	700	366	700
540000 - OUTSIDE CONTRACTS	8,300	10,663	8,300	8,877	8,300
540100 - CNTRCT-ELECTRICAL	4,500	5,631	4,500	4,490	4,500
	73,249	82,185	80,143	72,902	85,022
Net Total	(41,249)	(52,707)	(47,843)	(66,383)	(68,872)

2021 OPERATING BUDGET

Costing Center: 20-447-FAC-RECREATIONAL CANAL LANDS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320410 - FEE/SC - EQUIP RENTALS	70,000	50,741	70,000	0	95,000
320480 - FEE/SC - ADVERTISING	0	4,450	15,000	0	7,500
320570 - FEE/SC - MEMBERSHIPS	3,500	4,000	3,500	1,747	3,500
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	18,000	14,862	18,000	7,806	9,000
330100 - INVESTMENT INCOME	350,000	350,000	350,000	83,313	350,000
330250 - DONATIONS	15,000	0	0	0	0
330360 - MISCELLANEOUS	11,000	9,848	12,000	0	15,000
330400 - RENTS & LEASES	55,000	31,291	55,000	5,297	87,500
	522,500	465,192	523,500	98,163	567,500
Expenses					
510010 - SALARIES/WAGES	79,235	88,420	144,889	126,752	218,012
510020 - OTHER SALARIES	0	2,976	0	(1,141)	0
510040 - PART-TIME	163,182	184,421	172,143	50,084	172,143
510100 - OVERTIME	3,500	4,971	7,000	2,551	7,000
510200 - EMPLOYEE BENEFITS	40,650	54,063	58,225	46,679	88,925
520020 - POSTAGE	1,000	0	0	0	0
520030 - OPERATING EQUIP/SUPPLIES	75,000	42,603	75,000	15,559	75,000
520040 - EQUIPMENT RENTALS	8,500	814	8,500	0	8,500
520100 - PROFESSIONAL DEVELOPMENT	0	2,579	0	0	1,500
520110 - MEMBERSHIPS	3,080	1,100	3,000	1,193	3,000
520230 - UNIFORMS/CLOTHING	1,000	1,384	2,000	683	2,000
520240 - MEAL ALLOWANCE	0	100	0	49	0
520250 - MISCELLANEOUS	2,500	569	2,500	261	1,000
520600 - UTILITIES - HEAT	7,500	6,394	8,500	9,245	8,500
520610 - UTILITIES - HYDRO	29,700	25,096	29,700	28,965	29,700
520620 - UTILITIES - WTR/SWR	4,000	6,442	5,000	4,927	5,000
520630 - UTILITIES - PHONE/FAX	5,900	1,609	5,900	1,612	3,000
530560 - VOLUNTEER SERVICES	5,000	3,240	5,000	0	5,000
530570 - SPECIAL EVENTS	0	213	0	1,250	0
530580 - PROJECTS ASSOCIATION	25,000	10,071	38,000	736	73,000
540000 - OUTSIDE CONTRACTS	85,000	54,273	86,000	53,523	86,000
540010 - CNTRCT-JANITORIAL	15,000	21,818	15,000	6,910	15,000
540100 - CNTRCT-ELECTRICAL	6,500	7,783	6,500	3,084	6,500
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,000	1,372	1,000	706	1,000
560030 - LICENCE RENEWALS	0	25	1,055	0	1,055
	562,247	522,335	674,912	353,626	810,835
Net Total	(39,747)	(57,143)	(151,412)	(255,463)	(243,335)

2021 OPERATING BUDGET

Costing Center: 20-448-FAC-COOKS MILLS HALL

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330400 - RENTS & LEASES	1,750	4,163	1,800	856	900
	1,750	4,163	1,800	856	900
Expenses					
510010 - SALARIES/WAGES	3,000	2,820	3,433	1,572	3,000
510040 - PART-TIME	0	361	0	0	500
510100 - OVERTIME	500	193	500	384	300
510200 - EMPLOYEE BENEFITS	2,400	430	1,300	346	1,350
520030 - OPERATING EQUIP/SUPPLIES	2,500	451	2,500	223	2,500
520600 - UTILITIES - HEAT	1,552	1,784	1,654	1,772	1,700
520610 - UTILITIES - HYDRO	1,666	977	1,617	859	1,500
540000 - OUTSIDE CONTRACTS	3,000	4,103	3,000	2,173	3,000
540010 - CNTRCT-JANITORIAL	4,500	6,854	4,500	1,134	4,500
540100 - CNTRCT-ELECTRICAL	1,000	239	1,000	458	1,000
540170 - CNTRCT-GARBAGE COLLECT	500	332	500	84	500
	20,618	18,544	20,004	9,004	19,850
Net Total	(18,868)	(14,381)	(18,204)	(8,148)	(18,950)

2021 OPERATING BUDGET

Costing Center: 20-449-FAC-140 KING ST MUSEUM

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	6,205	6,670	6,316	4,702	6,800
510040 - PART-TIME	0	299	600	147	600
510100 - OVERTIME	800	746	800	979	600
510200 - EMPLOYEE BENEFITS	2,400	1,005	2,350	1,072	2,675
520030 - OPERATING EQUIP/SUPPLIES	5,000	2,214	5,000	393	5,000
520600 - UTILITIES - HEAT	13,500	10,154	13,971	15,216	13,971
520610 - UTILITIES - HYDRO	19,450	12,815	18,428	13,543	17,500
520620 - UTILITIES - WTR/SWR	1,125	1,074	1,013	1,439	1,100
520850 - BUILDING SECURITY	1,050	3,191	1,050	1,196	1,050
540000 - OUTSIDE CONTRACTS	30,000	9,584	30,000	15,054	20,000
540100 - CNTRCT-ELECTRICAL	4,000	454	4,000	341	4,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	2,000	0	2,000	0	2,000
	85,530	48,206	85,528	54,081	75,296
Net Total	(85,530)	(48,206)	(85,528)	(54,081)	(75,296)

2021 OPERATING BUDGET

Costing Center: 20-450-FAC-HOOKER STREET

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330400 - RENTS & LEASES	1,000	3,739	1,050	571	525
	1,000	3,739	1,050	571	525
Expenses					
510010 - SALARIES/WAGES	955	2,017	961	32	1,500
510100 - OVERTIME	100	0	0	83	0
510200 - EMPLOYEE BENEFITS	425	347	275	9	550
520030 - OPERATING EQUIP/SUPPLIES	2,000	2,201	2,000	394	2,000
520600 - UTILITIES - HEAT	2,200	1,784	1,893	2,130	1,893
520610 - UTILITIES - HYDRO	1,000	1,082	967	1,594	1,100
520620 - UTILITIES - WTR/SWR	400	690	341	714	700
540000 - OUTSIDE CONTRACTS	4,000	461	4,000	850	4,000
540010 - CNTRCT-JANITORIAL	5,000	3,422	5,000	1,069	5,000
540100 - CNTRCT-ELECTRICAL	1,000	550	1,000	305	1,000
	17,080	12,555	16,437	7,180	17,743
Net Total	(16,080)	(8,815)	(15,387)	(6,608)	(17,218)

2021 OPERATING BUDGET

Costing Center: 20-452-FAC-C.L. PINARD CTR

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330400 - RENTS & LEASES	420	1,760	420	96	210
	420	1,760	420	96	210
Expenses					
510010 - SALARIES/WAGES	3,409	4,684	3,570	2,890	4,500
510040 - PART-TIME	100	246	200	52	300
510100 - OVERTIME	800	426	600	527	500
510200 - EMPLOYEE BENEFITS	1,075	700	1,300	574	1,625
520030 - OPERATING EQUIP/SUPPLIES	2,000	1,825	2,000	511	2,000
520270 - LEASES - PROPERTY	6,750	6,716	6,750	7,424	6,750
520600 - UTILITIES - HEAT	5,100	4,808	5,700	4,952	5,700
520610 - UTILITIES - HYDRO	2,700	2,049	2,636	1,713	2,636
540000 - OUTSIDE CONTRACTS	1,500	728	1,500	894	1,500
540010 - CNTRCT-JANITORIAL	1,200	1,154	1,200	933	1,200
540100 - CNTRCT-ELECTRICAL	1,000	600	1,000	246	1,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	500	210	500	0	500
	26,134	24,147	26,956	20,717	28,211
Net Total	(25,714)	(22,387)	(26,536)	(20,621)	(28,001)

2021 OPERATING BUDGET

Costing Center: 20-454-FAC-ANCILLARY BLDGS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330400 - RENTS & LEASES	2,500	1,081	2,500	0	1,000
	2,500	1,081	2,500	0	1,000
Expenses					
510010 - SALARIES/WAGES	16,705	11,440	15,104	11,927	12,000
510040 - PART-TIME	200	0	100	0	0
510100 - OVERTIME	400	2,154	500	2,097	1,000
510200 - EMPLOYEE BENEFITS	6,650	2,473	4,950	2,741	4,275
520030 - OPERATING EQUIP/SUPPLIES	9,000	5,207	9,000	7,670	9,000
520600 - UTILITIES - HEAT	4,878	6,021	5,004	4,763	7,000
520610 - UTILITIES - HYDRO	5,626	4,285	4,939	8,056	7,000
520620 - UTILITIES - WTR/SWR	7,000	7,195	8,000	6,737	8,000
520850 - BUILDING SECURITY	1,200	488	1,200	0	1,200
540000 - OUTSIDE CONTRACTS	18,000	19,165	18,000	14,995	18,000
540010 - CNTRCT-JANITORIAL	500	0	500	0	500
540100 - CNTRCT-ELECTRICAL	6,200	9,563	6,200	5,624	6,200
540220 - CNTRCT-HEAT/AIR CONDITIONING	600	0	600	0	600
	76,959	67,992	74,097	64,609	74,775
Net Total	(74,459)	(66,911)	(71,597)	(64,609)	(73,775)

2021 OPERATING BUDGET

Costing Center: 20-457-FAC-TRANSIT TERMINAL

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	8,250	10,271	9,063	9,188	10,000
510040 - PART-TIME	500	696	1,000	437	1,000
510100 - OVERTIME	2,000	6,372	2,500	3,510	2,500
510200 - EMPLOYEE BENEFITS	3,325	1,880	3,900	2,181	4,000
520030 - OPERATING EQUIP/SUPPLIES	7,500	14,767	7,500	6,420	7,500
520250 - MISCELLANEOUS	500	0	500	0	500
520600 - UTILITIES - HEAT	3,414	4,523	3,800	4,296	4,500
520610 - UTILITIES - HYDRO	12,578	8,231	12,300	7,835	10,500
540000 - OUTSIDE CONTRACTS	3,000	2,997	3,000	6,320	3,000
540010 - CNTRCT-JANITORIAL	2,100	2,014	2,100	558	2,100
540100 - CNTRCT-ELECTRICAL	2,500	819	2,500	666	2,500
540170 - CNTRCT-GARBAGE COLLECT	800	409	800	190	800
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,500	0	1,500	0	1,500
	47,967	52,979	50,463	41,599	50,400
Net Total	(47,967)	(52,979)	(50,463)	(41,599)	(50,400)

2021 OPERATING BUDGET

Costing Center: 20-458-FAC-WELLAND TRANSIT

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	2,591	1,651	2,678	1,048	3,000
510040 - PART-TIME	800	0	900	201	500
510100 - OVERTIME	400	984	400	681	500
510200 - EMPLOYEE BENEFITS	1,075	370	1,300	389	1,350
520030 - OPERATING EQUIP/SUPPLIES	3,000	932	3,000	1,316	3,000
520600 - UTILITIES - HEAT	18,087	20,134	19,614	19,776	20,500
520610 - UTILITIES - HYDRO	23,636	16,929	22,636	18,169	20,000
520620 - UTILITIES - WTR/SWR	17,000	13,134	17,000	11,764	17,000
540000 - OUTSIDE CONTRACTS	10,000	10,274	10,000	4,329	10,000
540010 - CNTRCT-JANITORIAL	12,500	14,730	12,500	14,064	12,500
540100 - CNTRCT-ELECTRICAL	7,000	2,571	7,000	3,554	7,000
540170 - CNTRCT-GARBAGE COLLECT	1,300	769	1,300	555	1,300
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,500	0	1,500	0	1,500
	98,889	82,478	99,828	75,846	98,150
Net Total	(98,889)	(82,478)	(99,828)	(75,846)	(98,150)

2021 OPERATING BUDGET

Costing Center: 20-459-FAC-FIRE HALLS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	6,137	4,107	6,248	5,388	6,000
510040 - PART-TIME	900	47	1,879	231	500
510100 - OVERTIME	500	1,157	500	741	650
510200 - EMPLOYEE BENEFITS	2,400	842	2,875	1,295	2,425
520030 - OPERATING EQUIP/SUPPLIES	5,000	2,794	5,000	2,604	5,000
520270 - LEASES - PROPERTY	28,400	25,693	28,400	27,993	28,400
520600 - UTILITIES - HEAT	15,172	15,143	15,234	13,607	15,234
520610 - UTILITIES - HYDRO	25,581	18,938	25,515	19,610	24,000
520620 - UTILITIES - WTR/SWR	6,367	7,396	6,648	8,327	7,500
520850 - BUILDING SECURITY	1,000	963	1,000	1,300	1,000
540000 - OUTSIDE CONTRACTS	25,000	16,541	25,000	15,267	25,000
540010 - CNTRCT-JANITORIAL	1,000	997	1,000	206	1,000
540100 - CNTRCT-ELECTRICAL	8,000	5,943	8,000	5,849	8,000
540170 - CNTRCT-GARBAGE COLLECT	0	0	0	222	0
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,500	0	1,500	0	1,500
	126,957	100,561	128,799	102,639	126,209
Net Total	(126,957)	(100,561)	(128,799)	(102,639)	(126,209)

2021 OPERATING BUDGET

Costing Center: 20-461-FAC-CHIPPAWA PK COMMUNITY CTR

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330400 - RENTS & LEASES	25,000	27,756	30,000	3,196	15,000
	25,000	27,756	30,000	3,196	15,000
Expenses					
510010 - SALARIES/WAGES	6,000	5,746	6,179	3,600	10,000
510040 - PART-TIME	200	341	200	71	500
510100 - OVERTIME	1,000	2,329	1,000	1,590	2,500
510200 - EMPLOYEE BENEFITS	2,400	1,040	2,350	842	4,275
520030 - OPERATING EQUIP/SUPPLIES	6,000	4,424	6,000	899	6,000
520600 - UTILITIES - HEAT	2,000	1,990	2,000	1,299	2,000
520610 - UTILITIES - HYDRO	5,900	6,362	5,900	3,917	6,500
520620 - UTILITIES - WTR/SWR	20,000	77,828	20,000	35,793	80,000
520850 - BUILDING SECURITY	3,500	3,925	3,500	3,248	1,400
540000 - OUTSIDE CONTRACTS	7,500	7,488	7,500	8,823	7,500
540010 - CNTRCT-JANITORIAL	12,000	16,633	12,000	5,900	12,000
540100 - CNTRCT-ELECTRICAL	2,000	235	2,000	584	2,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,000	0	1,000	0	1,000
	69,500	128,342	69,629	66,567	135,675
Net Total	(44,500)	(100,585)	(39,629)	(63,371)	(120,675)

2021 OPERATING BUDGET

Costing Center: 20-510-PLANNING & DEVELOPMENT SERVICE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320200 - OTHER MUNICIPAL GRANTS	220,000	31,453	220,000	139,339	220,000
320650 - FEE/SC - APPLICATION FEES	180,225	136,150	185,627	228,840	696,394
330150 - SALE OF PUBLICATIONS	100	0	100	16	100
330360 - MISCELLANEOUS	5,000	4,734	5,000	5,850	5,000
	405,325	172,337	410,727	374,046	921,494
Expenses					
510010 - SALARIES/WAGES	625,297	584,494	606,584	650,584	766,971
510020 - OTHER SALARIES	0	23,420	0	(23,236)	0
510100 - OVERTIME	0	1,276	750	107	750
510200 - EMPLOYEE BENEFITS	200,450	191,809	188,125	197,357	249,450
520010 - OFFICE EQUIP/SUPPLIES	4,200	4,574	4,200	2,375	4,200
520020 - POSTAGE	3,000	2,370	3,000	2,157	3,000
520050 - ADVERTISING	3,000	0	3,000	624	3,000
520090 - CONFERENCES/CONVENTIONS	8,250	5,949	8,250	0	9,250
520100 - PROFESSIONAL DEVELOPMENT	3,300	3,732	3,300	75	3,300
520110 - MEMBERSHIPS	3,850	801	3,850	3,299	3,800
520200 - MILEAGE & MEETINGS	700	915	700	725	1,000
520230 - UNIFORMS/CLOTHING	600	333	600	600	800
520240 - MEAL ALLOWANCE	100	81	100	28	100
520250 - MISCELLANEOUS	800	320	800	0	800
520280 - COMMITTEE MEMBER FEES	4,500	2,601	4,500	1,725	4,500
530000 - OUTSIDE CONSULTING	25,000	20,868	0	0	0
540000 - OUTSIDE CONTRACTS	1,000	3,927	1,000	238	1,000
540580 - INCENTIVE PROGRAMS	460,000	460,000	460,000	460,000	460,000
	1,344,047	1,307,470	1,288,759	1,296,658	1,511,921
Net Total	(938,722)	(1,135,133)	(878,032)	(922,612)	(590,427)

2021 OPERATING BUDGET

Costing Center: 20-520-BUILDING & LICENSING

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320370 - FEE/SC - INSPECTION FEES	300	1,077	300	0	327
320640 - FEE/SC - ADMINISTRATION	1,500	2,994	1,500	1,386	1,635
330150 - SALE OF PUBLICATIONS	250	146	250	156	273
330360 - MISCELLANEOUS	2,500	4,317	2,800	3,614	3,052
340040 - LIC - PLUMBING	2,800	3,817	2,800	3,850	3,052
340500 - PERMITS - GENERAL	630,000	1,278,166	750,000	1,448,742	1,230,073
340530 - PERMITS - SIGNS	2,500	4,215	2,500	10,031	2,725
	639,850	1,294,731	760,150	1,467,779	1,241,137
Expenses					
510010 - SALARIES/WAGES	519,565	567,750	559,444	575,348	712,484
510020 - OTHER SALARIES	0	7,822	0	904	0
510040 - PART-TIME	61,274	0	0	8,383	0
510100 - OVERTIME	1,000	3,907	1,018	10,064	1,745
510200 - EMPLOYEE BENEFITS	197,000	171,655	181,275	175,839	233,475
520010 - OFFICE EQUIP/SUPPLIES	1,500	1,542	1,500	1,874	1,500
520020 - POSTAGE	1,400	1,173	1,400	2,418	1,400
520030 - OPERATING EQUIP/SUPPLIES	2,500	2,425	2,500	1,260	2,500
520050 - ADVERTISING	500	0	500	0	500
520090 - CONFERENCES/CONVENTIONS	2,500	3,217	2,500	300	2,500
520100 - PROFESSIONAL DEVELOPMENT	5,500	5,064	5,500	4,685	5,500
520110 - MEMBERSHIPS	4,840	4,484	5,000	4,331	5,000
520200 - MILEAGE & MEETINGS	1,100	1,195	1,100	490	2,000
520230 - UNIFORMS/CLOTHING	1,700	1,751	1,700	1,720	1,700
520280 - COMMITTEE MEMBER FEES	600	150	600	150	600
520580 - TITLE SEARCH/LAND FEES	2,000	2,518	2,000	3,068	2,000
520650 - MOBILE COMMUNICATIONS	3,000	2,826	3,000	3,010	3,000
540000 - OUTSIDE CONTRACTS	30,000	6,085	38,800	34,337	51,629
580510 - TRANSFER TO RESERVE FUND	0	298,875	0	0	130,553
	835,979	1,082,437	807,837	828,181	1,158,086
Net Total	(196,129)	212,294	(47,687)	639,598	83,051

2021 OPERATING BUDGET

Costing Center: 20-525-BY-LAW ENFORCEMENT

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320640 - FEE/SC - ADMINISTRATION	30,000	19,779	30,000	19,520	20,000
320650 - FEE/SC - APPLICATION FEES	100	0	100	0	100
320660 - FEE/SC - WEED CUTTING	25,000	23,947	25,000	23,788	25,000
330010 - FINES	0	0	0	41,690	0
330360 - MISCELLANEOUS	500	300	500	0	500
340010 - LIC - BUSINESS	7,000	10,209	7,000	10,472	9,000
340540 - PERMITS - POOLS	6,000	4,920	6,000	7,146	6,000
	68,600	59,155	68,600	102,616	60,600
Expenses					
510010 - SALARIES/WAGES	190,844	190,607	252,989	239,297	259,805
510020 - OTHER SALARIES	0	3,299	0	(1,894)	0
510040 - PART-TIME	0	237	0	0	0
510100 - OVERTIME	2,308	8,286	2,348	627	2,348
510200 - EMPLOYEE BENEFITS	64,825	47,767	85,275	63,006	83,200
520010 - OFFICE EQUIP/SUPPLIES	850	250	850	138	850
520020 - POSTAGE	3,000	1,988	3,000	2,050	3,000
520030 - OPERATING EQUIP/SUPPLIES	1,000	466	1,000	856	1,000
520090 - CONFERENCES/CONVENTIONS	2,200	2,650	2,200	1,269	2,200
520100 - PROFESSIONAL DEVELOPMENT	3,300	1,440	3,300	0	3,300
520200 - MILEAGE & MEETINGS	500	658	500	0	500
520230 - UNIFORMS/CLOTHING	3,000	3,437	3,000	2,136	3,000
520240 - MEAL ALLOWANCE	200	195	200	14	200
520250 - MISCELLANEOUS	25,000	6,790	15,000	2,337	10,000
520580 - TITLE SEARCH/LAND FEES	2,000	1,869	2,000	2,457	2,000
520650 - MOBILE COMMUNICATIONS	1,733	1,298	1,733	872	1,733
540000 - OUTSIDE CONTRACTS	38,000	16,870	33,000	11,519	13,000
540030 - CNTRCT-WEED CUTTING	25,000	21,987	25,000	24,003	25,000
540500 - HUMANE SOCIETY	255,512	255,512	259,344	259,344	259,344
	619,272	565,606	690,739	608,032	670,480
Net Total	(550,672)	(506,451)	(622,139)	(505,416)	(609,880)

2021 OPERATING BUDGET

Costing Center: 20-710-ECONOMIC DEVELOPMENT

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320040 - FEDERAL GRANTS	0	0	0	32,500	0
330130 - SOLAR REVENUE	0	0	0	2,495	0
330140 - SPONSORSHIPS	0	0	0	0	30,000
330250 - DONATIONS	30,000	48,116	30,000	0	0
	30,000	48,116	30,000	34,995	30,000
Expenses					
510010 - SALARIES/WAGES	267,992	286,683	305,412	320,160	317,722
510020 - OTHER SALARIES	0	27,620	0	(13,109)	0
510100 - OVERTIME	0	1,625	0	2,423	0
510200 - EMPLOYEE BENEFITS	79,075	80,711	83,950	88,806	88,325
520010 - OFFICE EQUIP/SUPPLIES	1,000	701	1,000	298	1,000
520020 - POSTAGE	1,000	462	1,000	13	1,000
520060 - CITY PROMOTIONS	140,000	140,000	175,000	27,723	175,000
520090 - CONFERENCES/CONVENTIONS	13,200	11,886	13,200	4,342	13,200
520100 - PROFESSIONAL DEVELOPMENT	2,200	6,207	2,200	847	2,200
520110 - MEMBERSHIPS	3,025	2,798	3,025	2,232	3,025
520200 - MILEAGE & MEETINGS	8,500	5,078	8,500	4,433	8,500
520220 - CAR ALLOWANCE	4,800	4,760	4,800	4,960	4,800
520250 - MISCELLANEOUS	1,000	76	1,000	310	1,000
520580 - TITLE SEARCH/LAND FEES	5,000	432	5,000	253	5,000
520630 - UTILITIES - PHONE/FAX	525	551	525	662	2,000
520650 - MOBILE COMMUNICATIONS	1,575	1,558	1,575	1,283	1,575
530000 - OUTSIDE CONSULTING	35,000	94,766	35,000	14,079	35,000
540000 - OUTSIDE CONTRACTS	300	0	300	0	300
	564,192	665,915	641,487	459,716	659,647
Net Total	(534,192)	(617,799)	(611,487)	(424,720)	(629,647)

2021 OPERATING BUDGET

Costing Center: 20-810-TRANSIT - ADMINISTRATION

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320070 - SAFE RESTART FUNDING	0	0	0	743,580	0
320480 - FEE/SC - ADVERTISING	25,000	21,051	25,000	11,801	15,000
320730 - FEE/SC - CHARTERS	5,400	7,150	6,000	1,701	4,500
320740 - FEE/SC - FARES	730,000	845,952	785,000	387,368	392,500
320820 - FEE/SC - INTER MUNICIPAL FARES	273,125	372,395	416,000	201,146	301,362
320900 - FEE/SC - BROCK/NC FARES	261,900	325,671	136,081	0	51,031
330200 - SALE OF EQUIPMENT	8,000	14,186	8,000	14,525	6,000
330360 - MISCELLANEOUS	16,000	2,263	16,000	1,109	16,000
	1,319,425	1,588,669	1,392,081	1,361,229	786,393
Expenses					
510010 - SALARIES/WAGES	353,329	390,883	432,072	454,166	448,906
510020 - OTHER SALARIES	0	0	0	735	0
510040 - PART-TIME	140,789	112,674	108,029	68,991	118,508
510100 - OVERTIME	500	515	500	2,187	500
510200 - EMPLOYEE BENEFITS	135,075	128,666	152,925	126,795	152,475
520010 - OFFICE EQUIP/SUPPLIES	12,000	6,863	12,000	8,586	9,000
520020 - POSTAGE	1,000	1,373	1,000	804	1,000
520030 - OPERATING EQUIP/SUPPLIES	0	101	0	0	0
520050 - ADVERTISING	9,000	5,777	9,000	4,525	9,000
520090 - CONFERENCES/CONVENTIONS	5,720	3,420	2,600	0	2,600
520100 - PROFESSIONAL DEVELOPMENT	4,400	2,347	2,500	1,093	2,500
520110 - MEMBERSHIPS	8,525	6,527	8,525	6,181	8,000
520200 - MILEAGE & MEETINGS	500	57	500	40	500
520230 - UNIFORMS/CLOTHING	1,500	1,805	1,500	0	1,500
520250 - MISCELLANEOUS	500	151	500	71	500
520340 - BANK SERVICE CHARGES	0	4,487	0	3,966	3,000
520650 - MOBILE COMMUNICATIONS	5,400	5,887	5,400	8,325	12,000
520720 - INS - FLEET	0	0	0	0	123,439
530000 - OUTSIDE CONSULTING	2,000	2,035	3,000	0	3,000
540000 - OUTSIDE CONTRACTS	70,000	64,418	70,000	61,667	52,500
540260 - SALES COMMISSIONS	2,500	2,052	2,500	985	1,875
550030 - ARMOURED CAR SERVICES	3,000	2,880	3,000	1,791	3,200
550350 - PRINTING	20,000	13,692	22,000	7,895	13,500
580090 - INTERDEPT RECOVERIES	(700,000)	(700,000)	(1,060,990)	(1,060,990)	(795,743)
	75,738	56,611	(223,439)	(302,184)	171,760
Net Total	1,243,687	1,532,058	1,615,520	1,663,414	614,633

2021 OPERATING BUDGET

Costing Center: 20-812-TRANSIT - BUS DRIVERS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	1,363,235	1,322,060	1,281,871	969,947	961,409
510040 - PART-TIME	225,000	170,542	55,671	126,666	115,893
510100 - OVERTIME	30,000	52,208	80,600	9,712	30,600
510200 - EMPLOYEE BENEFITS	555,625	706,030	490,725	646,966	385,225
520230 - UNIFORMS/CLOTHING	20,000	20,000	25,000	15,252	25,000
520240 - MEAL ALLOWANCE	100	10	100	20	100
	2,193,960	2,270,850	1,933,967	1,768,564	1,518,227
Net Total	(2,193,960)	(2,270,850)	(1,933,967)	(1,768,564)	(1,518,227)

2021 OPERATING BUDGET

Costing Center: 20-814-TRANSIT - MAINTENANCE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
330360 - MISCELLANEOUS	60,000	5,494	90,942	0	68,207
	60,000	5,494	90,942	0	68,207
Expenses					
510010 - SALARIES/WAGES	281,749	278,560	289,557	276,935	289,578
510040 - PART-TIME	96,000	114,971	97,920	56,431	117,573
510100 - OVERTIME	7,000	7,890	7,140	5,505	7,140
510200 - EMPLOYEE BENEFITS	117,867	93,430	115,800	74,736	134,600
520030 - OPERATING EQUIP/SUPPLIES	58,500	71,621	75,000	56,543	56,250
520200 - MILEAGE & MEETINGS	100	2	100	0	100
520230 - UNIFORMS/CLOTHING	7,000	7,662	9,000	5,160	9,000
520240 - MEAL ALLOWANCE	100	9	100	0	100
540000 - OUTSIDE CONTRACTS	120,000	78,227	100,000	64,788	75,000
560020 - FUEL - VEHICLES	500,000	516,362	603,794	225,458	454,899
560030 - LICENCE RENEWALS	250	1,302	250	562	1,500
560200 - VEHICLE MAINTENANCE	260,000	248,724	200,000	189,887	165,000
	1,448,566	1,418,761	1,498,661	956,006	1,310,740
Net Total	(1,388,566)	(1,413,267)	(1,407,719)	(956,006)	(1,242,533)

2021 OPERATING BUDGET

Costing Center: 20-816-TRANSIT - INTER MUNICIPAL SERV

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320740 - FEE/SC - FARES	75,000	131,411	100,000	73,569	75,000
320820 - FEE/SC - INTER MUNICIPAL FARES	2,157,783	2,329,671	3,059,058	2,667,587	2,440,080
330360 - MISCELLANEOUS	0	76,514	0	0	0
	2,232,783	2,537,595	3,159,058	2,741,156	2,515,080
Expenses					
510010 - SALARIES/WAGES	609,243	622,396	943,263	663,898	707,452
510040 - PART-TIME	82,470	123,315	84,119	49,526	63,089
510100 - OVERTIME	15,000	22,845	15,300	4,207	15,300
510200 - EMPLOYEE BENEFITS	186,125	125,257	370,650	128,709	284,250
520030 - OPERATING EQUIP/SUPPLIES	14,000	24,538	10,000	6,691	7,500
520200 - MILEAGE & MEETINGS	100	0	100	0	100
520230 - UNIFORMS/CLOTHING	6,000	6,169	6,000	3,426	6,000
520240 - MEAL ALLOWANCE	100	0	100	0	100
520250 - MISCELLANEOUS	0	7,536	0	8,901	0
520720 - INS - FLEET	30,742	12,390	37,359	18,696	24,355
540000 - OUTSIDE CONTRACTS	20,000	26,760	25,000	16,908	18,750
540260 - SALES COMMISSIONS	200	168	200	134	150
560020 - FUEL - VEHICLES	275,897	226,964	292,591	145,019	192,624
560200 - VEHICLE MAINTENANCE	60,000	53,046	90,942	56,787	68,206
580010 - INTERDEPT TRANSFERS	700,000	700,000	1,060,990	1,060,990	795,743
	1,999,877	1,951,383	2,936,614	2,163,891	2,183,619
Net Total	232,906	586,212	222,444	577,265	331,461

2021 OPERATING BUDGET

Costing Center: 20-820-HANDI TRANS - ADMIN

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
320730 - FEE/SC - CHARTERS	2,000	0	2,000	0	750
320740 - FEE/SC - FARES	30,000	28,993	26,573	968	19,930
	32,000	28,993	28,573	968	20,680
Expenses					
510010 - SALARIES/WAGES	55,871	55,568	59,032	61,128	63,359
510020 - OTHER SALARIES	0	0	0	225	0
510040 - PART-TIME	0	161	0	0	0
510200 - EMPLOYEE BENEFITS	20,500	19,921	20,575	20,984	21,650
520010 - OFFICE EQUIP/SUPPLIES	1,000	0	0	0	0
520050 - ADVERTISING	1,000	0	0	0	0
520090 - CONFERENCES/CONVENTIONS	0	0	1,250	0	0
520100 - PROFESSIONAL DEVELOPMENT	1,100	0	1,000	0	1,500
520200 - MILEAGE & MEETINGS	100	11	100	0	100
540000 - OUTSIDE CONTRACTS	30,000	24,360	40,000	20,741	30,000
540260 - SALES COMMISSIONS	450	202	450	13	338
550030 - ARMoured CAR SERVICES	450	0	0	0	0
550350 - PRINTING	1,500	0	1,500	0	1,125
	111,971	100,223	123,907	103,090	118,072
Net Total	(79,971)	(71,231)	(95,334)	(102,123)	(97,392)

2021 OPERATING BUDGET

Costing Center: 20-824-HANDI TRANS - BUS DRIVERS

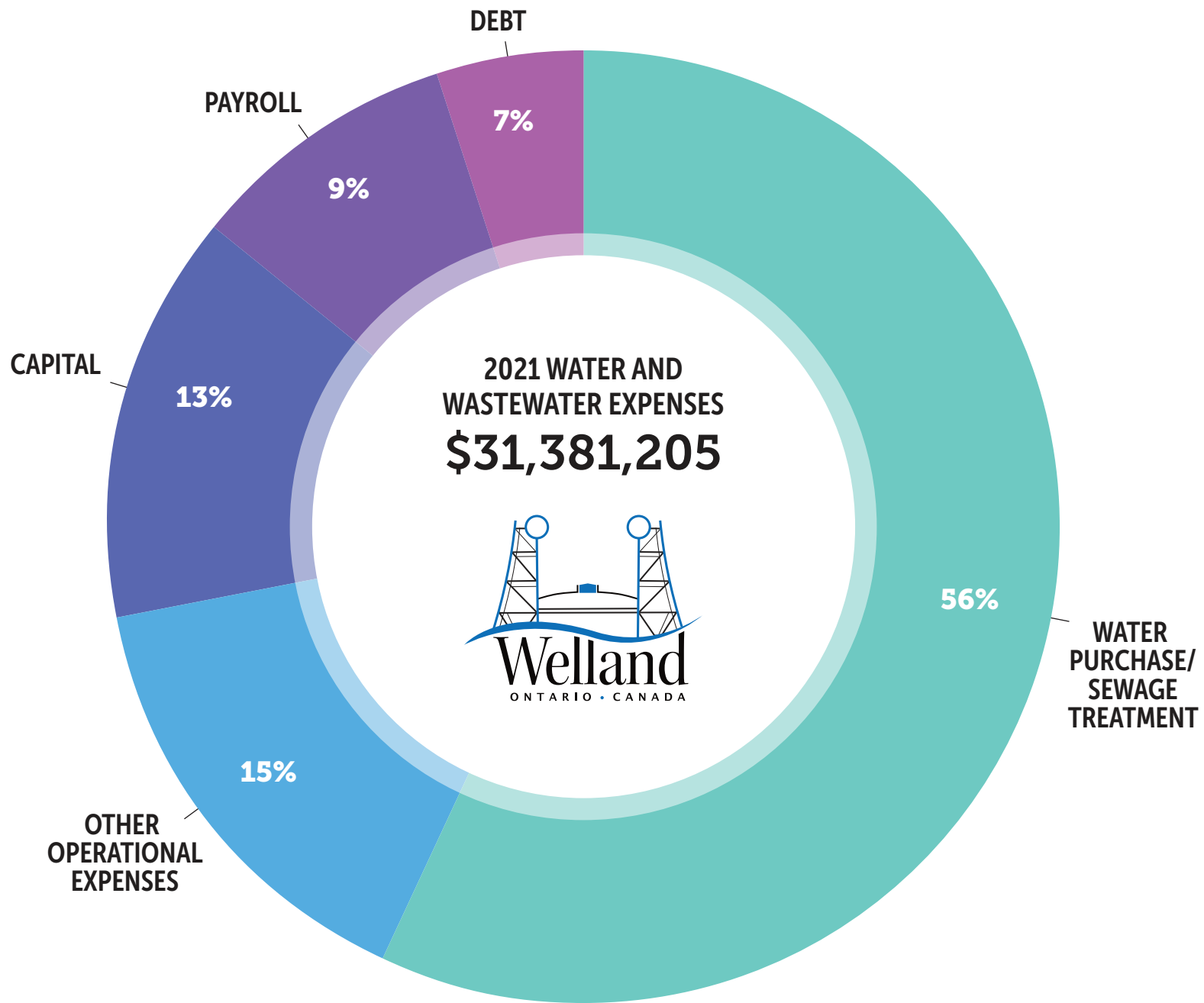
GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
510010 - SALARIES/WAGES	182,382	189,797	193,490	149,642	145,118
510040 - PART-TIME	64,460	18,108	65,749	8,071	49,312
510100 - OVERTIME	5,075	4,498	5,177	1,546	5,177
510200 - EMPLOYEE BENEFITS	76,550	53,540	80,825	36,800	62,125
520230 - UNIFORMS/CLOTHING	2,000	2,160	0	0	0
	330,467	268,103	345,241	196,059	261,732
Net Total	(330,467)	(268,103)	(345,241)	(196,059)	(261,732)

2021 OPERATING BUDGET

Costing Center: 20-826-HANDI TRANS - MAINTENANCE

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Expenses					
520030 - OPERATING EQUIP/SUPPLIES	2,000	4,863	2,000	1,478	3,000
540000 - OUTSIDE CONTRACTS	15,000	31,352	25,000	7,979	18,750
560020 - FUEL - VEHICLES	49,121	26,929	49,121	29,936	31,709
560200 - VEHICLE MAINTENANCE	7,500	7,996	7,500	8,385	5,625
	73,621	71,140	83,621	47,777	59,084
Net Total	(73,621)	(71,140)	(83,621)	(47,777)	(59,084)

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2021 OPERATING BUDGET

Costing Center: 25-910-WATER WORKS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
310490 - WATER WASTEWATER CONST FEE	157,000	49,010	157,000	74,400	157,000
310540 - WATER/WASTER REVENUE LOSS	(2,500)	0	(2,500)	0	(2,500)
310570 - WTR METERED FIXED	3,014,537	3,055,319	3,303,554	3,313,821	3,985,421
310580 - WTR METERED CONSUMPTION	8,444,076	8,033,821	8,926,619	8,756,024	9,304,850
310600 - WATER HAULAGE	180,450	220,405	180,450	306,260	220,000
310610 - PENALTY	90,000	103,057	90,000	61,928	90,000
310620 - WATER METER INSPECTION FEE	75,000	65,350	75,000	67,970	75,000
320360 - FEE/SC - LEGAL FEES	0	210	0	0	0
320390 - FEE/SC - EXTRNL SERVICES	140,000	138,900	140,000	431,445	204,036
320760 - FEE/SC - TURN-OFF CHGS	12,000	12,217	12,000	12,937	12,000
330360 - MISCELLANEOUS	0	7,725	0	14,015	0
	12,110,563	11,686,014	12,882,123	13,038,800	14,045,807
Expenses					
510010 - SALARIES/WAGES	1,248,893	1,202,129	1,251,793	1,202,319	1,315,126
510020 - OTHER SALARIES	0	796	0	2,533	0
510040 - PART-TIME	32,000	18,613	30,000	21,331	59,946
510100 - OVERTIME	75,000	86,704	75,000	51,514	75,000
510200 - EMPLOYEE BENEFITS	459,325	393,396	443,450	395,795	471,550
520010 - OFFICE EQUIP/SUPPLIES	5,500	3,786	5,500	247	5,500
520020 - POSTAGE	40,000	34,114	40,000	48,609	40,000
520030 - OPERATING EQUIP/SUPPLIES	415,000	702,330	415,000	463,328	500,000
520040 - EQUIPMENT RENTALS	0	8,650	0	0	0
520050 - ADVERTISING	1,000	0	1,000	0	1,000
520090 - CONFERENCES/CONVENTIONS	4,400	3,940	4,400	0	4,400
520100 - PROFESSIONAL DEVELOPMENT	41,800	23,521	41,800	30,605	41,800
520110 - MEMBERSHIPS	2,200	878	2,200	303	2,200
520200 - MILEAGE & MEETINGS	500	121	500	0	500
520230 - UNIFORMS/CLOTHING	8,000	6,645	8,000	8,439	8,000
520240 - MEAL ALLOWANCE	4,000	1,290	4,000	1,076	4,000
520250 - MISCELLANEOUS	40,000	10,601	40,000	7,733	40,000
520270 - LEASES - PROPERTY	814	763	814	880	814
520340 - BANK SERVICE CHARGES	1,200	1,386	1,200	2,716	1,200
520470 - CONTINGENCIES	77,500	0	77,500	0	77,500
520610 - UTILITIES - HYDRO	3,500	3,323	3,500	3,896	3,500
520620 - UTILITIES - WTR/SWR	450	445	450	0	650
520650 - MOBILE COMMUNICATIONS	0	463	0	668	0
530000 - OUTSIDE CONSULTING	43,000	8,464	43,000	12,202	43,000
540000 - OUTSIDE CONTRACTS	120,000	140,218	120,000	105,517	120,000
540040 - CNTRCT-HOLDBACKS	0	0	0	12,185	0
540120 - CNTRCT-UTILITY CUTS	275,000	279,395	275,000	246,650	275,000
540310 - CNTRCT - LEAK DETECTION PRGM	2,500	0	2,500	611	2,500
550040 - AUDIT FEES	3,000	3,000	3,000	3,000	0
560020 - FUEL - VEHICLES	65,000	52,567	68,000	46,913	68,000
560250 - WATER PURCHASES	5,267,722	5,352,855	5,666,736	5,864,260	6,031,136
580010 - INTERDEPT TRANSFERS	1,181,804	611,575	1,480,555	780,063	1,480,555

2021 OPERATING BUDGET

Costing Center: 25-910-WATER WORKS

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
580200 - TRANSFER TO CAPITAL	1,853,100	1,853,100	1,853,100	1,853,100	1,853,100
580500 - TRANSFER TO RESERVES	50,000	50,000	50,000	50,000	50,000
580900 - DEBT CHGS - INTEREST	138,055	138,055	154,134	149,811	230,535
580910 - DEBT CHGS - PRINCIPAL	650,300	650,300	719,991	701,840	1,239,295
580920 - OTHER DEBT INTEREST	0	42,591	0	3,700	0
	12,110,563	11,686,014	12,882,123	12,071,840	14,045,807
Net Total	0	0	0	966,960	0

2021 OPERATING BUDGET

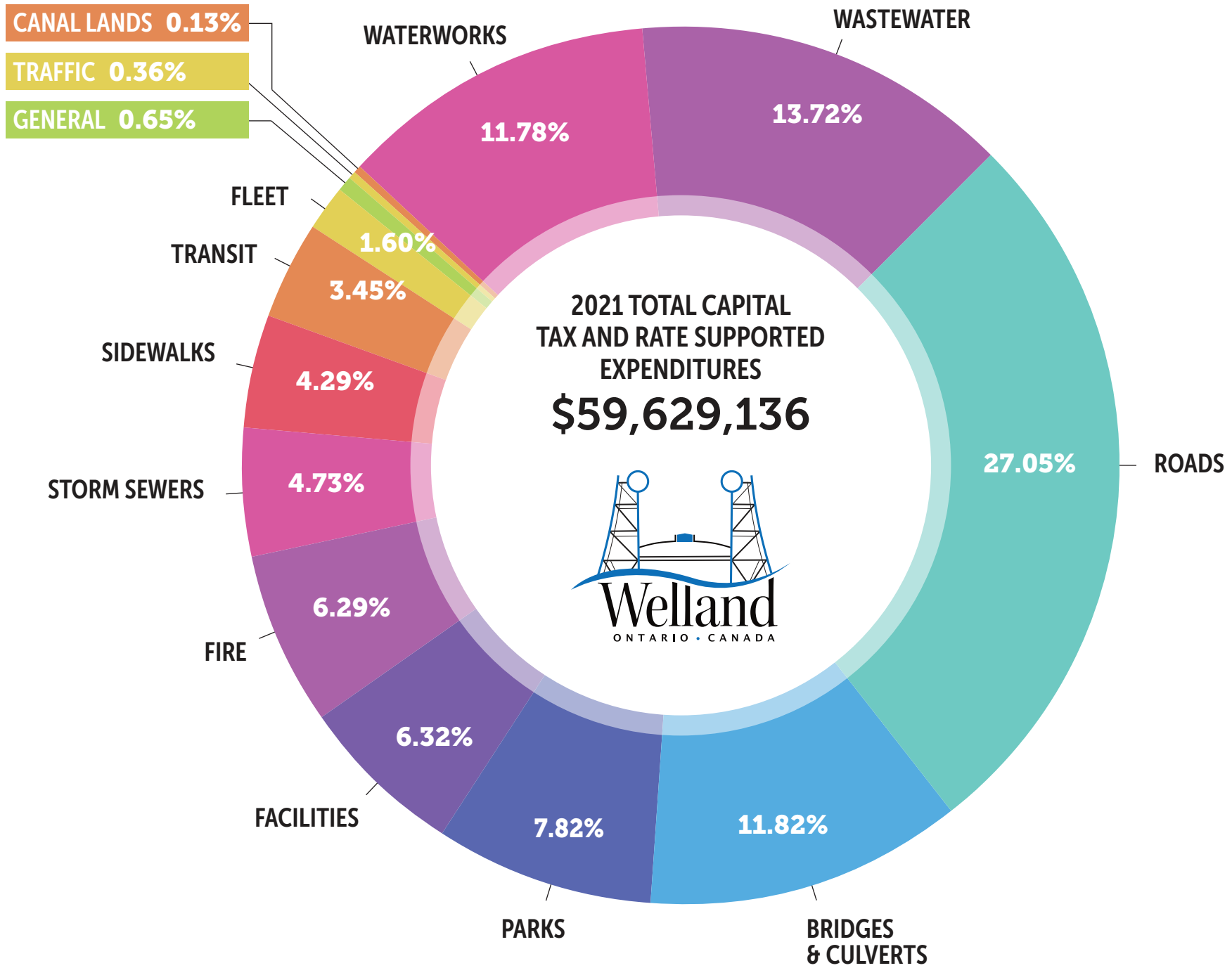
Costing Center: 30-330-WASTEWATER

GL Account	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget
Revenues					
310490 - WATER WASTEWATER CONST FEE	26,000	61,210	26,000	154,744	26,000
310520 - SWR METERED FIX	4,209,606	4,266,408	4,337,344	4,436,323	5,139,111
310530 - SWR METERED FLO	11,265,564	10,750,727	11,726,167	11,558,674	11,991,587
310540 - WATER/WASTER REVENUE LOSS	(3,500)	0	(3,500)	0	(3,500)
310610 - PENALTY	130,000	139,966	130,000	82,400	130,000
320390 - FEE/SC - EXTRNL SERVICES	52,200	85,248	52,200	51,000	52,200
	15,679,870	15,303,559	16,268,211	16,283,140	17,335,398
Expenses					
510010 - SALARIES/WAGES	532,000	500,095	540,000	410,934	585,000
510020 - OTHER SALARIES	0	3,445	0	(5,480)	0
510040 - PART-TIME	18,000	15,633	20,000	17,809	47,946
510100 - OVERTIME	28,000	19,842	20,000	14,226	20,000
510200 - EMPLOYEE BENEFITS	247,175	255,409	234,125	235,391	223,650
520020 - POSTAGE	40,000	34,114	40,000	40,741	40,000
520030 - OPERATING EQUIP/SUPPLIES	110,000	131,111	110,000	133,598	130,000
520100 - PROFESSIONAL DEVELOPMENT	5,500	3,650	5,500	6,299	5,500
520200 - MILEAGE & MEETINGS	200	0	200	0	200
520230 - UNIFORMS/CLOTHING	5,000	6,241	5,000	8,259	5,000
520240 - MEAL ALLOWANCE	2,200	662	2,200	802	2,200
520250 - MISCELLANEOUS	40,000	11,340	40,000	7,589	40,000
520270 - LEASES - PROPERTY	0	102	0	102	0
520470 - CONTINGENCIES	77,500	0	77,500	0	77,500
520600 - UTILITIES - HEAT	1,000	860	1,000	889	1,000
520610 - UTILITIES - HYDRO	5,500	4,586	5,500	4,367	5,500
520620 - UTILITIES - WTR/SWR	575	631	650	1,125	650
530000 - OUTSIDE CONSULTING	21,000	5,267	21,000	0	21,000
540000 - OUTSIDE CONTRACTS	150,000	200,039	150,000	191,370	200,000
540040 - CNTRCT-HOLDBACKS	0	0	0	12,175	0
540120 - CNTRCT-UTILITY CUTS	275,000	278,899	275,000	246,742	275,000
540330 - CNTRCT - SWR CCTV	150,000	99,332	150,000	102,447	150,000
550040 - AUDIT FEES	3,000	3,000	3,000	3,000	0
560020 - FUEL - VEHICLES	29,723	45,162	38,000	42,723	38,000
560230 - SEWAGE FLOW TREATMENT	10,363,446	10,561,275	11,012,336	11,363,069	11,662,147
580010 - INTERDEPT TRANSFERS	958,311	525,212	912,145	623,998	912,145
580200 - TRANSFER TO CAPITAL	1,964,020	1,964,020	1,964,020	1,964,020	1,964,020
580500 - TRANSFER TO RESERVES	80,000	80,000	80,000	80,000	80,000
580900 - DEBT CHGS - INTEREST	83,850	79,738	72,605	73,024	105,107
580910 - DEBT CHGS - PRINCIPAL	488,870	463,202	488,430	491,538	743,833
580920 - OTHER DEBT INTEREST	0	10,692	0	1,015	0
	15,679,870	15,303,559	16,268,211	16,071,769	17,335,398
Net Total	0	0	0	211,371	0

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2021 Capital Budget

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**2021 CAPITAL BUDGET
AS OF December 15, 2020**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
CANAL LANDS	75,000			75,000					
FACILITIES	3,770,000			662,580	45,000	CH	11,000	DC	301,420
							2,750,000	OT	
FIRE	3,750,000				900,000	F			2,850,000
FLEET	956,000								956,000
GENERAL	385,000			325,000	35,000	ED	25,000	DC	
PARKS	4,661,536	381,536	F				12,600	DC	1,267,400
							3,000,000	OT	
ROADWAYS	16,130,000	828,480	FGT	1,824,800	250,000	CS	5,000,000	OT	7,002,304
		950,916	OCIF				273,500	DC	
SIDEWALKS	2,556,400			686,400	350,000	CS			1,520,000
STORM SEWERS	2,819,500			1,052,800	400,000	CS	411,700	DC	855,000
							100,000	CS	
TRAFFIC	215,000			215,000					
TRANSIT	2,055,000	598,350	PGT	136,650			1,320,000	CS	
BRIDGES & CULVERTS	7,050,000			50,000			7,000,000	OT	
TOTAL 2021 CAPITAL BUDGET	44,423,436	2,759,282		5,028,230	1,980,000		19,903,800		14,752,124
2020 CAPITAL BUDGET	53,657,268	30,173,536		4,944,630	8,401,120		4,405,933		5,732,049

FOOTNOTE:

GOVERNMENT SUBSIDY

FGT- FEDERAL GAS TAX

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

PGT- PROVINCIAL GAS TAX

F- FEDERAL GRANT

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE

F- FIRE RESERVE

CS- CAPITAL SURPLUS RESERVE

CH- COURTHOUSE RESERVE

OTHER FUNDING

OT-OTHER FUNDING

CS- COST SHARING

DC- DEVELOPMENT CHARGES

**2021 CAPITAL BUDGET
AS OF December 15, 2020**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
CANAL LANDS									
CANAL TRAIL IMPROVEMENTS	75,000			75,000					
TOTAL CANAL LANDS	75,000			75,000					
FACILITIES									
ASSET MANAGEMENT/BUILDING CONDITION ASSESSMENTS	25,000			25,000					
FLOORING REPLACEMENTS	75,000			75,000					
CAPITAL PAINTING CONTRACT	50,000			50,000					
BUILDING THERMOGRAPHY FOR ELECTRICAL SAFETY - PW BUILDING	20,000			20,000					
WIFC - ROOF REMEDIATION WORKS (TOWER & ATHLETE CENTRE)	60,000			60,000					
COURTHOUSE SLIDING GATE REPLACEMENT	20,000				20,000	CH			
CIVIC HALL VESTIBULE DOOR REPLACEMENTS	30,000			30,000					
COURTHOUSE FIRE ALARM SYSTEM UPGRADE - PANEL REPLACEMENT	10,000				10,000	CH			
PW AUTOMATIC GATE	60,000			60,000					
COURTHOUSE HEATING SYSTEM - CONDITION ASSESSMENT/ENERGY AUDIT	15,000				15,000	CH			
NEW MULTI-PURPOSE OUTDOOR FACILITY	2,750,000						2,750,000	OT	
MUSEUM BUILDING - ROOF REPLACEMENT	265,000								265,000
PW FUEL TANK REMOVAL	50,000			50,000					
PW SALT DOME & SECOND ENTRANCE – DESIGN –	70,000			59,000			11,000	DC	
MAPLE PARK POOL BUILDING - ROOF REPLACEMENT	90,000			53,580					36,420
ARENA PUMP REPLACEMENTS	120,000			120,000					
FIRE HALL #5 - EAST ROOF REPLACEMENT	25,000			25,000					
PW DUEL HOT WATER TANK REPLACEMENT	25,000			25,000					
CIVIC HALL LED LIGHTING UPGRADES	10,000			10,000					
TOTAL FACILITIES	3,770,000			662,580	45,000		2,761,000		301,420

FOOTNOTE:

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**2021 CAPITAL BUDGET
AS OF December 15, 2020**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>FIRE</u>									
REPLACE PUMPER 1990	900,000				900,000	F			
FIRE STATION # 1 - TRAINING CENTRE	2,850,000								2,850,000
TOTAL FIRE	3,750,000				900,000				2,850,000
<u>FLEET</u>									
FLEET CAPITAL REPLACEMENT - GENERAL	956,000								956,000
TOTAL FLEET	956,000								956,000
<u>GENERAL</u>									
NEW TECHNOLOGY EQUIPMENT/LICENSING	75,000			75,000					
APPRAISAL SURVEY COST	35,000				35,000	ED			
OFFICIAL PLAN UPDATE PHASE 3 OF 3	25,000						25,000	DC	
PUBLIC WORKS ASSET MANAGEMENT PHASE 3 OF 4	200,000			200,000					
PAYROLL/HR IMPLEMENTATION -PHASE 2	50,000			50,000					
TOTAL GENERAL	385,000			325,000	35,000		25,000		
<u>PARKS</u>									
CHAFFEY PARK PLAYGROUND & LANDSCAPING	250,000								250,000
MEMORIAL PARK REJUVENATION PH 4	700,000						12,600	DC	687,400
SPARROWS MEADOWS PARK PH 3	250,000								250,000
GENERAL PARK MAINTENANCE	80,000								80,000
DAIN EAST - PLAYGROUND & WATER FEATURE	1,500,000						1,500,000	OT	
FORMER JOHN DEERE - PLAYGROUND & WATER FEATURE	1,500,000						1,500,000	OT	
THOROLD RD TO WOODLAWN RD.-PHASE 1 OF 2	381,536	381,536	F						
TOTAL PARKS	4,661,536	381,536					3,012,600		1,267,400

FOOTNOTE:

GOVERNMENT SUBSIDY

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**2021 CAPITAL BUDGET
AS OF December 15, 2020**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
ROADWAYS									
FORKS RD FULL (KINGSWAY- EAST LIMIT) INFRASTRUCTURE RENEWALS	5,000,000						5,000,000	OT	
BROADWAY AREA - CONSTRUCTION OF TRUNK SANITARY SEWER (ROADS)	250,000				250,000	CS			
CLARE AVENUE INFRASTRUCTURE RENEWALS (ROADS)	250,000			125,000			125,000	DC	
RAILING	100,000			100,000					
CADY STREET ROAD & WATERMAIN REPLACEMENT (ROAD)	300,000			30,000					270,000
MERRITT STREET - CITY COST SHARE W/ REGION (ROADS)	595,000			595,000					
SCHOLFIELD AVENUE INFRASTRUCTURE RENEWALS (ROADS)	585,000								585,000
SOUTHWORTH STREET INFRASTRUCTURE RENEWALS (ROADS)	20,000			20,000					
PARKDALE PLACE INFRASTRUCTURE RENEWALS (ROADS)	240,000			240,000					
WEST MAIN AREA (NIAGARA TO PCD PHASE 2-4 DESIGN)(ROADS)	30,000			30,000					
IVA STREET CONSTRUCTION - DEVELOPMENT AGREEMENT (ROADS)	165,000			16,500			148,500	DC	
NORTHAVEN ROAD WATERMAIN REPLACEMENT (ROADS)	300,000			171,800					128,200
RIVERBANK STREET WATERMAIN REPLACEMENT (ROADS)	200,000								200,000
STATE STREET WATERMAIN REPLACEMENT (ROADS)	100,000								100,000
ELIZABETH STREET WEST INFRASTRUCTURE RENEWALS (ROADS)	210,000			177,500					32,500
FOURTH STREET SANITARY SEWER REPLACEMENT (ROADS)	200,000	158,700	OCIF	41,300					

ROADWAYS CONTINUED ON NEXT PAGE

FOOTNOTE:

GOVERNMENT SUBSIDY

FGT- FEDERAL GAS TAX

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CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE

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**2021 CAPITAL BUDGET
AS OF December 15, 2020**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>ROADWAYS CONTINUED</u>									
FIFTH STREET SEWER REPLACEMENT (ROADS)	200,000	158,700	OCIF	41,300					
SIXTH STREET SANITARY SEWER REPLACEMENT (ROADS)	250,000	158,600	OCIF	91,400					
ASPHALT PATCHING	100,000								100,000
CRACK SEALING	100,000								100,000
ROAD RESURFACING PROGRAM	2,140,000	828,480	FGT						836,604
		474,916	OCIF						
SURFACE TREATMENT PROGRAM - RURAL ROADS	145,000			145,000					
INCREASE 2021 ROAD RESURFACING CAPITAL SPENDING	4,650,000								4,650,000
TOTAL ROADWAYS	16,130,000	1,779,396		1,824,800	250,000		5,273,500		7,002,304
<u>SIDEWALKS</u>									
CLARE AVENUE INFRASTRUCTURE RENEWALS (SIDEWALKS)	100,000			100,000					
RAILING	100,000				100,000	CS			
SCHOLFIELD AVENUE INFRASTRUCTURE RENEWALS (SIDEWALKS)	116,400			116,400					
PARKDALE PLACE INFRASTRUCTURE RENEWALS (SIDEWALK)	50,000			50,000					
WEST MAIN AREA (NIAGARA TO PCD PHASE 2-4 DESIGN)(SIDEWALKS)	30,000			30,000					
IVA STREET CONSTRUCTION - DEVELOPMENT AGREEMENT (SIDEWALKS)	7,000			7,000					
NORTHAVEN ROAD WATERMAIN REPLACEMENT (SIDEWALKS)	75,000			75,000					
STATE STREET WATERMAIN REPLACEMENT (SIDEWALKS)	50,000			50,000					
ELIZABETH STREET WEST INFRASTRUCTURE RENEWALS (SIDEWALKS)	58,000			58,000					
RIVERBANK STREET WATERMAIN REPLACEMENT (SIDEWALKS)	50,000			50,000					

SIDEWALKS CONTINUED ON NEXT PAGE

FOOTNOTE:

GOVERNMENT SUBSIDY

FGT- FEDERAL GAS TAX

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

PGT- PROVINCIAL GAS TAX

F- FEDERAL GRANT

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE

F- FIRE RESERVE

CS- CAPITAL SURPLUS RESERVE

CH- COURTHOUSE RESERVE

OTHER FUNDING

OT-OTHER FUNDING

CS- COST SHARING

DC- DEVELOPMENT CHARGES

**2021 CAPITAL BUDGET
AS OF December 15, 2020**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>SIDEWALKS CONTINUED</u>									
FOURTH STREET SANITARY SEWER REPLACEMENT (SIDEWALKS)	50,000			50,000					
FIFTH STREET SEWER REPLACEMENT (SIDEWALKS)	50,000			50,000					
SIXTH STREET SANITARY SEWER REPLACEMENT (SIDEWALKS)	50,000			50,000					
SIDEWALKS - CONDITION RELATED REPLACEMENTS	570,000								570,000
SIDEWALKS - MISSING LINKS MASTER PLAN & CONSTRUCTION	250,000				250,000	CS			
INCREASE 2021 SIDEWALK ADDITIONS/REPLACEMENTS CAPITAL SPENDING	950,000								950,000
TOTAL SIDEWALKS	2,556,400			686,400	350,000				1,520,000
<u>STORM SEWERS</u>									
BROADWAY AREA - CONSTRUCTION OF TRUNK SANITARY SEWER (STORM)	400,000				400,000	CS			
CLARE AVENUE INFRASTRUCTURE RENEWALS (STORM)	250,000			250,000					
MERRITT STREET - CITY COST SHARE W/ REGION (STORM SEWER)	252,000			136,800			100,000	CS	
							15,200	DC	
SCHOLFIELD AVENUE INFRASTRUCTURE RENEWALS (STORM SEWER)	111,000			111,000					
PARKDALE PLACE INFRASTRUCTURE RENEWALS (STORM)	100,000			100,000					
WEST MAIN AREA (NIAGARA TO PCD PHASE 2-4 DESIGN)(STORM)	30,000			30,000					
DAVID STREET AREA STORM SEWER MSP & MODEL (DITCH OUTLET REVIEW & DESIGN)	150,000						150,000	DC	
IVA STREET CONSTRUCTION - DEVELOPMENT AGREEMENT (STORM)	88,000			56,500			31,500	DC	
NORTHAVEN ROAD WATERMAIN REPLACEMENT (STORM)	100,000			100,000					
RIVERBANK STREET WATERMAIN REPLACEMENT (STORM)	50,000			50,000					

STORM SEWERS CONTINUED ON NEXT PAGE

FOOTNOTE:

GOVERNMENT SUBSIDY

FGT- FEDERAL GAS TAX

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

PGT- PROVINCIAL GAS TAX

F- FEDERAL GRANT

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE

F- FIRE RESERVE

CS- CAPITAL SURPLUS RESERVE

CH- COURTHOUSE RESERVE

OTHER FUNDING

OT-OTHER FUNDING

CS- COST SHARING

DC- DEVELOPMENT CHARGES

**2021 CAPITAL BUDGET
AS OF December 15, 2020**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>STORM SEWERS CONTINUED</u>									
STATE STREET WATERMAIN REPLACEMENT (STORM)	50,000			50,000					
ELIZABETH STREET WEST INFRASTRUCTURE RENEWALS (STORM)	168,500			168,500					
CLIMATE CHANGE ADAPTATION PLANNING	20,000						20,000	DC	
DAIN CITY STORM CHANNEL IMPROVEMENTS	750,000						195,000	DC	555,000
RIVER ROAD STORM SEWER/DITCH	300,000								300,000
TOTAL STORM SEWERS	<u>2,819,500</u>			<u>1,052,800</u>	<u>400,000</u>		<u>511,700</u>		<u>855,000</u>
<u>TRAFFIC</u>									
PORTABLE TRAFFIC CALMING DEVICES	45,000			45,000					
LIGHTING IMPROVEMENTS FOR CHIPPAWA PARK	60,000			60,000					
TRAFFIC CONTROL HARDWARE	60,000			60,000					
STREETLIGHTING -WIRING & POLE REPLACEMENTS	50,000			50,000					
TOTAL TRAFFIC	<u>215,000</u>			<u>215,000</u>					
<u>TRANSIT</u>									
ENGINE/TRANSMISSION/REFURBISHMENT	80,000	45,350	PGT	34,650					
CONVENTIONAL LOW FLOOR ACCESSIBLE BUS	625,000	553,000	PGT	72,000					
FAREBOXES/REVENUE EQUIPMENT	30,000			30,000					
NEW TRANSIT GARAGE - PHASE 2 OF 2	1,320,000						1,320,000	CS	
TOTAL TRANSIT	<u>2,055,000</u>	<u>598,350</u>		<u>136,650</u>			<u>1,320,000</u>		
<u>BRIDGES & CULVERTS</u>									
FORKS RD BRIDGE - PHASE 2	7,000,000						7,000,000	OT	
2020 BRIDGE & CULVERT INSPECTION FOLLOW-UP	50,000			50,000					
TOTAL BRIDGES & CULVERTS	<u>7,050,000</u>			<u>50,000</u>			<u>7,000,000</u>		

FOOTNOTE:

GOVERNMENT SUBSIDY

FGT- FEDERAL GAS TAX

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

PGT- PROVINCIAL GAS TAX

F- FEDERAL GRANT

CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE

F- FIRE RESERVE

CS- CAPITAL SURPLUS RESERVE

CH- COURTHOUSE RESERVE

OTHER FUNDING

OT-OTHER FUNDING

CS- COST SHARING

DC- DEVELOPMENT CHARGES

**2021 CAPITAL BUDGET
AS OF January 8, 2021**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
WASTEWATER	8,183,200	830,000	FGT	1,964,020			400,000	CS	4,039,868
							949,312	DC	
WATERWORKS	7,022,500			1,853,100			22,500	DC	5,146,900
TOTAL 2021 CAPITAL BUDGET	15,205,700	830,000		3,817,120			1,371,812		9,186,768
2020 CAPITAL BUDGET	8,678,169	2,105,828		3,817,120	229,022		1,059,797		1,466,402

FOOTNOTE:

GOVERNMENT SUBSIDY

FGT- FEDERAL GAS TAX

OTHER FUNDING

OT-OTHER FUNDING

CS- COST SHARING

DC- DEVELOPMENT CHARGES

**2021 CAPITAL BUDGET
AS OF January 8, 2021**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
WASTEWATER									
SANITARY SEWER SEPERATION/ REPLACEMENTS	1,825,000								1,825,000
BROADWAY AREA - CONSTRUCTION OF TRUNK SANITARY SEWER	2,000,000	830,000	FGT	190,000			524,312	DC	455,688
BROADWAY AREA INFLOW/INFILTRATION REDUCTION INVESTIGATION	150,000			37,500			75,000	CS	
							37,500	DC	
CLARE AVENUE INFRASTRUCTURE RENEWALS (WASTEWATER)	150,000			150,000					
FLEET REPLACEMENTS SANITARY ENG	91,600								91,600
SCHOLFIELD AVENUE INFRASTRUCTURE RENEWALS (WASTEWATER)	573,600								573,600
SOUTHWORTH STREET INFRASTRUCTURE RENEWALS (WASTEWATER)	20,000			20,000					
PARKDALE PLACE INFRASTRUCTURE RENEWALS (WASTEWATER)	200,000								200,000
WATER METER REPLACEMENTS	200,000			200,000					
WEST MAIN AREA (NIAGARA TO PCD PHASE 2-4 DESIGN)(WASTEWATER)	30,000			30,000					
COMMERCIAL ST MSP & ONTARIO ST TRUNK SEWER (PHASE 1)	150,000			90,000			60,000	CS	
IVA STREET CONSTRUCTION - DEVELOPMENT AGREEMENT (WASTEWATER)	45,000			45,000					
NORTHAVEN RD WATERMAIN REPLACEMENT(WASTEWATER)	240,000								240,000
RIVERBANK STREET WATERMAIN REPLACEMENT (WASTEWATER)	200,000			200,000					
STATE STREET WATERMAIN REPLACEMENT (WASTEWATER)	50,000			50,000					
ELIZABETH STREET WEST INFRASTRUCTURE RENEWALS (WASTEWATER)	208,000			154,020					53,980

WASTEWATER CONTINUED ON NEXT PAGE

FOOTNOTE:

GOVERNMENT SUBSIDY

FGT- FEDERAL GAS TAX

OTHER FUNDING

OT-OTHER FUNDING

CS- COST SHARING

DC- DEVELOPMENT CHARGES

**2021 CAPITAL BUDGET
AS OF January 8, 2021**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>WASTEWATER CONTINUED</u>									
CSO & SEWER SYSTEM FLOW LEVEL MONITORING (MANDATORY)	200,000			100,000			100,000	DC	
HAGAR STREET SEWER BULKHEAD REMOVALS	100,000			100,000			37,500	DC	
LINCOLN / COVENTRY AREA INFLOW/INFILTRATION REDUCTION INVESTIGATION	150,000			37,500			75,000	CS	
FOURTH STREET SANITARY SEWER REPLACEMENT	275,000								275,000
FIFTH STREET SEWER REPLACEMENT	325,000								325,000
SIXTH STREET SANITARY SEWER REPLACEMENT	350,000			350,000					
RIVER INFLOW INVESTIGATION & INSTALL OF CHECK VALVES	100,000			30,000			40,000	CS	
							30,000	DC	
DAIN CITY INFILTRATION/INFLOW REDUCTION PROGRAM	500,000			175,000			150,000	CS	
							175,000	DC	
SANITARY SEWER MODEL UPDATE	50,000			5,000			45,000	DC	
TOTAL WASTEWATER	<u>8,183,200</u>	<u>830,000</u>		<u>1,964,020</u>			<u>1,349,312</u>		<u>4,039,868</u>

FOOTNOTE:

GOVERNMENT SUBSIDY

FGT- FEDERAL GAS TAX

OTHER FUNDING

OT-OTHER FUNDING

CS- COST SHARING

DC- DEVELOPMENT CHARGES

**2021 CAPITAL BUDGET
AS OF January 8, 2021**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>WATERWORKS</u>									
CAST IRON WATERMAIN REPLACEMENTS	3,775,000								3,775,000
BROADWAY AREA - CONSTRUCTION OF TRUNK SANITARY SEWER (WATERMAIN)	1,000,000								1,000,000
CADY STREET ROAD & WATERMAIN REPLACEMENT (WATER)	150,000			150,000					
FLEET REPLACEMENTS WATER ENG	238,300								238,300
SCHOLFIELD AVENUE INFRASTRUCTURE RENEWALS (WATER)	169,200			169,200					
SOUTHWORTH STREET INFRASTRUCTURE RENEWALS (WATER)	20,000			20,000					
PARKDALE PLACE INFRASTRUCTURE RENEWALS (WATER)	160,000			160,000					
WATER METER REPLACEMENTS	200,000			200,000					
WEST MAIN AREA (NIAGARA TO PCD PHASE 2-4 DESIGN)(WATER)	30,000			30,000					
IVA STREET CONSTRUCTION - DEVELOPMENT AGREEMENT (WATER)	25,000			25,000					
SUMBLER ROAD WATERMAIN REPLACEMENT	400,000			400,000					
NORTHAVEN ROAD WATERMAIN REPLACEMENT	280,000			280,000					
RIVERBANK STREET WATERMAIN REPLACEMENT	250,000			250,000					
STATE STREET WATERMAIN REPLACEMENT	100,000			100,000					
ELIZABETH STREET WEST INFRASTRUCTURE RENEWALS (WATER)	175,000			41,400					133,600
LEAD SERVICE REPLACEMENT PROGRAM (PRIVATE SIDE)	25,000			25,000					
WATER MODEL UPDATES & WATER MASTER PLAN	25,000			2,500			22,500	DC	
TOTAL WATERWORKS	<u>7,022,500</u>			<u>1,853,100</u>			<u>22,500</u>		<u>5,146,900</u>

FOOTNOTE:

GOVERNMENT SUBSIDY

FGT- FEDERAL GAS TAX

OTHER FUNDING

OT-OTHER FUNDING

CS- COST SHARING

DC- DEVELOPMENT CHARGES

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2021 Capital Budget 10 Year Forecast

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City of Welland - 2021 Tax Supported Capital Budget & 9 Year Forecast

as of December 15, 2020

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Expenses										
131 - Information Services										
131 - INFORMATION SERVICES										
10-131-21000 - New Technology Equipment/Licensing	75,000	0	0	0	0	0	0	0	0	0
10-131-21001 - Payroll/HR Implementation -Phase 2	50,000	0	0	0	0	0	0	0	0	0
10-131-21021 - Public Works Asset Management Phase 3 of 4	200,000	0	0	0	0	0	0	0	0	0
10-131-22000 - New Technology Equipment/Licensing	0	75,000	0	0	0	0	0	0	0	0
10-131-22021 - Public Works Asset Management Phase 4 of 4	0	200,000	0	0	0	0	0	0	0	0
10-131-23000 - New Technology Equipment/Licensing	0	0	75,000	0	0	0	0	0	0	0
10-131-23001 - Document Management System - Phase 1 of 3	0	0	200,000	0	0	0	0	0	0	0
10-131-24000 - New Technology Equipment/Licensing	0	0	0	75,000	0	0	0	0	0	0
10-131-24001 - Document Management System - Phase 2 of 3	0	0	0	200,000	0	0	0	0	0	0
10-131-25000 - New Technology Equipment/Licensing	0	0	0	0	75,000	0	0	0	0	0
10-131-25001 - Document Management System - Phase 3 of 3	0	0	0	0	200,000	0	0	0	0	0
10-131-26000 - New Technology Equipment/Licensing	0	0	0	0	0	75,000	0	0	0	0
10-131-27000 - New Technology Equipment/Licensing	0	0	0	0	0	0	75,000	0	0	0
10-131-28000 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	75,000	0	0
10-131-29000 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	0	75,000	0
10-131-30000 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	0	0	75,000
Total: 131 - INFORMATION SERVICES	325,000	275,000	275,000	275,000	275,000	75,000	75,000	75,000	75,000	75,000
Total: 131 - Information Services	325,000	275,000	275,000	275,000	275,000	75,000	75,000	75,000	75,000	75,000
210 - Fire										
210 - FIRE										
10-210-21050 - Fire Station # 1 - Training Centre	2,850,000	0	0	0	0	0	0	0	0	0
10-210-21051 - Replace Pumper 1990	900,000	0	0	0	0	0	0	0	0	0
10-210-22050 - Replace Fire Prevention Vehicle	0	60,000	0	0	0	0	0	0	0	0
10-210-22051 - Air Monitoring Equipment	0	50,000	0	0	0	0	0	0	0	0
10-210-22052 - Furniture Fixtures & Equipment Stations #1 and #2	0	150,000	0	0	0	0	0	0	0	0
10-210-22053 - Land	0	700,000	0	0	0	0	0	0	0	0
10-210-23050 - Replace Pumper #2	0	0	900,000	0	0	0	0	0	0	0
10-210-23051 - Simulcast Radio Towers	0	0	200,000	0	0	0	0	0	0	0
10-210-23052 - Extrication Tools	0	0	115,000	0	0	0	0	0	0	0
10-210-23053 - New Fire Station - Land Station No. 3	0	0	350,000	0	0	0	0	0	0	0
10-210-23054 - New Fire Station #3 - Project Management	0	0	370,000	0	0	0	0	0	0	0
10-210-23055 - Design and Build Fire Station #3 - Phase 1 of 2	0	0	2,100,000	0	0	0	0	0	0	0
10-210-24050 - Replace Rescue No. 1 - Heavy Rescue/86	0	0	0	700,000	0	0	0	0	0	0
10-210-24051 - SCBA Upgrade	0	0	0	140,000	0	0	0	0	0	0
10-210-24052 - New Fire Station- Land Station No.3	0	0	0	350,000	0	0	0	0	0	0
10-210-24053 - New Fire Stations - Architectural/Engineering	0	0	0	3,000,000	0	0	0	0	0	0
10-210-24054 - Simulcast Radio Towers	0	0	0	200,000	0	0	0	0	0	0
10-210-24055 - Fire Station #3 - Phase 2 of 2 (Construction)	0	0	0	2,100,000	0	0	0	0	0	0
10-210-25050 - Replace Breathing Air Compressor System	0	0	0	0	130,000	0	0	0	0	0

City of Welland - 2021 Tax Supported Capital Budget & 9 Year Forecast

as of December 15, 2020

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-210-25051 - Replace Training Truck (2003 Suburban)	0	0	0	0	75,000	0	0	0	0	0
10-210-25052 - Fire Portable Radio Communications	0	0	0	0	150,000	0	0	0	0	0
10-210-25053 - Simulcast Radio Towers	0	0	0	0	200,000	0	0	0	0	0
10-210-26050 - Replace Fire Prevention Vehicle	0	0	0	0	0	74,000	0	0	0	0
10-210-26051 - Rope Rescue Equipment	0	0	0	0	0	50,000	0	0	0	0
10-210-26052 - Replace Expired PPE/Bunker Gear (Volunteer)	0	0	0	0	0	295,000	0	0	0	0
10-210-26053 - New Fire Station - Construction Station No.3	0	0	0	0	0	1,500,000	0	0	0	0
10-210-27050 - Gas Monitoring Equipment	0	0	0	0	0	0	65,000	0	0	0
10-210-27051 - Replace Pumper #5	0	0	0	0	0	0	975,000	0	0	0
10-210-28050 - Replace Aerial Unit	0	0	0	0	0	0	0	1,500,000	0	0
10-210-28051 - Replace Training Pick-up Truck (2018 Ford F250)	0	0	0	0	0	0	0	75,000	0	0
10-210-28052 - Replace Thermal Imaging Cameras	0	0	0	0	0	0	0	150,000	0	0
10-210-29050 - Replace Fire Prevention Vehicles	0	0	0	0	0	0	0	0	140,000	0
10-210-29051 - Career Replacement Bunker Gear	0	0	0	0	0	0	0	0	375,000	0
10-210-29052 - SCBA Upgrades	0	0	0	0	0	0	0	0	210,000	0
10-210-29053 - Replace Extractors at Stations #2 and #3	0	0	0	0	0	0	0	0	210,000	0
10-210-30050 - Replace Pumper #1	0	0	0	0	0	0	0	0	0	1,100,000
10-210-30051 - Replace Car #1 and #2	0	0	0	0	0	0	0	0	0	175,000
Total: 210 - FIRE	3,750,000	960,000	4,035,000	6,490,000	555,000	1,919,000	1,040,000	1,725,000	935,000	1,275,000
Total: 210 - Fire	3,750,000	960,000	4,035,000	6,490,000	555,000	1,919,000	1,040,000	1,725,000	935,000	1,275,000
316 - SIDEWALKS										
316 - SIDEWALKS										
10-316-21100 - Increase 2021 Sidewalk Additions/Replacements Capital Spending	950,000	0	0	0	0	0	0	0	0	0
10-316-21102 - Sidewalks - Condition Related Replacements	570,000	0	0	0	0	0	0	0	0	0
10-316-21103 - Sidewalks - Missing Links Master Plan & Construction	250,000	0	0	0	0	0	0	0	0	0
10-316-21171 - Clare Ave Extension - East Side Sidewalks & Safety Railing	100,000	0	0	0	0	0	0	0	0	0
10-316-21707 - Fourth Street Sanitary Sewer Replacement (Sidewalks)	50,000	0	0	0	0	0	0	0	0	0
10-316-21708 - Fifth Street Sewer Replacement (Sidewalks)	50,000	0	0	0	0	0	0	0	0	0
10-316-21709 - Sixth Street Sanitary Sewer Replacement (Sidewalks)	50,000	0	0	0	0	0	0	0	0	0
10-316-21714 - Clare Avenue Infrastructure Renewals (Sidewalks)	100,000	0	0	0	0	0	0	0	0	0
10-316-21753 - West Main Area (Niagara to PCD Phase 2-4 Design)(Sidewalks)	30,000	0	0	0	0	0	0	0	0	0
10-316-21762 - Scholfield Avenue Infrastructure Renewals (Sidewalks)	116,400	0	0	0	0	0	0	0	0	0
10-316-21766 - Iva Street Construction - Development Agreement (Sidewalks)	7,000	0	0	0	0	0	0	0	0	0
10-316-21772 - Northaven Road Watermain Replacement (Sidewalks)	75,000	0	0	0	0	0	0	0	0	0
10-316-21775 - Elizabeth Street West Infrastructure Renewals (Sidewalks)	58,000	0	0	0	0	0	0	0	0	0
10-316-21776 - Riverbank Street Watermain Replacement (Sidewalks)	50,000	0	0	0	0	0	0	0	0	0
10-316-21777 - State Street Watermain Replacement (Sidewalks)	50,000	0	0	0	0	0	0	0	0	0
10-316-21778 - Parkdale Place Infrastructure Renewals (Sidewalk)	50,000	0	0	0	0	0	0	0	0	0
10-316-22101 - Capital Works Related Replacements	0	340,000	0	0	0	0	0	0	0	0
10-316-22102 - Condition Related Replacements	0	765,000	0	0	0	0	0	0	0	0
10-316-22103 - Missing Sidewalk Links	0	250,000	0	0	0	0	0	0	0	0
10-316-22104 - Patterson Avenue	0	70,000	0	0	0	0	0	0	0	0

City of Welland - 2021 Tax Supported Capital Budget & 9 Year Forecast

as of December 15, 2020

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-316-22111 - Alberta Street Infrastructure Renewals (Sidewalks)	0	75,000	0	0	0	0	0	0	0	0
10-316-22165 - West Main Area Infrastructure Improvements	0	100,000	0	0	0	0	0	0	0	0
10-316-23101 - Capital Works Related Replacements	0	0	520,200	0	0	0	0	0	0	0
10-316-23102 - Condition Related Replacements	0	0	879,800	0	0	0	0	0	0	0
10-316-23103 - Missing Sidewalk Links	0	0	250,000	0	0	0	0	0	0	0
10-316-24101 - Capital Works Related Replacements	0	0	0	530,604	0	0	0	0	0	0
10-316-24102 - Condition Related Replacements	0	0	0	919,396	0	0	0	0	0	0
10-316-24103 - Missing Sidewalk Links	0	0	0	250,000	0	0	0	0	0	0
10-316-25101 - Capital Works Related Replacements	0	0	0	0	541,216	0	0	0	0	0
10-316-25102 - Condition Related Replacements	0	0	0	0	958,784	0	0	0	0	0
10-316-25103 - Missing Sidewalk Links	0	0	0	0	250,000	0	0	0	0	0
10-316-26101 - Capital Works Related Replacements	0	0	0	0	0	552,040	0	0	0	0
10-316-26102 - Condition Related Replacements	0	0	0	0	0	997,960	0	0	0	0
10-316-26103 - Missing Sidewalk Links	0	0	0	0	0	250,000	0	0	0	0
10-316-27101 - Capital Works Related Replacements	0	0	0	0	0	0	563,081	0	0	0
10-316-27102 - Condition Related Replacements	0	0	0	0	0	0	1,036,919	0	0	0
10-316-27103 - Missing Sidewalk Links	0	0	0	0	0	0	250,000	0	0	0
10-316-28101 - Capital Works Related Replacements	0	0	0	0	0	0	0	574,343	0	0
10-316-28102 - Condition Related Replacements	0	0	0	0	0	0	0	1,075,657	0	0
10-316-28103 - Missing Sidewalk Links	0	0	0	0	0	0	0	250,000	0	0
10-316-29101 - Capital Works Related Replacements	0	0	0	0	0	0	0	0	585,830	0
10-316-29102 - Condition Related Replacements	0	0	0	0	0	0	0	0	1,114,170	0
10-316-29103 - Missing Sidewalk Links	0	0	0	0	0	0	0	0	250,000	0
10-316-30101 - Capital Works Related Replacements	0	0	0	0	0	0	0	0	0	597,546
10-316-30102 - Condition Related Replacements	0	0	0	0	0	0	0	0	0	1,152,454
10-316-30103 - Missing Sidewalk Links	0	0	0	0	0	0	0	0	0	250,000
Total: 316 - SIDEWALKS	2,556,400	1,600,000	1,650,000	1,700,000	1,750,000	1,800,000	1,850,000	1,900,000	1,950,000	2,000,000
320 - BRIDGES & CULVERTS	2,556,400	1,600,000	1,650,000	1,700,000	1,750,000	1,800,000	1,850,000	1,900,000	1,950,000	2,000,000
320 - BRIDGES & CULVERTS										
10-320-21200 - 2020 Bridge & Culvert Inspection Follow-up	50,000	0	0	0	0	0	0	0	0	0
10-320-21201 - Forks Rd Bridge - Phase 2	7,000,000	0	0	0	0	0	0	0	0	0
10-320-22155 - Bridge Inspection/Report	0	25,000	0	0	0	0	0	0	0	0
10-320-23161 - South Pelham Road Bridge (S001B)	0	0	50,000	0	0	0	0	0	0	0
10-320-24155 - Bridge Inspection/Report	0	0	0	30,000	0	0	0	0	0	0
10-320-24163 - Canal Bank Road Bridge (S006B)	0	0	0	905,000	0	0	0	0	0	0
10-320-25155 - Bridge Repair	0	0	0	0	52,000	0	0	0	0	0
10-320-26155 - Bridge Inspection/Report	0	0	0	0	0	30,000	0	0	0	0
10-320-26161 - South Pelham Road Bridge (S001B)	0	0	0	0	0	865,000	0	0	0	0
10-320-27155 - Bridge Repair	0	0	0	0	0	0	100,000	0	0	0
10-320-28155 - Bridge Inspection/Report	0	0	0	0	0	0	0	35,000	0	0
10-320-28163 - Canal Bank Road Bridge (S006B)	0	0	0	0	0	0	0	1,080,000	0	0

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-320-29155 - Bridge Repair	0	0	0	0	0	0	0	0	250,000	0
10-320-30155 - Bridge Inspection/Report	0	0	0	0	0	0	0	0	0	35,000
Total: 320 - BRIDGES & CULVERTS	7,050,000	25,000	50,000	935,000	52,000	895,000	100,000	1,115,000	250,000	35,000
Total: 320 -Bridges & Culverts	7,050,000	25,000	50,000	935,000	52,000	895,000	100,000	1,115,000	250,000	35,000
320 - Roadways										
320 - ROADS										
10-320-21150 - Increase 2021 Road Resurfacing Capital Spending	4,650,000	0	0	0	0	0	0	0	0	0
10-320-21151 - Crack Sealing	100,000	0	0	0	0	0	0	0	0	0
10-320-21153 - Surface Treatment Program - Rural Roads	145,000	0	0	0	0	0	0	0	0	0
10-320-21154 - Asphalt Patching	100,000	0	0	0	0	0	0	0	0	0
10-320-21161 - Merritt Street - City Cost Share w/ Region (Roads)	595,000	0	0	0	0	0	0	0	0	0
10-320-21171 - Clare Ave Extension - East Side Sidewalks & Safety Railing	100,000	0	0	0	0	0	0	0	0	0
10-320-21187 - Road Resurfacing Program	2,140,000	0	0	0	0	0	0	0	0	0
10-320-21199 - Forks Rd Full (Kingsway- East limit) Infrastructure Renewals	5,000,000	0	0	0	0	0	0	0	0	0
10-320-21707 - Fourth Street Sanitary Sewer Replacement (Roads)	200,000	0	0	0	0	0	0	0	0	0
10-320-21708 - Fifth Street Sewer Replacement (Roads)	200,000	0	0	0	0	0	0	0	0	0
10-320-21709 - Sixth Street Sanitary Sewer Replacement (Roads)	250,000	0	0	0	0	0	0	0	0	0
10-320-21714 - Clare Avenue Infrastructure Renewals (Roads)	250,000	0	0	0	0	0	0	0	0	0
10-320-21753 - West Main Area (Niagara to PCD Phase 2-4 Design)(Roads)	30,000	0	0	0	0	0	0	0	0	0
10-320-21762 - Scholfield Avenue Infrastructure Renewals (Roads)	585,000	0	0	0	0	0	0	0	0	0
10-320-21763 - Southworth Street Infrastructure Renewals (Roads)	20,000	0	0	0	0	0	0	0	0	0
10-320-21764 - Broadway Area - Construction of Trunk Sanitary Sewer (Roads)	250,000	0	0	0	0	0	0	0	0	0
10-320-21766 - Iva Street Construction - Development Agreement (Roads)	165,000	0	0	0	0	0	0	0	0	0
10-320-21767 - Cady Street Road & Watermain Replacement (Road)	300,000	0	0	0	0	0	0	0	0	0
10-320-21772 - Northaven Road Watermain Replacement (Roads)	300,000	0	0	0	0	0	0	0	0	0
10-320-21775 - Elizabeth Street West Infrastructure Renewals (Roads)	210,000	0	0	0	0	0	0	0	0	0
10-320-21776 - Riverbank Street Watermain Replacement (Roads)	200,000	0	0	0	0	0	0	0	0	0
10-320-21777 - State Street Watermain Replacement (Roads)	100,000	0	0	0	0	0	0	0	0	0
10-320-21778 - Parkdale Place Infrastructure Renewals (Roads)	240,000	0	0	0	0	0	0	0	0	0
10-320-22151 - Crack Sealing	0	104,040	0	0	0	0	0	0	0	0
10-320-22152 - Road Resurfacing Program	0	2,725,860	0	0	0	0	0	0	0	0
10-320-22153 - Surface Treatment Program - Rural Roads	0	104,040	0	0	0	0	0	0	0	0
10-320-22154 - Asphalt Patching	0	156,060	0	0	0	0	0	0	0	0
10-320-22160 - Patterson Avenue	0	315,000	0	0	0	0	0	0	0	0
10-320-22161 - Alberta Street Infrastructure Renewals (Roads)	0	60,000	0	0	0	0	0	0	0	0
10-320-22162 - Clare Avenue Fitch to Webber - Top Asphalt	0	500,000	0	0	0	0	0	0	0	0
10-320-22163 - Cady Street - Top Asphalt	0	85,000	0	0	0	0	0	0	0	0
10-320-22164 - Southworth Street - Gordon to McCabe	0	450,000	0	0	0	0	0	0	0	0
10-320-22165 - West Main Area Infrastructure Improvements	0	500,000	0	0	0	0	0	0	0	0
10-320-22170 - Commercial Street Area Infrastructure Improvements	0	1,000,000	0	0	0	0	0	0	0	0
10-320-22201 - Welland River Siphon Cleaning	0	250,000	0	0	0	0	0	0	0	0
10-320-22770 - Broadway Area Infrastructure Improvements (Roads)	0	1,000,000	0	0	0	0	0	0	0	0

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-320-23151 - Crack Sealing	0	0	106,121	0	0	0	0	0	0	0
10-320-23152 - Road Resurfacing Program	0	0	4,448,577	0	0	0	0	0	0	0
10-320-23153 - Surface Treatment Program - Rural Roads	0	0	106,121	0	0	0	0	0	0	0
10-320-23154 - Asphalt Patching	0	0	159,181	0	0	0	0	0	0	0
10-320-23156 - Road Condition Study	0	0	30,000	0	0	0	0	0	0	0
10-320-23165 - West Main Area Infrastructure Improvements	0	0	450,000	0	0	0	0	0	0	0
10-320-23170 - Commercial Street Area Infrastructure Improvements	0	0	1,000,000	0	0	0	0	0	0	0
10-320-23370 - David Street Storm Sewer Replacement	0	0	700,000	0	0	0	0	0	0	0
10-320-23770 - Broadway Area Infrastructure Improvements (Roads)	0	0	1,000,000	0	0	0	0	0	0	0
10-320-24151 - Crack Sealing	0	0	0	108,243	0	0	0	0	0	0
10-320-24152 - Road Resurfacing Program	0	0	0	5,721,149	0	0	0	0	0	0
10-320-24153 - Surface Treatment Program - Rural Roads	0	0	0	108,243	0	0	0	0	0	0
10-320-24154 - Asphalt Patching	0	0	0	162,365	0	0	0	0	0	0
10-320-24170 - Commercial Street Area Infrastructure Improvements	0	0	0	1,000,000	0	0	0	0	0	0
10-320-24370 - David Street Storm Sewer Replacement	0	0	0	900,000	0	0	0	0	0	0
10-320-24770 - Broadway Area Infrastructure Improvements (Roads)	0	0	0	1,000,000	0	0	0	0	0	0
10-320-25150 - Asset Management Plan Update	0	0	0	0	25,000	0	0	0	0	0
10-320-25151 - Crack Sealing	0	0	0	0	110,408	0	0	0	0	0
10-320-25152 - Road Resurfacing Program	0	0	0	0	7,588,572	0	0	0	0	0
10-320-25153 - Surface Treatment Program - Rural Roads	0	0	0	0	110,408	0	0	0	0	0
10-320-25154 - Asphalt Patching	0	0	0	0	165,612	0	0	0	0	0
10-320-25170 - Commercial Street Area Infrastructure Improvements	0	0	0	0	1,000,000	0	0	0	0	0
10-320-25770 - Broadway Area Infrastructure Improvements (Roads)	0	0	0	0	1,000,000	0	0	0	0	0
10-320-26151 - Crack Sealing	0	0	0	0	0	112,616	0	0	0	0
10-320-26152 - Road Resurfacing Program	0	0	0	0	0	10,575,844	0	0	0	0
10-320-26153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	112,616	0	0	0	0
10-320-26154 - Asphalt Patching	0	0	0	0	0	168,924	0	0	0	0
10-320-26156 - Road Condition Study	0	0	0	0	0	30,000	0	0	0	0
10-320-27151 - Crack Sealing	0	0	0	0	0	0	114,869	0	0	0
10-320-27152 - Road Resurfacing Program	0	0	0	0	0	0	11,597,959	0	0	0
10-320-27153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	114,869	0	0	0
10-320-27154 - Asphalt Patching	0	0	0	0	0	0	172,303	0	0	0
10-320-28151 - Crack Sealing	0	0	0	0	0	0	0	117,166	0	0
10-320-28152 - Road Resurfacing Program	0	0	0	0	0	0	0	12,589,919	0	0
10-320-28153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	0	117,166	0	0
10-320-28154 - Asphalt Patching	0	0	0	0	0	0	0	175,749	0	0
10-320-29151 - Crack Sealing	0	0	0	0	0	0	0	0	119,509	0
10-320-29152 - Road Resurfacing Program	0	0	0	0	0	0	0	0	13,581,718	0
10-320-29153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	0	0	119,509	0
10-320-29154 - Asphalt Patching	0	0	0	0	0	0	0	0	179,264	0
10-320-30150 - Asset Management Plan Update	0	0	0	0	0	0	0	0	0	25,000
10-320-30151 - Crack Sealing	0	0	0	0	0	0	0	0	0	121,899

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-320-30152 - Road Resurfacing Program	0	0	0	0	0	0	0	0	0	14,548,353
10-320-30153 - Surface Treatment Program - Rural Roads	0	0	0	0	0	0	0	0	0	121,899
10-320-30154 - Asphalt Patching	0	0	0	0	0	0	0	0	0	182,849
10-320-30163 - Welland River Siphon - West Portal Vehicular Deck (S013B)	0	0	0	0	0	0	0	0	0	575,000
Total: 320 - ROADS	16,130,000	7,250,000	8,000,000	9,000,000	10,000,000	11,000,000	12,000,000	13,000,000	14,000,000	15,575,000
Total: 320 - Roadways	23,180,000	7,275,000	8,050,000	9,935,000	10,052,000	11,895,000	12,100,000	14,115,000	14,250,000	15,610,000
321 - TRAFFIC										
321 - TRAFFIC										
10-321-21251 - Traffic Control Hardware	60,000	0	0	0	0	0	0	0	0	0
10-321-21253 - Streetlighting -Wiring & pole Replacements	50,000	0	0	0	0	0	0	0	0	0
10-321-21256 - Portable Traffic Calming Devices	45,000	0	0	0	0	0	0	0	0	0
10-321-21257 - Lighting Improvements for Chippawa Park	60,000	0	0	0	0	0	0	0	0	0
10-321-22251 - Traffic Control Hardware	0	60,000	0	0	0	0	0	0	0	0
10-321-22252 - Cycling Infrastructure	0	5,000	0	0	0	0	0	0	0	0
10-321-22253 - Streetlighting - Wiring & Pole Replacements	0	28,000	0	0	0	0	0	0	0	0
10-321-22254 - Portable Traffic Calming Devices	0	25,000	0	0	0	0	0	0	0	0
10-321-22255 - Parking Machine Replacement	0	12,000	0	0	0	0	0	0	0	0
10-321-23251 - Traffic Control Hardware	0	0	60,000	0	0	0	0	0	0	0
10-321-23252 - Cycling Infrastructure	0	0	5,000	0	0	0	0	0	0	0
10-321-23253 - Streetlighting _ Wiring & pole Replacements	0	0	27,000	0	0	0	0	0	0	0
10-321-23254 - New Counter Machine	0	0	35,000	0	0	0	0	0	0	0
10-321-24251 - Traffic Control Hardware	0	0	0	30,000	0	0	0	0	0	0
10-321-24253 - Streetlighting _ Wiring & Pole Replacements	0	0	0	20,000	0	0	0	0	0	0
10-321-24254 - Portable Traffic Calming Devices	0	0	0	25,000	0	0	0	0	0	0
10-321-24255 - Parking Machine Replacement	0	0	0	12,000	0	0	0	0	0	0
10-321-25251 - Traffic Control Hardware	0	0	0	0	30,000	0	0	0	0	0
10-321-25252 - Cycling Infrastructure	0	0	0	0	5,000	0	0	0	0	0
10-321-25253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	20,000	0	0	0	0	0
10-321-25254 - Portable Traffic Calming Devices	0	0	0	0	25,000	0	0	0	0	0
10-321-25255 - Handheld Replacements	0	0	0	0	5,000	0	0	0	0	0
10-321-26251 - Traffic Control Hardware	0	0	0	0	0	30,000	0	0	0	0
10-321-26252 - Cycling Infrastructure	0	0	0	0	0	5,000	0	0	0	0
10-321-26253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	20,000	0	0	0	0
10-321-26254 - Portable Traffic Calming Devices	0	0	0	0	0	25,000	0	0	0	0
10-321-26255 - Parking Machine Replacement	0	0	0	0	0	12,000	0	0	0	0
10-321-27251 - Traffic Control Hardware	0	0	0	0	0	0	30,000	0	0	0
10-321-27252 - Cycling Infrastructure	0	0	0	0	0	0	5,000	0	0	0
10-321-27253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	20,000	0	0	0
10-321-27254 - Portable Traffic Calming Devices	0	0	0	0	0	0	5,000	0	0	0
10-321-27255 - Parking Machine Replacement	0	0	0	0	0	0	12,000	0	0	0
10-321-28251 - Traffic Control Hardware	0	0	0	0	0	0	0	30,000	0	0
10-321-28252 - Cycling Infrastructure	0	0	0	0	0	0	0	5,000	0	0

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-321-28253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	0	20,000	0	0
10-321-28254 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	5,000	0	0
10-321-28255 - Parking Machine Replacement	0	0	0	0	0	0	0	12,000	0	0
10-321-29251 - Traffic Control Hardware	0	0	0	0	0	0	0	0	30,000	0
10-321-29252 - Cycling Infrastructure	0	0	0	0	0	0	0	0	5,000	0
10-321-29253 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	0	0	20,000	0
10-321-29254 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	0	5,000	0
10-321-29255 - Parking Machine Replacement	0	0	0	0	0	0	0	0	12,000	0
10-321-30251 - Traffic Control Hardware	0	0	0	0	0	0	0	0	0	50,000
10-321-30253 - Streetlighting - Wiring & pole Replacements	0	0	0	0	0	0	0	0	0	30,000
10-321-30254 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	0	0	15,000
Total: 321 - TRAFFIC	215,000	130,000	127,000	87,000	85,000	92,000	72,000	72,000	72,000	95,000
Total: 321 - TRAFFIC	215,000	130,000	127,000	87,000	85,000	92,000	72,000	72,000	72,000	95,000
323 - FLEET										
323 - FLEET										
10-323-21300 - FLEET CAPITAL REPLACEMENT - GENERAL	956,000	0	0	0	0	0	0	0	0	0
10-323-22300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	1,017,368	0	0	0	0	0	0	0	0
10-323-23300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	1,045,395	0	0	0	0	0	0	0
10-323-24300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	658,564	0	0	0	0	0	0
10-323-25300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	951,742	0	0	0	0	0
10-323-26300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	705,000	0	0	0	0
10-323-27300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	1,014,466	0	0	0
10-323-28300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	1,017,005	0	0
10-323-29300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	0	1,096,366	0
10-323-30300 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	0	0	1,165,887
Total: 323 - FLEET	956,000	1,017,368	1,045,395	658,564	951,742	705,000	1,014,466	1,017,005	1,096,366	1,165,887
Total: 323 - FLEET	956,000	1,017,368	1,045,395	658,564	951,742	705,000	1,014,466	1,017,005	1,096,366	1,165,887
327 - Storm Sewer										
327 - STORM WATER										
10-327-21161 - Merritt Street - City Cost Share w/ Region (Storm Sewer)	252,000	0	0	0	0	0	0	0	0	0
10-327-21352 - Climate Change Adaptation Planning	20,000	0	0	0	0	0	0	0	0	0
10-327-21364 - David Street Area Storm Sewer MSP & Model (Ditch Outlet Review & Design)	150,000	0	0	0	0	0	0	0	0	0
10-327-21366 - Dain City Storm Channel Improvements	750,000	0	0	0	0	0	0	0	0	0
10-327-21367 - River Road Storm Sewer/Ditch	300,000	0	0	0	0	0	0	0	0	0
10-327-21714 - Clare Avenue Infrastructure Renewals (Storm)	250,000	0	0	0	0	0	0	0	0	0
10-327-21753 - West Main Area (Niagara to PCD Phase 2-4 Design)(Storm)	30,000	0	0	0	0	0	0	0	0	0
10-327-21762 - Scholfield Avenue Infrastructure Renewals (Storm Sewer)	111,000	0	0	0	0	0	0	0	0	0
10-327-21764 - Broadway Area - Construction of Trunk Sanitary Sewer (Storm)	400,000	0	0	0	0	0	0	0	0	0
10-327-21766 - Iva Street Construction - Development Agreement (Storm)	88,000	0	0	0	0	0	0	0	0	0
10-327-21772 - Northaven Road Watermain Replacement (Storm)	100,000	0	0	0	0	0	0	0	0	0
10-327-21775 - Elizabeth Street West Infrastructure Renewals (Storm)	168,500	0	0	0	0	0	0	0	0	0
10-327-21776 - Riverbank Street Watermain Replacement (Storm)	50,000	0	0	0	0	0	0	0	0	0

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	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-327-21777 - State Street Watermain Replacement (Storm)	50,000	0	0	0	0	0	0	0	0	0
10-327-21778 - Parkdale Place Infrastructure Renewals (Storm)	100,000	0	0	0	0	0	0	0	0	0
10-327-22164 - Southworth Street - Gordon to McCabe	0	300,000	0	0	0	0	0	0	0	0
10-327-22165 - West Main Area Infrastructure Improvements	0	500,000	0	0	0	0	0	0	0	0
10-327-22170 - Commercial Street Area Infrastructure Improvements	0	250,000	0	0	0	0	0	0	0	0
10-327-22351 - SWM Pond Cleaning	0	300,000	0	0	0	0	0	0	0	0
10-327-22353 - Patterson Avenue	0	100,000	0	0	0	0	0	0	0	0
10-327-22354 - Stormwater Management Master Servicing Plan	0	150,000	0	0	0	0	0	0	0	0
10-327-22355 - Alberta Street Infrastructure Renewals (Storm)	0	100,000	0	0	0	0	0	0	0	0
10-327-22370 - David Street Storm Sewer Replacement	0	150,000	0	0	0	0	0	0	0	0
10-327-22380 - Dain City Storm Improvements	0	1,000,000	0	0	0	0	0	0	0	0
10-327-22390 - Climate Change Initiatives/Follow Up to Adaptation Plan	0	20,000	0	0	0	0	0	0	0	0
10-327-22770 - Broadway Area Infrastructure Improvements (Storm)	0	1,000,000	0	0	0	0	0	0	0	0
10-327-23165 - West Main Area Infrastructure Improvements	0	0	200,000	0	0	0	0	0	0	0
10-327-23170 - Commercial Street Area Infrastructure Improvements	0	0	1,000,000	0	0	0	0	0	0	0
10-327-23351 - SWM Pond Cleaning	0	0	300,000	0	0	0	0	0	0	0
10-327-23370 - David Street Storm Sewer Replacement	0	0	900,000	0	0	0	0	0	0	0
10-327-23380 - Dain City Storm Improvements	0	0	1,000,000	0	0	0	0	0	0	0
10-327-23390 - Climate Change Initiatives/Follow Up to Adaptation Plan	0	0	20,000	0	0	0	0	0	0	0
10-327-23770 - Broadway Area Infrastructure Improvements (Storm)	0	0	1,000,000	0	0	0	0	0	0	0
10-327-24170 - Commercial Street Area Infrastructure Improvements	0	0	0	1,000,000	0	0	0	0	0	0
10-327-24351 - SWM Pond Cleaning	0	0	0	300,000	0	0	0	0	0	0
10-327-24370 - David Street Storm Sewer Replacement	0	0	0	900,000	0	0	0	0	0	0
10-327-24380 - Dain City Storm Improvements	0	0	0	1,000,000	0	0	0	0	0	0
10-327-24390 - Climate Change Initiatives/Follow Up to Adaptation Plan	0	0	0	20,000	0	0	0	0	0	0
10-327-24770 - Broadway Area Infrastructure Improvements (Storm)	0	0	0	1,000,000	0	0	0	0	0	0
10-327-25170 - Commercial Street Area Infrastructure Improvements	0	0	0	0	1,000,000	0	0	0	0	0
10-327-25351 - SWM Pond Cleaning	0	0	0	0	300,000	0	0	0	0	0
10-327-25380 - Dain City Storm Improvements	0	0	0	0	1,000,000	0	0	0	0	0
10-327-25390 - Climate Change Initiatives/Follow Up to Adaptation Plan	0	0	0	0	20,000	0	0	0	0	0
10-327-25770 - Broadway Area Infrastructure Improvements (Storm)	0	0	0	0	1,000,000	0	0	0	0	0
10-327-26350 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	2,030,000	0	0	0	0
10-327-26351 - SWM Pond Cleaning	0	0	0	0	0	300,000	0	0	0	0
10-327-26380 - Dain City Storm Improvements	0	0	0	0	0	1,000,000	0	0	0	0
10-327-26390 - Climate Change Initiatives/Follow Up to Adaptation Plan	0	0	0	0	0	20,000	0	0	0	0
10-327-27350 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	0	3,180,000	0	0	0
10-327-27351 - SWM Pond Cleaning	0	0	0	0	0	0	300,000	0	0	0
10-327-27390 - Climate Change Initiatives/Follow Up to Adaptation Plan	0	0	0	0	0	0	20,000	0	0	0
10-327-28350 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	0	0	3,330,000	0	0
10-327-28351 - SWM Pond Cleaning	0	0	0	0	0	0	0	300,000	0	0
10-327-28390 - Climate Change Initiatives/Follow Up to Adaptation Plan	0	0	0	0	0	0	0	20,000	0	0
10-327-29350 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	0	0	0	3,480,000	0

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10-327-29351 - SWM Pond Cleaning	0	0	0	0	0	0	0	0	300,000	0
10-327-29390 - Climate Change Initiatives/Follow Up to Adaptation Plan	0	0	0	0	0	0	0	0	20,000	0
10-327-30350 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	0	0	0	0	3,680,000
10-327-30351 - SWM Pond Cleaning	0	0	0	0	0	0	0	0	0	300,000
10-327-30390 - Climate Change Initiatives/Follow Up to Adaptation Plan	0	0	0	0	0	0	0	0	0	20,000
Total: 327 - STORM WATER	2,819,500	3,870,000	4,420,000	4,220,000	3,320,000	3,350,000	3,500,000	3,650,000	3,800,000	4,000,000
Total: 327 - Storm Sewer	2,819,500	3,870,000	4,420,000	4,220,000	3,320,000	3,350,000	3,500,000	3,650,000	3,800,000	4,000,000
410 - PARKS/OPEN SPACES										
410 - PARKS										
10-410-21401 - Memorial Park Rejuvenation PH 4	700,000	0	0	0	0	0	0	0	0	0
10-410-21402 - Sparrows Meadows Park PH 3	250,000	0	0	0	0	0	0	0	0	0
10-410-21403 - Chaffey Park Playground & Landscaping	250,000	0	0	0	0	0	0	0	0	0
10-410-21406 - General Park Maintenance	80,000	0	0	0	0	0	0	0	0	0
10-410-21407 - Dain East - Playground & Water Feature	1,500,000	0	0	0	0	0	0	0	0	0
10-410-21408 - Former John Deere - Playground & Water Feature	1,500,000	0	0	0	0	0	0	0	0	0
10-410-21409 - Thorold Rd. to Woodlawn Rd. - Phase 1 of 2	381,536	0	0	0	0	0	0	0	0	0
10-410-22400 - Memorial Park Rejuvenation PH 5	0	500,000	0	0	0	0	0	0	0	0
10-410-22402 - New Waterfront Park Development	0	150,000	0	0	0	0	0	0	0	0
10-410-22404 - Replace Park Playground & Related Landscaping	0	250,000	0	0	0	0	0	0	0	0
10-410-21405 - Woodlawn Rd. to Welland/Pelham Boundary - Phase 2 of 2	0	41,964	0	0	0	0	0	0	0	0
10-410-23400 - Memorial Park Rejuvenation PH 6	0	0	600,000	0	0	0	0	0	0	0
10-410-23401 - St George Park Large Playground	0	0	350,000	0	0	0	0	0	0	0
10-410-23402 - New Waterfront Park Development	0	0	150,000	0	0	0	0	0	0	0
10-410-23404 - Plymouth Park Lights	0	0	250,000	0	0	0	0	0	0	0
10-410-24400 - Memorial Park Rejuvenation PH 7	0	0	0	300,000	0	0	0	0	0	0
10-410-24401 - Maple Park Large Playground	0	0	0	300,000	0	0	0	0	0	0
10-410-24402 - New Waterfront Park Development	0	0	0	150,000	0	0	0	0	0	0
10-410-24403 - Vista Park	0	0	0	250,000	0	0	0	0	0	0
10-410-24404 - Burger Park Lights	0	0	0	350,000	0	0	0	0	0	0
10-410-25400 - Vista Park	0	0	0	0	250,000	0	0	0	0	0
10-410-25401 - Replace Park Playground & Related Landscaping II	0	0	0	0	200,000	0	0	0	0	0
10-410-25402 - New Waterfront Park Development	0	0	0	0	150,000	0	0	0	0	0
10-410-26400 - Vista Park	0	0	0	0	0	250,000	0	0	0	0
10-410-26401 - Replace Park Playground & Related Landscaping II	0	0	0	0	0	200,000	0	0	0	0
10-410-26402 - New Waterfront Park Development	0	0	0	0	0	150,000	0	0	0	0
10-410-26403 - River Road Dock Access - Welland River	0	0	0	0	0	50,000	0	0	0	0
10-410-27400 - Vista Park	0	0	0	0	0	0	250,000	0	0	0
10-410-27401 - Replace Park Playground & Related Landscaping	0	0	0	0	0	0	200,000	0	0	0
10-410-27402 - New Waterfront Park Development	0	0	0	0	0	0	150,000	0	0	0
10-410-28400 - Vista Park	0	0	0	0	0	0	0	250,000	0	0
10-410-28401 - Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	200,000	0	0
10-410-28402 - New Waterfront Park Development	0	0	0	0	0	0	0	150,000	0	0

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10-410-29400 - Vista Park	0	0	0	0	0	0	0	0	250,000	0
10-410-29401 - Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	0	200,000	0
10-410-29402 - New Waterfront Park Development	0	0	0	0	0	0	0	0	150,000	0
10-410-30400 - Vista Park	0	0	0	0	0	0	0	0	0	250,000
10-410-30401 - Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	0	0	200,000
10-410-30402 - New Waterfront Park Development	0	0	0	0	0	0	0	0	0	150,000
Total: 410 - PARKS	4,661,536	941,964	1,350,000	1,350,000	600,000	650,000	600,000	600,000	600,000	600,000
Total: 410 - PARKS/OPEN SPACES	4,661,536	941,964	1,350,000	1,350,000	600,000	650,000	600,000	600,000	600,000	600,000
412 - PLAYING FIELDS										
412 - PLAYING FIELDS										
10-412-23465 - LED Lighting Upgrades - Welland Stadium	0	0	15,000	0	0	0	0	0	0	0
Total: 412 - PLAYING FIELDS	0	0	15,000	0	0	0	0	0	0	0
Total: 412 - PLAYING FIELDS	0	0	15,000	0	0	0	0	0	0	0
429 - FACILITIES - MNTCE/LABOUR										
430 - FACILITIES - MNTCE/LABOUR										
10-430-21450 - Asset Management/Building Condition Assessments	25,000	0	0	0	0	0	0	0	0	0
10-430-21451 - Capital Painting Contract	50,000	0	0	0	0	0	0	0	0	0
10-430-21452 - Flooring Replacements	75,000	0	0	0	0	0	0	0	0	0
10-430-22450 - Asset Management/Building Condition Assessments	0	25,000	0	0	0	0	0	0	0	0
10-430-22451 - Capital Painting Contract	0	50,000	0	0	0	0	0	0	0	0
10-430-22452 - Flooring Replacements	0	75,000	0	0	0	0	0	0	0	0
10-430-23450 - Asset Management/Building Condition Assessments	0	0	5,000	0	0	0	0	0	0	0
10-430-23451 - Capital Painting Contract	0	0	25,000	0	0	0	0	0	0	0
10-430-23452 - Flooring Replacements	0	0	75,000	0	0	0	0	0	0	0
10-430-24450 - Asset Management/Building Condition Assessments	0	0	0	5,000	0	0	0	0	0	0
10-430-24451 - Capital Painting Contract	0	0	0	25,000	0	0	0	0	0	0
10-430-24452 - Flooring Replacements	0	0	0	75,000	0	0	0	0	0	0
10-430-24467 - Conservation Demand Management Plan Update	0	0	0	50,000	0	0	0	0	0	0
10-430-25450 - Asset Management/Building Condition Assessments	0	0	0	0	5,000	0	0	0	0	0
10-430-25451 - Capital Painting Contract	0	0	0	0	25,000	0	0	0	0	0
10-430-25452 - Flooring Replacements	0	0	0	0	75,000	0	0	0	0	0
10-430-26450 - Asset Management/Building Condition Assessments	0	0	0	0	0	15,000	0	0	0	0
10-430-26451 - Capital Painting Contract	0	0	0	0	0	25,000	0	0	0	0
10-430-26452 - Flooring Replacements	0	0	0	0	0	75,000	0	0	0	0
10-430-27450 - Asset Management/Building Condition Assessments	0	0	0	0	0	0	15,000	0	0	0
10-430-27451 - Capital Painting Contract	0	0	0	0	0	0	25,000	0	0	0
10-430-27452 - Flooring Replacements	0	0	0	0	0	0	75,000	0	0	0
10-430-28450 - Asset Management/Building Condition Assessments	0	0	0	0	0	0	0	15,000	0	0
10-430-28451 - Capital Painting Contract	0	0	0	0	0	0	0	25,000	0	0
10-430-28452 - Flooring Replacements	0	0	0	0	0	0	0	75,000	0	0
10-430-29450 - Asset Management/Building Condition Assessments	0	0	0	0	0	0	0	0	15,000	0
10-430-29451 - Capital Painting Contract	0	0	0	0	0	0	0	0	25,000	0

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10-430-29452 - Flooring Replacements	0	0	0	0	0	0	0	0	75,000	0
10-430-30458 - AMP/BCA	0	0	0	0	0	0	0	0	0	15,000
10-430-30459 - Capital Flooring Replacements	0	0	0	0	0	0	0	0	0	75,000
10-430-30460 - Capital Painting	0	0	0	0	0	0	0	0	0	25,000
Total: 430 - FACILITIES - MNTCE/LABOUR	150,000	150,000	105,000	155,000	105,000	115,000	115,000	115,000	115,000	115,000
432 - FACILITIES - ARENA										
10-432-21456 - Arena Pump Replacements	120,000	0	0	0	0	0	0	0	0	0
10-432-22461 - Youth Arena - Energy Audit	0	15,000	0	0	0	0	0	0	0	0
10-432-23457 - Youth Arena - Upgrades (Based on 2022 Energy Audit)	0	0	60,000	0	0	0	0	0	0	0
Total: 432 - FACILITIES - ARENA	120,000	15,000	60,000	0	0	0	0	0	0	0
434 - FACILITIES - WELLNESS COMPLEX										
10-434-22454 - WCWC - Replace Wood Canopies	0	10,000	0	0	0	0	0	0	0	0
10-434-22463 - WCWC washroom Exhaust Replacement	0	12,000	0	0	0	0	0	0	0	0
10-434-22464 - WCWC - Kitchen Roof Top Unit Replacement & AC Addition	0	50,000	0	0	0	0	0	0	0	0
10-434-28453 - Wellness Complex Work	0	0	0	0	0	0	0	26,000	0	0
Total: 434 - FACILITIES - WELLNESS COMPLEX	0	72,000	0	0	0	0	0	26,000	0	0
439 - FACILITIES - CIVIC CENTRE										
10-439-21459 - Civic Hall Vestibule Door Replacements	30,000	0	0	0	0	0	0	0	0	0
10-439-21469 - Civic Hall LED Lighting Upgrades	10,000	0	0	0	0	0	0	0	0	0
10-439-22458 - Civic Hall Roof Guards	0	12,000	0	0	0	0	0	0	0	0
10-439-22466 - Civic Front Phase 2 - Construction	0	350,000	0	0	0	0	0	0	0	0
10-439-24466 - Building Thermography for Electrical Safety - Civic Hall	0	0	0	20,000	0	0	0	0	0	0
Total: 439 - FACILITIES - CIVIC CENTRE	40,000	362,000	0	20,000	0	0	0	0	0	0
442 - FACILITIES - COURTHOUSE										
10-442-21458 - Courthouse Sliding Gate Replacement	20,000	0	0	0	0	0	0	0	0	0
10-442-21460 - Courthouse Fire Alarm System Upgrade - Panel Replacement	10,000	0	0	0	0	0	0	0	0	0
10-442-21463 - Courthouse Heating System - Condition Assessment/Energy Audit	15,000	0	0	0	0	0	0	0	0	0
10-442-22457 - Courthouse Heating System - Replacements (2021 Based on Condition Assessment)	0	300,000	0	0	0	0	0	0	0	0
10-442-23463 - Building Thermography For Electrical Safety - Courthouse	0	0	20,000	0	0	0	0	0	0	0
Total: 442 - FACILITIES - COURTHOUSE	45,000	300,000	20,000	0	0	0	0	0	0	0
443 - FACILITIES - OUTDOOR MULTI-SPORTS COMPLEX										
10-443-21499 - New Multi-purpose Outdoor Facility	2,750,000	0	0	0	0	0	0	0	0	0
Total: 443 - FACILITIES - OUTDOOR MULTI-SPORTS COMPLEX	2,750,000	0	0	0	0	0	0	0	0	0
444 - FACILITIES - SERVICE CENTRE										
10-444-21457 - PW Duel Hot Water Tank Replacement	25,000	0	0	0	0	0	0	0	0	0
10-444-21462 - PW Automatic Gate	60,000	0	0	0	0	0	0	0	0	0
10-444-21464 - Building Thermography for Electrical Safety - PW Building	20,000	0	0	0	0	0	0	0	0	0
10-444-21465 - PW Fuel Tank Removal	50,000	0	0	0	0	0	0	0	0	0
10-444-21466 - PW Salt Dome & Second Entrance – DESIGN –	70,000	0	0	0	0	0	0	0	0	0
10-444-22459 - PW Building - Energy Audit	0	30,000	0	0	0	0	0	0	0	0
10-444-22460 - PW Building - Window Replacement	0	30,000	0	0	0	0	0	0	0	0
10-444-22465 - PW Salt Dome & Second Entrance - CONSTRUCTION	0	1,000,000	0	0	0	0	0	0	0	0

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10-444-23456 - PW Building - Upgrades (Based on 2022 Energy Audit)	0	0	200,000	0	0	0	0	0	0	0
Total: 444 - FACILITIES - SERVICE CENTRE	225,000	1,060,000	200,000	0	0	0	0	0	0	0
447 - FACILITIES - WELLAND REC CANAL										
10-447-21455 - WIFC - Roof Remediation Works (Tower & Athlete Centre)	60,000	0	0	0	0	0	0	0	0	0
Total: 447 - FACILITIES - WELLAND REC CANAL	60,000	0	0	0	0	0	0	0	0	0
449 - FACILITIES - MUSEUM 140 KING										
10-449-21453 - Museum Building - Roof Replacement	265,000	0	0	0	0	0	0	0	0	0
10-449-22453 - Building Thermography for Electrical Safety - Museum	0	20,000	0	0	0	0	0	0	0	0
Total: 449 - FACILITIES - MUSEUM 140 KING	265,000	20,000	0	0	0	0	0	0	0	0
454 - FACILITIES - ANCILLARY BLDGS										
10-454-21454 - Maple Park Pool Building - Roof Replacement	90,000	0	0	0	0	0	0	0	0	0
10-454-22455 - LED Lighting Upgrades - Maple Pool Building	0	15,000	0	0	0	0	0	0	0	0
Total: 454 - FACILITIES - ANCILLARY BLDGS	90,000	15,000	0	0	0	0	0	0	0	0
459 - FACILITIES - FIRE HALLS										
10-459-21468 - Fire Hall #5 - East Roof Replacement	25,000	0	0	0	0	0	0	0	0	0
Total: 459 - FACILITIES - FIRE HALLS	25,000	0	0	0	0	0	0	0	0	0
Total: 429 - FACILITIES - MNTCE/LABOUR	3,770,000	1,994,000	385,000	175,000	105,000	115,000	115,000	141,000	115,000	115,000
447 - CANAL LANDS										
447 FACILITIES CANAL LANDS										
10-447-21500 - Canal Trail Improvements	75,000	0	0	0	0	0	0	0	0	0
10-447-22500 - Canal Trail Improvements	0	75,000	0	0	0	0	0	0	0	0
10-447-23500 - Canal Trail Improvements	0	0	75,000	0	0	0	0	0	0	0
10-447-23501 - Welland Boat Rental Equipment	0	0	45,000	0	0	0	0	0	0	0
10-447-24500 - Canal Trail Improvements	0	0	0	75,000	0	0	0	0	0	0
10-447-25500 - Canal Trail Improvements	0	0	0	0	75,000	0	0	0	0	0
10-447-26453 - WIFC Main Building Work	0	0	0	0	0	8,000	0	0	0	0
10-447-26500 - Canal Trail Improvements	0	0	0	0	0	75,000	0	0	0	0
10-447-26501 - Welland Boat Rental Equipment	0	0	0	0	0	45,000	0	0	0	0
10-447-27500 - Canal Trail Improvements	0	0	0	0	0	0	75,000	0	0	0
10-447-28500 - Canal Trail Improvements	0	0	0	0	0	0	0	75,000	0	0
10-447-29453 - WIFC Main Building Work	0	0	0	0	0	0	0	0	124,300	0
10-447-29454 - WIFC Tower Work	0	0	0	0	0	0	0	0	290,000	0
10-447-29500 - Canal Trail Improvements	0	0	0	0	0	0	0	0	75,000	0
10-447-29501 - Welland Boat Rental Equipment	0	0	0	0	0	0	0	0	45,000	0
10-447-30500 - Canal Trail Improvements	0	0	0	0	0	0	0	0	0	75,000
Total: 447 FACILITIES CANAL LANDS	75,000	75,000	120,000	75,000	75,000	128,000	75,000	75,000	534,300	75,000
Total: 447 - CANAL LANDS	75,000	75,000	120,000	75,000	75,000	128,000	75,000	75,000	534,300	75,000
710 - ECONOMIC DEVELOPMENT										
710 ECONOMIC DEVELOPMENT										
10-710-21550 - Appraisal Survey Cost	35,000	0	0	0	0	0	0	0	0	0
10-710-22550 - Appraisal Survey Cost	0	35,000	0	0	0	0	0	0	0	0
10-710-23550 - Appraisal Survey Cost	0	0	35,000	0	0	0	0	0	0	0

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10-710-24550 - Appraisal Survey Cost	0	0	0	35,000	0	0	0	0	0	0
10-710-25550 - Appraisal Survey Cost	0	0	0	0	35,000	0	0	0	0	0
10-710-26550 - Appraisal Survey Cost	0	0	0	0	0	35,000	0	0	0	0
10-710-27550 - Appraisal Survey Cost	0	0	0	0	0	0	35,000	0	0	0
10-710-28550 - Appraisal Survey Cost	0	0	0	0	0	0	0	35,000	0	0
10-710-29550 - Appraisal Survey Cost	0	0	0	0	0	0	0	0	35,000	0
10-710-30550 - Appraisal Survey Cost	0	0	0	0	0	0	0	0	0	35,000
Total: 710 ECONOMIC DEVELOPMENT	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Total: 710 - ECONOMIC DEVELOPMENT	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
810 - TRANSIT										
810 - TRANSIT										
10-810-21600 - Engine/Transmission/Refurbishment	80,000	0	0	0	0	0	0	0	0	0
10-810-21612 - New Transit Garage - Phase 2 of 2	1,320,000	0	0	0	0	0	0	0	0	0
10-810-21613 - Fareboxes/Revenue Equipment	30,000	0	0	0	0	0	0	0	0	0
10-810-22600 - Engines/Transmissions/Refurbishment	0	80,000	0	0	0	0	0	0	0	0
10-810-22605 - Specialized Bus	0	175,000	0	0	0	0	0	0	0	0
10-810-22610 - Terminal Upgrades	0	100,000	0	0	0	0	0	0	0	0
10-810-22614 - Seaway Mall Terminal upgrades	0	400,000	0	0	0	0	0	0	0	0
10-810-22615 - Conventional Low Floor Accessible Bus	0	625,000	0	0	0	0	0	0	0	0
10-810-22621 - Service Truck	0	65,000	0	0	0	0	0	0	0	0
10-810-23600 - Engines/Transmissions/Refurbishment	0	0	80,000	0	0	0	0	0	0	0
10-810-23610 - Terminal upgrades	0	0	100,000	0	0	0	0	0	0	0
10-810-23615 - Conventional Low Floor Accessible Bus	0	0	625,000	0	0	0	0	0	0	0
10-810-24600 - Engines/Transmissions. Refurbishment	0	0	0	80,000	0	0	0	0	0	0
10-810-24610 - Terminal upgrades	0	0	0	100,000	0	0	0	0	0	0
10-810-24615 - Conventional Low Floor Accessible Bus	0	0	0	625,000	0	0	0	0	0	0
10-810-25600 - Engines/Transmissions/Refurbishment	0	0	0	0	80,000	0	0	0	0	0
10-810-25605 - Specialized Bus	0	0	0	0	175,000	0	0	0	0	0
10-810-25610 - Terminal Upgrades	0	0	0	0	100,000	0	0	0	0	0
10-810-25615 - Conventional Low Floor Accessible Bus	0	0	0	0	625,000	0	0	0	0	0
10-810-26600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	80,000	0	0	0	0
10-810-26615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	625,000	0	0	0	0
10-810-26622 - Shuttle Cars	0	0	0	0	0	60,000	0	0	0	0
10-810-27600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	125,000	0	0	0
10-810-27615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	625,000	0	0	0
10-810-28600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	0	125,000	0	0
10-810-28615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	0	625,000	0	0
10-810-29600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	0	0	125,000	0
10-810-29615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	0	0	625,000	0
10-810-30600 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	0	0	0	125,000
10-810-30615 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	0	0	0	625,000
Total: 810 - TRANSIT	1,430,000	1,445,000	805,000	805,000	980,000	765,000	750,000	750,000	750,000	750,000

City of Welland - 2021 Tax Supported Capital Budget & 9 Year Forecast

as of December 15, 2020

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Total: 810 - TRANSIT	1,430,000	1,445,000	805,000	805,000	980,000	765,000	750,000	750,000	750,000	750,000
820 - WELLTRANS										
820 - WELLTRANS										
10-820-21615 - Conventional Low Floor Accessible Bus	625,000	0	0	0	0	0	0	0	0	0
Total: 820 - WELLTRANS	625,000	0	0	0	0	0	0	0	0	0
Total: 820 - WELLTRANS	625,000	0	0	0	0	0	0	0	0	0
825 - GENERAL- MISC										
825 - GENERAL MISC										
10-510-21651 - OFFICIAL PLAN UPDATE Phase 3 of 3	25,000	0	0	0	0	0	0	0	0	0
10-825-22650 - Green Energy Projects	0	250,000	0	0	0	0	0	0	0	0
10-825-24650 - Green Energy Projects	0	0	0	250,000	0	0	0	0	0	0
10-825-26650 - Green Energy Projects	0	0	0	0	0	250,000	0	0	0	0
10-825-28650 - Green Energy Projects	0	0	0	0	0	0	0	250,000	0	0
10-825-30650 - Green Energy Projects	0	0	0	0	0	0	0	0	0	250,000
Total: 825 - GENERAL MISC	25,000	250,000	0	250,000	0	250,000	0	250,000	0	250,000
Total: 825 - GENERAL- MISC	25,000	250,000	0	250,000	0	250,000	0	250,000	0	250,000
Total Expenses	44,423,436	19,868,332	22,312,395	26,055,564	18,783,742	21,779,000	21,226,466	24,405,005	24,212,666	26,045,887

**2021-2030 CAPITAL PROJECTS FORECAST
TAX SUPPORTED CAPITAL BUDGET
AS OF DECEMBER 15, 2020**

<u>FUNDING SOURCES</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>TOTAL</u>
Contribution from Operating Budget (Taxes)	5,028,230	5,963,230	6,363,230	6,763,230	7,163,230	7,563,230	7,963,230	8,363,230	8,763,230	9,163,230	73,097,300
New Debt *	14,752,124	10,609,552	12,575,723	15,912,482	8,233,142	10,820,771	9,860,496	12,631,179	12,031,867	13,464,124	120,891,460
Reserves	1,980,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	2,880,000
Cost Sharing	1,420,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	2,320,000
Grants-FGT	828,480	830,000	900,588	900,588	900,588	900,588	900,588	900,588	900,588	900,588	8,863,184
Grants-OCIF-F	950,916	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,950,916
*Grants-PGT	598,350	600,350	602,350	603,350	605,350	607,350	609,350	611,350	612,350	615,350	6,065,500
*Grants - Federal	381,536										381,536
Other Funding	17,750,000										17,750,000
*Payments- Humberstone Royalty Program (HPR)	0	265,200	270,504	275,914	281,432	287,061	292,802	298,658	304,631	302,595	2,578,797
Development Charges/Developer's Contributions	733,800	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,333,800
TOTAL	44,423,436	19,868,332	22,312,395	26,055,564	18,783,742	21,779,000	21,226,466	24,405,005	24,212,666	26,045,887	249,112,493
<u>CAPITAL SPENDING</u>											
Capital Spending per year	44,423,436	19,868,332	22,312,395	26,055,564	18,783,742	21,779,000	21,226,466	24,405,005	24,212,666	26,045,887	249,112,493
TOTAL	44,423,436	19,868,332	22,312,395	26,055,564	18,783,742	21,779,000	21,226,466	24,405,005	24,212,666	26,045,887	249,112,493
EXCESS/(UNFUNDED)	0	0	0	0	0	0	0	0	0	0	0

ASSUMPTIONS:

* - Based on current debt strategy of debt charges representing maximum of 11% of operating budget.

1. Annual Provincial Gas Tax grant (PGT) assumption based on 2020 allocation, less commitment for Transit Garage

2 Annual Federal Gas Tax grant (FGT) receipts as follows:

Payments of \$1,658,480 for 2021-2022 and \$1,730,588 onwards to 2030. Notes a portion on FGT is allocated to the rate supported budget;

3. Federal grant- ICIP -COVID-19 Resilience Infrastructure Stream

4. Beginning in 2022, Humberstone Royalty Payment (HRP) being applied to Community Improvements for the South side of Welland, increasing by 2% per annum until 2029

City of Welland - 2021 Rate Supported Capital Budget & 9 year Forecast

AS OF JANUARY 8, 2021

AS OF JANUARY 8,2021

Expenses

330 - SANITARY SEWERS

330 - WASTEWATER

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-330-21302 - Fleet Replacements Sanitary Eng	91,600	0	0	0	0	0	0	0	0	0
10-330-21700 - Water Meter Replacements	200,000	0	0	0	0	0	0	0	0	0
10-330-21702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	200,000	0	0	0	0	0	0	0	0	0
10-330-21704 - River Inflow Investigation & Install of Check Valves	100,000	0	0	0	0	0	0	0	0	0
10-330-21707 - Fourth Street Sanitary Sewer Replacement	275,000	0	0	0	0	0	0	0	0	0
10-330-21708 - Fifth Street Sewer Replacement	325,000	0	0	0	0	0	0	0	0	0
10-330-21709 - Sixth Street Sanitary Sewer Replacement	350,000	0	0	0	0	0	0	0	0	0
10-330-21714 - Clare Avenue Infrastructure Renewals (Wastewater)	150,000	0	0	0	0	0	0	0	0	0
10-330-21715 - Dain City Infiltration/Inflow Reduction Program	500,000	0	0	0	0	0	0	0	0	0
10-330-21717 - Hagar Street Sewer Bulkhead Removals	100,000	0	0	0	0	0	0	0	0	0
10-330-21718 - Lincoln / Coventry Area Inflow/Infiltration Reduction Investigation	150,000	0	0	0	0	0	0	0	0	0
10-330-21720 - Commercial St MSP & Ontario St Trunk Sewer (Phase 1)	150,000	0	0	0	0	0	0	0	0	0
10-330-21721 - Broadway Area Inflow/Infiltration Reduction Investigation	150,000	0	0	0	0	0	0	0	0	0
10-330-21722 - Sanitary Sewer Model Update	50,000	0	0	0	0	0	0	0	0	0
10-330-21753 - West Main Area (Niagara to PCD Phase 2-4 Design)(Wastewater)	30,000	0	0	0	0	0	0	0	0	0
10-330-21762 - Scholfield Avenue Infrastructure Renewals (Wastewater)	573,600	0	0	0	0	0	0	0	0	0
10-330-21763 - Southworth Street Infrastructure Renewals (Wastewater)	20,000	0	0	0	0	0	0	0	0	0
10-330-21764 - Broadway Area - Construction of Trunk Sanitary Sewer	2,000,000	0	0	0	0	0	0	0	0	0
10-330-21766 - Iva Street Construction - Development Agreement (Wastewater)	45,000	0	0	0	0	0	0	0	0	0
10-330-21772- Northaven Road Watermain Replacement (Wastewater)	240,000	0	0	0	0	0	0	0	0	0
10-330-21775 - Elizabeth Street West Infrastructure Renewals (Wastewater)	208,000	0	0	0	0	0	0	0	0	0
10-330-21776 - Riverbank Street Watermain Replacement (Wastewater)	200,000	0	0	0	0	0	0	0	0	0
10-330-21777 - State Street Watermain Replacement (Wastewater)	50,000	0	0	0	0	0	0	0	0	0
10-330-21778 - Parkdale Place Infrastructure Renewals (Wastewater)	200,000	0	0	0	0	0	0	0	0	0
10-330-21779 -Sanitary Sewer Separation/Replacements	1,825,000	0	0	0	0	0	0	0	0	0
10-330-22164 - Southworth Street - Gordon to McCabe	0	400,000	0	0	0	0	0	0	0	0
10-330-22165 - West Main Area Infrastructure Improvements	0	2,500,000	0	0	0	0	0	0	0	0
10-330-22170 - Commercial Street Area Infrastructure Improvements	0	3,000,000	0	0	0	0	0	0	0	0
10-330-22700 - Water Meter Replacements	0	200,000	0	0	0	0	0	0	0	0
10-330-22702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	200,000	0	0	0	0	0	0	0	0
10-330-22704 - Inflow / Infiltration Reduction	0	204,000	0	0	0	0	0	0	0	0
10-330-22706 - Private Site Disconnection (SWAP) Program	0	181,600	0	0	0	0	0	0	0	0
10-330-22709 - Catchbasin Separation Work	0	104,000	0	0	0	0	0	0	0	0
10-330-22711 - Patterson Avenue	0	195,000	0	0	0	0	0	0	0	0
10-330-22715 - Dain City Infiltration/Inflow Reduction Program	0	500,000	0	0	0	0	0	0	0	0
10-330-22730 - Broadway Area Inflow/Infiltration Reduction	0	500,000	0	0	0	0	0	0	0	0
10-330-22740 - Lincoln/Coventry Area I/I Reduction	0	500,000	0	0	0	0	0	0	0	0
10-330-22741 - Welland River Inflow Reduction	0	200,000	0	0	0	0	0	0	0	0

City of Welland - 2021 Rate Supported Capital Budget & 9 year Forecast

AS OF JANUARY 8, 2021

AS OF JANUARY 8, 2021

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-330-22770 - Broadway Area Infrastructure Improvements (Wastewater)	0	2,000,000	0	0	0	0	0	0	0	0
10-330-23165 - West Main Area Infrastructure Improvements	0	0	450,000	0	0	0	0	0	0	0
10-330-23170 - Commercial Street Area Infrastructure Improvements	0	0	2,000,000	0	0	0	0	0	0	0
10-330-23302 - Fleet Replacements Sanitary Eng	0	0	42,000	0	0	0	0	0	0	0
10-330-23370 - David Street Storm Sewer Replacement	0	0	700,000	0	0	0	0	0	0	0
10-330-23700 - Water Meter Replacements	0	0	200,000	0	0	0	0	0	0	0
10-330-23702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	200,000	0	0	0	0	0	0	0
10-330-23704 - Inflow / Infiltration Reduction	0	0	300,000	0	0	0	0	0	0	0
10-330-23706 - Private Side Disconnection (SWAP) Program	0	0	185,000	0	0	0	0	0	0	0
10-330-23708 - Sanitary Lateral Rehabilitation	0	0	50,000	0	0	0	0	0	0	0
10-330-23715 - Dain City Infiltration/Inflow Reduction Program	0	0	500,000	0	0	0	0	0	0	0
10-330-23730 - Broadway Area Inflow/Infiltration Reduction	0	0	500,000	0	0	0	0	0	0	0
10-330-23740 - Lincoln/Coventry Area I/I Reduction	0	0	500,000	0	0	0	0	0	0	0
10-330-23770 - Broadway Area Infrastructure Improvements (Wastewater)	0	0	2,000,000	0	0	0	0	0	0	0
10-330-24170 - Commercial Street Area Infrastructure Improvements	0	0	0	2,000,000	0	0	0	0	0	0
10-330-24370 - David Street Storm Sewer Replacement	0	0	0	700,000	0	0	0	0	0	0
10-330-24700 - Water Meter Replacements	0	0	0	200,000	0	0	0	0	0	0
10-330-24702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	200,000	0	0	0	0	0	0
10-330-24704 - Inflow / Infiltration Reduction	0	0	0	210,161	0	0	0	0	0	0
10-330-24706 - Private Side Disconnection (SWAP) Program	0	0	0	84,897	0	0	0	0	0	0
10-330-24708 - Sanitary Lateral Rehabilitation	0	0	0	51,000	0	0	0	0	0	0
10-330-24730 - Broadway Area Inflow/Infiltration Reduction	0	0	0	500,000	0	0	0	0	0	0
10-330-24740 - Lincoln/Coventry Area I/I Reduction	0	0	0	500,000	0	0	0	0	0	0
10-330-24770 - Broadway Area Infrastructure Improvements (Wastewater)	0	0	0	2,000,000	0	0	0	0	0	0
10-330-25170 - Commercial Street Area Infrastructure Improvements	0	0	0	0	2,000,000	0	0	0	0	0
10-330-25302 - Fleet Replacements Sanitary Eng	0	0	0	0	1,302	0	0	0	0	0
10-330-25700 - Water Meter Replacements	0	0	0	0	200,000	0	0	0	0	0
10-330-25701 - Asset Management Plan Update	0	0	0	0	25,000	0	0	0	0	0
10-330-25702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	200,000	0	0	0	0	0
10-330-25704 - Inflow / Infiltration Reduction	0	0	0	0	214,364	0	0	0	0	0
10-330-25706 - Private Side Disconnection (SWAP) Program	0	0	0	0	86,595	0	0	0	0	0
10-330-25730 - Broadway Area Inflow/Infiltration Reduction	0	0	0	0	500,000	0	0	0	0	0
10-330-25740 - Lincoln/Coventry Area I/I Reduction	0	0	0	0	500,000	0	0	0	0	0
10-330-25770 - Broadway Area Infrastructure Improvements (Wastewater)	0	0	0	0	2,000,000	0	0	0	0	0
10-330-26302 - Fleet Replacements Sanitary Eng	0	0	0	0	0	335,850	0	0	0	0
10-330-26700 - Water Meter Replacements	0	0	0	0	0	200,000	0	0	0	0
10-330-26702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	200,000	0	0	0	0
10-330-26704 - Inflow / Infiltration Reduction	0	0	0	0	0	218,651	0	0	0	0
10-330-26706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	88,326	0	0	0	0
10-330-26707 - Sewer Rehabilitation Program (Replace or Lining)	0	0	0	0	0	3,342,583	0	0	0	0
10-330-27302 - Fleet Replacements Sanitary Eng	0	0	0	0	0	0	31,400	0	0	0

City of Welland - 2021 Rate Supported Capital Budget & 9 year Forecast

AS OF JANUARY 8, 2021

AS OF JANUARY 8,2021

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-330-27700 - Water Meter Replacements	0	0	0	0	0	0	200,000	0	0	0
10-330-27702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	200,000	0	0	0
10-330-27704 - Inflow / Infiltration Reduction	0	0	0	0	0	0	223,024	0	0	0
10-330-27706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	0	90,093	0	0	0
10-330-27707 - Sewer Rehabilitation Program (Replace or Lining)	0	0	0	0	0	0	3,316,124	0	0	0
10-330-27708 - Sanitary Lateral Rehabilitations	0	0	0	0	0	0	54,060	0	0	0
10-330-28302 - Fleet Replacements Sanitary Eng	0	0	0	0	0	0	0	31,500	0	0
10-330-28700 - Water Meter Replacements	0	0	0	0	0	0	0	200,000	0	0
10-330-28702 - CSO & Sewer System Flow Level MonitoringCSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	0	200,000	0	0
10-330-28704 - Inflow / Infiltration Reduction	0	0	0	0	0	0	0	227,485	0	0
10-330-28706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	0	0	91,895	0	0
10-330-28707 - Sewer Rehabilitation Program (Replace or Lining)	0	0	0	0	0	0	0	3,385,269	0	0
10-330-28708 - Sanitary Lateral Rehabilitation	0	0	0	0	0	0	0	55,141	0	0
10-330-29302 - Fleet Replacements Sanitary Eng	0	0	0	0	0	0	0	0	39,400	0
10-330-29700 - Water Meter Replacements	0	0	0	0	0	0	0	0	200,000	0
10-330-29702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	0	0	200,000	0
10-330-29704 - Inflow / Infiltration Reduction	0	0	0	0	0	0	0	0	232,035	0
10-330-29706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	0	0	0	93,733	0
10-330-29707 - Sewer Rehabilitation Program (Replace or Lining)	0	0	0	0	0	0	0	0	3,443,352	0
10-330-29708 - Sanitary Lateral Rehabilitation	0	0	0	0	0	0	0	0	56,244	0
10-330-30300 - Fleet Replacements Sanitary Eng	0	0	0	0	0	0	0	0	0	6,450
10-330-30700 - Water Meter Replacements	0	0	0	0	0	0	0	0	0	200,000
10-330-30701 - Asset Management Plan Update	0	0	0	0	0	0	0	0	0	25,000
10-330-30702 - CSO & Sewer System Flow Level Monitoring (Mandatory)	0	0	0	0	0	0	0	0	0	200,000
10-330-30704 - Inflow / Infiltration Reduction	0	0	0	0	0	0	0	0	0	236,675
10-330-30706 - Private Side Disconnection (SWAP) Program	0	0	0	0	0	0	0	0	0	95,607
10-330-30707 - Sewer Rehabilitation Program (Replace or Lining)	0	0	0	0	0	0	0	0	0	3,585,349
10-330-30708 - Sanitary Lateral Rehabilitation	0	0	0	0	0	0	0	0	0	57,369
Total: 330 - WASTEWATER	8,183,200	10,684,600	7,627,000	6,446,058	5,727,261	4,385,410	4,114,701	4,191,290	4,264,764	4,406,450
Total: 330 - SANITARY SEWERS	8,183,200	10,684,600	7,627,000	6,446,058	5,727,261	4,385,410	4,114,701	4,191,290	4,264,764	4,406,450

910 - WATERWORKS

910 - WATERWORKS

10-910-21301 - Fleet Replacements Water Eng	238,300	0	0	0	0	0	0	0	0	0
10-910-21751 - Water Meter Replacements	200,000	0	0	0	0	0	0	0	0	0
10-910-21752 - Lead Service Replacement Program (Private Side)	25,000	0	0	0	0	0	0	0	0	0
10-910-21753 - West Main Area (Niagara to PCD Phase 2-4 Design)(Water)	30,000	0	0	0	0	0	0	0	0	0
10-910-21755 - Water Model Updates & Water Master Plan	25,000	0	0	0	0	0	0	0	0	0
10-910-21762 - Scholfield Avenue Infrastructure Renewals (Water)	169,200	0	0	0	0	0	0	0	0	0
10-910-21763 - Southworth Street Infrastructure Renewals (Water)	20,000	0	0	0	0	0	0	0	0	0
10-910-21764 - Broadway Area - Construction of Trunk Sanitary Sewer (Watermain)	1,000,000	0	0	0	0	0	0	0	0	0

City of Welland - 2021 Rate Supported Capital Budget & 9 year Forecast

AS OF JANUARY 8, 2021

AS OF JANUARY 8, 2021

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-910-21766 - Iva Street Construction - Development Agreement (Water)	25,000	0	0	0	0	0	0	0	0	0
10-910-21767 - Cady Street Road & Watermain Replacement (Water)	150,000	0	0	0	0	0	0	0	0	0
10-910-21771 - Sumbler Road Watermain Replacement	400,000	0	0	0	0	0	0	0	0	0
10-910-21772 - Northaven Road Watermain Replacement	280,000	0	0	0	0	0	0	0	0	0
10-910-21775 - Elizabeth Street West Infrastructure Renewals (Water)	175,000	0	0	0	0	0	0	0	0	0
10-910-21776 - Riverbank Street Watermain Replacement	250,000	0	0	0	0	0	0	0	0	0
10-910-21777 - State Street Watermain Replacement	100,000	0	0	0	0	0	0	0	0	0
10-910-21778 - Parkdale Place Infrastructure Renewals (Water)	160,000	0	0	0	0	0	0	0	0	0
10-910-21780 - Cast Iron Watermain Replacements	3,775,000	0	0	0	0	0	0	0	0	0
10-910-22164 - Southworth Street - Gordon to McCabe	0	350,000	0	0	0	0	0	0	0	0
10-910-22165 - West Main Area Infrastructure Improvements	0	1,000,000	0	0	0	0	0	0	0	0
10-910-22170 - Commercial Street Area Infrastructure Improvements	0	1,500,000	0	0	0	0	0	0	0	0
10-910-22301 - Fleet Replacements Water Eng	0	147,314	0	0	0	0	0	0	0	0
10-910-22751 - Water Meter Replacements	0	200,000	0	0	0	0	0	0	0	0
10-910-22752 - Lead Service Replacement Program (Private Side)	0	25,000	0	0	0	0	0	0	0	0
10-910-22755 - Water Model Updates	0	10,000	0	0	0	0	0	0	0	0
10-910-22757 - District Meter Installations & Water Loss Initiative	0	51,000	0	0	0	0	0	0	0	0
10-910-22758 - Patterson Avenue	0	220,000	0	0	0	0	0	0	0	0
10-910-22765 - Alberta Street Infrastructure Renewals (Water)	0	390,000	0	0	0	0	0	0	0	0
10-910-22770 - Broadway Area Infrastructure Improvements (Water)	0	1,000,000	0	0	0	0	0	0	0	0
10-910-23165 - West Main Area Infrastructure Improvements	0	0	400,000	0	0	0	0	0	0	0
10-910-23170 - Commercial Street Area Infrastructure Improvements	0	0	2,000,000	0	0	0	0	0	0	0
10-910-23301 - Fleet Replacements Water Eng	0	0	64,856	0	0	0	0	0	0	0
10-910-23370 - David Street Storm Sewer Replacement	0	0	700,000	0	0	0	0	0	0	0
10-910-23751 - Water Meter Replacements	0	0	200,000	0	0	0	0	0	0	0
10-910-23752 - Lead Service Replacement Program (Private Side)	0	0	25,000	0	0	0	0	0	0	0
10-910-23755 - Water Model Updates	0	0	10,000	0	0	0	0	0	0	0
10-910-23757 - District Meter Installations & Water Loss Initiative	0	0	52,020	0	0	0	0	0	0	0
10-910-23770 - Broadway Area Infrastructure Improvements	0	0	1,000,000	0	0	0	0	0	0	0
10-910-24170 - Commercial Street Area Infrastructure Improvements	0	0	0	2,000,000	0	0	0	0	0	0
10-910-24301 - Fleet Replacements Water Eng	0	0	0	280,277	0	0	0	0	0	0
10-910-24370 - David Street Storm Sewer Replacement	0	0	0	700,000	0	0	0	0	0	0
10-910-24751 - Water Meter Replacements	0	0	0	200,000	0	0	0	0	0	0
10-910-24752 - Lead Service Replacement Program (Private Side)	0	0	0	25,000	0	0	0	0	0	0
10-910-24755 - Water Model Updates	0	0	0	10,000	0	0	0	0	0	0
10-910-24757 - District Meter Installations & Water Loss Initiative	0	0	0	53,060	0	0	0	0	0	0
10-910-24770 - Broadway Area Infrastructure Improvements	0	0	0	1,000,000	0	0	0	0	0	0
10-910-25170 - Commercial Street Area Infrastructure Improvements	0	0	0	0	2,000,000	0	0	0	0	0
10-910-25301 - Fleet Replacements Water Eng	0	0	0	0	268,738	0	0	0	0	0
10-910-25751 - Water Meter Replacements	0	0	0	0	200,000	0	0	0	0	0
10-910-25752 - Lead Service Replacement Program (Private Side)	0	0	0	0	25,000	0	0	0	0	0

City of Welland - 2021 Rate Supported Capital Budget & 9 year Forecast

AS OF JANUARY 8, 2021

AS OF JANUARY 8, 2021

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
10-910-25755 - Water Model Updates	0	0	0	0	10,000	0	0	0	0	0
10-910-25757 - District Meter Installations & Water Loss Initiative	0	0	0	0	54,122	0	0	0	0	0
10-910-25770 - Broadway Area Infrastructure Improvements	0	0	0	0	1,000,000	0	0	0	0	0
10-910-26301 - Fleet Replacements Water Eng	0	0	0	0	0	369,150	0	0	0	0
10-910-26750 - Cast Iron Watermain Replacement Program	0	0	0	0	0	3,500,000	0	0	0	0
10-910-26751 - Water Meter Replacements	0	0	0	0	0	200,000	0	0	0	0
10-910-26752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	25,000	0	0	0	0
10-910-26755 - Water Model Updates	0	0	0	0	0	10,000	0	0	0	0
10-910-26757 - District Meter Installations & Water Loss Initiative	0	0	0	0	0	55,204	0	0	0	0
10-910-27301 - Fleet Replacements Water Eng	0	0	0	0	0	0	110,500	0	0	0
10-910-27750 - Cast Iron Watermain Replacement Program	0	0	0	0	0	0	3,800,000	0	0	0
10-910-27751 - Water Meter Replacements	0	0	0	0	0	0	200,000	0	0	0
10-910-27752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	0	25,000	0	0	0
10-910-27755 - Water Model Updates	0	0	0	0	0	0	10,000	0	0	0
10-910-27757 - District Meter Installations & Water Loss Initiative	0	0	0	0	0	0	56,308	0	0	0
10-910-28301 - Fleet Replacements Water Eng	0	0	0	0	0	0	0	62,800	0	0
10-910-28750 - Cast Iron Watermain Replacement Program	0	0	0	0	0	0	0	3,800,000	0	0
10-910-28751 - Water Meter Replacements	0	0	0	0	0	0	0	200,000	0	0
10-910-28752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	0	0	25,000	0	0
10-910-28755 - Water Model Updates	0	0	0	0	0	0	0	10,000	0	0
10-910-28757 - District Meter Installations & Water Loss Initiative	0	0	0	0	0	0	0	57,434	0	0
10-910-29301 - Fleet Replacements Water Eng	0	0	0	0	0	0	0	0	158,650	0
10-910-29750 - Cast Iron Watermain Replacement	0	0	0	0	0	0	0	0	3,800,000	0
10-910-29751 - Water Meter Replacements	0	0	0	0	0	0	0	0	200,000	0
10-910-29752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	0	0	0	25,000	0
10-910-29755 - Water Model Updates	0	0	0	0	0	0	0	0	10,000	0
10-910-29757 - District Meter Installations & Water Loss Initiative	0	0	0	0	0	0	0	0	58,583	0
10-910-30301 - Fleet Replacements Water Eng	0	0	0	0	0	0	0	0	0	164,800
10-910-30750 - Cast Iron Watermain Replacement	0	0	0	0	0	0	0	0	0	4,000,000
10-910-30751 - Water Meter Replacements	0	0	0	0	0	0	0	0	0	200,000
10-910-30752 - Lead Service Replacement Program (Private Side)	0	0	0	0	0	0	0	0	0	25,000
10-910-30755 - Water Model Updates	0	0	0	0	0	0	0	0	0	10,000
10-910-30757 - District Meter Installations & Water Loss Initiative	0	0	0	0	0	0	0	0	0	59,755
Total: 910 - WATERWORKS	7,022,500	4,893,314	4,451,876	4,268,337	3,557,860	4,159,354	4,201,808	4,155,234	4,252,233	4,459,555
Total: 910 - WATERWORKS	7,022,500	4,893,314	4,451,876	4,268,337	3,557,860	4,159,354	4,201,808	4,155,234	4,252,233	4,459,555
Total Expenses	15,205,700	15,577,914	12,078,876	10,714,395	9,285,121	8,544,764	8,316,509	8,346,524	8,516,997	8,866,005

**2021-2030 CAPITAL PROJECTS FORECAST
RATE SUPPORTED CAPITAL BUDGET
AS OF JANUARY 8, 2021**

FUNDING SOURCES	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	TOTAL
Capital from Rate Budget (CASH)	3,817,120	3,893,462	3,971,332	4,050,758	4,131,773	4,214,409	4,298,697	4,384,671	4,472,364	4,561,812	41,796,399
Debt	9,186,768	9,555,972	6,777,544	5,333,637	3,823,348	3,000,355	2,687,812	2,631,853	2,714,633	2,974,194	48,686,116
Reserves	0	0	0	0	0	0	0	0	0	0	0
Partnerships/Cost Sharing	400,000	800,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,400,000
Development Charges	971,812	500,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	2,271,812
Grants-FGT	830,000	828,480	830,000	830,000	830,000	830,000	830,000	830,000	830,000	830,000	8,298,480
TOTAL	15,205,700	15,577,914	12,078,876	10,714,395	9,285,121	8,544,764	8,316,509	8,346,524	8,516,997	8,866,006	105,452,805
CAPITAL SPENDING											
Waterworks	7,022,500	4,893,314	4,451,876	4,268,337	3,557,860	4,159,354	4,201,808	4,155,234	4,252,233	4,459,555	45,422,071
Wastewater	8,183,200	10,684,600	7,627,000	6,446,058	5,727,261	4,385,410	4,114,701	4,191,290	4,264,764	4,406,450	60,030,734
TOTAL	15,205,700	15,577,914	12,078,876	10,714,395	9,285,121	8,544,764	8,316,509	8,346,524	8,516,997	8,866,005	105,452,805
EXCESS/(UNFUNDED)	0	0	0	0	0	0	0	0	0	0	0