



2020

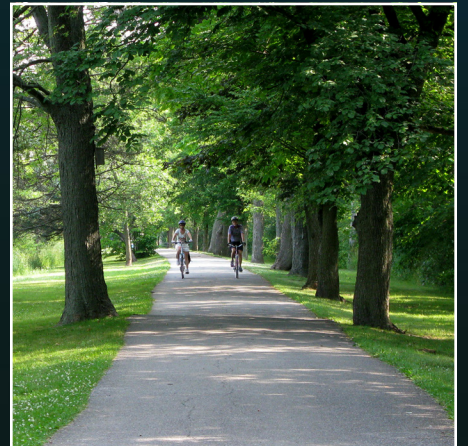
Current and Capital

BUDGETS

Corporation of the City of Welland



Bridging the past, present and future



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MEMBERS OF COUNCIL

MAYOR

Frank Campion

**WARD 1 Mary Ann Grimaldi
Adam Moote**

**WARD 4 Tony DiMarco
Bryan Green**

**WARD 2 David McLeod
Leo Van Vliet**

**WARD 5 Claudette Richard
Graham Speck**

**WARD 3 John Chiocchio
Lucas Spinosa**

**WARD 6 Bonnie Fokkens
Jim Larouche**

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***OPERATING
BUDGET
SUMMARY
2020***

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**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
REVENUES**

DEPARTMENT OR BUDGET UNIT	2019 Budget	2020 Budget	2019 Budget vs 2020 Budget	
			Increase/(Decrease) \$	%
110 MAYOR'S OFFICE	0	0	\$0	0.00%
111 COUNCILLORS	0	0	\$0	0.00%
112 CHIEF ADMINSTRATIVE OFFICER	0	0	\$0	0.00%
120 CLERKS	114,500	114,500	\$0	0.00%
125 COMMUNICATIONS	25,000	25,000	\$0	0.00%
130 FINANCE	178,000	178,000	\$0	0.00%
131 INFORMATION SERVICES	0	0	\$0	0.00%
134 TAXATION & GENERAL REVENUES	53,758,980	56,370,046	\$2,611,066	4.86%
135 GENERAL EXPENDITURES	0	0	\$0	0.00%
139 GRANTS	0	0	\$0	0.00%
140 LEGAL	0	1,500	\$1,500	100.00%
150 HUMAN RESOURCES	0	0	\$0	0.00%
210 FIRE	49,500	49,500	\$0	0.00%
310 ENGINEERING-ADMINISTRATION	212,549	195,945	-\$16,604	-7.81%
315 STREET LIGHTING	0	0	\$0	0.00%
316 SIDEWALKS	0	0	\$0	0.00%
320 ROADWAYS	0	0	\$0	0.00%
321 TRAFFIC CONTROL	17,000	17,000	\$0	0.00%
322 WINTER CONTROL	0	0	\$0	0.00%
323 FLEET	50,000	50,000	\$0	0.00%
325 PUBLIC WORKS	0	0	\$0	0.00%
327 STORM SEWERS	0	0	\$0	0.00%
350 CROSSING GUARDS	0	0	\$0	0.00%
380 PARKING METERS	437,750	437,750	\$0	0.00%
405 RECREATION - PROGRAMS & SERV	549,000	549,400	\$400	0.07%
410 PARKS & OPEN SPACES	35,000	32,400	-\$2,600	-7.43%
412 PLAYING FIELDS	69,750	71,725	\$1,975	2.83%
415 URBAN FORESTRY	0	0	\$0	0.00%
FACILITIES - SEE ATTACHED	2,934,036	2,883,310	-\$50,726	-1.73%
510 DEVELOPMENT SERVICES	405,325	410,727	\$5,402	1.33%
520 BUILDING & LICENSING	639,850	760,150	\$120,300	18.80%
525 BY-LAW ENFORCEMENT	68,600	68,600	\$0	0.00%
710 ECONOMIC DEVELOPMENT	30,000	30,000	\$0	0.00%
810 TRANSIT - ADMINISTRATION	1,319,425	1,392,081	\$72,656	5.51%
812 TRANSIT - BUS DRIVERS	0	0	\$0	0.00%
814 TRANSIT - MAINTENANCE	60,000	90,942	\$30,942	51.57%
816 TRANSIT - INTER MUNICIPAL SR/	2,232,783	3,159,058	\$926,275	41.49%
820 WELLTRANS - ADMINISTRATION	32,000	28,573	-\$3,427	-10.71%
824 WELLTRANS - BUS DRIVERS	0	0	\$0	0.00%
826 WELLTRANS - MAINTENANCE	0	0	\$0	0.00%
	63,219,048	66,916,207	\$3,697,159	5.85%
330 WASTEWATER	15,679,870	16,268,211	\$588,341	3.75%
910 WATERWORKS	12,110,563	12,882,123	\$771,560	6.37%
	91,009,481	96,066,541	\$5,057,060	5.56%

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2019 Budget	2020 Budget	2019 Budget vs 2020 Budget	
			Increase/(Decrease) \$	%
110 MAYOR'S OFFICE	98,531	121,070	\$22,539	22.88%
111 COUNCILLORS	382,970	310,805	-\$72,165	-18.84%
112 CHIEF ADMINSITRATIVE OFFICER	512,998	531,519	\$18,521	3.61%
120 CLERKS	715,505	760,474	\$44,969	6.28%
125 COMMUNICATIONS	244,110	245,500	\$1,390	0.57%
130 FINANCE	1,304,843	1,771,305	\$466,462	35.75%
131 INFORMATION SERVICES	1,579,189	1,590,451	\$11,262	0.71%
134 TAXATION & GENERAL REVENUES	0	0	\$0	0.00%
135 GENERAL EXPENDITURES	16,641,845	18,368,061	\$1,726,216	10.37%
139 GRANTS	2,918,754	2,982,519	\$63,765	2.18%
140 LEGAL	263,753	242,403	-\$21,350	-8.09%
150 HUMAN RESOURCES	1,242,360	848,873	-\$393,487	-31.67%
210 FIRE	8,719,850	9,441,847	\$721,997	8.28%
310 ENGINEERING-ADMINISTRATION	1,860,076	1,818,414	-\$41,662	-2.24%
315 STREET LIGHTING	429,250	404,250	-\$25,000	-5.82%
316 SIDEWALKS	77,989	82,070	\$4,081	5.23%
320 ROADWAYS	1,587,321	1,573,684	-\$13,637	-0.86%
321 TRAFFIC CONTROL	390,960	420,060	\$29,100	7.44%
322 WINTER CONTROL	911,482	1,109,855	\$198,373	21.76%
323 FLEET	875,371	1,075,466	\$200,095	22.86%
325 PUBLIC WORKS	1,361,279	1,254,146	-\$107,133	-7.87%
327 STORM SEWERS	163,548	162,339	-\$1,209	-0.74%
350 CROSSING GUARDS	346,296	352,377	\$6,081	1.76%
380 PARKING METERS	444,075	483,868	\$39,793	8.96%
405 RECREATION - PROGRAMS & SERV	1,782,157	1,864,343	\$82,186	4.61%
410 PARKS & OPEN SPACES	1,882,871	1,940,144	\$57,273	3.04%
412 PLAYING FIELDS	177,753	182,767	\$5,014	2.82%
415 URBAN FORESTRY	734,785	737,460	\$2,675	0.36%
FACILITIES - SEE ATTACHED	5,971,437	6,112,743	\$141,306	2.37%
510 DEVELOPMENT SERVICES	1,344,047	1,288,759	-\$55,288	-4.11%
520 BUILDING & LICENSING	835,979	807,837	-\$28,142	-3.37%
525 BY-LAW ENFORCEMENT	619,272	690,739	\$71,467	11.54%
710 ECONOMIC DEVELOPMENT	564,192	641,487	\$77,295	13.70%
810 TRANSIT - ADMINISTRATION	75,738	-223,439	-\$299,177	-395.02%
812 TRANSIT - BUS DRIVERS	2,193,960	1,933,967	-\$259,993	-11.85%
814 TRANSIT - MAINTENANCE	1,448,566	1,498,661	\$50,095	3.46%
816 TRANSIT - INTER MUNICIPAL SR/	1,999,877	2,936,614	\$936,737	46.84%
820 WELLTRANS - ADMINISTRATION	111,971	123,907	\$11,936	10.66%
824 WELLTRANS - BUS DRIVERS	330,467	345,241	\$14,774	4.47%
826 WELLTRANS - MAINTENANCE	73,621	83,621	\$10,000	13.58%
	63,219,048	66,916,207	\$3,697,159	5.85%
330 WASTEWATER	15,679,870	16,268,211	\$588,341	3.75%
910 WATERWORKS	12,110,563	12,882,123	\$771,560	6.37%
	91,009,481	96,066,541	\$5,057,060	5.56%

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
NET EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2019 Budget	2020 Budget	2019 Budget vs 2020 Budget	
			Increase/(Decrease) \$	%
110 MAYOR'S OFFICE	98,531	121,070	\$22,539	22.88%
111 COUNCILLORS	382,970	310,805	-\$72,165	-18.84%
112 CHIEF ADMINSTRATIVE OFFICER	512,998	531,519	\$18,521	3.61%
120 CLERKS	601,005	645,974	\$44,969	7.48%
125 COMMUNICATIONS	219,110	220,500	\$1,390	0.63%
130 FINANCE	1,126,843	1,593,305	\$466,462	41.40%
131 INFORMATION SERVICES	1,579,189	1,590,451	\$11,262	0.71%
134 TAXATION & GENERAL REVENUES	-53,758,980	-56,370,046	-\$2,611,066	4.86%
135 GENERAL EXPENDITURES	16,641,845	18,368,061	\$1,726,216	10.37%
139 GRANTS	2,918,754	2,982,519	\$63,765	2.18%
140 LEGAL	263,753	240,903	-\$22,850	-8.66%
150 HUMAN RESOURCES	1,242,360	848,873	-\$393,487	-31.67%
210 FIRE	8,670,350	9,392,347	\$721,997	8.33%
310 ENGINEERING-ADMINISTRATION	1,647,527	1,622,469	-\$25,058	-1.52%
315 STREET LIGHTING	429,250	404,250	-\$25,000	-5.82%
316 SIDEWALKS	77,989	82,070	\$4,081	5.23%
320 ROADWAYS	1,587,321	1,573,684	-\$13,637	-0.86%
321 TRAFFIC CONTROL	373,960	403,060	\$29,100	7.78%
322 WINTER CONTROL	911,482	1,109,855	\$198,373	21.76%
323 FLEET	825,371	1,025,466	\$200,095	24.24%
325 PUBLIC WORKS	1,361,279	1,254,146	-\$107,133	-7.87%
327 STORM SEWERS	163,548	162,339	-\$1,209	-0.74%
350 CROSSING GUARDS	346,296	352,377	\$6,081	1.76%
380 PARKING METERS	6,325	46,118	\$39,793	629.14%
405 RECREATION - PROGRAMS & SERV	1,233,157	1,314,943	\$81,786	6.63%
410 PARKS & OPEN SPACES	1,847,871	1,907,744	\$59,873	3.24%
412 PLAYING FIELDS	108,003	111,042	\$3,039	2.81%
415 URBAN FORESTRY	734,785	737,460	\$2,675	0.36%
FACILITIES - SEE ATTACHED	3,037,401	3,229,433	\$192,032	6.32%
510 DEVELOPMENT SERVICES	938,722	878,032	-\$60,690	-6.47%
520 BUILDING & LICENSING	196,129	47,687	-\$148,442	-75.69%
525 BY-LAW ENFORCEMENT	550,672	622,139	\$71,467	12.98%
710 ECONOMIC DEVELOPMENT	534,192	611,487	\$77,295	14.47%
810 TRANSIT - ADMINISTRATION	-1,243,687	-1,615,520	-\$371,833	29.90%
812 TRANSIT - BUS DRIVERS	2,193,960	1,933,967	-\$259,993	-11.85%
814 TRANSIT - MAINTENANCE	1,388,566	1,407,719	\$19,153	1.38%
816 TRANSIT - INTER MUNICIPAL SR/	-232,906	-222,444	\$10,462	-4.49%
820 WELLTRANS - ADMINISTRATION	79,971	95,334	\$15,363	19.21%
824 WELLTRANS - BUS DRIVERS	330,467	345,241	\$14,774	4.47%
826 WELLTRANS - MAINTENANCE	73,621	83,621	\$10,000	13.58%
	0	0	\$0	0.00%
330 WASTEWATER	0	0	\$0	0.00%
910 WATERWORKS	0	0	\$0	0.00%
	0	0	\$0	0.00%

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
FACILITIES**

DEPARTMENT OR BUDGET UNIT	<u>REVENUES</u>		<u>EXPENDITURES</u>		<u>NET EXPENDITURES</u>		<u>NET EXPENDITURES</u>	
	2019 BUDGET	2020 BUDGET	2019 BUDGET	2020 BUDGET	2019 BUDGET	2020 BUDGET	2019 vs 2020 \$	%
420 FAC - CEMETERIES	67,710	67,710	107,102	108,981	-39,392	-41,271	-\$1,879	4.77%
430 FAC - MNTCE & LABOUR	0	0	411,390	407,725	-411,390	-407,725	\$3,665	-0.89%
432 FAC - ARENA	489,750	456,000	1,002,277	1,038,440	-512,527	-582,440	-\$69,913	13.64%
434 FAC - SENIOR CITIZENS CENTRE	15,200	15,200	378,092	400,234	-362,892	-385,034	-\$22,142	6.10%
436 FAC - MARKETS	44,750	44,750	96,476	97,996	-51,726	-53,246	-\$1,520	2.94%
438 FAC - SWIMMING POOLS	200	200	335,698	330,380	-335,498	-330,180	\$5,318	-1.59%
439 FAC - CIVIC SQUARE	101,000	116,000	612,295	617,248	-511,295	-501,248	\$10,047	-1.97%
442 FAC - COURTHOUSE	489,008	475,075	489,008	475,075	0	0	\$0	0.00%
444 FAC - MUNICIPAL SERVICE CENTRE	0	0	192,721	193,063	-192,721	-193,063	-\$342	0.18%
445 FAC - WOODLAWN RD	1,141,248	1,116,805	1,141,248	1,116,805	0	0	\$0	0.00%
446 FAC - SPORTS COMPLEX (QUAKER RD)	32,000	32,300	73,249	80,143	-41,249	-47,843	-\$6,594	15.99%
447 FAC - WELLAND REC CANAL	522,500	523,500	562,247	674,912	-39,747	-151,412	-\$111,665	280.94%
448 FAC - COOKS MILLS HALL	1,750	1,800	20,618	20,004	-18,868	-18,204	\$664	-3.52%
449 FAC - 140 KING STREET (MUSEUM)	0	0	85,530	85,528	-85,530	-85,528	\$2	0.00%
450 FAC - HOOKER STREET	1,000	1,050	17,080	16,437	-16,080	-15,387	\$693	-4.31%
452 FAC - C.L. PINARD COMMUNITY CTR	420	420	26,134	26,956	-25,714	-26,536	-\$822	3.20%
454 FAC - ANCILLARY BLDGS	2,500	2,500	76,959	74,097	-74,459	-71,597	\$2,862	-3.84%
457 FAC - TRANSIT TERMINAL	0	0	47,967	50,463	-47,967	-50,463	-\$2,496	5.20%
458 FAC - TRANSIT FEDERAL RD	0	0	98,889	99,828	-98,889	-99,828	-\$939	0.95%
459 FAC - FIRE HALLS	0	0	126,957	128,799	-126,957	-128,799	-\$1,842	1.45%
461 FAC - CHIPPAWA PARK COMM CENTRE	25,000	30,000	69,500	69,629	-44,500	-39,629	\$4,871	-10.95%
	2,934,036	2,883,310	5,971,437	6,112,743	-3,037,401	-3,229,433	-\$192,032	6.32%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

	2019	2020	2019 vs 2020 Budget	
	Budget	Budget	Increase/ (Decrease)	
			\$	%
Revenues				
DIVIDEND INCOME				
330120 - DIVIDEND INCOME	600,000	650,000	\$50,000	8.33%
FEES AND SERVICE CHARGES				
320230 - FEE/SC - MARRIAGE ADMIN FEE	13,000	13,000	\$0	0.00%
320270 - FEE/SC - MARKET FEES	35,000	35,000	\$0	0.00%
320290 - FEE/SC - BURIAL PERMITS	10,000	10,000	\$0	0.00%
320300 - FEE/SC - LTR COMPLIANCE	11,000	15,000	\$4,000	36.36%
320310 - FEE/SC - PHOTOCOPYING	1,500	1,500	\$0	0.00%
320320 - FEE/SC - COMMISSIONERS	3,000	3,000	\$0	0.00%
320340 - FEE/SC - TAX REGISTER	40,000	40,000	\$0	0.00%
320350 - FEE/SC - TAX/WTR CERT	27,500	27,500	\$0	0.00%
320360 - FEE/SC - LEGAL FEES	0	1,500	\$1,500	100.00%
320370 - FEE/SC - INSPECTION FEES	188,849	172,245	-\$16,604	-8.79%
320380 - FEE/SC - TENDER FEES	3,000	3,000	\$0	0.00%
320390 - FEE/SC - EXTRNL SERVICES	16,000	16,000	\$0	0.00%
320410 - FEE/SC - EQUIP RENTALS	90,700	92,200	\$1,500	1.65%
320440 - FEE/SC - SOCCER FIELDS	2,550	2,550	\$0	0.00%
320450 - FEE/SC - BALL DIAMONDS	78,000	78,200	\$200	0.26%
320460 - FEE/SC - MISCELLANEOUS	36,010	36,510	\$500	1.39%
320470 - FEE/SC - ACCT ADMIN	26,000	26,000	\$0	0.00%
320480 - FEE/SC - ADVERTISING	83,750	100,000	\$16,250	19.40%
320490 - FEE/SC - POOLS	15,300	15,300	\$0	0.00%
320500 - FEE/SC - SUMMER CAMPS	112,500	125,000	\$12,500	11.11%
320510 - FEE/SC - ADULT PROGRAMS	66,800	68,000	\$1,200	1.80%
320520 - FEE/SC - CHILD PROGRAMS	40,200	33,000	-\$7,200	-17.91%
320530 - FEE/SC - PRINTING	300	300	\$0	0.00%
320550 - FEE/SC - SPORTS PROMO	2,000	2,000	\$0	0.00%
320560 - FEE/SC - SENIOR PROGRAMS	73,100	67,500	-\$5,600	-7.66%
320570 - FEE/SC - MEMBERSHIPS	58,600	58,600	\$0	0.00%
320590 - FEE/SC - GRAVE OPENINGS	36,000	36,000	\$0	0.00%
320600 - FEE/SC - GRAVE SALES	13,500	13,500	\$0	0.00%
320610 - FEE/SC - FNDTNS/MARKERS	7,200	7,200	\$0	0.00%
320640 - FEE/SC - ADMINISTRATION	31,500	31,500	\$0	0.00%
320650 - FEE/SC - APPLICATION FEES	180,325	185,727	\$5,402	3.00%
320660 - FEE/SC - WEED CUTTING	25,000	25,000	\$0	0.00%
320680 - FEE/SC - ICE RENTALS	435,000	400,000	-\$35,000	-8.05%
320690 - FEE/SC - PUBLIC SKATING	10,000	10,000	\$0	0.00%
320710 - FEE/SC - SMOKE ALARMS	1,000	1,000	\$0	0.00%
320730 - FEE/SC - CHARTERS	7,400	8,000	\$600	8.11%
320740 - FEE/SC - FARES	835,000	911,573	\$76,573	9.17%
320800 - FEE/SC - PROMOTIONAL ITEMS	100	0	-\$100	-100.00%
320810 - FEE/SC - ENG REVIEW/INSPECTION	37,000	37,000	\$0	0.00%
320820 - FEE/SC - INTER MUNICIPAL FARES	2,430,908	3,475,058	\$1,044,150	42.95%
320830 - FEE/SC - YOUTH PROGRAMS	100	0	-\$100	-100.00%
320840 - FEE/SC - HYDRO	4,200	6,175	\$1,975	47.02%
320850 - FEE/SC - FIREWORKS	1,000	1,000	\$0	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

	2019 Budget	2020 Budget	2019 vs 2020 Budget Increase/ (Decrease)	
			\$	%
320860 - FEE/SC - INSURANCE	1,750	1,750	\$0	0.00%
320870 - FEE/SC - ADD TO TAX ROLL	29,000	29,000	\$0	0.00%
320880 - FEE/SC - TAXES VERBAL REQUEST	40,000	40,000	\$0	0.00%
320900 - FEE/SC - BROCK/NC FARES	261,900	136,081	-\$125,819	-48.04%
320910 - FEE/SC - ARTS & CULTURE PROGRM	25,000	25,000	\$0	0.00%
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	97,800	94,500	-\$3,300	-3.37%
320940 - FEE/SC - FOOD SERVICES	27,500	28,500	\$1,000	3.64%
330010 - FINES	300,000	300,000	\$0	0.00%
330020 - NSF CHARGES	10,000	10,000	\$0	0.00%
330030 - MAGISTRATE PROCEEDS	250	250	\$0	0.00%
330050 - PEN/INTEREST ON TAXES	1,100,000	1,100,000	\$0	0.00%
330080 - PROVINCIAL OFFENCES ACT	50,000	50,000	\$0	0.00%
GAIN ON ASSET DISPOSAL				
330200 - SALE OF EQUIPMENT	58,000	58,000	\$0	0.00%
GOVERNMENT GRANTS				
320010 - UNCONDITIONAL GRANTS ONT	3,856,875	4,292,000	\$435,125	11.28%
320040 - FEDERAL GRANTS	1,586,372	1,586,372	\$0	0.00%
320050 - ONTARIO SPECIFIC GRANTS	981,763	1,000,700	\$18,937	1.93%
320150 - OTHER GRANTS	732,955	732,955	\$0	0.00%
320200 - OTHER MUNICIPAL GRANTS	220,000	220,000	\$0	0.00%
INTEREST INCOME				
330060 - INTEREST INCOME	10,000	10,000	\$0	0.00%
INVESTMENT INCOME				
330090 - SUBSIDIARY INVESTMENT	843,750	356,250	-\$487,500	-57.78%
330100 - INVESTMENT INCOME	640,500	640,500	\$0	0.00%
LICENSES AND PERMITS				
330550 - ON STREET/SNOW REMOVAL PERMITS	1,500	1,500	\$0	0.00%
340010 - LIC - BUSINESS	7,000	7,000	\$0	0.00%
340020 - LIC - BINGO/LOTTERY	50,000	50,000	\$0	0.00%
340030 - LIC - MARRIAGE	35,000	35,000	\$0	0.00%
340040 - LIC - PLUMBING	2,800	2,800	\$0	0.00%
340500 - PERMITS - GENERAL	630,000	750,000	\$120,000	19.05%
340530 - PERMITS - SIGNS	2,500	2,500	\$0	0.00%
340540 - PERMITS - POOLS	6,000	6,000	\$0	0.00%
OTHER REVENUE				
320770 - DISCOUNTS	500	500	\$0	0.00%
330150 - SALE OF PUBLICATIONS	350	350	\$0	0.00%
330250 - DONATIONS	51,000	36,000	-\$15,000	-29.41%
330290 - THIRD PARTY REVENUE	1,141,248	1,116,805	-\$24,443	-2.14%
330300 - COST SHARING	100,000	115,000	\$15,000	15.00%
330320 - SUBDIVIDERS CONTRIBUTION	1,000	1,000	\$0	0.00%
330360 - MISCELLANEOUS	177,500	179,942	\$2,442	1.38%
PARKING REVENUE				
330470 - LOT 1 - COURTHOUSE	90,000	90,000	\$0	0.00%
330540 - LOT 8 - PLYMOUTH/CHURCHILL	46,000	46,000	\$0	0.00%
RENTS & LEASES				
330400 - RENTS & LEASES	676,983	677,016	\$33	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

	2019 Budget	2020 Budget	2019 vs 2020 Budget Increase/ (Decrease)	
			\$	%
RESERVES & RESERVE FUNDS				
350510 - RES FUND - SICK LEAVE	40,304	0	-\$40,304	-100.00%
350690 - RES FUND - EMP BENEFITS	250,000	250,000	\$0	0.00%
REV-PILS				
310300 - PIL - GVMT SERVICES	82,000	84,000	\$2,000	2.44%
310310 - PIL - PWC & CANADA POST	21,000	21,000	\$0	0.00%
310320 - PIL - CANADA ENT. SLSA	38,000	38,000	\$0	0.00%
310340 - PIL - ONTARIO HYDRO	88,600	91,000	\$2,400	2.71%
310350 - PIL - REGION	310,000	320,000	\$10,000	3.23%
310360 - PIL - WELLAND HYDRO	41,000	41,000	\$0	0.00%
310380 - PIL - NIAGARA COLLEGE	250,000	275,000	\$25,000	10.00%
310390 - PIL - HOSPITAL	21,500	18,000	-\$3,500	-16.28%
310410 - PIL - RAILWAYS(ACREAGE)	42,000	43,500	\$1,500	3.57%
TAXATION REVENUE				
310010 - TAXES	41,997,713	44,509,555	\$2,511,842	5.98%
310100 - LOCAL IMPROVEMENTS	19	19	\$0	0.00%
310130 - BUS IMPROVEMENT AREAS	154,224	154,224	\$0	0.00%
310210 - TAXES - SUPPLEMENTAL	300,000	400,000	\$100,000	33.33%
Total Revenues	63,219,048	66,916,207	\$3,697,159	5.85%
Expenses				
ADMINISTRATIVE EXPENSE				
520010 - OFFICE EQUIP/SUPPLIES	126,725	134,225	\$7,500	5.92%
520020 - POSTAGE	52,250	42,950	-\$9,300	-17.80%
520030 - OPERATING EQUIP/SUPPLIES	1,589,349	1,601,849	\$12,500	0.79%
520040 - EQUIPMENT RENTALS	190,400	318,900	\$128,500	67.49%
520050 - ADVERTISING	117,905	118,405	\$500	0.42%
520060 - CITY PROMOTIONS	259,850	324,550	\$64,700	24.90%
520080 - BOARD MEMBER EXPENSE	1,000	1,000	\$0	0.00%
520120 - UNCOLLECTABLE ACCOUNTS	10,000	10,000	\$0	0.00%
520200 - MILEAGE & MEETINGS	53,525	55,100	\$1,575	2.94%
520220 - CAR ALLOWANCE	29,400	27,000	-\$2,400	-8.16%
520230 - UNIFORMS/CLOTHING	144,600	150,600	\$6,000	4.15%
520240 - MEAL ALLOWANCE	9,850	9,850	\$0	0.00%
520250 - MISCELLANEOUS	38,750	42,200	\$3,450	8.90%
520252 - ADVISORY COMMITTEE ACTIVITY	0	5,000	\$5,000	100.00%
520270 - LEASES - PROPERTY	37,650	37,650	\$0	0.00%
520280 - COMMITTEE MEMBER FEES	5,100	5,100	\$0	0.00%
520310 - PENSIONERS RET ALLOWANCE	225	225	\$0	0.00%
520340 - BANK SERVICE CHARGES	67,000	66,000	-\$1,000	-1.49%
520350 - TAX REGISTRATION	7,000	7,000	\$0	0.00%
520420 - TAXES - CITY OWNED PROP	2,300	2,300	\$0	0.00%
520430 - TAX W/O - CURRENT	717,220	717,220	\$0	0.00%
520440 - TAX W/O - PRIOR YEARS	880,000	880,000	\$0	0.00%
520450 - TAX W/O - PEN/INTEREST	96,000	96,000	\$0	0.00%
520470 - CONTINGENCIES	1,547,363	1,299,541	-\$247,822	-16.02%
520510 - B.I.A. AREAS	154,224	154,224	\$0	0.00%
520580 - TITLE SEARCH/LAND FEES	14,000	14,000	\$0	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

	2019 Budget	2020 Budget	2019 vs 2020 Budget Increase/ (Decrease)	
			\$	%
520650 - MOBILE COMMUNICATIONS	96,723	95,623	-\$1,100	-1.14%
520660 - DATA LINES	19,000	19,000	\$0	0.00%
520670 - FREIGHT/DELIVERY	15,000	15,000	\$0	0.00%
520850 - BUILDING SECURITY	144,272	174,148	\$29,876	20.71%
530490 - YOUTH PROGRAMS	28,500	28,500	\$0	0.00%
530500 - CHILDRENS PROGRAMS	19,500	19,500	\$0	0.00%
530510 - SUMMER CAMPS	22,500	24,000	\$1,500	6.67%
530520 - ADULT PROGRAMS	33,000	34,000	\$1,000	3.03%
530530 - SENIORS PROGRAMS	30,000	31,500	\$1,500	5.00%
530540 - SWIMMING POOL PROGRAM	20,000	24,150	\$4,150	20.75%
530550 - ARTS & CULTURE	31,000	31,000	\$0	0.00%
530560 - VOLUNTEER SERVICES	37,000	37,000	\$0	0.00%
530570 - SPECIAL EVENTS	22,150	24,150	\$2,000	9.03%
530580 - PROJECTS ASSOCIATION	53,000	74,000	\$21,000	39.62%
540260 - SALES COMMISSIONS	3,150	3,150	\$0	0.00%
540560 - PERMISSIVE GRANTS	276,142	276,142	\$0	0.00%
540580 - INCENTIVE PROGRAMS	460,000	460,000	\$0	0.00%
550040 - AUDIT FEES	38,880	52,250	\$13,370	34.39%
550220 - OUTSIDE LEGAL COSTS	151,500	151,500	\$0	0.00%
550300 - UNION NEGOTIATIONS	6,000	6,000	\$0	0.00%
550350 - PRINTING	23,500	25,500	\$2,000	8.51%
560030 - LICENCE RENEWALS	62,850	63,905	\$1,055	1.68%
DEBENTURE INTEREST EXPENSE				
580880 - IO -INTEREST	701,008	659,478	-\$41,530	-5.92%
580900 - DEBT CHGS - INTEREST	913,398	1,002,868	\$89,470	9.80%
DEBENTURE PRINCIPAL PAYMENT				
580890 - IO - PRINCIPAL	1,244,000	1,246,852	\$2,852	0.23%
580910 - DEBT CHGS - PRINCIPAL	3,831,020	4,045,951	\$214,931	5.61%
EMPLOYEE BENEFITS EXPENSE				
510200 - EMPLOYEE BENEFITS	7,578,170	7,816,550	\$238,380	3.15%
510230 - SELF INSURED EMP BENEFITS	3,000	4,000	\$1,000	33.33%
510240 - EAP ASSISTANCE PRGM	15,000	17,000	\$2,000	13.33%
520370 - SICK LEAVE PAYOUTS	87,342	87,342	\$0	0.00%
EXPENSE ACCOUNTS				
520460 - TAX W/O - RECOVERIES	(1,033,000)	(1,033,000)	\$0	0.00%
540670 - YMCA SITE	100,000	100,000	\$0	0.00%
580250 - TRANSFER FROM CAPITAL	(250,000)	0	\$250,000	-100.00%
EXP-INTER-FUND TRANSFERS				
580010 - INTERDEPT TRANSFERS	700,000	1,060,990	\$360,990	51.57%
580090 - INTERDEPT RECOVERIES	(2,840,115)	(3,453,690)	-\$613,575	21.60%
580200 - TRANSFER TO CAPITAL	5,080,693	5,899,693	\$819,000	16.12%
INSURANCE				
520700 - INS - FIRE	129,050	137,725	\$8,675	6.72%
520720 - INS - FLEET	218,792	234,909	\$16,117	7.37%
520730 - INS - LIABILITY	337,750	343,220	\$5,470	1.62%
520740 - INS - DEDUCTIBLE	315,000	315,000	\$0	0.00%
MATERIALS				
520800 - SMALL TOOLS	11,700	11,700	\$0	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

	2019	2020	2019 vs 2020 Budget	
	Budget	Budget	Increase/ (Decrease) \$	%
520930 - FIT/AQUA PUNCH CARDS	29,000	31,000	\$2,000	6.90%
550000 - MARRIAGE LIC SUPPLIES	15,000	15,000	\$0	0.00%
550010 - DUPLICATING SUPPLIES	6,000	8,000	\$2,000	33.33%
550020 - BILLING SUPPLIES	49,000	49,000	\$0	0.00%
560020 - FUEL - VEHICLES	1,100,018	1,355,506	\$255,488	23.23%
560150 - CAPITAL EQUIP & VEHICLES	306,000	306,000	\$0	0.00%
OTHER EXPENSES				
530620 - OUTDOOR ICE RINK	3,000	3,000	\$0	0.00%
540500 - HUMANE SOCIETY	255,512	259,344	\$3,832	1.50%
540520 - TRSF TO MEDICAL RECRUIT PRGM	25,000	81,000	\$56,000	224.00%
540530 - AIRPORT	71,406	86,671	\$15,265	21.38%
540550 - WELLAND PUBLIC LIBRARY	2,167,475	2,167,475	\$0	0.00%
540610 - WEL HISTORICAL MUSEUM	228,731	277,231	\$48,500	21.20%
540620 - NIAGARA COLLEGE	50,000	50,000	\$0	0.00%
540640 - WEL CTY GEN HOSPITAL	25,000	25,000	\$0	0.00%
550030 - ARMoured CAR SERVICES	15,750	15,300	-\$450	-2.86%
550110 - AWARDS	8,500	10,500	\$2,000	23.53%
550360 - VOLUNTEERS	249,000	276,500	\$27,500	11.04%
OUTSIDE CONSULTANTS				
530000 - OUTSIDE CONSULTING	185,000	161,000	-\$24,000	-12.97%
OUTSIDE CONTRACTS				
520940 - FOOD SERVICES	27,500	27,500	\$0	0.00%
540000 - OUTSIDE CONTRACTS	1,793,580	1,819,880	\$26,300	1.47%
540010 - CNTRCT-JANITORIAL	327,500	325,500	-\$2,000	-0.61%
540020 - CNTRCT-PUBLIC PATHWAY	3,500	3,500	\$0	0.00%
540030 - CNTRCT-WEED CUTTING	73,000	73,000	\$0	0.00%
540050 - CNTRCT-OUTDR SKATE RINK	2,000	2,000	\$0	0.00%
540080 - CNTRCT-PAVEMENT MARKINGS	70,600	98,600	\$28,000	39.66%
540090 - CNTRCT-RAIL CROSSING	44,000	44,000	\$0	0.00%
540100 - CNTRCT-ELECTRICAL	123,300	123,300	\$0	0.00%
540170 - CNTRCT-GARBAGE COLLECT	28,060	28,060	\$0	0.00%
540210 - CNTRCT-ELEVATOR	18,000	18,000	\$0	0.00%
540220 - CNTRCT-HEAT/AIR CONDITIONING	45,100	45,100	\$0	0.00%
540270 - CNTRCT - SOFTWARE SUPPORT	524,096	514,096	-\$10,000	-1.91%
540330 - CNTRCT - SWR CCTV	100,000	100,000	\$0	0.00%
REPAIRS AND MAINTENANCE				
560200 - VEHICLE MAINTENANCE	327,500	298,442	-\$29,058	-8.87%
SALARIES EXPENSE				
510010 - SALARIES/WAGES	21,436,321	22,723,112	\$1,286,791	6.00%
510040 - PART-TIME	3,122,265	2,902,188	-\$220,077	-7.05%
510100 - OVERTIME	440,742	534,248	\$93,506	21.22%
STAFF DEVELOPMENT				
520090 - CONFERENCES/CONVENTIONS	112,240	122,380	\$10,140	9.03%
520100 - PROFESSIONAL DEVELOPMENT	142,625	140,625	-\$2,000	-1.40%
520110 - MEMBERSHIPS	82,317	83,667	\$1,350	1.64%
520140 - CORPORATE TRAINING	20,000	20,000	\$0	0.00%
TRANSFERS TO RESERVES				
580500 - TRANSFER TO RESERVES	50,000	50,000	\$0	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

	2019 Budget	2020 Budget	2019 vs 2020 Budget Increase/ (Decrease)	
			\$	%
580510 - TRANSFER TO RESERVE FUND	2,854,412	3,582,159	\$727,747	25.50%
Uncategorized Expenses				
520251 - INTEGRITY COMMISSIONER-OPERATING-CLERKS	0	10,000	\$10,000	100.00%
UTILITIES				
520600 - UTILITIES - HEAT	246,461	242,651	-\$3,810	-1.55%
520610 - UTILITIES - HYDRO	1,148,922	1,117,749	-\$31,173	-2.71%
520620 - UTILITIES - WTR/SWR	311,529	325,503	\$13,974	4.49%
520630 - UTILITIES - PHONE/FAX	65,925	75,925	\$10,000	15.17%
Total Expenses	63,219,048	66,916,207	\$3,697,159	5.85%

**WATERWORKS OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

	2019	2020	2019 vs 2020 Budget	
	Budget	Budget	Increase/ (Decrease)	%
			\$	%
Revenues				
FEES AND SERVICE CHARGES				
320390 - FEE/SC - EXTRNL SERVICES	140,000	140,000	\$0	0.00%
320760 - FEE/SC - TURN-OFF CHGS	12,000	12,000	\$0	0.00%
PENALTIES/INTEREST ON TAXES				
310610 - PENALTY	90,000	90,000	\$0	0.00%
WATER/WASTEWATER REVENUE				
310490 - WATER WASTEWATER CONST FEE	157,000	157,000	\$0	0.00%
310540 - WATER/WASTER REVENUE LOSS	(2,500)	(2,500)	\$0	0.00%
310570 - WTR METERED FIXED	3,014,537	3,303,554	\$289,017	9.59%
310580 - WTR METERED CONSUMPTION	8,444,076	8,926,619	\$482,543	5.71%
310600 - WATER HAULAGE	180,450	180,450	\$0	0.00%
310620 - WATER METER INSPECTION FEE	75,000	75,000	\$0	0.00%
Total Revenues	12,110,563	12,882,123	\$771,560	6.37%
Expenses				
ADMINISTRATIVE EXPENSE				
520010 - OFFICE EQUIP/SUPPLIES	5,500	5,500	\$0	0.00%
520020 - POSTAGE	40,000	40,000	\$0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	415,000	415,000	\$0	0.00%
520050 - ADVERTISING	1,000	1,000	\$0	0.00%
520200 - MILEAGE & MEETINGS	500	500	\$0	0.00%
520230 - UNIFORMS/CLOTHING	8,000	8,000	\$0	0.00%
520240 - MEAL ALLOWANCE	4,000	4,000	\$0	0.00%
520250 - MISCELLANEOUS	40,000	40,000	\$0	0.00%
520270 - LEASES - PROPERTY	814	814	\$0	0.00%
520340 - BANK SERVICE CHARGES	1,200	1,200	\$0	0.00%
520470 - CONTINGENCIES	77,500	77,500	\$0	0.00%
550040 - AUDIT FEES	3,000	3,000	\$0	0.00%
DEBENTURE INTEREST EXPENSE				
580900 - DEBT CHGS - INTEREST	138,055	154,134	\$16,079	11.65%
DEBENTURE PRINCIPAL PAYMENT				
580910 - DEBT CHGS - PRINCIPAL	650,300	719,991	\$69,691	10.72%
EMPLOYEE BENEFITS EXPENSE				
510200 - EMPLOYEE BENEFITS	459,325	443,450	-\$15,875	-3.46%
EXP-INTER-FUND TRANSFERS				
580010 - INTERDEPT TRANSFERS	1,181,804	1,480,555	\$298,751	25.28%
580200 - TRANSFER TO CAPITAL	1,853,100	1,853,100	\$0	0.00%
MATERIALS				
560020 - FUEL - VEHICLES	65,000	68,000	\$3,000	4.62%
OUTSIDE CONSULTANTS				
530000 - OUTSIDE CONSULTING	43,000	43,000	\$0	0.00%

**WATERWORKS OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

	2019	2020	2019 vs 2020 Budget	
	Budget	Budget	Increase/ (Decrease)	%
			\$	%
OUTSIDE CONTRACTS				
540000 - OUTSIDE CONTRACTS	120,000	120,000	\$0	0.00%
540120 - CNTRCT-UTILITY CUTS	275,000	275,000	\$0	0.00%
540310 - CNTRCT - LEAK DETECTION PRGM	2,500	2,500	\$0	0.00%
SALARIES EXPENSE				
510010 - SALARIES/WAGES	1,248,893	1,251,793	\$2,900	0.23%
510040 - PART-TIME	32,000	30,000	-\$2,000	-6.25%
510100 - OVERTIME	75,000	75,000	\$0	0.00%
STAFF DEVELOPMENT				
520090 - CONFERENCES/CONVENTIONS	4,400	4,400	\$0	0.00%
520100 - PROFESSIONAL DEVELOPMENT	41,800	41,800	\$0	0.00%
520110 - MEMBERSHIPS	2,200	2,200	\$0	0.00%
TRANSFERS TO RESERVES				
580500 - TRANSFER TO RESERVES	50,000	50,000	\$0	0.00%
UTILITIES				
520610 - UTILITIES - HYDRO	3,500	3,500	\$0	0.00%
520620 - UTILITIES - WTR/SWR	450	450	\$0	0.00%
WATER/WASTEWATER EXPENSE				
560250 - WATER PURCHASES	5,267,722	5,666,736	\$399,014	7.57%
Total Expenses	12,110,563	12,882,123	\$771,560	6.37%

**WASTEWATER OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

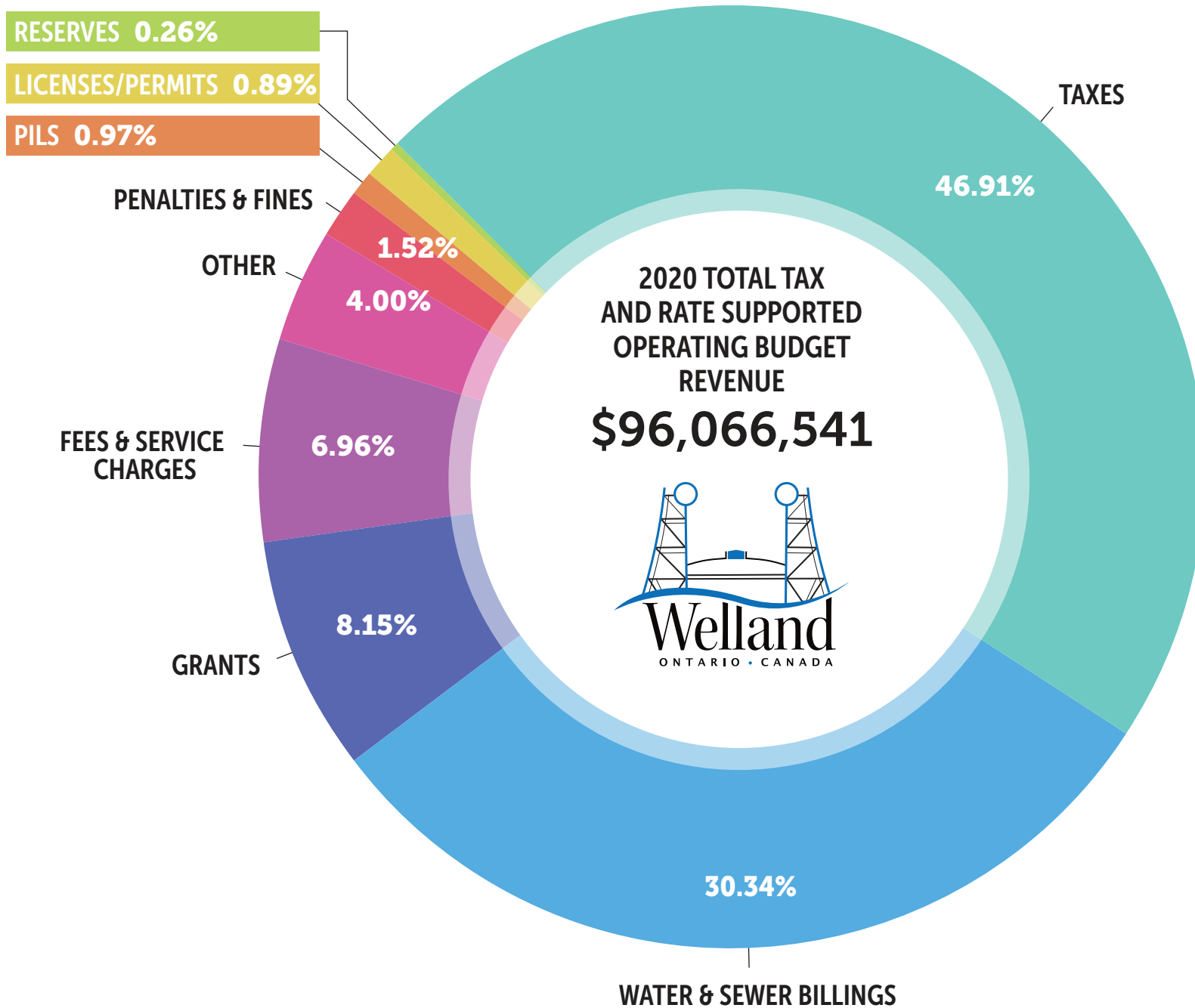
	2019 Budget	2020 Budget	2019 vs 2020 Budget Increase/ (Decrease)	
			\$	%
Revenues				
FEES AND SERVICE CHARGES				
320390 - FEE/SC - EXTRNL SERVICES	52,200	52,200	\$0	0.00%
PENALTIES/INTEREST ON TAXES				
310610 - PENALTY	130,000	130,000	\$0	0.00%
WATER/WASTEWATER REVENUE				
310490 - WATER WASTEWATER CONST FEE	26,000	26,000	\$0	0.00%
310520 - SWR METERED FIX	4,209,606	4,337,344	\$127,738	3.03%
310530 - SWR METERED FLO	11,265,564	11,726,167	\$460,603	4.09%
310540 - WATER/WASTER REVENUE LOSS	(3,500)	(3,500)	\$0	0.00%
Total Revenues	15,679,870	16,268,211	\$588,341	3.75%
Expenses				
ADMINISTRATIVE EXPENSE				
520020 - POSTAGE	40,000	40,000	\$0	0.00%
520030 - OPERATING EQUIP/SUPPLIES	110,000	110,000	\$0	0.00%
520200 - MILEAGE & MEETINGS	200	200	\$0	0.00%
520230 - UNIFORMS/CLOTHING	5,000	5,000	\$0	0.00%
520240 - MEAL ALLOWANCE	2,200	2,200	\$0	0.00%
520250 - MISCELLANEOUS	40,000	40,000	\$0	0.00%
520470 - CONTINGENCIES	77,500	77,500	\$0	0.00%
550040 - AUDIT FEES	3,000	3,000	\$0	0.00%
DEBENTURE INTEREST EXPENSE				
580900 - DEBT CHGS - INTEREST	83,850	72,605	-\$11,245	-13.41%
DEBENTURE PRINCIPAL PAYMENT				
580910 - DEBT CHGS - PRINCIPAL	488,870	488,430	-\$440	-0.09%
EMPLOYEE BENEFITS EXPENSE				
510200 - EMPLOYEE BENEFITS	247,175	234,125	-\$13,050	-5.28%
EXP-INTER-FUND TRANSFERS				
580010 - INTERDEPT TRANSFERS	958,311	912,145	-\$46,166	-4.82%
580200 - TRANSFER TO CAPITAL	1,964,020	1,964,020	\$0	0.00%
MATERIALS				
560020 - FUEL - VEHICLES	29,723	38,000	\$8,277	27.85%
OUTSIDE CONSULTANTS				
530000 - OUTSIDE CONSULTING	21,000	21,000	\$0	0.00%
OUTSIDE CONTRACTS				
540000 - OUTSIDE CONTRACTS	150,000	150,000	\$0	0.00%
540120 - CNTRCT-UTILITY CUTS	275,000	275,000	\$0	0.00%
540330 - CNTRCT - SWR CCTV	150,000	150,000	\$0	0.00%
SALARIES EXPENSE				
510010 - SALARIES/WAGES	532,000	540,000	\$8,000	1.50%
510040 - PART-TIME	18,000	20,000	\$2,000	11.11%
510100 - OVERTIME	28,000	20,000	-\$8,000	-28.57%
STAFF DEVELOPMENT				

**WASTEWATER OPERATING BUDGET BY ACCOUNT
(VARIANCE 2019 vs. 2020)**

	2019 Budget	2020 Budget	2019 vs 2020 Budget Increase/ (Decrease)	
			\$	%
Revenues				
FEES AND SERVICE CHARGES				
520100 - PROFESSIONAL DEVELOPMENT	5,500	5,500	\$0	0.00%
TRANSFERS TO RESERVES				
580500 - TRANSFER TO RESERVES	80,000	80,000	\$0	0.00%
UTILITIES				
520600 - UTILITIES - HEAT	1,000	1,000	\$0	0.00%
520610 - UTILITIES - HYDRO	5,500	5,500	\$0	0.00%
520620 - UTILITIES - WTR/SWR	575	650	\$75	13.04%
WATER/WASTEWATER EXPENSE				
560230 - SEWAGE FLOW TREATMENT	10,363,446	11,012,336	\$648,890	6.26%
Total Expenses	15,679,870	16,268,211	\$588,341	3.75%

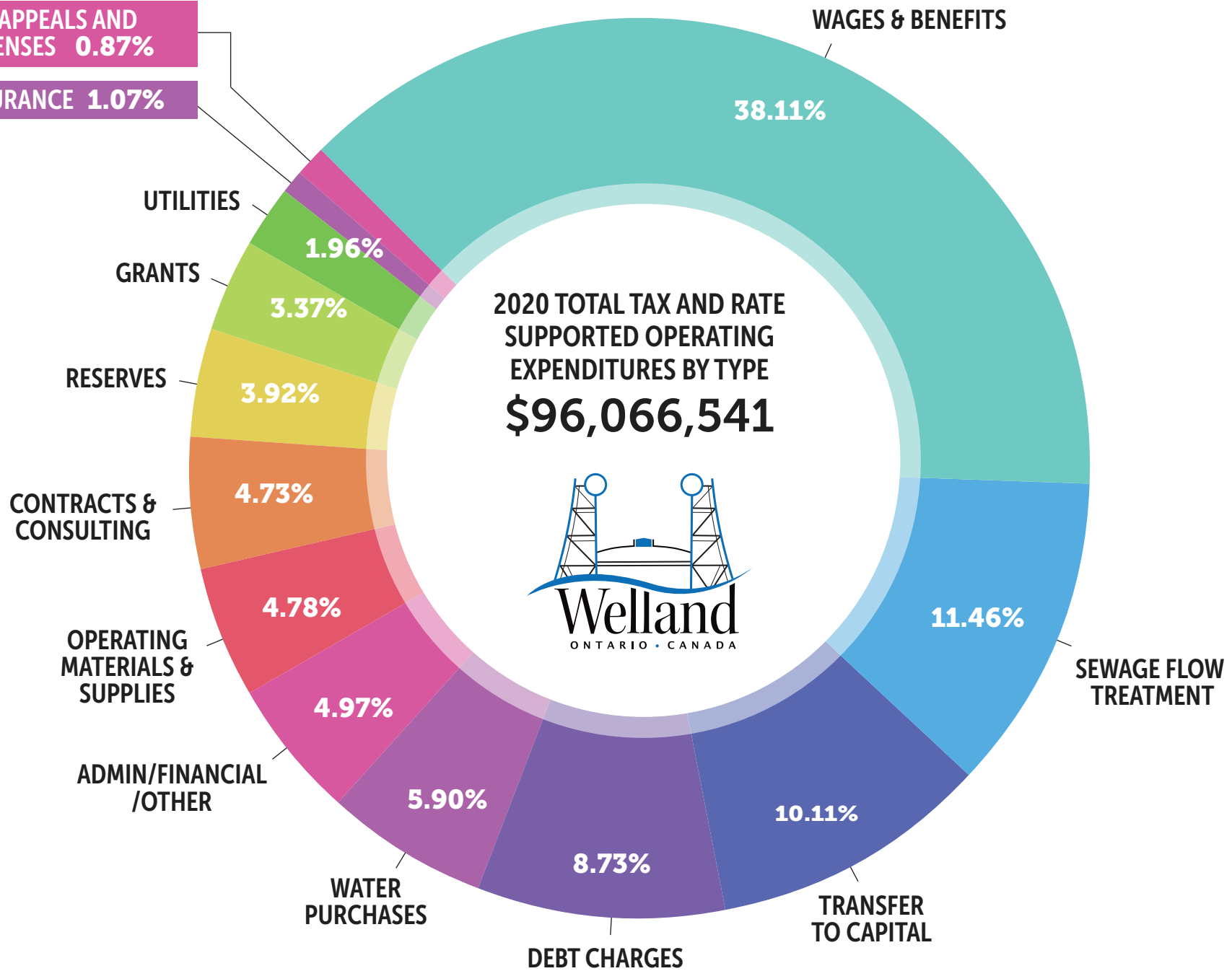
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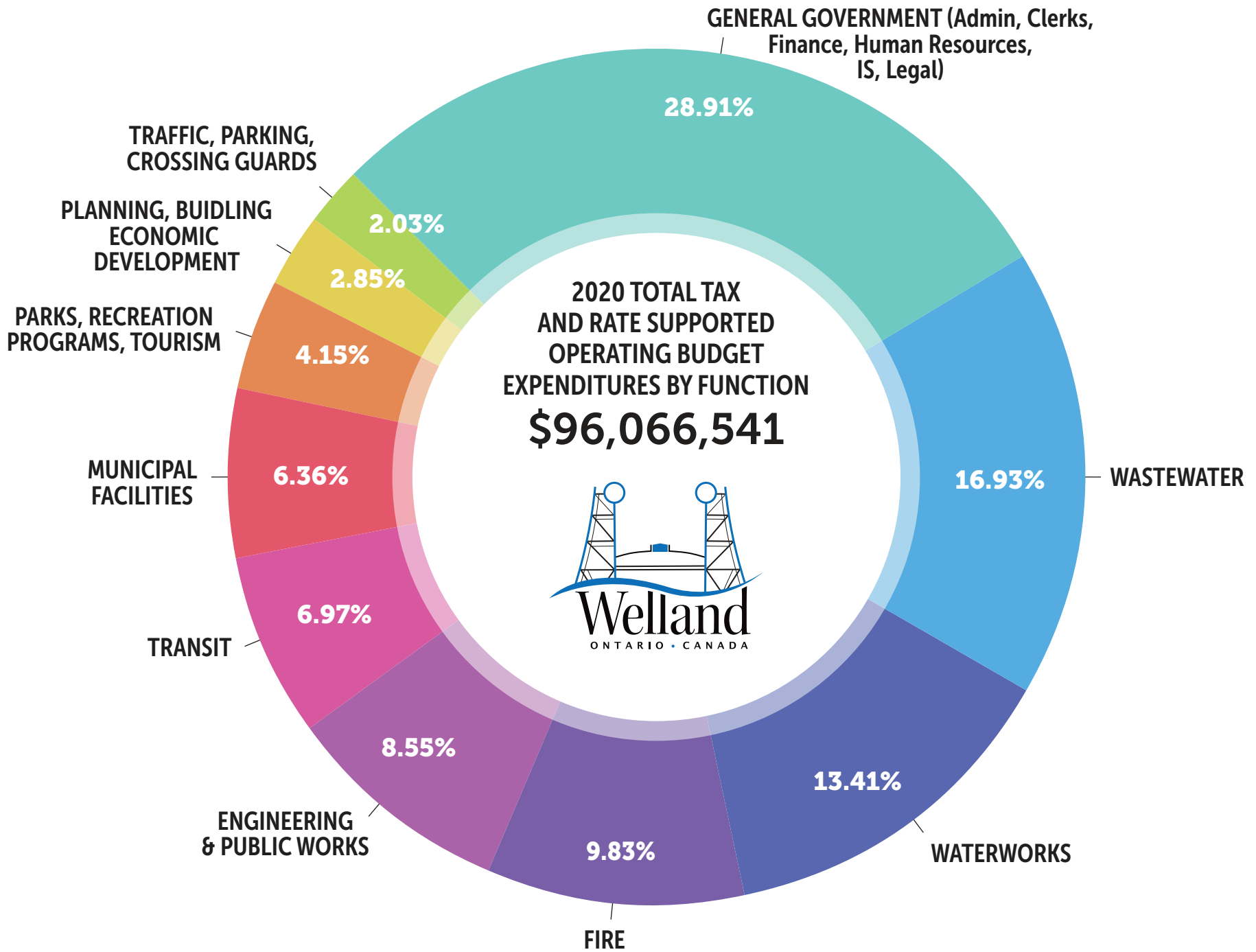


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TAX APPEALS AND EXPENSES 0.87%
INSURANCE 1.07%



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2020 OPERATING BUDGET

Costing Center: 20-110-00000 MAYOR'S OFFICE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	54,486	52,968	67,841	72,025	72,995
510040 - PART-TIME	0	1,178	0	0	0
510200 - EMPLOYEE BENEFITS	13,825	14,103	15,525	18,632	19,325
520010 - OFFICE EQUIP/SUPPLIES	2,100	1,574	2,100	1,516	2,100
520020 - POSTAGE	600	429	600	174	600
520050 - ADVERTISING	500	125	500	0	500
520060 - CITY PROMOTIONS	2,000	2,503	2,000	3,842	2,000
520090 - CONFERENCES/CONVENTIONS	900	2,750	990	5,348	13,000
520200 - MILEAGE & MEETINGS	3,425	5,525	3,425	3,030	5,000
520220 - CAR ALLOWANCE	4,800	4,840	4,800	4,840	4,800
520650 - MOBILE COMMUNICATIONS	500	350	500	323	500
540000 - OUTSIDE CONTRACTS	250	249	250	251	250
	83,386	86,594	98,531	109,983	121,070
Net Total	(83,386)	(86,594)	(98,531)	(109,983)	(121,070)

2020 OPERATING BUDGET

Costing Center: 20-111-00000 COUNCILLORS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510040 - PART-TIME	199,875	194,069	314,910	234,840	238,095
510200 - EMPLOYEE BENEFITS	18,175	17,286	30,025	32,644	34,675
520010 - OFFICE EQUIP/SUPPLIES	400	235	400	556	400
520050 - ADVERTISING	500	611	500	0	500
520080 - BOARD MEMBER EXPENSE	1,000	0	1,000	0	1,000
520090 - CONFERENCES/CONVENTIONS	19,600	27,635	21,560	25,757	21,560
520100 - PROFESSIONAL DEVELOPMENT	525	25	575	913	575
520200 - MILEAGE & MEETINGS	6,500	2,359	6,500	7,938	6,500
520650 - MOBILE COMMUNICATIONS	7,500	6,769	7,500	5,919	7,500
	254,075	248,988	382,970	308,567	310,805
Net Total	(254,075)	(248,988)	(382,970)	(308,567)	(310,805)

2020 OPERATING BUDGET

Costing Center: 20-112-00000 CITY MANAGER / CAO

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	365,050	392,681	310,218	311,174	328,834
510020 - OTHER SALARIES	0	(5,278)	0	2,433	0
510200 - EMPLOYEE BENEFITS	102,675	97,699	86,850	90,678	88,375
520010 - OFFICE EQUIP/SUPPLIES	400	789	600	580	600
520020 - POSTAGE	100	8	100	25	100
520050 - ADVERTISING	100	0	100	0	100
520060 - CITY PROMOTIONS	5,300	3,101	25,300	9,079	25,300
520090 - CONFERENCES/CONVENTIONS	5,700	6,373	6,270	8,870	6,270
520100 - PROFESSIONAL DEVELOPMENT	7,000	1,370	7,700	4,564	7,700
520110 - MEMBERSHIPS	1,500	1,838	3,185	1,770	3,185
520200 - MILEAGE & MEETINGS	3,000	10,259	10,000	5,232	10,000
520220 - CAR ALLOWANCE	4,800	4,840	4,800	4,760	4,800
520250 - MISCELLANEOUS	1,500	626	1,500	56	1,500
520470 - CONTINGENCIES	50,000	50,000	50,000	50,000	50,000
520650 - MOBILE COMMUNICATIONS	1,300	615	1,300	1,002	1,300
530000 - OUTSIDE CONSULTING	22,000	21,681	22,000	8,477	22,000
540000 - OUTSIDE CONTRACTS	300	249	300	251	300
580090 - INTERDEPT RECOVERIES	(17,225)	(17,225)	(17,225)	(6,979)	(18,845)
	553,500	569,625	512,998	491,970	531,519
Net Total	(553,500)	(569,625)	(512,998)	(491,970)	(531,519)

2020 OPERATING BUDGET

Costing Center: 20-120-00000 CLERKS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320230 - FEE/SC - MARRIAGE ADMIN FEE	13,000	15,334	13,000	22,930	13,000
320290 - FEE/SC - BURIAL PERMITS	10,000	9,420	10,000	9,620	10,000
320310 - FEE/SC - PHOTOCOPYING	1,500	969	1,500	1,534	1,500
320320 - FEE/SC - COMMISSIONERS	3,000	3,663	3,000	3,997	3,000
320460 - FEE/SC - MISCELLANEOUS	2,000	1,557	2,000	2,185	2,000
320720 - FEE/SC - ELECTIONS	0	178	0	0	0
340020 - LIC - BINGO/LOTTERY	45,000	52,642	50,000	66,074	50,000
340030 - LIC - MARRIAGE	32,000	36,625	35,000	38,625	35,000
	106,500	120,387	114,500	144,964	114,500
Expenses					
510010 - SALARIES/WAGES	435,375	392,361	461,035	424,041	485,936
510020 - OTHER SALARIES	0	14,730	0	6,399	0
510040 - PART-TIME	0	70,896	0	21,950	0
510100 - OVERTIME	1,034	7,830	1,050	4,466	1,068
510200 - EMPLOYEE BENEFITS	146,250	149,444	154,100	143,509	155,150
520010 - OFFICE EQUIP/SUPPLIES	5,000	5,471	5,000	3,455	5,000
520020 - POSTAGE	2,000	1,621	2,000	1,807	2,000
520060 - CITY PROMOTIONS	7,500	6,385	7,500	7,898	7,500
520090 - CONFERENCES/CONVENTIONS	4,000	0	4,400	3,154	4,400
520100 - PROFESSIONAL DEVELOPMENT	3,250	504	3,575	4,203	3,575
520110 - MEMBERSHIPS	1,175	2,672	1,295	860	1,295
520200 - MILEAGE & MEETINGS	1,000	168	1,000	981	1,000
520220 - CAR ALLOWANCE	1,200	1,210	1,200	2,990	1,200
520240 - MEAL ALLOWANCE	100	72	100	18	100
520250 - MISCELLANEOUS	250	102	250	184	250
520251 - INTEGRITY COMMISSIONER-OPERATING-CLERKS	0	0	0	19,364	10,000
520252 - ADVISORY COMMITTEE ACTIVITY	0	0	0	0	5,000
520260 - ELECTIONS	0	0	0	140	0
520270 - LEASES - PROPERTY	2,500	2,530	2,500	3,417	2,500
520650 - MOBILE COMMUNICATIONS	1,000	971	1,000	1,614	1,000
540000 - OUTSIDE CONTRACTS	1,000	332	1,000	335	1,000
550000 - MARRIAGE LIC SUPPLIES	15,000	14,400	15,000	19,332	15,000
550010 - DUPLICATING SUPPLIES	6,000	12,894	6,000	10,116	8,000
550110 - AWARDS	7,000	7,663	7,000	5,044	9,000
550350 - PRINTING	500	0	500	0	500
580500 - TRANSFER TO RESERVES	40,000	40,000	40,000	40,000	40,000
	681,134	732,256	715,505	725,278	760,474
Net Total	(574,634)	(611,869)	(601,005)	(580,313)	(645,974)

2020 OPERATING BUDGET

Costing Center: 20-125-00000 COMMUNICATIONS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320480 - FEE/SC - ADVERTISING	20,000	23,639	25,000	16,250	25,000
	20,000	23,639	25,000	16,250	25,000
Expenses					
510010 - SALARIES/WAGES	60,245	59,531	118,910	117,074	121,000
510020 - OTHER SALARIES	0	706	0	452	0
510040 - PART-TIME	0	973	0	397	0
510200 - EMPLOYEE BENEFITS	22,100	22,813	44,175	36,959	43,475
520010 - OFFICE EQUIP/SUPPLIES	100	275	100	611	100
520020 - POSTAGE	0	11	0	0	0
520050 - ADVERTISING	52,000	44,850	64,000	45,037	64,000
520100 - PROFESSIONAL DEVELOPMENT	750	1,396	825	573	825
520110 - MEMBERSHIPS	0	0	400	365	400
520200 - MILEAGE & MEETINGS	200	64	200	14	200
520240 - MEAL ALLOWANCE	0	8	0	97	0
520650 - MOBILE COMMUNICATIONS	500	247	500	319	500
530570 - SPECIAL EVENTS	2,500	923	2,500	1,964	2,500
540000 - OUTSIDE CONTRACTS	12,500	10,878	12,500	12,556	12,500
	150,895	142,676	244,110	216,418	245,500
Net Total	(130,895)	(119,037)	(219,110)	(200,166)	(220,500)

2020 OPERATING BUDGET

Costing Center: 20-130-00000 FINANCE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320340 - FEE/SC - TAX REGISTER	35,000	29,300	40,000	5,800	40,000
320350 - FEE/SC - TAX/WTR CERT	25,000	27,605	27,500	35,163	27,500
320460 - FEE/SC - MISCELLANEOUS	3,000	6,184	4,000	7,349	4,000
320470 - FEE/SC - ACCT ADMIN	25,000	27,800	26,000	25,025	26,000
320870 - FEE/SC - ADD TO TAX ROLL	29,000	29,200	29,000	16,875	29,000
320880 - FEE/SC - TAXES VERBAL REQUEST	40,000	38,400	40,000	39,600	40,000
330020 - NSF CHARGES	10,000	7,362	10,000	8,335	10,000
330360 - MISCELLANEOUS	1,500	0	1,500	0	1,500
	168,500	165,851	178,000	138,147	178,000
Expenses					
510010 - SALARIES/WAGES	953,108	921,845	979,304	1,007,329	1,372,539
510020 - OTHER SALARIES	0	9,892	0	36,800	0
510040 - PART-TIME	23,164	48,596	23,511	86,383	23,922
510100 - OVERTIME	1,500	5,947	1,523	17,348	9,000
510200 - EMPLOYEE BENEFITS	318,975	351,128	326,650	330,765	446,800
520010 - OFFICE EQUIP/SUPPLIES	13,850	16,007	13,850	13,249	13,850
520020 - POSTAGE	29,450	17,603	28,000	23,217	23,000
520060 - CITY PROMOTIONS	2,000	2,000	2,000	0	2,000
520090 - CONFERENCES/CONVENTIONS	3,700	18,667	4,070	11,026	4,070
520100 - PROFESSIONAL DEVELOPMENT	6,800	3,639	7,480	7,461	7,480
520110 - MEMBERSHIPS	5,705	7,132	6,275	8,030	6,275
520200 - MILEAGE & MEETINGS	2,000	1,710	3,000	1,049	3,000
520220 - CAR ALLOWANCE	4,800	4,840	4,800	4,760	4,800
520240 - MEAL ALLOWANCE	500	430	500	569	500
520340 - BANK SERVICE CHARGES	12,000	8,263	8,000	8,539	8,000
520650 - MOBILE COMMUNICATIONS	1,700	1,772	1,700	1,764	1,700
540000 - OUTSIDE CONTRACTS	35,000	40,357	35,000	2,833	35,000
550020 - BILLING SUPPLIES	47,800	45,432	49,000	57,771	49,000
550030 - ARMOURD CAR SERVICES	9,800	8,724	9,800	8,964	9,800
550040 - AUDIT FEES	36,880	36,880	36,880	36,880	50,250
580090 - INTERDEPT RECOVERIES	(227,829)	(227,829)	(236,500)	(92,309)	(299,681)
	1,280,903	1,323,035	1,304,843	1,572,427	1,771,305
Net Total	(1,112,403)	(1,157,184)	(1,126,843)	(1,434,280)	(1,593,305)

2020 OPERATING BUDGET

Costing Center: 20-131-00000 INFORMATION SERVICES

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	518,124	502,139	523,005	515,979	529,014
510020 - OTHER SALARIES	0	(961)	0	11,272	0
510100 - OVERTIME	0	2,389	0	0	0
510200 - EMPLOYEE BENEFITS	174,175	167,717	171,825	164,211	168,800
520010 - OFFICE EQUIP/SUPPLIES	32,000	35,662	32,000	32,449	39,000
520020 - POSTAGE	50	5	50	0	50
520090 - CONFERENCES/CONVENTIONS	3,000	3,633	3,300	2,971	3,300
520100 - PROFESSIONAL DEVELOPMENT	6,000	4,975	6,600	5,407	6,600
520110 - MEMBERSHIPS	1,000	1,293	1,100	778	1,100
520200 - MILEAGE & MEETINGS	500	0	500	17	500
520240 - MEAL ALLOWANCE	50	0	50	32	50
520630 - UTILITIES - PHONE/FAX	56,000	65,879	56,000	65,705	66,000
520650 - MOBILE COMMUNICATIONS	2,000	1,845	2,000	2,196	2,000
520660 - DATA LINES	19,000	17,141	19,000	16,783	19,000
540000 - OUTSIDE CONTRACTS	112,030	92,103	114,330	96,116	114,330
540270 - CNTRCT - SOFTWARE SUPPORT	450,376	420,211	524,096	483,295	514,096
560150 - CAPITAL EQUIP & VEHICLES	120,000	127,216	180,000	154,758	180,000
580090 - INTERDEPT RECOVERIES	(54,322)	(54,322)	(54,667)	(22,010)	(53,389)
	1,439,983	1,386,926	1,579,189	1,529,959	1,590,451
Net Total	(1,439,983)	(1,386,926)	(1,579,189)	(1,529,959)	(1,590,451)

2020 OPERATING BUDGET

Costing Center: 20-134-00000 TAXATION / GENERAL REVENUE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
310010 - TAXES	38,945,555	38,945,570	41,997,713	41,997,694	44,509,555
310100 - LOCAL IMPROVEMENTS	19	19	19	29	19
310130 - BUS IMPROVEMENT AREAS	129,900	151,200	154,224	158,820	154,224
310210 - TAXES - SUPPLEMENTAL	300,000	549,375	300,000	2,781,410	400,000
310300 - PIL - GVMT SERVICES	82,700	81,748	82,000	84,264	84,000
310310 - PIL - PWC & CANADA POST	21,000	18,983	21,000	20,888	21,000
310320 - PIL - CANADA ENT. SLSA	35,600	36,820	38,000	38,295	38,000
310340 - PIL - ONTARIO HYDRO	88,600	89,617	88,600	90,467	91,000
310350 - PIL - REGION	294,000	316,198	310,000	326,400	320,000
310360 - PIL - WELLAND HYDRO	41,000	40,175	41,000	40,112	41,000
310380 - PIL - NIAGARA COLLEGE	227,000	247,845	250,000	267,370	275,000
310390 - PIL - HOSPITAL	16,500	17,069	21,500	17,069	18,000
310410 - PIL - RAILWAYS(ACREAGE)	40,000	42,238	42,000	42,238	43,500
320010 - UNCONDITIONAL GRANTS ONT	4,426,000	4,426,000	3,856,875	4,422,300	4,292,000
320040 - FEDERAL GRANTS	1,612,645	1,612,646	1,586,372	3,229,053	1,586,372
320050 - ONTARIO SPECIFIC GRANTS	602,285	602,285	936,063	936,063	955,000
320150 - OTHER GRANTS	673,897	673,897	732,955	264,047	732,955
320300 - FEE/SC - LTR COMPLIANCE	11,000	16,200	11,000	18,725	15,000
320770 - DISCOUNTS	500	815	500	0	500
330050 - PEN/INTEREST ON TAXES	1,200,000	1,100,691	1,100,000	1,151,206	1,100,000
330060 - INTEREST INCOME	10,000	1,579	10,000	5,362	10,000
330080 - PROVINCIAL OFFENCES ACT	65,000	39,301	50,000	79,908	50,000
330090 - SUBSIDIARY INVESTMENT	843,750	843,747	843,750	826,602	356,250
330100 - INVESTMENT INCOME	280,000	581,765	280,000	1,168,209	280,000
330120 - DIVIDEND INCOME	500,000	500,000	600,000	600,000	650,000
330360 - MISCELLANEOUS	77,000	138,685	77,000	17,239,103	47,200
330380 - PREMIUM REFUNDS	0	685,953	0	0	0
330400 - RENTS & LEASES	34,200	47,891	38,105	44,114	49,471
350510 - RES FUND - SICK LEAVE	50,000	50,000	40,304	0	0
350690 - RES FUND - EMP BENEFITS	39,321	39,321	250,000	0	250,000
	50,647,472	51,897,635	53,758,980	75,849,748	56,370,046
Net Total	50,647,472	51,897,635	53,758,980	75,849,748	56,370,046

2020 OPERATING BUDGET

Costing Center: 20-135-00000 GENERAL EXPENDITURES

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510200 - EMPLOYEE BENEFITS	218,200	284,449	226,625	245,968	264,675
520060 - CITY PROMOTIONS	30,000	26,727	50,000	24,061	75,000
520110 - MEMBERSHIPS	15,825	31,150	17,405	1,797	17,405
520120 - UNCOLLECTABLE ACCOUNTS	10,000	10,000	10,000	9,985	10,000
520250 - MISCELLANEOUS	0	5,310	0	11,237	13,200
520280 - COMMITTEE MEMBER FEES	0	0	0	4,689	0
520310 - PENSIONERS RET ALLOWANCE	225	213	225	0	225
520340 - BANK SERVICE CHARGES	12,000	7,038	10,000	7,528	10,000
520350 - TAX REGISTRATION	7,000	4,488	7,000	827	7,000
520370 - SICK LEAVE PAYOUTS	50,000	117,353	87,342	213	87,342
520420 - TAXES - CITY OWNED PROP	2,300	21,442	2,300	3,280	2,300
520430 - TAX W/O - CURRENT	717,220	419,664	717,220	3,090,183	717,220
520440 - TAX W/O - PRIOR YEARS	880,000	546,442	880,000	1,014,311	880,000
520450 - TAX W/O - PEN/INTEREST	96,000	29,033	96,000	6,355	96,000
520460 - TAX W/O - RECOVERIES	(1,033,000)	(391,866)	(1,033,000)	(981,077)	(1,033,000)
520470 - CONTINGENCIES	1,394,862	1,394,862	1,497,363	1,419,196	1,249,541
520510 - B.I.A. AREAS	129,900	151,200	154,224	158,820	154,224
520700 - INS - FIRE	146,000	147,900	119,000	167,173	127,125
520730 - INS - LIABILITY	390,000	368,342	331,000	333,494	336,350
520740 - INS - DEDUCTIBLE	315,000	336,602	315,000	293,084	315,000
530000 - OUTSIDE CONSULTING	40,000	40,000	40,000	52,514	40,000
540520 - TRSF TO MEDICAL RECRUIT PRGM	25,000	25,000	25,000	25,000	81,000
580200 - TRANSFER TO CAPITAL	3,956,915	3,956,916	5,080,693	5,080,693	5,899,693
580510 - TRANSFER TO RESERVE FUND	2,506,541	3,191,880	2,460,270	20,958,478	3,179,417
580880 - IO -INTEREST	209,095	209,208	191,760	191,758	174,673
580890 - IO - PRINCIPAL	609,179	609,179	612,000	611,983	614,852
580900 - DEBT CHGS - INTEREST	722,492	722,492	913,398	714,248	1,002,868
580910 - DEBT CHGS - PRINCIPAL	3,755,679	3,755,679	3,831,020	3,676,918	4,045,951
580920 - OTHER DEBT INTEREST	0	(49,555)	0	64,543	0
	15,206,433	15,971,146	16,641,845	37,187,259	18,368,061
Net Total	(15,206,433)	(15,971,146)	(16,641,845)	(37,187,259)	(18,368,061)

2020 OPERATING BUDGET

Costing Center: 20-139-00000 GRANTS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
540530 - AIRPORT	41,820	41,820	71,406	71,406	86,671
540550 - WELLAND PUBLIC LIBRARY	2,131,017	2,131,017	2,167,475	2,167,475	2,167,475
540560 - PERMISSIVE GRANTS	276,142	272,420	276,142	275,781	276,142
540610 - WEL HISTORICAL MUSEUM	225,834	225,834	228,731	228,731	277,231
540620 - NIAGARA COLLEGE	50,000	50,000	50,000	50,000	50,000
540640 - WEL CTY GEN HOSPITAL	25,000	25,000	25,000	25,000	25,000
540670 - YMCA SITE	0	0	100,000	100,000	100,000
	2,749,813	2,746,091	2,918,754	2,918,393	2,982,519
Net Total	(2,749,813)	(2,746,091)	(2,918,754)	(2,918,393)	(2,982,519)

2020 OPERATING BUDGET

Costing Center: 20-140-00000 LEGAL

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320360 - FEE/SC - LEGAL FEES	0	663	0	1,806	1,500
	0	663	0	1,806	1,500
Expenses					
510010 - SALARIES/WAGES	162,698	73,003	165,813	73,816	144,813
510200 - EMPLOYEE BENEFITS	29,050	24,825	29,475	23,469	29,125
520010 - OFFICE EQUIP/SUPPLIES	600	1,087	600	673	600
520020 - POSTAGE	300	301	300	207	300
520090 - CONFERENCES/CONVENTIONS	500	0	550	0	550
520100 - PROFESSIONAL DEVELOPMENT	1,000	444	1,100	1,247	1,100
520110 - MEMBERSHIPS	375	0	415	193	415
520200 - MILEAGE & MEETINGS	200	0	200	0	200
520580 - TITLE SEARCH/LAND FEES	5,000	6,361	5,000	7,294	5,000
540000 - OUTSIDE CONTRACTS	300	332	300	335	300
550210 - LEGAL - RETAINER	0	68,605	0	85,417	0
550220 - OUTSIDE LEGAL COSTS	60,000	167,360	60,000	163,074	60,000
	260,023	342,319	263,753	355,726	242,403
Net Total	(260,023)	(341,656)	(263,753)	(353,920)	(240,903)

2020 OPERATING BUDGET

Costing Center: 20-150-00000 HUMAN RESOURCES

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330360 - MISCELLANEOUS	0	7,326	0	0	0
	0	7,326	0	0	0
Expenses					
510010 - SALARIES/WAGES	582,045	585,755	625,065	668,527	322,794
510020 - OTHER SALARIES	0	6,389	0	0	0
510040 - PART-TIME	100,656	119,884	180,500	120,063	183,659
510100 - OVERTIME	0	18,700	0	10,618	1,000
510200 - EMPLOYEE BENEFITS	192,460	232,265	213,100	212,858	113,925
510230 - SELF INSURED EMP BENEFITS	3,000	4,151	3,000	2,946	4,000
510240 - EAP ASSISTANCE PRGM	15,000	16,132	15,000	20,027	17,000
520010 - OFFICE EQUIP/SUPPLIES	3,775	3,910	3,775	1,828	3,775
520020 - POSTAGE	800	1,866	800	860	800
520050 - ADVERTISING	26,605	26,617	26,605	21,515	26,605
520060 - CITY PROMOTIONS	10,300	8,524	10,300	10,471	15,000
520090 - CONFERENCES/CONVENTIONS	2,600	3,061	2,940	4,559	2,940
520100 - PROFESSIONAL DEVELOPMENT	7,500	7,466	8,250	5,599	8,250
520110 - MEMBERSHIPS	1,383	2,736	1,525	2,481	1,525
520140 - CORPORATE TRAINING	10,000	3,053	20,000	5,998	20,000
520200 - MILEAGE & MEETINGS	3,000	1,511	3,000	1,616	3,000
520220 - CAR ALLOWANCE	2,400	4,840	2,400	4,760	0
520240 - MEAL ALLOWANCE	0	16	0	33	0
520250 - MISCELLANEOUS	1,800	435	1,800	1,855	1,800
520650 - MOBILE COMMUNICATIONS	2,500	1,781	2,500	1,802	1,000
530000 - OUTSIDE CONSULTING	24,000	20,722	24,000	24,389	24,000
540000 - OUTSIDE CONTRACTS	300	249	300	251	300
550220 - OUTSIDE LEGAL COSTS	90,000	106,378	90,000	104,263	90,000
550300 - UNION NEGOTIATIONS	6,000	6,725	6,000	2,036	6,000
550350 - PRINTING	1,500	1,649	1,500	544	1,500
	1,087,624	1,184,816	1,242,360	1,229,899	848,873
Net Total	(1,087,624)	(1,177,490)	(1,242,360)	(1,229,899)	(848,873)

2020 OPERATING BUDGET

Costing Center: 20-210-00000 FIRE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320370 - FEE/SC - INSPECTION FEES	20,000	35,883	20,000	39,879	20,000
320460 - FEE/SC - MISCELLANEOUS	27,500	43,528	27,500	38,706	27,500
320710 - FEE/SC - SMOKE ALARMS	1,000	1,584	1,000	2,690	1,000
320850 - FEE/SC - FIREWORKS	1,000	2,170	1,000	1,703	1,000
330200 - SALE OF EQUIPMENT	0	1,287	0	18,662	0
330360 - MISCELLANEOUS	0	150	0	1,755	0
	49,500	84,602	49,500	103,395	49,500
Expenses					
510010 - SALARIES/WAGES	5,747,966	5,590,161	5,776,275	6,207,747	6,380,197
510020 - OTHER SALARIES	0	808	0	6,035	0
510040 - PART-TIME	0	259	0	0	0
510100 - OVERTIME	125,000	87,698	115,000	137,931	124,000
510130 - WSIB	0	(6,314)	0	(39,566)	0
510200 - EMPLOYEE BENEFITS	1,614,825	1,667,330	1,633,075	1,563,722	1,705,150
520010 - OFFICE EQUIP/SUPPLIES	10,000	9,333	10,000	9,557	10,000
520020 - POSTAGE	900	1,322	1,250	975	1,250
520030 - OPERATING EQUIP/SUPPLIES	110,000	110,109	116,000	116,000	116,000
520060 - CITY PROMOTIONS	10,500	10,717	10,500	9,752	10,500
520090 - CONFERENCES/CONVENTIONS	4,000	4,547	4,400	4,843	4,400
520100 - PROFESSIONAL DEVELOPMENT	35,000	29,809	38,500	37,519	38,500
520110 - MEMBERSHIPS	2,900	3,150	3,850	1,543	3,850
520200 - MILEAGE & MEETINGS	2,000	2,382	2,000	2,029	2,000
520230 - UNIFORMS/CLOTHING	57,000	52,393	61,000	44,068	61,000
520250 - MISCELLANEOUS	2,000	2,051	2,000	878	2,000
520370 - SICK LEAVE PAYOUTS	0	0	0	29,679	0
520650 - MOBILE COMMUNICATIONS	15,000	15,005	15,000	11,492	15,000
540000 - OUTSIDE CONTRACTS	198,000	193,629	203,000	198,719	212,500
550110 - AWARDS	1,500	1,293	1,500	1,270	1,500
550220 - OUTSIDE LEGAL COSTS	1,500	2,256	1,500	5,212	1,500
550360 - VOLUNTEERS	230,000	234,062	249,000	242,696	276,500
560150 - CAPITAL EQUIP & VEHICLES	120,000	120,000	126,000	126,000	126,000
580510 - TRANSFER TO RESERVE FUND	350,000	350,000	350,000	350,000	350,000
	8,638,091	8,481,998	8,719,850	9,068,100	9,441,847
Net Total	(8,588,591)	(8,397,396)	(8,670,350)	(8,964,705)	(9,392,347)

2020 OPERATING BUDGET

Costing Center: 20-310-00000 ENGINEERING - ADMINISTRATION

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320050 - ONTARIO SPECIFIC GRANTS	3,000	667	3,000	0	3,000
320370 - FEE/SC - INSPECTION FEES	68,000	68,664	168,549	109,566	151,945
320380 - FEE/SC - TENDER FEES	3,000	2,300	3,000	4,500	3,000
320390 - FEE/SC - EXTRNL SERVICES	1,000	0	1,000	(3,400)	1,000
320810 - FEE/SC - ENG REVIEW/INSPECTION	2,000	200	37,000	14,107	37,000
330360 - MISCELLANEOUS	0	0	0	155	0
	77,000	71,830	212,549	124,928	195,945
Expenses					
510010 - SALARIES/WAGES	1,192,577	1,153,444	1,956,901	1,655,509	1,854,389
510020 - OTHER SALARIES	0	23,547	0	43,708	0
510040 - PART-TIME	0	458	0	73,793	0
510100 - OVERTIME	2,325	26,534	60,062	82,591	61,113
510200 - EMPLOYEE BENEFITS	376,900	372,147	626,228	527,168	565,450
520010 - OFFICE EQUIP/SUPPLIES	6,500	6,955	6,500	6,674	6,500
520020 - POSTAGE	3,500	1,948	3,500	990	2,000
520030 - OPERATING EQUIP/SUPPLIES	6,525	6,855	6,525	5,691	6,525
520060 - CITY PROMOTIONS	500	102	500	0	500
520090 - CONFERENCES/CONVENTIONS	8,500	6,628	9,350	3,996	9,350
520100 - PROFESSIONAL DEVELOPMENT	16,000	11,440	17,600	16,851	17,600
520110 - MEMBERSHIPS	7,800	8,600	8,580	9,596	8,580
520200 - MILEAGE & MEETINGS	4,000	3,434	4,000	4,864	4,000
520220 - CAR ALLOWANCE	3,600	4,862	4,800	1,960	4,800
520230 - UNIFORMS/CLOTHING	3,000	2,219	3,000	3,558	3,000
520240 - MEAL ALLOWANCE	1,300	2,732	2,000	1,327	2,000
520650 - MOBILE COMMUNICATIONS	9,000	6,039	9,000	6,709	9,000
530000 - OUTSIDE CONSULTING	30,000	31,596	30,000	3,880	30,000
540000 - OUTSIDE CONTRACTS	3,000	4,894	3,000	5,435	3,000
540330 - CNTRCT - SWR CCTV	100,000	70,583	100,000	45,007	100,000
560150 - CAPITAL EQUIP & VEHICLES	600	0	0	0	0
580090 - INTERDEPT RECOVERIES	(845,717)	(862,050)	(741,470)	(468,197)	(869,393)
580250 - TRANSFER FROM CAPITAL	0	0	(250,000)	0	0
	929,910	882,967	1,860,076	2,031,110	1,818,414
Net Total	(852,910)	(811,137)	(1,647,527)	(1,906,183)	(1,622,469)

2020 OPERATING BUDGET

Costing Center: 20-315-00000 STREETLIGHTING

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
520030 - OPERATING EQUIP/SUPPLIES	1,000	1,030	1,000	1,000	1,000
520090 - CONFERENCES/CONVENTIONS	2,500	910	2,750	2,229	2,750
520200 - MILEAGE & MEETINGS	500	493	500	475	500
520610 - UTILITIES - HYDRO	310,000	270,935	300,000	282,076	270,000
540000 - OUTSIDE CONTRACTS	105,000	129,602	125,000	134,089	130,000
	419,000	402,970	429,250	419,868	404,250
Net Total	(419,000)	(402,970)	(429,250)	(419,868)	(404,250)

2020 OPERATING BUDGET

Costing Center: 20-316-00000 SIDEWALKS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	21,225	16,145	21,614	7,289	21,970
510040 - PART-TIME	20,930	47,142	32,000	32,546	35,000
510100 - OVERTIME	0	0	0	61	0
510200 - EMPLOYEE BENEFITS	8,375	7,420	8,375	5,499	9,100
520030 - OPERATING EQUIP/SUPPLIES	3,500	334	3,500	0	3,500
540000 - OUTSIDE CONTRACTS	12,500	11,166	12,500	2,544	12,500
	66,530	82,207	77,989	47,939	82,070
Net Total	(66,530)	(82,207)	(77,989)	(47,939)	(82,070)

2020 OPERATING BUDGET

Costing Center: 20-320-00000 ROADWAYS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	850,000	761,926	865,000	793,845	856,685
510020 - OTHER SALARIES	0	284	0	3,307	0
510040 - PART-TIME	52,727	38,129	55,322	51,283	56,000
510100 - OVERTIME	10,000	6,016	6,000	8,220	6,000
510200 - EMPLOYEE BENEFITS	374,400	454,053	357,675	425,578	351,675
520030 - OPERATING EQUIP/SUPPLIES	210,524	307,200	210,524	204,856	210,524
520040 - EQUIPMENT RENTALS	500	19,916	500	9,521	500
520090 - CONFERENCES/CONVENTIONS	2,500	4,825	2,750	1,970	2,750
520100 - PROFESSIONAL DEVELOPMENT	10,500	10,809	11,550	11,034	11,550
520110 - MEMBERSHIPS	850	2,383	2,200	280	2,200
520200 - MILEAGE & MEETINGS	100	0	100	57	100
520230 - UNIFORMS/CLOTHING	9,000	3,324	9,000	3,011	9,000
520240 - MEAL ALLOWANCE	1,500	1,898	1,500	1,416	1,500
520250 - MISCELLANEOUS	200	150	200	375	200
540000 - OUTSIDE CONTRACTS	65,000	65,000	65,000	25,561	65,000
	1,587,801	1,675,914	1,587,321	1,540,312	1,573,684
Net Total	(1,587,801)	(1,675,914)	(1,587,321)	(1,540,312)	(1,573,684)

2020 OPERATING BUDGET

Costing Center: 20-321-00000 TRAFFIC CONTROL

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320390 - FEE/SC - EXTRNL SERVICES	10,000	9,300	15,000	13,800	15,000
330320 - SUBDIVIDERS CONTRIBUTION	1,000	0	1,000	0	1,000
330360 - MISCELLANEOUS	1,000	350	1,000	914	1,000
	12,000	9,650	17,000	14,714	17,000
Expenses					
510010 - SALARIES/WAGES	135,000	159,068	138,000	166,734	140,400
510020 - OTHER SALARIES	0	214	0	2,749	0
510040 - PART-TIME	0	3,540	5,000	2,317	5,000
510100 - OVERTIME	4,000	3,569	4,000	6,427	3,000
510200 - EMPLOYEE BENEFITS	30,950	37,981	31,150	43,011	30,850
520010 - OFFICE EQUIP/SUPPLIES	250	240	250	48	250
520020 - POSTAGE	50	0	50	0	50
520030 - OPERATING EQUIP/SUPPLIES	35,000	43,619	35,000	37,978	35,000
520040 - EQUIPMENT RENTALS	50	0	50	0	50
520050 - ADVERTISING	400	0	400	0	400
520090 - CONFERENCES/CONVENTIONS	3,500	1,700	3,850	1,870	3,850
520100 - PROFESSIONAL DEVELOPMENT	2,500	2,101	2,750	531	2,750
520110 - MEMBERSHIPS	1,600	1,386	1,760	2,253	1,760
520200 - MILEAGE & MEETINGS	1,500	875	1,500	1,231	1,500
520230 - UNIFORMS/CLOTHING	200	4,800	200	180	200
520490 - WAIVING OF FEES/CHARGES	0	(900)	0	0	0
520650 - MOBILE COMMUNICATIONS	1,000	247	1,000	247	1,000
530000 - OUTSIDE CONSULTING	7,000	6,097	7,000	2,386	7,000
540000 - OUTSIDE CONTRACTS	45,000	52,507	45,000	34,344	45,000
540080 - CNTRCT-PAVEMENT MARKINGS	65,000	60,335	70,000	52,442	98,000
540090 - CNTRCT-RAIL CROSSING	44,000	41,607	44,000	42,544	44,000
	377,000	418,986	390,960	397,293	420,060
Net Total	(365,000)	(409,336)	(373,960)	(382,580)	(403,060)

2020 OPERATING BUDGET

Costing Center: 20-322-00000 WINTER CONTROL

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330360 - MISCELLANEOUS	0	334	0	0	0
	0	334	0	0	0
Expenses					
510010 - SALARIES/WAGES	295,155	338,254	296,057	329,230	301,055
510040 - PART-TIME	50,842	51,709	60,000	55,315	97,000
510100 - OVERTIME	25,014	58,988	35,000	48,636	50,000
510200 - EMPLOYEE BENEFITS	116,350	52,821	118,175	58,848	131,550
520030 - OPERATING EQUIP/SUPPLIES	165,000	176,071	165,000	142,366	165,000
520040 - EQUIPMENT RENTALS	115,200	152,518	169,000	135,641	297,000
520240 - MEAL ALLOWANCE	750	32	750	0	750
540000 - OUTSIDE CONTRACTS	66,409	79,971	67,500	74,051	67,500
	834,720	910,365	911,482	844,088	1,109,855
Net Total	(834,720)	(910,031)	(911,482)	(844,088)	(1,109,855)

2020 OPERATING BUDGET

Costing Center: 20-323-00000 FLEET

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330200 - SALE OF EQUIPMENT	0	64,547	50,000	87,370	50,000
330360 - MISCELLANEOUS	0	0	0	14	0
	0	64,547	50,000	87,384	50,000
Expenses					
510010 - SALARIES/WAGES	347,705	352,114	360,084	392,746	364,895
510020 - OTHER SALARIES	0	(53)	0	3,730	0
510040 - PART-TIME	0	20,431	10,000	(112)	0
510100 - OVERTIME	3,000	2,256	3,000	4,946	500
510200 - EMPLOYEE BENEFITS	127,250	209,206	121,100	194,844	122,150
520010 - OFFICE EQUIP/SUPPLIES	0	0	0	955	0
520030 - OPERATING EQUIP/SUPPLIES	5,700	7,882	14,100	26,852	14,100
520040 - EQUIPMENT RENTALS	100	0	100	0	100
520050 - ADVERTISING	100	0	100	0	100
520090 - CONFERENCES/CONVENTIONS	1,500	0	1,650	5	1,650
520100 - PROFESSIONAL DEVELOPMENT	1,000	2,417	1,100	4,087	1,100
520110 - MEMBERSHIPS	300	543	330	92	800
520230 - UNIFORMS/CLOTHING	500	155	500	1,814	500
520240 - MEAL ALLOWANCE	0	5	0	303	0
520650 - MOBILE COMMUNICATIONS	400	298	400	251	400
520670 - FREIGHT/DELIVERY	30,000	43,273	15,000	41,285	15,000
520720 - INS - FLEET	180,000	178,512	188,050	192,792	197,550
540000 - OUTSIDE CONTRACTS	0	0	0	6,835	0
560020 - FUEL - VEHICLES	275,000	378,449	275,000	378,759	410,000
560030 - LICENCE RENEWALS	40,000	58,790	62,100	55,331	62,100
560150 - CAPITAL EQUIP & VEHICLES	0	1,837	0	0	0
580090 - INTERDEPT RECOVERIES	(147,611)	(227,242)	(218,843)	(106,971)	(165,479)
580510 - TRANSFER TO RESERVE FUND	0	64,547	41,600	81,779	50,000
	864,944	1,093,419	875,371	1,280,323	1,075,466
Net Total	(864,944)	(1,028,871)	(825,371)	(1,192,939)	(1,025,466)

2020 OPERATING BUDGET

Costing Center: 20-325-00000 PUBLIC WORKS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330360 - MISCELLANEOUS	0	0	0	54	0
	0	0	0	54	0
Expenses					
510010 - SALARIES/WAGES	1,043,779	1,053,500	1,070,655	1,087,074	1,075,000
510020 - OTHER SALARIES	0	750	0	18,961	0
510040 - PART-TIME	10,497	62,818	50,000	20,436	50,000
510100 - OVERTIME	27,000	37,300	28,000	43,768	30,000
510200 - EMPLOYEE BENEFITS	372,725	267,634	375,525	279,033	376,550
520010 - OFFICE EQUIP/SUPPLIES	20,000	16,944	20,000	21,605	20,000
520030 - OPERATING EQUIP/SUPPLIES	360,000	526,145	460,000	517,636	460,000
520040 - EQUIPMENT RENTALS	100	733	300	1,797	300
520050 - ADVERTISING	200	0	200	0	200
520090 - CONFERENCES/CONVENTIONS	5,790	2,210	6,370	6,701	6,370
520100 - PROFESSIONAL DEVELOPMENT	2,235	3,768	2,460	3,000	2,460
520110 - MEMBERSHIPS	2,700	1,872	2,970	2,256	2,970
520200 - MILEAGE & MEETINGS	500	762	500	559	500
520230 - UNIFORMS/CLOTHING	5,800	3,017	5,800	1,924	5,800
520240 - MEAL ALLOWANCE	1,250	3,347	2,000	1,803	2,000
520250 - MISCELLANEOUS	200	75	200	300	200
520650 - MOBILE COMMUNICATIONS	21,000	21,975	21,000	20,341	21,000
540000 - OUTSIDE CONTRACTS	150,000	165,758	150,000	156,822	150,000
560020 - FUEL - VEHICLES	0	0	0	0	0
580090 - INTERDEPT RECOVERIES	(794,953)	(1,143,011)	(834,701)	(426,082)	(949,204)
	1,228,823	1,025,597	1,361,279	1,757,934	1,254,146
Net Total	(1,228,823)	(1,025,597)	(1,361,279)	(1,757,880)	(1,254,146)

2020 OPERATING BUDGET

Costing Center: 20-327-00000 STORM SEWERS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320390 - FEE/SC - EXTRNL SERVICES	0	12,970	0	10,814	0
	0	12,970	0	10,814	0
Expenses					
510010 - SALARIES/WAGES	63,011	25,329	65,798	30,126	66,939
510040 - PART-TIME	5,338	2,632	5,000	1,771	5,000
510100 - OVERTIME	328	64	500	56	300
510200 - EMPLOYEE BENEFITS	24,850	2,991	25,250	6,043	23,100
520030 - OPERATING EQUIP/SUPPLIES	19,900	6,586	7,000	10,046	7,000
540000 - OUTSIDE CONTRACTS	9,850	3,290	60,000	29,186	60,000
540150 - CNTRCT-STORM PONDS	40,000	3,491	0	754	0
	163,277	44,383	163,548	77,983	162,339
Net Total	(163,277)	(31,413)	(163,548)	(67,169)	(162,339)

2020 OPERATING BUDGET

Costing Center: 20-350-00000 CROSSING GUARDS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510040 - PART-TIME	305,760	305,524	310,346	299,267	315,777
510200 - EMPLOYEE BENEFITS	33,475	30,422	34,250	29,780	34,900
520030 - OPERATING EQUIP/SUPPLIES	200	0	200	0	200
520230 - UNIFORMS/CLOTHING	500	581	500	106	500
520250 - MISCELLANEOUS	2,500	51	1,000	428	1,000
	342,435	336,577	346,296	329,581	352,377
Net Total	(342,435)	(336,577)	(346,296)	(329,581)	(352,377)

2020 OPERATING BUDGET

Costing Center: 20-380-00000 PARKING

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330010 - FINES	362,000	302,715	300,000	327,454	300,000
330030 - MAGISTRATE PROCEEDS	250	0	250	0	250
330360 - MISCELLANEOUS	0	0	0	0	0
330460 - STREET 6 - KING ST S	28,000	14,833	0	22	0
330470 - LOT 1 - COURTHOUSE	90,000	78,716	90,000	96,124	90,000
330520 - LOT 6 - FIREHALL	4,000	3,547	0	551	0
330540 - LOT 8 - PLYMOUTH/CHURCHILL	46,000	43,157	46,000	47,908	46,000
330550 - ON STREET/SNOW REMOVAL PERMITS	1,500	5,500	1,500	6,100	1,500
330560 - WRCC EVENT PARKING	1,000	0	0	0	0
	532,750	448,468	437,750	478,159	437,750
Expenses					
510010 - SALARIES/WAGES	291,474	292,932	295,959	294,689	301,133
510020 - OTHER SALARIES	0	(2,520)	0	4,832	0
510040 - PART-TIME	0	17,312	0	28,973	25,500
510100 - OVERTIME	1,065	5,160	1,081	8,194	1,100
510200 - EMPLOYEE BENEFITS	98,775	125,528	100,725	115,984	110,825
520010 - OFFICE EQUIP/SUPPLIES	5,500	3,158	5,500	4,213	5,500
520020 - POSTAGE	5,000	3,165	5,000	3,769	3,000
520030 - OPERATING EQUIP/SUPPLIES	4,000	6,566	5,000	4,628	5,000
520040 - EQUIPMENT RENTALS	600	422	600	330	600
520090 - CONFERENCES/CONVENTIONS	1,500	608	1,650	303	1,650
520100 - PROFESSIONAL DEVELOPMENT	2,000	1,051	2,200	616	2,200
520110 - MEMBERSHIPS	600	611	660	616	660
520200 - MILEAGE & MEETINGS	300	205	300	351	300
520230 - UNIFORMS/CLOTHING	2,200	2,168	2,200	5,338	2,200
520240 - MEAL ALLOWANCE	200	349	200	384	200
520340 - BANK SERVICE CHARGES	4,000	2,950	4,000	2,816	3,000
520650 - MOBILE COMMUNICATIONS	5,000	4,930	5,000	9,853	5,000
540000 - OUTSIDE CONTRACTS	4,000	414	4,000	2,831	6,000
580500 - TRANSFER TO RESERVES	10,000	10,000	10,000	10,000	10,000
	436,214	475,011	444,075	498,721	483,868
Net Total	96,536	(26,543)	(6,325)	(20,562)	(46,118)

2020 OPERATING BUDGET

Costing Center: 20-405-00000 RECREATION - PROGRAMS/SERVICES

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320050 - ONTARIO SPECIFIC GRANTS	42,700	45,416	42,700	49,709	42,700
320150 - OTHER GRANTS	0	14,251	0	5,000	0
320410 - FEE/SC - EQUIP RENTALS	500	922	500	1,832	2,000
320460 - FEE/SC - MISCELLANEOUS	500	3,165	2,000	5,871	2,500
320490 - FEE/SC - POOLS	13,000	15,157	15,300	15,732	15,300
320500 - FEE/SC - SUMMER CAMPS	95,000	110,385	112,500	111,259	125,000
320510 - FEE/SC - ADULT PROGRAMS	53,000	71,051	66,800	77,104	68,000
320520 - FEE/SC - CHILD PROGRAMS	20,000	18,651	40,200	19,770	33,000
320530 - FEE/SC - PRINTING	100	319	300	3	300
320550 - FEE/SC - SPORTS PROMO	2,000	1,945	2,000	2,266	2,000
320560 - FEE/SC - SENIOR PROGRAMS	37,000	47,539	73,100	51,068	67,500
320570 - FEE/SC - MEMBERSHIPS	50,000	52,537	55,100	50,522	55,100
320800 - FEE/SC - PROMOTIONAL ITEMS	100	(25)	100	0	0
320830 - FEE/SC - YOUTH PROGRAMS	100	0	100	0	0
320910 - FEE/SC - ARTS & CULTURE PROGRM	30,000	28,075	25,000	26,531	25,000
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	77,500	58,630	79,800	79,605	76,500
320940 - FEE/SC - FOOD SERVICES	27,500	30,169	27,500	27,483	28,500
330250 - DONATIONS	6,000	5,464	6,000	10,999	6,000
	455,000	503,650	549,000	534,753	549,400
Expenses					
510010 - SALARIES/WAGES	510,042	502,183	516,113	518,151	527,998
510020 - OTHER SALARIES	0	(8,492)	0	10,706	0
510040 - PART-TIME	583,053	627,939	543,694	525,764	581,559
510100 - OVERTIME	13,500	16,090	13,500	27,699	13,736
510200 - EMPLOYEE BENEFITS	236,320	271,144	231,200	238,663	240,100
520010 - OFFICE EQUIP/SUPPLIES	5,000	9,821	5,500	9,110	7,000
520020 - POSTAGE	200	366	200	471	400
520040 - EQUIPMENT RENTALS	3,500	5,372	3,500	4,606	4,000
520050 - ADVERTISING	8,000	5,864	8,000	3,933	9,500
520060 - CITY PROMOTIONS	15,000	10,955	11,000	15,473	11,000
520090 - CONFERENCES/CONVENTIONS	2,000	2,211	2,200	3,505	2,200
520100 - PROFESSIONAL DEVELOPMENT	2,000	1,423	2,200	5,947	2,200
520110 - MEMBERSHIPS	600	30	2,200	60	3,000
520200 - MILEAGE & MEETINGS	2,750	6,103	5,000	5,151	5,000
520220 - CAR ALLOWANCE	1,800	1,815	1,800	1,785	1,800
520240 - MEAL ALLOWANCE	300	227	300	235	300
520250 - MISCELLANEOUS	3,000	3,056	500	3,809	750
520340 - BANK SERVICE CHARGES	25,000	40,646	45,000	44,647	45,000
520490 - WAIVING OF FEES/CHARGES	0	(36,268)	0	0	0
520650 - MOBILE COMMUNICATIONS	3,600	4,963	3,600	3,910	4,000
520930 - FIT/AQUA PUNCH CARDS	27,000	31,726	29,000	32,146	31,000
520940 - FOOD SERVICES	27,500	24,746	27,500	25,945	27,500
530490 - YOUTH PROGRAMS	30,000	25,158	28,500	17,020	28,500
530500 - CHILDRENS PROGRAMS	17,000	21,188	19,500	16,217	19,500
530510 - SUMMER CAMPS	18,500	22,175	22,500	26,926	24,000
530520 - ADULT PROGRAMS	29,000	38,642	33,000	43,369	34,000
530530 - SENIORS PROGRAMS	27,500	38,289	30,000	33,009	31,500

2020 OPERATING BUDGET

Costing Center: 20-405-00000 RECREATION - PROGRAMS/SERVICES

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
530540 - SWIMMING POOL PROGRAM	20,000	21,574	20,000	21,178	24,150
530550 - ARTS & CULTURE	25,000	33,801	31,000	35,194	31,000
530560 - VOLUNTEER SERVICES	39,000	28,345	32,000	26,360	32,000
530570 - SPECIAL EVENTS	15,650	15,798	15,650	13,745	15,650
530580 - PROJECTS ASSOCIATION	28,000	30,804	28,000	33,685	36,000
540000 - OUTSIDE CONTRACTS	77,500	58,138	67,500	48,538	67,500
550030 - ARMoured CAR SERVICES	2,500	1,905	2,500	1,923	2,500
	1,799,815	1,857,738	1,782,157	1,798,879	1,864,343
Net Total	(1,344,815)	(1,354,088)	(1,233,157)	(1,264,126)	(1,314,943)

2020 OPERATING BUDGET

Costing Center: 20-410-00000 PARKS / OPEN SPACES

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320410 - FEE/SC - EQUIP RENTALS	15,000	9,537	20,000	13,235	20,000
330250 - DONATIONS	0	5,117	0	500	0
330400 - RENTS & LEASES	12,000	11,171	15,000	13,117	12,400
	27,000	25,825	35,000	26,853	32,400
Expenses					
510010 - SALARIES/WAGES	740,000	767,618	798,326	773,607	869,208
510020 - OTHER SALARIES	0	2,619	0	21,407	0
510040 - PART-TIME	423,220	414,801	425,000	409,272	428,000
510100 - OVERTIME	35,000	57,744	40,000	41,291	40,000
510200 - EMPLOYEE BENEFITS	315,650	404,792	372,625	383,233	355,225
520030 - OPERATING EQUIP/SUPPLIES	86,000	86,145	88,000	93,325	88,000
520040 - EQUIPMENT RENTALS	3,400	3,026	3,400	2,684	3,400
520060 - CITY PROMOTIONS	750	748	750	353	750
520090 - CONFERENCES/CONVENTIONS	1,200	1,233	1,320	1,167	1,320
520100 - PROFESSIONAL DEVELOPMENT	2,000	4,779	2,200	3,212	2,200
520110 - MEMBERSHIPS	1,500	1,253	1,650	0	1,650
520230 - UNIFORMS/CLOTHING	8,500	7,450	8,500	7,736	8,500
520240 - MEAL ALLOWANCE	500	1,023	900	656	900
520610 - UTILITIES - HYDRO	11,400	10,192	9,500	10,747	9,785
520620 - UTILITIES - WTR/SWR	16,415	16,948	16,500	20,340	17,006
520650 - MOBILE COMMUNICATIONS	6,600	6,933	7,000	7,086	7,000
520800 - SMALL TOOLS	2,200	2,728	2,500	1,660	2,500
540000 - OUTSIDE CONTRACTS	37,000	36,900	37,000	37,153	37,000
540010 - CNTRCT-JANITORIAL	0	3,727	7,200	7,402	7,200
540020 - CNTRCT-PUBLIC PATHWAY	3,500	3,002	3,500	3,512	3,500
540030 - CNTRCT-WEED CUTTING	30,000	49,538	48,000	49,358	48,000
540050 - CNTRCT-OUTDR SKATE RINK	2,500	2,239	2,000	2,072	2,000
540100 - CNTRCT-ELECTRICAL	6,500	5,923	6,500	6,438	6,500
560030 - LICENCE RENEWALS	500	303	500	165	500
	1,734,335	1,891,664	1,882,871	1,883,877	1,940,144
Net Total	(1,707,335)	(1,865,839)	(1,847,871)	(1,857,024)	(1,907,744)

2020 OPERATING BUDGET

Costing Center: 20-412-00000 PLAYING FIELDS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320440 - FEE/SC - SOCCER FIELDS	2,200	4,163	2,550	2,468	2,550
320450 - FEE/SC - BALL DIAMONDS	45,000	68,657	67,000	63,970	67,000
320840 - FEE/SC - HYDRO	200	2,176	200	852	2,175
330400 - RENTS & LEASES	200	0	0	0	0
	47,600	74,996	69,750	67,290	71,725
Expenses					
510010 - SALARIES/WAGES	63,011	79,770	63,003	84,115	64,056
510040 - PART-TIME	42,029	47,929	42,000	49,253	46,000
510100 - OVERTIME	1,642	9,215	6,500	7,900	6,400
510200 - EMPLOYEE BENEFITS	24,850	16,005	25,250	26,916	25,950
520030 - OPERATING EQUIP/SUPPLIES	13,000	12,233	13,500	13,693	13,500
520610 - UTILITIES - HYDRO	19,532	16,683	19,000	15,545	18,361
540000 - OUTSIDE CONTRACTS	3,500	4,020	3,500	3,563	3,500
540100 - CNTRCT-ELECTRICAL	5,000	3,392	5,000	6,500	5,000
	172,564	189,247	177,753	207,485	182,767
Net Total	(124,964)	(114,251)	(108,003)	(140,195)	(111,042)

2020 OPERATING BUDGET

Costing Center: 20-415-00000 URBAN FORESTRY

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330360 - MISCELLANEOUS	0	0	0	500	0
	0	0	0	500	0
Expenses					
510010 - SALARIES/WAGES	401,154	385,532	410,175	431,857	415,000
510020 - OTHER SALARIES	0	2,464	0	0	0
510040 - PART-TIME	80,000	63,280	80,000	42,653	80,000
510100 - OVERTIME	6,500	11,850	6,500	17,359	10,000
510200 - EMPLOYEE BENEFITS	156,500	101,443	153,350	120,307	147,700
520030 - OPERATING EQUIP/SUPPLIES	40,000	39,644	40,000	43,465	40,000
520100 - PROFESSIONAL DEVELOPMENT	600	4,721	660	565	660
520230 - UNIFORMS/CLOTHING	4,300	2,805	4,300	3,610	4,300
520240 - MEAL ALLOWANCE	300	431	300	557	300
520650 - MOBILE COMMUNICATIONS	1,500	601	1,500	235	1,500
520800 - SMALL TOOLS	3,000	2,818	3,000	2,899	3,000
540000 - OUTSIDE CONTRACTS	38,000	38,000	35,000	12,022	35,000
	731,854	653,590	734,785	675,528	737,460
Net Total	(731,854)	(653,590)	(734,785)	(675,028)	(737,460)

2020 OPERATING BUDGET

Costing Center: 20-420-00000 CEMETERIES

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320460 - FEE/SC - MISCELLANEOUS	510	960	510	1,186	510
320590 - FEE/SC - GRAVE OPENINGS	34,700	38,691	36,000	47,270	36,000
320600 - FEE/SC - GRAVE SALES	12,250	17,484	13,500	14,414	13,500
320610 - FEE/SC - FNDTNS/MARKERS	7,150	11,224	7,200	7,823	7,200
330100 - INVESTMENT INCOME	10,500	13,355	10,500	4,171	10,500
330360 - MISCELLANEOUS	0	500	0	0	0
	65,110	82,213	67,710	74,865	67,710
Expenses					
510010 - SALARIES/WAGES	41,786	35,164	42,002	43,096	43,047
510040 - PART-TIME	25,421	24,933	26,000	26,124	26,000
510100 - OVERTIME	2,090	5,668	5,000	8,697	4,500
510200 - EMPLOYEE BENEFITS	16,475	7,395	16,750	13,378	18,175
520030 - OPERATING EQUIP/SUPPLIES	7,500	7,889	8,000	7,921	8,000
520250 - MISCELLANEOUS	1,000	1,035	1,000	987	1,000
520610 - UTILITIES - HYDRO	1,865	1,326	1,600	1,292	1,650
520620 - UTILITIES - WTR/SWR	1,358	756	1,250	718	1,109
540000 - OUTSIDE CONTRACTS	5,000	0	5,000	2,381	5,000
540100 - CNTRCT-ELECTRICAL	500	443	500	235	500
	102,995	84,608	107,102	104,829	108,981
Net Total	(37,885)	(2,395)	(39,392)	(29,964)	(41,271)

2020 OPERATING BUDGET

Costing Center: 20-430-00000 FAC-MTCE/LABOUR

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	261,000	172,294	263,840	177,010	265,000
510020 - OTHER SALARIES	0	(505)	0	0	0
510040 - PART-TIME	0	2,164	0	386	0
510100 - OVERTIME	3,500	1,635	3,700	1,231	2,000
510200 - EMPLOYEE BENEFITS	97,150	113,011	99,250	96,089	96,125
520030 - OPERATING EQUIP/SUPPLIES	15,000	23,201	17,000	22,843	17,000
520040 - EQUIPMENT RENTALS	700	1,225	1,200	377	1,200
520100 - PROFESSIONAL DEVELOPMENT	1,000	2,121	1,100	3,097	1,100
520110 - MEMBERSHIPS	1,000	688	1,100	248	1,100
520200 - MILEAGE & MEETINGS	200	47	200	0	200
520230 - UNIFORMS/CLOTHING	1,600	1,567	1,800	1,541	1,800
520240 - MEAL ALLOWANCE	100	220	200	270	200
520650 - MOBILE COMMUNICATIONS	2,468	3,959	4,000	4,636	4,000
520800 - SMALL TOOLS	6,000	5,438	6,000	4,863	6,000
540000 - OUTSIDE CONTRACTS	12,000	10,581	12,000	13,231	12,000
560030 - LICENCE RENEWALS	500	0	0	0	0
	402,218	337,646	411,390	325,822	407,725
Net Total	(402,218)	(337,646)	(411,390)	(325,822)	(407,725)

2020 OPERATING BUDGET

Costing Center: 20-432-00000 FAC-ARENA

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320480 - FEE/SC - ADVERTISING	12,500	14,354	18,750	22,263	20,000
320680 - FEE/SC - ICE RENTALS	435,000	385,139	435,000	435,536	400,000
320690 - FEE/SC - PUBLIC SKATING	10,000	7,819	10,000	9,454	10,000
330360 - MISCELLANEOUS	0	0	0	7,571	0
330400 - RENTS & LEASES	26,000	23,489	26,000	23,987	26,000
350590 - RES FUND - ICE RESURFACER	0	2	0	10,810	0
	483,500	430,803	489,750	509,621	456,000
Expenses					
510010 - SALARIES/WAGES	402,484	396,629	367,674	325,625	380,792
510020 - OTHER SALARIES	0	(256)	0	0	0
510040 - PART-TIME	22,150	52,153	76,513	120,245	76,908
510100 - OVERTIME	20,000	34,575	21,200	25,050	20,000
510200 - EMPLOYEE BENEFITS	154,400	165,259	141,775	141,715	142,225
520030 - OPERATING EQUIP/SUPPLIES	50,000	47,600	52,500	52,365	52,500
520100 - PROFESSIONAL DEVELOPMENT	4,000	10,451	4,400	6,390	4,400
520110 - MEMBERSHIPS	0	0	1,650	903	1,650
520230 - UNIFORMS/CLOTHING	4,000	3,449	4,000	3,327	4,000
520240 - MEAL ALLOWANCE	200	832	200	501	200
520600 - UTILITIES - HEAT	51,100	53,088	52,500	40,342	48,767
520610 - UTILITIES - HYDRO	145,000	165,444	155,000	172,074	167,154
520620 - UTILITIES - WTR/SWR	50,000	40,334	37,000	40,210	51,979
520650 - MOBILE COMMUNICATIONS	265	344	265	366	265
520800 - SMALL TOOLS	100	20	100	56	100
520850 - BUILDING SECURITY	2,000	3,546	2,000	384	2,000
540000 - OUTSIDE CONTRACTS	60,000	64,754	63,000	86,368	63,000
540010 - CNTRCT-JANITORIAL	3,000	2,503	3,000	3,440	3,000
540100 - CNTRCT-ELECTRICAL	12,600	11,402	12,600	12,327	12,600
540170 - CNTRCT-GARBAGE COLLECT	3,900	2,713	3,900	2,500	3,900
540220 - CNTRCT-HEAT/AIR CONDITIONING	3,000	0	3,000	2,783	3,000
580510 - TRANSFER TO RESERVE FUND	0	6,525	0	10,810	0
	988,199	1,061,363	1,002,277	1,047,778	1,038,440
Net Total	(504,699)	(630,560)	(512,527)	(538,157)	(582,440)

2020 OPERATING BUDGET

Costing Center: 20-434-00000 FAC-WELLNESS CENTRE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320410 - FEE/SC - EQUIP RENTALS	200	325	200	(81)	200
330400 - RENTS & LEASES	12,000	17,437	15,000	46,362	15,000
	12,200	17,762	15,200	46,281	15,200
Expenses					
510010 - SALARIES/WAGES	25,204	35,830	25,228	42,457	25,746
510040 - PART-TIME	3,728	3,483	3,700	954	3,700
510100 - OVERTIME	896	4,198	3,500	6,226	3,000
510200 - EMPLOYEE BENEFITS	9,950	4,486	10,100	10,153	10,400
520030 - OPERATING EQUIP/SUPPLIES	25,000	31,661	25,000	25,262	25,000
520600 - UTILITIES - HEAT	24,675	22,867	24,675	20,419	23,907
520610 - UTILITIES - HYDRO	92,000	92,171	92,000	92,696	92,000
520620 - UTILITIES - WTR/SWR	12,765	12,565	12,765	14,631	12,481
520850 - BUILDING SECURITY	16,124	15,682	16,124	32,562	39,000
540000 - OUTSIDE CONTRACTS	25,000	22,827	25,000	18,842	25,000
540010 - CNTRCT-JANITORIAL	120,000	127,029	120,000	127,467	120,000
540100 - CNTRCT-ELECTRICAL	14,000	12,499	14,000	14,761	14,000
540170 - CNTRCT-GARBAGE COLLECT	2,000	1,392	2,000	804	2,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	4,000	4,853	4,000	3,014	4,000
	375,342	391,544	378,092	410,247	400,234
Net Total	(363,142)	(373,782)	(362,892)	(363,966)	(385,034)

2020 OPERATING BUDGET

Costing Center: 20-436-00000 FAC-MARKET

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320270 - FEE/SC - MARKET FEES	30,000	2,058	35,000	2,237	35,000
320860 - FEE/SC - INSURANCE	1,750	1,736	1,750	1,413	1,750
330360 - MISCELLANEOUS	3,000	5,965	3,000	4,869	3,000
330400 - RENTS & LEASES	7,500	35,865	5,000	34,043	5,000
	42,250	45,623	44,750	42,562	44,750
Expenses					
510010 - SALARIES/WAGES	14,592	16,547	15,001	14,219	15,448
510040 - PART-TIME	5,423	2,066	3,500	1,756	3,500
510100 - OVERTIME	537	2,432	2,500	2,454	2,500
510200 - EMPLOYEE BENEFITS	5,775	2,312	5,850	2,541	6,750
520030 - OPERATING EQUIP/SUPPLIES	5,000	5,556	5,500	3,849	5,500
520050 - ADVERTISING	4,000	3,722	4,000	2,320	4,000
520110 - MEMBERSHIPS	407	407	447	400	447
520600 - UTILITIES - HEAT	5,494	6,666	5,500	6,330	5,737
520610 - UTILITIES - HYDRO	15,191	11,192	15,530	9,880	15,420
520620 - UTILITIES - WTR/SWR	1,909	2,150	2,000	2,249	2,046
520730 - INS - LIABILITY	0	4,504	2,200	3,819	2,200
520850 - BUILDING SECURITY	448	0	448	0	448
530570 - SPECIAL EVENTS	4,000	4,048	4,000	4,148	6,000
540000 - OUTSIDE CONTRACTS	11,000	12,070	11,000	7,676	11,000
540010 - CNTRCT-JANITORIAL	6,500	5,141	10,000	6,376	8,000
540100 - CNTRCT-ELECTRICAL	5,500	1,897	5,500	1,116	5,500
540170 - CNTRCT-GARBAGE COLLECT	3,700	2,146	3,000	2,012	3,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	500	0	500	0	500
	89,976	82,856	96,476	71,143	97,996
Net Total	(47,726)	(37,233)	(51,726)	(28,581)	(53,246)

2020 OPERATING BUDGET

Costing Center: 20-438-00000 FAC-SWIMMING POOL

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330400 - RENTS & LEASES	500	0	200	222	200
	500	0	200	222	200
Expenses					
510010 - SALARIES/WAGES	37,143	28,064	38,183	27,467	38,859
510040 - PART-TIME	15,761	9,527	16,000	55	10,000
510100 - OVERTIME	4,567	5,003	6,000	5,605	6,000
510200 - EMPLOYEE BENEFITS	14,650	4,643	14,875	6,044	17,650
520030 - OPERATING EQUIP/SUPPLIES	50,000	48,984	50,000	40,075	50,000
520040 - EQUIPMENT RENTALS	4,000	0	2,500	404	2,500
520600 - UTILITIES - HEAT	2,659	2,911	2,640	2,762	2,705
520610 - UTILITIES - HYDRO	23,586	11,505	19,000	10,256	17,666
520620 - UTILITIES - WTR/SWR	111,000	132,916	134,500	136,395	133,000
520630 - UTILITIES - PHONE/FAX	3,500	2,512	3,500	2,542	3,500
520850 - BUILDING SECURITY	20,000	22,357	24,000	23,824	24,000
540000 - OUTSIDE CONTRACTS	20,000	19,462	20,000	14,255	20,000
540100 - CNTRCT-ELECTRICAL	4,500	2,687	4,500	3,861	4,500
	311,366	290,568	335,698	273,544	330,380
Net Total	(310,866)	(290,568)	(335,498)	(273,322)	(330,180)

2020 OPERATING BUDGET

Costing Center: 20-439-00000 FAC-CIVIC SQUARE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330300 - COST SHARING	96,000	115,241	100,000	122,270	115,000
330400 - RENTS & LEASES	1,000	320	1,000	1,317	1,000
	97,000	115,561	101,000	123,587	116,000
Expenses					
510010 - SALARIES/WAGES	143,668	189,676	145,883	197,843	148,413
510020 - OTHER SALARIES	0	1,224	0	2,169	0
510040 - PART-TIME	9,255	21,498	9,394	20,182	9,558
510100 - OVERTIME	3,097	6,721	3,143	9,772	3,198
510200 - EMPLOYEE BENEFITS	54,000	62,153	55,075	62,294	54,150
520030 - OPERATING EQUIP/SUPPLIES	33,383	28,348	29,000	29,667	29,000
520230 - UNIFORMS/CLOTHING	1,000	934	1,000	644	1,000
520240 - MEAL ALLOWANCE	250	41	250	24	250
520600 - UTILITIES - HEAT	28,000	23,966	24,900	22,762	23,819
520610 - UTILITIES - HYDRO	154,227	146,451	159,200	156,191	158,322
520620 - UTILITIES - WTR/SWR	18,941	15,697	19,200	13,850	17,288
520650 - MOBILE COMMUNICATIONS	0	247	250	247	250
520850 - BUILDING SECURITY	82,500	94,103	88,000	106,489	95,000
530620 - OUTDOOR ICE RINK	3,000	3,424	3,000	3,326	3,000
540000 - OUTSIDE CONTRACTS	40,000	49,625	40,000	51,662	40,000
540010 - CNTRCT-JANITORIAL	3,000	3,686	3,500	5,434	3,500
540100 - CNTRCT-ELECTRICAL	9,000	8,777	9,000	9,193	9,000
540170 - CNTRCT-GARBAGE COLLECT	3,000	1,922	3,500	1,534	3,500
540210 - CNTRCT-ELEVATOR	8,000	4,917	8,000	5,015	8,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	10,000	8,987	10,000	12,293	10,000
	604,321	672,397	612,295	710,590	617,248
Net Total	(507,321)	(556,836)	(511,295)	(587,002)	(501,248)

2020 OPERATING BUDGET

Costing Center: 20-442-00000 FAC-COURTHOUSE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330400 - RENTS & LEASES	509,960	459,842	489,008	466,930	475,075
	509,960	459,842	489,008	466,930	475,075
Expenses					
510010 - SALARIES/WAGES	29,184	31,655	42,659	30,350	35,701
510040 - PART-TIME	3,220	2,539	2,000	4,289	3,000
510100 - OVERTIME	1,582	4,773	2,800	8,600	5,000
510200 - EMPLOYEE BENEFITS	11,525	3,843	14,875	5,733	14,025
520030 - OPERATING EQUIP/SUPPLIES	24,000	18,790	24,000	15,763	24,000
520600 - UTILITIES - HEAT	47,451	37,837	40,300	34,699	37,800
520610 - UTILITIES - HYDRO	183,874	145,669	172,600	143,828	164,986
520620 - UTILITIES - WTR/SWR	9,124	7,092	7,972	5,174	7,891
520700 - INS - FIRE	13,500	11,600	10,050	10,324	10,600
520730 - INS - LIABILITY	4,700	4,596	4,550	4,601	4,670
520850 - BUILDING SECURITY	6,000	2,037	6,000	5,193	6,000
540000 - OUTSIDE CONTRACTS	20,000	18,096	20,000	11,884	20,000
540010 - CNTRCT-JANITORIAL	100,000	111,880	100,000	109,880	100,000
540080 - CNTRCT-PAVEMENT MARKINGS	600	409	600	600	600
540100 - CNTRCT-ELECTRICAL	10,000	5,611	10,000	10,578	10,000
540170 - CNTRCT-GARBAGE COLLECT	1,060	1,073	1,060	955	1,060
540210 - CNTRCT-ELEVATOR	10,000	6,828	10,000	8,856	10,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	25,000	0	15,000	3,595	15,000
550040 - AUDIT FEES	2,000	2,000	2,000	2,000	2,000
580510 - TRANSFER TO RESERVE FUND	7,140	43,514	2,542	50,028	2,742
	509,960	459,842	489,008	466,930	475,075
Net Total	0	0	0	0	0

2020 OPERATING BUDGET

Costing Center: 20-444-00000 FAC-SERVICE CENTRE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	15,918	22,602	15,955	19,568	15,997
510040 - PART-TIME	2,203	3,234	2,000	2,556	2,500
510100 - OVERTIME	1,045	199	0	1,403	200
510200 - EMPLOYEE BENEFITS	6,275	2,616	6,375	3,777	5,975
520030 - OPERATING EQUIP/SUPPLIES	15,000	32,044	15,000	18,736	15,000
520040 - EQUIPMENT RENTALS	750	46	750	688	750
520600 - UTILITIES - HEAT	27,162	25,976	22,000	23,686	22,000
520610 - UTILITIES - HYDRO	67,255	56,187	60,500	60,428	60,500
520620 - UTILITIES - WTR/SWR	13,455	15,786	13,500	17,448	13,500
520800 - SMALL TOOLS	100	0	100	10	100
520850 - BUILDING SECURITY	250	714	250	519	250
540000 - OUTSIDE CONTRACTS	36,000	37,068	36,000	32,180	36,000
540010 - CNTRCT-JANITORIAL	30,000	35,307	30,000	35,422	30,000
540100 - CNTRCT-ELECTRICAL	12,000	9,563	12,000	8,468	12,000
540170 - CNTRCT-GARBAGE COLLECT	12,000	10,078	12,000	9,270	12,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	3,000	781	3,000	0	3,000
580090 - INTERDEPT RECOVERIES	(39,163)	(45,243)	(36,709)	(14,239)	(36,709)
	203,250	206,957	192,721	219,920	193,063
Net Total	(203,250)	(206,957)	(192,721)	(219,920)	(193,063)

2020 OPERATING BUDGET

Costing Center: 20-445-00000 FAC-YSP RIVER ROAD

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330290 - THIRD PARTY REVENUE	1,167,034	1,158,962	1,141,248	1,141,248	1,116,805
	1,167,034	1,158,962	1,141,248	1,141,248	1,116,805
Expenses					
580880 - IO -INTEREST	535,034	529,594	509,248	509,248	484,805
580890 - IO - PRINCIPAL	632,000	632,000	632,000	632,000	632,000
580920 - OTHER DEBT INTEREST	0	(2,632)	0	0	0
	1,167,034	1,158,962	1,141,248	1,141,248	1,116,805
Net Total	0	0	0	0	0

2020 OPERATING BUDGET

Costing Center: 20-446-00000 FAC-QUAKER RD BALL DIAMONDS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320450 - FEE/SC - BALL DIAMONDS	9,000	7,661	11,000	18,033	11,200
320480 - FEE/SC - ADVERTISING	0	0	15,000	6,150	15,000
320840 - FEE/SC - HYDRO	3,500	2,063	4,000	4,862	4,000
330400 - RENTS & LEASES	650	911	2,000	433	2,100
	13,150	10,635	32,000	29,478	32,300
Expenses					
510010 - SALARIES/WAGES	12,602	17,405	12,751	19,883	15,104
510040 - PART-TIME	10,507	5,913	10,000	5,762	8,000
510100 - OVERTIME	269	830	300	4,074	4,000
510200 - EMPLOYEE BENEFITS	4,975	2,702	5,050	5,724	7,525
520030 - OPERATING EQUIP/SUPPLIES	3,000	7,638	3,000	2,285	3,000
520600 - UTILITIES - HEAT	674	405	543	292	546
520610 - UTILITIES - HYDRO	17,108	17,223	17,155	17,941	17,267
520620 - UTILITIES - WTR/SWR	12,941	12,617	10,950	9,386	11,201
520850 - BUILDING SECURITY	700	672	700	544	700
540000 - OUTSIDE CONTRACTS	8,300	6,696	8,300	10,663	8,300
540100 - CNTRCT-ELECTRICAL	4,500	5,276	4,500	5,631	4,500
	75,576	77,378	73,249	82,185	80,143
Net Total	(62,426)	(66,743)	(41,249)	(52,706)	(47,843)

2020 OPERATING BUDGET

Costing Center: 20-447-00000 FAC-RECREATIONAL CANAL LANDS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320410 - FEE/SC - EQUIP RENTALS	15,000	73,877	70,000	50,741	70,000
320480 - FEE/SC - ADVERTISING	0	0	0	4,450	15,000
320570 - FEE/SC - MEMBERSHIPS	5,500	3,953	3,500	4,000	3,500
320930 - FEE/SC - FIT/AQUA PUNCH CARDS	15,000	15,005	18,000	14,862	18,000
330100 - INVESTMENT INCOME	350,000	350,000	350,000	350,000	350,000
330250 - DONATIONS	10,000	0	15,000	0	0
330360 - MISCELLANEOUS	40,779	12,081	11,000	9,848	12,000
330400 - RENTS & LEASES	125,000	59,729	55,000	31,291	55,000
	561,279	514,646	522,500	465,192	523,500
Expenses					
510010 - SALARIES/WAGES	69,363	72,067	79,235	88,420	144,889
510020 - OTHER SALARIES	0	2,817	0	2,976	0
510040 - PART-TIME	160,375	156,321	163,182	184,421	172,143
510100 - OVERTIME	3,500	15,391	3,500	4,971	7,000
510200 - EMPLOYEE BENEFITS	39,225	46,029	40,650	54,063	58,225
520020 - POSTAGE	1,000	0	1,000	0	0
520030 - OPERATING EQUIP/SUPPLIES	75,000	78,667	75,000	42,603	75,000
520040 - EQUIPMENT RENTALS	11,000	10,972	8,500	814	8,500
520100 - PROFESSIONAL DEVELOPMENT	0	863	0	2,579	0
520110 - MEMBERSHIPS	1,200	1,173	3,080	1,100	3,000
520230 - UNIFORMS/CLOTHING	1,000	786	1,000	1,384	2,000
520240 - MEAL ALLOWANCE	0	264	0	100	0
520250 - MISCELLANEOUS	2,500	2,694	2,500	569	2,500
520600 - UTILITIES - HEAT	7,500	3,842	7,500	6,394	8,500
520610 - UTILITIES - HYDRO	29,700	26,315	29,700	25,096	29,700
520620 - UTILITIES - WTR/SWR	4,000	4,565	4,000	6,442	5,000
520630 - UTILITIES - PHONE/FAX	8,400	2,677	5,900	1,609	5,900
530560 - VOLUNTEER SERVICES	5,000	4,900	5,000	3,240	5,000
530570 - SPECIAL EVENTS	0	0	0	213	0
530580 - PROJECTS ASSOCIATION	50,000	47,749	25,000	10,071	38,000
540000 - OUTSIDE CONTRACTS	75,000	68,490	85,000	54,273	86,000
540010 - CNTRCT-JANITORIAL	35,000	16,629	15,000	21,818	15,000
540100 - CNTRCT-ELECTRICAL	6,500	16,270	6,500	7,783	6,500
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,000	1,978	1,000	1,372	1,000
560020 - FUEL - VEHICLES	10,000	10,295	0	0	0
560030 - LICENCE RENEWALS	1,055	25	0	25	1,055
	597,318	591,780	562,247	522,335	674,912
Net Total	(36,039)	(77,134)	(39,747)	(57,143)	(151,412)

2020 OPERATING BUDGET

Costing Center: 20-448-00000 FAC-COOKS MILLS HALL

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330400 - RENTS & LEASES	1,500	4,131	1,750	4,163	1,800
	1,500	4,131	1,750	4,163	1,800
Expenses					
510010 - SALARIES/WAGES	2,122	3,411	3,000	2,820	3,433
510040 - PART-TIME	0	34	0	361	0
510100 - OVERTIME	269	1,414	500	193	500
510200 - EMPLOYEE BENEFITS	2,375	540	2,400	430	1,300
520030 - OPERATING EQUIP/SUPPLIES	2,500	1,081	2,500	451	2,500
520600 - UTILITIES - HEAT	1,579	2,026	1,552	1,784	1,654
520610 - UTILITIES - HYDRO	1,563	1,185	1,666	977	1,617
540000 - OUTSIDE CONTRACTS	3,000	318	3,000	4,103	3,000
540010 - CNTRCT-JANITORIAL	3,500	2,205	4,500	6,854	4,500
540100 - CNTRCT-ELECTRICAL	1,000	377	1,000	239	1,000
540170 - CNTRCT-GARBAGE COLLECT	500	304	500	332	500
	18,408	12,894	20,618	18,544	20,004
Net Total	(16,908)	(8,764)	(18,868)	(14,381)	(18,204)

2020 OPERATING BUDGET

Costing Center: 20-449-00000 FAC-140 KING ST MUSEUM

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	5,969	6,123	6,205	6,670	6,316
510040 - PART-TIME	212	566	0	299	600
510100 - OVERTIME	448	807	800	746	800
510200 - EMPLOYEE BENEFITS	2,375	759	2,400	1,005	2,350
520030 - OPERATING EQUIP/SUPPLIES	5,000	2,114	5,000	2,214	5,000
520600 - UTILITIES - HEAT	15,740	13,675	13,500	10,154	13,971
520610 - UTILITIES - HYDRO	20,528	14,541	19,450	12,815	18,428
520620 - UTILITIES - WTR/SWR	1,137	861	1,125	1,074	1,013
520850 - BUILDING SECURITY	1,050	699	1,050	3,191	1,050
540000 - OUTSIDE CONTRACTS	30,000	17,775	30,000	9,584	30,000
540100 - CNTRCT-ELECTRICAL	4,000	5,903	4,000	454	4,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	2,000	0	2,000	0	2,000
	88,459	63,822	85,530	48,206	85,528
Net Total	(88,459)	(63,822)	(85,530)	(48,206)	(85,528)

2020 OPERATING BUDGET

Costing Center: 20-450-00000 FAC-HOOKER STREET

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330400 - RENTS & LEASES	1,200	3,695	1,000	3,739	1,050
	1,200	3,695	1,000	3,439	1,050
Expenses					
510010 - SALARIES/WAGES	1,061	296	955	2,017	961
510100 - OVERTIME	60	0	100	0	0
510200 - EMPLOYEE BENEFITS	425	31	425	347	275
520030 - OPERATING EQUIP/SUPPLIES	2,000	928	2,000	2,201	2,000
520600 - UTILITIES - HEAT	2,200	1,547	2,200	1,784	1,893
520610 - UTILITIES - HYDRO	1,154	677	1,000	1,082	967
520620 - UTILITIES - WTR/SWR	417	304	400	690	341
540000 - OUTSIDE CONTRACTS	4,000	1,661	4,000	461	4,000
540010 - CNTRCT-JANITORIAL	5,000	2,785	5,000	3,422	5,000
540100 - CNTRCT-ELECTRICAL	1,000	239	1,000	550	1,000
	17,317	8,468	17,080	12,555	16,437
Net Total	(16,117)	(4,773)	(16,080)	(9,116)	(15,387)

2020 OPERATING BUDGET

Costing Center: 20-452-00000 FAC-C.L. PINARD CTR

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330400 - RENTS & LEASES	0	675	420	1,760	420
	0	675	420	1,760	420
Expenses					
510010 - SALARIES/WAGES	2,653	3,735	3,409	4,684	3,570
510040 - PART-TIME	212	210	100	246	200
510100 - OVERTIME	239	674	800	426	600
510200 - EMPLOYEE BENEFITS	1,050	451	1,075	700	1,300
520030 - OPERATING EQUIP/SUPPLIES	2,000	1,708	2,000	1,825	2,000
520270 - LEASES - PROPERTY	0	5,495	6,750	6,716	6,750
520600 - UTILITIES - HEAT	5,187	5,749	5,100	4,808	5,700
520610 - UTILITIES - HYDRO	3,205	1,998	2,700	2,048	2,636
540000 - OUTSIDE CONTRACTS	1,500	946	1,500	728	1,500
540010 - CNTRCT-JANITORIAL	1,200	1,154	1,200	1,154	1,200
540100 - CNTRCT-ELECTRICAL	1,000	1,057	1,000	600	1,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	500	0	500	210	500
	18,746	23,179	26,134	24,147	26,956
Net Total	(18,746)	(22,504)	(25,714)	(22,387)	(26,536)

2020 OPERATING BUDGET

Costing Center: 20-454-00000 FAC-ANCILLARY BLDGS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330400 - RENTS & LEASES	2,500	2,242	2,500	1,081	2,500
	2,500	2,242	2,500	1,081	2,500
Expenses					
510010 - SALARIES/WAGES	16,582	12,339	16,705	11,440	15,104
510040 - PART-TIME	212	28	200	0	100
510100 - OVERTIME	119	2,180	400	2,154	500
510200 - EMPLOYEE BENEFITS	6,550	1,552	6,650	2,473	4,950
520030 - OPERATING EQUIP/SUPPLIES	9,000	7,881	9,000	5,207	9,000
520600 - UTILITIES - HEAT	5,596	4,611	4,878	6,021	5,004
520610 - UTILITIES - HYDRO	6,268	3,442	5,626	4,285	4,939
520620 - UTILITIES - WTR/SWR	6,500	9,011	7,000	7,195	8,000
520850 - BUILDING SECURITY	1,200	1,200	1,200	488	1,200
540000 - OUTSIDE CONTRACTS	18,000	8,257	18,000	19,165	18,000
540010 - CNTRCT-JANITORIAL	250	1,915	500	0	500
540100 - CNTRCT-ELECTRICAL	6,200	3,943	6,200	9,563	6,200
540220 - CNTRCT-HEAT/AIR CONDITIONING	600	0	600	0	600
	77,077	56,359	76,959	67,992	74,097
Net Total	(74,577)	(54,117)	(74,459)	(66,911)	(71,597)

2020 OPERATING BUDGET

Costing Center: 20-457-00000 FAC-TRANSIT TERMINAL

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	8,291	9,102	8,250	10,271	9,063
510040 - PART-TIME	212	1,118	500	696	1,000
510100 - OVERTIME	418	4,837	2,000	6,372	2,500
510200 - EMPLOYEE BENEFITS	3,275	1,501	3,325	1,880	3,900
520030 - OPERATING EQUIP/SUPPLIES	7,000	9,578	7,500	14,767	7,500
520250 - MISCELLANEOUS	500	371	500	0	500
520600 - UTILITIES - HEAT	3,406	5,441	3,414	4,523	3,800
520610 - UTILITIES - HYDRO	14,630	9,017	12,578	8,231	12,300
540000 - OUTSIDE CONTRACTS	3,000	2,495	3,000	2,997	3,000
540010 - CNTRCT-JANITORIAL	1,500	2,856	2,100	2,014	2,100
540100 - CNTRCT-ELECTRICAL	2,500	1,315	2,500	819	2,500
540170 - CNTRCT-GARBAGE COLLECT	800	638	800	409	800
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,500	0	1,500	0	1,500
	47,032	48,269	47,967	52,979	50,463
Net Total	(47,032)	(48,269)	(47,967)	(52,979)	(50,463)

2020 OPERATING BUDGET

Costing Center: 20-458-00000 FAC-WELLAND TRANSIT

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	2,653	2,132	2,591	1,651	2,678
510040 - PART-TIME	763	851	800	0	900
510100 - OVERTIME	299	329	400	984	400
510200 - EMPLOYEE BENEFITS	1,050	391	1,075	370	1,300
520030 - OPERATING EQUIP/SUPPLIES	3,000	441	3,000	932	3,000
520600 - UTILITIES - HEAT	21,500	22,484	18,087	20,134	19,614
520610 - UTILITIES - HYDRO	24,112	19,444	23,636	16,929	22,636
520620 - UTILITIES - WTR/SWR	5,112	16,880	17,000	13,134	17,000
540000 - OUTSIDE CONTRACTS	14,000	4,080	10,000	10,274	10,000
540010 - CNTRCT-JANITORIAL	12,500	13,947	12,500	14,730	12,500
540100 - CNTRCT-ELECTRICAL	7,000	6,843	7,000	2,571	7,000
540170 - CNTRCT-GARBAGE COLLECT	1,300	783	1,300	769	1,300
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,500	0	1,500	0	1,500
	94,789	88,605	98,889	82,478	99,828
Net Total	(94,789)	(88,605)	(98,889)	(82,478)	(99,828)

2020 OPERATING BUDGET

Costing Center: 20-459-00000 FAC-FIRE HALLS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	5,969	6,172	6,137	4,107	6,248
510040 - PART-TIME	551	1,793	900	47	1,879
510100 - OVERTIME	448	571	500	1,157	500
510200 - EMPLOYEE BENEFITS	2,375	905	2,400	842	2,875
520030 - OPERATING EQUIP/SUPPLIES	7,500	7,037	5,000	2,794	5,000
520270 - LEASES - PROPERTY	24,600	24,606	28,400	25,693	28,400
520600 - UTILITIES - HEAT	17,999	16,251	15,172	15,143	15,234
520610 - UTILITIES - HYDRO	30,192	22,734	25,581	18,938	25,515
520620 - UTILITIES - WTR/SWR	6,025	6,741	6,367	7,396	6,648
520850 - BUILDING SECURITY	1,000	1,225	1,000	963	1,000
540000 - OUTSIDE CONTRACTS	25,000	28,057	25,000	16,541	25,000
540010 - CNTRCT-JANITORIAL	1,000	55	1,000	997	1,000
540100 - CNTRCT-ELECTRICAL	8,000	14,296	8,000	5,943	8,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,500	9,954	1,500	0	1,500
	132,159	140,396	126,957	100,561	128,799
Net Total	(132,159)	(140,396)	(126,957)	(100,561)	(128,799)

2020 OPERATING BUDGET

Costing Center: 20-461-00000 FAC-CHIPPAWA PK COMMUNITY CTR

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330400 - RENTS & LEASES	10,000	34,211	25,000	27,756	30,000
	10,000	34,211	25,000	27,756	30,000
Expenses					
510010 - SALARIES/WAGES	5,969	6,833	6,000	5,746	6,179
510040 - PART-TIME	212	318	200	341	200
510100 - OVERTIME	239	5,293	1,000	2,329	1,000
510200 - EMPLOYEE BENEFITS	2,375	1,242	2,400	1,040	2,350
520030 - OPERATING EQUIP/SUPPLIES	6,000	4,195	6,000	4,424	6,000
520600 - UTILITIES - HEAT	2,000	1,659	2,000	1,990	2,000
520610 - UTILITIES - HYDRO	5,400	6,244	5,900	6,362	5,900
520620 - UTILITIES - WTR/SWR	13,000	20,013	20,000	77,828	20,000
520850 - BUILDING SECURITY	2,000	3,309	3,500	3,925	3,500
540000 - OUTSIDE CONTRACTS	9,200	7,789	7,500	7,488	7,500
540010 - CNTRCT-JANITORIAL	12,000	17,625	12,000	16,633	12,000
540100 - CNTRCT-ELECTRICAL	2,000	1,110	2,000	235	2,000
540220 - CNTRCT-HEAT/AIR CONDITIONING	1,000	0	1,000	0	1,000
	61,395	75,631	69,500	128,342	69,629
Net Total	(51,395)	(41,420)	(44,500)	(100,585)	(39,629)

2020 OPERATING BUDGET

Costing Center: 20-510-00000 PLANNING & DEVELOPMENT SERVICE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320200 - OTHER MUNICIPAL GRANTS	220,000	220,000	220,000	31,453	220,000
320650 - FEE/SC - APPLICATION FEES	138,855	169,941	180,225	136,150	185,627
330150 - SALE OF PUBLICATIONS	100	79	100	0	100
330360 - MISCELLANEOUS	2,000	7,014	5,000	4,734	5,000
	360,955	397,034	405,325	172,337	410,727
Expenses					
510010 - SALARIES/WAGES	607,148	610,198	625,297	584,494	606,584
510020 - OTHER SALARIES	0	2,662	0	23,420	0
510100 - OVERTIME	0	746	0	1,276	750
510200 - EMPLOYEE BENEFITS	196,250	203,094	200,450	191,809	188,125
520010 - OFFICE EQUIP/SUPPLIES	4,200	2,218	4,200	4,574	4,200
520020 - POSTAGE	3,000	2,155	3,000	2,370	3,000
520050 - ADVERTISING	5,000	382	3,000	0	3,000
520090 - CONFERENCES/CONVENTIONS	7,500	2,735	8,250	5,949	8,250
520100 - PROFESSIONAL DEVELOPMENT	3,000	4,421	3,300	3,732	3,300
520110 - MEMBERSHIPS	3,000	5,309	3,850	801	3,850
520200 - MILEAGE & MEETINGS	700	1,056	700	915	700
520230 - UNIFORMS/CLOTHING	600	0	600	333	600
520240 - MEAL ALLOWANCE	100	73	100	81	100
520250 - MISCELLANEOUS	800	238	800	320	800
520280 - COMMITTEE MEMBER FEES	2,700	3,035	4,500	2,601	4,500
530000 - OUTSIDE CONSULTING	25,000	19,334	25,000	20,868	0
540000 - OUTSIDE CONTRACTS	1,000	1,133	1,000	3,927	1,000
540580 - INCENTIVE PROGRAMS	460,000	460,000	460,000	460,000	460,000
	1,319,998	1,318,789	1,344,047	1,307,470	1,288,759
Net Total	(959,043)	(921,755)	(938,722)	(1,135,133)	(878,032)

2020 OPERATING BUDGET

Costing Center: 20-520-00000 BUILDING & LICENSING

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320370 - FEE/SC - INSPECTION FEES	300	322	300	1,077	300
320640 - FEE/SC - ADMINISTRATION	1,500	536	1,500	2,994	1,500
330150 - SALE OF PUBLICATIONS	250	107	250	146	250
330360 - MISCELLANEOUS	2,500	4,742	2,500	4,317	2,800
340040 - LIC - PLUMBING	2,800	3,082	2,800	3,817	2,800
340500 - PERMITS - GENERAL	600,000	701,068	630,000	1,278,166	750,000
340530 - PERMITS - SIGNS	2,500	2,727	2,500	4,215	2,500
	609,850	712,584	639,850	1,294,731	760,150
Expenses					
510010 - SALARIES/WAGES	505,167	503,779	519,565	567,750	559,444
510020 - OTHER SALARIES	0	(2,247)	0	7,822	0
510040 - PART-TIME	60,368	26,679	61,274	0	0
510100 - OVERTIME	1,000	3,650	1,000	3,907	1,018
510200 - EMPLOYEE BENEFITS	188,250	181,498	197,000	171,655	181,275
520010 - OFFICE EQUIP/SUPPLIES	1,500	3,843	1,500	1,542	1,500
520020 - POSTAGE	1,400	1,257	1,400	1,173	1,400
520030 - OPERATING EQUIP/SUPPLIES	2,500	1,345	2,500	2,425	2,500
520050 - ADVERTISING	500	0	500	0	500
520090 - CONFERENCES/CONVENTIONS	2,500	1,027	2,500	3,217	2,500
520100 - PROFESSIONAL DEVELOPMENT	5,000	8,105	5,500	5,064	5,500
520110 - MEMBERSHIPS	4,400	2,307	4,840	4,484	5,000
520200 - MILEAGE & MEETINGS	400	1,270	1,100	1,195	1,100
520230 - UNIFORMS/CLOTHING	1,700	1,411	1,700	1,751	1,700
520240 - MEAL ALLOWANCE	0	73	0	0	0
520280 - COMMITTEE MEMBER FEES	600	300	600	150	600
520580 - TITLE SEARCH/LAND FEES	2,000	2,948	2,000	2,518	2,000
520650 - MOBILE COMMUNICATIONS	3,000	2,077	3,000	2,826	3,000
540000 - OUTSIDE CONTRACTS	30,000	30,000	30,000	6,085	38,800
580510 - TRANSFER TO RESERVE FUND	0	0	0	298,875	0
	810,285	769,321	835,979	1,082,437	807,837
Net Total	(200,435)	(56,737)	(196,129)	(212,294)	(47,687)

2020 OPERATING BUDGET

Costing Center: 20-525-00000 BY-LAW ENFORCEMENT

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320640 - FEE/SC - ADMINISTRATION	40,000	25,940	30,000	19,779	30,000
320650 - FEE/SC - APPLICATION FEES	100	0	100	0	100
320660 - FEE/SC - WEED CUTTING	12,000	34,054	25,000	23,947	25,000
330360 - MISCELLANEOUS	500	300	500	300	500
340010 - LIC - BUSINESS	7,000	10,152	7,000	10,209	7,000
340540 - PERMITS - POOLS	4,000	6,510	6,000	4,920	6,000
	63,600	76,955	68,600	59,155	68,600
Expenses					
510010 - SALARIES/WAGES	213,023	188,730	190,844	190,607	252,989
510020 - OTHER SALARIES	0	2,184	0	3,299	0
510040 - PART-TIME	0	49	0	237	0
510100 - OVERTIME	2,274	1,556	2,308	8,286	2,348
510200 - EMPLOYEE BENEFITS	61,875	43,829	64,825	47,767	85,275
520010 - OFFICE EQUIP/SUPPLIES	850	257	850	250	850
520020 - POSTAGE	3,000	1,667	3,000	1,988	3,000
520030 - OPERATING EQUIP/SUPPLIES	1,000	813	1,000	466	1,000
520090 - CONFERENCES/CONVENTIONS	2,000	2,346	2,200	2,650	2,200
520100 - PROFESSIONAL DEVELOPMENT	3,000	3,097	3,300	1,440	3,300
520200 - MILEAGE & MEETINGS	500	0	500	658	500
520230 - UNIFORMS/CLOTHING	3,000	2,694	3,000	3,437	3,000
520240 - MEAL ALLOWANCE	200	171	200	195	200
520250 - MISCELLANEOUS	0	0	25,000	6,790	15,000
520280 - COMMITTEE MEMBER FEES	0	150	0	0	0
520580 - TITLE SEARCH/LAND FEES	2,000	2,892	2,000	1,869	2,000
520650 - MOBILE COMMUNICATIONS	1,733	1,263	1,733	1,298	1,733
540000 - OUTSIDE CONTRACTS	38,000	20,185	38,000	16,870	33,000
540030 - CNTRCT-WEED CUTTING	12,000	28,227	25,000	21,987	25,000
540500 - HUMANE SOCIETY	245,685	245,685	255,512	255,512	259,344
	590,140	545,795	619,272	565,606	690,739
Net Total	(526,540)	(468,839)	(550,672)	(506,451)	(622,139)

2020 OPERATING BUDGET

Costing Center: 20-710-00000 ECONOMIC DEVELOPMENT

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320040 - FEDERAL GRANTS	2,000	0	0	0	0
330250 - DONATIONS	20,000	38,692	30,000	48,116	30,000
	22,000	38,692	30,000	48,116	30,000
Expenses					
510010 - SALARIES/WAGES	202,485	252,156	267,992	286,683	305,412
510020 - OTHER SALARIES	0	(1,268)	0	27,620	0
510040 - PART-TIME	45,315	7,347	0	0	0
510100 - OVERTIME	0	0	0	1,625	0
510200 - EMPLOYEE BENEFITS	66,060	76,738	79,075	80,711	83,950
520010 - OFFICE EQUIP/SUPPLIES	1,000	1,248	1,000	701	1,000
520020 - POSTAGE	1,000	888	1,000	462	1,000
520060 - CITY PROMOTIONS	113,300	113,300	140,000	140,000	175,000
520090 - CONFERENCES/CONVENTIONS	12,000	5,388	13,200	11,886	13,200
520100 - PROFESSIONAL DEVELOPMENT	2,000	2,325	2,200	6,207	2,200
520110 - MEMBERSHIPS	1,400	2,913	3,025	2,798	3,025
520200 - MILEAGE & MEETINGS	8,500	8,137	8,500	5,078	8,500
520220 - CAR ALLOWANCE	4,800	4,840	4,800	4,760	4,800
520250 - MISCELLANEOUS	1,000	12	1,000	76	1,000
520580 - TITLE SEARCH/LAND FEES	5,000	150	5,000	432	5,000
520630 - UTILITIES - PHONE/FAX	525	188	525	551	525
520650 - MOBILE COMMUNICATIONS	1,575	1,268	1,575	1,558	1,575
530000 - OUTSIDE CONSULTING	35,000	22,974	35,000	94,766	35,000
540000 - OUTSIDE CONTRACTS	300	0	300	0	300
	501,260	498,605	564,192	665,915	641,487
Net Total	(479,260)	(459,913)	(534,192)	(617,799)	(611,487)

2020 OPERATING BUDGET

Costing Center: 20-810-00000 TRANSIT - ADMINISTRATION

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320480 - FEE/SC - ADVERTISING	25,000	26,284	25,000	21,051	25,000
320730 - FEE/SC - CHARTERS	7,000	6,285	5,400	7,150	6,000
320740 - FEE/SC - FARES	720,000	766,609	730,000	845,952	785,000
320820 - FEE/SC - INTER MUNICIPAL FARES	296,500	344,347	273,125	372,395	416,000
320900 - FEE/SC - BROCK/NC FARES	710,000	648,694	261,900	325,671	136,081
330200 - SALE OF EQUIPMENT	10,000	18,500	8,000	14,186	8,000
330360 - MISCELLANEOUS	12,000	21,484	16,000	2,263	16,000
	1,780,500	1,832,203	1,319,425	1,588,669	1,392,081
Expenses					
510010 - SALARIES/WAGES	339,790	333,641	353,329	390,883	432,072
510020 - OTHER SALARIES	0	(4,758)	0	0	0
510040 - PART-TIME	138,709	150,217	140,789	112,674	108,029
510100 - OVERTIME	500	1,551	500	515	500
510200 - EMPLOYEE BENEFITS	111,025	129,931	135,075	128,666	152,925
520010 - OFFICE EQUIP/SUPPLIES	6,000	6,261	12,000	6,863	12,000
520020 - POSTAGE	600	813	1,000	1,373	1,000
520030 - OPERATING EQUIP/SUPPLIES	10,000	5,431	0	101	0
520050 - ADVERTISING	4,500	4,424	9,000	5,777	9,000
520060 - CITY PROMOTIONS	3,500	3,694	0	0	0
520090 - CONFERENCES/CONVENTIONS	2,600	1,942	5,720	3,420	2,600
520100 - PROFESSIONAL DEVELOPMENT	2,500	2,667	4,400	2,347	2,500
520110 - MEMBERSHIPS	4,800	6,001	8,525	6,527	8,525
520200 - MILEAGE & MEETINGS	500	117	500	57	500
520230 - UNIFORMS/CLOTHING	1,500	1,422	1,500	1,805	1,500
520250 - MISCELLANEOUS	900	381	500	151	500
520340 - BANK SERVICE CHARGES	0	613	0	4,487	0
520650 - MOBILE COMMUNICATIONS	5,040	5,410	5,400	5,887	5,400
530000 - OUTSIDE CONSULTING	3,000	0	2,000	2,035	3,000
540000 - OUTSIDE CONTRACTS	70,000	56,778	70,000	64,418	70,000
540260 - SALES COMMISSIONS	2,500	1,825	2,500	2,052	2,500
550030 - ARMoured CAR SERVICES	3,000	2,756	3,000	2,880	3,000
550350 - PRINTING	15,000	21,264	20,000	13,692	22,000
580090 - INTERDEPT RECOVERIES	(350,000)	(350,000)	(700,000)	(700,000)	(1,060,990)
	375,964	382,382	75,738	56,611	(223,439)
Net Total	1,404,536	1,449,821	1,243,687	1,532,058	1,615,520

2020 OPERATING BUDGET

Costing Center: 20-812-00000 TRANSIT - BUS DRIVERS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	1,397,287	1,328,046	1,363,235	1,322,060	1,281,871
510040 - PART-TIME	331,561	186,442	225,000	170,542	55,671
510100 - OVERTIME	20,000	43,820	30,000	52,208	80,600
510200 - EMPLOYEE BENEFITS	569,375	751,239	555,625	706,030	490,725
520230 - UNIFORMS/CLOTHING	12,000	11,360	20,000	20,000	25,000
520240 - MEAL ALLOWANCE	100	0	100	10	100
	2,330,323	2,320,907	2,193,960	2,270,850	1,933,967
Net Total	(2,330,323)	(2,320,907)	(2,193,960)	(2,270,850)	(1,933,967)

2020 OPERATING BUDGET

Costing Center: 20-814-00000 TRANSIT - MAINTENANCE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
330360 - MISCELLANEOUS	30,000	51,001	60,000	5,494	90,942
	30,000	51,001	60,000	5,494	90,942
Expenses					
510010 - SALARIES/WAGES	205,888	210,532	281,749	278,560	289,557
510040 - PART-TIME	94,806	92,099	96,000	114,971	97,920
510100 - OVERTIME	3,500	2,663	7,000	7,890	7,140
510200 - EMPLOYEE BENEFITS	88,100	96,117	117,867	93,430	115,800
520030 - OPERATING EQUIP/SUPPLIES	53,000	67,569	58,500	71,621	75,000
520200 - MILEAGE & MEETINGS	100	0	100	2	100
520230 - UNIFORMS/CLOTHING	6,000	6,328	7,000	7,662	9,000
520240 - MEAL ALLOWANCE	100	0	100	9	100
540000 - OUTSIDE CONTRACTS	140,000	106,958	120,000	78,227	100,000
560020 - FUEL - VEHICLES	489,776	542,760	500,000	516,362	603,794
560030 - LICENCE RENEWALS	250	4,606	250	1,302	250
560200 - VEHICLE MAINTENANCE	260,000	160,399	260,000	248,724	200,000
	1,341,520	1,290,031	1,448,566	1,418,761	1,498,661
Net Total	(1,311,520)	(1,239,030)	(1,388,566)	(1,413,267)	(1,407,719)

2020 OPERATING BUDGET

Costing Center: 20-816-00000 TRANSIT - INTER MUNICIPAL SERV

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320740 - FEE/SC - FARES	60,000	63,731	75,000	131,411	100,000
320820 - FEE/SC - INTER MUNICIPAL FARES	1,021,500	1,287,620	2,157,783	2,329,671	3,059,058
330360 - MISCELLANEOUS	0	203,721	0	76,514	0
	1,081,500	1,555,072	2,232,783	2,537,596	3,159,058
Expenses					
510010 - SALARIES/WAGES	301,959	341,051	609,243	622,396	943,263
510040 - PART-TIME	0	47,399	82,470	123,315	84,119
510100 - OVERTIME	4,000	13,713	15,000	22,845	15,300
510200 - EMPLOYEE BENEFITS	126,800	53,130	186,125	125,257	370,650
520030 - OPERATING EQUIP/SUPPLIES	7,000	2,562	14,000	24,538	10,000
520090 - CONFERENCES/CONVENTIONS	2,600	0	0	0	0
520100 - PROFESSIONAL DEVELOPMENT	1,500	0	0	0	0
520200 - MILEAGE & MEETINGS	100	205	100	0	100
520230 - UNIFORMS/CLOTHING	3,000	3,000	6,000	6,169	6,000
520240 - MEAL ALLOWANCE	100	0	100	0	100
520250 - MISCELLANEOUS	0	203,731	0	7,536	0
520720 - INS - FLEET	14,000	11,145	30,742	12,390	37,359
540000 - OUTSIDE CONTRACTS	15,000	26,580	20,000	26,760	25,000
540260 - SALES COMMISSIONS	150	233	200	168	200
560020 - FUEL - VEHICLES	122,850	163,599	275,897	226,964	292,591
560200 - VEHICLE MAINTENANCE	20,000	18,246	60,000	53,046	90,942
580010 - INTERDEPT TRANSFERS	350,000	350,000	700,000	700,000	1,060,990
	969,059	1,234,593	1,999,877	1,951,383	2,936,614
Net Total	112,441	320,479	232,906	586,212	222,444

2020 OPERATING BUDGET

Costing Center: 20-820-00000 HANDI TRANS - ADMIN

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
320730 - FEE/SC - CHARTERS	100	1,819	2,000	0	2,000
320740 - FEE/SC - FARES	37,500	23,305	30,000	28,993	26,573
	37,600	25,124	32,000	28,993	28,573
Expenses					
510010 - SALARIES/WAGES	63,502	63,576	55,871	55,568	59,032
510020 - OTHER SALARIES	0	2,149	0	0	0
510040 - PART-TIME	0	738	0	161	0
510200 - EMPLOYEE BENEFITS	22,000	22,664	20,500	19,921	20,575
520010 - OFFICE EQUIP/SUPPLIES	1,000	46	1,000	0	0
520050 - ADVERTISING	1,000	472	1,000	0	0
520090 - CONFERENCES/CONVENTIONS	1,250	483	0	0	1,250
520100 - PROFESSIONAL DEVELOPMENT	1,000	0	1,100	0	1,000
520200 - MILEAGE & MEETINGS	100	678	100	11	100
540000 - OUTSIDE CONTRACTS	57,813	226	30,000	24,360	40,000
540260 - SALES COMMISSIONS	450	434	450	202	450
550030 - ARMoured CAR SERVICES	460	0	450	0	0
550350 - PRINTING	1,700	855	1,500	0	1,500
	150,275	92,321	111,971	100,223	123,907
Net Total	(112,675)	(67,197)	(79,971)	(71,231)	(95,334)

2020 OPERATING BUDGET

Costing Center: 20-824-00000 HANDI TRANS - BUS DRIVERS

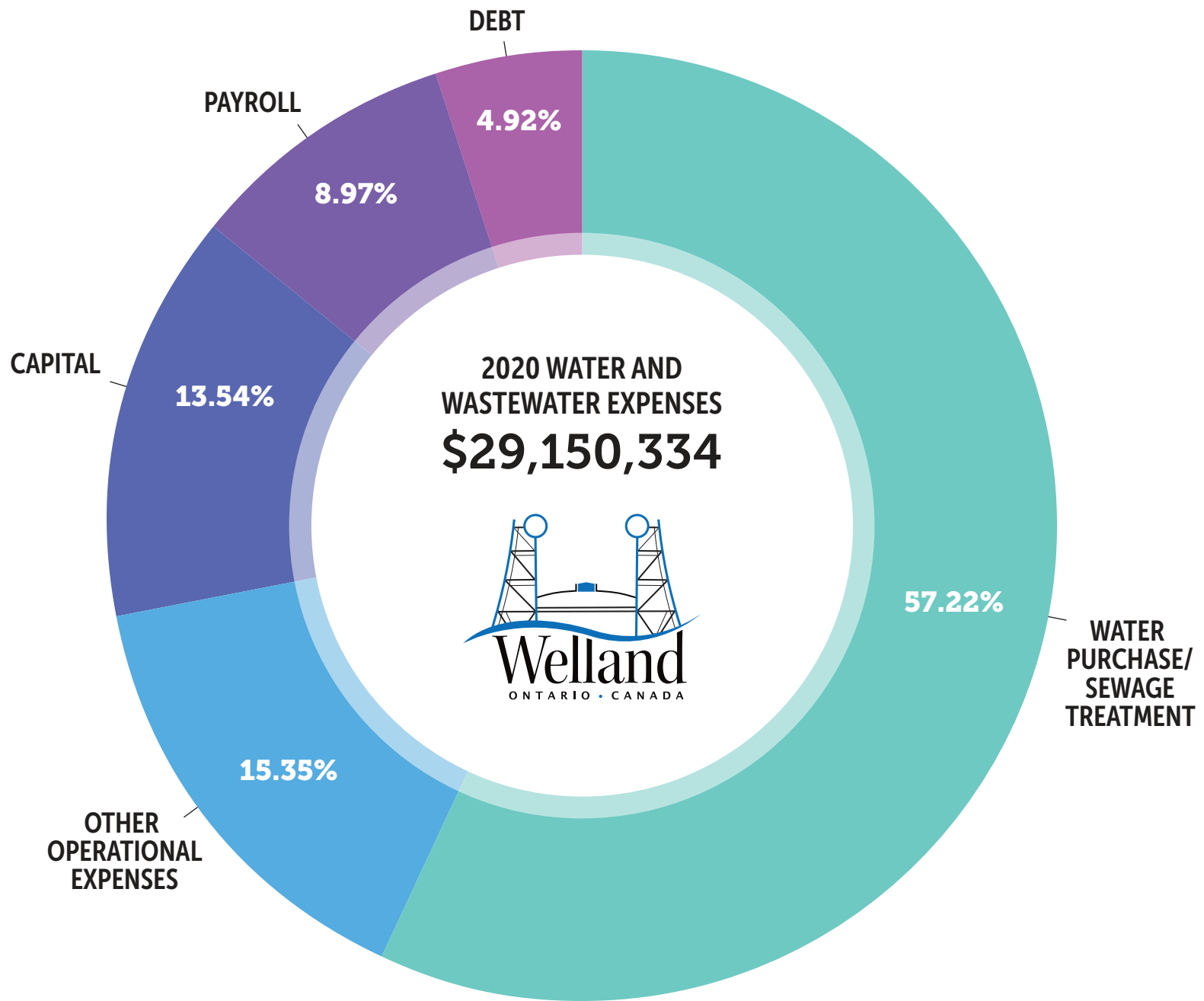
GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	125,745	179,184	182,382	189,797	193,490
510040 - PART-TIME	96,926	34,325	64,460	18,108	65,749
510100 - OVERTIME	5,000	5,410	5,075	4,498	5,177
510200 - EMPLOYEE BENEFITS	59,475	28,940	76,550	53,540	80,825
520230 - UNIFORMS/CLOTHING	1,500	1,500	2,000	2,160	0
	288,646	249,358	330,467	268,103	345,241
Net Total	(288,646)	(249,358)	(330,467)	(268,103)	(345,241)

2020 OPERATING BUDGET

Costing Center: 20-826-00000 HANDI TRANS - MAINTENANCE

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Expenses					
510010 - SALARIES/WAGES	0	0	0	0	0
510200 - EMPLOYEE BENEFITS	0	0	0	0	0
520030 - OPERATING EQUIP/SUPPLIES	4,000	9	2,000	4,863	2,000
540000 - OUTSIDE CONTRACTS	15,000	16,597	15,000	31,352	25,000
560020 - FUEL - VEHICLES	36,500	42,758	49,121	26,929	49,121
560200 - VEHICLE MAINTENANCE	15,000	2,567	7,500	7,996	7,500
	70,500	61,931	73,621	71,140	83,621
Net Total	(70,500)	(61,931)	(73,621)	(71,140)	(83,621)

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2020 OPERATING BUDGET

Costing Center: 25-910-00000 WATER WORKS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
310490 - WATER WASTEWATER CONST FEE	15,000	28,290	157,000	49,010	157,000
310540 - WATER/WASTER REVENUE LOSS	(2,500)	0	(2,500)	0	(2,500)
310570 - WTR METERED FIXED	3,008,818	3,014,121	3,014,537	3,055,319	3,303,554
310580 - WTR METERED CONSUMPTION	7,839,220	7,910,448	8,444,076	8,033,821	8,926,619
310600 - WATER HAULAGE	165,000	204,893	180,450	220,405	180,450
310610 - PENALTY	80,000	96,251	90,000	103,057	90,000
310620 - WATER METER INSPECTION FEE	60,000	66,700	75,000	65,350	75,000
320360 - FEE/SC - LEGAL FEES	0	0	0	210	0
320390 - FEE/SC - EXTRNL SERVICES	140,000	181,186	140,000	138,900	140,000
320760 - FEE/SC - TURN-OFF CHGS	12,000	12,670	12,000	12,217	12,000
330360 - MISCELLANEOUS	0	13,651	0	7,725	0
	11,317,538	11,528,210	12,110,563	11,686,014	12,882,123
Expenses					
510010 - SALARIES/WAGES	1,222,500	1,247,462	1,248,893	1,202,129	1,251,793
510020 - OTHER SALARIES	0	(528)	0	796	0
510040 - PART-TIME	31,000	74,128	32,000	18,613	30,000
510100 - OVERTIME	73,490	85,775	75,000	86,704	75,000
510200 - EMPLOYEE BENEFITS	451,025	443,928	459,325	393,396	443,450
520010 - OFFICE EQUIP/SUPPLIES	5,500	4,344	5,500	3,786	5,500
520020 - POSTAGE	40,000	37,506	40,000	34,114	40,000
520030 - OPERATING EQUIP/SUPPLIES	415,000	506,934	415,000	702,330	415,000
520040 - EQUIPMENT	0	0	0	8,650	0
520050 - ADVERTISING	1,000	926	1,000	0	1,000
520090 - CONFERENCES/CONVENTIONS	4,000	301	4,400	3,940	4,400
520100 - PROFESSIONAL DEVELOPMENT	38,000	27,940	41,800	23,521	41,800
520110 - MEMBERSHIPS	2,000	1,236	2,200	878	2,200
520200 - MILEAGE & MEETINGS	1,500	76	500	121	500
520230 - UNIFORMS/CLOTHING	8,000	5,414	8,000	6,645	8,000
520240 - MEAL ALLOWANCE	4,000	1,533	4,000	1,290	4,000
520250 - MISCELLANEOUS	40,000	7,143	40,000	10,601	40,000
520270 - LEASES - PROPERTY	790	916	814	763	814
520340 - BANK SERVICE CHARGES	1,200	1,062	1,200	1,386	1,200
520470 - CONTINGENCIES	77,500	0	77,500	0	77,500
520610 - UTILITIES - HYDRO	3,500	2,996	3,500	3,323	3,500
520620 - UTILITIES - WTR/SWR	400	445	450	445	450
520650 - MOBILE COMMUNICATIONS	0	0	0	463	0
530000 - OUTSIDE CONSULTING	43,000	42,776	43,000	8,464	43,000
540000 - OUTSIDE CONTRACTS	96,468	109,089	120,000	140,218	120,000
540120 - CNTRCT-UTILITY CUTS	275,000	275,000	275,000	279,395	275,000
540310 - CNTRCT - LEAK DETECTION PRGM	2,500	0	2,500	0	2,500
550040 - AUDIT FEES	3,000	3,000	3,000	3,000	3,000

2020 OPERATING BUDGET

Costing Center: 25-910-00000 WATER WORKS

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
560020 - FUEL - VEHICLES	65,000	67,220	65,000	52,567	68,000
560250 - WATER PURCHASES	4,808,378	5,127,776	5,267,722	5,352,855	5,666,736
580010 - INTERDEPT TRANSFERS	1,163,248	1,461,713	1,181,804	611,575	1,480,555
580200 - TRANSFER TO CAPITAL	1,603,100	1,603,100	1,853,100	1,853,100	1,853,100
580500 - TRANSFER TO RESERVES	50,000	50,000	50,000	50,000	50,000
580900 - DEBT CHGS - INTEREST	109,480	109,480	138,055	138,055	154,134
580910 - DEBT CHGS - PRINCIPAL	677,959	677,959	650,300	650,300	719,991
580920 - OTHER DEBT INTEREST	0	(12,972)	0	42,591	0
	11,317,538	11,963,680	12,110,563	11,686,014	12,882,123
Net Total	0	(435,470)	0	0	0

2020 OPERATING BUDGET

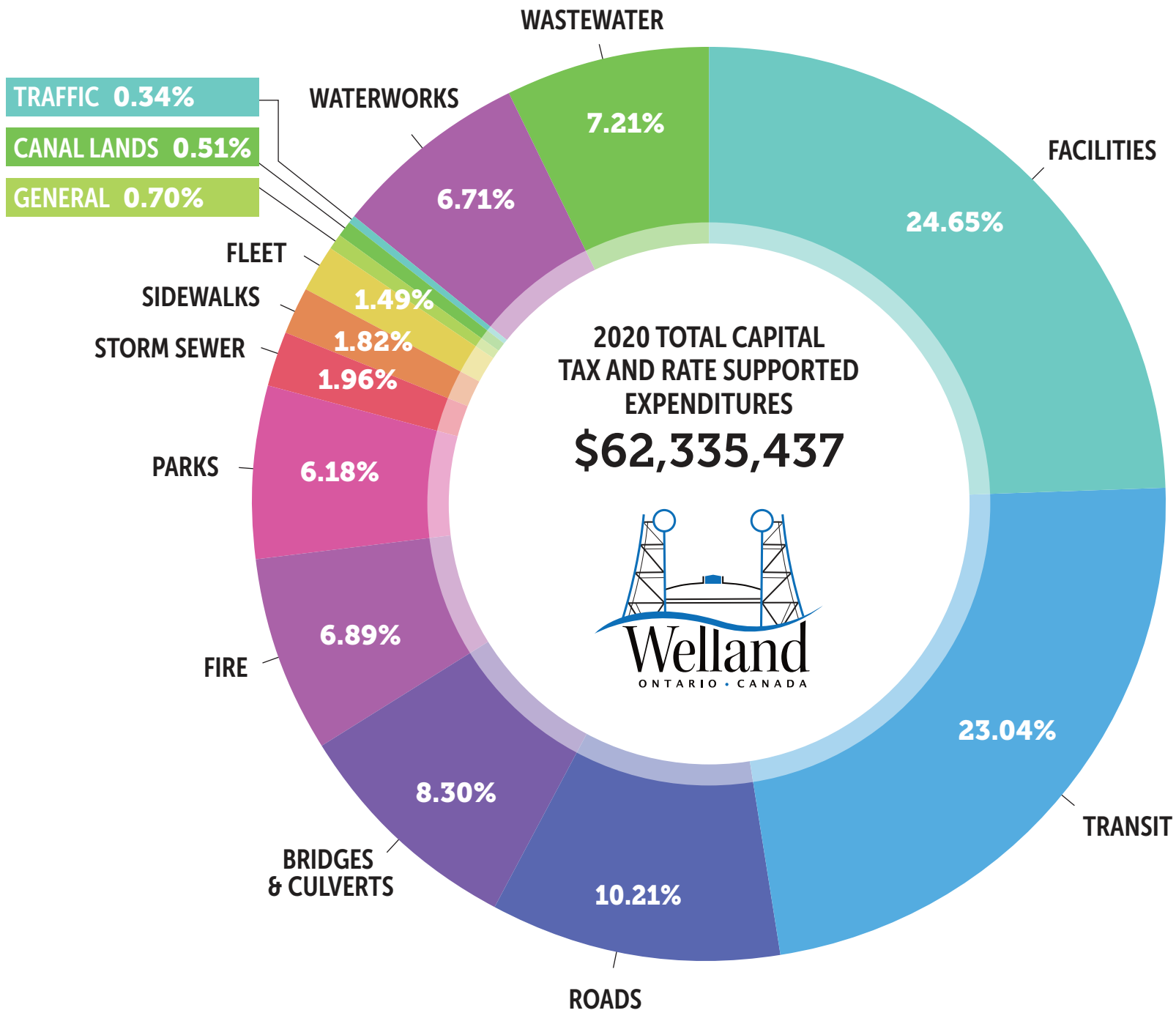
Costing Center: 30-330-0000 WASTEWATER

GL Account	2018 Budget	2018 Actual	2019 Budget	2019 Actual	2020 Budget
Revenues					
310490 - WATER WASTEWATER CONST FEE	13,000	28,175	26,000	61,210	26,000
310520 - SWR METERED FIX	4,207,963	4,214,773	4,209,606	4,266,408	4,337,344
310530 - SWR METERED FLO	10,553,922	10,913,600	11,265,564	10,750,727	11,726,167
310540 - WATER/WASTER REVENUE LOSS	(3,500)	0	(3,500)	0	(3,500)
310610 - PENALTY	120,000	133,273	130,000	139,966	130,000
320390 - FEE/SC - EXTRNL SERVICES	52,200	139,400	52,200	85,248	52,200
	14,943,585	15,429,221	15,679,870	15,303,559	16,268,211
Expenses					
510010 - SALARIES/WAGES	522,500	439,087	532,000	500,095	540,000
510020 - OTHER SALARIES	0	(851)	0	3,445	0
510040 - PART-TIME	15,000	49,397	18,000	15,633	20,000
510100 - OVERTIME	28,000	16,285	28,000	19,842	20,000
510200 - EMPLOYEE BENEFITS	245,450	307,985	247,175	255,409	234,125
520020 - POSTAGE	40,000	37,497	40,000	34,114	40,000
520030 - OPERATING EQUIP/SUPPLIES	110,000	157,849	110,000	131,111	110,000
520100 - PROFESSIONAL DEVELOPMENT	5,000	23	5,500	3,650	5,500
520200 - MILEAGE & MEETINGS	200	0	200	0	200
520230 - UNIFORMS/CLOTHING	5,000	6,339	5,000	6,241	5,000
520240 - MEAL ALLOWANCE	2,200	854	2,200	662	2,200
520250 - MISCELLANEOUS	40,000	8,327	40,000	11,340	40,000
520270 - LEASES - PROPERTY	0	102	0	102	0
520470 - CONTINGENCIES	77,500	0	77,500	0	77,500
520600 - UTILITIES - HEAT	1,000	853	1,000	860	1,000
520610 - UTILITIES - HYDRO	5,500	4,946	5,500	4,586	5,500
520620 - UTILITIES - WTR/SWR	575	631	575	631	650
530000 - OUTSIDE CONSULTING	21,000	34,598	21,000	5,267	21,000
540000 - OUTSIDE CONTRACTS	150,000	163,877	150,000	200,039	150,000
540120 - CNTRCT-UTILITY CUTS	275,000	275,000	275,000	278,899	275,000
540330 - CNTRCT - SWR CCTV	150,000	159,205	150,000	99,332	150,000
550040 - AUDIT FEES	3,000	3,000	3,000	3,000	3,000
560020 - FUEL - VEHICLES	29,723	49,586	29,723	45,162	38,000
560230 - SEWAGE FLOW TREATMENT	9,889,566	9,616,543	10,363,446	10,561,275	11,012,336
580010 - INTERDEPT TRANSFERS	963,572	1,115,210	958,311	525,212	912,145
580200 - TRANSFER TO CAPITAL	1,714,020	1,714,020	1,964,020	1,964,020	1,964,020
580500 - TRANSFER TO RESERVES	80,000	80,000	80,000	80,000	80,000
580900 - DEBT CHGS - INTEREST	84,388	84,388	83,850	79,738	72,605
580910 - DEBT CHGS - PRINCIPAL	485,391	485,391	488,870	463,202	488,430
580920 - OTHER DEBT INTEREST	0	(4,593)	0	10,692	0
	14,943,585	14,805,549	15,679,870	15,303,559	16,268,211
Net Total	0	623,672	0	0	0

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***CAPITAL
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**2020 DRAFT CAPITAL BUDGET
AS AT NOVEMBER 20, 2019**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
CANAL LANDS	320,000			220,000			100,000	D	
FACILITIES	15,367,300	5,425,000	F	601,150	3,617,120	ED	63,650	CS	1,140,000
		4,520,380	P						
FIRE	4,292,650			722,467	1,074,000	F			
							2,496,183	LAN	
FLEET	927,649				100,000	FL			827,649
GENERAL	437,000			55,000	35,000	ED	100,000	DC	247,000
PARKS	3,850,000	500,000	F	225,000	2,050,000	HS&W	237,600	DC	837,400
ROADWAYS	6,363,898	2,160,135	FGT	1,246,346	450,000	HS&W	275,000	DC	
		133,333	SCF		1,050,000	CP			
		1,049,084	OCIF						
SIDEWALKS	1,134,000	39,333	SCF	794,667					
		300,000	FGT						
STORM SEWERS	1,220,000	200,000	SCF	720,000			260,000	DC	
							40,000	CS	
TRAFFIC	210,000			185,000	25,000	PR			
TRANSIT	14,359,771	6,000,000	F						2,680,000
		5,679,771	P/PGT						
BRIDGES & CULVERTS	5,175,000	4,166,500	ICIP	175,000			833,500	D	
TOTAL 2020 CAPITAL BUDGET	53,657,268	30,173,536		4,944,630	8,401,120		4,405,933		5,732,049
2019 CAPITAL BUDGET	24,191,679	4,044,084		4,144,630	5,736,010		1,978,955		8,288,000

FOOTNOTE:

GOVERNMENT SUBSIDY

F -FEDERAL GRANT
P-PROVINCIAL GRANT
FGT- FEDERAL GAS TAX
SCF- SMALL COMMUNITIES FUNDING

OCIF- ONTARIO COMMUNITY INFRASTRUCTURE FUNDING

PGT- PROVINCIAL GAS TAX

ICIP-INVESTING IN CANADA INFRASTRUCTURE PROGRAM

CAPITAL CONTRIBUTION FROM RESERVES & FUNDS

ED- ECONOMIC DEVELOPMENT RESERVE
F- FIRE RESERVE
FL- FLEET RESERVE
HS&W- HEALTH & SAFETY WELLNESS RESERVE

CS- CAPITAL SURPLUS RESERVE

PR- PARKING RESERVE

OTHER FUNDING

D- DEVELOPER
CS- COST SHARING
LAN - LAND SALES
DC- DEVELOPMENT CHARGES

**2020 DRAFT CAPITAL BUDGET
AS AT NOVEMBER 20, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
CANAL LANDS									
UPDATED CONCEPT PLAN FOR RECREATIONAL CANAL AND WATERWAY	200,000			100,000			100,000	D	
WELLAND BOAT RENTAL EQUIPMENT	45,000			45,000					
CANAL TRAIL IMPROVEMENTS	75,000			75,000					
TOTAL CANAL LANDS	320,000			220,000			100,000		
FACILITIES									
MSC ROOF REPLACEMENT PHASE 3 OF 3	690,000								690,000
MAPLE PARK POOL ACCESSIBILITY IMPROVEMENT	50,000								50,000
ASSET MANAGEMENT/BUILDING CONDITION ASSESSMENTS	25,000			25,000					
FLOORING REPLACEMENTS	115,000			115,000					
CAPITAL PAINTING CONTRACT	50,000			50,000					
CLERKS GAZEBO PHASE 2 OF 2	20,000			20,000					
ASBESTOS AUDITS	25,000			25,000					
ARC FLASH ENGINEERING	25,000			25,000					
EMERGENCY GENERATOR CITY HALL	30,000			30,000					
PRE-APPROVED ARENA BOILER REPLACEMENT	400,000								400,000
WCWC UPS REPLACEMENT	35,000			35,000					
COUNCIL CHAMBERS PHASE 3 OF 3	25,000			25,000					
PW SALT DOME ENGINEERING	30,000			30,000					
FIRE SYSTEM UPGRADES	17,500			17,500					
COMMUNITY ROOM AV UPGRADE	20,000			20,000					
BASEBALL STADIUM IMPROVEMENTS	127,300			63,650			63,650	CS	
SIGNAGE	20,000			20,000					
AMPHITHEATER CONDITION ASSESSMENT AND REPAIRS	100,000			100,000					
PRE-APPROVED 2020 FLOATING POOL	1,875,000	750,000	F		500,063	ED			
		624,937	P						
PRE-APPRIVED 2020 MULTI-PURPOSE COURTS	4,375,000	1,750,000	F		1,166,813	ED			
		1,458,187	P						
PRE-APPROVED 2020 FLOATING STAGE	5,000,000	2,000,000	F		1,333,500	ED			
		1,666,500	P						
PRE-APPROVED 2020 AGE FRIENDLY FITNESS COMPONENT	437,500	175,000	F		116,681	ED			
		145,819	P						

**2020 DRAFT CAPITAL BUDGET
AS AT NOVEMBER 20, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
PRE-APPROVED 2020 ROWING CENTRE OF EXCELLENCE	1,875,000	750,000	F		500,063	ED			
		624,937	P						
TOTAL FACILITIES	<u>15,367,300</u>	<u>9,945,380</u>		<u>601,150</u>	<u>3,617,120</u>		<u>63,650</u>		<u>1,140,000</u>
FIRE									
REPLACE 1/2 T LIGHT TRUCK #5	74,000				74,000	F			
CONSTRUCTION FIRE STATIONS #1 & #2 (ADDITIONAL FUNDS)	4,218,650			722,467	1,000,000	F	2,496,183	LAN	
TOTAL FIRE	<u>4,292,650</u>			<u>722,467</u>	<u>1,074,000</u>		<u>2,496,183</u>		
FLEET									
FLEET CAPITAL REPLACEMENT - GENERAL	927,649				100,000	FL			827,649
TOTAL FLEET	<u>927,649</u>				<u>100,000</u>				<u>827,649</u>
GENERAL									
NEW TECHNOLOGY EQUIPMENT/LICENSING	125,000			25,000					100,000
PUBLIC WORKS ASSET MANAGEMENT PHASE 2 OF 3	147,000								147,000
SECURITY CAMERA UPGRADES	30,000			30,000					
APPRAISAL SURVEY COST	35,000				35,000	ED			
OFFICIAL PLAN UPDATE PHASE 2 OF 3	50,000						50,000	DC	
COMMUNITY BENEFITS AND BY-LAW STUDY	50,000						50,000	DC	
TOTAL GENERAL	<u>437,000</u>			<u>55,000</u>	<u>35,000</u>		<u>100,000</u>		<u>247,000</u>
PARKS									
MEMORIAL PARK BALL DIAMOND LIGHTING	700,000						12,600	DC	687,400
SPARROWS MEADOWS PARK PH 2	250,000			25,000			225,000	DC	
PRE-APPROVED 2020 GLENWOOD/DAIN CITY PLAYGROUND	250,000				250,000	HS&W			
PRE-APPROVED 2020 CHIPPAWA PARK/LAUGLIN PLAYGROUND	350,000				350,000	HS&W			
PRE-APPROVED 2020 ELMWOOD PLAYGROUND	250,000				250,000	HS&W			
PRE-APPROVED 2020 COOKS MILLS PLAYGROUND	250,000				250,000	HS&W			
PRE-APPROVED 2020 MEMORIAL PARK SPLASHPAD	450,000				450,000	HS&W			
PRE-APPROVED 2020 MAPLE PARK SPLASH PAD	450,000				450,000	HS&W			
PRE-APPROVED 2020 OUTFIELD IMPROVEMENTS	50,000				50,000	HS&W			
PRE-APPROVED 2020-LINCOLN ST DOCKS/ROTARY PARK - PHASE 2	500,000	500,000	F						
PLYMOUTH PARK SOCCERFIELD	200,000			200,000					
NEW WATERFRONT PARK DEVELOPMENT	150,000								150,000
TOTAL PARKS	<u>3,850,000</u>	<u>500,000</u>		<u>225,000</u>	<u>2,050,000</u>		<u>237,600</u>		<u>837,400</u>

**2020 DRAFT CAPITAL BUDGET
AS AT NOVEMBER 20, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>ROADWAYS</u>									
PRE-APPROVED 2020 ROAD RESURFACING	3,000,000	1,500,000	FGT		1,050,000	CS			
					450,000	HS&W			
GAISER ROAD TOP ASPHALT - SPARROW PH3	100,000			57,500			42,500	DC	
MCCABE/BRADLEY TOP ASPHALT	310,000			77,500			232,500	DC	
EDGAR/ELGIN ROADS(SCF)	200,000	133,333	SCF	66,667					
SOUTHWORTH STREET IMPROVEMENTS	250,000	100,000	OCIF	150,000					
CRACK SEALING	100,000	38,021	OCIF	61,979					
ROAD RESURFACING PROGRAM	2,138,898	660,135	FGT	767,700					
		711,063	OCIF						
SURFACE TREATMENT PROGRAM	145,000	100,000	OCIF	45,000					
ASSET MANAGEMENT PLAN UPDATE	20,000			20,000					
ASPHALT PATCHING	100,000	100,000	OCIF						
TOTAL ROADWAYS	<u>6,363,898</u>	<u>3,342,552</u>		<u>1,246,346</u>	<u>1,500,000</u>		<u>275,000</u>		
<u>SIDEWALKS</u>									
EDGAR/ELGIN SIDEWALKS (SCF)	59,000	39,333	SCF	19,667					
RIVERSIDE DRIVE	135,000	125,000	FGT	10,000					
MERRITT STREET	95,000			95,000					
SOUTHWORTH STREET IMPROVEMENTS	25,000			25,000					
CONDITION RELATED REPLACEMENTS	570,000	150,000	FGT	420,000					
MISSING SIDEWALK LINKS	250,000	25,000	FGT	225,000					
TOTAL SIDEWALKS	<u>1,134,000</u>	<u>339,333</u>		<u>794,667</u>					
<u>STORM SEWERS</u>									
EDGAR/ELGIN STORM (SCF)	300,000	200,000	SCF	60,000			40,000	CS	
SOUTHWORTH STREET IMPROVEMENTS	60,000			60,000					
COLBECK STORM CULVERT	150,000			150,000					
RIDGE ROAD STORM CULVERT	150,000			150,000					
STORM SEWER MODEL	200,000						200,000	DC	
STORM WATER MANAGEMENT POND CLEANING	300,000			300,000					
CLIMATE CHANGE ADAPTATION PLANNING	60,000						60,000	DC	
TOTAL STORM SEWERS	<u>1,220,000</u>	<u>200,000</u>		<u>720,000</u>			<u>300,000</u>		

**2020 DRAFT CAPITAL BUDGET
AS AT NOVEMBER 26, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>TRAFFIC</u>									
CITY VIEW MOBILE MODULE	30,000			30,000					
PORTABLE TRAFFIC CALMING DEVICES	25,000				25,000	PR			
TRAFFIC CONTROL HARDWARE	90,000			90,000					
STREETLIGHTING - WIRING & POLE REPLACEMENTS	40,000			40,000					
GATEWAY SIGNAGE	25,000			25,000					
TOTAL TRAFFIC	<u>210,000</u>			<u>185,000</u>	<u>25,000</u>				
<u>TRANSIT</u>									
MAINTENANCE EQUIPMENT	65,000	65,000	PGT						
SPECIALIZED BUS	175,000	175,000	PGT						
BUS STOP UPGRADES	104,771	104,771	PGT						
POWERTRAIN & BODYWORK REFURB.	80,000	80,000	PGT						
SHUTTLE CARS	60,000	60,000	PGT						
ITS UPGRADES	195,000	195,000	PGT						
NEW OPERATIONS FACILITY PHASE 1 OF 2	13,680,000	6,000,000	F						*2,680,000
		5,000,000	P						
TOTAL TRANSIT	<u>14,359,771</u>	<u>11,679,771</u>							
<u>BRIDGES & CULVERTS</u>									
FORKS ROAD BRIDGE REPLACEMENT	5,000,000	4,166,500	ICIP				833,500	D	
AQUEDUCT SIPHON CLEANING & INSPECTION	150,000			150,000					
BRIDGE INSPECTION/REPORT (BIENNIAL)	25,000			25,000					
TOTAL BRIDGES & CULVERTS	<u>5,175,000</u>	<u>4,166,500</u>		<u>175,000</u>			<u>833,500</u>		

*Note: Assuming 30 Year Debt to be funded by future Provincial Gas Tax dollars (PGT) and Regional Funding.

**2020 DRAFT CAPITAL BUDGET
AS AT NOVEMBER 26, 2019**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
WASTEWATER	4,493,345	200,000	SCF	1,964,020	229,022	CS	737,682	CS	
		572,484	F				313,115	DC	
		477,022	P						
WATERWORKS	4,184,824	200,000	SCF	1,853,100			9,000	DC	1,466,402
		656,322	FGT						
TOTAL 2020 CAPITAL BUDGET	8,678,169	2,105,828		3,817,120	229,022		1,059,797		1,466,402
2019 CAPITAL BUDGET	9,083,368	1,456,322		3,817,120			2,359,926		1,450,000

FOOTNOTE:

GOVERNMENT SUBSIDY

F -FEDERAL GRANT

P-PROVINCIAL GRANT

FGT- FEDERAL GAS TAX

SCF- SMALL COMMUNITIES FUNDING

CAPITAL CONTRIBUTION FROM RESERVES & FUNDS

CS- CAPITAL SURPLUS RESERVE

OTHER FUNDING

CS- COST SHARING

DC- DEVELOPMENT CHARGES

**2020 DRAFT CAPITAL BUDGET
AS AT NOVEMBER 26, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<u>WASTEWATER</u>									
EDGAR/ELGIN SEWER SEPARATION SCF	300,000	200,000	SCF	90,000			10,000	DC	
MERRITT ST SANITARY SEWER	545,000			490,500			54,500	DC	
SEWER REHABILITATION PROGRAM (REPLACE OF LINING)	966,152			869,537			96,615	DC	
CSO & SEWER SYSTEM FLOW LEVEL MONITORING	200,000			72,000			120,000	CS	
							8,000	DC	
LINCOLN & COVENTRY OVERFLOWS	75,000			27,000			45,000	CS	
							3,000	DC	
EVELYN DITCH MONITORING	150,000			54,000			90,000	CS	
							6,000	DC	
WATER METER REPLACEMENTS	200,000			200,000					
ASSET MANAGEMENT PLAN UPDATE	25,983			25,983					
INFLOW / INFILTRATION REDUCTION	300,000			75,000			150,000	CS	
							75,000	DC	
PRIVATE SIDE DISCONNECTION (SWAP) PROGRAM	300,000			60,000			180,000	CS	
							60,000	DC	
PRE-APPROVED 2020 BROADWAY AREA(ICIP)	1,431,210	572,484	F		229,022	CS	152,682	CS	
		477,022	P						
TOTAL WASTEWATER	4,493,345	1,249,506		1,964,020	229,022		1,050,797		
<u>WATERWORKS</u>									
EDGAR/ELGIN WATERWORKS (SCF)	300,000	200,000	SCF	100,000					
RIVERSIDE DRIVE	185,000			185,000					
MERRITT STREET	440,000			440,000					
SOUTHWORTH STREET IMPROVEMENTS	460,000	300,000	FGT	160,000					
CAST IRON WATERMAIN REPLACEMENT PROGRAM	2,283,162	356,322	FGT	676,840					1,250,000
LEAD SERVICE REPLACEMENT (CITY SIDE)	100,000			100,000					
WATER MODEL UPDATES	10,000			1,000			9,000	DC	
WATER METER REPLACEMENTS	200,000								200,000
ASSET MANAGEMENT PLAN UPDATE	20,000			20,000					
FLEET REPLACEMENTS WATER ENG	186,662			170,260					16,402
TOTAL WATERWORKS	4,184,824	856,322		1,853,100			9,000		1,466,402

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***CAPITAL
BUDGET
10 YEAR FORECAST***

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2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Expenses										
131 - Information Services										
131 - INFORMATION SERVICES										
10-131-20503 - New Technology Equipment/Licensing	125,000	0	0	0	0	0	0	0	0	0
10-131-20699 - Public Works Asset Management Phase 2 of 4	147,000	0	0	0	0	0	0	0	0	0
10-131-20700 - Security Camera Upgrades	30,000	0	0	0	0	0	0	0	0	0
10-131-21503 - New Technology Equipment/Licensing	0	75,000	0	0	0	0	0	0	0	0
10-131-21668 - Document Management System	0	200,000	0	0	0	0	0	0	0	0
10-131-21699 - Public Works Asset Management Phase 3 of 4	0	200,000	0	0	0	0	0	0	0	0
10-131-22699 - Public Works Asset Management Phase 4 of 4	0	0	200,000	0	0	0	0	0	0	0
10-131-22503 - New Technology Equipment/Licensing	0	0	75,000	0	0	0	0	0	0	0
10-131-23503 - New Technology Equipment/Licensing	0	0	0	75,000	0	0	0	0	0	0
10-131-24503 - New Technology Equipment/Licensing	0	0	0	0	75,000	0	0	0	0	0
10-131-25503 - New Technology Equipment/Licensing	0	0	0	0	0	75,000	0	0	0	0
10-131-26503 - New Technology Equipment/Licensing	0	0	0	0	0	0	75,000	0	0	0
10-131-27503 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	75,000	0	0
10-131-28503 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	0	75,000	0
10-131-29503 - New Technology Equipment/Licensing	0	0	0	0	0	0	0	0	0	75,000
Total: 131 - INFORMATION SERVICES	302,000	475,000	275,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Total: 131 - Information Services	302,000	475,000	275,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
210 - Fire										
210 - FIRE										
10-210-20001 - CONSTRUCTION FIRE STATIONS #1 & #2 (Additional Funds)	4,218,650	0	0	0	0	0	0	0	0	0
10-210-20002 - Replace 1/2 T Light Truck #5	74,000	0	0	0	0	0	0	0	0	0
10-210-20004 - Training Center	0	2,850,000	0	0	0	0	0	0	0	0
10-210-21003 - Replace Pumper 1990	0	900,000	0	0	0	0	0	0	0	0
10-210-22001 - Replace Fire Prevention Vehicle	0	0	60,000	0	0	0	0	0	0	0
10-210-22002 - Air Monitoring Equipment	0	0	50,000	0	0	0	0	0	0	0
10-210-22003 - Furniture Fixtures & Equipment Stations #1 and #2	0	0	150,000	0	0	0	0	0	0	0
10-210-23001 - Replace Pumper #2	0	0	0	900,000	0	0	0	0	0	0
10-210-23002 - Simulcast Radio Towers	0	0	0	200,000	0	0	0	0	0	0
10-210-23003 - Extrinsic Tools	0	0	0	115,000	0	0	0	0	0	0
10-210-23004 - New Fire Station - Land Station No. 3	0	0	0	350,000	0	0	0	0	0	0
10-210-23005 - New Fire Station #3 - Project Management	0	0	0	370,000	0	0	0	0	0	0
10-210-24001 - Replace Rescue No. 1 - Heavy Rescue/86	0	0	0	0	700,000	0	0	0	0	0
10-210-24002 - SCBA Upgrade	0	0	0	0	140,000	0	0	0	0	0
10-210-24003 - New Fire Station- Land Station No.3	0	0	0	0	350,000	0	0	0	0	0
10-210-24004 - New Fire Stations - Architectural/Engineering	0	0	0	0	3,000,000	0	0	0	0	0
10-210-24005 - Simulcast Radio Towers	0	0	0	0	200,000	0	0	0	0	0
10-210-25001 - Replace Breathing Air Compressor System	0	0	0	0	0	130,000	0	0	0	0
10-210-25002 - Replace Training Truck (2003 Suburban)	0	0	0	0	0	75,000	0	0	0	0
10-210-25003 - Fire Portable Radio Communications	0	0	0	0	0	150,000	0	0	0	0
10-210-25004 - Simulcast Radio Towers	0	0	0	0	0	200,000	0	0	0	0
10-210-26001 - Replace Fire Prevention Vehicle	0	0	0	0	0	0	74,000	0	0	0
10-210-26002 - Rope Rescue Equipment	0	0	0	0	0	0	50,000	0	0	0
10-210-26003 - Replace Expired PPE/Bunker Gear (Volunteer)	0	0	0	0	0	0	295,000	0	0	0
10-210-26004 - New Fire Station - Construction Station No.3	0	0	0	0	0	0	1,500,000	0	0	0
10-210-27001 - Gas Monitoring Equipment	0	0	0	0	0	0	0	65,000	0	0

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-210-27002 - Replace Pumper #5	0	0	0	0	0	0	0	975,000	0	0
10-210-28001 - Replace Aerial Unit	0	0	0	0	0	0	0	0	1,500,000	0
10-210-28002 - Replace Training Pick-up Truck (2018 Ford F250)	0	0	0	0	0	0	0	0	75,000	0
10-210-28003 - Replace Thermal Imaging Cameras	0	0	0	0	0	0	0	0	150,000	0
10-210-29001 - Replace Fire Prevention Van (2019)	0	0	0	0	0	0	0	0	0	65,000
Total: 210 - FIRE	4,292,650	3,750,000	260,000	1,935,000	4,390,000	555,000	1,919,000	1,040,000	1,725,000	65,000
Total: 210 - Fire	4,292,650	3,750,000	260,000	1,935,000	4,390,000	555,000	1,919,000	1,040,000	1,725,000	65,000
316 - SIDEWALKS										
316 - SIDEWALKS										
10-316-20201 - Edgar/Elgin Sidewalks (SCF)	59,000	0	0	0	0	0	0	0	0	0
10-316-20211 - Riverside Drive	135,000	0	0	0	0	0	0	0	0	0
10-316-20241 - Merritt Street	95,000	0	0	0	0	0	0	0	0	0
10-316-20291 - Southworth Street Improvements	25,000	0	0	0	0	0	0	0	0	0
10-316-20605 - Condition Related Replacements	570,000	0	0	0	0	0	0	0	0	0
10-316-20615 - Missing Sidewalk Links	250,000	0	0	0	0	0	0	0	0	0
10-316-21272 - Copy of West Main Area Infrastructure Improvements	0	350,000	0	0	0	0	0	0	0	0
10-316-21605 - Capital Works Related Replacements	0	150,000	0	0	0	0	0	0	0	0
10-316-21615 - Condition Related Replacements	0	500,000	0	0	0	0	0	0	0	0
10-316-21625 - Missing Sidewalk Links	0	250,000	0	0	0	0	0	0	0	0
10-316-22272 - West Main (Niagara - PCD) PH3	0	0	100,000	0	0	0	0	0	0	0
10-316-22301 - Patterson Avenue	0	0	70,000	0	0	0	0	0	0	0
10-316-22605 - Capital Works Related Replacements	0	0	340,000	0	0	0	0	0	0	0
10-316-22615 - Condition Related Replacements	0	0	500,000	0	0	0	0	0	0	0
10-316-22625 - Missing Sidewalk Links	0	0	250,000	0	0	0	0	0	0	0
10-316-23605 - Capital Works Related Replacements	0	0	0	520,200	0	0	0	0	0	0
10-316-23615 - Condition Related Replacements	0	0	0	500,000	0	0	0	0	0	0
10-316-23625 - Missing Sidewalk Links	0	0	0	250,000	0	0	0	0	0	0
10-316-24605 - Capital Works Related Replacements	0	0	0	0	530,604	0	0	0	0	0
10-316-24615 - Condition Related Replacements	0	0	0	0	500,000	0	0	0	0	0
10-316-24625 - Missing Sidewalk Links	0	0	0	0	250,000	0	0	0	0	0
10-316-25605 - Capital Works Related Replacements	0	0	0	0	0	541,216	0	0	0	0
10-316-25615 - Condition Related Replacements	0	0	0	0	0	500,000	0	0	0	0
10-316-25625 - Missing Sidewalk Links	0	0	0	0	0	250,000	0	0	0	0
10-316-26605 - Capital Works Related Replacements	0	0	0	0	0	0	552,040	0	0	0
10-316-26615 - Condition Related Replacements	0	0	0	0	0	0	500,000	0	0	0
10-316-26625 - Missing Sidewalk Links	0	0	0	0	0	0	250,000	0	0	0
10-316-27605 - Capital Works Related Replacements	0	0	0	0	0	0	0	563,081	0	0
10-316-27615 - Condition Related Replacements	0	0	0	0	0	0	0	500,000	0	0
10-316-27625 - Missing Sidewalk Links	0	0	0	0	0	0	0	250,000	0	0
10-316-28605 - Capital Works Related Replacements	0	0	0	0	0	0	0	0	574,343	0
10-316-28615 - Condition Related Replacements	0	0	0	0	0	0	0	0	500,000	0
10-316-28625 - Missing Sidewalk Links	0	0	0	0	0	0	0	0	250,000	0
10-316-29605 - Capital Works Related Replacements	0	0	0	0	0	0	0	0	0	585,830
10-316-29615 - Condition Related Replacements	0	0	0	0	0	0	0	0	0	500,000
10-316-29625 - Missing Sidewalk Links	0	0	0	0	0	0	0	0	0	250,000
Total: 316 - SIDEWALKS	1,134,000	1,250,000	1,260,000	1,270,200	1,280,604	1,291,216	1,302,040	1,313,081	1,324,343	1,335,830
Total: 316 - SIDEWALKS	1,134,000	1,250,000	1,260,000	1,270,200	1,280,604	1,291,216	1,302,040	1,313,081	1,324,343	1,335,830

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
320 - Roadways										
320 - ROADS										
10-320-20201 - Edgar/Elgin Roads (SCF)	200,000	0	0	0	0	0	0	0	0	0
10-320-20271 - Asset Management Plan Update	20,000	0	0	0	0	0	0	0	0	0
10-320-20291 - Southworth Street Improvements	250,000	0	0	0	0	0	0	0	0	0
10-320-20311 - McCabe/Bradley Top Asphalt	310,000	0	0	0	0	0	0	0	0	0
10-320-20405 - Crack Sealing	100,000	0	0	0	0	0	0	0	0	0
10-320-20406 - Gaiser Road Top Asphalt - Sparrow PH3	100,000	0	0	0	0	0	0	0	0	0
10-320-20415 - Road Resurfacing Program	2,138,898	0	0	0	0	0	0	0	0	0
10-320-20425 - Surface Treatment Program	145,000	0	0	0	0	0	0	0	0	0
10-320-20445 - Asphalt Patching	100,000	0	0	0	0	0	0	0	0	0
10-320-20805 - Bridge Inspection/Report (Biennial)	25,000	0	0	0	0	0	0	0	0	0
10-320-20841 - Aqueduct Siphon Cleaning & Inspection	150,000	0	0	0	0	0	0	0	0	0
10-320-20842 - Pre-Approved 2020 Road Resurfacing	3,000,000	0	0	0	0	0	0	0	0	0
10-320-21271 - Asset Management Planning	0	15,000	0	0	0	0	0	0	0	0
10-320-21272 - West Main Area Infrastructure Improvements (PH2)	0	1,310,000	0	0	0	0	0	0	0	0
10-320-21405 - Crack Sealing	0	102,000	0	0	0	0	0	0	0	0
10-320-21415 - Road Resurfacing Program	0	2,285,000	0	0	0	0	0	0	0	0
10-320-21425 - Surface Treatment Program	0	102,000	0	0	0	0	0	0	0	0
10-320-21445 - Asphalt Patching	0	153,000	0	0	0	0	0	0	0	0
10-320-21840 - Colbeck Drive Bridge (Railing)(S002B)	0	70,000	0	0	0	0	0	0	0	0
10-320-21841 - Welland River Siphon - East Portal Vehicular Deck	0	33,000	0	0	0	0	0	0	0	0
10-320-22271 - Asset Management Planning	0	0	15,300	0	0	0	0	0	0	0
10-320-22272 - West Main (Niagara - PCD) PH2	0	0	500,000	0	0	0	0	0	0	0
10-320-22301 - Patterson Avenue	0	0	315,000	0	0	0	0	0	0	0
10-320-22405 - Crack Sealing	0	0	104,040	0	0	0	0	0	0	0
10-320-22415 - Road Resurfacing Program	0	0	2,845,000	0	0	0	0	0	0	0
10-320-22425 - Surface Treatment Program	0	0	104,040	0	0	0	0	0	0	0
10-320-22445 - Asphalt Patching	0	0	156,060	0	0	0	0	0	0	0
10-320-22805 - Bridge Inspection/Report	0	0	25,000	0	0	0	0	0	0	0
10-320-23271 - Asset Management Planning	0	0	0	15,606	0	0	0	0	0	0
10-320-23405 - Crack Sealing	0	0	0	106,121	0	0	0	0	0	0
10-320-23415 - Road Resurfacing Program	0	0	0	3,695,000	0	0	0	0	0	0
10-320-23425 - Surface Treatment Program	0	0	0	106,121	0	0	0	0	0	0
10-320-23445 - Asphalt Patching	0	0	0	159,181	0	0	0	0	0	0
10-320-23455 - Road Condition Study	0	0	0	30,000	0	0	0	0	0	0
10-320-23840 - South Pelham Road Bridge (S001B)	0	0	0	50,000	0	0	0	0	0	0
10-320-24271 - Asset Management Planning	0	0	0	0	15,918	0	0	0	0	0
10-320-24405 - Crack Sealing	0	0	0	0	108,243	0	0	0	0	0
10-320-24415 - Road Resurfacing Program	0	0	0	0	3,765,000	0	0	0	0	0
10-320-24425 - Surface Treatment Program	0	0	0	0	108,243	0	0	0	0	0
10-320-24445 - Asphalt Patching	0	0	0	0	162,365	0	0	0	0	0
10-320-24471 - Asset Management Plan Update	0	0	0	0	25,000	0	0	0	0	0
10-320-24805 - Bridge Inspection/Report	0	0	0	0	30,000	0	0	0	0	0
10-320-24840 - Canal Bank Road Bridge (S006B)	0	0	0	0	905,000	0	0	0	0	0
10-320-25271 - Asset Management Planning	0	0	0	0	0	16,236	0	0	0	0
10-320-25405 - Crack Sealing	0	0	0	0	0	110,408	0	0	0	0
10-320-25415 - Road Resurfacing Program	0	0	0	0	0	3,860,000	0	0	0	0
10-320-25425 - Surface Treatment Program	0	0	0	0	0	110,408	0	0	0	0
10-320-25445 - Asphalt Patching	0	0	0	0	0	165,612	0	0	0	0

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-320-25840 - Bridge Repair Reserve	0	0	0	0	0	52,000	0	0	0	0
10-320-26271 - Asset Management Planning	0	0	0	0	0	0	16,561	0	0	0
10-320-26405 - Crack Sealing	0	0	0	0	0	0	112,616	0	0	0
10-320-26415 - Road Resurfacing Program	0	0	0	0	0	0	3,900,000	0	0	0
10-320-26425 - Surface Treatment Program	0	0	0	0	0	0	112,616	0	0	0
10-320-26445 - Asphalt Patching	0	0	0	0	0	0	168,924	0	0	0
10-320-26455 - Road Condition Study	0	0	0	0	0	0	27,000	0	0	0
10-320-26805 - Bridge Inspection/Report	0	0	0	0	0	0	30,000	0	0	0
10-320-26840 - South Pelham Road Bridge (S001B)	0	0	0	0	0	0	865,000	0	0	0
10-320-27271 - Asset Management Planning	0	0	0	0	0	0	0	16,892	0	0
10-320-27405 - Crack Sealing	0	0	0	0	0	0	0	114,869	0	0
10-320-27415 - Road Resurfacing Program	0	0	0	0	0	0	0	4,000,000	0	0
10-320-27425 - Surface Treatment Program	0	0	0	0	0	0	0	114,869	0	0
10-320-27445 - Asphalt Patching	0	0	0	0	0	0	0	172,303	0	0
10-320-27840 - Bridge Repair Reserve	0	0	0	0	0	0	0	100,000	0	0
10-320-28271 - Asset Management Planning	0	0	0	0	0	0	0	0	17,230	0
10-320-28405 - Crack Sealing	0	0	0	0	0	0	0	0	117,166	0
10-320-28415 - Road Resurfacing Program	0	0	0	0	0	0	0	0	4,070,000	0
10-320-28425 - Surface Treatment Program	0	0	0	0	0	0	0	0	117,166	0
10-320-28445 - Asphalt Patching	0	0	0	0	0	0	0	0	175,749	0
10-320-28805 - Bridge Inspection/Report	0	0	0	0	0	0	0	0	35,000	0
10-320-28840 - Canal Bank Road Bridge (S006B)	0	0	0	0	0	0	0	0	1,080,000	0
10-320-29271 - Asset Management Planning	0	0	0	0	0	0	0	0	0	17,575
10-320-29405 - Crack Sealing	0	0	0	0	0	0	0	0	0	119,509
10-320-29415 - Road Resurfacing Program	0	0	0	0	0	0	0	0	0	4,150,000
10-320-29425 - Surface Treatment Program	0	0	0	0	0	0	0	0	0	119,509
10-320-29445 - Asphalt Patching	0	0	0	0	0	0	0	0	0	179,264
10-320-29840 - Bridge Repair Reserve	0	0	0	0	0	0	0	0	0	250,000
Total: 320 - ROADS	6,538,898	4,070,000	4,064,440	4,162,029	5,119,769	4,314,664	5,232,717	4,518,933	5,612,311	4,835,857
Total: 320 - Roadways	6,538,898	4,070,000	4,064,440	4,162,029	5,119,769	4,314,664	5,232,717	4,518,933	5,612,311	4,835,857
320-1 - BRIDGES & CULVERTS										
320-1 - BRIDGES										
10-320-20840 - Forks Road Bridge Replacement	5,000,000	0	0	0	0	0	0	0	0	0
10-327-20321 - Colbeck Storm Culvert	150,000	0	0	0	0	0	0	0	0	0
10-327-20331 - Ridge Road Storm Culvert	150,000	0	0	0	0	0	0	0	0	0
Total: 320-1 - BRIDGES	5,300,000	0	0	0	0	0	0	0	0	0
Total: 320-1 - BRIDGES & CULVERTS	5,300,000	0	0	0	0	0	0	0	0	0
321 - TRAFFIC										
321 - TRAFFIC										
10-321-20050 - Gateway Signage	25,000	0	0	0	0	0	0	0	0	0
10-321-20051 - Traffic Control Hardware	90,000	0	0	0	0	0	0	0	0	0
10-321-20055 - Streetlighting - Wiring & Pole replacements	40,000	0	0	0	0	0	0	0	0	0
10-321-20056 - Portable Traffic Calming Devices	25,000	0	0	0	0	0	0	0	0	0
10-321-20057 - City View Mobile Module	30,000	0	0	0	0	0	0	0	0	0
10-321-21050 - Gateway Signage	0	25,000	0	0	0	0	0	0	0	0
10-321-21051 - Traffic Control Hardware	0	80,000	0	0	0	0	0	0	0	0
10-321-21054 - Cycling Infrastructure	0	5,000	0	0	0	0	0	0	0	0
10-321-21055 - Streetlighting -Wiring & pole Replacements	0	27,000	0	0	0	0	0	0	0	0

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-321-21059 - Adaptive Control System Upgrade	0	97,000	0	0	0	0	0	0	0	0
10-321-22050 - Gateway Signage	0	0	25,000	0	0	0	0	0	0	0
10-321-22051 - Traffic Control Hardware	0	0	60,000	0	0	0	0	0	0	0
10-321-22054 - Cycling Infrastructure	0	0	5,000	0	0	0	0	0	0	0
10-321-22055 - Streetlighting - Wiring & Pole Replacements	0	0	28,000	0	0	0	0	0	0	0
10-321-22056 - Portable Traffic Calming Devices	0	0	5,000	0	0	0	0	0	0	0
10-321-22057 - Parking Machine Replacement	0	0	12,000	0	0	0	0	0	0	0
10-321-23050 - Gateway Signage	0	0	0	25,000	0	0	0	0	0	0
10-321-23051 - Traffic Control Hardware	0	0	0	60,000	0	0	0	0	0	0
10-321-23054 - Cycling Infrastructure	0	0	0	5,000	0	0	0	0	0	0
10-321-23055 - Streetlighting _ Wiring & pole Replacements	0	0	0	27,000	0	0	0	0	0	0
10-321-23060 - New Counter Machine	0	0	0	35,000	0	0	0	0	0	0
10-321-24050 - Gateway Signage	0	0	0	0	25,000	0	0	0	0	0
10-321-24051 - Traffic Control Hardware	0	0	0	0	30,000	0	0	0	0	0
10-321-24054 - Cycling Infrastructure	0	0	0	0	5,000	0	0	0	0	0
10-321-24055 - Streetlighting _ Wiring & Pole Replacements	0	0	0	0	20,000	0	0	0	0	0
10-321-24056 - Portable Traffic Calming Devices	0	0	0	0	5,000	0	0	0	0	0
10-321-24057 - Parking Machine Replacement	0	0	0	0	12,000	0	0	0	0	0
10-321-25050 - Gateway Signage	0	0	0	0	0	25,000	0	0	0	0
10-321-25051 - Traffic Control Hardware	0	0	0	0	0	30,000	0	0	0	0
10-321-25054 - Cycling Infrastructure	0	0	0	0	0	5,000	0	0	0	0
10-321-25055 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	20,000	0	0	0	0
10-321-25056 - Portable Traffic Calming Devices	0	0	0	0	0	5,000	0	0	0	0
10-321-25058 - Handheld Replacements	0	0	0	0	0	5,000	0	0	0	0
10-321-26050 - Gateway Signage	0	0	0	0	0	0	25,000	0	0	0
10-321-26051 - Traffic Control Hardware	0	0	0	0	0	0	30,000	0	0	0
10-321-26054 - Cycling Infrastructure	0	0	0	0	0	0	5,000	0	0	0
10-321-26055 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	20,000	0	0	0
10-321-26056 - Portable Traffic Calming Devices	0	0	0	0	0	0	5,000	0	0	0
10-321-26057 - Parking Machine Replacement	0	0	0	0	0	0	12,000	0	0	0
10-321-27050 - Gateway Signage	0	0	0	0	0	0	0	25,000	0	0
10-321-27051 - Traffic Control Hardware	0	0	0	0	0	0	0	30,000	0	0
10-321-27054 - Cycling Infrastructure	0	0	0	0	0	0	0	5,000	0	0
10-321-27055 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	0	20,000	0	0
10-321-27056 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	5,000	0	0
10-321-27057 - Parking Machine Replacement	0	0	0	0	0	0	0	12,000	0	0
10-321-28050 - Gateway Signage	0	0	0	0	0	0	0	0	25,000	0
10-321-28051 - Traffic Control Hardware	0	0	0	0	0	0	0	0	30,000	0
10-321-28054 - Cycling Infrastructure	0	0	0	0	0	0	0	0	5,000	0
10-321-28055 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	0	0	20,000	0
10-321-28056 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	0	5,000	0
10-321-28057 - Parking Machine Replacement	0	0	0	0	0	0	0	0	12,000	0
10-321-29050 - Gateway Signage	0	0	0	0	0	0	0	0	0	25,000
10-321-29051 - Traffic Control Hardware	0	0	0	0	0	0	0	0	0	30,000
10-321-29054 - Cycling Infrastructure	0	0	0	0	0	0	0	0	0	5,000
10-321-29055 - Streetlighting - Wiring & Pole Replacements	0	0	0	0	0	0	0	0	0	20,000
10-321-29056 - Portable Traffic Calming Devices	0	0	0	0	0	0	0	0	0	5,000
10-321-29057 - Parking Machine Replacement	0	0	0	0	0	0	0	0	0	12,000
Total: 321 - TRAFFIC	210,000	234,000	135,000	152,000	97,000	90,000	97,000	97,000	97,000	97,000
Total: 321 - TRAFFIC	210,000	234,000	135,000	152,000	97,000	90,000	97,000	97,000	97,000	97,000

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
323 - FLEET										
323 - FLEET										
10-323-20002 - FLEET CAPITAL REPLACEMENT - GENERAL	927,649	0	0	0	0	0	0	0	0	0
10-323-21002 - FLEET CAPITAL REPLACEMENT - GENERAL	0	662,838	0	0	0	0	0	0	0	0
10-323-22002 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	1,040,545	0	0	0	0	0	0	0
10-323-23002 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	1,045,395	0	0	0	0	0	0
10-323-24002 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	654,125	0	0	0	0	0
10-323-25002 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	985,557	0	0	0	0
10-323-26002 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	705,000	0	0	0
10-323-27002 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	1,014,466	0	0
10-323-28002 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	0	1,017,005	0
10-323-29002 - FLEET CAPITAL REPLACEMENT - GENERAL	0	0	0	0	0	0	0	0	0	1,096,366
Total: 323 - FLEET	927,649	662,838	1,040,545	1,045,395	654,125	985,557	705,000	1,014,466	1,017,005	1,096,366
Total: 323 - FLEET	927,649	662,838	1,040,545	1,045,395	654,125	985,557	705,000	1,014,466	1,017,005	1,096,366
327 - Storm Sewer										
327 - STORM WATER										
10-327-20201 - Edgar/Elgin Storm (SCF)	300,000	0	0	0	0	0	0	0	0	0
10-327-20205 - Storm Sewer Model	200,000	0	0	0	0	0	0	0	0	0
10-327-20225 - Storm Water Management Pond Cleaning	300,000	0	0	0	0	0	0	0	0	0
10-327-20291 - Southworth Street Improvements	60,000	0	0	0	0	0	0	0	0	0
10-327-20341 - Climate Change Adaptation Planning	60,000	0	0	0	0	0	0	0	0	0
10-327-21215 - Storm Sewer Infrastructure Improvements	0	1,210,000	0	0	0	0	0	0	0	0
10-327-21225 - Storm Water Management Pond Cleaning	0	200,000	0	0	0	0	0	0	0	0
10-327-21226 - Storm Sewer Master Plan	0	100,000	0	0	0	0	0	0	0	0
10-327-21235 - Asset Management Planning	0	10,000	0	0	0	0	0	0	0	0
10-327-21272 - West Main Area Infrastructure Improvements (PH2)	0	400,000	0	0	0	0	0	0	0	0
10-327-22201 - Storm water Management Plan Update	0	0	50,000	0	0	0	0	0	0	0
10-327-22215 - Storm Sewer Infrastructure Improvements	0	0	1,600,000	0	0	0	0	0	0	0
10-327-22225 - Storm Water Management Pond Cleaning	0	0	204,000	0	0	0	0	0	0	0
10-327-22235 - Asset Management Planning	0	0	10,200	0	0	0	0	0	0	0
10-327-22301 - Patterson Avenue	0	0	100,000	0	0	0	0	0	0	0
10-327-23215 - Storm Sewer Infrastructure Improvements	0	0	0	1,780,000	0	0	0	0	0	0
10-327-23225 - Storm Water Management Pond Cleaning	0	0	0	208,080	0	0	0	0	0	0
10-327-23235 - Asset Management Planning	0	0	0	10,404	0	0	0	0	0	0
10-327-24215 - Storm Sewer Infrastructure Improvements	0	0	0	0	1,815,600	0	0	0	0	0
10-327-24225 - Storm Water Management Pond Cleaning	0	0	0	0	212,242	0	0	0	0	0
10-327-24235 - Asset Management Planning	0	0	0	0	10,612	0	0	0	0	0
10-327-25215 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	1,851,912	0	0	0	0
10-327-25225 - Storm Water Management Pond Cleaning	0	0	0	0	0	216,486	0	0	0	0
10-327-25235 - Asset Management Planning	0	0	0	0	0	10,824	0	0	0	0
10-327-26215 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	0	1,888,950	0	0	0
10-327-26225 - Storm Water Management Pond Cleaning	0	0	0	0	0	0	220,816	0	0	0
10-327-26235 - Asset Management Planning	0	0	0	0	0	0	11,041	0	0	0
10-327-27215 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	0	0	1,926,729	0	0
10-327-27225 - Storm Water Management Pond Cleaning	0	0	0	0	0	0	0	225,232	0	0
10-327-27235 - Asset Management Planning	0	0	0	0	0	0	0	11,262	0	0
10-327-28215 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	0	0	0	1,965,264	0
10-327-28225 - Storm Water Management Pond Cleaning	0	0	0	0	0	0	0	0	229,737	0

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-327-28235 - Asset Management Planning	0	0	0	0	0	0	0	0	11,487	0
10-327-29215 - Storm Sewer Infrastructure Improvements	0	0	0	0	0	0	0	0	0	2,004,569
10-327-29225 - Storm Water Management Pond Cleaning	0	0	0	0	0	0	0	0	0	239,019
10-327-29235 - Asset Management Planning	0	0	0	0	0	0	0	0	0	11,717
Total: 327 - STORM WATER	920,000	1,920,000	1,964,200	1,998,484	2,038,454	2,079,222	2,120,807	2,163,223	2,206,488	2,255,305
Total: 327 - Storm Sewer	920,000	1,920,000	1,964,200	1,998,484	2,038,454	2,079,222	2,120,807	2,163,223	2,206,488	2,255,305
410 - PARKS/OPEN SPACES										
410 - PARKS										
10-410-20048 - Memorial Park Ball Diamond Lighting	700,000	0	0	0	0	0	0	0	0	0
10-410-20131 - Sparrows Meadows Park PH 2	250,000	0	0	0	0	0	0	0	0	0
10-410-20132 - Plymouth Park Soccer field	200,000	0	0	0	0	0	0	0	0	0
10-410-20136 - Pre-Approved 2020 Glenwood/Dain City Playground	250,000	0	0	0	0	0	0	0	0	0
10-410-20137 - Pre-Approved 2020 Chippawa Park/Lauglin Playground	350,000	0	0	0	0	0	0	0	0	0
10-410-20138 - Pre-Approved 2020 Elmwood Playground	250,000	0	0	0	0	0	0	0	0	0
10-410-20139 - Pre-Approved 2020 Cooks Mills Playground	250,000	0	0	0	0	0	0	0	0	0
10-410-20140 - Pre-Approved 2020 Memorial Park SplashPad	450,000	0	0	0	0	0	0	0	0	0
10-410-20141 - Pre-Approved 2020 Maple Park Splash Pad	450,000	0	0	0	0	0	0	0	0	0
10-410-20142 - Pre-Approved 2020 Outfield Improvements	50,000	0	0	0	0	0	0	0	0	0
10-410-20143 - Pre-Approved 2020-Lincoln St Docks/Rotary Park -	500,000	0	0	0	0	0	0	0	0	0
10-410-20995 - New Waterfront Park Development	150,000	0	0	0	0	0	0	0	0	0
10-410-21035 - Memorial Slow Pitch Diamond #1	0	250,000	0	0	0	0	0	0	0	0
10-410-21048 - Memorial Park Rejuvenation PH 4	0	700,000	0	0	0	0	0	0	0	0
10-410-21131 - Sparrows Meadows Park PH 3	0	250,000	0	0	0	0	0	0	0	0
10-410-21135 - Chaffey Park Playground & Landscaping	0	250,000	0	0	0	0	0	0	0	0
10-410-21136 - River Rd Dock Access	0	350,000	0	0	0	0	0	0	0	0
10-410-21995 - New Waterfront Park Development	0	150,000	0	0	0	0	0	0	0	0
10-410-22048 - Memorial Park Rejuvenation PH 5	0	0	500,000	0	0	0	0	0	0	0
10-410-22049 - Memorial Park Slow Pitch Diamond #4	0	0	200,000	0	0	0	0	0	0	0
10-410-22995 - New Waterfront Park Development	0	0	150,000	0	0	0	0	0	0	0
10-410-22137- River Rd Dock Access	0	0	300,000	0	0	0	0	0	0	0
10-410-23048 - Memorial Park Rejuvenation PH 6	0	0	0	500,000	0	0	0	0	0	0
10-410-23137 - St George Park Large Playground	0	0	0	350,000	0	0	0	0	0	0
10-410-23995 - New Waterfront Park Development	0	0	0	150,000	0	0	0	0	0	0
10-410-24048 - Memorial Park Rejuvenation PH 7	0	0	0	0	500,000	0	0	0	0	0
10-410-24138 - Maple Park Large Playground	0	0	0	0	300,000	0	0	0	0	0
10-410-24995 - New Waterfront Park Development	0	0	0	0	150,000	0	0	0	0	0
10-410-25001 - Vista Park	0	0	0	0	0	150,000	0	0	0	0
10-410-25139 - Replace Park Playground & Related Landscaping II	0	0	0	0	0	200,000	0	0	0	0
10-410-25995 - New Waterfront Park Development	0	0	0	0	0	150,000	0	0	0	0
10-410-26001 - Vista Park	0	0	0	0	0	0	150,000	0	0	0
10-410-26140 - Replace Park Playground & Related Landscaping II	0	0	0	0	0	0	200,000	0	0	0
10-410-26995 - New Waterfront Park Development	0	0	0	0	0	0	150,000	0	0	0
10-410-27001 - Vista Park	0	0	0	0	0	0	0	150,000	0	0
10-410-27141 - Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	200,000	0	0
10-410-27995 - New Waterfront Park Development	0	0	0	0	0	0	0	150,000	0	0
10-410-28001 - Vista Park	0	0	0	0	0	0	0	0	150,000	0
10-410-28142 - Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	0	200,000	0
10-410-28995 - New Waterfront Park Development	0	0	0	0	0	0	0	0	150,000	0
10-410-29001 - Vista Park	0	0	0	0	0	0	0	0	0	150,000

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-410-29143 - Replace Park Playground & Related Landscaping	0	0	0	0	0	0	0	0	0	200,000
10-410-29995 - New Waterfront Park Development	0	0	0	0	0	0	0	0	0	150,000
Total: 410 - PARKS	3,850,000	1,950,000	1,150,000	1,000,000	950,000	500,000	500,000	500,000	500,000	500,000
Total: 410 - PARKS/OPEN SPACES	3,850,000	1,950,000	1,150,000	1,000,000	950,000	500,000	500,000	500,000	500,000	500,000
429 - FACILITIES - MNTCE/LABOUR										
430 - FACILITIES - MNTCE/LABOUR										
10-430-20081 - Asset Management/Building Condition Assessments	25,000	0	0	0	0	0	0	0	0	0
10-430-20083 - Flooring Replacements	115,000	0	0	0	0	0	0	0	0	0
10-430-20084 - Capital Painting Contract	50,000	0	0	0	0	0	0	0	0	0
10-430-20085 - Clerks Gazebo Phase 2 of 2	20,000	0	0	0	0	0	0	0	0	0
10-430-20086 - Arc Flash Engineering	25,000	0	0	0	0	0	0	0	0	0
10-430-20088 - Emergency Generator City Hall	30,000	0	0	0	0	0	0	0	0	0
10-430-20089 - WCWC UPS Replacement	35,000	0	0	0	0	0	0	0	0	0
10-430-20090 - Council Chambers Phase 3 of 3	25,000	0	0	0	0	0	0	0	0	0
10-430-20091 - PW Salt Dome Engineering	30,000	0	0	0	0	0	0	0	0	0
10-430-20092 - Fire System Upgrades	17,500	0	0	0	0	0	0	0	0	0
10-430-20093 - Community Room AV Upgrade	20,000	0	0	0	0	0	0	0	0	0
10-430-20095 - Baseball Stadium Improvements	127,300	0	0	0	0	0	0	0	0	0
10-430-20096 - Signage	20,000	0	0	0	0	0	0	0	0	0
10-430-20097 - Amphitheater Condition Assessment and Repairs	100,000	0	0	0	0	0	0	0	0	0
10-430-20098 - Asbestos Audits	25,000	0	0	0	0	0	0	0	0	0
10-430-20099 -Pre-Approved Arena Boiler Replacement	400,000	0	0	0	0	0	0	0	0	0
10-430-21081 - Asset Management/Building Condition Assessments	0	25,000	0	0	0	0	0	0	0	0
10-430-21083 - Flooring Replacements	0	75,000	0	0	0	0	0	0	0	0
10-430-21084 - Capital Painting Contract	0	25,000	0	0	0	0	0	0	0	0
10-430-21088 - MSC Emergency Generator Design	0	30,000	0	0	0	0	0	0	0	0
10-430-21089 - Public Works Fuel Tank removal	0	25,000	0	0	0	0	0	0	0	0
10-430-21091 - Public Works Salt Dome	0	125,000	0	0	0	0	0	0	0	0
10-430-22081 - Asset Management/Building Condition Assessments	0	0	25,000	0	0	0	0	0	0	0
10-430-22083 - Flooring Replacements	0	0	75,000	0	0	0	0	0	0	0
10-430-22084 - Capital Painting Contract	0	0	25,000	0	0	0	0	0	0	0
10-430-22088 - MSC Emergency Generator Replacement	0	0	300,000	0	0	0	0	0	0	0
10-430-22092 - Public Works Automatic gate	0	0	0	75,000	0	0	0	0	0	0
10-430-22093 - Maple Park Pool Roof Replacement	0	0	200,000	0	0	0	0	0	0	0
10-430-22094 - Public Works Truck Entrance	0	0	100,000	0	0	0	0	0	0	0
10-430-23081 - Capital Facility Improvements	0	0	0	200,000	0	0	0	0	0	0
10-430-23082 - Demolition of Buildings	0	0	0	25,000	0	0	0	0	0	0
10-430-23083 - Asset Management/Building Condition Assessments	0	0	0	5,000	0	0	0	0	0	0
10-430-23084 - Flooring Replacements	0	0	0	25,000	0	0	0	0	0	0
10-430-23085 - Capital Painting Contract	0	0	0	25,000	0	0	0	0	0	0
10-430-24081 - Capital Facility Improvements	0	0	0	0	200,000	0	0	0	0	0
10-430-24083 - Asset Management/Building Condition Assessments	0	0	0	0	5,000	0	0	0	0	0
10-430-24084 - Flooring Replacements	0	0	0	0	25,000	0	0	0	0	0
10-430-24085 - Capital Painting Contract	0	0	0	0	25,000	0	0	0	0	0
10-430-25081 - Capital Facility Improvements	0	0	0	0	0	200,000	0	0	0	0
10-430-25083 - Asset Management/Building Condition Assessments	0	0	0	0	0	5,000	0	0	0	0
10-430-25084 - Flooring Replacements	0	0	0	0	0	25,000	0	0	0	0
10-430-25085 - Capital Painting Contract	0	0	0	0	0	25,000	0	0	0	0
10-430-26081 - Capital Facility Improvements	0	0	0	0	0	0	200,000	0	0	0

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-430-26082 - Demolition of Buildings	0	0	0	0	0	0	25,000	0	0	0
10-430-26083 - Asset Management/Building Condition Assessments	0	0	0	0	0	0	15,000	0	0	0
10-430-26084 - Flooring Replacements	0	0	0	0	0	0	25,000	0	0	0
10-430-26085 - Capital Painting Contract	0	0	0	0	0	0	25,000	0	0	0
10-430-27081 - Capital Facility Improvements	0	0	0	0	0	0	0	200,000	0	0
10-430-27083 - Asset Management/Building Condition Assessments	0	0	0	0	0	0	0	15,000	0	0
10-430-27084 - Flooring Replacements	0	0	0	0	0	0	0	25,000	0	0
10-430-27085 - Capital Painting Contract	0	0	0	0	0	0	0	25,000	0	0
10-430-28081 - Capital Facility Improvements	0	0	0	0	0	0	0	0	200,000	0
10-430-28083 - Asset Management/Building Condition Assessments	0	0	0	0	0	0	0	0	15,000	0
10-430-28084 - Flooring Replacements	0	0	0	0	0	0	0	0	25,000	0
10-430-28085 - Capital Painting Contract	0	0	0	0	0	0	0	0	25,000	0
10-430-29081 - Capital Facility Improvements	0	0	0	0	0	0	0	0	0	200,000
10-430-29082 - Demolition of Buildings	0	0	0	0	0	0	0	0	0	25,000
10-430-29083 - Asset Management/Building Condition Assessments	0	0	0	0	0	0	0	0	0	15,000
10-430-29084 - Flooring Replacements	0	0	0	0	0	0	0	0	0	25,000
10-430-29085 - Capital Painting Contract	0	0	0	0	0	0	0	0	0	25,000
Total: 430 - FACILITIES - MNTCE/LABOUR	1,064,800	305,000	725,000	355,000	255,000	255,000	290,000	265,000	265,000	290,000
438 - FACILITIES - SWIMMING POOLS										
10-438-20083 - Maple Park Pool Accessibility Improvement	50,000	0	0	0	0	0	0	0	0	0
Total: 438 - FACILITIES - SWIMMING POOLS	50,000	0	0	0	0	0	0	0	0	0
444 - FACILITIES - SERVICE CENTRE										
10-444-20081 - MSC Roof Replacement Phase 3 of 3	690,000	0	0	0	0	0	0	0	0	0
Total: 444 - FACILITIES - SERVICE CENTRE	690,000	0	0	0	0	0	0	0	0	0
447 - FACILITIES - WELLAND REC CANAL										
10-447-20003 - Updated Concept Plan for Recreational Canal and	200,000	0	0	0	0	0	0	0	0	0
10-447-20005 - Canal Trail Improvements	75,000	0	0	0	0	0	0	0	0	0
10-447-20006 - Pre-Approved 2020 Floating Pool	1,875,000	0	0	0	0	0	0	0	0	0
10-447-20007 - Pre-Approved 2020 Multi Purpose Courts	4,375,000	0	0	0	0	0	0	0	0	0
10-447-20008 - Pre-Approved 2020 Floating Stage	5,000,000	0	0	0	0	0	0	0	0	0
10-447-20009 - Pre-Approved 2020 Age Friendly Component	437,500	0	0	0	0	0	0	0	0	0
10-447-20010 - Pre-Approved 2020 Rowing Centre of Excellence	1,875,000	0	0	0	0	0	0	0	0	0
10-447-21002 - Canal Trail Improvements	0	75,000	0	0	0	0	0	0	0	0
10-447-22001 - Canal Trail Improvements	0	0	75,000	0	0	0	0	0	0	0
10-447-23002 - Canal Trail Improvements	0	0	0	75,000	0	0	0	0	0	0
10-447-24001 - Canal Trail Improvements	0	0	0	0	75,000	0	0	0	0	0
10-447-25001 - Canal Trail Improvements	0	0	0	0	0	75,000	0	0	0	0
10-447-26001 - Canal Trail Improvements	0	0	0	0	0	0	75,000	0	0	0
10-447-27001 - Canal Trail Improvements	0	0	0	0	0	0	0	75,000	0	0
10-447-28001 - Canal Trail Improvements	0	0	0	0	0	0	0	0	75,000	0
10-447-29001 - Canal Trail Improvements	0	0	0	0	0	0	0	0	0	75,000
Total: 447 - FACILITIES - WELLAND REC CANAL	13,837,500	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Total: 429 - FACILITIES - MNTCE/LABOUR	15,642,300	380,000	800,000	430,000	330,000	330,000	365,000	340,000	340,000	365,000

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
447 - CANAL LANDS										
447 FACILITIES CANAL LANDS										
10-447-20004 - Welland Boat Rental Equipment	45,000	0	0	0	0	0	0	0	0	0
10-447-21004 - Welland Boat Rental Equipment	0	45,000	0	0	0	0	0	0	0	0
10-447-23003 - Welland Boat Rental Equipment	0	0	0	45,000	0	0	0	0	0	0
10-447-26002 - Welland Boat Rental Equipment	0	0	0	0	0	0	45,000	0	0	0
10-447-29002 - Welland Boat Rental Equipment	0	0	0	0	0	0	0	0	0	45,000
Total: 447 FACILITIES CANAL LANDS	45,000	45,000	0	45,000	0	0	45,000	0	0	45,000
Total: 447 - CANAL LANDS	45,000	45,000	0	45,000	0	0	45,000	0	0	45,000
710 - ECONOMIC DEVELOPMENT										
710 ECONOMIC DEVELOPMENT										
10-710-20001 - Appraisal Survey Cost	35,000	0	0	0	0	0	0	0	0	0
10-710-21001 - Appraisal Survey Cost	0	35,000	0	0	0	0	0	0	0	0
10-710-22001 - Appraisal Survey Cost	0	0	35,000	0	0	0	0	0	0	0
10-710-23001 - Appraisal Survey Cost	0	0	0	35,000	0	0	0	0	0	0
10-710-24001 - Appraisal Survey Cost	0	0	0	0	35,000	0	0	0	0	0
10-710-25001 - Appraisal Survey Cost	0	0	0	0	0	35,000	0	0	0	0
10-710-26001 - Appraisal Survey Cost	0	0	0	0	0	0	35,000	0	0	0
10-710-27001 - Appraisal Survey Cost	0	0	0	0	0	0	0	35,000	0	0
10-710-28001 - Appraisal Survey Cost	0	0	0	0	0	0	0	0	35,000	0
10-710-29001 - Appraisal Survey Cost	0	0	0	0	0	0	0	0	0	35,000
Total: 710 ECONOMIC DEVELOPMENT	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Total: 710 - ECONOMIC DEVELOPMENT	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
810 - TRANSIT										
810 - TRANSIT										
10-810-20002 - Specialized Bus	175,000	0	0	0	0	0	0	0	0	0
10-810-20003 - Shuttle Cars	60,000	0	0	0	0	0	0	0	0	0
10-810-20004 - Maintenance Equipment	65,000	0	0	0	0	0	0	0	0	0
10-810-20005 - Powertrain & Bodywork Refurb.	80,000	0	0	0	0	0	0	0	0	0
10-810-20008 - ITS Upgrades	195,000	0	0	0	0	0	0	0	0	0
10-810-20009 - New Operations Facility	13,680,000	0	0	0	0	0	0	0	0	0
10-810-20011 - Bus Stop Upgrades	104,771	0	0	0	0	0	0	0	0	0
10-810-21001 - Engine/Transmission/Refurbishment	0	80,000	0	0	0	0	0	0	0	0
10-810-21002 - Specialized Bus	0	175,000	0	0	0	0	0	0	0	0
10-810-21007 - Terminal Upgrades	0	100,000	0	0	0	0	0	0	0	0
10-810-21008 - ITS Upgrades	0	148,200	0	0	0	0	0	0	0	0
10-810-21009 - New Operations Facility	0	1,320,000	0	0	0	0	0	0	0	0
10-810-21010 - Fareboxes/Revenue Equipment	0	30,000	0	0	0	0	0	0	0	0
10-810-21015 - Seaway Mall Terminal upgrades	0	400,000	0	0	0	0	0	0	0	0
10-810-22001 - Engines/Transmissions/Refurbishment	0	0	80,000	0	0	0	0	0	0	0
10-810-22002 - Specialized Bus	0	0	175,000	0	0	0	0	0	0	0
10-810-22006 - Conventional Low Floor Accessible Bus	0	0	625,000	0	0	0	0	0	0	0
10-810-22007 - Terminal Upgrades	0	0	100,000	0	0	0	0	0	0	0
10-810-22011 - Bus Stop Upgrades	0	0	75,000	0	0	0	0	0	0	0
10-810-22012 - Service Truck	0	0	65,000	0	0	0	0	0	0	0
10-810-23001 - Engines/Transmissions/Refurbishment	0	0	0	58,000	0	0	0	0	0	0
10-810-23002 - Terminal upgrades	0	0	0	100,000	0	0	0	0	0	0
10-810-23006 - Conventional Low Floor Accessible Bus	0	0	0	625,000	0	0	0	0	0	0

2020 TAX SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-810-24001 - Engines/Transmissions. Refurbishment	0	0	0	0	58,000	0	0	0	0	0
10-810-24002 - Terminal upgrades	0	0	0	0	100,000	0	0	0	0	0
10-810-24007 - Conventional Low Floor Accessible Bus	0	0	0	0	625,000	0	0	0	0	0
10-810-25001 - Engines/Transmissions/Refurbishment	0	0	0	0	0	125,000	0	0	0	0
10-810-25007 - Conventional Low Floor Accessible Bus	0	0	0	0	0	625,000	0	0	0	0
10-810-26001 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	80,000	0	0	0
10-810-26003 - Shuttle Cars	0	0	0	0	0	0	45,000	0	0	0
10-810-26006 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	625,000	0	0	0
10-810-27001 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	0	125,000	0	0
10-810-27007 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	0	625,000	0	0
10-810-28001 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	0	0	125,000	0
10-810-28006 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	0	0	625,000	0
10-810-29001 - Engines/Transmissions/Refurbishment	0	0	0	0	0	0	0	0	0	125,000
10-810-29006 - Conventional Low Floor Accessible Bus	0	0	0	0	0	0	0	0	0	625,000
Total: 810 - TRANSIT	14,359,771	2,253,200	1,120,000	783,000	783,000	750,000	750,000	750,000	750,000	750,000
Total: 810 - TRANSIT	14,359,771	2,253,200	1,120,000	783,000	783,000	750,000	750,000	750,000	750,000	750,000
825 - GENERAL- MISC										
825 - GENERAL MISC										
10-510-20001 - OFFICIAL PLAN UPDATE Phase 2 of 3	50,000	0	0	0	0	0	0	0	0	0
10-510-20002 - Community Benefits and By-law Study	50,000	0	0	0	0	0	0	0	0	0
10-510-21001 - OFFICIAL PLAN UPDATE Phase 3 of 3	0	25,000	0	0	0	0	0	0	0	0
10-825-21501 - Green Energy Projects	0	250,000	0	0	0	0	0	0	0	0
10-825-22501 - Green Energy Projects	0	0	0	0	0	0	0	0	0	0
10-825-24501 - Green Energy Projects	0	0	0	0	250,000	0	0	0	0	0
10-825-26501 - Green Energy Projects	0	0	0	0	0	0	250,000	0	0	0
10-825-28501 - Green Energy Projects	0	0	0	0	0	0	0	0	250,000	0
Total: 825 - GENERAL MISC	100,000	275,000	0	0	250,000	0	250,000	0	250,000	0
Total: 825 - GENERAL- MISC	100,000	275,000	0	0	250,000	0	250,000	0	250,000	0
Total Expenses	53,657,268	17,300,038	12,104,185	12,931,108	16,002,952	11,005,659	13,396,564	11,846,703	13,932,147	11,455,358

**2020-2029 CAPITAL PROJECTS FORECAST
OPERATING CAPITAL BUDGET**

FUNDING SOURCES	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
Contribution from Operating Budget (Taxes)	4,944,630	5,344,630	5,744,630	6,144,630	6,544,630	6,944,630	7,344,630	7,744,630	8,144,630	8,144,630	67,046,300
Investing in Welland - 1% dedicated tax increase											-
New Debt *	5,732,049	8,410,968	2,934,811	3,698,431	6,364,757	986,835	2,971,999	991,282	2,670,753	400,000	35,161,885
Reserves	8,401,120	200,000	75,000	100,000	100,000	75,000	75,000	100,000	100,000	96,000	9,322,120
Cost Sharing	103,650	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,003,650
Grants-FGT (includes the 2019 top up)	2,460,135	829,240	829,240	462,133	462,133	462,133	462,133	462,133	462,133	462,133	7,353,546
Grants-OCIF-F	955,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,955,000
Grants-OCIF-A	94,084										94,084
Grants - Fed/Prov - ICIP	14,111,880										14,111,880
Grants - SCF	372,666										372,666
*Grants-PGT	679,771	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	7,429,771
Other Funding - Land Sales	2,496,183										2,496,183
Payments- Humberstone Royalty Program (HPR)		265,200	270,504	275,914	281,432	287,061	292,802	298,658	304,631	302,595	2,578,797
Grants - Fed/Prov - Transit-Parks	11,500,000		0								11,500,000
Development Charges/Developer's Contributions	1,806,100	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	200,000	5,206,100
TOTAL	53,657,268	17,300,038	12,104,185	12,931,108	16,002,952	11,005,659	13,396,564	11,846,703	13,932,147	11,455,358	173,631,982
CAPITAL SPENDING											
Capital Spending per year	53,657,268	17,300,038	12,104,185	12,931,108	16,002,952	11,005,659	13,396,564	11,846,703	13,932,147	11,455,358	13,210,591
TOTAL	53,657,268	17,300,038	12,104,185	12,931,108	16,002,952	11,005,659	13,396,564	11,846,703	13,932,147	11,455,358	173,631,982
Difference	0	0	0	0	0	0	0	0	0	0	0

ASSUMPTIONS:

* - Based on current debt strategy of debt charges representing maximum of 11% of operating budget.

1. Annual Provincial Gas Tax grant equal to \$750,000;

2 Annual Federal Gas Tax grant receipts as follows:

Payments of %1,586,373 for 2020, \$1,658,480 for 2021-2022 and \$1,7,30,588 onwards to 2029. Notes a portion on FGT is allocated to the rate supported budget.

3. Beginning in 2021, Humberstone Royalty Payment (HRP) being applied to Community Improvements for the South side of Welland, increasing by 2% per annum until 2027

2020 RATE SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST - DRAFT

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Expenses										
330 - SANITARY SEWERS										
330 - WASTEWATER										
10-330-20201 - Edgar/Elgin Sewer Separation SCF	300,000	0	0	0	0	0	0	0	0	0
10-330-20221 - Water Meter Replacements	200,000	0	0	0	0	0	0	0	0	0
10-330-20241 - Merritt St Sanitary Sewer	545,000	0	0	0	0	0	0	0	0	0
10-330-20275 - Asset Management Plan Update	25,983	0	0	0	0	0	0	0	0	0
10-330-20305 - Sewer Rehabilitation Program	966,152	0	0	0	0	0	0	0	0	0
10-330-20315 - CSO & Sewer System Flow Level	200,000	0	0	0	0	0	0	0	0	0
10-330-20325 - Lincoln & Coventry Overflows	75,000	0	0	0	0	0	0	0	0	0
10-330-20335 - Evelyn Ditch Monitoring	150,000	0	0	0	0	0	0	0	0	0
10-330-20345 - Private Side Disconnection (SWAP)	300,000	0	0	0	0	0	0	0	0	0
10-330-20347 - Inflow / Infiltration Reduction	300,000	0	0	0	0	0	0	0	0	0
10-330-20222 - Pre-Approved 2020 Broadway Area	1,431,210	0	0	0	0	0	0	0	0	0
10-330-21221 - Water Meter Replacements	0	200,000	0	0	0	0	0	0	0	0
10-330-21265 - Fleet Replacements Sanitary Eng	0	115,890	0	0	0	0	0	0	0	0
10-330-21272 - West Main Area Infrastructure	0	740,000	0	0	0	0	0	0	0	0
10-330-21275 - Asset Management Planning	0	15,000	0	0	0	0	0	0	0	0
10-330-21305 - Sewer Rehabilitation Program	0	1,638,889	0	0	0	0	0	0	0	0
10-330-21315 - CSO & Sewer System Flow Level	0	300,000	0	0	0	0	0	0	0	0
10-330-21325 - Lincoln & Coventry Overflows	0	150,000	0	0	0	0	0	0	0	0
10-330-21335 - Evelyn Ditch Monitoring	0	150,000	0	0	0	0	0	0	0	0
10-330-21345 - Private Side Disconnection (SWAP)	0	180,000	0	0	0	0	0	0	0	0
10-330-21346 - Catchbasin Separation Work	0	100,000	0	0	0	0	0	0	0	0
10-330-21347 - Inflow / Infiltration Reduction	0	200,000	0	0	0	0	0	0	0	0
10-330-22221 - Water Meter Replacements	0	0	200,000	0	0	0	0	0	0	0
10-330-22272 - West Main (Niagara - PCD) PH3	0	0	1,565,000	0	0	0	0	0	0	0
10-330-22275 - Asset Management Planning	0	0	15,300	0	0	0	0	0	0	0
10-330-22301 - Patterson Avenue	0	0	195,000	0	0	0	0	0	0	0
10-330-22305 - Sewer Rehabilitation Program	0	0	1,007,778	0	0	0	0	0	0	0
10-330-22315 - CSO & Sewer System Flow Level	0	0	200,000	0	0	0	0	0	0	0
10-330-22325 - Lincoln & Coventry Overflows	0	0	75,000	0	0	0	0	0	0	0
10-330-22335 - Evelyn Ditch Monitoring	0	0	150,000	0	0	0	0	0	0	0
10-330-22345 - Private Site Disconnection (SWAP)	0	0	181,600	0	0	0	0	0	0	0
10-330-22346 - Catchbasin Separation Work	0	0	104,000	0	0	0	0	0	0	0
10-330-22347 - Inflow / Infiltration Reduction	0	0	204,000	0	0	0	0	0	0	0
10-330-23221 - Water Meter Replacements	0	0	0	200,000	0	0	0	0	0	0
10-330-23265 - Fleet Replacements Sanitary Eng	0	0	0	42,000	0	0	0	0	0	0
10-330-23275 - Asset Management Planning	0	0	0	15,606	0	0	0	0	0	0
10-330-23285 - Sanitary Lateral Rehabilitation	0	0	0	50,000	0	0	0	0	0	0

2020 RATE SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST - DRAFT

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-330-23305 - Sewer Rehabilitation Program	0	0	0	2,861,111	0	0	0	0	0	0
10-330-23315 - CSO & Sewer System Flow Level	0	0	0	204,000	0	0	0	0	0	0
10-330-23325 - Lincoln & Coventry Overflows	0	0	0	76,500	0	0	0	0	0	0
10-330-23335 - Evelyn Ditch Monitoring	0	0	0	153,000	0	0	0	0	0	0
10-330-23345 - Private Side Disconnection (SWAP)	0	0	0	185,000	0	0	0	0	0	0
10-330-23347 - Inflow / Infiltration Reduction	0	0	0	300,000	0	0	0	0	0	0
10-330-24221 - Water Meter Replacements	0	0	0	0	200,000	0	0	0	0	0
10-330-24275 - Asset Management Planning	0	0	0	0	15,918	0	0	0	0	0
10-330-24285 - Sanitary Lateral Rehabilitation	0	0	0	0	51,000	0	0	0	0	0
10-330-24305 - Sewer Rehabilitation Program	0	0	0	0	3,155,644	0	0	0	0	0
10-330-24315 - CSO & Sewer System Flow Level	0	0	0	0	208,080	0	0	0	0	0
10-330-24325 - Lincoln & Coventry Overflows	0	0	0	0	77,265	0	0	0	0	0
10-330-24335 - Evelyn Ditch Monitoring	0	0	0	0	154,530	0	0	0	0	0
10-330-24345 - Private Side Disconnection (SWAP)	0	0	0	0	84,897	0	0	0	0	0
10-330-24347 - Inflow / Infiltration Reduction	0	0	0	0	210,161	0	0	0	0	0
10-330-25221 - Water Meter Replacements	0	0	0	0	0	200,000	0	0	0	0
10-330-25265 - Fleet Replacements Sanitary Eng	0	0	0	0	0	1,302	0	0	0	0
10-330-25305 - Sewer Rehabilitation Program	0	0	0	0	0	3,272,424	0	0	0	0
10-330-25315 - CSO & Sewer System Flow Level	0	0	0	0	0	212,242	0	0	0	0
10-330-25325 - Lincoln & Coventry Overflows	0	0	0	0	0	78,810	0	0	0	0
10-330-25335 - Evelyn Ditch Monitoring	0	0	0	0	0	157,621	0	0	0	0
10-330-25345 - Private Side Disconnection (SWAP)	0	0	0	0	0	86,595	0	0	0	0
10-330-25347 - Inflow / Infiltration Reduction	0	0	0	0	0	214,364	0	0	0	0
10-330-26221 - Water Meter Replacements	0	0	0	0	0	0	200,000	0	0	0
10-330-26275 - Asset Management Planning	0	0	0	0	0	0	20,400	0	0	0
10-330-26305 - Sewer Rehabilitation Program	0	0	0	0	0	0	3,342,583	0	0	0
10-330-26315 - CSO & Sewer System Flow Level	0	0	0	0	0	0	216,486	0	0	0
10-330-26325 - Lincoln & Coventry Overflows	0	0	0	0	0	0	80,387	0	0	0
10-330-26335 - Evelyn Ditch Monitoring	0	0	0	0	0	0	160,773	0	0	0
10-330-26345 - Private Side Disconnection (SWAP)	0	0	0	0	0	0	88,326	0	0	0
10-330-26347 - Inflow / Infiltration Reduction	0	0	0	0	0	0	218,651	0	0	0
10-330-27221 - Water Meter Replacements	0	0	0	0	0	0	0	200,000	0	0
10-330-27265 - Fleet Replacements Sanitary Eng	0	0	0	0	0	0	0	31,400	0	0
10-330-27275 - Asset Management Planning	0	0	0	0	0	0	0	20,808	0	0
10-330-27285 - Sanitary Lateral Rehabilitations	0	0	0	0	0	0	0	54,060	0	0
10-330-27305 - Sewer Rehabilitation Program	0	0	0	0	0	0	0	3,316,124	0	0
10-330-27315 - CSO & Sewer System Flow Level	0	0	0	0	0	0	0	220,816	0	0
10-330-27325 - Lincoln & Coventry Overflows	0	0	0	0	0	0	0	81,994	0	0
10-330-27335 - Evelyn Ditch Monitoring	0	0	0	0	0	0	0	163,988	0	0
10-330-27345 - Private Side Disconnection (SWAP)	0	0	0	0	0	0	0	90,093	0	0

2020 RATE SUPPORTED CAPITAL BUDGET AND 9 YEAR FORECAST - DRAFT

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-330-27347 - Inflow / Infiltration Reduction	0	0	0	0	0	0	0	223,024	0	0
10-330-28221 - Water Meter Replacements	0	0	0	0	0	0	0	0	200,000	0
10-330-28265 - Fleet Replacements Sanitary Eng	0	0	0	0	0	0	0	0	31,500	0
10-330-28275 - Asset Management Planning	0	0	0	0	0	0	0	0	21,224	0
10-330-28285 - Sanitary Lateral Rehabilitation	0	0	0	0	0	0	0	0	55,141	0
10-330-28305 - Sewer Rehabilitation Program	0	0	0	0	0	0	0	0	3,385,269	0
10-330-28315 - CSO & Sewer System Flow Level	0	0	0	0	0	0	0	0	225,232	0
10-330-28325 - Lincoln & Coventry Overflows	0	0	0	0	0	0	0	0	83,634	0
10-330-28335 - Evelyn Ditch Monitoring	0	0	0	0	0	0	0	0	167,268	0
10-330-28345 - Private Side Disconnection (SWAP)	0	0	0	0	0	0	0	0	91,895	0
10-330-28347 - Inflow / Infiltration Reduction	0	0	0	0	0	0	0	0	227,485	0
10-330-29221 - Water Meter Replacements	0	0	0	0	0	0	0	0	0	200,000
10-330-29265 - Fleet Replacements Sanitary Eng	0	0	0	0	0	0	0	0	0	39,400
10-330-29275 - Asset Management Planning	0	0	0	0	0	0	0	0	0	21,649
10-330-29285 - Sanitary Lateral Rehabilitation	0	0	0	0	0	0	0	0	0	56,244
10-330-29305 - Sewer Rehabilitation Program	0	0	0	0	0	0	0	0	0	3,443,352
10-330-29315 - CSO & Sewer System Flow Level	0	0	0	0	0	0	0	0	0	229,737
10-330-29325 - Lincoln & Coventry Overflows	0	0	0	0	0	0	0	0	0	85,307
10-330-29335 - Evelyn Ditch Monitoring	0	0	0	0	0	0	0	0	0	170,614
10-330-29345 - Private Side Disconnection (SWAP)	0	0	0	0	0	0	0	0	0	93,733
10-330-29347 - Inflow / Infiltration Reduction	0	0	0	0	0	0	0	0	0	232,035
Total: 330 - WASTEWATER	4,493,345	3,789,779	3,897,678	4,087,217	4,157,495	4,223,358	4,327,606	4,402,307	4,488,648	4,572,071
Total: 330 - SANITARY SEWERS	4,493,345	3,789,779	3,897,678	4,087,217	4,157,495	4,223,358	4,327,606	4,402,307	4,488,648	4,572,071
Total Expenses	4,493,345	3,789,779	3,897,678	4,087,217	4,157,495	4,223,358	4,327,606	4,402,307	4,488,648	4,572,071

2020 RATE SUPPORTED CAPITAL BUDGET PROJECT AND 9 YEAR FORECAST - DRAFT

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Expenses										
910 - WATERWORKS										
910 - WATERWORKS										
10-910-20201 - Edgar/Elgin Waterworks (SCF)	300,000	0	0	0	0	0	0	0	0	0
10-910-20211 - Riverside Drive	185,000	0	0	0	0	0	0	0	0	0
10-910-20215 - Cast Iron Watermain Replacement	2,283,162	0	0	0	0	0	0	0	0	0
10-910-20221 - Water Meter Replacements	200,000	0	0	0	0	0	0	0	0	0
10-910-20241 - Merritt Street	440,000	0	0	0	0	0	0	0	0	0
10-910-20265 - Fleet Replacements Water Eng	186,662	0	0	0	0	0	0	0	0	0
10-910-20275 - Asset Management Plan Update	20,000	0	0	0	0	0	0	0	0	0
10-910-20285 - Water Model Updates	10,000	0	0	0	0	0	0	0	0	0
10-910-20291 - Southworth Street Improvements	460,000	0	0	0	0	0	0	0	0	0
10-910-20295 - Lead Service Replacement (City	100,000	0	0	0	0	0	0	0	0	0
10-910-21215 - Cast Iron Watermain Replacement	0	3,653,079	0	0	0	0	0	0	0	0
10-910-21221 - Water Meter Replacements	0	200,000	0	0	0	0	0	0	0	0
10-910-21225 - LRP Program	0	51,000	0	0	0	0	0	0	0	0
10-910-21265 - Fleet Replacements Water Eng	0	252,519	0	0	0	0	0	0	0	0
10-910-21272 - West Main Area Infrastructure	0	750,000	0	0	0	0	0	0	0	0
10-910-21275 - Asset Management Planning	0	15,000	0	0	0	0	0	0	0	0
10-910-21285 - Water Model Updates	0	10,000	0	0	0	0	0	0	0	0
10-910-21295 - Lead Service Replacement (City	0	102,000	0	0	0	0	0	0	0	0
10-910-21305 - District Meter Installations/Water	0	50,000	0	0	0	0	0	0	0	0
10-910-22215 - Cast Iron Watermain Replacement	0	0	4,388,902	0	0	0	0	0	0	0
10-910-22221 - Water Meter Replacements	0	0	200,000	0	0	0	0	0	0	0
10-910-22225 - LRP Program	0	0	52,020	0	0	0	0	0	0	0
10-910-22265 - Fleet Replacements Water Eng	0	0	108,463	0	0	0	0	0	0	0
10-910-22275 - Asset Management Planning	0	0	15,000	0	0	0	0	0	0	0
10-910-22285 - Water Model Updates	0	0	10,000	0	0	0	0	0	0	0
10-910-22295 - Lead Service Replacement (City	0	0	104,040	0	0	0	0	0	0	0
10-910-22301 - Patterson Avenue	0	0	220,000	0	0	0	0	0	0	0
10-910-22305 - District Meter Installations	0	0	51,000	0	0	0	0	0	0	0
10-910-23215 - Cast Iron Watermain Replacement	0	0	0	4,865,933	0	0	0	0	0	0
10-910-23221 - Water Meter Replacements	0	0	0	200,000	0	0	0	0	0	0
10-910-23225 - LRP Program	0	0	0	53,060	0	0	0	0	0	0
10-910-23265 - Fleet Replacements Water Eng	0	0	0	64,856	0	0	0	0	0	0
10-910-23275 - Asset Management Planning	0	0	0	15,000	0	0	0	0	0	0
10-910-23285 - Water Model Updates	0	0	0	10,000	0	0	0	0	0	0
10-910-23295 - Lead Service Replacement (City	0	0	0	106,121	0	0	0	0	0	0
10-910-23305 - District Meter Installations	0	0	0	52,020	0	0	0	0	0	0
10-910-24215 - Cast Iron Watermain Replacement	0	0	0	0	4,388,296	0	0	0	0	0

2020 RATE SUPPORTED CAPITAL BUDGET PROJECT AND 9 YEAR FORECAST - DRAFT

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-910-24221 - Water Meter Replacements	0	0	0	0	200,000	0	0	0	0	0
10-910-24225 - LRP Program	0	0	0	0	54,112	0	0	0	0	0
10-910-24265 - Fleet Replacements Water Eng	0	0	0	0	281,837	0	0	0	0	0
10-910-24275 - Asset Management Planning	0	0	0	0	15,000	0	0	0	0	0
10-910-24285 - Water Model Updates	0	0	0	0	10,000	0	0	0	0	0
10-910-24295 - Lead Service Replacement (City	0	0	0	0	108,243	0	0	0	0	0
10-910-24305 - District Meter Installations/Water	0	0	0	0	53,060	0	0	0	0	0
10-910-25026 - FLEET REPLACEMENT CAPITAL -	0	0	0	0	0	268,738	0	0	0	0
10-910-25215 - Cast Iron Watermain Replacement	0	0	0	0	0	4,768,133	0	0	0	0
10-910-25221 - Water Meter Replacements	0	0	0	0	0	200,000	0	0	0	0
10-910-25225 - LRP Program	0	0	0	0	0	55,204	0	0	0	0
10-910-25275 - Asset Management Plan Update	0	0	0	0	0	20,000	0	0	0	0
10-910-25285 - Water Model Updates	0	0	0	0	0	10,000	0	0	0	0
10-910-25295 - Lead Service Replacement (City	0	0	0	0	0	110,408	0	0	0	0
10-910-25305 - District Meter Installations	0	0	0	0	0	54,122	0	0	0	0
10-910-26215 - Cast Iron Watermain Replacement	0	0	0	0	0	0	4,767,770	0	0	0
10-910-26221 - Water Meter Replacements	0	0	0	0	0	0	200,000	0	0	0
10-910-26225 - LRP Program	0	0	0	0	0	0	56,308	0	0	0
10-910-26265 - Fleet Replacements Water Eng	0	0	0	0	0	0	369,150	0	0	0
10-910-26275 - Asset Management Planning	0	0	0	0	0	0	15,000	0	0	0
10-910-26285 - Water Model Updates	0	0	0	0	0	0	10,000	0	0	0
10-910-26295 - Lead Service Replacement (City	0	0	0	0	0	0	112,616	0	0	0
10-910-26305 - District Meter Installations	0	0	0	0	0	0	55,204	0	0	0
10-910-27215 - Cast Iron Watermain Replacement	0	0	0	0	0	0	0	5,110,133	0	0
10-910-27221 - Water Meter Replacements	0	0	0	0	0	0	0	200,000	0	0
10-910-27225 - LRP Program	0	0	0	0	0	0	0	57,434	0	0
10-910-27265 - Fleet Replacements Water Eng	0	0	0	0	0	0	0	110,500	0	0
10-910-27275 - Asset Management Planning	0	0	0	0	0	0	0	15,000	0	0
10-910-27285 - Water Model Updates	0	0	0	0	0	0	0	10,000	0	0
10-910-27295 - Lead Service Replacement (City	0	0	0	0	0	0	0	114,869	0	0
10-910-27305 - District Meter Installations	0	0	0	0	0	0	0	56,308	0	0
10-910-28215 - Cast Iron Watermain Replacement	0	0	0	0	0	0	0	0	5,663,294	0
10-910-28221 - Water Meter Replacements	0	0	0	0	0	0	0	0	200,000	0
10-910-28225 - LRP Program	0	0	0	0	0	0	0	0	58,583	0
10-910-28265 - Fleet Replacements Water Eng	0	0	0	0	0	0	0	0	62,800	0
10-910-28275 - Asset Management Planning	0	0	0	0	0	0	0	0	15,000	0
10-910-28285 - Water Model Updates	0	0	0	0	0	0	0	0	10,000	0
10-910-28295 - Lead Service Replacement (City	0	0	0	0	0	0	0	0	177,166	0
10-910-28305 - District Meter Installations	0	0	0	0	0	0	0	0	57,434	0
10-910-29215 - Cast Iron Watermain Replacement	0	0	0	0	0	0	0	0	0	5,761,294

2020 RATE SUPPORTED CAPITAL BUDGET PROJECT AND 9 YEAR FORECAST - DRAFT

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
10-910-29221 - Water Meter Replacements	0	0	0	0	0	0	0	0	0	200,000
10-910-29265 - Fleet Replacements Water Eng	0	0	0	0	0	0	0	0	0	158,650
10-910-29275 - Asset Management Planning	0	0	0	0	0	0	0	0	0	15,000
10-910-29285 - Water Model Updates	0	0	0	0	0	0	0	0	0	10,000
10-910-29295 - Lead Service Replacement (City	0	0	0	0	0	0	0	0	0	119,509
10-910-29305 - District Meter Installations	0	0	0	0	0	0	0	0	0	58,583
Total: 910 - WATERWORKS	4,184,824	5,083,598	5,149,425	5,366,990	5,110,548	5,486,605	5,586,048	5,674,244	6,244,277	6,323,036
Total: 910 - WATERWORKS	4,184,824	5,083,598	5,149,425	5,366,990	5,110,548	5,486,605	5,586,048	5,674,244	6,244,277	6,323,036
Total Expenses	4,184,824	5,083,598	5,149,425	5,366,990	5,110,548	5,486,605	5,586,048	5,674,244	6,244,277	6,323,036

**10 YEAR CAPITAL PROJECTS FORECAST
WATER AND WASTEWATER BUDGET**

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	TOTAL
<u>FUNDING SOURCES</u>											
Capital from Rate Budget (CASH) 2%	3,817,120	3,896,358	3,971,333	4,050,759	4,131,774	4,214,410	4,298,698	4,384,672	4,472,365	4,561,813	41,799,303
Debt @ 7%	1,466,402	3,496,890	3,760,793	3,380,583	3,185,426	3,557,087	3,662,799	3,703,123	4,257,296	4,316,476	34,786,875
Reserves	229,022	0	0	0	0	0	0	0	0	0	229,022
Partnerships/Cost Sharing	737,682	378,000	273,960	309,300	252,745	226,428	231,120	268,177	273,541	279,012	3,229,965
Development Charges	322,115	272,889	211,778	445,110	429,642	443,583	452,582	452,124	461,268	469,351	3,960,443
Subdivider's Contribution											0
Grants- Fed Prov (ICIP)	1,049,506										
Grants-FGT	656,322	829,240	829,240	1,268,455	1,268,455	1,268,455	1,268,455	1,268,455	1,268,455	1,268,455	11,193,987
Grants - SCF	400,000										400,000
TOTAL	8,678,169	8,873,377	9,047,103	9,454,207	9,268,043	9,709,963	9,913,654	10,076,551	10,732,925	10,895,107	96,649,099
<u>CAPITAL SPENDING</u>											
Waterworks	4,184,824	5,083,598	5,149,425	5,366,990	5,110,548	5,486,605	5,586,048	5,674,244	6,244,277	6,323,036	54,209,595
Wastewater	4,493,345	3,789,779	3,897,678	4,087,217	4,157,495	4,223,358	4,327,606	4,402,307	4,488,648	4,572,071	42,439,504
TOTAL	8,678,169	8,873,377	9,047,103	9,454,207	9,268,043	9,709,963	9,913,654	10,076,551	10,732,925	10,895,107	96,649,099
EXCESS/(UNFUNDED)	0	0	0	0	0	0	0	0	0	0	0

1. Water & Wastewater Budget increases by 2% per year.
2. Debt Strategy determines that Water & Wastewater Debt Charges are maxed at 7% of total Water & Wastewater Operating Budget
3. Borrowing the maximum each year to determine the new debt charges
4. 2017 and onward, Debt Charges include the estimated cost to borrow previous years not yet borrowed at borrowing cost of \$125,000 per million.