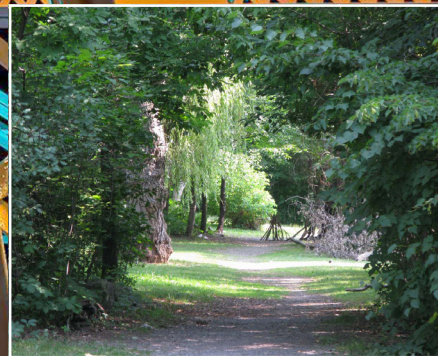


2019 BUDGETS

CURRENT
AND CAPITAL



*Bridging the past,
present and future*



**CORPORATION OF THE CITY OF WELLAND
INDEX**

Members of Council	<u>Page</u> 1
 OPERATING BUDGET SUMMARY	 3
 <i>Municipal Operations</i>	 5-8
<i>Tax Supported Operating Budget Summary</i>	9-15
<i>Waterworks Operating Budget Summary</i>	16-17
<i>Wastewater Operating Budget Summary</i>	18-19
 OPERATING BUDGET DETAIL	 21
 <i>2019 Operating Budget Revenue - Graph</i>	 23
<i>2019 Operating Budget Expenditures by Type - Graphs</i>	25-27
<i>2019 Operating Budget Expenditures by Function - Graph</i>	29

<u>DEPT</u>	<u>Department Name</u>	<u>Page</u>
110	<i>Mayor's Office</i>	31
111	<i>Councillors</i>	32
112	<i>Chief Administrative Officer</i>	33
120	<i>Clerks</i>	34-35
125	<i>Communications</i>	36
130	<i>Finance</i>	37-38
131	<i>Information Services</i>	39
134	<i>Taxation & General Revenues</i>	40-41
135	<i>General Expenditures</i>	42-43
139	<i>Grants</i>	44
140	<i>Legal</i>	45
150	<i>Human Resources</i>	46-47
210	<i>Fire</i>	48-49
305	<i>Engineering - Survey</i>	50
310	<i>Engineering - Administration</i>	51-52
315	<i>Street Lighting</i>	53
316	<i>Sidewalks</i>	54

**CORPORATION OF THE CITY OF WELLAND
INDEX**

<u>DEPT</u>	<u>Department Name</u>	<u>Page</u>
320	Roadways	55
321	Traffic Control	56-57
322	Winter Control	58
323	Fleet	59
325	Public Works	60
327	Storm Sewers	61
350	Crossing Guards	62
380	Parking	63-64
405	Recreation - Programs & Services	65-67
410	Parks and Open Spaces	68-69
412	Playing Fields	70
415	Urban Forestry	71
420	Cemeteries	72
430	Facilities - Maintenance & Labour	73
432	Facilities - Arena	74-75
434	Facilities - Wellness Complex	76
436	Facilities - Market	77
438	Facilities - Swimming Pools	78
439	Facilities - Civic Centre	79
442	Facilities - Courthouse	80
444	Facilities - Service Centre	81
445	Facilities - Woodlawn Rd	82
446	Facilities - Sports Complex (Quaker Road)	83
447	Facilities - Well and Rec. Canal	84-85
448	Facilities - Cooks Mills Hall	86
449	Facilities - 140 King Street (Museum)	87
450	Facilities - Hooker Street	88
452	Facilities - Carrie Lynn Pinard Community Centre	89
454	Facilities - Ancillary Buildings	90
457	Facilities - Transit Terminal	91
458	Facilities - Welland Transit	92
459	Facilities - Fire Halls	93
461	Facilities - Chippawa Park Community Centre	94
510	Development Services	95

**CORPORATION OF THE CITY OF WELLAND
INDEX**

<u>DEPT</u>	<u>Department Name</u>	<u>Page</u>
520	<i>Building and Licensing</i>	96-97
525	<i>By-Law Enforcement</i>	98-99
710	<i>Economic Development</i>	100
810	<i>Transit - Administration</i>	101-102
812	<i>Transit - Bus Drivers</i>	103
814	<i>Transit - Maintenance</i>	104
816	<i>Transit - Inter Municipal Services</i>	105
820	<i>Well Trans - Administration</i>	106
824	<i>Well Trans - Bus Drivers</i>	107
826	<i>Well Trans - Maintenance</i>	108
2019 Water & Wastewater Expenses - Graph		109
910	<i>Waterworks</i>	111-112
330	<i>Wastewater</i>	113-114
CAPITAL BUDGET		115
2019	Capital Budget Expenditures - Graph	117
2019	Capital Budget Projects	119-126
CAPITAL BUDGET 10 YEAR FORECAST		127
2019-2028 Capital Budget Summary		129-130
2019-2028 Capital Budget Detail		131-179



MEMBERS OF COUNCIL

MAYOR

Frank Campion

COUNCILLORS

**WARD 1 Mary Ann Grimaldi
Adam Moote**

**WARD 2 David McLeod
Leo Van Vliet**

**WARD 3 John Chiocchio
Lucas Spinosa**

**WARD 4 Tony DiMarco
Bryan Green**

**WARD 5 Claudette Richard
Graham Speck**

**WARD 6 Jim Larouche
Bonnie Fokkens**

**THIS PAGE LEFT
INTENTIONALLY BLANK**

***OPERATING
BUDGET
SUMMARY
2019***

**THIS PAGE LEFT
INTENTIONALLY BLANK**

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
REVENUES**

DEPARTMENT OR BUDGET UNIT	2018 Budget	2019 Budget	2018 Budget vs 2019 Budget	
			Increase/(Decrease) \$	%
110 MAYOR'S OFFICE	0	0	\$0	0.00%
111 COUNCILLORS	0	0	\$0	0.00%
112 CHIEF ADMINSITRATIVE OFFICER	0	0	\$0	0.00%
120 CLERKS	106,500	114,500	\$8,000	7.51%
125 COMMUNICATIONS	20,000	25,000	\$5,000	25.00%
130 FINANCE	168,500	178,000	\$9,500	5.64%
131 INFORMATION SERVICES	0	0	\$0	0.00%
134 TAXATION & GENERAL REVENUES	50,647,472	53,758,980	\$3,111,508	6.14%
135 GENERAL EXPENDITURES	0	0	\$0	0.00%
139 GRANTS	0	0	\$0	0.00%
140 LEGAL	0	0	\$0	0.00%
150 HUMAN RESOURCES	0	0	\$0	0.00%
210 FIRE	49,500	49,500	\$0	0.00%
305 ENGINEERING-SURVEY	25,484	0	-\$25,484	-100.00%
310 ENGINEERING-ADMINISTRATION	77,000	212,549	\$135,549	176.04%
315 STREET LIGHTING	0	0	\$0	0.00%
316 SIDEWALKS	0	0	\$0	0.00%
320 ROADWAYS	0	0	\$0	0.00%
321 TRAFFIC CONTROL	12,000	17,000	\$5,000	41.67%
322 WINTER CONTROL	0	0	\$0	0.00%
323 FLEET	0	50,000	\$50,000	100.00%
325 PUBLIC WORKS	0	0	\$0	0.00%
327 STORM SEWERS	0	0	\$0	0.00%
350 CROSSING GUARDS	0	0	\$0	0.00%
380 PARKING METERS	532,750	437,750	-\$95,000	-17.83%
404 2018 WORLD POLO/ KAYAK	334,756	0	-\$334,756	-100.00%
405 RECREATION - PROGRAMS & SERV	455,000	549,000	\$94,000	20.66%
410 PARKS & OPEN SPACES	27,000	35,000	\$8,000	29.63%
412 PLAYING FIELDS	47,600	69,750	\$22,150	46.53%
415 URBAN FORESTRY	0	0	\$0	0.00%
FACILITIES - SEE ATTACHED	2,967,183	2,934,036	-\$33,147	-1.12%
510 DEVELOPMENT SERVICES	360,955	405,325	\$44,370	12.29%
520 BUILDING & LICENSING	609,850	639,850	\$30,000	4.92%
525 BY-LAW ENFORCEMENT	63,600	68,600	\$5,000	7.86%
710 ECONOMIC DEVELOPMENT	22,000	30,000	\$8,000	36.36%
810 TRANSIT - ADMINISTRATION	1,780,500	1,319,425	-\$461,075	-25.90%
812 TRANSIT - BUS DRIVERS	0	0	\$0	0.00%
814 TRANSIT - MAINTENANCE	30,000	60,000	\$30,000	100.00%
816 TRANSIT - INTER MUNICIPAL SR/	1,081,500	2,232,783	\$1,151,283	106.45%
820 WELLTRANS - ADMINISTRATION	37,600	32,000	-\$5,600	-14.89%
824 WELLTRANS - BUS DRIVERS	0	0	\$0	0.00%
826 WELLTRANS - MAINTENANCE	0	0	\$0	0.00%
	59,456,750	63,219,048	\$3,762,298	6.33%
330 WASTEWATER	14,943,585	15,679,870	\$736,285	4.93%
910 WATERWORKS	11,317,538	12,110,563	\$793,025	7.01%
	85,717,873	91,009,481	\$5,291,608	6.17%

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2018 Budget	2019 Budget	2018 Budget vs 2019 Budget	
			Increase/(Decrease) \$	%
110 MAYOR'S OFFICE	83,386	98,531	\$15,145	18.16%
111 COUNCILLORS	254,075	382,970	\$128,895	50.73%
112 CHIEF ADMINSTRATIVE OFFICER	553,500	512,998	-\$40,502	-7.32%
120 CLERKS	681,134	715,505	\$34,371	5.05%
125 COMMUNICATIONS	150,895	244,110	\$93,215	61.77%
130 FINANCE	1,280,903	1,304,843	\$23,940	1.87%
131 INFORMATION SERVICES	1,439,983	1,579,189	\$139,206	9.67%
134 TAXATION & GENERAL REVENUES	0	0	\$0	0.00%
135 GENERAL EXPENDITURES	15,206,433	16,641,845	\$1,435,412	9.44%
139 GRANTS	2,749,813	2,918,754	\$168,941	6.14%
140 LEGAL	260,023	263,753	\$3,730	1.43%
150 HUMAN RESOURCES	1,087,624	1,242,360	\$154,736	14.23%
210 FIRE	8,638,091	8,719,850	\$81,759	0.95%
305 ENGINEERING-SURVEY	316,005	0	-\$316,005	-100.00%
310 ENGINEERING-ADMINISTRATION	929,910	1,860,076	\$930,166	100.03%
315 STREET LIGHTING	419,000	429,250	\$10,250	2.45%
316 SIDEWALKS	66,530	77,989	\$11,459	17.22%
320 ROADWAYS	1,587,801	1,587,321	-\$480	-0.03%
321 TRAFFIC CONTROL	377,000	390,960	\$13,960	3.70%
322 WINTER CONTROL	834,720	911,482	\$76,762	9.20%
323 FLEET	864,944	875,371	\$10,427	1.21%
325 PUBLIC WORKS	1,228,823	1,361,279	\$132,456	10.78%
327 STORM SEWERS	163,277	163,548	\$271	0.17%
350 CROSSING GUARDS	342,435	346,296	\$3,861	1.13%
380 PARKING METERS	436,214	444,075	\$7,861	1.80%
404 2018 WORLD POLO/ KAYAK	334,756	0	-\$334,756	-100.00%
405 RECREATION - PROGRAMS & SERV	1,799,815	1,782,157	-\$17,658	-0.98%
410 PARKS & OPEN SPACES	1,734,335	1,882,871	\$148,536	8.56%
412 PLAYING FIELDS	172,564	177,753	\$5,189	3.01%
415 URBAN FORESTRY	731,854	734,785	\$2,931	0.40%
FACILITIES - SEE ATTACHED	5,982,937	5,971,437	-\$11,500	-0.19%
510 DEVELOPMENT SERVICES	1,319,998	1,344,047	\$24,049	1.82%
520 BUILDING & LICENSING	810,285	835,979	\$25,694	3.17%
525 BY-LAW ENFORCEMENT	590,140	619,272	\$29,132	4.94%
710 ECONOMIC DEVELOPMENT	501,260	564,192	\$62,932	12.55%
810 TRANSIT - ADMINISTRATION	375,964	75,738	-\$300,226	-79.85%
812 TRANSIT - BUS DRIVERS	2,330,323	2,193,960	-\$136,363	-5.85%
814 TRANSIT - MAINTENANCE	1,341,520	1,448,566	\$107,046	7.98%
816 TRANSIT - INTER MUNICIPAL SR/	969,059	1,999,877	\$1,030,818	106.37%
820 WELLTRANS - ADMINISTRATION	150,275	111,971	-\$38,304	-25.49%
824 WELLTRANS - BUS DRIVERS	288,646	330,467	\$41,821	14.49%
826 WELLTRANS - MAINTENANCE	70,500	73,621	\$3,121	4.43%
	59,456,750	63,219,048	\$3,762,298	6.33%
330 WASTEWATER	14,943,585	15,679,870	\$736,285	4.93%
910 WATERWORKS	11,317,538	12,110,563	\$793,025	7.01%
	85,717,873	91,009,481	\$5,291,608	6.17%

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
NET EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2018 Budget	2019 Budget	2018 Budget vs 2019 Budget Increase/(Decrease)	
			\$	%
110 MAYOR'S OFFICE	83,386	98,531	\$15,145	18.16%
111 COUNCILLORS	254,075	382,970	\$128,895	50.73%
112 CHIEF ADMINSITRATIVE OFFICER	553,500	512,998	-\$40,502	-7.32%
120 CLERKS	574,634	601,005	\$26,371	4.59%
125 COMMUNICATIONS	130,895	219,110	\$88,215	67.39%
130 FINANCE	1,112,403	1,126,843	\$14,440	1.30%
131 INFORMATION SERVICES	1,439,983	1,579,189	\$139,206	9.67%
134 TAXATION & GENERAL REVENUES	-50,647,472	-53,758,980	-\$3,111,508	6.14%
135 GENERAL EXPENDITURES	15,206,433	16,641,845	\$1,435,412	9.44%
139 GRANTS	2,749,813	2,918,754	\$168,941	6.14%
140 LEGAL	260,023	263,753	\$3,730	1.43%
150 HUMAN RESOURCES	1,087,624	1,242,360	\$154,736	14.23%
210 FIRE	8,588,591	8,670,350	\$81,759	0.95%
305 ENGINEERING-SURVEY	290,521	0	-\$290,521	-100.00%
310 ENGINEERING-ADMINISTRATION	852,910	1,647,527	\$794,617	93.17%
315 STREET LIGHTING	419,000	429,250	\$10,250	2.45%
316 SIDEWALKS	66,530	77,989	\$11,459	17.22%
320 ROADWAYS	1,587,801	1,587,321	-\$480	-0.03%
321 TRAFFIC CONTROL	365,000	373,960	\$8,960	2.45%
322 WINTER CONTROL	834,720	911,482	\$76,762	9.20%
323 FLEET	864,944	825,371	-\$39,573	-4.58%
325 PUBLIC WORKS	1,228,823	1,361,279	\$132,456	10.78%
327 STORM SEWERS	163,277	163,548	\$271	0.17%
350 CROSSING GUARDS	342,435	346,296	\$3,861	1.13%
380 PARKING METERS	-96,536	6,325	\$102,861	-106.55%
405 RECREATION - PROGRAMS & SERV	1,344,815	1,233,157	-\$111,658	-8.30%
410 PARKS & OPEN SPACES	1,707,335	1,847,871	\$140,536	8.23%
412 PLAYING FIELDS	124,964	108,003	-\$16,961	-13.57%
415 URBAN FORESTRY	731,854	734,785	\$2,931	0.40%
FACILITIES - SEE ATTACHED	3,015,754	3,037,401	\$21,647	0.72%
510 DEVELOPMENT SERVICES	959,043	938,722	-\$20,321	-2.12%
520 BUILDING & LICENSING	-200,435	-196,129	\$4,306	-2.15%
525 BY-LAW ENFORCEMENT	526,540	550,672	\$24,132	4.58%
710 ECONOMIC DEVELOPMENT	479,260	534,192	\$54,932	11.46%
810 TRANSIT - ADMINISTRATION	-1,404,536	-1,243,687	\$160,849	-11.45%
812 TRANSIT - BUS DRIVERS	2,330,323	2,193,960	-\$136,363	-5.85%
814 TRANSIT - MAINTENANCE	1,311,520	1,388,566	\$77,046	5.87%
816 TRANSIT - INTER MUNICIPAL SR/	-112,441	-232,906	-\$120,465	107.14%
820 WELLTRANS - ADMINISTRATION	112,675	79,971	-\$32,704	-29.03%
824 WELLTRANS - BUS DRIVERS	288,646	330,467	\$41,821	14.49%
826 WELLTRANS - MAINTENANCE	70,500	73,621	\$3,121	4.43%
	0	0	\$0	0.00%
330 WASTEWATER	0	0	\$0	0.00%
910 WATERWORKS	0	0	\$0	0.00%
	0	0	\$0	0.00%

**CORPORATION OF THE CITY OF WELLAND
MUNICIPAL OPERATIONS
FACILITIES**

DEPARTMENT OR BUDGET UNIT	<u>REVENUES</u>		<u>EXPENDITURES</u>		<u>NET EXPENDITURES</u>		<u>NET EXPENDITURES</u>	
	2018 BUDGET	2019 BUDGET	2018 BUDGET	2019 BUDGET	2018 BUDGET	2019 BUDGET	2018 vs 2019 \$	2018 vs 2019 %
420 FAC - CEMETERIES	65,110	67,710	102,995	107,102	37,885	39,392	\$1,507	3.98%
430 FAC - MNTCE & LABOUR	0	0	402,218	411,390	402,218	411,390	\$9,172	2.28%
432 FAC - ARENA	483,500	489,750	988,199	1,002,277	504,699	512,527	\$7,828	1.55%
434 FAC - SENIOR CITIZENS CENTRE	12,200	15,200	375,342	378,092	363,142	362,892	-\$250	-0.07%
436 FAC - MARKETS	42,250	44,750	89,976	96,476	47,726	51,726	\$4,000	8.38%
438 FAC - SWIMMING POOLS	500	200	311,366	335,698	310,866	335,498	\$24,632	7.92%
439 FAC - CIVIC SQUARE	97,000	101,000	604,321	612,295	507,321	511,295	\$3,974	0.78%
442 FAC - COURTHOUSE	509,960	489,008	509,960	489,008	0	0	\$0	0.00%
444 FAC - MUNICIPAL SERVICE CENTRE	0	0	203,250	192,721	203,250	192,721	-\$10,529	-5.18%
445 FAC - WOODLAWN RD	1,167,034	1,141,248	1,167,034	1,141,248	0	0	\$0	0.00%
446 FAC - SPORTS COMPLEX (QUAKER RD)	13,150	32,000	75,576	73,249	62,426	41,249	-\$21,177	-33.92%
447 FAC - WELLAND REC CANAL	561,279	522,500	597,318	562,247	36,039	39,747	\$3,708	10.29%
448 FAC - COOKS MILLS HALL	1,500	1,750	18,408	20,618	16,908	18,868	\$1,960	11.59%
449 FAC - 140 KING STREET (MUSEUM)	0	0	88,459	85,530	88,459	85,530	-\$2,929	-3.31%
450 FAC - HOOKER STREET	1,200	1,000	17,317	17,080	16,117	16,080	-\$37	-0.23%
452 FAC - C.L. PINARD COMMUNITY CTR	0	420	18,746	26,134	18,746	25,714	\$6,968	37.17%
454 FAC - ANCILLARY BLDGS	2,500	2,500	77,077	76,959	74,577	74,459	-\$118	-0.16%
457 FAC - TRANSIT TERMINAL	0	0	47,032	47,967	47,032	47,967	\$935	1.99%
458 FAC - TRANSIT FEDERAL RD	0	0	94,789	98,889	94,789	98,889	\$4,100	4.33%
459 FAC - FIRE HALLS	0	0	132,159	126,957	132,159	126,957	-\$5,202	-3.94%
461 FAC - CHIPPAWA PARK COMM CENTRE	10,000	25,000	61,395	69,500	51,395	44,500	-\$6,895	-13.42%
	2,967,183	2,943,036	5,982,937	5,971,437	3,015,755	3,037,401	\$21,646	0.72%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2018 vs. 2019)**

							2018 vs 2019 Budget	
		2017	2017	2018	2018	2019	Increase/ (Decrease)	
Revenue		Budget	Actual	Budget	Actual	Budget	\$	%
310010	TAXES	37,483,067.00	37,483,068.80	38,945,555.00	38,945,570.37	41,997,713.00	\$3,052,158.00	7.84%
310100	LOCAL IMPROVEMENTS	31.00	19.00	19.00	19.00	19.00	\$0.00	0.00%
310130	BUS IMPROVEMENT AREAS	129,900.00		129,900.00	151,200.36	154,224.00	\$24,324.00	18.73%
310210	TAXES - SUPPLEMENTAL	250,000.00		300,000.00	549,375.35	300,000.00	\$0.00	0.00%
310300	PIL - GVMT SERVICES	82,700.00	82,828.40	82,700.00	81,748.03	82,000.00	-\$700.00	-0.85%
310310	PIL - PWC & CANADA POST	19,200.00	20,941.91	21,000.00	18,982.69	21,000.00	\$0.00	0.00%
310320	PIL - CANADA ENT. SLSA	34,000.00	35,680.72	35,600.00	36,820.46	38,000.00	\$2,400.00	6.74%
310340	PIL - ONTARIO HYDRO	87,500.00	88,687.52	88,600.00	89,617.02	88,600.00	\$0.00	0.00%
310350	PIL - REGION	232,000.00	294,306.06	294,000.00	316,198.34	310,000.00	\$16,000.00	5.44%
310360	PIL - WELLAND HYDRO	47,650.00	41,105.96	41,000.00	40,175.31	41,000.00	\$0.00	0.00%
310380	PIL - NIAGARA COLLEGE	227,000.00	220,598.66	227,000.00	247,845.30	250,000.00	\$23,000.00	10.13%
310390	PIL - HOSPITAL	16,500.00	16,900.54	16,500.00	17,068.78	21,500.00	\$5,000.00	30.30%
310410	PIL - RAILWAYS(ACREAGE)	40,000.00	40,159.76	40,000.00	42,238.30	42,000.00	\$2,000.00	5.00%
320010	UNCONDITIONAL GRANTS ONT	4,617,800.00	4,617,800.00	4,537,500.00	4,561,217.00	3,856,875.00	-\$680,625.00	-15.00%
320040	FEDERAL GRANTS	1,541,344.00	1,540,990.03	1,614,645.00	1,612,645.71	1,586,372.00	-\$28,273.00	-1.75%
320050	ONTARIO SPECIFIC GRANTS	469,999.00	470,774.35	647,985.00	648,367.51	981,763.00	\$333,778.00	51.51%
320150	OTHER GRANTS	673,897.00	724,895.26	673,897.00	688,148.00	732,955.00	\$59,058.00	8.76%
320200	OTHER MUNICIPAL GRANTS	220,000.00	150,232.78	220,000.00	220,000.00	220,000.00	\$0.00	0.00%
320230	FEE/SC - MARRIAGE ADMIN FEE	13,000.00	14,646.27	13,000.00	15,333.69	13,000.00	\$0.00	0.00%
320270	FEE/SC - MARKET FEES	33,000.00	3,460.40	30,000.00	2,058.27	35,000.00	\$5,000.00	16.67%
320290	FEE/SC - BURIAL PERMITS	10,000.00	10,500.00	10,000.00	9,420.00	10,000.00	\$0.00	0.00%
320300	FEE/SC - LTR COMPLIANCE	10,000.00	17,395.00	11,000.00	16,200.00	11,000.00	\$0.00	0.00%
320310	FEE/SC - PHOTOCOPYING	500.00	1,460.55	1,500.00	969.05	1,500.00	\$0.00	0.00%
320320	FEE/SC - COMMISSIONERS	3,000.00	3,634.08	3,000.00	3,662.58	3,000.00	\$0.00	0.00%
320340	FEE/SC - TAX REGISTER	35,000.00	51,200.00	35,000.00	29,300.00	40,000.00	\$5,000.00	14.29%
320350	FEE/SC - TAX/WTR CERT	22,000.00	30,240.00	25,000.00	27,605.00	27,500.00	\$2,500.00	10.00%
320360	FEE/SC - LEGAL FEES	0.00	1,923.90	0.00	662.50	0.00	\$0.00	0.00%
320370	FEE/SC - INSPECTION FEES	78,300.00	104,544.52	88,300.00	104,868.39	188,849.00	\$100,549.00	113.87%
320380	FEE/SC - TENDER FEES	3,000.00	2,050.00	3,000.00	2,300.00	3,000.00	\$0.00	0.00%
320390	FEE/SC - EXTRNL SERVICES	11,000.00	67,836.33	11,000.00	22,270.00	16,000.00	\$5,000.00	45.45%
320410	FEE/SC - EQUIP RENTALS	4,900.00	13,403.27	30,700.00	84,661.23	90,700.00	\$60,000.00	195.44%
320440	FEE/SC - SOCCER FIELDS	2,200.00	2,210.00	2,200.00	4,163.25	2,550.00	\$350.00	15.91%
320450	FEE/SC - BALL DIAMONDS	54,000.00	66,111.10	54,000.00	76,318.13	78,000.00	\$24,000.00	44.44%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2018 vs. 2019)**

							2018 vs 2019 Budget	
		2017	2017	2018	2018	2019	Increase/ (Decrease)	
		Budget	Actual	Budget	Actual	Budget	\$	%
320460	FEE/SC - MISCELLANEOUS	27,010.00	40,219.03	37,350.00	56,326.55	36,010.00	-\$1,340.00	-3.59%
320470	FEE/SC - ACCT ADMIN	18,500.00	29,840.00	25,000.00	27,800.00	26,000.00	\$1,000.00	4.00%
320480	FEE/SC - ADVERTISING	37,000.00	56,110.26	57,500.00	64,276.95	83,750.00	\$26,250.00	45.65%
320490	FEE/SC - POOLS	10,000.00	15,506.06	13,000.00	15,157.15	15,300.00	\$2,300.00	17.69%
320500	FEE/SC - SUMMER CAMPS	95,000.00	107,446.44	95,000.00	110,384.97	112,500.00	\$17,500.00	18.42%
320510	FEE/SC - ADULT PROGRAMS	53,000.00	72,149.22	53,000.00	71,051.09	66,800.00	\$13,800.00	26.04%
320520	FEE/SC - CHILD PROGRAMS	20,000.00	17,356.02	20,000.00	18,650.71	40,200.00	\$20,200.00	101.00%
320530	FEE/SC - PRINTING	100.00	22.65	100.00	318.85	300.00	\$200.00	200.00%
320550	FEE/SC - SPORTS PROMO	2,000.00	2,195.11	2,000.00	1,944.64	2,000.00	\$0.00	0.00%
320560	FEE/SC - SENIOR PROGRAMS	36,000.00	44,630.50	37,000.00	47,539.29	73,100.00	\$36,100.00	97.57%
320570	FEE/SC - MEMBERSHIPS	45,000.00	54,113.44	55,500.00	56,490.13	58,600.00	\$3,100.00	5.59%
320590	FEE/SC - GRAVE OPENINGS	34,700.00	39,270.96	34,700.00	38,690.57	36,000.00	\$1,300.00	3.75%
320600	FEE/SC - GRAVE SALES	12,250.00	15,784.00	12,250.00	17,483.88	13,500.00	\$1,250.00	10.20%
320610	FEE/SC - FNDTNS/MARKERS	7,150.00	9,478.18	7,150.00	11,223.93	7,200.00	\$50.00	0.70%
320640	FEE/SC - ADMINISTRATION	11,500.00	32,280.00	41,500.00	26,476.00	31,500.00	-\$10,000.00	-24.10%
320650	FEE/SC - APPLICATION FEES	125,096.00	203,812.00	146,955.00	169,940.50	180,325.00	\$33,370.00	22.71%
320660	FEE/SC - WEED CUTTING	9,000.00	31,358.63	12,000.00	34,053.76	25,000.00	\$13,000.00	108.33%
320680	FEE/SC - ICE RENTALS	495,000.00	476,191.80	435,000.00	385,139.46	435,000.00	\$0.00	0.00%
320690	FEE/SC - PUBLIC SKATING	7,000.00	775.62	10,000.00	7,818.62	10,000.00	\$0.00	0.00%
320710	FEE/SC - SMOKE ALARMS	500.00	1,782.26	1,000.00	1,584.15	1,000.00	\$0.00	0.00%
320720	FEE/SC - ELECTIONS	0.00	0.00	0.00	178.20	0.00	\$0.00	0.00%
320730	FEE/SC - CHARTERS	10,500.00	5,568.75	7,100.00	8,103.71	7,400.00	\$300.00	4.23%
320740	FEE/SC - FARES	809,349.00	815,487.68	817,500.00	853,645.23	835,000.00	\$17,500.00	2.14%
320770	DISCOUNTS	0.00	914.00	500.00	814.97	500.00	\$0.00	0.00%
320800	FEE/SC - PROMOTIONAL ITEMS	100.00	595.58	100.00	-25.00	100.00	\$0.00	0.00%
320810	FEE/SC - ENG REVIEW/INSPECTION	27,484.00	41,463.45	27,484.00	23,267.83	37,000.00	\$9,516.00	34.62%
320820	FEE/SC - INTER MUNICIPAL FARES	1,226,000.00	1,239,275.54	1,318,000.00	1,631,967.37	2,430,908.00	\$1,112,908.00	84.44%
320830	FEE/SC - YOUTH PROGRAMS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
320840	FEE/SC - HYDRO	3,700.00	3,817.00	3,700.00	4,238.60	4,200.00	\$500.00	13.51%
320850	FEE/SC - FIREWORKS	500.00	2,331.20	1,000.00	2,170.00	1,000.00	\$0.00	0.00%
320860	FEE/SC - INSURANCE	1,750.00	1,554.00	1,750.00	1,735.50	1,750.00	\$0.00	0.00%
320870	FEE/SC - ADD TO TAX ROLL	28,000.00	27,025.00	29,000.00	29,200.00	29,000.00	\$0.00	0.00%
320880	FEE/SC - TAXES VERBAL REQUEST	36,200.00	43,175.00	40,000.00	38,400.00	40,000.00	\$0.00	0.00%
320900	FEE/SC - BROCK/NC FARES	705,728.00	740,474.07	710,000.00	648,694.19	261,900.00	-\$448,100.00	-63.11%
320910	FEE/SC - ARTS & CULTURE PROGRAM	30,000.00	24,244.16	30,000.00	28,074.73	25,000.00	-\$5,000.00	-16.67%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2018 vs. 2019)**

							2018 vs 2019 Budget	
		2017	2017	2018	2018	2019	Increase/ (Decrease)	
		Budget	Actual	Budget	Actual	Budget	\$	%
320920	FEE/SC - PORT COLBORNE FARES	35,000.00	35,000.00	0.00	0.00	0.00	\$0.00	0.00%
320930	FEE/SC - FIT/AQUA PUNCH CARDS	30,000.00	39,177.24	92,500.00	73,635.31	97,800.00	\$5,300.00	5.73%
320940	FEE/SC - FOOD SERVICES	30,000.00	27,305.66	42,500.00	31,398.59	27,500.00	-\$15,000.00	-35.29%
330010	FINES	273,000.00	288,393.75	362,000.00	302,714.74	300,000.00	-\$62,000.00	-17.13%
330020	NSF CHARGES	10,000.00	7,050.00	10,000.00	7,362.06	10,000.00	\$0.00	0.00%
330030	MAGISTRATE PROCEEDS	250.00	0.00	250.00	0.00	250.00	\$0.00	0.00%
330050	PEN/INTEREST ON TAXES	1,400,000.00	1,130,232.28	1,200,000.00	1,100,691.49	1,100,000.00	-\$100,000.00	-8.33%
330060	INTEREST INCOME	3,000.00	-4,699.60	10,000.00	1,579.31	10,000.00	\$0.00	0.00%
330080	PROVINCIAL OFFENCES ACT	70,300.00	43,677.76	65,000.00	39,301.34	50,000.00	-\$15,000.00	-23.08%
330090	SUBSIDIARY INVESTMENT	843,750.00	843,747.00	843,750.00	843,747.00	843,750.00	\$0.00	0.00%
330100	INVESTMENT INCOME	50,500.00	193,113.10	640,500.00	945,388.05	640,500.00	\$0.00	0.00%
330120	DIVIDEND INCOME	500,000.00	500,000.00	500,000.00	500,000.00	600,000.00	\$100,000.00	20.00%
330130	SOLAR REVENUE	0.00	473.10	0.00	0.00	0.00	\$0.00	0.00%
330150	SALE OF PUBLICATIONS	350.00	123.01	350.00	186.20	350.00	\$0.00	0.00%
330200	SALE OF EQUIPMENT	5,000.00	100,932.55	12,000.00	88,334.28	58,000.00	\$46,000.00	383.33%
330230	SPECIAL EVENTS	0.00	0.00	194,416.00	364,534.34	0.00	-\$194,416.00	-100.00%
330250	DONATIONS	26,000.00	43,404.96	36,000.00	49,273.26	51,000.00	\$15,000.00	41.67%
330290	THIRD PARTY REVENUE	1,191,300.00	1,181,691.53	1,167,034.00	1,158,962.26	1,141,248.00	-\$25,786.00	-2.21%
330300	COST SHARING	194,820.00	110,318.11	96,000.00	115,240.58	100,000.00	\$4,000.00	4.17%
330320	SUBDIVIDERS CONTRIBUTION	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
330360	MISCELLANEOUS	67,100.00	171,570.01	170,279.00	453,652.28	177,500.00	\$7,221.00	4.24%
330380	PREMIUM REFUNDS	0.00	0.00	0.00	685,952.54	0.00	\$0.00	0.00%
330400	RENTS & LEASES	720,101.00	637,709.63	744,210.00	701,609.69	676,983.00	-\$67,227.00	-9.03%
330460	STREET 6 - KING ST S	28,000.00	34,169.70	28,000.00	14,833.14	0.00	-\$28,000.00	-100.00%
330470	LOT 1 - COURTHOUSE	90,000.00	95,825.73	90,000.00	78,716.23	90,000.00	\$0.00	0.00%
330520	LOT 6 - FIREHALL	4,000.00	6,324.74	4,000.00	3,547.34	0.00	-\$4,000.00	-100.00%
330540	LOT 8 - PLYMOUTH/CHURCHILL	46,000.00	48,302.37	46,000.00	43,156.81	46,000.00	\$0.00	0.00%
330550	ON STREET/SNOW REMOVAL PERMITS	1,500.00	4,300.00	1,500.00	5,500.00	1,500.00	\$0.00	0.00%
330560	WRCC EVENT PARKING	1,000.00	528.50	1,000.00	0.00	0.00	-\$1,000.00	-100.00%
340010	LIC - BUSINESS	7,000.00	9,480.00	7,000.00	10,151.55	7,000.00	\$0.00	0.00%
340020	LIC - BINGO/LOTTERY	45,000.00	50,658.52	45,000.00	52,642.23	50,000.00	\$5,000.00	11.11%
340030	LIC - MARRIAGE	30,000.00	34,875.00	32,000.00	36,625.00	35,000.00	\$3,000.00	9.38%
340040	LIC - PLUMBING	2,800.00	3,554.00	2,800.00	3,082.00	2,800.00	\$0.00	0.00%
340500	PERMITS - GENERAL	700,000.00	832,917.91	600,000.00	701,067.77	630,000.00	\$30,000.00	5.00%
340530	PERMITS - SIGNS	2,500.00	4,682.62	2,500.00	2,726.85	2,500.00	\$0.00	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2018 vs. 2019)**

							2018 vs 2019 Budget	
		2017	2017	2018	2018	2019	Increase/ (Decrease)	
		Budget	Actual	Budget	Actual	Budget	\$	%
340540	PERMITS - POOLS	4,000.00	6,540.00	4,000.00	6,510.00	6,000.00	\$2,000.00	50.00%
350510	RES FUND - SICK LEAVE	50,000.00	0.00	50,000.00	50,000.00	40,304.00	-\$9,696.00	-19.39%
350590	RES FUND - ICE RESURFACER	0.00	0.00	0.00	1.54	0.00	\$0.00	0.00%
350690	RES FUND - EMP BENEFITS	0.00	0.00	39,321.00	39,321.00	250,000.00	\$210,679.00	535.79%
Total Revenue		56,840,976.00	56,897,231.96	59,456,750.00	61,611,290.93	63,219,048.00	\$3,762,298.00	6.33%
Expense								
510010	SALARIES/WAGES	19,945,478.00	19,289,724.27	20,471,593.00	19,978,779.98	21,430,321.00	\$958,728.00	4.68%
510020	OTHER SALARIES	0.00	-4,423.53	0.00	37,765.62	0.00	\$0.00	0.00%
510040	PART-TIME	2,456,733.00	2,624,785.77	2,926,193.00	3,020,906.04	3,128,265.00	\$202,072.00	6.91%
510100	OVERTIME	441,666.00	566,512.03	393,653.00	596,971.64	440,742.00	\$47,089.00	11.96%
510130	WSIB	0.00	-44,929.59	0.00	-6,314.35	0.00	\$0.00	0.00%
510200	EMPLOYEE BENEFITS	7,141,027.00	7,089,805.93	7,260,540.00	7,559,291.95	7,578,170.00	\$317,630.00	4.37%
510230	SELF INSURED EMP BENEFITS	3,000.00	2,148.94	3,000.00	4,150.85	3,000.00	\$0.00	0.00%
510240	EAP ASSISTANCE PRGM	15,000.00	16,594.16	15,000.00	16,132.02	15,000.00	\$0.00	0.00%
520010	OFFICE EQUIP/SUPPLIES	120,025.00	110,423.61	120,025.00	125,334.16	126,725.00	\$6,700.00	5.58%
520020	POSTAGE	51,000.00	37,543.85	52,950.00	35,426.64	52,250.00	-\$700.00	-1.32%
520030	OPERATING EQUIP/SUPPLIES	1,399,209.00	1,587,342.94	1,484,732.00	1,785,387.13	1,589,349.00	\$104,617.00	7.05%
520040	EQUIPMENT RENTALS	160,800.00	167,944.78	139,900.00	194,230.37	190,400.00	\$50,500.00	36.10%
520050	ADVERTISING	103,305.00	102,493.73	103,405.00	87,066.11	117,905.00	\$14,500.00	14.02%
520060	CITY PROMOTIONS	187,350.00	177,365.89	200,650.00	188,755.93	259,850.00	\$59,200.00	29.50%
520080	BOARD MEMBER EXPENSE	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
520090	CONFERENCES/CONVENTIONS	102,240.00	103,226.88	103,440.00	100,912.94	112,240.00	\$8,800.00	8.51%
520100	PROFESSIONAL DEVELOPMENT	123,360.00	123,360.00	129,660.00	126,186.70	142,625.00	\$12,965.00	10.00%
520110	MEMBERSHIPS	62,020.00	64,591.86	62,020.00	85,447.39	82,317.00	\$20,297.00	32.73%
520120	UNCOLLECTIBLE ACCOUNTS	10,000.00	1,173.93	10,000.00	10,000.00	10,000.00	\$0.00	0.00%
520140	CORPORATE TRAINING	10,000.00	0.00	10,000.00	3,052.80	20,000.00	\$10,000.00	100.00%
520200	MILEAGE & MEETINGS	41,025.00	41,847.86	42,575.00	47,358.84	53,525.00	\$10,950.00	25.72%
520220	CAR ALLOWANCE	25,800.00	26,341.94	28,200.00	32,087.13	29,400.00	\$1,200.00	4.26%
520230	UNIFORMS/CLOTHING	102,000.00	95,805.72	127,900.00	113,363.25	144,600.00	\$16,700.00	13.06%
520240	MEAL ALLOWANCE	6,450.00	8,921.16	7,900.00	12,245.01	9,850.00	\$1,950.00	24.68%
520250	MISCELLANEOUS	12,850.00	39,208.44	18,150.00	220,318.23	38,750.00	\$20,600.00	113.50%
520260	ELECTIONS	4,000.00	2,187.84	0.00	0.00	0.00	\$0.00	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2018 vs. 2019)**

							2018 vs 2019 Budget	
		2017	2017	2018	2018	2019	Increase/ (Decrease)	
		Budget	Actual	Budget	Actual	Budget	\$	%
520270	LEASES - PROPERTY	31,300.00	32,771.23	27,100.00	32,630.75	37,650.00	\$10,550.00	38.93%
520280	COMMITTEE MEMBER FEES	3,150.00	2,741.51	3,300.00	3,485.03	5,100.00	\$1,800.00	54.55%
520310	PENSIONERS RET ALLOWANCE	225.00	212.56	225.00	212.56	225.00	\$0.00	0.00%
520330	INTEREST CHARGES	6,000.00	459.72	0.00	0.00	0.00	\$0.00	0.00%
520340	BANK SERVICE CHARGES	37,000.00	52,274.12	53,000.00	59,509.51	67,000.00	\$14,000.00	26.42%
520350	TAX REGISTRATION	10,000.00	13,136.13	7,000.00	4,488.17	7,000.00	\$0.00	0.00%
520370	SICK LEAVE PAYOUTS	100,000.00	81,360.01	50,000.00	117,352.63	87,342.00	\$37,342.00	74.68%
520420	TAXES - CITY OWNED PROP	2,300.00	1,330.41	2,300.00	21,441.85	2,300.00	\$0.00	0.00%
520430	TAX W/O - CURRENT	687,045.00	430,852.36	717,220.00	419,663.99	717,220.00	\$0.00	0.00%
520440	TAX W/O - PRIOR YEARS	880,000.00	1,507,627.86	880,000.00	546,442.06	880,000.00	\$0.00	0.00%
520450	TAX W/O - PEN/INTEREST	96,000.00	415,367.54	96,000.00	29,032.59	96,000.00	\$0.00	0.00%
520460	TAX W/O - RECOVERIES	-1,033,000.00	-1,542,639.40	-1,033,000.00	-391,865.73	-1,033,000.00	\$0.00	0.00%
520470	CONTINGENCIES	1,108,911.00	1,108,911.00	1,469,862.00	1,456,630.82	1,547,363.00	\$77,501.00	5.27%
520490	WAIVING OF FEES/CHARGES	0.00	-32,500.46	0.00	-37,167.89	0.00	\$0.00	0.00%
520510	B.I.A. AREAS	129,900.00	137,424.00	129,900.00	151,200.00	154,224.00	\$24,324.00	18.73%
520570	ADMINISTRATION FEES	0.00	3,358.09	0.00	0.00	0.00	\$0.00	0.00%
520580	TITLE SEARCH/LAND FEES	12,500.00	13,241.44	14,000.00	12,350.10	14,000.00	\$0.00	0.00%
520600	UTILITIES - HEAT	268,378.00	222,372.87	269,922.00	250,999.78	246,461.00	-\$23,461.00	-8.69%
520610	UTILITIES - HYDRO	1,228,695.00	1,157,037.55	1,177,790.00	1,050,573.73	1,148,922.00	-\$28,868.00	-2.45%
520620	UTILITIES - WTR/SWR	328,467.00	311,795.25	284,099.00	315,235.52	311,529.00	\$27,430.00	9.66%
520630	UTILITIES - PHONE/FAX	57,995.00	59,815.36	68,425.00	71,256.25	65,925.00	-\$2,500.00	-3.65%
520650	MOBILE COMMUNICATIONS	102,331.00	75,629.45	94,181.00	89,909.84	96,723.00	\$2,542.00	2.70%
520660	DATA LINES	19,000.00	17,432.91	19,000.00	17,141.15	19,000.00	\$0.00	0.00%
520670	FREIGHT/DELIVERY	30,000.00	18,721.21	30,000.00	43,272.81	15,000.00	-\$15,000.00	-50.00%
520700	INS - FIRE	124,360.00	146,222.28	159,500.00	159,500.00	129,050.00	-\$30,450.00	-19.09%
520720	INS - FLEET	194,000.00	179,050.00	194,000.00	189,656.96	218,792.00	\$24,792.00	12.78%
520730	INS - LIABILITY	348,678.00	363,620.95	394,700.00	377,441.35	337,750.00	-\$56,950.00	-14.43%
520740	INS - DEDUCTIBLE	315,000.00	221,689.05	315,000.00	336,601.69	315,000.00	\$0.00	0.00%
520800	SMALL TOOLS	11,400.00	12,169.97	11,400.00	11,002.98	11,700.00	\$300.00	2.63%
520850	BUILDING SECURITY	120,348.00	136,258.92	143,168.00	145,543.12	144,272.00	\$1,104.00	0.77%
520930	FIT/AQUA PUNCH CARDS	20,000.00	18,518.12	27,000.00	31,726.30	29,000.00	\$2,000.00	7.41%
520940	FOOD SERVICES	30,000.00	24,077.88	27,500.00	24,745.82	27,500.00	\$0.00	0.00%
530000	OUTSIDE CONSULTING	144,500.00	142,278.50	186,000.00	162,404.54	185,000.00	-\$1,000.00	-0.54%
530490	YOUTH PROGRAMS	30,000.00	31,280.37	30,000.00	25,158.38	28,500.00	-\$1,500.00	-5.00%
530500	CHILDRENS PROGRAMS	17,000.00	37,552.92	17,000.00	21,188.01	19,500.00	\$2,500.00	14.71%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2018 vs. 2019)**

							2018 vs 2019 Budget	
		2017	2017	2018	2018	2019	Increase/ (Decrease)	
		Budget	Actual	Budget	Actual	Budget	\$	%
530510	SUMMER CAMPS	18,000.00	19,977.02	18,500.00	22,175.26	22,500.00	\$4,000.00	21.62%
530520	ADULT PROGRAMS	29,000.00	38,513.66	29,000.00	38,642.41	33,000.00	\$4,000.00	13.79%
530530	SENIORS PROGRAMS	25,000.00	42,260.00	27,500.00	38,289.47	30,000.00	\$2,500.00	9.09%
530540	SWIMMING POOL PROGRAM	20,000.00	20,194.86	20,000.00	21,716.37	20,000.00	\$0.00	0.00%
530550	ARTS & CULTURE	25,000.00	25,355.10	25,000.00	33,800.80	31,000.00	\$6,000.00	24.00%
530560	VOLUNTEER SERVICES	28,000.00	21,148.15	48,540.00	33,244.71	37,000.00	-\$11,540.00	-23.77%
530570	SPECIAL EVENTS	19,500.00	14,519.48	317,470.00	489,180.93	22,150.00	-\$295,320.00	-93.02%
530580	PROJECTS ASSOCIATION	23,000.00	22,898.13	78,000.00	78,553.07	53,000.00	-\$25,000.00	-32.05%
530590	ROSE FESTIVAL	39,479.00	39,479.00	0.00	0.00	0.00	\$0.00	0.00%
530620	OUTDOOR ICE RINK	3,000.00	2,687.13	3,000.00	3,423.75	3,000.00	\$0.00	0.00%
540000	OUTSIDE CONTRACTS	1,672,732.00	1,407,114.96	1,763,552.00	1,641,237.01	1,793,580.00	\$30,028.00	1.70%
540010	CNTRCT-JANITORIAL	301,450.00	318,958.14	334,450.00	348,444.31	327,500.00	-\$6,950.00	-2.08%
540020	CNTRCT-PUBLIC PATHWAY	3,500.00	3,614.01	3,500.00	3,001.92	3,500.00	\$0.00	0.00%
540030	CNTRCT-WEED CUTTING	39,000.00	55,018.74	42,000.00	77,764.89	73,000.00	\$31,000.00	73.81%
540050	CNTRCT-OUTDR SKATE RINK	2,500.00	258.79	2,500.00	2,238.63	2,000.00	-\$500.00	-20.00%
540080	CNTRCT-PAVEMENT MARKINGS	65,600.00	64,934.65	65,600.00	60,743.93	70,600.00	\$5,000.00	7.62%
540090	CNTRCT-RAIL CROSSING	44,000.00	49,331.14	44,000.00	41,606.83	44,000.00	\$0.00	0.00%
540100	CNTRCT-ELECTRICAL	120,300.00	104,369.70	123,300.00	118,821.79	123,300.00	\$0.00	0.00%
540150	CNTRCT - STORM PONDS	40,000.00	29,912.92	40,000.00	3,491.17	0.00	-\$40,000.00	-100.00%
540170	CNTRCT-GARBAGE COLLECT	36,260.00	23,215.85	28,260.00	21,049.68	28,060.00	-\$200.00	-0.71%
540210	CNTRCT-ELEVATOR	18,000.00	14,097.26	18,000.00	11,744.88	18,000.00	\$0.00	0.00%
540220	CNTRCT-HEAT/AIR CONDITIONING	70,100.00	9,295.80	55,100.00	26,552.73	45,100.00	-\$10,000.00	-18.15%
540260	SALES COMMISSIONS	2,600.00	2,300.65	3,100.00	2,491.30	3,150.00	\$50.00	1.61%
540270	CNTRCT - SOFTWARE SUPPORT	263,675.00	256,973.68	450,376.00	420,211.10	524,096.00	\$73,720.00	16.37%
540330	CNTRCT - SWR CCTV	100,000.00	77,300.78	100,000.00	70,583.11	100,000.00	\$0.00	0.00%
540500	HUMANE SOCIETY	236,236.00	236,236.00	245,685.00	245,685.00	255,512.00	\$9,827.00	4.00%
540520	TRSF TO MEDICAL RECRUIT PRGM	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	\$0.00	0.00%
540530	AIRPORT	90,035.00	90,035.00	41,820.00	41,820.00	71,406.00	\$29,586.00	70.75%
540550	WELLAND PUBLIC LIBRARY	2,081,017.00	2,051,017.00	2,131,017.00	2,131,017.00	2,167,475.00	\$36,458.00	1.71%
540560	PERMISSIVE GRANTS	176,928.00	175,465.00	276,142.00	272,420.14	276,142.00	\$0.00	0.00%
540570	WAIVING OF FEES	46,500.00	32,313.46	0.00	0.00	0.00	\$0.00	0.00%
540580	INCENTIVE PROGRAMS	460,000.00	460,000.00	460,000.00	460,000.00	460,000.00	\$0.00	0.00%
540610	WEL HISTORICAL MUSEUM	230,524.00	230,524.00	225,834.00	225,834.00	228,731.00	\$2,897.00	1.28%
540620	NIAGARA COLLEGE	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%
540640	WEL CTY GEN HOSPITAL	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	\$0.00	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT
(VARIANCE 2018 vs. 2019)**

							2018 vs 2019 Budget	
		2017	2017	2018	2018	2019	Increase/ (Decrease)	
		Budget	Actual	Budget	Actual	Budget	\$	%
540670	FOUNDATION FONDS FOYER RICHEL	0.00	0.00	0.00	0.00	100,000.00	\$100,000.00	0.00%
540680	HERITAGE WELLAND (L.A.C.A.C.)	13,235.00	13,235.00	0.00	0.00	0.00	\$0.00	0.00%
550000	MARRIAGE LIC SUPPLIES	15,000.00	14,400.00	15,000.00	14,400.00	15,000.00	\$0.00	0.00%
550010	DUPLICATING SUPPLIES	6,000.00	7,760.79	6,000.00	12,893.92	6,000.00	\$0.00	0.00%
550020	BILLING SUPPLIES	47,800.00	48,590.35	47,800.00	45,431.92	49,000.00	\$1,200.00	2.51%
550030	ARMOURED CAR SERVICES	15,670.00	13,041.14	15,760.00	13,385.28	15,750.00	-\$10.00	-0.06%
550040	AUDIT FEES	46,200.00	46,200.00	38,880.00	38,880.00	38,880.00	\$0.00	0.00%
550110	AWARDS	8,500.00	9,591.35	8,500.00	8,956.10	8,500.00	\$0.00	0.00%
550210	LEGAL - RETAINER	80,000.00	55,481.59	0.00	68,604.55	0.00	\$0.00	0.00%
550220	OUTSIDE LEGAL COSTS	181,500.00	258,944.06	151,500.00	275,994.25	151,500.00	\$0.00	0.00%
550300	UNION NEGOTIATIONS	6,000.00	5,258.01	6,000.00	6,725.08	6,000.00	\$0.00	0.00%
550350	PRINTING	18,700.00	9,841.17	18,700.00	23,767.75	23,500.00	\$4,800.00	25.67%
550360	VOLUNTEERS	220,000.00	234,774.80	230,000.00	234,061.91	249,000.00	\$19,000.00	8.26%
560020	FUEL - VEHICLES	927,440.00	870,126.77	934,126.00	1,137,860.81	1,100,018.00	\$165,892.00	17.76%
560030	LICENCE RENEWALS	37,250.00	55,174.97	42,305.00	63,723.94	62,850.00	\$20,545.00	48.56%
560150	CAPITAL EQUIP & VEHICLES	240,600.00	233,903.82	240,600.00	249,052.77	306,000.00	\$65,400.00	27.18%
560200	VEHICLE MAINTENANCE	281,385.00	307,804.91	295,000.00	181,211.46	327,500.00	\$32,500.00	11.02%
580010	INTERDEPT TRANSFERS	351,000.00	350,000.00	350,000.00	350,000.00	700,000.00	\$350,000.00	100.00%
580090	INTERDEPT RECOVERIES	-2,346,110.00	-2,590,084.76	-2,476,820.00	-2,926,922.75	-2,840,115.00	-\$363,295.00	14.67%
580200	TRANSFER TO CAPITAL	3,628,929.00	3,628,929.00	3,956,915.00	3,956,916.00	5,080,693.00	\$1,123,778.00	28.40%
580250	TRANSFER FROM CAPITAL	-802,000.00	-533,429.23	-500,000.00	-499,946.92	-250,000.00	\$250,000.00	-50.00%
580500	TRANSFER TO RESERVES	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%
580510	TRANSFER TO RESERVE FUND	2,855,985.00	2,940,880.08	2,863,681.00	3,656,466.88	2,854,412.00	-\$9,269.00	-0.32%
580880	IO - INTEREST	791,184.00	898,042.81	744,129.00	738,801.39	701,008.00	-\$43,121.00	-5.79%
580890	IO - PRINCIPAL	1,289,431.00	1,118,764.82	1,241,179.00	1,241,179.12	1,244,000.00	\$2,821.00	0.23%
580900	DEBT CHGS - INTEREST	785,758.00	746,290.41	722,492.00	722,492.00	913,398.00	\$190,906.00	26.42%
580910	DEBT CHGS - PRINCIPAL	3,673,762.00	3,558,094.30	3,755,679.00	3,755,679.00	3,831,020.00	\$75,341.00	2.01%
580920	OTHER DEBT INTEREST	0.00	-141,183.99	0.00	-52,186.82	0.00	\$0.00	0.00%
Total Expenditures		56,840,976.00	55,881,202.32	59,456,750.00	60,576,834.88	63,219,048.00	\$3,762,298.00	6.33%
Net Expenditures		0.00	-1,016,029.64	0.00	-1,034,456.05	0.00	\$0.00	

**WATERWORKS OPERATING BUDGET BY ACCOUNT
(VARIANCE 2018 vs. 2019)**

		2017	2017	2018	2018	2019	2018 vs 2019 Budget	
		Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
							\$	%
Revenue								
310490	WATER WASTEWATER CONST FEE	15,000.00	21,160.00	15,000.00	28,290.00	157,000.00	\$142,000.00	946.67%
310540	WATER/WASTE REVENUEL LOSS	-2,500.00	-1,017.72	-2,500.00	0.00	-2,500.00	\$0.00	0.00%
310550	WTR UNMETERED FIXED	392.00	127.41	0.00	0.00	0.00	\$0.00	0.00%
310560	WTR UNMETERED CONSUMPTION	0.00	133.16	0.00	0.00	0.00	\$0.00	0.00%
310570	WATER BILLING FIXED	2,911,205.00	2,916,271.56	3,008,818.00	3,014,120.76	3,014,537.00	\$5,719.00	0.19%
310580	WATER BILLING FLOWS	7,555,681.00	7,469,922.25	7,839,220.00	7,910,447.91	8,444,076.00	\$604,856.00	7.72%
310600	WATER HAULAGE	135,000.00	163,295.64	165,000.00	204,892.73	180,450.00	\$15,450.00	9.36%
310610	PENALTY	80,000.00	84,791.12	80,000.00	96,251.35	90,000.00	\$10,000.00	12.50%
310620	WATER METER INSPECTION FEE	50,000.00	73,500.00	60,000.00	66,700.00	75,000.00	\$15,000.00	25.00%
320390	FEE/SC - EXTRNL SERVICES	140,000.00	179,326.63	140,000.00	181,185.50	140,000.00	\$0.00	0.00%
320760	FEE/SC - TURN-OFF CHGS	11,300.00	11,163.71	12,000.00	12,670.00	12,000.00	\$0.00	0.00%
320810	FEE/SC - ENG REVIEW/INSPECTION	0.00	-10,484.00	0.00	0.00	0.00	\$0.00	0.00%
330200	SALE OF EQUIPMENT	0.00	1,783.50	0.00	0.00	0.00	\$0.00	0.00%
330360	MISCELLANEOUS	0.00	12,299.64	0.00	13,651.34	0.00	\$0.00	0.00%
Total Revenue		10,896,078.00	10,922,272.90	11,317,538.00	11,528,209.59	12,110,563.00	\$793,025.00	7.01%
Expenditures								
510010	SALARIES/WAGES	1,182,515.00	1,234,569.81	1,222,500.00	1,247,462.07	1,248,893.00	\$26,393.00	2.16%
510020	OTHER SALARIES	0.00	-321.43	0.00	-527.50	0.00	\$0.00	0.00%
510040	PART-TIME	30,000.00	29,453.26	31,000.00	74,128.40	32,000.00	\$1,000.00	3.23%
510100	OVERTIME	100,000.00	64,619.64	73,490.00	85,775.04	75,000.00	\$1,510.00	2.05%
510200	EMPLOYEE BENEFITS	443,925.00	416,047.64	451,025.00	443,928.02	459,325.00	\$8,300.00	1.84%
520010	OFFICE EQUIP/SUPPLIES	5,500.00	5,700.24	5,500.00	4,343.83	5,500.00	\$0.00	0.00%
520020	POSTAGE	38,000.00	34,745.90	40,000.00	37,505.91	40,000.00	\$0.00	0.00%
520030	OPERATING EQUIP/SUPPLIES	415,000.00	491,214.84	415,000.00	506,934.06	415,000.00	\$0.00	0.00%
520050	ADVERTISING	1,000.00	978.21	1,000.00	926.02	1,000.00	\$0.00	0.00%
520090	CONFERENCES/CONVENTIONS	4,000.00	2,694.19	4,000.00	301.15	4,400.00	\$400.00	10.00%
520100	PROFESSIONAL DEVELOPMENT	38,000.00	31,709.29	38,000.00	27,940.27	41,800.00	\$3,800.00	10.00%
520110	MEMBERSHIPS	1,000.00	2,183.77	2,000.00	1,236.12	2,200.00	\$200.00	10.00%
520200	MILEAGE & MEETINGS	1,500.00	41.81	1,500.00	75.97	500.00	-\$1,000.00	-66.67%
520230	UNIFORMS/CLOTHING	8,000.00	5,916.22	8,000.00	5,414.15	8,000.00	\$0.00	0.00%
520240	MEAL ALLOWANCE	4,000.00	1,386.88	4,000.00	1,533.42	4,000.00	\$0.00	0.00%
520250	MISCELLANEOUS	40,000.00	9,261.18	40,000.00	7,142.66	40,000.00	\$0.00	0.00%

**WATERWORKS OPERATING BUDGET BY ACCOUNT
(VARIANCE 2018 vs. 2019)**

		2017	2017	2018	2018	2019	2018 vs 2019 Budget	
		Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	%
							\$	%
520270	LEASES - PROPERTY	790.00	799.83	790.00	915.84	814.00	\$24.00	3.04%
520340	BANK SERVICE CHARGES	1,300.00	762.22	1,200.00	1,062.34	1,200.00	\$0.00	0.00%
520470	CONTINGENCIES	150,000.00	5,647.68	77,500.00	0.00	77,500.00	\$0.00	0.00%
520610	UTILITIES - HYDRO	3,582.00	3,206.98	3,500.00	2,995.87	3,500.00	\$0.00	0.00%
520620	UTILITIES - WTR/SWR	400.00	442.79	400.00	444.80	450.00	\$50.00	12.50%
530000	OUTSIDE CONSULTING	15,400.00	10,035.85	43,000.00	42,775.87	43,000.00	\$0.00	0.00%
540000	OUTSIDE CONTRACTS	96,468.00	116,884.65	96,468.00	109,089.40	120,000.00	\$23,532.00	24.39%
540120	CNTRCT-UTILITY CUTS	225,000.00	225,000.00	275,000.00	275,000.00	275,000.00	\$0.00	0.00%
540310	CNTRCT - LEAK DETECTION PRGM	2,500.00	0.00	2,500.00	0.00	2,500.00	\$0.00	0.00%
550040	AUDIT FEES	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0.00	0.00%
560020	FUEL - VEHICLES	64,345.00	65,396.59	65,000.00	67,219.89	65,000.00	\$0.00	0.00%
560250	WATER PURCHASES	4,499,576.00	4,838,138.33	4,808,378.00	5,127,775.54	5,267,722.00	\$459,344.00	9.55%
580010	INTERDEPT TRANSFERS	1,080,946.00	1,221,609.14	1,163,248.00	1,461,713.09	1,181,804.00	\$18,556.00	1.60%
580200	TRANSFER TO CAPITAL	1,603,506.00	1,603,100.00	1,603,100.00	1,603,100.00	1,853,100.00	\$250,000.00	15.59%
580500	TRANSFER TO RESERVES	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%
580900	DEBT CHGS - INTEREST	78,320.00	80,886.41	109,480.00	109,480.00	138,055.00	\$28,575.00	26.10%
580910	DEBT CHGS - PRINCIPAL	708,505.00	708,504.87	677,959.00	677,959.00	650,300.00	-\$27,659.00	-4.08%
580920	OTHER DEBT INTEREST	0.00	-1,251.08	0.00	-12,971.60	0.00	\$0.00	0.00%
Total Expenditures		10,896,078.00	11,262,365.71	11,317,538.00	11,963,679.63	12,110,563.00	\$793,025.00	7.01%
Net Expenditures		0.00	340,092.81	0.00	435,470.04	0.00	\$0.00	0.00%

**WASTEWATER OPERATING BUDGET BY ACCOUNT SUMMARY
(VARIANCE 2018 vs. 2019)**

		2017	2017	2018	2018	2019	2018 vs 2019 Budget	
		Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
							\$	%
Revenue								
310490	WATER WASTEWATER CONST FEE	13,000.00	13,000.00	13,000.00	28,175.00	26,000.00	\$13,000.00	100.00%
310500	SWR UNMETERED FIXED	556.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
310520	SEWER METERED FIXED	4,069,813.00	4,207,963.00	4,207,963.00	4,214,773.23	4,209,606.00	\$1,643.00	0.04%
310530	SEWER METERED FLOWS	10,654,110.00	10,613,614.21	10,553,922.00	10,913,599.65	11,265,564.00	\$711,642.00	6.74%
310540	WATER/WASTE REVENUE LOSS	-3,500.00	-3,500.00	-3,500.00	0.00	-3,500.00	\$0.00	0.00%
310610	PENALTY	120,000.00	120,000.00	120,000.00	133,273.13	130,000.00	\$10,000.00	8.33%
320390	FEE/SC - EXTRNL SERVICES	52,200.00	52,200.00	52,200.00	139,400.00	52,200.00	\$0.00	0.00%
Total Revenue		14,906,179.00	15,003,277.21	14,943,585.00	15,429,221.01	15,679,870.00	\$736,285.00	4.93%
Expenditures								
510010	SALARIES/WAGES	492,457.00	522,500.00	522,500.00	439,087.28	532,000.00	\$9,500.00	1.82%
510020	OTHER WAGES	0.00	0.00	0.00	-850.61	0.00	\$0.00	0.00%
510040	PART-TIME	14,082.00	15,000.00	15,000.00	49,396.72	18,000.00	\$3,000.00	20.00%
510100	OVERTIME	28,191.00	28,000.00	28,000.00	16,284.52	28,000.00	\$0.00	0.00%
510200	EMPLOYEE BENEFITS	211,325.00	245,450.00	245,450.00	307,985.42	247,175.00	\$1,725.00	0.70%
520020	POSTAGE	38,000.00	40,000.00	40,000.00	37,497.23	40,000.00	\$0.00	0.00%
520030	OPERATING EQUIP/SUPPLIES	110,000.00	110,000.00	110,000.00	157,848.64	110,000.00	\$0.00	0.00%
520100	PROFESSIONAL DEVELOPMENT	5,000.00	5,000.00	5,000.00	23.02	5,500.00	\$500.00	10.00%
520200	MILEAGE & MEETINGS	200.00	200.00	200.00	0.00	200.00	\$0.00	0.00%
520230	UNIFORMS/CLOTHING	5,000.00	5,000.00	5,000.00	6,338.60	5,000.00	\$0.00	0.00%
520240	MEAL ALLOWANCE	2,200.00	2,200.00	2,200.00	854.16	2,200.00	\$0.00	0.00%
520250	MISCELLANEOUS	40,000.00	40,000.00	40,000.00	8,326.72	40,000.00	\$0.00	0.00%
520270	LEASE - PROPERTY	0.00	0.00	0.00	101.76	0.00	\$0.00	0.00%
520470	CONTINGENCIES	150,000.00	77,500.00	77,500.00	0.00	77,500.00	\$0.00	0.00%
520600	UTILITIES - HEAT	1,000.00	1,000.00	1,000.00	852.61	1,000.00	\$0.00	0.00%
520610	UTILITIES - HYDRO	5,500.00	5,500.00	5,500.00	4,946.44	5,500.00	\$0.00	0.00%
520620	UTILITIES - WTR/SWR	575.00	575.00	575.00	631.27	575.00	\$0.00	0.00%
530000	OUTSIDE CONSULTING	20,470.00	21,000.00	21,000.00	34,598.47	21,000.00	\$0.00	0.00%
540000	OUTSIDE CONTRACTS	150,000.00	150,000.00	150,000.00	163,876.72	150,000.00	\$0.00	0.00%
540120	CNTRCT - UTILITY CUTS	225,000.00	275,000.00	275,000.00	275,000.00	275,000.00	\$0.00	0.00%
540330	CNTRCT - SAN SWR CCTV	150,000.00	150,000.00	150,000.00	159,205.03	150,000.00	\$0.00	0.00%
550040	AUDIT FEES	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0.00	0.00%

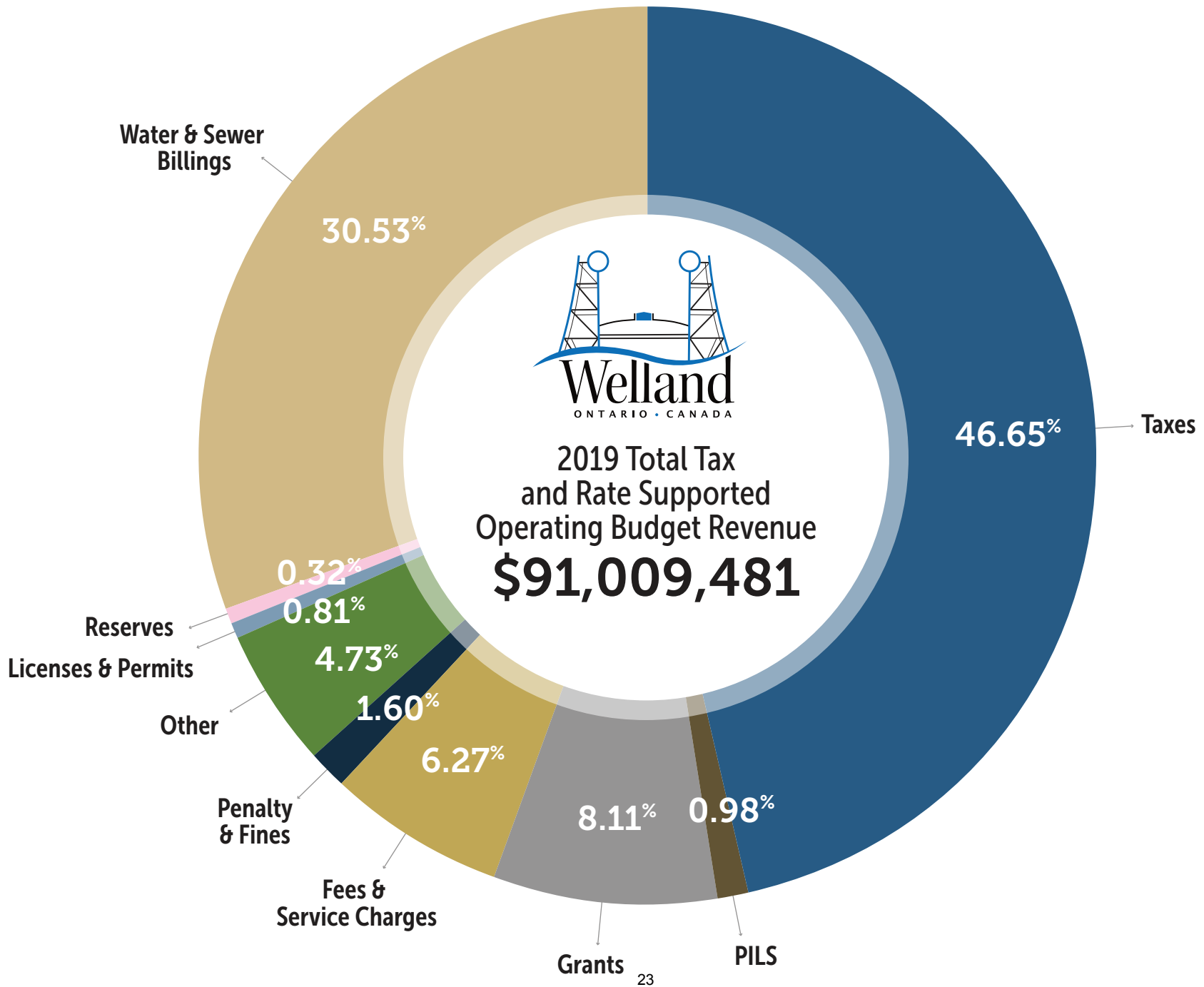
**WASTEWATER OPERATING BUDGET BY ACCOUNT SUMMARY
(VARIANCE 2018 vs. 2019)**

		2017	2017	2018	2018	2019	2018 vs 2019 Budget	
		Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
							\$	%
560020	FUEL - VEHICLES	29,723.00	29,723.00	29,723.00	49,585.58	29,723.00	\$0.00	0.00%
560230	SEWAGE FLOW TREATMENT	9,992,344.00	9,889,566.00	9,889,566.00	9,616,543.32	10,363,446.00	\$473,880.00	4.79%
580010	INTERDEPT TRANSFERS	915,164.00	963,572.00	963,572.00	1,115,209.66	958,311.00	-\$5,261.00	-0.55%
580200	TRANSFER TO CAPITAL	1,714,348.00	1,714,020.00	1,714,020.00	1,714,020.00	1,964,020.00	\$250,000.00	14.59%
580500	TRANSFER TO RESERVES	80,000.00	80,000.00	80,000.00	80,000.00	80,000.00	\$0.00	0.00%
580900	DEBT CHGS - INTEREST	74,815.00	84,388.00	84,388.00	84,388.00	83,850.00	-\$538.00	-0.64%
580910	DEBT CHGS - PRINCIPAL	447,785.00	485,391.00	485,391.00	485,391.00	488,870.00	\$3,479.00	0.72%
580920	OTHER DEBT INTEREST	0.00	0.00	0.00	-4,592.66	0.00	\$0.00	0.00%
Total Expenditures		14,906,179.00	14,943,585.00	14,943,585.00	14,805,548.90	15,679,870.00	\$736,285.00	4.93%
Net Expenditures		0.00	-59,692.21	0.00	-623,672.11	0.00	\$0.00	0.00%

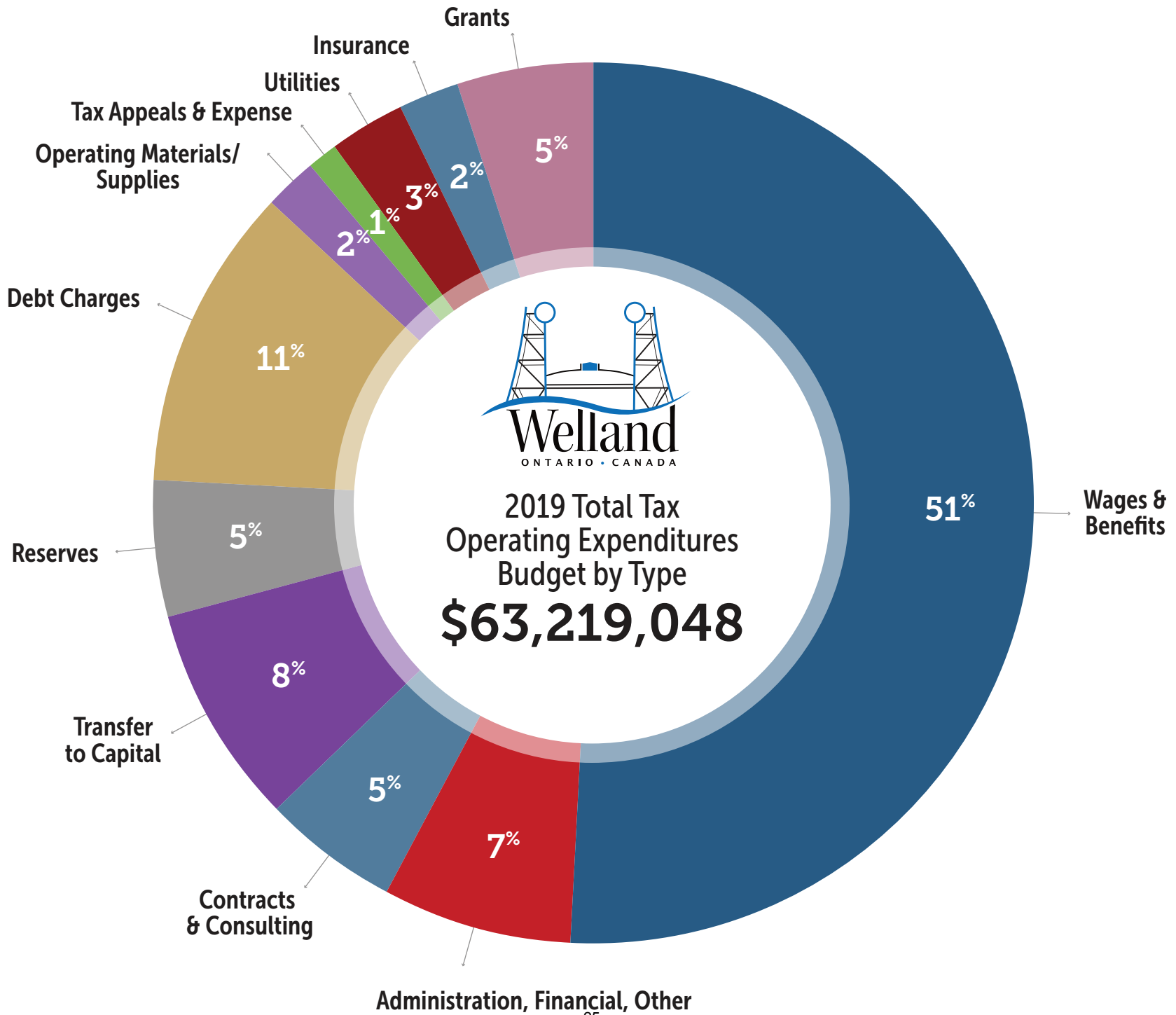
**THIS PAGE LEFT
INTENTIONALLY BLANK**

***OPERATING
BUDGET
DETAIL
2019***

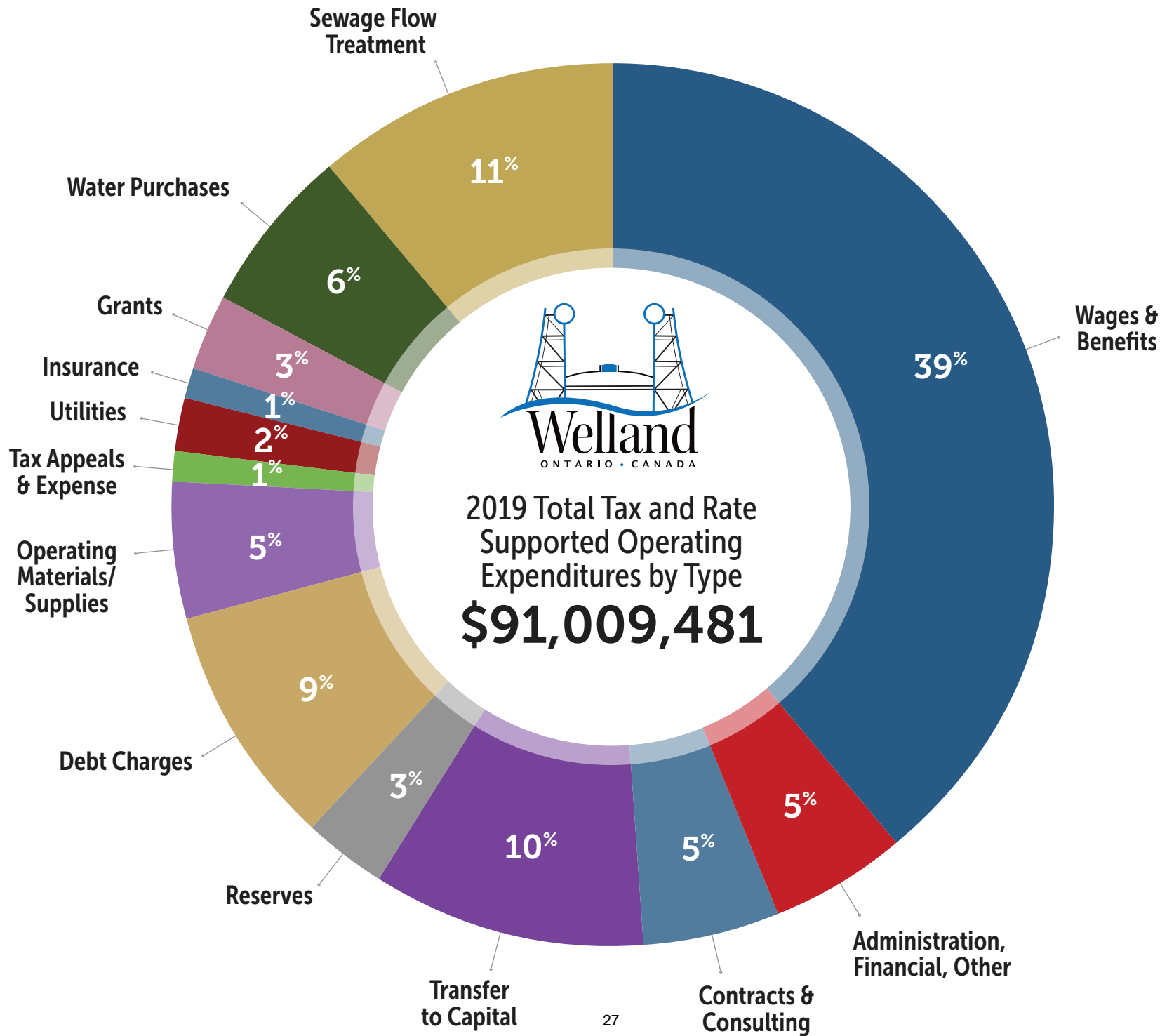
**THIS PAGE LEFT
INTENTIONALLY BLANK**



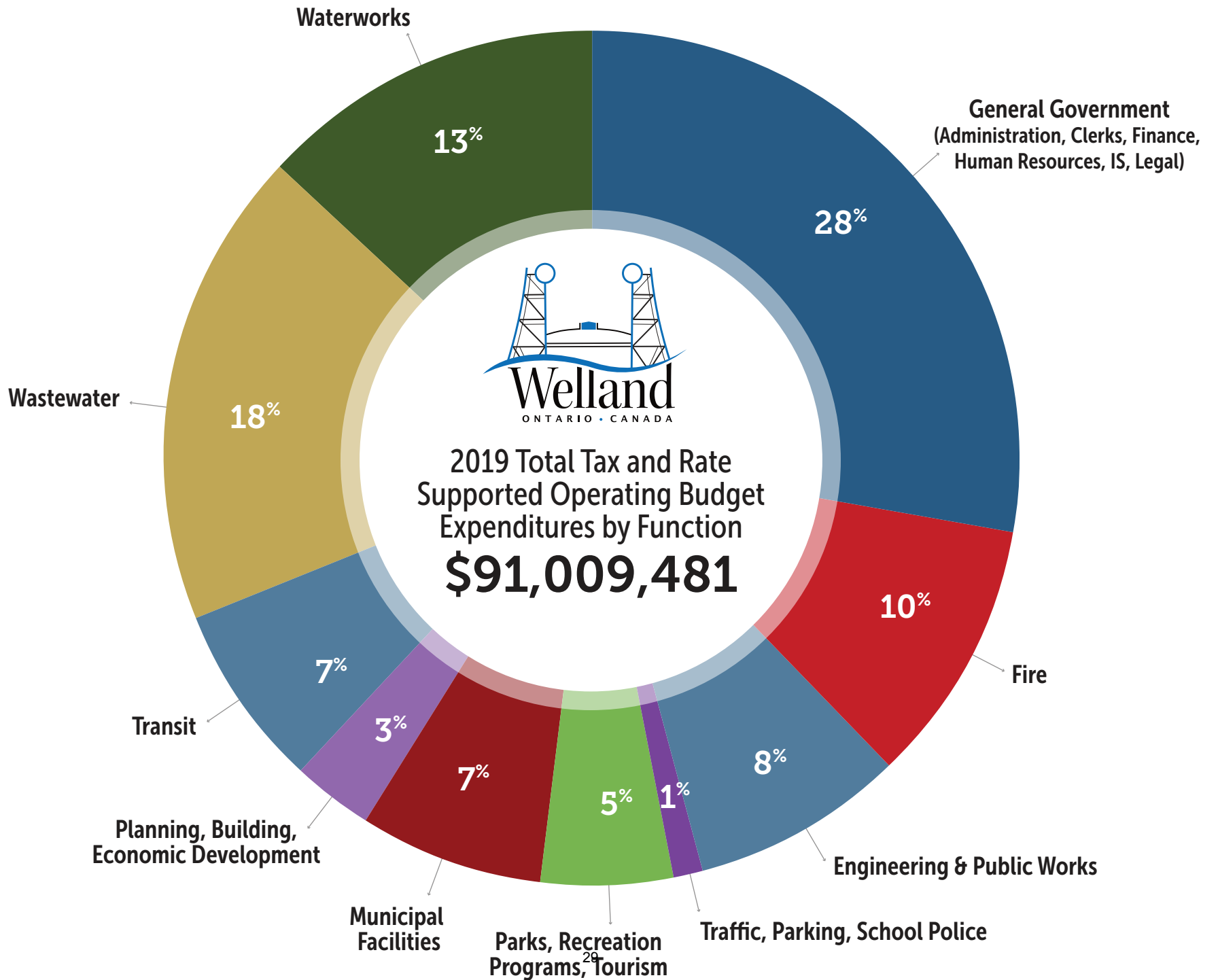
**THIS PAGE LEFT
INTENTIONALLY BLANK**



**THIS PAGE LEFT
INTENTIONALLY BLANK**



**THIS PAGE LEFT
INTENTIONALLY BLANK**



**THIS PAGE LEFT
INTENTIONALLY BLANK**

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department: 110 MAYORS OFFICE									
Expense									
510010	20-110-00000	SALARIES/WAGES	52,694.00	51,318.51	54,486.00	52,967.54	67,841.00	\$13,355.00	24.51%
510040	20-110-00000	PART-TIME	0.00	0.00	0.00	1,177.79	0.00	\$0.00	0.00%
510200	20-110-00000	EMPLOYEE BENEFITS	13,675.00	13,247.83	13,825.00	14,102.83	15,525.00	\$1,700.00	12.30%
520010	20-110-00000	OFFICE EQUIP/SUPPLIES	2,100.00	967.18	2,100.00	1,574.17	2,100.00	\$0.00	0.00%
520020	20-110-00000	POSTAGE	600.00	337.39	600.00	429.44	600.00	\$0.00	0.00%
520050	20-110-00000	ADVERTISING	500.00	0.00	500.00	125.00	500.00	\$0.00	0.00%
520060	20-110-00000	CITY PROMOTIONS	3,000.00	3,407.87	2,000.00	2,503.18	2,000.00	\$0.00	0.00%
520090	20-110-00000	CONFERENCES/CONVENTIONS	400.00	4,150.46	900.00	2,750.49	990.00	\$90.00	10.00%
520200	20-110-00000	MILEAGE & MEETINGS	3,425.00	3,115.48	3,425.00	5,525.17	3,425.00	\$0.00	0.00%
520220	20-110-00000	CAR ALLOWANCE	4,800.00	4,800.00	4,800.00	4,840.00	4,800.00	\$0.00	0.00%
520650	20-110-00000	MOBILE COMMUNICATIONS	1,050.00	352.60	500.00	349.72	500.00	\$0.00	0.00%
540000	20-110-00000	OUTSIDE CONTRACTS	250.00	249.21	250.00	249.08	250.00	\$0.00	0.00%
Total Expenditures			82,494.00	81,946.53	83,386.00	86,594.41	98,531.00	\$15,145.00	18.16%
Net Expenditures			82,494.00	81,946.53	83,386.00	86,594.41	98,531.00	\$15,145.00	18.16%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 111 COUNCILLORS									
Expense									
510040	20-111-00000	PART-TIME	193,303.00	181,509.60	199,875.00	194,068.70	314,910.00	\$115,035.00	57.55%
510200	20-111-00000	EMPLOYEE BENEFITS	17,500.00	16,044.41	18,175.00	17,286.46	30,025.00	\$11,850.00	65.20%
520010	20-111-00000	OFFICE EQUIP/SUPPLIES	400.00	269.15	400.00	234.61	400.00	\$0.00	0.00%
520050	20-111-00000	ADVERTISING	500.00	320.54	500.00	610.56	500.00	\$0.00	0.00%
520080	20-111-00000	BOARD MEMBER EXPENSE	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
520090	20-111-00000	CONFERENCES/CONVENTIONS	19,600.00	23,926.33	19,600.00	27,634.93	21,560.00	\$1,960.00	10.00%
520100	20-111-00000	PROFESSIONAL DEVELOPMENT	525.00	525.00	525.00	25.44	575.00	\$50.00	9.52%
520200	20-111-00000	MILEAGE & MEETINGS	6,500.00	3,369.41	6,500.00	2,358.82	6,500.00	\$0.00	0.00%
520650	20-111-00000	MOBILE COMMUNICATIONS	8,610.00	5,875.58	7,500.00	6,768.61	7,500.00	\$0.00	0.00%
Total Expenditures			247,938.00	231,840.02	254,075.00	248,988.13	382,970.00	\$128,895.00	50.73%
Net Expenditures			247,938.00	231,840.02	254,075.00	248,988.13	382,970.00	\$128,895.00	50.73%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 112 CHIEF ADMINISTRATIVE OFFICER									
Revenue									
330300	20-112-00000	COST SHARING	98,820.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
Total Revenue			98,820.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
Expense									
510010	20-112-00000	SALARIES/WAGES	385,848.00	302,703.25	365,050.00	392,681.10	310,218.00	-\$54,832.00	-15.02%
510020	20-112-00000	OTHER SALARIES	0.00	1,656.26	0.00	-5,278.30	0.00	\$0.00	0.00%
510040	20-112-00000	PART-TIME	7,920.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
510200	20-112-00000	EMPLOYEE BENEFITS	111,450.00	80,137.75	102,675.00	97,699.31	86,850.00	-\$15,825.00	-15.41%
520010	20-112-00000	OFFICE EQUIP/SUPPLIES	400.00	765.65	400.00	788.79	600.00	\$200.00	50.00%
520020	20-112-00000	POSTAGE	100.00	16.70	100.00	7.84	100.00	\$0.00	0.00%
520050	20-112-00000	ADVERTISING	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
520060	20-112-00000	CITY PROMOTIONS	300.00	0.00	5,300.00	3,101.00	25,300.00	\$20,000.00	377.36%
520090	20-112-00000	CONFERENCES/CONVENTIONS	4,000.00	8,407.42	5,700.00	6,373.08	6,270.00	\$570.00	10.00%
520100	20-112-00000	PROFESSIONAL DEVELOPMENT	700.00	700.00	7,000.00	1,369.73	7,700.00	\$700.00	10.00%
520110	20-112-00000	MEMBERSHIPS	1,500.00	4,998.06	1,500.00	1,837.72	3,185.00	\$1,685.00	112.33%
520200	20-112-00000	MILEAGE & MEETINGS	2,200.00	4,357.18	3,000.00	10,258.65	10,000.00	\$7,000.00	233.33%
520220	20-112-00000	CAR ALLOWANCE	4,800.00	4,800.00	4,800.00	4,840.00	4,800.00	\$0.00	0.00%
520250	20-112-00000	MISCELLANEOUS	1,500.00	965.98	1,500.00	625.95	1,500.00	\$0.00	0.00%
520470	20-112-00000	CONTINGENCIES	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%
520650	20-112-00000	MOBILE COMMUNICATIONS	1,300.00	460.52	1,300.00	615.44	1,300.00	\$0.00	0.00%
530000	20-112-00000	OUTSIDE CONSULTING	22,000.00	15,550.52	22,000.00	21,680.94	22,000.00	\$0.00	0.00%
540000	20-112-00000	OUTSIDE CONTRACTS	300.00	249.25	300.00	249.11	300.00	\$0.00	0.00%
580090	20-112-00000	INTERDEPT RECOVERIES	-17,225.00	-17,225.04	-17,225.00	-17,225.04	-17,225.00	\$0.00	0.00%
Total Expenditures			577,193.00	458,543.50	553,500.00	569,625.32	512,998.00	-\$40,502.00	-7.32%
Net Expenditures			478,373.00	458,543.50	553,500.00	569,625.32	512,998.00	-\$40,502.00	-7.32%

OPERATING BUDGET

					2018 vs 2019 Budget	
2017	2017	2018	2018	2019	Increase/ (Decrease)	
Budget	Actual	Budget	Actual	Budget	\$	%

Department:	120	CLERKS						
--------------------	------------	---------------	--	--	--	--	--	--

Revenue

320230	20-120-00000	FEE/SC - MARRIAGE ADMIN FEE	13,000.00	14,646.27	13,000.00	15,333.69	13,000.00	\$0.00	0.00%
320290	20-120-00000	FEE/SC - BURIAL PERMITS	10,000.00	10,500.00	10,000.00	9,420.00	10,000.00	\$0.00	0.00%
320310	20-120-00000	FEE/SC - PHOTOCOPYING	500.00	1,460.55	1,500.00	969.05	1,500.00	\$0.00	0.00%
320320	20-120-00000	FEE/SC - COMMISSIONERS	3,000.00	3,634.08	3,000.00	3,662.58	3,000.00	\$0.00	0.00%
320460	20-120-00000	FEE/SC - MISCELLANEOUS	2,000.00	252.05	2,000.00	1,556.55	2,000.00	\$0.00	0.00%
320720	20-120-00000	FEE/SC- ELECTIONS	0.00	0.00	0.00	178.20	0.00	\$0.00	0.00%
340020	20-120-00000	LIC - BINGO/LOTTERY	45,000.00	50,658.52	45,000.00	52,642.23	50,000.00	\$5,000.00	11.11%
340030	20-120-00000	LIC - MARRIAGE	30,000.00	34,875.00	32,000.00	36,625.00	35,000.00	\$3,000.00	9.38%
Total Revenue			103,500.00	116,026.47	106,500.00	120,387.30	114,500.00	\$8,000.00	7.51%

Expense

510010	20-120-00000	SALARIES/WAGES	410,228.00	374,726.21	435,375.00	392,361.18	461,035.00	\$25,660.00	5.89%
510020	20-120-00000	OTHER SALARIES	0.00	4,563.24	0.00	14,730.11	0.00	\$0.00	0.00%
510040	20-120-00000	PART-TIME	7,920.00	45,179.05	0.00	70,895.51	0.00	\$0.00	0.00%
510100	20-120-00000	OVERTIME	1,000.00	2,841.54	1,034.00	7,830.12	1,050.00	\$16.00	1.55%
510200	20-120-00000	EMPLOYEE BENEFITS	150,350.00	147,698.20	146,250.00	149,444.16	154,100.00	\$7,850.00	5.37%
520010	20-120-00000	OFFICE EQUIP/SUPPLIES	5,000.00	3,912.85	5,000.00	5,471.10	5,000.00	\$0.00	0.00%
520020	20-120-00000	POSTAGE	2,700.00	1,388.88	2,000.00	1,621.37	2,000.00	\$0.00	0.00%
520060	20-120-00000	CITY PROMOTIONS	7,500.00	0.00	7,500.00	6,385.08	7,500.00	\$0.00	0.00%
520090	20-120-00000	CONFERENCES/CONVENTIONS	4,000.00	0.00	4,000.00	0.00	4,400.00	\$400.00	10.00%
520100	20-120-00000	PROFESSIONAL DEVELOPMENT	3,250.00	3,250.00	3,250.00	504.18	3,575.00	\$325.00	10.00%
520110	20-120-00000	MEMBERSHIPS	1,175.00	1,296.42	1,175.00	2,671.74	1,295.00	\$120.00	10.21%
520200	20-120-00000	MILEAGE & MEETINGS	500.00	779.34	1,000.00	167.82	1,000.00	\$0.00	0.00%
520220	20-120-00000	CAR ALLOWANCE	1,200.00	1,200.00	1,200.00	1,210.00	1,200.00	\$0.00	0.00%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	120	CLERKS									
520240	20-120-00000	MEAL ALLOWANCE	100.00	16.21	100.00	72.06	100.00	\$0.00	0.00%		
520250	20-120-00000	MISCELLANEOUS	250.00	392.39	250.00	101.76	250.00	\$0.00	0.00%		
520260	20-120-00000	ELECTIONS	4,000.00	2,187.84	0.00	0.00	0.00	\$0.00	0.00%		
520270	20-120-00000	LEASES - PROPERTY	2,500.00	2,490.07	2,500.00	2,529.75	2,500.00	\$0.00	0.00%		
520650	20-120-00000	MOBILE COMMUNICATIONS	2,000.00	754.72	1,000.00	970.90	1,000.00	\$0.00	0.00%		
540000	20-120-00000	OUTSIDE CONTRACTS	1,000.00	332.63	1,000.00	332.47	1,000.00	\$0.00	0.00%		
550000	20-120-00000	MARRIAGE LIC SUPPLIES	15,000.00	14,400.00	15,000.00	14,400.00	15,000.00	\$0.00	0.00%		
550010	20-120-00000	DUPLICATING SUPPLIES	6,000.00	7,760.79	6,000.00	12,893.92	6,000.00	\$0.00	0.00%		
550110	20-120-00000	AWARDS	7,000.00	9,346.79	7,000.00	7,662.98	7,000.00	\$0.00	0.00%		
550350	20-120-00000	PRINTING	500.00	0.00	500.00	0.00	500.00	\$0.00	0.00%		
580500	20-120-00000	TRANSFER TO RESERVES	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	\$0.00	0.00%		
Total Expenditures			673,173.00	664,517.17	681,134.00	732,256.21	715,505.00	\$34,371.00	5.05%		
Net Expenditures			569,673.00	548,490.70	574,634.00	611,868.91	601,005.00	\$26,371.00	4.59%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 125 COMMUNICATIONS									
Revenue									
320200	20-125-00000	OTHER MUNICIPAL GRANTS	0.00	-15.00	0.00	0.00	0.00	\$0.00	0.00%
320480	20-125-00000	FEE-SC- ADVERTISING	0.00	23,031.00	20,000.00	23,638.79	25,000.00	\$5,000.00	25.00%
320800	20-125-00000	FEE-SC - PROMOTIONAL ITEMS	0.00	595.58	0.00	0.00	0.00	\$0.00	0.00%
Total Revenue			0.00	23,611.58	20,000.00	23,638.79	25,000.00	\$5,000.00	25.00%
Expense									
510010	20-125-00000	SALARIES/WAGES	58,246.00	57,538.47	60,245.00	59,531.43	118,910.00	\$58,665.00	97.38%
510020	20-125-00000	OTHER SALARIES	0.00	0.00	0.00	705.60	0.00	\$0.00	0.00%
510040	20-125-00000	PART-TIME	0.00	20,217.15	0.00	973.43	0.00	\$0.00	0.00%
510200	20-125-00000	EMPLOYEE BENEFITS	21,650.00	23,907.66	22,100.00	22,812.80	44,175.00	\$22,075.00	99.89%
520010	20-125-00000	OFFICE EQUIP/SUPPLIES	100.00	46.30	100.00	274.55	100.00	\$0.00	0.00%
520020	20-125-00000	POSTAGE	0.00	13.94	0.00	11.15	0.00	\$0.00	0.00%
520050	20-125-00000	ADVERTISING	52,000.00	50,794.59	52,000.00	44,850.25	64,000.00	\$12,000.00	23.08%
520060	20-125-00000	CITY PROMOTIONS	0.00	1,502.31	0.00	0.00	0.00	\$0.00	0.00%
520100	20-125-00000	PROFESSIONAL DEVELOPMENT	750.00	750.00	750.00	1,396.09	825.00	\$75.00	10.00%
520110	20-125-00000	MEMBERSHIPS	0.00	0.00	0.00	0.00	400.00	\$400.00	100.00%
520200	20-125-00000	MILEAGE & MEETINGS	200.00	136.63	200.00	64.19	200.00	\$0.00	0.00%
520240	20-125-00000	MEAL ALLOWANCE	0.00	0.00	0.00	7.99	0.00	\$0.00	0.00%
520650	20-125-00000	MOBILE COMMUNICATIONS	700.00	259.87	500.00	247.34	500.00	\$0.00	0.00%
530570	20-125-00000	SPECIAL EVENTS	2,500.00	401.31	2,500.00	923.28	2,500.00	\$0.00	0.00%
540000	20-125-00000	OUTSIDE CONTRACTS	12,500.00	6,026.66	12,500.00	10,877.69	12,500.00	\$0.00	0.00%
Total Expenditures			148,646.00	161,594.89	150,895.00	142,675.79	244,110.00	\$93,215.00	61.77%
Net Expenditures			148,646.00	137,983.31	130,895.00	119,037.00	219,110.00	\$88,215.00	67.39%

OPERATING BUDGET

					2018 vs 2019 Budget	
2017	2017	2018	2018	2019	Increase/ (Decrease)	
Budget	Actual	Budget	Actual	Budget	\$	%

Department:	130	FINANCE
--------------------	------------	----------------

Revenue			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	\$	%
320340	20-130-00000	FEE/SC - TAX REGISTER	35,000.00	51,200.00	35,000.00	29,300.00	40,000.00	\$5,000.00	14.29%
320350	20-130-00000	FEE/SC - TAX/WTR CERT	22,000.00	30,240.00	25,000.00	27,605.00	27,500.00	\$2,500.00	10.00%
320460	20-130-00000	FEE/SC - MISCELLANEOUS	3,000.00	4,503.13	3,000.00	6,184.01	4,000.00	\$1,000.00	33.33%
320470	20-130-00000	FEE/SC - ACCT ADMIN	18,500.00	29,840.00	25,000.00	27,800.00	26,000.00	\$1,000.00	4.00%
320870	20-130-00000	FEE/SC - ADD TO TAX ROLL	28,000.00	27,025.00	29,000.00	29,200.00	29,000.00	\$0.00	0.00%
320880	20-130-00000	FEE/SC - TAXES VERBAL REQUEST	36,200.00	43,175.00	40,000.00	38,400.00	40,000.00	\$0.00	0.00%
330020	20-130-00000	NSF CHARGES	10,000.00	7,050.00	10,000.00	7,362.06	10,000.00	\$0.00	0.00%
330360	20-130-00000	MISCELLANEOUS	1,500.00	4.29	1,500.00	0.00	1,500.00	\$0.00	0.00%
Total Revenue			154,200.00	193,037.42	168,500.00	165,851.07	178,000.00	\$9,500.00	5.64%

Expense			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	\$	%
510010	20-130-00000	SALARIES/WAGES	990,853.00	950,458.48	953,108.00	921,845.44	979,304.00	\$26,196.00	2.75%
510020	20-130-00000	OTHER SALARIES	0.00	1,212.90	0.00	9,891.56	0.00	\$0.00	0.00%
510040	20-130-00000	PART-TIME	30,322.00	95,063.21	23,164.00	48,595.61	23,511.00	\$347.00	1.50%
510100	20-130-00000	OVERTIME	1,500.00	1,091.09	1,500.00	5,947.29	1,523.00	\$23.00	1.53%
510200	20-130-00000	EMPLOYEE BENEFITS	333,950.00	331,083.19	318,975.00	351,128.05	326,650.00	\$7,675.00	2.41%
520010	20-130-00000	OFFICE EQUIP/SUPPLIES	13,850.00	13,157.63	13,850.00	16,006.70	13,850.00	\$0.00	0.00%
520020	20-130-00000	POSTAGE	29,450.00	19,573.15	29,450.00	17,602.51	28,000.00	-\$1,450.00	-4.92%
520060	20-130-00000	CITY PROMOTIONS	0.00	0.00	2,000.00	2,000.00	2,000.00	\$0.00	0.00%
520090	20-130-00000	CONFERENCES/CONVENTIONS	3,700.00	10,200.01	3,700.00	18,666.77	4,070.00	\$370.00	10.00%
520100	20-130-00000	PROFESSIONAL DEVELOPMENT	6,120.00	6,120.00	6,800.00	3,638.63	7,480.00	\$680.00	10.00%
520110	20-130-00000	MEMBERSHIPS	5,705.00	6,036.43	5,705.00	7,132.35	6,275.00	\$570.00	9.99%
520200	20-130-00000	MILEAGE & MEETINGS	2,000.00	2,657.81	2,000.00	1,710.17	3,000.00	\$1,000.00	50.00%
520220	20-130-00000	CAR ALLOWANCE	2,400.00	2,400.00	4,800.00	4,840.00	4,800.00	\$0.00	0.00%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 130 FINANCE									
520240	20-130-00000	MEAL ALLOWANCE	500.00	486.30	500.00	430.40	500.00	\$0.00	0.00%
520340	20-130-00000	BANK SERVICE CHARGES	11,000.00	7,174.84	12,000.00	8,263.02	8,000.00	-\$4,000.00	-33.33%
520650	20-130-00000	MOBILE COMMUNICATIONS	2,160.00	1,478.50	1,700.00	1,772.20	1,700.00	\$0.00	0.00%
540000	20-130-00000	OUTSIDE CONTRACTS	35,000.00	4,694.65	35,000.00	40,356.76	35,000.00	\$0.00	0.00%
550020	20-130-00000	BILLING SUPPLIES	47,800.00	48,590.35	47,800.00	45,431.92	49,000.00	\$1,200.00	2.51%
550030	20-130-00000	ARMOURED CAR SERVICES	9,800.00	8,470.22	9,800.00	8,724.39	9,800.00	\$0.00	0.00%
550040	20-130-00000	AUDIT FEES	44,200.00	44,200.00	36,880.00	36,880.00	36,880.00	\$0.00	0.00%
580090	20-130-00000	INTERDEPT RECOVERIES	-217,468.00	-217,467.84	-227,829.00	-227,829.12	-236,500.00	-\$8,671.00	3.81%
Total Expenditures			1,352,842.00	1,336,680.92	1,280,903.00	1,323,034.65	1,304,843.00	\$23,940.00	1.87%
Net Expenditures			1,198,642.00	1,143,643.50	1,112,403.00	1,157,183.58	1,126,843.00	\$14,440.00	1.30%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/(Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 131 INFORMATION SERVICES									
Expense									
510010	20-131-00000	SALARIES/WAGES	503,179.00	504,284.65	518,124.00	502,138.79	523,005.00	\$4,881.00	0.94%
510020	20-131-00000	OTHER SALARIES	0.00	-2,062.52	0.00	-960.77	0.00	\$0.00	0.00%
51010	20-131-00000	OVERTIME	0.00	0.00	0.00	2,388.82	0.00	\$0.00	0.00%
510200	20-131-00000	EMPLOYEE BENEFITS	170,550.00	171,569.01	174,175.00	167,717.09	171,825.00	-\$2,350.00	-1.35%
520010	20-131-00000	OFFICE EQUIP/SUPPLIES	32,000.00	34,374.92	32,000.00	35,662.30	32,000.00	\$0.00	0.00%
520020	20-131-00000	POSTAGE	50.00	30.50	50.00	5.24	50.00	\$0.00	0.00%
520090	20-131-00000	CONFERENCES/CONVENTIONS	3,000.00	3,319.48	3,000.00	3,632.78	3,300.00	\$300.00	10.00%
520100	20-131-00000	PROFESSIONAL DEVELOPMENT	6,000.00	6,000.00	6,000.00	4,975.05	6,600.00	\$600.00	10.00%
520110	20-131-00000	MEMBERSHIPS	1,000.00	1,019.82	1,000.00	1,293.46	1,100.00	\$100.00	10.00%
520200	20-131-00000	MILEAGE & MEETINGS	500.00	76.83	500.00	0.00	500.00	\$0.00	0.00%
520240	20-131-00000	MEAL ALLOWANCE	50.00	0.00	50.00	0.00	50.00	\$0.00	0.00%
520630	20-131-00000	UTILITIES - PHONE/FAX	56,000.00	57,009.63	56,000.00	65,879.08	56,000.00	\$0.00	0.00%
520650	20-131-00000	MOBILE COMMUNICATIONS	2,400.00	1,721.89	2,000.00	1,845.43	2,000.00	\$0.00	0.00%
520660	20-131-00000	DATA LINES	19,000.00	17,432.91	19,000.00	17,141.15	19,000.00	\$0.00	0.00%
540000	20-131-00000	OUTSIDE CONTRACTS	9,000.00	51,782.07	112,030.00	92,102.63	114,330.00	\$2,300.00	2.05%
540270	20-131-00000	CNTRCT - SOFTWARE SUPPORT	263,675.00	256,973.68	450,376.00	420,211.10	524,096.00	\$73,720.00	16.37%
560150	20-131-00000	CAPITAL EQUIP & VEHICLES	120,000.00	109,349.92	120,000.00	127,216.00	180,000.00	\$60,000.00	50.00%
580090	20-131-00000	INTERDEPT RECOVERIES	-52,537.00	-52,536.96	-54,322.00	-54,322.08	-54,667.00	-\$345.00	0.64%
Total Expenditures			1,133,867.00	1,160,345.83	1,439,983.00	1,386,926.07	1,579,189.00	\$139,206.00	9.67%
Net Expenditures			1,133,867.00	1,160,345.83	1,439,983.00	1,386,926.07	1,579,189.00	\$139,206.00	9.67%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 134 TAXATION & GENERAL REVENUE											
Revenue											
310010	20-134-00000	TAXES	37,483,067.00	37,483,068.80	38,945,555.00	38,945,570.37	41,997,713.00	\$3,052,158.00	7.84%		
310100	20-134-00000	LOCAL IMPROVEMENTS	31.00	19.00	19.00	19.00	19.00	\$0.00	0.00%		
310130	20-134-00000	BUS IMPROVEMENT AREAS	129,900.00	137,424.00	129,900.00	151,200.36	154,224.00	\$24,324.00	18.73%		
310210	20-134-00000	TAXES - SUPPLEMENTAL	250,000.00	438,541.79	300,000.00	549,375.36	300,000.00	\$0.00	0.00%		
310300	20-134-00000	PIL - GVMT SERVICES	82,700.00	82,828.40	82,700.00	81,748.03	82,000.00	-\$700.00	-0.85%		
310310	20-134-00000	PIL - PWC & CANADA POST	19,200.00	20,941.91	21,000.00	18,982.69	21,000.00	\$0.00	0.00%		
310320	20-134-00000	PIL - CANADA ENT. SLSA	34,000.00	35,680.72	35,600.00	36,820.46	38,000.00	\$2,400.00	6.74%		
310340	20-134-00000	PIL - ONTARIO HYDRO	87,500.00	88,687.52	88,600.00	89,617.02	88,600.00	\$0.00	0.00%		
310350	20-134-00000	PIL - REGION	232,000.00	294,306.06	294,000.00	316,198.34	310,000.00	\$16,000.00	5.44%		
310360	20-134-00000	PIL - WELLAND HYDRO	47,650.00	41,105.96	41,000.00	40,175.31	41,000.00	\$0.00	0.00%		
310380	20-134-00000	PIL - NIAGARA COLLEGE	227,000.00	220,598.66	227,000.00	247,845.30	250,000.00	\$23,000.00	10.13%		
310390	20-134-00000	PIL - HOSPITAL	16,500.00	16,900.54	16,500.00	17,068.78	21,500.00	\$5,000.00	30.30%		
310410	20-134-00000	PIL - RAILWAYS(ACREAGE)	40,000.00	40,159.76	40,000.00	42,238.30	42,000.00	\$2,000.00	5.00%		
320010	20-134-00000	UNCONDITIONAL GRANTS ONT	4,617,800.00	4,617,800.00	4,426,000.00	4,426,000.00	3,856,875.00	-\$569,125.00	-12.86%		
320040	20-134-00000	FEDERAL GRANTS	1,539,344.00	1,539,343.63	1,612,645.00	1,612,645.71	1,586,372.00	-\$26,273.00	-1.63%		
320050	20-134-00000	ONTARIO SPECIFIC GRANTS	424,299.00	424,299.00	602,285.00	602,285.00	936,063.00	\$333,778.00	55.42%		
320150	20-134-00000	OTHER GRANTS	673,897.00	684,200.00	673,897.00	673,897.00	732,955.00	\$59,058.00	8.76%		
320300	20-134-00000	FEE/SC - LTR COMPLIANCE	10,000.00	17,395.00	11,000.00	16,200.00	11,000.00	\$0.00	0.00%		
320770	20-134-00000	DISCOUNTS	0.00	914.00	500.00	814.97	500.00	\$0.00	0.00%		
330050	20-134-00000	PEN/INTEREST ON TAXES	1,400,000.00	1,130,232.28	1,200,000.00	1,100,691.49	1,100,000.00	-\$100,000.00	-8.33%		
330060	20-134-00000	INTEREST INCOME	3,000.00	-4,699.60	10,000.00	1,579.31	10,000.00	\$0.00	0.00%		
330080	20-134-00000	PROVINCIAL OFFENCES ACT	70,300.00	43,677.76	65,000.00	39,301.34	50,000.00	-\$15,000.00	-23.08%		
330090	20-134-00000	SUBSIDIARY INVESTMENT	843,750.00	843,747.00	843,750.00	843,747.00	843,750.00	\$0.00	0.00%		
330100	20-134-00000	INVESTMENT INCOME	40,000.00	176,025.42	280,000.00	581,764.86	280,000.00	\$0.00	0.00%		
330120	20-134-00000	DIVIDEND INCOME	500,000.00	500,000.00	500,000.00	500,000.00	600,000.00	\$100,000.00	20.00%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department:	134	TAXATION & GENERAL REVENUE							
330360	20-134-00000	MISCELLANEOUS	27,000.00	110,143.18	77,000.00	138,684.92	77,000.00	\$0.00	0.00%
33038	20-125-00000	PREMIUM REFUNDS	0.00	0.00	0.00	685,952.54	0.00	\$0.00	0.00%
330400	20-134-00000	RENTS & LEASES	16,000.00	14,878.66	34,200.00	47,890.92	38,105.00	\$3,905.00	11.42%
350510	20-134-00000	RES FUND - SICK LEAVE	50,000.00	0.00	50,000.00	50,000.00	40,304.00	-\$9,696.00	-19.39%
350690	20-134-00000	EMPLOYEE BENEFITS	0.00	0.00	39,321.00	39,321.00	250,000.00	\$210,679.00	535.79%
Total Revenue			48,864,938.00	48,998,219.45	50,647,472.00	51,897,635.38	53,758,980.00	\$3,111,508.00	6.14%
Net Revenue			48,864,938.00	48,998,219.45	50,647,472.00	51,897,635.38	53,758,980.00	\$3,111,508.00	6.14%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department:	135	GENERAL EXPENDITURES							
Expense									
510200	20-135-00000	EMPLOYEE BENEFITS	217,275.00	268,964.58	218,200.00	284,449.46	226,625.00	\$8,425.00	3.86%
520060	20-135-00000	CITY PROMOTIONS	30,000.00	29,925.81	30,000.00	26,726.67	50,000.00	\$20,000.00	66.67%
520110	20-135-00000	MEMBERSHIPS	16,725.00	11,522.53	15,825.00	31,150.09	17,405.00	\$1,580.00	9.98%
520120	20-135-00000	UNCOLLECTIBLE ACCOUNTS	10,000.00	1,173.93	10,000.00	10,000.00	10,000.00	\$0.00	0.00%
520250	20-135-00000	MISCELLANEOUS	0.00	36,831.75	0.00	5,309.72	0.00	\$0.00	0.00%
520310	20-135-00000	PENSIONERS RET ALLOWANCE	225.00	212.56	225.00	212.56	225.00	\$0.00	0.00%
520330	20-135-00000	INTEREST CHARGES	6,000.00	459.72	0.00	0.00	0.00	\$0.00	0.00%
520340	20-135-00000	BANK SERVICE CHARGES	12,000.00	6,861.14	12,000.00	7,037.67	10,000.00	-\$2,000.00	-16.67%
520350	20-135-00000	TAX REGISTRATION	10,000.00	13,136.13	7,000.00	4,488.17	7,000.00	\$0.00	0.00%
520370	20-135-00000	SICK LEAVE PAYOUTS	100,000.00	81,360.01	50,000.00	117,352.63	87,342.00	\$37,342.00	74.68%
520420	20-135-00000	TAXES - CITY OWNED PROP	2,300.00	1,330.41	2,300.00	21,441.85	2,300.00	\$0.00	0.00%
520430	20-135-00000	TAX W/O - CURRENT	687,045.00	430,852.36	717,220.00	419,663.99	717,220.00	\$0.00	0.00%
520440	20-135-00000	TAX W/O - PRIOR YEARS	880,000.00	1,507,627.86	880,000.00	546,442.06	880,000.00	\$0.00	0.00%
520450	20-135-00000	TAX W/O - PEN/INTEREST	96,000.00	415,367.54	96,000.00	29,032.59	96,000.00	\$0.00	0.00%
520460	20-135-00000	TAX W/O - RECOVERIES	-1,033,000.00	-1,542,639.40	-1,033,000.00	-391,865.73	-1,033,000.00	\$0.00	0.00%
520470	20-135-00000	CONTINGENCIES	1,058,911.00	1,058,911.00	1,394,862.00	1,394,862.00	1,497,363.00	\$102,501.00	7.35%
520510	20-135-00000	B.I.A. AREAS	129,900.00	137,424.00	129,900.00	151,200.00	154,224.00	\$24,324.00	18.73%
520700	20-135-00000	INS - FIRE	105,876.00	132,965.28	146,000.00	147,899.72	119,000.00	-\$27,000.00	-18.49%
520730	20-135-00000	INS - LIABILITY	342,713.00	354,653.64	390,000.00	368,341.84	331,000.00	-\$59,000.00	-15.13%
520740	20-135-00000	INS - DEDUCTIBLE	315,000.00	221,689.05	315,000.00	336,601.69	315,000.00	\$0.00	0.00%
530000	20-135-00000	OUTSIDE CONSULTING	40,000.00	30,528.00	40,000.00	40,000.00	40,000.00	\$0.00	0.00%
540170	20-135-00000	CNTRCT-GARBAGE COLLECTION	5,000.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
540520	20-135-00000	TRSF TO MEDICAL RECRUIT PRGM	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	\$0.00	0.00%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department:	135	GENERAL EXPENDITURES							
580200	20-135-00000	TRANSFER TO CAPITAL	3,628,929.00	3,628,929.00	3,956,915.00	3,956,916.00	5,080,693.00	\$1,123,778.00	28.40%
580510	20-135-00000	TRANSFER TO RESERVE FUND	2,433,241.00	2,443,543.63	2,506,541.00	3,191,880.25	2,460,270.00	-\$46,271.00	-1.85%
580880	20-135-00000	IO - INTEREST	231,884.00	226,168.98	209,095.00	209,207.55	191,760.00	-\$17,335.00	-8.29%
580890	20-135-00000	IO - PRINCIPAL	657,431.00	606,438.26	609,179.00	609,179.12	612,000.00	\$2,821.00	0.46%
580900	20-135-00000	DEBT CHGS - INTEREST	785,758.00	746,290.41	722,492.00	722,492.00	913,398.00	\$190,906.00	26.42%
580910	20-135-00000	DEBT CHGS - PRINCIPAL	3,673,762.00	3,438,420.86	3,755,679.00	3,755,679.00	3,831,020.00	\$75,341.00	2.01%
580920	20-135-00000	OTHER DEBT INTEREST	0.00	-19,001.69	0.00	-49,555.24	0.00	\$0.00	0.00%
Total Expenditures			14,467,975.00	14,294,947.35	15,206,433.00	15,971,145.66	16,641,845.00	\$1,435,412.00	9.44%
Net Expenditures			14,467,975.00	14,294,947.35	15,206,433.00	15,971,145.66	16,641,845.00	\$1,435,412.00	9.44%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department: 139 GRANTS									
Expense									
530590	20-139-00000	ROSE FESTIVAL	39,479.00	39,479.00	0.00	0.00	0.00	\$0.00	0.00%
540530	20-139-00000	AIRPORT	90,035.00	90,035.00	41,820.00	41,820.00	71,406.00	\$29,586.00	70.75%
540550	20-139-00000	WELLAND PUBLIC LIBRARY	2,081,017.00	2,051,017.00	2,131,017.00	2,131,017.00	2,167,475.00	\$36,458.00	1.71%
540560	20-139-00000	PERMISSIVE GRANTS	176,928.00	175,465.00	276,142.00	272,420.14	276,142.00	\$0.00	0.00%
540570	20-139-00000	WAIVING OF FEES	46,500.00	32,313.46	0.00	0.00	0.00	\$0.00	0.00%
540610	20-139-00000	WEL HISTORICAL MUSEUM	230,524.00	230,524.00	225,834.00	225,834.00	228,731.00	\$2,897.00	1.28%
540620	20-139-00000	NIAGARA COLLEGE	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%
540640	20-139-00000	WEL CTY GEN HOSPITAL	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	\$0.00	0.00%
540670	20-139-000000	FOUNDATION FONDS FOYER RIC	0.00	0.00	0.00	0.00	100,000.00	\$100,000.00	100.00%
540680	20-139-00000	HERITAGE WELLAND (L.A.C.A.C.)	13,235.00	13,235.00	0.00	0.00	0.00	\$0.00	0.00%
Total Expenditures			2,752,718.00	2,707,068.46	2,749,813.00	2,746,091.14	2,918,754.00	\$168,941.00	6.14%
Net Expenditures			2,752,718.00	2,707,068.46	2,749,813.00	2,746,091.14	2,918,754.00	\$168,941.00	6.14%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 140 LEGAL									
Revenue									
320360	20-140-00000	FEE/SC - LEGAL FEES	0.00	1,923.90	0.00	662.50	0.00	\$0.00	0.00%
Total Revenue			0.00	1,923.90	0.00	662.50	0.00	0.00	0.00
Expense									
510010	20-140-00000	SALARIES/WAGES	70,308.00	70,822.21	162,698.00	73,002.80	165,813.00	\$3,115.00	1.91%
510200	20-140-00000	EMPLOYEE BENEFITS	23,475.00	23,679.27	29,050.00	24,825.44	29,475.00	\$425.00	1.46%
520010	20-140-00000	OFFICE EQUIP/SUPPLIES	600.00	706.22	600.00	1,087.40	600.00	\$0.00	0.00%
520020	20-140-00000	POSTAGE	300.00	229.23	300.00	301.23	300.00	\$0.00	0.00%
520090	20-140-00000	CONFERENCES/CONVENTIONS	500.00	151.62	500.00	0.00	550.00	\$50.00	10.00%
520100	20-140-00000	PROFESSIONAL DEVELOPMENT	1,000.00	1,000.00	1,000.00	443.79	1,100.00	\$100.00	10.00%
520110	20-140-00000	MEMBERSHIPS	375.00	381.17	375.00	0.00	415.00	\$40.00	10.67%
520200	20-140-00000	MILEAGE & MEETINGS	200.00	24.31	200.00	0.00	200.00	\$0.00	0.00%
520280	20-140-00000	COMMITTEE MEMBER FEES	0.00	81.51	0.00	0.00	0.00	\$0.00	0.00%
520580	20-140-00000	TITLE SEARCH/LAND FEES	5,000.00	4,839.38	5,000.00	6,360.62	5,000.00	\$0.00	0.00%
540000	20-140-00000	OUTSIDE CONTRACTS	300.00	1,197.52	300.00	332.47	300.00	\$0.00	0.00%
550210	20-140-00000	LEGAL - RETAINER	80,000.00	55,481.59	0.00	68,604.55	0.00	\$0.00	0.00%
550220	20-140-00000	OUTSIDE LEGAL COSTS	90,000.00	156,817.94	60,000.00	167,360.48	60,000.00	\$0.00	0.00%
Total Expenditures			272,058.00	315,411.97	260,023.00	342,318.78	263,753.00	\$3,730.00	1.43%
Net Expenditures			272,058.00	313,488.07	260,023.00	341,656.28	263,753.00	\$3,730.00	1.43%

OPERATING BUDGET

					2018 vs 2019 Budget	
2017	2017	2018	2018	2019	Increase/ (Decrease)	
Budget	Actual	Budget	Actual	Budget	\$	%

Department:	150	HUMAN RESOURCES
--------------------	------------	------------------------

Revenue

330360	20-150-00000	MISCELLANEOUS	0.00	0.00	0.00	7,326.03	0.00	\$0.00	0.00%
Total Revenue			0.00	0.00	0.00	7,326.03	0.00	0.00	0.00

Expense

510010	20-150-00000	SALARIES/WAGES	480,476.00	522,623.19	582,045.00	585,755.17	625,065.00	\$43,020.00	7.39%
510020	20-150-00000	OTHER SALARIES	0.00	5,196.95	0.00	6,389.13	0.00	\$0.00	0.00%
510040	20-150-00000	PART-TIME	7,920.00	24,549.68	100,656.00	119,884.16	180,500.00	\$79,844.00	79.32%
510100	20-150-00000	OVERTIME	0.00	9,075.18	0.00	18,699.80	0.00	\$0.00	0.00%
510200	20-150-00000	EMPLOYEE BENEFITS	149,825.00	162,011.71	192,460.00	232,265.39	213,100.00	\$20,640.00	10.72%
510230	20-150-00000	SELF INSURED EMP BENEFITS	3,000.00	2,148.94	3,000.00	4,150.85	3,000.00	\$0.00	0.00%
510240	20-150-00000	EAP ASSISTANCE PRGM	15,000.00	16,594.16	15,000.00	16,132.02	15,000.00	\$0.00	0.00%
520010	20-150-00000	OFFICE EQUIP/SUPPLIES	3,775.00	1,688.63	3,775.00	3,910.31	3,775.00	\$0.00	0.00%
520020	20-150-00000	POSTAGE	800.00	1,305.68	800.00	1,866.41	800.00	\$0.00	0.00%
520050	20-150-00000	ADVERTISING	26,605.00	36,979.72	26,605.00	26,616.50	26,605.00	\$0.00	0.00%
520060	20-150-00000	CITY PROMOTIONS	10,300.00	7,082.21	10,300.00	8,523.64	10,300.00	\$0.00	0.00%
520090	20-150-00000	CONFERENCES/CONVENTIONS	2,600.00	2,130.87	2,600.00	3,061.34	2,940.00	\$340.00	13.08%
520100	20-150-00000	PROFESSIONAL DEVELOPMENT	6,000.00	10,494.98	7,500.00	7,466.04	8,250.00	\$750.00	10.00%
520110	20-150-00000	MEMBERSHIPS	1,535.00	1,278.11	1,383.00	2,736.25	1,525.00	\$142.00	10.27%
520140	20-150-00000	CORPORATE TRAINING	10,000.00	0.00	10,000.00	3,052.80	20,000.00	\$10,000.00	100.00%
520200	20-150-00000	MILEAGE & MEETINGS	3,000.00	1,688.11	3,000.00	1,511.31	3,000.00	\$0.00	0.00%
520220	20-150-00000	CAR ALLOWANCE	2,400.00	2,400.00	2,400.00	4,840.00	2,400.00	\$0.00	0.00%
520240	20-150-00000	MEAL ALLOWANCE	0.00	24.31	0.00	16.20	0.00	\$0.00	0.00%
520250	20-150-00000	MISCELLANEOUS	1,800.00	417.26	1,800.00	435.13	1,800.00	\$0.00	0.00%

OPERATING BUDGET

					2018 vs 2019 Budget	
2017	2017	2018	2018	2019	Increase/ (Decrease)	
Budget	Actual	Budget	Actual	Budget	\$	%

Department:	150	HUMAN RESOURCES
--------------------	------------	------------------------

520650	20-150-00000	MOBILE COMMUNICATIONS	2,500.00	1,933.85	2,500.00	1,780.78	2,500.00	\$0.00	0.00%
530000	20-150-00000	OUTSIDE CONSULTING	20,000.00	21,501.75	24,000.00	20,721.82	24,000.00	\$0.00	0.00%
540000	20-150-00000	OUTSIDE CONTRACTS	300.00	-312.79	300.00	249.08	300.00	\$0.00	0.00%
550220	20-150-00000	OUTSIDE LEGAL COSTS	90,000.00	101,335.06	90,000.00	106,378.22	90,000.00	\$0.00	0.00%
550300	20-150-00000	UNION NEGOTIATIONS	6,000.00	5,258.01	6,000.00	6,725.08	6,000.00	\$0.00	0.00%
550350	20-150-00000	PRINTING	1,500.00	0.00	1,500.00	1,648.62	1,500.00	\$0.00	0.00%
Total Expenditures			845,336.00	937,405.57	1,087,624.00	1,184,816.05	1,242,360.00	\$154,736.00	14.23%
Net Expenditures			845,336.00	937,405.57	1,087,624.00	1,177,490.02	1,242,360.00	\$154,736.00	14.23%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 210 FIRE									
Revenue									
320370	20-210-00000	FEE/SC - INSPECTION FEES	10,000.00	36,430.72	20,000.00	35,882.50	20,000.00	\$0.00	0.00%
320460	20-210-00000	FEE/SC - MISCELLANEOUS	21,000.00	31,472.37	27,500.00	43,528.05	27,500.00	\$0.00	0.00%
320710	20-210-00000	FEE/SC - SMOKE ALARMS	500.00	1,782.26	1,000.00	1,584.15	1,000.00	\$0.00	0.00%
320850	20-210-00000	FEE/SC - FIREWORKS	500.00	2,331.20	1,000.00	2,170.00	1,000.00	\$0.00	0.00%
330200	20-210-00000	SALE OF EQUIPMENT	0.00	3,421.00	0.00	1,287.00	0.00	\$0.00	0.00%
330360	20-210-00000	MISCELLANEOUS	100.00	100.00	0.00	150.00	0.00	\$0.00	0.00%
Total Revenue			32,100.00	75,537.55	49,500.00	84,601.70	49,500.00	\$0.00	0.00%
Expense									
510010	20-210-00000	SALARIES/WAGES	5,668,101.00	5,527,552.88	5,747,966.00	5,590,160.75	5,776,275.00	\$28,309.00	0.49%
510020	20-210-00000	OTHER SALARIES	0.00	-2,443.48	0.00	807.54	0.00	\$0.00	0.00%
510040	20-210-00000	PART-TIME	7,920.00	5,856.02	0.00	259.18	0.00	\$0.00	0.00%
510100	20-210-00000	OVERTIME	125,000.00	128,474.40	125,000.00	87,697.55	115,000.00	-\$10,000.00	-8.00%
510130	20-210-00000	WSIB	0.00	-44,929.59	0.00	-6,314.35	0.00	\$0.00	0.00%
510200	20-210-00000	EMPLOYEE BENEFITS	1,585,200.00	1,604,504.03	1,614,825.00	1,667,329.58	1,633,075.00	\$18,250.00	1.13%
520010	20-210-00000	OFFICE EQUIP/SUPPLIES	10,000.00	11,916.96	10,000.00	9,332.57	10,000.00	\$0.00	0.00%
520020	20-210-00000	POSTAGE	900.00	1,029.92	900.00	1,322.49	1,250.00	\$350.00	38.89%
520030	20-210-00000	OPERATING EQUIP/SUPPLIES	110,000.00	113,738.40	110,000.00	110,109.38	116,000.00	\$6,000.00	5.45%
520060	20-210-00000	CITY PROMOTIONS	10,500.00	10,937.91	10,500.00	10,717.02	10,500.00	\$0.00	0.00%
520090	20-210-00000	CONFERENCES/CONVENTIONS	4,000.00	3,619.74	4,000.00	4,546.57	4,400.00	\$400.00	10.00%
520100	20-210-00000	PROFESSIONAL DEVELOPMENT	35,000.00	38,721.00	35,000.00	29,809.45	38,500.00	\$3,500.00	10.00%
520110	20-210-00000	MEMBERSHIPS	2,900.00	3,236.97	2,900.00	3,150.20	3,850.00	\$950.00	32.76%
520200	20-210-00000	MILEAGE & MEETINGS	2,000.00	1,074.80	2,000.00	2,381.88	2,000.00	\$0.00	0.00%
520230	20-210-00000	UNIFORMS/CLOTHING	40,000.00	36,282.31	57,000.00	52,392.62	61,000.00	\$4,000.00	7.02%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	210	FIRE									
520250	20-210-00000	MISCELLANEOUS	2,000.00	1,745.73	2,000.00	2,051.26	2,000.00	\$0.00	0.00%		
520580	20-210-00000	TITLE SEARCH/LAND FEES	0.00	505.07	0.00	0.00	0.00	\$0.00	0.00%		
520650	20-210-00000	MOBILE COMMUNICATIONS	15,000.00	14,673.08	15,000.00	15,004.52	15,000.00	\$0.00	0.00%		
540000	20-210-00000	OUTSIDE CONTRACTS	185,000.00	175,448.60	198,000.00	193,628.99	203,000.00	\$5,000.00	2.53%		
550110	20-210-00000	AWARDS	1,500.00	244.56	1,500.00	1,293.12	1,500.00	\$0.00	0.00%		
550220	20-210-00000	OUTSIDE LEGAL COSTS	1,500.00	791.06	1,500.00	2,255.55	1,500.00	\$0.00	0.00%		
550360	20-210-00000	VOLUNTEERS	220,000.00	234,774.80	230,000.00	234,061.91	249,000.00	\$19,000.00	8.26%		
560150	20-210-00000	CAPITAL EQUIP & VEHICLES	120,000.00	120,585.26	120,000.00	120,000.00	126,000.00	\$6,000.00	5.00%		
580510	20-210-00000	TRANSFER TO RESERVE FUND	350,000.00	350,000.00	350,000.00	350,000.00	350,000.00	\$0.00	0.00%		
Total Expenditures			8,496,521.00	8,338,340.43	8,638,091.00	8,481,997.78	8,719,850.00	\$81,759.00	0.95%		
Net Expenditures			8,464,421.00	8,262,802.88	8,588,591.00	8,397,396.08	8,670,350.00	\$81,759.00	0.95%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 305 ENGINEERING - SURVEY									
Revenue									
320810	20-305-00000	FEE/SC - ENG REVIEW/INSPECTION	25,484.00	41,263.45	25,484.00	23,067.83	0.00	-\$25,484.00	-100.00%
Total Revenue			25,484.00	41,263.45	25,484.00	23,067.83	0.00	-\$25,484.00	-100.00%
Expense									
510010	20-305-00000	SALARIES/WAGES	555,472.00	437,769.66	572,156.00	441,550.43	0.00	-\$572,156.00	-100.00%
510020	20-305-00000	OTHER SALARIES	0.00	832.70	0.00	-9,334.06	0.00	\$0.00	0.00%
510040	20-305-00000	PART-TIME	22,153.00	57,623.28	0.00	47,362.44	0.00	\$0.00	0.00%
510100	20-305-00000	OVERTIME	54,980.00	50,853.47	56,849.00	68,982.92	0.00	-\$56,849.00	-100.00%
510200	20-305-00000	EMPLOYEE BENEFITS	185,025.00	155,846.78	187,000.00	167,643.78	0.00	-\$187,000.00	-100.00%
520010	20-305-00000	OFFICE EQUIP/SUPPLIES	1,500.00	4,018.45	0.00	0.00	0.00	\$0.00	0.00%
520030	20-305-00000	OPERATING EQUIP/SUPPLIES	6,000.00	8,134.10	0.00	0.00	0.00	\$0.00	0.00%
520090	20-305-00000	CONFERENCES/CONVENTIONS	3,500.00	2,077.42	0.00	0.00	0.00	\$0.00	0.00%
520100	20-305-00000	PROFESSIONAL DEVELOPMENT	6,000.00	6,000.00	0.00	0.00	0.00	\$0.00	0.00%
520110	20-305-00000	MEMBERSHIPS	1,800.00	1,955.28	0.00	0.00	0.00	\$0.00	0.00%
520200	20-305-00000	MILEAGE & MEETINGS	1,000.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
520230	20-305-00000	UNIFORMS/CLOTHING	2,500.00	3,127.65	0.00	0.00	0.00	\$0.00	0.00%
520240	20-305-00000	MEAL ALLOWANCE	1,000.00	1,702.02	0.00	0.00	0.00	\$0.00	0.00%
520650	20-305-00000	MOBILE COMMUNICATIONS	5,250.00	3,247.47	0.00	0.00	0.00	\$0.00	0.00%
580250	20-305-00000	TRANSFER FROM CAPITAL	-802,000.00	-533,429.23	-500,000.00	-499,946.92	0.00	\$500,000.00	-100.00%
Total Expenditures			44,180.00	199,759.05	316,005.00	216,258.59	0.00	-\$316,005.00	-100.00%
Net Expenditures			18,696.00	158,495.60	290,521.00	193,190.76	0.00	-\$290,521.00	-100.00%

OPERATING BUDGET

					2018 vs 2019 Budget	
2017	2017	2018	2018	2019	Increase/ (Decrease)	
Budget	Actual	Budget	Actual	Budget	\$	%

Department:	310	ENGINEERING - ADMINISTRATION
--------------------	------------	-------------------------------------

Revenue			2017	2017	2018	2018	2019	Increase/ (Decrease)	Increase/ (Decrease)
Code	Code	Description	Budget	Actual	Budget	Actual	Budget	\$	%
320050	20-310-00000	ONTARIO SPECIFIC GRANTS	3,000.00	1,395.39	3,000.00	666.55	3,000.00	\$0.00	0.00%
320370	20-310-00000	FEE/SC - INSPECTION FEES	68,000.00	67,806.80	68,000.00	68,663.89	168,549.00	\$100,549.00	147.87%
320380	20-310-00000	FEE/SC - TENDER FEES	3,000.00	2,050.00	3,000.00	2,300.00	3,000.00	\$0.00	0.00%
320390	20-310-00000	FEE/SC - EXTERNAL SERVICES	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
320810	20-310-00000	FEE/SC - ENG REVIEW/INSPECTION	2,000.00	200.00	2,000.00	200.00	37,000.00	\$35,000.00	1750.00%
Total Revenue			77,000.00	71,452.19	77,000.00	71,830.44	212,549.00	\$135,549.00	176.04%

Expense			2017	2017	2018	2018	2019	Increase/ (Decrease)	Increase/ (Decrease)
Code	Code	Description	Budget	Actual	Budget	Actual	Budget	\$	%
510010	20-310-00000	SALARIES/WAGES	1,241,487.00	1,218,775.61	1,192,577.00	1,153,443.79	1,956,901.00	\$764,324.00	64.09%
510020	20-310-00000	OTHER SALARIES	0.00	-10,483.67	0.00	23,547.31	0.00	\$0.00	0.00%
510040	20-310-00000	PART-TIME	18,789.00	9,611.74	0.00	457.97	0.00	\$0.00	0.00%
510100	20-310-00000	OVERTIME	2,249.00	22,012.09	2,325.00	26,534.35	60,062.00	\$57,737.00	2483.31%
510200	20-310-00000	EMPLOYEE BENEFITS	397,700.00	383,793.35	376,900.00	372,147.04	626,228.00	\$249,328.00	66.15%
520010	20-310-00000	OFFICE EQUIP/SUPPLIES	5,000.00	1,421.98	6,500.00	6,955.10	6,500.00	\$0.00	0.00%
520020	20-310-00000	POSTAGE	3,500.00	1,216.41	3,500.00	1,948.27	3,500.00	\$0.00	0.00%
520030	20-310-00000	OPERATING EQUIP/SUPPLIES	525.00	254.38	6,525.00	6,854.56	6,525.00	\$0.00	0.00%
520060	20-310-00000	CITY PROMOTIONS	500.00	240.00	500.00	102.00	500.00	\$0.00	0.00%
520090	20-310-00000	CONFERENCES/CONVENTIONS	5,000.00	6,351.95	8,500.00	6,628.07	9,350.00	\$850.00	10.00%
520100	20-310-00000	PROFESSIONAL DEVELOPMENT	10,000.00	5,294.34	16,000.00	11,440.06	17,600.00	\$1,600.00	10.00%
520110	20-310-00000	MEMBERSHIPS	6,000.00	7,309.42	7,800.00	8,599.76	8,580.00	\$780.00	10.00%
520200	20-310-00000	MILEAGE & MEETINGS	3,000.00	3,406.76	4,000.00	3,434.20	4,000.00	\$0.00	0.00%
520220	20-310-00000	CAR ALLOWANCE	3,600.00	4,200.00	3,600.00	4,862.13	4,800.00	\$1,200.00	33.33%
520230	20-310-00000	UNIFORMS/CLOTHING	500.00	689.17	3,000.00	2,218.79	3,000.00	\$0.00	0.00%
520240	20-310-00000	MEAL ALLOWANCE	300.00	421.45	1,300.00	2,732.14	2,000.00	\$700.00	53.85%
520650	20-310-00000	MOBILE COMMUNICATIONS	6,300.00	2,315.59	9,000.00	6,039.28	9,000.00	\$0.00	0.00%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 310 ENGINEERING - ADMINISTRATION									
530000	20-310-00000	OUTSIDE CONSULTING	18,000.00	22,058.23	30,000.00	31,595.53	30,000.00	\$0.00	0.00%
540000	20-310-00000	OUTSIDE CONTRACTS	3,000.00	1,323.78	3,000.00	4,893.66	3,000.00	\$0.00	0.00%
540330	20-310-00000	CNTRCT - SWR CCTV	100,000.00	77,300.78	100,000.00	70,583.11	100,000.00	\$0.00	0.00%
560150	20-310-00000	CAPITAL EQUIP & VEHICLES	600.00	0.00	600.00	0.00	0.00	-\$600.00	-100.00%
580090	20-310-00000	INTERDEPT RECOVERIES	-859,828.00	-878,756.72	-845,717.00	-862,049.94	-741,470.00	\$104,247.00	-12.33%
580250	20-310-00000	TRANSFER FROM CAPITAL	0.00	0.00	0.00	0.00	-250,000.00	-\$250,000.00	-100.00%
Total Expenditures			966,222.00	878,756.64	929,910.00	882,967.18	1,860,076.00	\$930,166.00	100.03%
Net Expenditures			889,222.00	807,304.45	852,910.00	811,136.74	1,647,527.00	\$794,617.00	93.17%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget			
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)			
								\$	%		
Department: 315 STREET LIGHTING											
Expense											
510010	20-315-00000	SALARIES/WAGES	31,009.00	0.00	0.00	0.00	0.00	\$0.00	0.00%		
510200	20-315-00000	EMPLOYEE BENEFITS	10,150.00	0.00	0.00	0.00	0.00	\$0.00	0.00%		
520030	20-315-00000	OPERATING EQUIP/SUPPLIES	1,000.00	1,007.28	1,000.00	1,030.17	1,000.00	\$0.00	0.00%		
520090	20-315-00000	CONFERENCES/CONVENTIONS	2,500.00	2,141.10	2,500.00	909.96	2,750.00	\$250.00	10.00%		
520200	20-315-00000	MILEAGE & MEETINGS	500.00	464.28	500.00	492.69	500.00	\$0.00	0.00%		
520610	20-315-00000	UTILITIES - HYDRO	390,000.00	332,426.32	310,000.00	270,935.18	300,000.00	-\$10,000.00	-3.23%		
540000	20-315-00000	OUTSIDE CONTRACTS	105,000.00	137,693.63	105,000.00	129,602.04	125,000.00	\$20,000.00	19.05%		
Total Expenditures			540,159.00	473,732.61	419,000.00	402,970.04	429,250.00	\$10,250.00	2.45%		
Net Expenditures			540,159.00	473,732.61	419,000.00	402,970.04	429,250.00	\$10,250.00	2.45%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 316 SIDEWALKS									
Expense									
510010	20-316-00000	SALARIES/WAGES	42,173.00	18,311.66	21,225.00	16,145.46	21,614.00	\$389.00	1.83%
510040	20-316-00000	PART-TIME	19,808.00	41,915.14	20,930.00	47,141.61	32,000.00	\$11,070.00	52.89%
510200	20-316-00000	EMPLOYEE BENEFITS	20,275.00	6,906.68	8,375.00	7,420.39	8,375.00	\$0.00	0.00%
520030	20-316-00000	OPERATING EQUIP/SUPPLIES	3,500.00	3,869.07	3,500.00	334.21	3,500.00	\$0.00	0.00%
540000	20-316-00000	OUTSIDE CONTRACTS	12,500.00	1,272.00	12,500.00	11,165.74	12,500.00	\$0.00	0.00%
Total Expenditures			98,256.00	72,274.55	66,530.00	82,207.41	77,989.00	\$11,459.00	17.22%
Net Expenditures			98,256.00	72,274.55	66,530.00	82,207.41	77,989.00	\$11,459.00	17.22%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 320 ROADWAYS											
Revenue											
320390	20-320-00000	FEE/SC - EXTRNL SERVICES	0.00	2,368.00	0.00	0.00	0.00	\$0.00	0.00%		
330360	20-320-00000	MISCELLANEOUS	0.00	10,986.69	0.00	0.00	0.00	\$0.00	0.00%		
Total Revenue			0.00	13,354.69	0.00	0.00	0.00	\$0.00	0.00%		
Expense											
510010	20-320-00000	SALARIES/WAGES	782,000.00	780,051.97	850,000.00	761,625.60	865,000.00	\$15,000.00	1.76%		
51002	20-125-00000	OTHER SALARIES	0.00	0.00	0.00	284.40	0.00	\$0.00	0.00%		
510040	20-320-00000	PART-TIME	52,000.00	42,173.50	52,727.00	38,129.46	55,322.00	\$2,595.00	4.92%		
510100	20-320-00000	OVERTIME	9,000.00	5,829.25	10,000.00	6,016.03	6,000.00	-\$4,000.00	-40.00%		
510200	20-320-00000	EMPLOYEE BENEFITS	341,700.00	431,012.10	374,400.00	454,053.31	357,675.00	-\$16,725.00	-4.47%		
520030	20-320-00000	OPERATING EQUIP/SUPPLIES	210,524.00	203,908.29	210,524.00	307,200.22	210,524.00	\$0.00	0.00%		
520040	20-320-00000	EQUIPMENT RENTALS	500.00	23,707.28	500.00	19,916.34	500.00	\$0.00	0.00%		
520090	20-320-00000	CONFERENCES/CONVENTIONS	2,500.00	3,052.68	2,500.00	4,825.05	2,750.00	\$250.00	10.00%		
520100	20-320-00000	PROFESSIONAL DEVELOPMENT	10,500.00	3,315.52	10,500.00	10,809.05	11,550.00	\$1,050.00	10.00%		
520110	20-320-00000	MEMBERSHIPS	850.00	776.60	850.00	2,382.72	2,200.00	\$1,350.00	158.82%		
520200	20-320-00000	MILEAGE & MEETINGS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%		
520230	20-320-00000	UNIFORMS/CLOTHING	9,000.00	6,316.07	9,000.00	3,323.77	9,000.00	\$0.00	0.00%		
520240	20-320-00000	MEAL ALLOWANCE	0.00	1,575.93	1,500.00	1,898.13	1,500.00	\$0.00	0.00%		
520250	20-320-00000	MISCELLANEOUS	200.00	0.00	200.00	150.00	200.00	\$0.00	0.00%		
540000	20-320-00000	OUTSIDE CONTRACTS	65,000.00	23,234.48	65,000.00	65,000.00	65,000.00	\$0.00	0.00%		
Total Expenditures			1,483,874.00	1,524,953.67	1,587,801.00	1,675,614.08	1,587,321.00	-\$480.00	-0.03%		
Net Expenditures			1,483,874.00	1,511,598.98	1,587,801.00	1,675,614.08	1,587,321.00	-\$480.00	-0.03%		

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget			
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)			
								\$	%		
Department: 321 TRAFFIC CONTROL											
Revenue											
320390	20-321-00000	FEE/SC - EXTRNL SERVICES	10,000.00	33,968.33	10,000.00	9,300.00	15,000.00	\$5,000.00	50.00%		
330320	20-321-00000	SUBDIVIDERS CONTRIBUTION	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%		
330360	20-321-00000	MISCELLANEOUS	1,000.00	1,670.26	1,000.00	350.00	1,000.00	\$0.00	0.00%		
Total Revenue			12,000.00	35,638.59	12,000.00	9,650.00	17,000.00	\$5,000.00	41.67%		
Expense											
510010	20-321-00000	SALARIES/WAGES	160,000.00	159,879.30	135,000.00	159,067.98	138,000.00	\$3,000.00	2.22%		
510020	20-321-00000	OTHER SALARIES	0.00	530.26	0.00	213.74	0.00	\$0.00	0.00%		
510040	20-321-00000	PART-TIME	0.00	2,575.19	0.00	3,540.24	5,000.00	\$5,000.00	100.00%		
510100	20-321-00000	OVERTIME	3,000.00	3,214.54	4,000.00	3,568.52	4,000.00	\$0.00	0.00%		
510200	20-321-00000	EMPLOYEE BENEFITS	29,675.00	37,209.73	30,950.00	37,980.98	31,150.00	\$200.00	0.65%		
520010	20-321-00000	OFFICE EQUIP/SUPPLIES	250.00	427.74	250.00	240.11	250.00	\$0.00	0.00%		
520020	20-321-00000	POSTAGE	50.00	0.00	50.00	0.00	50.00	\$0.00	0.00%		
520030	20-321-00000	OPERATING EQUIP/SUPPLIES	35,000.00	87,170.45	35,000.00	43,619.12	35,000.00	\$0.00	0.00%		
520040	20-321-00000	EQUIPMENT RENTALS	50.00	0.00	50.00	0.00	50.00	\$0.00	0.00%		
520050	20-321-00000	ADVERTISING	400.00	0.00	400.00	0.00	400.00	\$0.00	0.00%		
520090	20-321-00000	CONFERENCES/CONVENTIONS	3,500.00	3,080.80	3,500.00	1,700.12	3,850.00	\$350.00	10.00%		
520100	20-321-00000	PROFESSIONAL DEVELOPMENT	2,500.00	2,518.25	2,500.00	2,100.97	2,750.00	\$250.00	10.00%		
520110	20-321-00000	MEMBERSHIPS	1,600.00	1,295.14	1,600.00	1,385.68	1,760.00	\$160.00	10.00%		
520200	20-321-00000	MILEAGE & MEETINGS	1,500.00	1,033.02	1,500.00	875.41	1,500.00	\$0.00	0.00%		
520230	20-321-00000	UNIFORMS/CLOTHING	200.00	618.86	200.00	4,799.67	200.00	\$0.00	0.00%		
520490	20-321-00000	WAIVING OF FEES/CHARGES	0.00	-450.00	0.00	-900.00	0.00	\$0.00	0.00%		

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department:	321	TRAFFIC CONTROL							
520650	20-321-00000	MOBILE COMMUNICATIONS	1,365.00	244.23	1,000.00	247.32	1,000.00	\$0.00	0.00%
530000	20-321-00000	OUTSIDE CONSULTING	7,000.00	4,410.79	7,000.00	6,097.44	7,000.00	\$0.00	0.00%
540000	20-321-00000	OUTSIDE CONTRACTS	45,000.00	44,886.79	45,000.00	52,506.74	45,000.00	\$0.00	0.00%
540080	20-321-00000	CNTRCT-PAVEMENT MARKINGS	65,000.00	64,934.65	65,000.00	60,335.41	70,000.00	\$5,000.00	7.69%
540090	20-321-00000	CNTRCT-RAIL CROSSING	44,000.00	49,331.14	44,000.00	41,606.83	44,000.00	\$0.00	0.00%
Total Expenditures			400,090.00	462,910.88	377,000.00	418,986.28	390,960.00	\$13,960.00	3.70%
Net Expenditures			388,090.00	427,272.29	365,000.00	409,336.28	373,960.00	\$8,960.00	2.45%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 322 WINTER CONTROL									
Revenue									
330360	20-322-00000	MISCELLANEOUS	0.00	0.00	0.00	333.63	0.00	\$0.00	0.00%
Total Revenue			0.00	0.00	0.00	333.63	0.00	\$0.00	0.00%
Expense									
510010	20-322-00000	SALARIES/WAGES	284,045.00	249,094.28	295,155.00	338,253.74	296,057.00	\$902.00	0.31%
510040	20-322-00000	PART-TIME	48,303.00	43,476.76	50,842.00	51,709.21	60,000.00	\$9,158.00	18.01%
510100	20-322-00000	OVERTIME	64,920.00	61,890.73	25,014.00	58,988.38	35,000.00	\$9,986.00	39.92%
510200	20-322-00000	EMPLOYEE BENEFITS	131,300.00	37,868.35	116,350.00	52,820.97	118,175.00	\$1,825.00	1.57%
520030	20-322-00000	OPERATING EQUIP/SUPPLIES	164,586.00	176,704.30	165,000.00	176,071.03	165,000.00	\$0.00	0.00%
520040	20-322-00000	EQUIPMENT RENTALS	115,200.00	90,464.64	115,200.00	152,517.89	169,000.00	\$53,800.00	46.70%
520240	20-322-00000	MEAL ALLOWANCE	750.00	8.10	750.00	32.41	750.00	\$0.00	0.00%
540000	20-322-00000	OUTSIDE CONTRACTS	66,409.00	46,679.85	66,409.00	79,971.17	67,500.00	\$1,091.00	1.64%
Total Expenditures			875,513.00	706,187.01	834,720.00	910,364.80	911,482.00	\$76,762.00	9.20%
Net Expenditures			875,513.00	706,187.01	834,720.00	910,031.17	911,482.00	\$76,762.00	9.20%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 323 FLEET									
Revenue									
330200	20-323-00000	SALE OF EQUIPMENT	0.00	86,830.55	0.00	64,547.28	50,000.00	\$50,000.00	100.00%
Total Revenue			0.00	86,830.55	0.00	64,547.28	50,000.00	\$50,000.00	100.00%
Expense									
510010	20-323-00000	SALARIES/WAGES	706,000.00	704,224.81	347,705.00	352,114.34	360,084.00	\$12,379.00	3.56%
510020	20-323-00000	OTHER SALARIES	0.00	-6,068.68	0.00	-52.78	0.00	\$0.00	0.00%
510040	20-323-00000	PART-TIME	0.00	34,267.90	0.00	20,430.76	10,000.00	\$10,000.00	100.00%
510100	20-323-00000	OVERTIME	13,500.00	14,265.40	3,000.00	2,255.77	3,000.00	\$0.00	0.00%
510200	20-323-00000	EMPLOYEE BENEFITS	252,275.00	249,267.69	127,250.00	209,205.68	121,100.00	-\$6,150.00	-4.83%
520030	20-323-00000	OPERATING EQUIP/SUPPLIES	364,774.00	466,751.44	5,700.00	7,881.55	14,100.00	\$8,400.00	147.37%
520040	20-323-00000	EQUIPMENT RENTALS	100.00	283.49	100.00	0.00	100.00	\$0.00	0.00%
520050	20-323-00000	ADVERTISING	0.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
520090	20-323-00000	CONFERENCES/CONVENTIONS	5,090.00	3,873.45	1,500.00	0.00	1,650.00	\$150.00	10.00%
520100	20-323-00000	PROFESSIONAL DEVELOPMENT	2,500.00	4,514.58	1,000.00	2,416.84	1,100.00	\$100.00	10.00%
520110	20-323-00000	MEMBERSHIPS	2,000.00	1,098.99	300.00	542.65	330.00	\$30.00	10.00%
520230	20-323-00000	UNIFORMS/CLOTHING	4,000.00	3,315.89	500.00	155.00	500.00	\$0.00	0.00%
520240	20-323-00000	MEAL ALLOWANCE	750.00	680.80	0.00	4.86	0.00	\$0.00	0.00%
520650	20-323-00000	MOBILE COMMUNICATIONS	315.00	247.14	400.00	297.81	400.00	\$0.00	0.00%
520670	20-323-00000	FREIGHT/DELIVERY	0.00	0.00	30,000.00	43,272.81	15,000.00	-\$15,000.00	-50.00%
520720	20-323-00000	INS - FLEET	180,000.00	169,204.00	180,000.00	178,512.44	188,050.00	\$8,050.00	4.47%
540000	20-323-00000	OUTSIDE CONTRACTS	153,000.00	164,595.62	0.00	0.00	0.00	\$0.00	0.00%
560020	20-323-00000	FUEL - VEHICLES	300,000.00	259,640.14	275,000.00	378,449.41	275,000.00	\$0.00	0.00%
560030	20-323-00000	LICENCE RENEWALS	36,000.00	54,570.75	40,000.00	58,789.75	62,100.00	\$22,100.00	55.25%
560150	20-323-00000	CAPITAL EQUIPMENT & VEHICLES	0.00	0.00	0.00	1,836.77	0.00	\$0.00	0.00%
580090	20-323-00000	INTERDEPT RECOVERIES	-344,061.00	-491,809.71	-147,611.00	-227,242.19	-218,843.00	-\$71,232.00	48.26%
580510	20-323-00000	TRANSFER TO RESERVE FUND	0.00	89,950.55	0.00	64,547.28	41,600.00	\$41,600.00	100.00%
Total Expenditures			1,676,243.00	1,722,874.25	864,944.00	1,093,418.75	875,371.00	\$10,427.00	1.21%
Net Expenditures			1,676,243.00	1,636,043.70	864,944.00	1,028,871.47	825,371.00	-\$39,573.00	-4.58%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	325	PUBLIC WORKS									
Expense											
510010	20-325-00000	SALARIES/WAGES	590,000.00	601,386.32	1,043,779.00	1,053,500.04	1,070,655.00	\$26,876.00	2.57%		
510020	20-325-00000	OTHER SALARIES	0.00	3,027.75	0.00	750.03	0.00	\$0.00	0.00%		
510040	20-325-00000	PART-TIME	0.00	34,010.19	10,497.00	62,817.64	50,000.00	\$39,503.00	376.33%		
510100	20-325-00000	OVERTIME	13,300.00	16,199.53	27,000.00	37,300.47	28,000.00	\$1,000.00	3.70%		
510200	20-325-00000	EMPLOYEE BENEFITS	183,425.00	176,738.80	372,725.00	267,634.27	375,525.00	\$2,800.00	0.75%		
520010	20-325-00000	OFFICE EQUIP/SUPPLIES	20,000.00	15,284.14	20,000.00	16,943.99	20,000.00	\$0.00	0.00%		
520030	20-325-00000	OPERATING EQUIP/SUPPLIES	5,700.00	8,324.30	360,000.00	526,145.06	460,000.00	\$100,000.00	27.78%		
520040	20-325-00000	EQUIPMENT RENTALS	0.00	0.00	100.00	732.86	300.00	\$200.00	200.00%		
520050	20-325-00000	ADVERTISING	200.00	0.00	200.00	0.00	200.00	\$0.00	0.00%		
520090	20-325-00000	CONFERENCES/CONVENTIONS	2,200.00	669.60	5,790.00	2,209.93	6,370.00	\$580.00	10.02%		
520100	20-325-00000	PROFESSIONAL DEVELOPMENT	2,235.00	592.51	2,235.00	3,767.79	2,460.00	\$225.00	10.07%		
520110	20-325-00000	MEMBERSHIPS	1,000.00	1,120.95	2,700.00	1,872.10	2,970.00	\$270.00	10.00%		
520200	20-325-00000	MILEAGE & MEETINGS	500.00	436.64	500.00	761.51	500.00	\$0.00	0.00%		
520230	20-325-00000	UNIFORMS/CLOTHING	1,800.00	1,296.29	5,800.00	3,017.47	5,800.00	\$0.00	0.00%		
520240	20-325-00000	MEAL ALLOWANCE	500.00	1,244.09	1,250.00	3,346.98	2,000.00	\$750.00	60.00%		
520250	20-325-00000	MISCELLANEOUS	200.00	0.00	200.00	75.00	200.00	\$0.00	0.00%		
520650	20-325-00000	MOBILE COMMUNICATIONS	21,000.00	18,155.44	21,000.00	21,974.81	21,000.00	\$0.00	0.00%		
520670	20-325-00000	FREIGHT/DELIVERY	30,000.00	18,721.21	0.00	0.00	0.00	\$0.00	0.00%		
540000	20-325-00000	OUTSIDE CONTRACTS	4,100.00	4,990.79	150,000.00	165,758.10	150,000.00	\$0.00	0.00%		
580090	20-325-00000	INTERDEPT RECOVERIES	-464,193.00	-543,965.73	-794,953.00	-1,143,011.27	-834,701.00	-\$39,748.00	5.00%		
Total Expenditures			411,967.00	358,232.82	1,228,823.00	1,025,596.78	1,361,279.00	\$132,456.00	10.78%		
Net Expenditures			411,967.00	358,232.82	1,228,823.00	1,025,596.78	1,361,279.00	\$132,456.00	10.78%		

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 327 STORM SEWERS											
Revenue											
320390	20-327-00000	FEE/SC - EXTRNL SERVICES	0.00	31,500.00	0.00	12,970.00	0.00	\$0.00	0.00%		
Total Revenue			0.00	31,500.00	0.00	12,970.00	0.00	\$0.00	0.00%		
Expense											
510010	20-327-00000	SALARIES/WAGES	59,538.00	57,375.63	63,011.00	25,329.17	65,798.00	\$2,787.00	4.42%		
510040	20-327-00000	PART-TIME	5,358.00	5,096.70	5,338.00	2,631.77	5,000.00	-\$338.00	-6.33%		
510100	20-327-00000	OVERTIME	431.00	2,337.77	328.00	64.25	500.00	\$172.00	52.44%		
510200	20-327-00000	EMPLOYEE BENEFITS	21,500.00	6,965.13	24,850.00	2,991.07	25,250.00	\$400.00	1.61%		
520030	20-327-00000	OPERATING EQUIP/SUPPLIES	19,900.00	28,398.50	19,900.00	6,585.93	7,000.00	-\$12,900.00	-64.82%		
540000	20-327-00000	OUTSIDE CONTRACTS	9,850.00	10,975.78	9,850.00	3,289.84	60,000.00	\$50,150.00	509.14%		
540150	20-327-00000	CNTRCT-STORM PONDS	40,000.00	29,912.92	40,000.00	3,491.17	0.00	-\$40,000.00	-100.00%		
Total Expenditures			156,577.00	141,062.43	163,277.00	44,383.20	163,548.00	\$271.00	0.17%		
Net Expenditures			156,577.00	109,562.43	163,277.00	31,413.20	163,548.00	\$271.00	0.17%		

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department:	350	CROSSING GUARDS							
Expense									
510040	20-350-00000	PART-TIME	304,144.00	293,099.60	305,760.00	305,524.25	310,346.00	\$4,586.00	1.50%
510200	20-350-00000	EMPLOYEE BENEFITS	33,900.00	29,346.51	33,475.00	30,421.84	34,250.00	\$775.00	2.32%
520030	20-350-00000	OPERATING EQUIP/SUPPLIES	200.00	0.00	200.00	0.00	200.00	\$0.00	0.00%
520230	20-350-00000	UNIFORMS/CLOTHING	500.00	418.71	500.00	580.60	500.00	\$0.00	0.00%
520250	20-350-00000	MISCELLANEOUS	2,500.00	125.92	2,500.00	50.57	1,000.00	-\$1,500.00	-60.00%
Total Expenditures			341,244.00	322,990.74	342,435.00	336,577.26	346,296.00	\$3,861.00	1.13%
Net Expenditures			341,244.00	322,990.74	342,435.00	336,577.26	346,296.00	\$3,861.00	1.13%

OPERATING BUDGET

					2018 vs 2019 Budget	
2017	2017	2018	2018	2019	Increase/ (Decrease)	
Budget	Actual	Budget	Actual	Budget	\$	%

Department:	380	PARKING
--------------------	------------	----------------

Revenue

330010	20-380-00000	FINES	273,000.00	288,393.75	362,000.00	302,714.74	300,000.00	-\$62,000.00	-17.13%
330030	20-380-00000	MAGISTRATE PROCEEDS	250.00	0.00	250.00	0.00	250.00	\$0.00	0.00%
330460	20-380-00000	STREET 6 - KING ST S	28,000.00	34,169.70	28,000.00	14,833.14	0.00	-\$28,000.00	-100.00%
330470	20-380-00000	LOT 1 - COURTHOUSE	90,000.00	95,825.73	90,000.00	78,716.23	90,000.00	\$0.00	0.00%
330520	20-380-00000	LOT 6 - FIREHALL	4,000.00	6,324.74	4,000.00	3,547.34	0.00	-\$4,000.00	-100.00%
330540	20-380-00000	LOT 8 - PLYMOUTH/CHURCHILL	46,000.00	48,302.37	46,000.00	43,156.81	46,000.00	\$0.00	0.00%
330550	20-380-00000	ON STREET/SNOW REMOVAL PERMIT	1,500.00	4,300.00	1,500.00	5,500.00	1,500.00	\$0.00	0.00%
330560	20-380-00000	WRCC EVENT PARKING	1,000.00	528.50	1,000.00	0.00	0.00	-\$1,000.00	-100.00%
Total Revenue			443,750.00	477,844.79	532,750.00	448,468.26	437,750.00	-\$95,000.00	-17.83%

Expense

510010	20-380-00000	SALARIES/WAGES	277,156.00	283,245.64	291,474.00	292,932.43	295,959.00	\$4,485.00	1.54%
510020	20-380-00000	OTHER SALARIES	0.00	1,211.14	0.00	-2,519.54	0.00	\$0.00	0.00%
510040	20-380-00000	PART-TIME	0.00	0.00	0.00	17,312.27	0.00	\$0.00	0.00%
510100	20-380-00000	OVERTIME	1,030.00	3,950.53	1,065.00	5,160.08	1,081.00	\$16.00	1.50%
510200	20-380-00000	EMPLOYEE BENEFITS	90,375.00	115,361.10	98,775.00	125,528.11	100,725.00	\$1,950.00	1.97%
520010	20-380-00000	OFFICE EQUIP/SUPPLIES	5,500.00	3,043.93	5,500.00	3,158.08	5,500.00	\$0.00	0.00%
520020	20-380-00000	POSTAGE	5,800.00	3,054.19	5,000.00	3,165.38	5,000.00	\$0.00	0.00%
520030	20-380-00000	OPERATING EQUIP/SUPPLIES	4,000.00	5,853.06	4,000.00	6,566.25	5,000.00	\$1,000.00	25.00%
520040	20-380-00000	EQUIPMENT RENTALS	600.00	439.77	600.00	421.55	600.00	\$0.00	0.00%
520090	20-380-00000	CONFERENCES/CONVENTIONS	1,500.00	885.87	1,500.00	608.44	1,650.00	\$150.00	10.00%
520100	20-380-00000	PROFESSIONAL DEVELOPMENT	2,000.00	997.24	2,000.00	1,050.91	2,200.00	\$200.00	10.00%
520110	20-380-00000	MEMBERSHIPS	600.00	103.50	600.00	611.00	660.00	\$60.00	10.00%
520200	20-380-00000	MILEAGE & MEETINGS	300.00	233.14	300.00	204.75	300.00	\$0.00	0.00%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 380 PARKING											
520230	20-380-00000	UNIFORMS/CLOTHING	2,200.00	3,847.98	2,200.00	2,167.52	2,200.00	\$0.00	0.00%		
520240	20-380-00000	MEAL ALLOWANCE	200.00	178.29	200.00	348.50	200.00	\$0.00	0.00%		
520340	20-380-00000	BANK SERVICE CHARGES	4,000.00	1,237.92	4,000.00	2,950.29	4,000.00	\$0.00	0.00%		
520650	20-380-00000	MOBILE COMMUNICATIONS	6,000.00	4,363.85	5,000.00	4,930.41	5,000.00	\$0.00	0.00%		
540000	20-380-00000	OUTSIDE CONTRACTS	4,000.00	258.81	4,000.00	414.37	4,000.00	\$0.00	0.00%		
580500	20-380-00000	TRANSER TO RESERVES	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	\$0.00	0.00%		
Total Expenditures			415,261.00	438,265.96	436,214.00	475,010.80	444,075.00	\$7,861.00	1.80%		
Net Expenditures			-28,489.00	-39,578.83	-96,536.00	26,542.54	6,325.00	\$102,861.00	-106.55%		

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 405 RECREATION - PRGMS & SERVICES									
Revenue									
320010	20-405-00000		0.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
320050	20-405-00000	ONTARIO SPECIFIC GRANTS	42,700.00	45,079.96	42,700.00	45,415.96	42,700.00	\$0.00	0.00%
320150	20-405-00000	OTHER GRANTS	0.00	38,695.00	0.00	14,251.00	0.00	\$0.00	0.00%
320410	20-405-00000	FEE/SC - EQUIP RENTALS	500.00	119.00	500.00	922.00	500.00	\$0.00	0.00%
320460	20-405-00000	FEE/SC - MISCELLANEOUS	500.00	3,003.48	500.00	3,164.98	2,000.00	\$1,500.00	300.00%
320490	20-405-00000	FEE/SC - POOLS	10,000.00	15,506.06	13,000.00	15,157.15	15,300.00	\$2,300.00	17.69%
320500	20-405-00000	FEE/SC - SUMMER CAMPS	95,000.00	107,446.44	95,000.00	110,384.97	112,500.00	\$17,500.00	18.42%
320510	20-405-00000	FEE/SC - ADULT PROGRAMS	53,000.00	72,149.22	53,000.00	71,051.09	66,800.00	\$13,800.00	26.04%
320520	20-405-00000	FEE/SC - CHILD PROGRAMS	20,000.00	17,356.02	20,000.00	18,650.71	40,200.00	\$20,200.00	101.00%
320530	20-405-00000	FEE/SC - PRINTING	100.00	22.65	100.00	318.85	300.00	\$200.00	200.00%
320550	20-405-00000	FEE/SC - SPORTS PROMO	2,000.00	2,195.11	2,000.00	1,944.64	2,000.00	\$0.00	0.00%
320560	20-405-00000	FEE/SC - SENIOR PROGRAMS	36,000.00	44,630.50	37,000.00	47,539.29	73,100.00	\$36,100.00	97.57%
320570	20-405-00000	FEE/SC - MEMBERSHIPS	45,000.00	54,113.44	50,000.00	52,536.99	55,100.00	\$5,100.00	10.20%
320800	20-405-00000	FEE/SC - PROMOTIONAL ITEMS	100.00	0.00	100.00	-25.00	100.00	\$0.00	0.00%
320830	20-405-00000	FEE/SC - YOUTH PROGRAMS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
320910	20-405-00000	FEE/SC - ARTS & CULTURE PROG	30,000.00	24,244.16	30,000.00	28,074.73	25,000.00	-\$5,000.00	-16.67%
320930	20-405-00000	FEE/SC - FIT/AQUA PUNCH CARD	30,000.00	39,177.24	77,500.00	58,630.45	79,800.00	\$2,300.00	2.97%
320940	20-405-00000	FEE/SC - FOOD SERVICES	30,000.00	27,305.66	27,500.00	30,168.59	27,500.00	\$0.00	0.00%
330250	20-405-00000	DONATIONS	6,000.00	5,029.76	6,000.00	5,464.00	6,000.00	\$0.00	0.00%
Total Revenue			401,000.00	496,073.70	455,000.00	503,650.40	549,000.00	\$94,000.00	20.66%
Expense									
510010	20-405-00000	SALARIES/WAGES	555,582.00	545,659.03	510,042.00	502,183.45	516,113.00	\$6,071.00	1.19%
510020	20-405-00000	OTHER SALARIES	0.00	-78.88	0.00	-8,492.41	0.00	\$0.00	0.00%
510040	20-405-00000	PART-TIME	403,908.00	418,751.25	583,053.00	627,938.76	543,694.00	-\$39,359.00	-6.75%
510100	20-405-00000	OVERTIME	10,000.00	17,485.92	13,500.00	16,089.73	13,500.00	\$0.00	0.00%
510200	20-405-00000	EMPLOYEE BENEFITS	215,750.00	251,575.84	236,320.00	271,144.08	231,200.00	-\$5,120.00	-2.17%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department:	405	RECREATION - PRGMS & SERVICES							
520010	20-405-00000	OFFICE EQUIP/SUPPLIES	5,000.00	6,557.69	5,000.00	9,821.47	5,500.00	\$500.00	10.00%
520020	20-405-00000	POSTAGE	100.00	1,226.38	200.00	366.08	200.00	\$0.00	0.00%
520040	20-405-00000	EQUIPMENT RENTALS	35,500.00	35,215.72	3,500.00	5,372.02	3,500.00	\$0.00	0.00%
520050	20-405-00000	ADVERTISING	8,000.00	8,623.33	8,000.00	5,863.93	8,000.00	\$0.00	0.00%
520060	20-405-00000	CITY PROMOTIONS	11,000.00	11,828.74	15,000.00	10,955.47	11,000.00	-\$4,000.00	-26.67%
520090	20-405-00000	CONFERENCES/CONVENTIONS	3,000.00	2,483.12	2,000.00	2,210.64	2,200.00	\$200.00	10.00%
520100	20-405-00000	PROFESSIONAL DEVELOPMENT	2,000.00	3,709.48	2,000.00	1,423.24	2,200.00	\$200.00	10.00%
520110	20-405-00000	MEMBERSHIPS	800.00	626.41	600.00	30.00	2,200.00	\$1,600.00	266.67%
520200	20-405-00000	MILEAGE & MEETINGS	2,500.00	4,772.14	2,750.00	6,103.21	5,000.00	\$2,250.00	81.82%
520220	20-405-00000	CAR ALLOWANCE	1,800.00	1,741.94	1,800.00	1,815.00	1,800.00	\$0.00	0.00%
520240	20-405-00000	MEAL ALLOWANCE	300.00	299.88	300.00	226.92	300.00	\$0.00	0.00%
520250	20-405-00000	MISCELLANEOUS	400.00	286.38	3,000.00	3,055.87	500.00	-\$2,500.00	-83.33%
520340	20-405-00000	BANK SERVICE CHARGES	10,000.00	37,000.22	25,000.00	40,645.54	45,000.00	\$20,000.00	80.00%
520490	20-405-00000	WAIVING OF FEES/CHARGES	0.00	-23,814.46	0.00	-36,267.89	0.00	\$0.00	0.00%
520650	20-405-00000	MOBILE COMMUNICATIONS	3,600.00	2,218.27	3,600.00	4,963.25	3,600.00	\$0.00	0.00%
520930	20-405-00000	FIT/AQUA PUNCH CARDS	20,000.00	18,518.12	27,000.00	31,726.30	29,000.00	\$2,000.00	7.41%
520940	20-405-00000	FOOD SERVICES	30,000.00	24,077.88	27,500.00	24,745.82	27,500.00	\$0.00	0.00%
530490	20-405-00000	YOUTH PROGRAMS	30,000.00	31,280.37	30,000.00	25,158.38	28,500.00	-\$1,500.00	-5.00%
530500	20-405-00000	CHILDRENS PROGRAMS	17,000.00	37,552.92	17,000.00	21,188.01	19,500.00	\$2,500.00	14.71%
530510	20-405-00000	SUMMER CAMPS	18,000.00	19,977.02	18,500.00	22,175.26	22,500.00	\$4,000.00	21.62%
530520	20-405-00000	ADULT PROGRAMS	29,000.00	38,513.66	29,000.00	38,642.41	33,000.00	\$4,000.00	13.79%
530530	20-405-00000	SENIORS PROGRAMS	25,000.00	42,260.00	27,500.00	38,289.47	30,000.00	\$2,500.00	9.09%
530540	20-405-00000	SWIMMING POOL PROGRAM	20,000.00	20,194.86	20,000.00	21,573.91	20,000.00	\$0.00	0.00%
530550	20-405-00000	ARTS & CULTURE	25,000.00	25,355.10	25,000.00	33,800.80	31,000.00	\$6,000.00	24.00%
530560	20-405-00000	VOLUNTEER SERVICES	28,000.00	21,122.43	39,000.00	28,344.71	32,000.00	-\$7,000.00	-17.95%
530570	20-405-00000	SPECIAL EVENTS	13,000.00	9,840.12	15,650.00	15,797.91	15,650.00	\$0.00	0.00%
530580	20-405-00000	PROJECTS ASSOCIATION	23,000.00	22,898.13	28,000.00	30,804.33	28,000.00	\$0.00	0.00%
540000	20-405-00000	OUTSIDE CONTRACTS	67,500.00	48,693.23	77,500.00	58,137.87	67,500.00	-\$10,000.00	-12.90%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department:	405	RECREATION - PRGMS & SERVICES							
550030	20-405-00000	ARMOURED CAR SERVICES	2,410.00	1,849.13	2,500.00	1,904.59	2,500.00	\$0.00	0.00%
Total Expenditures			1,617,150.00	1,688,301.37	1,799,815.00	1,857,738.13	1,782,157.00	-\$17,658.00	-0.98%
Net Expenditures			1,216,150.00	1,192,227.67	1,344,815.00	1,354,087.73	1,233,157.00	-\$111,658.00	-8.30%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 410 PARKS/OPEN SPACES									
Revenue									
320410	20-410-00000	FEE/SC - EQUIP RENTALS	4,000.00	13,244.27	15,000.00	9,537.16	20,000.00	\$5,000.00	33.33%
330250	20-410-00000	DONATIONS	0.00	2,150.20	0.00	5,117.26	0.00	\$0.00	0.00%
330400	20-410-00000	RENTS & LEASES	12,000.00	20,132.50	12,000.00	11,170.50	15,000.00	\$3,000.00	25.00%
Total Revenue			16,000.00	35,526.97	27,000.00	25,824.92	35,000.00	\$8,000.00	29.63%
Expense									
510010	20-410-00000	SALARIES/WAGES	725,000.00	694,367.76	740,000.00	767,617.84	798,326.00	\$58,326.00	7.88%
510020	20-410-00000	OTHER SALARIES	0.00	2,620.76	0.00	2,618.71	0.00	\$0.00	0.00%
510040	20-410-00000	PART-TIME	407,000.00	458,146.35	423,220.00	414,801.07	425,000.00	\$1,780.00	0.42%
510100	20-410-00000	OVERTIME	40,000.00	50,993.34	35,000.00	57,743.95	40,000.00	\$5,000.00	14.29%
510200	20-410-00000	EMPLOYEE BENEFITS	336,350.00	369,293.63	315,650.00	404,792.26	372,625.00	\$56,975.00	18.05%
520030	20-410-00000	OPERATING EQUIP/SUPPLIES	84,000.00	89,981.22	86,000.00	86,145.12	88,000.00	\$2,000.00	2.33%
520040	20-410-00000	EQUIPMENT RENTALS	3,400.00	13,153.24	3,400.00	3,026.33	3,400.00	\$0.00	0.00%
520060	20-410-00000	CITY PROMOTIONS	750.00	759.37	750.00	747.98	750.00	\$0.00	0.00%
520090	20-410-00000	CONFERENCES/CONVENTIONS	1,200.00	1,624.07	1,200.00	1,233.37	1,320.00	\$120.00	10.00%
520100	20-410-00000	PROFESSIONAL DEVELOPMENT	2,000.00	5,263.21	2,000.00	4,778.61	2,200.00	\$200.00	10.00%
520110	20-410-00000	MEMBERSHIPS	1,500.00	1,604.14	1,500.00	1,252.91	1,650.00	\$150.00	10.00%
520230	20-410-00000	UNIFORMS/CLOTHING	8,500.00	8,544.55	8,500.00	7,450.43	8,500.00	\$0.00	0.00%
520240	20-410-00000	MEAL ALLOWANCE	500.00	877.13	500.00	1,023.19	900.00	\$400.00	80.00%
520610	20-410-00000	UTILITIES - HYDRO	8,426.00	9,451.15	11,400.00	10,192.05	9,500.00	-\$1,900.00	-16.67%
520620	20-410-00000	UTILITIES - WTR/SWR	15,087.00	24,537.87	16,415.00	16,947.71	16,500.00	\$85.00	0.52%
520650	20-410-00000	MOBILE COMMUNICATIONS	6,600.00	7,028.86	6,600.00	6,933.03	7,000.00	\$400.00	6.06%
520800	20-410-00000	SMALL TOOLS	2,200.00	2,610.93	2,200.00	2,728.08	2,500.00	\$300.00	13.64%
540000	20-410-00000	OUTSIDE CONTRACTS	35,000.00	33,626.10	37,000.00	36,899.89	37,000.00	\$0.00	0.00%
540010	20-410-00000	CNTRCT-JANITORIAL	0.00	0.00	0.00	3,726.88	7,200.00	\$7,200.00	100.00%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	410	PARKS/OPEN SPACES									
540020	20-410-00000	CNTRCT-PUBLIC PATHWAY	3,500.00	3,614.01	3,500.00	3,001.92	3,500.00	\$0.00	0.00%		
540030	20-410-00000	CNTRCT-WEED CUTTING	30,000.00	23,957.65	30,000.00	49,538.15	48,000.00	\$18,000.00	60.00%		
540050	20-410-00000	CNTRCT-OUTDR SKATE RINK	2,500.00	258.79	2,500.00	2,238.63	2,000.00	-\$500.00	-20.00%		
540100	20-410-00000	CNTRCT-ELECTRICAL	6,500.00	6,415.97	6,500.00	5,923.49	6,500.00	\$0.00	0.00%		
560030	20-410-00000	LICENCE RENEWALS	500.00	360.00	500.00	302.64	500.00	\$0.00	0.00%		
Total Expenditures			1,720,513.00	1,809,090.10	1,734,335.00	1,891,664.24	1,882,871.00	\$148,536.00	8.56%		
Net Expenditures			1,704,513.00	1,773,563.13	1,707,335.00	1,865,839.32	1,847,871.00	\$140,536.00	8.23%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 412 PLAYING FIELDS									
Revenue									
320440	20-412-00000	FEE/SC - SOCCER FIELDS	2,200.00	2,210.00	2,200.00	4,163.25	2,550.00	\$350.00	15.91%
320450	20-412-00000	FEE/SC - BALL DIAMONDS	45,000.00	59,355.60	45,000.00	68,657.00	67,000.00	\$22,000.00	48.89%
320840	20-412-00000	FEE/SC - HYDRO	200.00	128.00	200.00	2,175.80	200.00	\$0.00	0.00%
330400	20-412-00000	RENTS & LEASES	200.00	0.00	200.00	0.00	0.00	-\$200.00	-100.00%
Total Revenue			47,600.00	61,693.60	47,600.00	74,996.05	69,750.00	\$22,150.00	46.53%
Expense									
510010	20-412-00000	SALARIES/WAGES	65,120.00	59,918.74	63,011.00	79,769.86	63,003.00	-\$8.00	-0.01%
510040	20-412-00000	PART-TIME	39,697.00	62,596.96	42,029.00	47,929.27	42,000.00	-\$29.00	-0.07%
510100	20-412-00000	OVERTIME	4,713.00	6,633.17	1,642.00	9,215.36	6,500.00	\$4,858.00	295.86%
510200	20-412-00000	EMPLOYEE BENEFITS	36,200.00	15,007.92	24,850.00	16,004.94	25,250.00	\$400.00	1.61%
520030	20-412-00000	OPERATING EQUIP/SUPPLIES	13,000.00	13,500.93	13,000.00	12,232.90	13,500.00	\$500.00	3.85%
520610	20-412-00000	UTILITIES - HYDRO	19,217.00	16,909.13	19,532.00	16,683.45	19,000.00	-\$532.00	-2.72%
540000	20-412-00000	OUTSIDE CONTRACTS	3,500.00	3,221.24	3,500.00	4,019.52	3,500.00	\$0.00	0.00%
540100	20-412-00000	CNTRCT-ELECTRICAL	5,000.00	5,097.68	5,000.00	3,391.90	5,000.00	\$0.00	0.00%
Total Expenditures			186,447.00	182,885.77	172,564.00	189,247.20	177,753.00	\$5,189.00	3.01%
Net Expenditures			138,847.00	121,192.17	124,964.00	114,251.15	108,003.00	-\$16,961.00	-13.57%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 415 URBAN FORESTRY									
Revenue									
330360	20-415-00000	MISCELLANEOUS	0.00	2,370.00	0.00	0.00	0.00	\$0.00	0.00%
Total Revenue			0.00	2,370.00	0.00	0.00	0.00	\$0.00	0.00%
Expense									
510010	20-415-00000	SALARIES/WAGES	360,000.00	465,670.03	401,154.00	385,531.79	410,175.00	\$9,021.00	2.25%
510020	20-415-00000	OTHER SALARIES	0.00	-1,035.28	0.00	2,463.85	0.00	\$0.00	0.00%
510040	20-415-00000	PART-TIME	86,000.00	52,988.79	80,000.00	63,280.27	80,000.00	\$0.00	0.00%
510100	20-415-00000	OVERTIME	5,500.00	9,749.82	6,500.00	11,850.48	6,500.00	\$0.00	0.00%
510200	20-415-00000	EMPLOYEE BENEFITS	153,425.00	121,685.14	156,500.00	101,442.55	153,350.00	-\$3,150.00	-2.01%
520030	20-415-00000	OPERATING EQUIP/SUPPLIES	40,000.00	43,768.11	40,000.00	39,644.02	40,000.00	\$0.00	0.00%
520100	20-415-00000	PROFESSIONAL DEVELOPMENT	600.00	1,372.58	600.00	4,721.48	660.00	\$60.00	10.00%
520230	20-415-00000	UNIFORMS/CLOTHING	4,300.00	3,462.82	4,300.00	2,805.43	4,300.00	\$0.00	0.00%
520240	20-415-00000	MEAL ALLOWANCE	300.00	307.98	300.00	431.17	300.00	\$0.00	0.00%
520650	20-415-00000	MOBILE COMMUNICATIONS	1,500.00	0.00	1,500.00	601.15	1,500.00	\$0.00	0.00%
520800	20-415-00000	SMALL TOOLS	3,000.00	2,761.13	3,000.00	2,817.55	3,000.00	\$0.00	0.00%
540000	20-415-00000	OUTSIDE CONTRACTS	38,000.00	38,467.92	38,000.00	38,000.00	35,000.00	-\$3,000.00	-7.89%
Total Expenditures			692,625.00	739,199.04	731,854.00	653,589.74	734,785.00	\$2,931.00	0.40%
Net Expenditures			692,625.00	736,829.04	731,854.00	653,589.74	734,785.00	\$2,931.00	0.40%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 420 CEMETERIES									
Revenue									
320460	20-420-00000	FEE/SC - MISCELLANEOUS	510.00	988.00	510.00	960.00	510.00	\$0.00	0.00%
320590	20-420-00000	FEE/SC - GRAVE OPENINGS	34,700.00	39,270.96	34,700.00	38,690.57	36,000.00	\$1,300.00	3.75%
320600	20-420-00000	FEE/SC - GRAVE SALES	12,250.00	15,784.00	12,250.00	17,483.88	13,500.00	\$1,250.00	10.20%
320610	20-420-00000	FEE/SC - FNDTNS/MARKERS	7,150.00	9,478.18	7,150.00	11,223.93	7,200.00	\$50.00	0.70%
330100	20-420-00000	INVESTMENT INCOME	10,500.00	17,087.68	10,500.00	13,623.19	10,500.00	\$0.00	0.00%
330360	20-420-00000	MISCELLANEOUS	0.00	0.00	0.00	500.00	0.00	\$0.00	0.00%
Total Revenue			65,110.00	82,608.82	65,110.00	82,481.57	67,710.00	\$2,600.00	3.99%
Expense									
510010	20-420-00000	SALARIES/WAGES	46,514.00	42,045.77	41,786.00	35,163.90	42,002.00	\$216.00	0.52%
510040	20-420-00000	PART-TIME	29,631.00	28,760.21	25,421.00	24,933.15	26,000.00	\$579.00	2.28%
510100	20-420-00000	OVERTIME	3,585.00	6,825.41	2,090.00	5,667.83	5,000.00	\$2,910.00	139.23%
510200	20-420-00000	EMPLOYEE BENEFITS	26,625.00	8,372.19	16,475.00	7,394.79	16,750.00	\$275.00	1.67%
520030	20-420-00000	OPERATING EQUIP/SUPPLIES	7,500.00	8,294.93	7,500.00	7,888.53	8,000.00	\$500.00	6.67%
520250	20-420-00000	MISCELLANEOUS	1,000.00	951.00	1,000.00	1,035.00	1,000.00	\$0.00	0.00%
520610	20-420-00000	UTILITIES - HYDRO	1,541.00	1,494.78	1,865.00	1,325.68	1,600.00	-\$265.00	-14.21%
520620	20-420-00000	UTILITIES - WTR/SWR	1,606.00	645.57	1,358.00	755.98	1,250.00	-\$108.00	-7.95%
540000	20-420-00000	OUTSIDE CONTRACTS	5,000.00	857.07	5,000.00	0.00	5,000.00	\$0.00	0.00%
540100	20-420-00000	CNTRCT - ELECTRICAL	500.00	453.34	500.00	442.81	500.00	\$0.00	0.00%
Total Expenditures			123,502.00	98,700.27	102,995.00	84,607.67	107,102.00	\$4,107.00	3.99%
Net Expenditures			58,392.00	16,091.45	37,885.00	2,126.10	39,392.00	\$1,507.00	3.98%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	430	FACILITIES - MNTCE/LABOUR									
Expense											
510010	20-430-00000	SALARIES/WAGES	250,000.00	161,756.64	261,000.00	172,293.94	263,840.00	\$2,840.00	1.09%		
510020	20-430-00000	OTHER SALARIES	0.00	505.13	0.00	-505.13	0.00	\$0.00	0.00%		
510040	20-430-00000	PART-TIME	100.00	4,566.40	0.00	2,163.73	0.00	\$0.00	0.00%		
510100	20-430-00000	OVERTIME	2,400.00	3,314.87	3,500.00	1,634.58	3,700.00	\$200.00	5.71%		
510200	20-430-00000	EMPLOYEE BENEFITS	91,275.00	95,493.56	97,150.00	113,011.46	99,250.00	\$2,100.00	2.16%		
520030	20-430-00000	OPERATING EQUIP/SUPPLIES	15,000.00	16,680.10	15,000.00	23,200.92	17,000.00	\$2,000.00	13.33%		
520040	20-430-00000	EQUIPMENT RENTALS	700.00	1,174.13	700.00	1,225.40	1,200.00	\$500.00	71.43%		
520100	20-430-00000	PROFESSIONAL DEVELOPMENT	1,000.00	787.32	1,000.00	2,120.65	1,100.00	\$100.00	10.00%		
520110	20-430-00000	MEMBERSHIPS	1,000.00	1,051.45	1,000.00	688.44	1,100.00	\$100.00	10.00%		
520200	20-430-00000	MILEAGE & MEETINGS	200.00	0.00	200.00	46.84	200.00	\$0.00	0.00%		
520230	20-430-00000	UNIFORMS/CLOTHING	1,600.00	1,741.19	1,600.00	1,566.90	1,800.00	\$200.00	12.50%		
520240	20-430-00000	MEAL ALLOWANCE	100.00	201.28	100.00	220.09	200.00	\$100.00	100.00%		
520650	20-430-00000	MOBILE COMMUNICATIONS	2,468.00	3,756.54	2,468.00	3,959.22	4,000.00	\$1,532.00	62.07%		
520800	20-430-00000	SMALL TOOLS	6,000.00	6,774.65	6,000.00	5,437.83	6,000.00	\$0.00	0.00%		
540000	20-430-00000	OUTSIDE CONTRACTS	12,000.00	8,524.70	12,000.00	10,581.16	12,000.00	\$0.00	0.00%		
560030	20-430-00000	LICENCE RENEWALS	500.00	0.00	500.00	0.00	0.00	-\$500.00	-100.00%		
Total Expenditures			384,343.00	306,327.96	402,218.00	337,646.03	411,390.00	\$9,172.00	2.28%		
Net Expenditures			384,343.00	306,327.96	402,218.00	337,646.03	411,390.00	\$9,172.00	2.28%		

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 432 FACILITIES - ARENA											
Revenue											
320480	20-432-00000	FEE/SC - ADVERTISING	12,500.00	12,500.00	12,500.00	14,355.70	18,750.00	\$6,250.00	50.00%		
320680	20-432-00000	FEE/SC - ICE RENTALS	495,000.00	476,191.80	435,000.00	385,139.46	435,000.00	\$0.00	0.00%		
320690	20-432-00000	FEE/SC - PUBLIC SKATING	7,000.00	775.62	10,000.00	7,818.62	10,000.00	\$0.00	0.00%		
330400	20-432-00000	RENTS & LEASES	26,000.00	23,121.18	26,000.00	23,489.39	26,000.00	\$0.00	0.00%		
Total Revenue			540,500.00	512,588.60	483,500.00	430,803.17	489,750.00	\$6,250.00	1.29%		
Expense											
510010	20-432-00000	SALARIES/WAGES	398,000.00	350,957.10	402,484.00	396,628.84	367,674.00	-\$34,810.00	-8.65%		
510020	20-432-00000	OTHER SALARIES	0.00	1,083.21	0.00	-256.44	0.00	\$0.00	0.00%		
510040	20-432-00000	PART-TIME	20,000.00	40,050.27	22,150.00	52,152.91	76,513.00	\$54,363.00	245.43%		
510100	20-432-00000	OVERTIME	30,000.00	39,539.38	20,000.00	34,574.83	21,200.00	\$1,200.00	6.00%		
510200	20-432-00000	EMPLOYEE BENEFITS	153,850.00	169,657.24	154,400.00	165,258.62	141,775.00	-\$12,625.00	-8.18%		
520030	20-432-00000	OPERATING EQUIP/SUPPLIES	50,000.00	48,386.95	50,000.00	47,599.81	52,500.00	\$2,500.00	5.00%		
520100	20-432-00000	PROFESSIONAL DEVELOPMENT	4,000.00	7,051.86	4,000.00	10,450.62	4,400.00	\$400.00	10.00%		
520110	20-432-00000	MEMBERSHIPS	0.00	0.00	0.00	0.00	1,650.00	\$1,650.00	100.00%		
520230	20-432-00000	UNIFORMS/CLOTHING	4,000.00	2,485.62	4,000.00	3,449.46	4,000.00	\$0.00	0.00%		
520240	20-432-00000	MEAL ALLOWANCE	200.00	384.07	200.00	832.36	200.00	\$0.00	0.00%		
520600	20-432-00000	UTILITIES - HEAT	55,000.00	45,928.08	51,100.00	53,087.83	52,500.00	\$1,400.00	2.74%		
520610	20-432-00000	UTILITIES - HYDRO	145,000.00	182,698.52	145,000.00	165,444.43	155,000.00	\$10,000.00	6.90%		
520620	20-432-00000	UTILITIES - WTR/SWR	71,706.00	40,922.49	50,000.00	40,334.05	37,000.00	-\$13,000.00	-26.00%		
520650	20-432-00000	MOBILE COMMUNICATIONS	265.00	260.46	265.00	343.93	265.00	\$0.00	0.00%		
520800	20-432-00000	SMALL TOOLS	100.00	23.26	100.00	19.52	100.00	\$0.00	0.00%		
520850	20-432-00000	BUILDING SECURITY	2,000.00	3,611.07	2,000.00	3,545.56	2,000.00	\$0.00	0.00%		
540000	20-432-00000	OUTSIDE CONTRACTS	80,000.00	95,887.77	60,000.00	64,754.38	63,000.00	\$3,000.00	5.00%		
540010	20-432-00000	CNTRCT-JANITORIAL	3,000.00	2,839.80	3,000.00	2,502.82	3,000.00	\$0.00	0.00%		

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	432	FACILITIES - ARENA									
540100	20-432-00000	CNTRCT-ELECTRICAL	12,600.00	8,105.56	12,600.00	11,401.79	12,600.00	\$0.00	0.00%		
540170	20-432-00000	CNTRCT-GARBAGE COLLECT	3,900.00	2,930.77	3,900.00	2,713.03	3,900.00	\$0.00	0.00%		
540220	20-432-00000	CNTRCT-HEAT/AIR CONDITIONING	3,000.00	788.64	3,000.00	0.00	3,000.00	\$0.00	0.00%		
580510	20-432-00000	TRANSFER TO RESERVE FUND	0.00	7,221.28	0.00	6,525.00	0.00	\$0.00	0.00%		
Total Expenditures			1,036,621.00	1,050,813.40	988,199.00	1,061,363.35	1,002,277.00	\$14,078.00	1.42%		
Net Expenditures			496,121.00	538,224.80	504,699.00	630,560.18	512,527.00	\$7,828.00	1.55%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 434 FACILITIES - WELLNESS COMPLEX									
Revenue									
320410	20-434-00000	FEE/SC - EQUIP RENTALS	400.00	40.00	200.00	325.08	200.00	\$0.00	0.00%
330400	20-434-00000	RENTS & LEASES	52,000.00	50,630.38	12,000.00	17,436.87	15,000.00	\$3,000.00	25.00%
Total Revenue			52,400.00	50,670.38	12,200.00	17,761.95	15,200.00	\$3,000.00	24.59%
Expense									
510010	20-434-00000	SALARIES/WAGES	26,048.00	23,831.68	25,204.00	35,830.42	25,228.00	\$24.00	0.10%
510040	20-434-00000	PART-TIME	3,491.00	3,935.76	3,728.00	3,483.47	3,700.00	-\$28.00	-0.75%
510100	20-434-00000	OVERTIME	1,660.00	2,917.00	896.00	4,197.82	3,500.00	\$2,604.00	290.63%
510200	20-434-00000	EMPLOYEE BENEFITS	7,750.00	3,227.54	9,950.00	4,485.55	10,100.00	\$150.00	1.51%
520030	20-434-00000	OPERATING EQUIP/SUPPLIES	20,000.00	26,886.33	25,000.00	31,661.48	25,000.00	\$0.00	0.00%
520600	20-434-00000	UTILITIES - HEAT	25,773.00	26,304.50	24,675.00	22,866.81	24,675.00	\$0.00	0.00%
520610	20-434-00000	UTILITIES - HYDRO	90,000.00	99,861.14	92,000.00	92,170.58	92,000.00	\$0.00	0.00%
520620	20-434-00000	UTILITIES - WTR/SWR	12,000.00	11,544.71	12,765.00	12,565.03	12,765.00	\$0.00	0.00%
520850	20-434-00000	BUILDING SECURITY	11,200.00	15,729.52	16,124.00	15,682.13	16,124.00	\$0.00	0.00%
540000	20-434-00000	OUTSIDE CONTRACTS	25,000.00	15,311.53	25,000.00	22,826.55	25,000.00	\$0.00	0.00%
540010	20-434-00000	CNTRCT-JANITORIAL	120,000.00	120,899.03	120,000.00	127,029.40	120,000.00	\$0.00	0.00%
540100	20-434-00000	CNTRCT-ELECTRICAL	12,000.00	17,113.60	14,000.00	12,499.07	14,000.00	\$0.00	0.00%
540170	20-434-00000	CNTRCT-GARBAGE COLLECT	5,000.00	1,371.38	2,000.00	1,392.12	2,000.00	\$0.00	0.00%
540220	20-434-00000	CNTRCT-HEAT/AIR CONDITIONING	8,000.00	0.00	4,000.00	4,853.16	4,000.00	\$0.00	0.00%
Total Expenditures			367,922.00	368,933.72	375,342.00	391,543.59	378,092.00	\$2,750.00	0.73%
Net Expenditures			315,522.00	318,263.34	363,142.00	373,781.64	362,892.00	-\$250.00	-0.07%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	436	FACILITIES - MARKET									
Revenue											
320270	20-436-00000	FEE/SC - MARKET FEES	33,000.00	3,460.40	30,000.00	2,058.27	35,000.00	\$5,000.00	16.67%		
320860	20-436-00000	FEE/SC - INSURANCE	1,750.00	1,554.00	1,750.00	1,735.50	1,750.00	\$0.00	0.00%		
330360	20-436-00000	MISCELLANEOUS	2,000.00	5,413.43	3,000.00	5,964.50	3,000.00	\$0.00	0.00%		
330400	20-436-00000	RENTS & LEASES	5,000.00	34,112.49	7,500.00	35,865.00	5,000.00	-\$2,500.00	-33.33%		
Total Revenue			41,750.00	44,540.32	42,250.00	45,623.27	44,750.00	\$2,500.00	5.92%		
Expense											
510010	20-436-00000	SALARIES/WAGES	20,466.00	11,736.64	14,592.00	16,546.61	15,001.00	\$409.00	2.80%		
510040	20-436-00000	PART-TIME	7,712.00	5,083.30	5,423.00	2,066.48	3,500.00	-\$1,923.00	-35.46%		
510100	20-436-00000	OVERTIME	1,328.00	2,549.87	537.00	2,431.91	2,500.00	\$1,963.00	365.55%		
510200	20-436-00000	EMPLOYEE BENEFITS	9,700.00	2,067.60	5,775.00	2,312.20	5,850.00	\$75.00	1.30%		
520030	20-436-00000	OPERATING EQUIP/SUPPLIES	5,000.00	5,366.82	5,000.00	5,556.20	5,500.00	\$500.00	10.00%		
520050	20-436-00000	ADVERTISING	4,000.00	3,093.37	4,000.00	3,722.18	4,000.00	\$0.00	0.00%		
520110	20-436-00000	MEMBERSHIPS	305.00	407.04	407.00	407.04	447.00	\$40.00	9.83%		
520600	20-436-00000	UTILITIES - HEAT	5,450.00	5,430.14	5,494.00	6,666.00	5,500.00	\$6.00	0.11%		
520610	20-436-00000	UTILITIES - HYDRO	14,094.00	11,870.56	15,191.00	11,191.70	15,530.00	\$339.00	2.23%		
520620	20-436-00000	UTILITIES - WTR/SWR	2,527.00	1,928.79	1,909.00	2,149.99	2,000.00	\$91.00	4.77%		
520730	20-436-00000	INS - LIABILITY	1,224.00	4,279.03	0.00	4,503.57	2,200.00	\$2,200.00	100.00%		
520850	20-436-00000	BUILDING SECURITY	448.00	50.00	448.00	0.00	448.00	\$0.00	0.00%		
530570	20-436-00000	SPECIAL EVENTS	4,000.00	4,278.05	4,000.00	4,047.69	4,000.00	\$0.00	0.00%		
540000	20-436-00000	OUTSIDE CONTRACTS	11,000.00	6,650.14	11,000.00	12,070.28	11,000.00	\$0.00	0.00%		
540010	20-436-00000	CNTRCT-JANITORIAL	6,500.00	9,817.23	6,500.00	5,141.14	10,000.00	\$3,500.00	53.85%		
540100	20-436-00000	CNTRCT-ELECTRICAL	5,500.00	3,490.55	5,500.00	1,896.94	5,500.00	\$0.00	0.00%		
540170	20-436-00000	CNTRCT-GARBAGE COLLECT	3,700.00	2093.59	3,700.00	2,145.96	3,000.00	-\$700.00	-18.92%		
540220	20-436-00000	CNTRCT-HEAT/AIR CONDITIONING	500.00	0.00	500.00	0.00	500.00	\$0.00	0.00%		
Total Expenditures			103,454.00	80,192.72	89,976.00	82,855.89	96,476.00	\$6,500.00	7.22%		
Net Expenditures			61,704.00	35,652.40	47,726.00	37,232.62	51,726.00	\$4,000.00	8.38%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 438 FACILITIES - SWIMMING POOLS									
Revenue									
330400	20-438-00000	RENTS & LEASES	1,000.00	84.00	500.00	0.00	200.00	-\$300.00	-60.00%
Total Revenue			1,000.00	84.00	500.00	0.00	200.00	-\$300.00	-60.00%
Expense									
510010	20-438-00000	SALARIES/WAGES	39,072.00	27,151.30	37,143.00	28,063.54	38,183.00	\$1,040.00	2.80%
510040	20-438-00000	PART-TIME	19,483.00	2,219.16	15,761.00	9,527.05	16,000.00	\$239.00	1.52%
510100	20-438-00000	OVERTIME	4,813.00	5,665.58	4,567.00	5,003.40	6,000.00	\$1,433.00	31.38%
510200	20-438-00000	EMPLOYEE BENEFITS	20,825.00	3,917.03	14,650.00	4,642.89	14,875.00	\$225.00	1.54%
520030	20-438-00000	OPERATING EQUIP/SUPPLIES	50,000.00	35,260.84	50,000.00	48,983.55	50,000.00	\$0.00	0.00%
520040	20-438-00000	EQUIPMENT RENTALS	4,000.00	81.41	4,000.00	0.00	2,500.00	-\$1,500.00	-37.50%
520600	20-438-00000	UTILITIES - HEAT	2,854.00	2,650.17	2,659.00	2,910.73	2,640.00	-\$19.00	-0.71%
520610	20-438-00000	UTILITIES - HYDRO	17,863.00	15,606.58	23,586.00	11,504.56	19,000.00	-\$4,586.00	-19.44%
520620	20-438-00000	UTILITIES - WTR/SWR	146,800.00	147,112.55	111,000.00	132,915.72	134,500.00	\$23,500.00	21.17%
520630	20-438-00000	UTILITES - PHONE/FAX	1,470.00	2,358.84	3,500.00	2,511.96	3,500.00	\$0.00	0.00%
520850	20-438-00000	BUILDING SECURITY	20,000.00	22,389.08	20,000.00	22,356.62	24,000.00	\$4,000.00	20.00%
540000	20-438-00000	OUTSIDE CONTRACTS	20,000.00	16,637.08	20,000.00	19,461.59	20,000.00	\$0.00	0.00%
540010	20-438-00000	CNTRCT - JANITORIAL	2,000.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
540100	20-438-00000	CNTRCT-ELECTRICAL	6,000.00	3,324.28	4,500.00	2,686.52	4,500.00	\$0.00	0.00%
Total Expenditures			355,180.00	284,373.90	311,366.00	290,568.13	335,698.00	\$24,332.00	7.81%
Net Expenditures			354,180.00	284,289.90	310,866.00	290,568.13	335,498.00	\$24,632.00	7.92%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 439 FACILITIES - CIVIC CENTRE									
Revenue									
330300	20-439-00000	COST SHARING	96,000.00	110,318.11	96,000.00	115,240.58	100,000.00	\$4,000.00	4.17%
330400	20-439-00000	RENTS & LEASES	1,000.00	882.00	1,000.00	320.00	1,000.00	\$0.00	0.00%
Total Revenue			97,000.00	111,200.11	97,000.00	115,560.58	101,000.00	\$4,000.00	4.12%
Expense									
510010	20-439-00000	SALARIES/WAGES	174,941.00	181,118.06	143,668.00	189,676.19	145,883.00	\$2,215.00	1.54%
510020	20-439-00000	OTHER SALARIES	0.00	-421.30	0.00	1,223.93	0.00	\$0.00	0.00%
510040	20-439-00000	PART-TIME	8,951.00	20,681.18	9,255.00	21,497.89	9,394.00	\$139.00	1.50%
510100	20-439-00000	OVERTIME	2,995.00	6,452.33	3,097.00	6,720.99	3,143.00	\$46.00	1.49%
510200	20-439-00000	EMPLOYEE BENEFITS	52,825.00	58,910.64	54,000.00	62,153.02	55,075.00	\$1,075.00	1.99%
520030	20-439-00000	OPERATING EQUIP/SUPPLIES	27,000.00	30,580.52	33,383.00	28,348.25	29,000.00	-\$4,383.00	-13.13%
520230	20-439-00000	UNIFORMS/CLOTHING	1,000.00	631.54	1,000.00	934.27	1,000.00	\$0.00	0.00%
520240	20-439-00000	MEAL ALLOWANCE	250.00	0.00	250.00	40.52	250.00	\$0.00	0.00%
520600	20-439-00000	UTILITIES - HEAT	27,829.00	23,965.19	28,000.00	23,965.99	24,900.00	-\$3,100.00	-11.07%
520610	20-439-00000	UTILITIES - HYDRO	163,819.00	157,751.93	154,227.00	146,450.69	159,200.00	\$4,973.00	3.22%
520620	20-439-00000	UTILITIES - WTR/SWR	18,308.00	17,592.40	18,941.00	15,696.94	19,200.00	\$259.00	1.37%
520650	20-439-00000	MOBILE COMMUNICATIONS	0.00	244.23	0.00	247.49	250.00	\$250.00	0.00%
520850	20-439-00000	BUILDING SECURITY	75,000.00	83,246.33	82,500.00	94,102.83	88,000.00	\$5,500.00	6.67%
530620	20-439-00000	OUTDOOR ICE RINK	3,000.00	2,687.13	3,000.00	3,423.75	3,000.00	\$0.00	0.00%
540000	20-439-00000	OUTSIDE CONTRACTS	40,000.00	40,707.04	40,000.00	49,624.89	40,000.00	\$0.00	0.00%
540010	20-439-00000	CNTRCT-JANITORIAL	3,000.00	3,460.85	3,000.00	3,686.42	3,500.00	\$500.00	16.67%
540100	20-439-00000	CNTRCT-ELECTRICAL	9,000.00	8,761.94	9,000.00	8,776.77	9,000.00	\$0.00	0.00%
540170	20-439-00000	CNTRCT-GARBAGE COLLECT	3,000.00	3,241.98	3,000.00	1,922.46	3,500.00	\$500.00	16.67%
540210	20-439-00000	CNTRCT-ELEVATOR	8,000.00	7,096.27	8,000.00	4,917.06	8,000.00	\$0.00	0.00%
540220	20-439-00000	CNTRCT-HEAT/AIR CONDITIONING	20,000.00	3,957.20	10,000.00	8,986.50	10,000.00	\$0.00	0.00%
Total Expenditures			638,918.00	650,665.46	604,321.00	672,396.85	612,295.00	\$7,974.00	1.32%
Net Expenditures			541,918.00	539,465.35	507,321.00	556,836.27	511,295.00	\$3,974.00	0.78%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 442 FACILITIES - COURTHOUSE											
Revenue											
330400	20-442-00000	RENTS & LEASES	591,751.00	468,203.13	509,960.00	459,842.39	489,008.00	-\$20,952.00	-4.11%		
Total Revenue			591,751.00	468,203.13	509,960.00	459,842.39	489,008.00	-\$20,952.00	-4.11%		
Expense											
510010	20-442-00000	SALARIES/WAGES	32,870.00	26,753.26	29,184.00	31,654.83	42,659.00	\$13,475.00	46.17%		
510040	20-442-00000	PART-TIME	3,978.00	2,174.21	3,220.00	2,539.02	2,000.00	-\$1,220.00	-37.89%		
510100	20-442-00000	OVERTIME	2,622.00	5,833.99	1,582.00	4,773.07	2,800.00	\$1,218.00	76.99%		
510200	20-442-00000	EMPLOYEE BENEFITS	13,075.00	3,502.29	11,525.00	3,842.84	14,875.00	\$3,350.00	29.07%		
520030	20-442-00000	OPERATING EQUIP/SUPPLIES	24,000.00	22,187.67	24,000.00	18,789.68	24,000.00	\$0.00	0.00%		
520600	20-442-00000	UTILITIES - HEAT	50,000.00	33,047.87	47,451.00	37,836.81	40,300.00	-\$7,151.00	-15.07%		
520610	20-442-00000	UTILITIES - HYDRO	185,712.00	162,668.20	183,874.00	145,669.12	172,600.00	-\$11,274.00	-6.13%		
520620	20-442-00000	UTILITIES - WTR/SWR	7,865.00	7,888.33	9,124.00	7,092.35	7,972.00	-\$1,152.00	-12.63%		
520700	20-442-00000	INS - FIRE	18,484.00	13,257.00	13,500.00	11,600.28	10,050.00	-\$3,450.00	-25.56%		
520730	20-442-00000	INS - LIABILITY	4,741.00	4,688.28	4,700.00	4,595.94	4,550.00	-\$150.00	-3.19%		
520850	20-442-00000	BUILDING SECURITY	6,000.00	4,343.41	6,000.00	2,037.38	6,000.00	\$0.00	0.00%		
540000	20-442-00000	OUTSIDE CONTRACTS	20,000.00	14,354.50	20,000.00	18,096.26	20,000.00	\$0.00	0.00%		
540010	20-442-00000	CNTRCT-JANITORIAL	100,000.00	98,297.21	100,000.00	111,880.08	100,000.00	\$0.00	0.00%		
540080	20-442-00000	CNTRCT-PAVEMENT MARKINGS	600.00	0.00	600.00	408.52	600.00	\$0.00	0.00%		
540100	20-442-00000	CNTRCT-ELECTRICAL	10,000.00	5,754.97	10,000.00	5,611.09	10,000.00	\$0.00	0.00%		
540170	20-442-00000	CNTRCT-GARBAGE COLLECT	1,060.00	1,046.82	1,060.00	1,072.95	1,060.00	\$0.00	0.00%		
540210	20-442-00000	CNTRCT-ELEVATOR	10,000.00	7,000.99	10,000.00	6,827.82	10,000.00	\$0.00	0.00%		
540220	20-442-00000	CNTRCT-HEAT/AIR CONDITIONING	25,000.00	3,239.51	25,000.00	0.00	15,000.00	-\$10,000.00	-40.00%		
550040	20-442-00000	AUDIT FEES	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	\$0.00	0.00%		
580010	20-442-00000	INTERDEPT TRANSFERS	1,000.00	0.00	0.00	0.00	0.00	\$0.00	0.00%		
580510	20-442-00000	TRANSFER TO RESERVE FUND	72,744.00	50,164.62	7,140.00	43,514.35	2,542.00	-\$4,598.00	-64.40%		
Total Expenditures			591,751.00	468,203.13	509,960.00	459,842.39	489,008.00	-\$20,952.00	-4.11%		
Net Expenditures			0.00	0.00	0.00	0.00	0.00	\$0.00	0.00%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 444 FACILITIES - SERVICE CENTRE									
Expense									
510010	20-444-00000	SALARIES/WAGES	19,846.00	11,296.38	15,918.00	22,601.81	15,955.00	\$37.00	0.23%
510040	20-444-00000	PART-TIME	2,354.00	2,374.57	2,203.00	3,233.91	2,000.00	-\$203.00	-9.21%
510100	20-444-00000	OVERTIME	896.00	158.86	1,045.00	198.64	0.00	-\$1,045.00	-100.00%
510200	20-444-00000	EMPLOYEE BENEFITS	7,525.00	1,444.16	6,275.00	2,616.45	6,375.00	\$100.00	1.59%
520030	20-444-00000	OPERATING EQUIP/SUPPLIES	15,000.00	13,366.11	15,000.00	32,043.61	15,000.00	\$0.00	0.00%
520040	20-444-00000	EQUIPMENT RENTALS	750.00	368.37	750.00	45.79	750.00	\$0.00	0.00%
520600	20-444-00000	UTILITIES - HEAT	27,162.00	22,760.79	27,162.00	25,975.82	22,000.00	-\$5,162.00	-19.00%
520610	20-444-00000	UTILITIES - HYDRO	72,932.00	54,566.02	67,255.00	56,186.90	60,500.00	-\$6,755.00	-10.04%
520620	20-444-00000	UTILITIES - WTR/SWR	12,819.00	14,764.17	13,455.00	15,786.11	13,500.00	\$45.00	0.33%
520800	20-444-00000	SMALL TOOLS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
520850	20-444-00000	BUILDING SECURITY	250.00	0.00	250.00	714.36	250.00	\$0.00	0.00%
540000	20-444-00000	OUTSIDE CONTRACTS	36,000.00	29,325.21	36,000.00	37,068.02	36,000.00	\$0.00	0.00%
540010	20-444-00000	CNTRCT-JANITORIAL	30,000.00	31,198.33	30,000.00	35,307.04	30,000.00	\$0.00	0.00%
540100	20-444-00000	CNTRCT-ELECTRICAL	12,000.00	5,085.01	12,000.00	9,562.76	12,000.00	\$0.00	0.00%
540170	20-444-00000	CNTRCT-GARBAGE COLLECT	12,000.00	10,777.61	12,000.00	10,078.47	12,000.00	\$0.00	0.00%
540220	20-444-00000	CNTRCT-HEAT/AIR CONDITIONING	3,000.00	574.94	3,000.00	780.75	3,000.00	\$0.00	0.00%
580090	20-444-00000	INTERDEPT RECOVERIES	-40,798.00	-38,322.76	-39,163.00	-45,243.11	-36,709.00	\$2,454.00	-6.27%
Total Expenditures			211,836.00	159,737.77	203,250.00	206,957.33	192,721.00	-\$10,529.00	-5.18%
Net Expenditures			211,836.00	159,737.77	203,250.00	206,957.33	192,721.00	-\$10,529.00	-5.18%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget		
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)		
								\$	%	
Department:	445	FACILITIES - WOODLAWN RD								
Revenue										
330290	20-445-00000	THIRD PARTY REVENUE	1,191,300.00	1,181,691.53	1,167,034.00	1,158,962.26	1,141,248.00	-\$25,786.00	-2.21%	
Total Revenue			1,191,300.00	1,181,691.53	1,167,034.00	1,158,962.26	1,141,248.00	-\$25,786.00	-2.21%	
Expense										
580880	20-445-00000	IO - INTEREST	559,300.00	671,873.83	535,034.00	529,593.84	509,248.00	-\$25,786.00	-4.82%	
580890	20-445-00000	IO - PRINCIPAL	632,000.00	512,326.56	632,000.00	632,000.00	632,000.00	\$0.00	0.00%	
580910	20-445-00000	DEBT CHGS - PRINCIPAL	0.00	119,673.44	0.00	0.00	0.00	\$0.00	0.00%	
580920	20-445-00000	OTHER DEBT INTEREST	0.00	-122,182.30	0.00	-2,631.58	0.00	\$0.00	0.00%	
Total Expenditures			1,191,300.00	1,181,691.53	1,167,034.00	1,158,962.26	1,141,248.00	-\$25,786.00	-2.21%	
	Net Expenditures		0.00	0.00	0.00	0.00	0.00	\$0.00	0.00%	

OPERATING BUDGET

								2017 vs 2018 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 446 FACILITIES - SPORTS COMPLEX (QUAKER ROAD)											
Revenue											
320450	20-446-00000	FEE/SC - BALL DIAMONDS	9,000.00	6,755.50	9,000.00	7,661.13	11,000.00	\$2,000.00	22.22%		
320480	20-446-00000	FESS/SC- ADVERTISING	0.00	0.00	0.00	0.00	15,000.00	\$15,000.00	100.00%		
320840	20-446-00000	FEE/SC - HYDRO	3,500.00	3,689.00	3,500.00	2,062.80	4,000.00	\$500.00	14.29%		
330400	20-446-00000	RENTS & LEASES	650.00	1,345.00	650.00	910.90	2,000.00	\$1,350.00	207.69%		
Total Revenue			13,150.00	11,789.50	13,150.00	10,634.83	32,000.00	\$18,850.00	143.35%		
Expense											
510010	20-446-00000	SALARIES/WAGES	15,505.00	12,167.22	12,602.00	17,405.26	12,751.00	\$149.00	1.18%		
510040	20-446-00000	PART-TIME	13,476.00	10,443.72	10,507.00	5,913.09	10,000.00	-\$507.00	-4.83%		
510100	20-446-00000	OVERTIME	0.00	18.52	269.00	830.23	300.00	\$31.00	11.52%		
510200	20-446-00000	EMPLOYEE BENEFITS	9,700.00	2,621.75	4,975.00	2,702.18	5,050.00	\$75.00	1.51%		
520030	20-446-00000	OPERATING EQUIP/SUPPLIES	3,000.00	1,867.28	3,000.00	7,637.85	3,000.00	\$0.00	0.00%		
520600	20-446-00000	UTILITIES - HEAT	515.00	521.61	674.00	405.47	543.00	-\$131.00	-19.44%		
520610	20-446-00000	UTILITIES - HYDRO	17,092.00	17,987.82	17,108.00	17,223.03	17,155.00	\$47.00	0.27%		
520620	20-446-00000	UTILITIES - WTR/SWR	9,618.00	6,150.08	12,941.00	12,616.68	10,950.00	-\$1,991.00	-15.39%		
520850	20-446-00000	BUILDING SECURITY	700.00	671.62	700.00	671.62	700.00	\$0.00	0.00%		
540000	20-446-00000	OUTSIDE CONTRACTS	8,300.00	11,038.26	8,300.00	6,696.41	8,300.00	\$0.00	0.00%		
540100	20-446-00000	CNTRCT-ELECTRICAL	6,500.00	5,596.22	4,500.00	5,275.75	4,500.00	\$0.00	0.00%		
Total Expenditures			84,406.00	69,084.10	75,576.00	77,377.57	73,249.00	-2,327.00	-3.08%		
Net Expenditures			71,256.00	57,294.60	62,426.00	66,742.74	41,249.00	-\$21,177.00	-33.92%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 447 FACILITIES - WELLAND REC CANAL									
Revenue									
320150	20-447-00000	OTHER GRANTS	0.00	2,000.26	0.00	0.00	0.00	\$0.00	0.00%
320410	20-447-00000	FEE/SC- EQUIP RENTALS	0.00	0.00	15,000.00	73,876.99	70,000.00	\$55,000.00	366.67%
320570	20-447-00000	FEE/SC-MEMBERSHIPS	0.00	0.00	5,500.00	3,953.14	3,500.00	-\$2,000.00	-36.36%
320930	20-447-00000	FEE/SC- FIT/AQUA PUNCH CARD	0.00	0.00	15,000.00	15,004.86	18,000.00	\$3,000.00	20.00%
330100	20-447-00000	INVESTMENT INCOME	0.00	0.00	350,000.00	350,000.00	350,000.00	\$0.00	0.00%
330250	20-447-00000	DONATIONS	0.00	0.00	10,000.00	0.00	15,000.00	\$5,000.00	50.00%
330360	20-447-00000	MISCELLANEOUS	0.00	0.00	40,779.00	12,081.10	11,000.00	-\$29,779.00	-73.03%
330400	20-447-00000	RENTS & LEASES	0.00	4,051.94	125,000.00	59,729.49	55,000.00	-\$70,000.00	-56.00%
Total Revenue			0.00	6,052.20	561,279.00	514,645.58	522,500.00	-\$38,779.00	-6.91%
Expense									
510010	20-447-00000	SALARIES/WAGES	0.00	0.00	69,363.00	72,067.33	73,235.00	\$3,872.00	5.58%
510020	20-447-00000	OTHER SALARIES	0.00	0.00	0.00	2,816.73	0.00	\$0.00	0.00%
510040	20-447-00000	PART-TIME	0.00	27,452.39	160,375.00	156,321.03	169,182.00	\$8,807.00	5.49%
510100	20-447-00000	OVERTIME	0.00	5,806.86	3,500.00	15,390.76	3,500.00	\$0.00	0.00%
510200	20-447-00000	EMPLOYEE BENEFITS	0.00	40,724.98	39,225.00	46,029.20	40,650.00	\$1,425.00	3.63%
520020	20-447-00000	POSTAGE	0.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
520030	20-447-00000	OPERATING EQUIP/SUPPLIES	0.00	31,208.28	75,000.00	78,666.74	75,000.00	\$0.00	0.00%
520040	20-447-00000	EQUIPMENT RENTALS	0.00	3,056.73	11,000.00	10,972.19	8,500.00	-\$2,500.00	-22.73%
520100	20-447-00000	PROFESSIONAL DEVELOPMENT	0.00	301.62	0.00	863.08	0.00	\$0.00	0.00%
520110	20-447-00000	MEMBERSHIPS	0.00	0.00	1,200.00	1,173.45	3,080.00	\$1,880.00	156.67%
520230	20-447-00000	UNIFORMS/CLOTHING	0.00	838.04	1,000.00	786.01	1,000.00	\$0.00	0.00%
520240	20-447-00000	MEAL ALLOWANCE	0.00	229.66	0.00	264.21	0.00	\$0.00	0.00%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 447 FACILITIES - WELLAND REC CANAL									
520250	20-447-00000	MISCELLANEOUS	0.00	0.00	2,500.00	2,694.39	2,500.00	\$0.00	0.00%
520600	20-447-00000	UTILITIES - HEAT	0.00	0.00	7,500.00	3,841.87	7,500.00	\$0.00	0.00%
520610	20-447-00000	UTILITIES - HYDRO	0.00	187.40	29,700.00	26,315.38	29,700.00	\$0.00	0.00%
520620	20-447-00000	UTILITES- WTR/SWR	0.00	0.00	4,000.00	4,564.90	4,000.00	\$0.00	0.00%
520630	20-447-00000	UTILITIES- PHONE/FAX	0.00	0.00	8,400.00	2,677.47	5,900.00	-\$2,500.00	-29.76%
530560	20-447-00000	VOLUNTEER SERVICES	0.00	25.72	5,000.00	4,900.00	5,000.00	\$0.00	0.00%
530580	20-447-00000	PROJECTS ASSOCIATION	0.00	0.00	50,000.00	47,748.74	25,000.00	-\$25,000.00	-50.00%
540000	20-447-00000	OUTSIDE CONTRACTS	128,700.00	5,755.10	75,000.00	68,489.62	85,000.00	\$10,000.00	13.33%
540010	20-447-00000	CONTRCT - JANITORIAL	0.00	13,920.25	35,000.00	16,628.59	15,000.00	-\$20,000.00	-57.14%
540100	20-447-00000	CNTRCT-ELECTRICAL	0.00	11,832.13	6,500.00	16,269.60	6,500.00	\$0.00	0.00%
540220	20-447-00000	CONTRCT - HEAT/AIR CONDITIONING	0.00	627.64	1,000.00	1,978.16	1,000.00	\$0.00	0.00%
560020	20-447-00000	FUEL- VEHICLES	0.00	0.00	10,000.00	10,294.80	0.00	-\$10,000.00	-100.00%
560030	20-447-00000	LICENCE RENEWALS	0.00	0.00	1,055.00	25.44	0.00	-\$1,055.00	-100.00%
Total Expenditures			128,700.00	141,966.80	597,318.00	591,779.69	562,247.00	-\$35,071.00	-5.87%
Net Expenditures			128,700.00	141,966.80	36,039.00	77,134.11	39,747.00	\$3,708.00	10.29%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 448 FACILITIES - COOKS MILLS HALL									
Revenue									
330400	20-448-00000	RENTS & LEASES	2,000.00	2,767.00	1,500.00	4,130.63	1,750.00	\$250.00	16.67%
Total Revenue			2,000.00	2,767.00	1,500.00	4,130.63	1,750.00	\$250.00	16.67%
Expense									
510010	20-448-00000	SALARIES/WAGES	4,341.00	1,511.54	2,122.00	3,410.87	3,000.00	\$878.00	41.38%
510040	20-448-00000	PART-TIME	81.00	11.02	0.00	34.31	0.00	\$0.00	0.00%
510100	20-448-00000	OVERTIME	199.00	294.09	269.00	1,413.96	500.00	\$231.00	85.87%
510200	20-448-00000	EMPLOYEE BENEFITS	1,475.00	174.78	2,375.00	539.85	2,400.00	\$25.00	1.05%
520030	20-448-00000	OPERATING EQUIP/SUPPLIES	2,500.00	435.16	2,500.00	1,081.29	2,500.00	\$0.00	0.00%
520600	20-448-00000	UTILITIES - HEAT	1,706.00	1,505.72	1,579.00	2,025.72	1,552.00	-\$27.00	-1.71%
520610	20-448-00000	UTILITIES - HYDRO	1,403.00	1,669.14	1,563.00	1,184.59	1,666.00	\$103.00	6.59%
540000	20-448-00000	OUTSIDE CONTRACTS	5,000.00	418.23	3,000.00	318.00	3,000.00	\$0.00	0.00%
540010	20-448-00000	CNTRCT-JANITORIAL	3,500.00	4,296.00	3,500.00	2,205.45	4,500.00	\$1,000.00	28.57%
540100	20-448-00000	CNTRCT-ELECTRICAL	1,000.00	1,603.33	1,000.00	376.52	1,000.00	\$0.00	0.00%
540170	20-448-00000	CNTRCT-GARBAGE COLLECTION	500.00	367.43	500.00	303.83	500.00	\$0.00	0.00%
Total Expenditures			21,705.00	12,286.44	18,408.00	12,894.39	20,618.00	\$2,210.00	12.01%
Net Expenditures			19,705.00	9,519.44	16,908.00	8,763.76	18,868.00	\$1,960.00	11.59%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 449 FACILITIES - 140 KING STREET (MUSEUM)											
Expense											
510010	20-449-00000	SALARIES/WAGES	8,683.00	6,040.93	5,969.00	6,122.69	6,205.00	\$236.00	3.95%		
510040	20-449-00000	PART-TIME	1,542.00	620.14	212.00	565.92	0.00	-\$212.00	-100.00%		
510100	20-449-00000	OVERTIME	431.00	782.61	448.00	807.26	800.00	\$352.00	78.57%		
510200	20-449-00000	EMPLOYEE BENEFITS	3,650.00	734.82	2,375.00	759.12	2,400.00	\$25.00	1.05%		
520030	20-449-00000	OPERATING EQUIP/SUPPLIES	5,000.00	1,808.43	5,000.00	2,113.55	5,000.00	\$0.00	0.00%		
520600	20-449-00000	UTILITIES - HEAT	15,185.00	13,463.21	15,740.00	13,674.58	13,500.00	-\$2,240.00	-14.23%		
520610	20-449-00000	UTILITIES - HYDRO	20,000.00	18,100.55	20,528.00	14,540.64	19,450.00	-\$1,078.00	-5.25%		
520620	20-449-00000	UTILITIES - WTR/SWR	1,455.00	852.14	1,137.00	861.44	1,125.00	-\$12.00	-1.06%		
520850	20-449-00000	BUILDING SECURITY	1,050.00	987.51	1,050.00	698.88	1,050.00	\$0.00	0.00%		
540000	20-449-00000	OUTSIDE CONTRACTS	30,000.00	28,893.51	30,000.00	17,774.67	30,000.00	\$0.00	0.00%		
540100	20-449-00000	CNTRCT-ELECTRICAL	4,000.00	4,502.72	4,000.00	5,903.09	4,000.00	\$0.00	0.00%		
540220	20-449-00000	CNTRCT-HEAT/AIR CONDITIONING	4,000.00	107.87	2,000.00	0.00	2,000.00	\$0.00	0.00%		
Total Expenditures			94,996.00	76,894.44	88,459.00	63,821.84	85,530.00	-\$2,929.00	-3.31%		
Net Expenditures			94,996.00	76,894.44	88,459.00	63,821.84	85,530.00	-\$2,929.00	-3.31%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 450 FACILITIES - HOOKER STREET									
Revenue									
330400	20-450-00000	RENTS & LEASES	1,000.00	2,449.00	1,200.00	3,695.25	1,000.00	-\$200.00	-16.67%
Total Revenue			1,000.00	2,449.00	1,200.00	3,695.25	1,000.00	-\$200.00	-16.67%
Expense									
510010	20-450-00000	SALARIES/WAGES	1,240.00	502.05	1,061.00	295.85	955.00	-\$106.00	-9.99%
510100	20-450-00000	OVERTIME	33.00	0.00	60.00	0.00	100.00	\$40.00	66.67%
510200	20-450-00000	EMPLOYEE BENEFITS	500.00	51.23	425.00	30.93	425.00	\$0.00	0.00%
520030	20-450-00000	OPERATING EQUIP/SUPPLIES	2,000.00	716.22	2,000.00	928.09	2,000.00	\$0.00	0.00%
520600	20-450-00000	UTILITIES - HEAT	2,120.00	2,138.97	2,200.00	1,547.05	2,200.00	\$0.00	0.00%
520610	20-450-00000	UTILITIES - HYDRO	1,116.00	1,113.74	1,154.00	676.77	1,000.00	-\$154.00	-13.34%
520620	20-450-00000	UTILITIES - WTR/SWR	786.00	453.33	417.00	304.47	400.00	-\$17.00	-4.08%
540000	20-450-00000	OUTSIDE CONTRACTS	4,000.00	2,858.44	4,000.00	1,660.68	4,000.00	\$0.00	0.00%
540010	20-450-00000	CNTRCT-JANITORIAL	5,000.00	4,398.83	5,000.00	2,785.18	5,000.00	\$0.00	0.00%
540100	20-450-00000	CNTRCT-ELECTRICAL	1,000.00	234.55	1,000.00	239.14	1,000.00	\$0.00	0.00%
Total Expenditures			17,795.00	12,467.36	17,317.00	8,468.16	17,080.00	-\$237.00	-1.37%
Net Expenditures			16,795.00	10,018.36	16,117.00	4,772.91	16,080.00	-\$37.00	-0.23%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 452 FACILITIES - C.L. PINARD CTR									
Revenue									
330400	20-452-00000	RENTS & LEASES	0.00	352.00	0.00	675.00	420.00	\$420.00	100.00%
Total Revenue			0.00	352.00	0.00	675.00	420.00	\$420.00	100.00%
Expense									
510010	20-452-00000	SALARIES/WAGES	4,341.00	3,539.86	2,653.00	3,734.72	3,409.00	\$756.00	28.50%
510040	20-452-00000	PART-TIME	406.00	167.75	212.00	210.31	100.00	-\$112.00	-52.83%
510100	20-452-00000	OVERTIME	797.00	842.46	239.00	674.40	800.00	\$561.00	234.73%
510200	20-452-00000	EMPLOYEE BENEFITS	1,950.00	394.67	1,050.00	451.23	1,075.00	\$25.00	2.38%
520030	20-452-00000	OPERATING EQUIP/SUPPLIES	2,000.00	1,982.25	2,000.00	1,708.28	2,000.00	\$0.00	0.00%
520270	20-452-00000	LEASES - PROPERTY	5,400.00	5,495.04	0.00	5,495.04	6,750.00	\$6,750.00	100.00%
520600	20-452-00000	UTILITIES - HEAT	5,333.00	5,212.86	5,187.00	5,749.40	5,100.00	-\$87.00	-1.68%
520610	20-452-00000	UTILITIES - HYDRO	2,909.00	2,630.55	3,205.00	1,998.20	2,700.00	-\$505.00	-15.76%
540000	20-452-00000	OUTSIDE CONTRACTS	3,000.00	325.63	1,500.00	946.36	1,500.00	\$0.00	0.00%
540010	20-452-00000	CNTRCT-JANITORIAL	1,200.00	1,153.91	1,200.00	1,153.86	1,200.00	\$0.00	0.00%
540100	20-452-00000	CNTRCT-ELECTRICAL	1,000.00	851.73	1,000.00	1,057.18	1,000.00	\$0.00	0.00%
540220	20-452-00000	CNTRCT-HEAT/AIR CONDITIONING	500.00	0.00	500.00	0.00	500.00	\$0.00	0.00%
Total Expenditures			28,836.00	22,596.71	18,746.00	23,178.98	26,134.00	\$7,388.00	39.41%
Net Expenditures			28,836.00	22,244.71	18,746.00	22,503.98	25,714.00	\$6,968.00	37.17%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 454 FACILITIES - ANCILLARY BLDGS											
Revenue											
330400	20-454-00000	RENTS & LEASES	2,500.00	1,667.85	2,500.00	2,242.47	2,500.00	\$0.00	0.00%		
Total Revenue			2,500.00	1,667.85	2,500.00	2,242.47	2,500.00	\$0.00	0.00%		
Expense											
510010	20-454-00000	SALARIES/WAGES	16,745.00	14,473.96	16,582.00	12,339.24	16,705.00	\$123.00	0.74%		
510040	20-454-00000	PART-TIME	162.00	3,234.41	212.00	28.12	200.00	-\$12.00	-5.66%		
510100	20-454-00000	OVERTIME	100.00	391.74	119.00	2,180.35	400.00	\$281.00	236.13%		
510200	20-454-00000	EMPLOYEE BENEFITS	5,575.00	2,046.99	6,550.00	1,551.69	6,650.00	\$100.00	1.53%		
520030	20-454-00000	OPERATING EQUIP/SUPPLIES	9,000.00	10,318.60	9,000.00	7,881.45	9,000.00	\$0.00	0.00%		
520060	20-454-00000	CITY PROMOTIONS	0.00	234.13	0.00	0.00	0.00	\$0.00	0.00%		
520600	20-454-00000	UTILITIES - HEAT	6,327.00	2,402.01	5,596.00	4,610.61	4,878.00	-\$718.00	-12.83%		
520610	20-454-00000	UTILITIES - HYDRO	10,300.00	4,931.79	6,268.00	3,442.35	5,626.00	-\$642.00	-10.24%		
520620	20-454-00000	UTILITIES - WTR/SWR	8,759.00	6,934.33	6,500.00	9,010.59	7,000.00	\$500.00	7.69%		
520850	20-454-00000	BUILDING SECURITY	1,200.00	0.00	1,200.00	1,200.00	1,200.00	\$0.00	0.00%		
540000	20-454-00000	OUTSIDE CONTRACTS	20,000.00	18,316.80	18,000.00	8,257.42	18,000.00	\$0.00	0.00%		
540010	20-454-00000	CNTRCT-JANITORIAL	250.00	0.00	250.00	1,914.57	500.00	\$250.00	100.00%		
540100	20-454-00000	CNTRCT-ELECTRICAL	6,200.00	5,582.47	6,200.00	3,943.04	6,200.00	\$0.00	0.00%		
540220	20-454-00000	CNTRCT-HEAT/AIR CONDITIONING	600.00	0.00	600.00	0.00	600.00	\$0.00	0.00%		
Total Expenditures			85,218.00	68,867.23	77,077.00	56,359.43	76,959.00	-\$118.00	-0.15%		
Net Expenditures			82,718.00	67,199.38	74,577.00	54,116.96	74,459.00	-\$118.00	-0.16%		

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 457 FACILITIES - TRANSIT TERMINAL											
Expense											
510010	20-457-00000	SALARIES/WAGES	11,163.00	7,667.61	8,291.00	9,102.25	8,250.00	-\$41.00	-0.49%		
510040	20-457-00000	PART-TIME	1,542.00	1,486.08	212.00	1,117.93	500.00	\$288.00	135.85%		
510100	20-457-00000	OVERTIME	2,655.00	2,769.40	418.00	4,836.77	2,000.00	\$1,582.00	378.47%		
510200	20-457-00000	EMPLOYEE BENEFITS	5,075.00	1,154.17	3,275.00	1,500.60	3,325.00	\$50.00	1.53%		
520030	20-457-00000	OPERATING EQUIP/SUPPLIES	7,000.00	7,645.97	7,000.00	9,578.15	7,500.00	\$500.00	7.14%		
520250	20-457-00000	MISCELLANEOUS	500.00	429.28	500.00	371.08	500.00	\$0.00	0.00%		
520600	20-457-00000	UTILITIES - HEAT	3,726.00	3,019.06	3,406.00	5,441.12	3,414.00	\$8.00	0.23%		
520610	20-457-00000	UTILITIES - HYDRO	11,436.00	12,752.25	14,630.00	9,017.40	12,578.00	-\$2,052.00	-14.03%		
540000	20-457-00000	OUTSIDE CONTRACTS	3,000.00	4,182.84	3,000.00	2,495.16	3,000.00	\$0.00	0.00%		
540010	20-457-00000	CNTRCT-JANITORIAL	1,500.00	2,011.41	1,500.00	2,856.07	2,100.00	\$600.00	40.00%		
540100	20-457-00000	CNTRCT-ELECTRICAL	2,500.00	1,520.12	2,500.00	1,314.53	2,500.00	\$0.00	0.00%		
540170	20-457-00000	CNTRCT-GARBAGE COLLECT	800.00	679.02	800.00	637.67	800.00	\$0.00	0.00%		
540220	20-457-00000	CNTRCT-HEAT/AIR CONDITIONING	1,500.00	0.00	1,500.00	0.00	1,500.00	\$0.00	0.00%		
Total Expenditures			52,397.00	45,317.21	47,032.00	48,268.73	47,967.00	\$935.00	1.99%		
Net Expenditures			52,397.00	45,317.21	47,032.00	48,268.73	47,967.00	\$935.00	1.99%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 458 FACILITIES - WELLAND TRANSIT									
Expense									
510010	20-458-00000	SALARIES/WAGES	2,481.00	1,145.36	2,653.00	2,132.45	2,591.00	-62.00	-2.34%
510040	20-458-00000	PART-TIME	731.00	1,788.44	763.00	851.09	800.00	37.00	4.85%
510100	20-458-00000	OVERTIME	0.00	579.35	299.00	328.66	400.00	101.00	33.78%
510200	20-458-00000	EMPLOYEE BENEFITS	975.00	345.98	1,050.00	391.33	1,075.00	25.00	2.38%
520030	20-458-00000	OPERATING EQUIP/SUPPLIES	3,000.00	1,394.90	3,000.00	440.68	3,000.00	0.00	0.00%
520600	20-458-00000	UTILITIES - HEAT	19,902.00	17,919.38	21,500.00	22,484.15	18,087.00	-3,413.00	-15.87%
520610	20-458-00000	UTILITIES - HYDRO	23,279.00	20,721.40	24,112.00	19,443.52	23,636.00	-476.00	-1.97%
520620	20-458-00000	UTILITIES - WTR/SWR	5,157.00	7,584.52	5,112.00	16,879.57	17,000.00	11,888.00	232.55%
540000	20-458-00000	OUTSIDE CONTRACTS	14,000.00	4,787.48	14,000.00	4,079.85	10,000.00	-4,000.00	-28.57%
540010	20-458-00000	CNTRCT-JANITORIAL	12,500.00	12,930.11	12,500.00	13,946.66	12,500.00	0.00	0.00%
540100	20-458-00000	CNTRCT-ELECTRICAL	9,000.00	2,113.55	7,000.00	6,843.44	7,000.00	0.00	0.00%
540170	20-458-00000	CNTRCT-GARBAGE COLLECT	1,300.00	707.25	1,300.00	783.19	1,300.00	0.00	0.00%
540220	20-458-00000	CNTRCT-HEAT/AIR CONDITIONING	1,500.00	0.00	1,500.00	0.00	1,500.00	0.00	0.00%
Total Expenditures			93,825.00	72,017.72	94,789.00	88,604.59	98,889.00	\$4,100.00	4.33%
Net Expenditures			93,825.00	72,017.72	94,789.00	88,604.59	98,889.00	\$4,100.00	4.33%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 459 FACILITIES - FIRE HALLS											
Expense											
510010	20-459-00000	SALARIES/WAGES	8,062.00	5,262.26	5,969.00	6,172.35	6,137.00	\$168.00	2.81%		
510040	20-459-00000	PART-TIME	2,354.00	1,742.65	551.00	1,792.84	900.00	\$349.00	63.34%		
510100	20-459-00000	OVERTIME	332.00	490.03	448.00	570.66	500.00	\$52.00	11.61%		
510200	20-459-00000	EMPLOYEE BENEFITS	3,625.00	784.73	2,375.00	904.56	2,400.00	\$25.00	1.05%		
520030	20-459-00000	OPERATING EQUIP/SUPPLIES	7,500.00	2,950.65	7,500.00	7,036.57	5,000.00	-\$2,500.00	-33.33%		
520270	20-459-00000	LEASES - PROPERTY	23,400.00	24,786.12	24,600.00	24,605.96	28,400.00	\$3,800.00	15.45%		
520600	20-459-00000	UTILITIES - HEAT	17,496.00	14,457.19	17,999.00	16,251.24	15,172.00	-\$2,827.00	-15.71%		
520610	20-459-00000	UTILITIES - HYDRO	27,156.00	25,665.66	30,192.00	22,733.57	25,581.00	-\$4,611.00	-15.27%		
520620	20-459-00000	UTILITIES - WTR/SWR	7,474.00	6,747.98	6,025.00	6,740.79	6,367.00	\$342.00	5.68%		
520850	20-459-00000	BUILDING SECURITY	1,000.00	1,927.74	1,000.00	1,224.60	1,000.00	\$0.00	0.00%		
540000	20-459-00000	OUTSIDE CONTRACTS	25,000.00	22,202.49	25,000.00	28,057.42	25,000.00	\$0.00	0.00%		
540010	20-459-00000	CNTRCT-JANITORIAL	1,000.00	1,771.71	1,000.00	55.14	1,000.00	\$0.00	0.00%		
540100	20-459-00000	CNTRCT-ELECTRICAL	8,000.00	6,557.34	8,000.00	14,295.96	8,000.00	\$0.00	0.00%		
540220	20-459-00000	CNTRCT-HEAT/AIR CONDITIONING	1,500.00	0.00	1,500.00	9,954.16	1,500.00	\$0.00	0.00%		
Total Expenditures			133,899.00	115,346.55	132,159.00	140,395.82	126,957.00	-\$5,202.00	-3.94%		
Net Expenditures			133,899.00	115,346.55	132,159.00	140,395.82	126,957.00	-\$5,202.00	-3.94%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 461 FACILITIES - CHIPPAWA PARK COMMUNITY CENTRE									
Revenue									
330400	20-461-00000	RENTS & LEASES	9,000.00	13,032.50	10,000.00	34,210.88	25,000.00	\$15,000.00	150.00%
Total Revenue			9,000.00	13,032.50	10,000.00	34,210.88	25,000.00	\$15,000.00	150.00%
Expense									
510010	20-461-00000	SALARIES/WAGES	5,582.00	4,004.64	5,969.00	6,833.22	6,000.00	\$31.00	0.52%
510040	20-461-00000	PART-TIME	2,517.00	423.25	212.00	318.39	200.00	-\$12.00	-5.66%
510100	20-461-00000	OVERTIME	498.00	1,321.91	239.00	5,292.72	1,000.00	\$761.00	318.41%
510200	20-461-00000	EMPLOYEE BENEFITS	2,900.00	561.86	2,375.00	1,242.13	2,400.00	\$25.00	1.05%
520030	20-461-00000	OPERATING EQUIP/SUPPLIES	9,000.00	4,103.07	6,000.00	4,195.32	6,000.00	\$0.00	0.00%
520600	20-461-00000	UTILITIES - HEAT	2,000.00	1,646.12	2,000.00	1,658.58	2,000.00	\$0.00	0.00%
520610	20-461-00000	UTILITIES - HYDRO	5,400.00	5,972.92	5,400.00	6,243.94	5,900.00	\$500.00	9.26%
520620	20-461-00000	UTILITIES - WTR/SWR	6,500.00	16,135.99	13,000.00	20,013.20	20,000.00	\$7,000.00	53.85%
520850	20-461-00000	BUILDING SECURITY	1,500.00	3,302.64	2,000.00	3,309.14	3,500.00	\$1,500.00	75.00%
540000	20-461-00000	OUTSIDE CONTRACTS	9,200.00	5,386.65	9,200.00	7,789.32	7,500.00	-\$1,700.00	-18.48%
540010	20-461-00000	CNTRCT-JANITORIAL	12,000.00	11,963.47	12,000.00	17,624.98	12,000.00	\$0.00	0.00%
540100	20-461-00000	CNTRCT-ELECTRICAL	2,000.00	234.55	2,000.00	1,110.40	2,000.00	\$0.00	0.00%
540220	20-461-00000	CNTRCT-HEAT/AIR CONDITIONING	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
Total Expenditures			60,097.00	55,057.07	61,395.00	75,631.34	69,500.00	\$8,105.00	13.20%
Net Expenditures			51,097.00	42,024.57	51,395.00	41,420.46	44,500.00	-\$6,895.00	-13.42%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department:	510	DEVELOPMENT SERVICES							
Revenue									
320200	20-510-00000	OTHER MUNICIPAL GRANTS	220,000.00	150,247.78	220,000.00	220,000.00	220,000.00	\$0.00	0.00%
320650	20-510-00000	FEE/SC - APPLICATION FEES	124,996.00	203,812.00	138,855.00	169,940.50	180,225.00	\$41,370.00	29.79%
330150	20-510-00000	SALE OF PUBLICATIONS	100.00	92.60	100.00	79.10	100.00	\$0.00	0.00%
330360	20-510-00000	MISCELLANEOUS	1,000.00	2,700.50	2,000.00	7,013.95	5,000.00	\$3,000.00	150.00%
Total Revenue			346,096.00	356,852.88	360,955.00	397,033.55	405,325.00	\$44,370.00	12.29%
Expense									
510010	20-510-00000	SALARIES/WAGES	580,822.00	594,572.30	607,148.00	610,198.19	625,297.00	\$18,149.00	2.99%
510020	20-510-00000	OTHER SALARIES	0.00	-3,134.22	0.00	2,662.16	0.00	\$0.00	0.00%
510040	20-510-00000	PART-TIME	7,920.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
510100	20-510-00000	OVERTIME	0.00	595.02	0.00	746.42	0.00	\$0.00	0.00%
510200	20-510-00000	EMPLOYEE BENEFITS	190,025.00	187,500.65	196,250.00	203,093.54	200,450.00	\$4,200.00	2.14%
520010	20-510-00000	OFFICE EQUIP/SUPPLIES	4,200.00	2,740.18	4,200.00	2,217.68	4,200.00	\$0.00	0.00%
520020	20-510-00000	POSTAGE	2,100.00	3,463.11	3,000.00	2,154.60	3,000.00	\$0.00	0.00%
520050	20-510-00000	ADVERTISING	5,000.00	211.86	5,000.00	381.60	3,000.00	-\$2,000.00	-40.00%
520090	20-510-00000	CONFERENCES/CONVENTIONS	7,500.00	2,528.87	7,500.00	2,734.68	8,250.00	\$750.00	10.00%
520100	20-510-00000	PROFESSIONAL DEVELOPMENT	3,680.00	703.08	3,000.00	4,420.84	3,300.00	\$300.00	10.00%
520110	20-510-00000	MEMBERSHIPS	3,050.00	2,985.99	3,000.00	5,309.13	3,850.00	\$850.00	28.33%
520200	20-510-00000	MILEAGE & MEETINGS	700.00	1,124.94	700.00	1,056.37	700.00	\$0.00	0.00%
520230	20-510-00000	UNIFORMS/CLOTHING	600.00	750.00	600.00	0.00	600.00	\$0.00	0.00%
520240	20-510-00000	MEAL ALLOWANCE	100.00	97.25	100.00	72.94	100.00	\$0.00	0.00%
520250	20-510-00000	MISCELLANEOUS	600.00	193.09	800.00	237.90	800.00	\$0.00	0.00%
520280	20-510-00000	COMMITTEE MEMBER FEES	2,550.00	2,660.00	2,700.00	3,035.03	4,500.00	\$1,800.00	66.67%
530000	20-510-00000	OUTSIDE CONSULTING	0.00	26,577.69	25,000.00	19,334.41	25,000.00	\$0.00	0.00%
540000	20-510-00000	OUTSIDE CONTRACTS	1,000.00	1,133.75	1,000.00	1,133.29	1,000.00	\$0.00	0.00%
540580	20-510-00000	INCENTIVE PROGRAMS	460,000.00	460,000.00	460,000.00	460,000.00	460,000.00	\$0.00	0.00%
Total Expenditures			1,269,847.00	1,284,703.56	1,319,998.00	1,318,788.78	1,344,047.00	\$24,049.00	1.82%
Net Expenditures			923,751.00	927,850.68	959,043.00	921,755.23	938,722.00	-\$20,321.00	-2.12%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget			
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)			
								\$	%		
Department: 520 BUILDING AND LICENSING											
Revenue											
320370	20-520-00000	FEE/SC - INSPECTION FEES	300.00	307.00	300.00	322.00	300.00	\$0.00	0.00%		
320640	20-520-00000	FEE/SC - ADMINISTRATION	1,500.00	585.00	1,500.00	536.00	1,500.00	\$0.00	0.00%		
330150	20-520-00000	SALE OF PUBLICATIONS	250.00	30.41	250.00	107.10	250.00	\$0.00	0.00%		
330360	20-520-00000	MISCELLANEOUS	2,500.00	3,918.00	2,500.00	4,742.05	2,500.00	\$0.00	0.00%		
340040	20-520-00000	LIC - PLUMBING	2,800.00	3,554.00	2,800.00	3,082.00	2,800.00	\$0.00	0.00%		
340500	20-520-00000	PERMITS - GENERAL	700,000.00	832,917.91	600,000.00	701,067.77	630,000.00	\$30,000.00	5.00%		
340530	20-520-00000	PERMITS - SIGNS	2,500.00	4,682.62	2,500.00	2,726.85	2,500.00	\$0.00	0.00%		
Total Revenue			709,850.00	845,994.94	609,850.00	712,583.77	639,850.00	\$30,000.00	4.92%		
Expense											
510010	20-520-00000	SALARIES/WAGES	510,327.00	484,350.39	505,167.00	503,778.88	519,565.00	\$14,398.00	2.85%		
510020	20-520-00000	OTHER SALARIES	0.00	51.92	0.00	-2,246.96	0.00	\$0.00	0.00%		
510040	20-520-00000	PART-TIME	58,383.00	67,424.42	60,368.00	26,679.17	61,274.00	\$906.00	1.50%		
510100	20-520-00000	OVERTIME	1,000.00	1,742.47	1,000.00	3,649.74	1,000.00	\$0.00	0.00%		
510200	20-520-00000	EMPLOYEE BENEFITS	188,450.00	186,460.63	188,250.00	181,498.43	197,000.00	\$8,750.00	4.65%		
520010	20-520-00000	OFFICE EQUIP/SUPPLIES	1,500.00	2,174.02	1,500.00	3,842.76	1,500.00	\$0.00	0.00%		
520020	20-520-00000	POSTAGE	1,400.00	1,182.25	1,400.00	1,256.50	1,400.00	\$0.00	0.00%		
520030	20-520-00000	OPERATING EQUIP/SUPPLIES	2,500.00	774.00	2,500.00	1,345.40	2,500.00	\$0.00	0.00%		
520050	20-520-00000	ADVERTISING	500.00	0.00	500.00	0.00	500.00	\$0.00	0.00%		
520090	20-520-00000	CONFERENCES/CONVENTIONS	2,500.00	3,498.24	2,500.00	1,026.64	2,500.00	\$0.00	0.00%		
520100	20-520-00000	PROFESSIONAL DEVELOPMENT	5,000.00	5,197.99	5,000.00	8,104.55	5,500.00	\$500.00	10.00%		
520110	20-520-00000	MEMBERSHIPS	4,400.00	6,411.82	4,400.00	2,306.76	4,840.00	\$440.00	10.00%		
520200	20-520-00000	MILEAGE & MEETINGS	400.00	1,110.56	400.00	1,269.66	1,100.00	\$700.00	175.00%		
520230	20-520-00000	UNIFORMS/CLOTHING	1,700.00	1,627.80	1,700.00	1,411.22	1,700.00	\$0.00	0.00%		
520240	20-520-00000	MEAL ALLOWANCE	0.00	0.00	0.00	72.93	0.00	\$0.00	0.00%		

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department:	520	BUILDING AND LICENSING							
520280	20-520-00000	COMMITTEE MEMBER FEES	600.00	0.00	600.00	300.00	600.00	\$0.00	0.00%
520580	20-520-00000	TITLE SEARCH/LAND FEES	2,000.00	395.87	2,000.00	2,948.12	2,000.00	\$0.00	0.00%
520650	20-520-00000	MOBILE COMMUNICATIONS	3,600.00	1,663.34	3,000.00	2,076.78	3,000.00	\$0.00	0.00%
540000	20-520-00000	OUTSIDE CONTRACTS	5,000.00	867.87	30,000.00	30,000.00	30,000.00	\$0.00	0.00%
Total Expenditures			789,260.00	764,933.59	810,285.00	769,320.58	835,979.00	\$25,694.00	3.17%
Net Expenditures			-79,410.00	81,061.35	-200,435.00	-56,736.81	-196,129.00	4,306.00	-2.15%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department: 525 BY-LAW ENFORCEMENT									
Revenue									
320640	20-525-00000	FEE/SC - ADMINISTRATION	10,000.00	31,695.00	40,000.00	25,940.00	30,000.00	-\$10,000.00	-25.00%
320650	20-525-00000	FEE/SC - APPLICATION FEES	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
320660	20-525-00000	FEE/SC - WEED CUTTING	9,000.00	31,358.63	12,000.00	34,053.76	25,000.00	\$13,000.00	108.33%
330360	20-525-00000	MISCELLANEOUS	500.00	0.00	500.00	300.00	500.00	\$0.00	0.00%
340010	20-525-00000	LIC - BUSINESS	7,000.00	9,480.00	7,000.00	10,151.55	7,000.00	\$0.00	0.00%
340540	20-525-00000	PERMITS - POOLS	4,000.00	6,540.00	4,000.00	6,510.00	6,000.00	\$2,000.00	50.00%
Total Revenue			30,600.00	79,073.63	63,600.00	76,955.31	68,600.00	\$5,000.00	7.86%
Expense									
510010	20-525-00000	SALARIES/WAGES	181,794.00	183,318.61	213,023.00	188,730.18	190,844.00	-\$22,179.00	-10.41%
510020	20-525-00000	OTHER SALARIES	0.00	-1,282.99	0.00	2,184.07	0.00	\$0.00	0.00%
510040	20-525-00000	PART-TIME	0.00	0.00	0.00	49.17	0.00	\$0.00	0.00%
510100	20-525-00000	OVERTIME	2,199.00	306.59	2,274.00	1,555.73	2,308.00	\$34.00	1.50%
510200	20-525-00000	EMPLOYEE BENEFITS	57,275.00	41,913.15	61,875.00	43,829.09	64,825.00	\$2,950.00	4.77%
520010	20-525-00000	OFFICE EQUIP/SUPPLIES	850.00	675.58	850.00	257.01	850.00	\$0.00	0.00%
520020	20-525-00000	POSTAGE	1,550.00	2,248.87	3,000.00	1,667.06	3,000.00	\$0.00	0.00%
520030	20-525-00000	OPERATING EQUIP/SUPPLIES	1,000.00	458.26	1,000.00	813.31	1,000.00	\$0.00	0.00%
520090	20-525-00000	CONFERENCES/CONVENTIONS	2,000.00	941.28	2,000.00	2,345.99	2,200.00	\$200.00	10.00%
520100	20-525-00000	PROFESSIONAL DEVELOPMENT	3,000.00	3,082.37	3,000.00	3,097.08	3,300.00	\$300.00	10.00%
520200	20-525-00000	MILEAGE & MEETINGS	500.00	381.60	500.00	0.00	500.00	\$0.00	0.00%
520230	20-525-00000	UNIFORMS/CLOTHING	1,500.00	1,672.79	3,000.00	2,693.70	3,000.00	\$0.00	0.00%
520240	20-525-00000	MEAL ALLOWANCE	200.00	186.41	200.00	171.01	200.00	\$0.00	0.00%
520250	20-525-00000	MISCELLANEOUS	0.00	0.00	0.00	0.00	25,000.00	\$25,000.00	100.00%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	525	BY-LAW ENFORCEMENT									
520280	20-525-00000	COMMITTEE MEMBER FEES	0.00	0.00	0.00	150.00	0.00	\$0.00	0.00%		
520580	20-525-00000	TITLE SEARCH/LAND FEES	500.00	3,358.38	2,000.00	2,891.59	2,000.00	\$0.00	0.00%		
520650	20-525-00000	MOBILE COMMUNICATIONS	1,733.00	808.65	1,733.00	1,262.82	1,733.00	\$0.00	0.00%		
540000	20-525-00000	OUTSIDE CONTRACTS	38,000.00	5,751.91	38,000.00	20,185.24	38,000.00	\$0.00	0.00%		
540030	20-525-00000	CNTRCT-WEED CUTTING	9,000.00	31,061.09	12,000.00	28,226.74	25,000.00	\$13,000.00	108.33%		
540500	20-525-00000	HUMANE SOCIETY	236,236.00	236,236.00	245,685.00	245,685.00	255,512.00	\$9,827.00	4.00%		
Total Expenditures			537,337.00	511,118.55	590,140.00	545,794.79	619,272.00	\$29,132.00	4.94%		
Net Expenditures			506,737.00	432,044.92	526,540.00	468,839.48	550,672.00	\$24,132.00	4.58%		

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	710	ECONOMIC DEVELOPMENT									
Revenue											
320040	20-710-00000	FEDERAL GRANTS	2,000.00	1,646.40	2,000.00	0.00	0.00	-\$2,000.00	-100.00%		
330130	20-710-00000	SOLAR REVENUE	0.00	473.10	0.00	0.00	0.00	\$0.00	0.00%		
330250	20-710-00000	DONATIONS	20,000.00	36,698.10	20,000.00	38,692.00	30,000.00	\$10,000.00	50.00%		
Total Revenue			22,000.00	38,817.60	22,000.00	38,692.00	30,000.00	\$8,000.00	36.36%		
Expense											
510010	20-710-00000	SALARIES/WAGES	171,231.00	201,589.04	202,485.00	252,155.84	267,992.00	\$65,507.00	32.35%		
510020	20-710-00000	OTHER SALARIES	0.00	2,310.80	0.00	-1,267.70	0.00	\$0.00	0.00%		
510040	20-710-00000	PART-TIME	8,886.00	19,642.45	45,315.00	7,346.77	0.00	-\$45,315.00	-100.00%		
510100	20-710-00000	OVERTIME	0.00	1,693.36	0.00	0.00	0.00	\$0.00	0.00%		
510200	20-710-00000	EMPLOYEE BENEFITS	55,125.00	62,639.52	66,060.00	76,738.06	79,075.00	\$13,015.00	19.70%		
520010	20-710-00000	OFFICE EQUIP/SUPPLIES	1,000.00	645.90	1,000.00	1,247.75	1,000.00	\$0.00	0.00%		
520020	20-710-00000	POSTAGE	1,000.00	603.36	1,000.00	888.39	1,000.00	\$0.00	0.00%		
520060	20-710-00000	CITY PROMOTIONS	110,000.00	110,000.00	113,300.00	113,300.00	140,000.00	\$26,700.00	23.57%		
520090	20-710-00000	CONFERENCES/CONVENTIONS	12,000.00	9,220.20	12,000.00	5,388.49	13,200.00	\$1,200.00	10.00%		
520100	20-710-00000	PROFESSIONAL DEVELOPMENT	2,000.00	1,975.51	2,000.00	2,325.45	2,200.00	\$200.00	10.00%		
520110	20-710-00000	MEMBERSHIPS	1,400.00	1,734.46	1,400.00	2,913.15	3,025.00	\$1,625.00	116.07%		
520200	20-710-00000	MILEAGE & MEETINGS	8,500.00	11,141.64	8,500.00	8,136.94	8,500.00	\$0.00	0.00%		
520220	20-710-00000	CAR ALLOWANCE	4,800.00	4,800.00	4,800.00	4,840.00	4,800.00	\$0.00	0.00%		
520250	20-710-00000	MISCELLANEOUS	1,000.00	227.75	1,000.00	12.00	1,000.00	\$0.00	0.00%		
520580	20-710-00000	TITLE SEARCH/LAND FEES	5,000.00	4,142.74	5,000.00	149.77	5,000.00	\$0.00	0.00%		
520630	20-710-00000	UTILITIES - PHONE/FAX	525.00	446.89	525.00	187.74	525.00	\$0.00	0.00%		
520650	20-710-00000	MOBILE COMMUNICATIONS	1,575.00	1,113.31	1,575.00	1,267.60	1,575.00	\$0.00	0.00%		
530000	20-710-00000	OUTSIDE CONSULTING	35,000.00	21,651.52	35,000.00	22,974.40	35,000.00	\$0.00	0.00%		
540000	20-710-00000	OUTSIDE CONTRACTS	300.00	0.00	300.00	0.00	300.00	\$0.00	0.00%		
Total Expenditures			419,342.00	455,578.45	501,260.00	498,604.65	564,192.00	\$62,932.00	12.55%		
Net Expenditures			397,342.00	416,760.85	479,260.00	459,912.65	534,192.00	\$54,932.00	11.46%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 810 TRANSIT - ADMINISTRATION									
Revenue									
320480	20-810-00000	FEE/SC - ADVERTISING	24,500.00	20,579.26	25,000.00	26,284.00	25,000.00	\$0.00	0.00%
320730	20-810-00000	FEE/SC - CHARTERS	10,000.00	5,568.75	7,000.00	6,284.96	5,400.00	-\$1,600.00	-22.86%
320740	20-810-00000	FEE/SC - FARES	708,000.00	717,037.68	720,000.00	766,609.05	730,000.00	\$10,000.00	1.39%
320820	20-810-00000	FEE/SC - INTER MUNICIPAL FARES	256,000.00	260,411.54	296,500.00	344,347.46	273,125.00	-\$23,375.00	-7.88%
320900	20-810-00000	FEE/SC - BROCK/NC FARES	705,728.00	740,474.07	710,000.00	648,694.19	261,900.00	-\$448,100.00	-63.11%
320920	20-810-00000	FEE/SC - PORT COLBORNE FARES	35,000.00	35,000.00	0.00	0.00	0.00	\$0.00	0.00%
330200	20-810-00000	SALE OF EQUIPMENT	5,000.00	10,681.00	10,000.00	18,500.00	8,000.00	-\$2,000.00	-20.00%
330360	20-810-00000	MISCELLANEOUS	1,500.00	2,236.28	12,000.00	21,483.79	16,000.00	\$4,000.00	33.33%
Total Revenue			1,745,728.00	1,791,988.58	1,780,500.00	1,832,203.45	1,319,425.00	-\$461,075.00	-25.90%
Expense									
510010	20-810-00000	SALARIES/WAGES	328,595.00	316,023.73	339,790.00	333,640.79	353,329.00	\$13,539.00	3.98%
510020	20-810-00000	OTHER SALARIES	0.00	5,609.25	0.00	-4,758.04	0.00	\$0.00	0.00%
510040	20-810-00000	PART-TIME	114,710.00	101,736.60	138,709.00	150,216.75	140,789.00	\$2,080.00	1.50%
510100	20-810-00000	OVERTIME	500.00	73.06	500.00	1,551.17	500.00	\$0.00	0.00%
510200	20-810-00000	EMPLOYEE BENEFITS	128,077.00	107,738.84	111,025.00	129,930.80	135,075.00	\$24,050.00	21.66%
520010	20-810-00000	OFFICE EQUIP/SUPPLIES	6,000.00	5,489.79	6,000.00	6,261.41	12,000.00	\$6,000.00	100.00%
520020	20-810-00000	POSTAGE	600.00	623.89	600.00	812.68	1,000.00	\$400.00	66.67%
520030	20-810-00000	OPERATING EQUIP/SUPPLIES	8,500.00	6,562.48	10,000.00	5,430.91	0.00	-\$10,000.00	-100.00%
520050	20-810-00000	ADVERTISING	4,500.00	1,526.40	4,500.00	4,424.13	9,000.00	\$4,500.00	100.00%
520060	20-810-00000	CITY PROMOTIONS	3,500.00	1,447.54	3,500.00	3,693.89	0.00	-\$3,500.00	-100.00%
520090	20-810-00000	CONFERENCES/CONVENTIONS	2,600.00	1,963.97	2,600.00	1,942.24	5,720.00	\$3,120.00	120.00%
520100	20-810-00000	PROFESSIONAL DEVELOPMENT	2,500.00	2,640.67	2,500.00	2,667.08	4,400.00	\$1,900.00	76.00%
520110	20-810-00000	MEMBERSHIPS	4,800.00	6,341.16	4,800.00	6,000.79	8,525.00	\$3,725.00	77.60%
520200	20-810-00000	MILEAGE & MEETINGS	500.00	317.36	500.00	117.01	500.00	\$0.00	0.00%
520230	20-810-00000	UNIFORMS/CLOTHING	700.00	936.09	1,500.00	1,422.42	1,500.00	\$0.00	0.00%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department:	810	TRANSIT - ADMINISTRATION									
520250	20-810-00000	MISCELLANEOUS	900.00	0.00	900.00	381.42	500.00	-\$400.00	-44.44%		
520340	20-810-00000	BANK SERVICE CHARGES	0.00	0.00	0.00	612.99	0.00	\$0.00	0.00%		
520490	20-810-00000	WAIVING OF FEES/CHARGES	0.00	-8,236.00	0.00	0.00	0.00	\$0.00	0.00%		
520650	20-810-00000	MOBILE COMMUNICATIONS	5,040.00	2,451.46	5,040.00	5,410.00	5,400.00	\$360.00	7.14%		
530000	20-810-00000	OUTSIDE CONSULTING	2,500.00	0.00	3,000.00	0.00	2,000.00	-\$1,000.00	-33.33%		
540000	20-810-00000	OUTSIDE CONTRACTS	70,000.00	62,449.95	70,000.00	56,778.22	70,000.00	\$0.00	0.00%		
540260	20-810-00000	SALES COMMISSIONS	2,000.00	1,652.75	2,500.00	1,825.00	2,500.00	\$0.00	0.00%		
550030	20-810-00000	ARMOURED CAR SERVICES	3,000.00	2,721.79	3,000.00	2,756.30	3,000.00	\$0.00	0.00%		
550350	20-810-00000	PRINTING	15,000.00	9,841.17	15,000.00	21,264.46	20,000.00	\$5,000.00	33.33%		
580090	20-810-00000	INTERDEPT RECOVERIES	-350,000.00	-350,000.00	-350,000.00	-350,000.00	-700,000.00	-\$350,000.00	100.00%		
Total Expenditures			354,522.00	279,911.95	375,964.00	382,382.42	75,738.00	-\$300,226.00	-79.85%		
Net Expenditures			-1,391,206.00	-1,512,076.63	-1,404,536.00	-1,449,821.03	-1,243,687.00	\$160,849.00	-11.45%		

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 812 TRANSIT - BUS DRIVERS									
Expense									
510010	20-812-00000	SALARIES/WAGES	1,337,288.00	1,296,137.92	1,397,287.00	1,328,046.35	1,363,235.00	-34,052.00	-2.44%
510020	20-812-00000	OTHER SALARIES	0.00	-6,997.50	0.00	0.00	0.00	0.00	0.00%
510040	20-812-00000	PART-TIME	314,761.00	215,995.03	331,561.00	186,441.87	225,000.00	-106,561.00	-32.14%
510100	20-812-00000	OVERTIME	20,000.00	48,612.75	20,000.00	43,820.12	30,000.00	10,000.00	50.00%
510200	20-812-00000	EMPLOYEE BENEFITS	568,100.00	700,471.91	569,375.00	751,238.80	555,625.00	-13,750.00	-2.41%
520230	20-812-00000	UNIFORMS/CLOTHING	9,000.00	7,942.68	12,000.00	11,360.07	20,000.00	8,000.00	66.67%
520240	20-812-00000	MEAL ALLOWANCE	100.00	0.00	100.00	0.00	100.00	0.00	0.00%
Total Expenditures			2,249,249.00	2,262,162.79	2,330,323.00	2,320,907.21	2,193,960.00	-136,363.00	-5.85%
Net Expenditures			2,249,249.00	2,262,162.79	2,330,323.00	2,320,907.21	2,193,960.00	-136,363.00	-5.85%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 814 TRANSIT - MAINTENANCE									
Revenue									
330360	20-814-00000	MISCELLANEOUS	30,000.00	32,027.38	30,000.00	51,001.08	60,000.00	\$30,000.00	100.00%
Total Revenue			30,000.00	32,027.38	30,000.00	51,001.08	60,000.00	\$30,000.00	100.00%
Expense									
510010	20-814-00000	SALARIES/WAGES	205,888.00	208,977.11	205,888.00	210,532.49	281,749.00	\$75,861.00	36.85%
510020	20-814-00000	OTHER SALARINES	0.00	-827.28	0.00	0.00	0.00	\$0.00	0.00%
510040	20-814-00000	PART-TIME	74,171.00	67,092.13	94,806.00	92,098.62	96,000.00	\$1,194.00	1.26%
510100	20-814-00000	OVERTIME	3,500.00	4,870.64	3,500.00	2,662.72	7,000.00	\$3,500.00	100.00%
510200	20-814-00000	EMPLOYEE BENEFITS	89,425.00	89,856.80	88,100.00	96,116.60	117,867.00	\$29,767.00	33.79%
520030	20-814-00000	OPERATING EQUIP/SUPPLIES	50,000.00	53,684.16	53,000.00	67,569.47	58,500.00	\$5,500.00	10.38%
520200	20-814-00000	MILEAGE & MEETINGS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
520230	20-814-00000	UNIFORMS/CLOTHING	5,000.00	5,859.67	6,000.00	6,327.90	7,000.00	\$1,000.00	16.67%
520240	20-814-00000	MEAL ALLOWANCE	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
540000	20-814-00000	OUTSIDE CONTRACTS	140,000.00	192,865.75	140,000.00	106,958.10	120,000.00	-\$20,000.00	-14.29%
560020	20-814-00000	FUEL - VEHICLES	462,440.00	445,996.50	489,776.00	542,759.93	500,000.00	\$10,224.00	2.09%
560030	20-814-00000	LICENCE RENEWALS	250.00	244.22	250.00	4,606.11	250.00	\$0.00	0.00%
560200	20-814-00000	VEHICLE MAINTENANCE	246,385.00	278,571.98	260,000.00	160,398.69	260,000.00	\$0.00	0.00%
Total Expenditures			1,277,259.00	1,347,191.68	1,341,520.00	1,290,030.63	1,448,566.00	\$107,046.00	7.98%
Net Expenditures			1,247,259.00	1,315,164.30	1,311,520.00	1,239,029.55	1,388,566.00	\$77,046.00	5.87%

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 816 TRANSIT - INTER MUNICIPAL SERVICES											
Revenue											
320740	20-816-00000	FEE/SC - FARES	60,000.00	68,584.28	60,000.00	63,731.28	75,000.00	\$15,000.00	25.00%		
320820	20-816-00000	FEE/SC - INTER MUNICIPAL FARES	970,000.00	978,864.00	1,021,500.00	1,287,619.91	2,157,783.00	\$1,136,283.00	111.24%		
330360	20-816-00000	MISCELLANEOUS	0.00	0.00	0.00	203,721.23	0.00	\$0.00	0.00%		
Total Revenue			1,030,000.00	1,047,448.28	1,081,500.00	1,555,072.42	2,232,783.00	\$1,151,283.00	106.45%		
Expense											
510010	20-816-00000	SALARIES/WAGES	301,959.00	238,364.07	301,959.00	341,051.39	609,243.00	\$307,284.00	101.76%		
510040	20-816-00000	PART-TIME	0.00	37,932.35	0.00	47,398.61	82,470.00	\$82,470.00	100.00%		
510100	20-816-00000	OVERTIME	4,000.00	10,029.23	4,000.00	13,712.86	15,000.00	\$11,000.00	275.00%		
510200	20-816-00000	EMPLOYEE BENEFITS	130,700.00	36,754.03	126,800.00	53,130.25	186,125.00	\$59,325.00	46.79%		
520030	20-816-00000	OPERATING EQUIP/SUPPLIES	7,000.00	7,304.34	7,000.00	2,562.05	14,000.00	\$7,000.00	100.00%		
520090	20-816-00000	CONFERENCES/CONVENTIONS	2,600.00	1,795.26	2,600.00	0.00	0.00	-\$2,600.00	-100.00%		
520100	20-816-00000	PROFESSIONAL DEVELOPMENT	1,500.00	455.21	1,500.00	0.00	0.00	-\$1,500.00	-100.00%		
520200	20-816-00000	MILEAGE & MEETINGS	100.00	145.88	100.00	204.53	100.00	\$0.00	0.00%		
520230	20-816-00000	UNIFORMS/CLOTHING	2,200.00	2,200.00	3,000.00	3,000.00	6,000.00	\$3,000.00	100.00%		
520240	20-816-00000	MEAL ALLOWANCE	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%		
520250	20-816-00000	MISCELLANEOUS	0.00	0.00	0.00	203,731.18	0.00	\$0.00	0.00%		
520720	20-816-00000	INS - FLEET	14,000.00	9,846.00	14,000.00	11,144.52	30,742.00	\$16,742.00	119.59%		
540000	20-816-00000	OUTSIDE CONTRACTS	15,000.00	3,863.39	15,000.00	26,580.14	20,000.00	\$5,000.00	33.33%		
540260	20-816-00000	SALES COMMISSIONS	150.00	193.90	150.00	232.80	200.00	\$50.00	33.33%		
560020	20-816-00000	FUEL - VEHICLES	115,000.00	127,936.15	122,850.00	163,598.74	275,897.00	\$153,047.00	124.58%		
560200	20-816-00000	VEHICLE MAINTENANCE	20,000.00	26,353.08	20,000.00	18,246.08	60,000.00	\$40,000.00	200.00%		
580010	20-816-00000	INTERDEPT TRANSFERS	350,000.00	350,000.00	350,000.00	350,000.00	700,000.00	\$350,000.00	100.00%		
Total Expenditures			964,309.00	853,172.89	969,059.00	1,234,593.15	1,999,877.00	\$1,030,818.00	106.37%		
Net Expenditures			-65,691.00	-194,275.39	-112,441.00	-320,479.27	-232,906.00	-\$120,465.00	107.14%		

OPERATING BUDGET

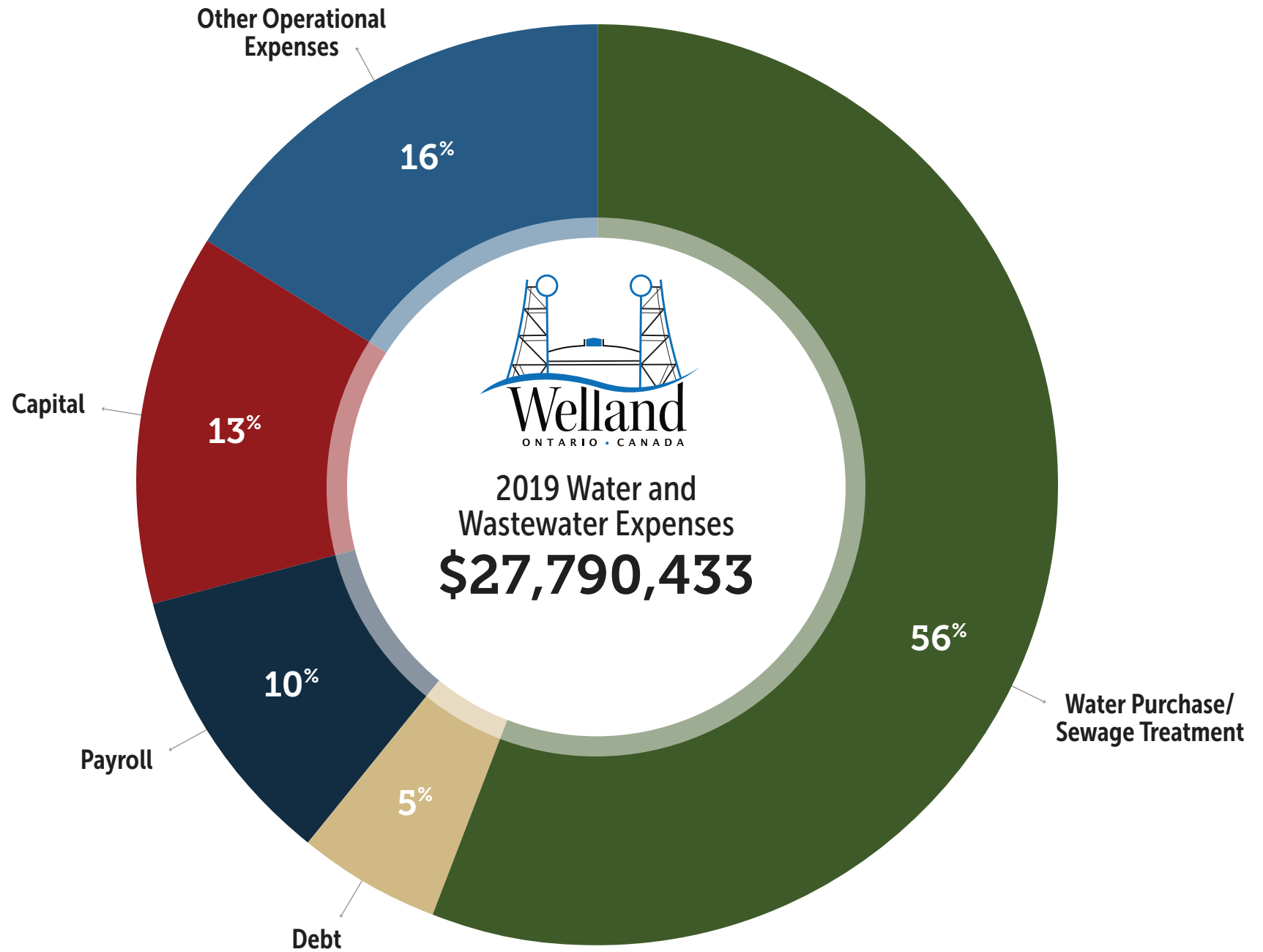
								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 820 WELLTRANS - ADMINISTRATION									
Revenue									
320730	20-820-00000	FEE/SC - CHARTERS	500.00	0.00	100.00	1,818.75	2,000.00	\$1,900.00	1900.00%
320740	20-820-00000	FEE/SC - FARES	41,349.00	29,865.72	37,500.00	23,304.90	30,000.00	-\$7,500.00	-20.00%
Total Revenue			41,849.00	29,865.72	37,600.00	25,123.65	32,000.00	-5,600.00	-14.89%
Expense									
510010	20-820-00000	SALARIES/WAGES	61,414.00	61,863.60	63,502.00	63,575.88	55,871.00	-\$7,631.00	-12.02%
510020	20-820-00000	OTHER SALARIES	0.00	0.00	0.00	2,148.88	0.00	\$0.00	0.00%
510040	20-820-00000	PART-TIME	0.00	291.24	0.00	738.49	0.00	\$0.00	0.00%
510200	20-820-00000	EMPLOYEE BENEFITS	22,875.00	22,985.43	22,000.00	22,663.96	20,500.00	-\$1,500.00	-6.82%
520010	20-820-00000	OFFICE EQUIP/SUPPLIES	1,000.00	0.00	1,000.00	46.30	1,000.00	\$0.00	0.00%
520050	20-820-00000	ADVERTISING	1,000.00	943.92	1,000.00	471.96	1,000.00	\$0.00	0.00%
520090	20-820-00000	CONFERENCES/CONVENTIONS	1,250.00	1,133.07	1,250.00	483.36	0.00	-\$1,250.00	-100.00%
520100	20-820-00000	PROFESSIONAL DEVELOPMENT	1,000.00	0.00	1,000.00	0.00	1,100.00	\$100.00	10.00%
520200	20-820-00000	MILEAGE & MEETINGS	100.00	0.00	100.00	677.71	100.00	\$0.00	0.00%
540000	20-820-00000	OUTSIDE CONTRACTS	0.00	0.00	57,813.00	225.91	30,000.00	-\$27,813.00	-48.11%
540260	20-820-00000	SALES COMMISSIONS	450.00	454.00	450.00	433.50	450.00	\$0.00	0.00%
550030	20-820-00000	ARMoured CAR SERVICES	460.00	0.00	460.00	0.00	450.00	-\$10.00	-2.17%
550350	20-820-00000	PRINTING	1,700.00	0.00	1,700.00	854.67	1,500.00	-\$200.00	-11.76%
Total Expenditures			91,249.00	87,671.26	150,275.00	92,320.62	111,971.00	-38,304.00	-25.49%
Net Expenditures			49,400.00	57,805.54	112,675.00	67,196.97	79,971.00	-\$32,704.00	-29.03%

OPERATING BUDGET

								2018 vs 2019 Budget	
			2017	2017	2018	2018	2019	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
Department: 824 WELLTRANS - BUS DRIVERS									
Expense									
510010	20-824-00000	SALARIES/WAGES	125,795.00	173,806.95	125,745.00	179,183.56	182,382.00	\$56,637.00	45.04%
510040	20-824-00000	PART-TIME	96,926.00	28,748.58	96,926.00	34,324.58	64,460.00	-\$32,466.00	-33.50%
510100	20-824-00000	OVERTIME	5,000.00	5,136.88	5,000.00	5,410.17	5,075.00	\$75.00	1.50%
510200	20-824-00000	EMPLOYEE BENEFITS	58,175.00	26,570.37	59,475.00	28,939.94	76,550.00	\$17,075.00	28.71%
520230	20-824-00000	UNIFORMS/CLOTHING	1,200.00	1,200.00	1,500.00	1,500.00	2,000.00	\$500.00	33.33%
Total Expenditures			287,096.00	235,462.78	288,646.00	249,358.25	330,467.00	\$41,821.00	14.49%
Net Expenditures			287,096.00	235,462.78	288,646.00	249,358.25	330,467.00	\$41,821.00	14.49%

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget			
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)			
								\$	%		
Department:											
	826	WELLTRANS - MAINTENANCE									
Expense											
520030	20-826-00000	OPERATING EQUIP/SUPPLIES	4,000.00	0.00	4,000.00	9.22	2,000.00	-\$2,000.00	-50.00%		
540000	20-826-00000	OUTSIDE CONTRACTS	48,723.00	8,174.05	15,000.00	16,597.13	15,000.00	\$0.00	0.00%		
560020	20-826-00000	FUEL - VEHICLES	50,000.00	36,553.98	36,500.00	42,757.93	49,121.00	\$12,621.00	34.58%		
560200	20-826-00000	VEHICLE MAINTENANCE	15,000.00	2,879.85	15,000.00	2,566.69	7,500.00	-\$7,500.00	-50.00%		
Total Expenditures			117,723.00	47,607.88	70,500.00	61,930.97	73,621.00	3,121.00	4.43%		
Net Expenditures			117,723.00	47,607.88	70,500.00	61,930.97	73,621.00	3,121.00	4.43%		



**THIS PAGE LEFT
INTENTIONALLY BLANK**

OPERATING BUDGET

								2018 vs 2019 Budget			
			2017	2017	2018	2018	2019	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
Department: 910 WATERWORKS											
Revenue											
310490	25-910-00000	WATER WASTEWATER CONST FEE	15,000.00	21,160.00	15,000.00	28,290.00	157,000.00	\$142,000.00	946.67%		
310540	25-910-00000	WATER/WASTE REVENUE LOSS	-2,500.00	-1,017.72	-2,500.00	0.00	-2,500.00	\$0.00	0.00%		
310550	25-910-00000	WTR UNMETERED FIXED	392.00	127.41	0.00	0.00	0.00	\$0.00	0.00%		
310560	25-910-00000	WTR UNMETERED CONSUMPTION	0.00	133.16	0.00	0.00	0.00	\$0.00	0.00%		
310570	25-910-00000	WTR METERED FIXED	2,911,205.00	2,916,271.56	3,008,818.00	3,014,120.76	3,014,537.00	\$5,719.00	0.19%		
310580	25-910-00000	WTR METERED CONSUMPTION	7,555,681.00	7,469,922.25	7,839,220.00	7,910,447.91	8,444,076.00	\$604,856.00	7.72%		
310600	25-910-00000	WATER HAULAGE	135,000.00	163,295.64	165,000.00	204,892.73	180,450.00	\$15,450.00	9.36%		
310610	25-910-00000	PENALTY	80,000.00	84,791.12	80,000.00	96,251.35	90,000.00	\$10,000.00	12.50%		
310620	25-910-00000	WATER METER INSPECTION	50,000.00	73,500.00	60,000.00	66,700.00	75,000.00	\$15,000.00	25.00%		
320390	25-910-00000	FEE/SC - EXTRNL SERVICES	140,000.00	179,326.63	140,000.00	181,185.50	140,000.00	\$0.00	0.00%		
320760	25-910-00000	FEE/SC - TURN-OFF CHGS	11,300.00	11,163.71	12,000.00	12,670.00	12,000.00	\$0.00	0.00%		
320810	25-910-00000	FEE/SC - ENG REVIEW/INSPECTION	0.00	-10,484.00	0.00	0.00	0.00	\$0.00	0.00%		
330200	25-910-00000	SALE OF EQUIPMENT	0.00	1,783.50	0.00	0.00	0.00	\$0.00	0.00%		
330360	25-910-00000	MISCELLANEOUS	0.00	12,299.64	0.00	13,651.34	0.00	\$0.00	0.00%		
Total Revenue			10,896,078.00	10,922,272.90	11,317,538.00	11,528,209.59	12,110,563.00	\$793,025.00	7.01%		
Expenditures											
510010	25-910-00000	SALARIES/WAGES	1,182,515.00	1,234,569.81	1,222,500.00	1,247,462.07	1,248,893.00	\$26,393.00	2.16%		
510020	25-910-00000	OTHER SALARIES	0.00	-321.43	0.00	-527.50	0.00	\$0.00	0.00%		
510040	25-910-00000	PART-TIME	30,000.00	29,453.26	31,000.00	74,128.40	32,000.00	\$1,000.00	3.23%		
510100	25-910-00000	OVERTIME	100,000.00	64,619.64	73,490.00	85,775.04	75,000.00	\$1,510.00	2.05%		
510200	25-910-00000	EMPLOYEE BENEFITS	443,925.00	416,047.64	451,025.00	443,928.02	459,325.00	\$8,300.00	1.84%		
520010	25-910-00000	OFFICE EQUIP/SUPPLIES	5,500.00	5,700.24	5,500.00	4,343.83	5,500.00	\$0.00	0.00%		
520020	25-910-00000	POSTAGE	38,000.00	34,745.90	40,000.00	37,505.91	40,000.00	\$0.00	0.00%		
520030	25-910-00000	OPERATING EQUIP/SUPPLIES	415,000.00	491,214.84	415,000.00	506,934.06	415,000.00	\$0.00	0.00%		
520050	25-910-00000	ADVERTISING	1,000.00	978.21	1,000.00	926.02	1,000.00	\$0.00	0.00%		
520090	25-910-00000	CONFERENCES/CONVENTIONS	4,000.00	2,694.19	4,000.00	301.15	4,400.00	\$400.00	10.00%		
520100	25-910-00000	PROFESSIONAL DEVELOPMENT	38,000.00	31,709.29	38,000.00	27,940.27	41,800.00	\$3,800.00	10.00%		
520110	25-910-00000	MEMBERSHIPS	1,000.00	2,183.77	2,000.00	1,236.12	2,200.00	\$200.00	10.00%		

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget			
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)			
								\$	%		
Department:	910	WATERWORKS									
520200	25-910-00000	MILEAGE & MEETINGS	1,500.00	41.81	1,500.00	75.97	500.00	-\$1,000.00	-66.67%		
520230	25-910-00000	UNIFORMS/CLOTHING	8,000.00	5,916.22	8,000.00	5,414.15	8,000.00	\$0.00	0.00%		
520240	25-910-00000	MEAL ALLOWANCE	4,000.00	1,386.88	4,000.00	1,533.42	4,000.00	\$0.00	0.00%		
520250	25-910-00000	MISCELLANEOUS	40,000.00	9,261.18	40,000.00	7,142.66	40,000.00	\$0.00	0.00%		
520270	25-910-00000	LEASES - PROPERTY	790.00	799.83	790.00	915.84	814.00	\$24.00	3.04%		
520340	25-910-00000	BANK SERVICE CHARGES	1,300.00	762.22	1,200.00	1,062.34	1,200.00	\$0.00	0.00%		
520470	25-910-00000	CONTINGENCIES	150,000.00	5,647.68	77,500.00	0.00	77,500.00	\$0.00	0.00%		
520610	25-910-00000	UTILITIES - HYDRO	3,582.00	3,206.98	3,500.00	2,995.87	3,500.00	\$0.00	0.00%		
520620	25-910-00000	UTILITIES - WTR/SWR	400.00	442.79	400.00	444.80	450.00	\$50.00	12.50%		
530000	25-910-00000	OUTSIDE CONSULTING	15,400.00	10,035.85	43,000.00	42,775.87	43,000.00	\$0.00	0.00%		
540000	25-910-00000	OUTSIDE CONTRACTS	96,468.00	116,884.65	96,468.00	109,089.40	120,000.00	\$23,532.00	24.39%		
540120	25-910-00000	CNTRCT-UTILITY CUTS	225,000.00	225,000.00	275,000.00	275,000.00	275,000.00	\$0.00	0.00%		
540310	25-910-00000	CNTRCT - LEAK DETECTION PRGM	2,500.00	0.00	2,500.00	0.00	2,500.00	\$0.00	0.00%		
550040	25-910-00000	AUDIT FEES	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0.00	0.00%		
560020	25-910-00000	FUEL - VEHICLES	64,345.00	65,396.59	65,000.00	67,219.89	65,000.00	\$0.00	0.00%		
560250	25-910-00000	WATER PURCHASES	4,499,576.00	4,838,138.33	4,808,378.00	5,127,775.54	5,267,722.00	\$459,344.00	9.55%		
580010	25-910-00000	INTERDEPT TRANSFERS	1,080,946.00	1,221,609.14	1,163,248.00	1,461,713.09	1,181,804.00	\$18,556.00	1.60%		
580030	25-910-00000	INTER PROJ TRANSFERS	0.00	0.00	0.00	0.00	0.00	\$0.00	0.00%		
580200	25-910-00000	TRANSFER TO CAPITAL	1,603,506.00	1,603,100.00	1,603,100.00	1,603,100.00	1,853,100.00	\$250,000.00	15.59%		
580500	25-910-00000	TRANSFER TO RESERVES	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%		
580900	25-910-00000	DEBT CHGS - INTEREST	78,320.00	80,886.41	109,480.00	109,480.00	138,055.00	\$28,575.00	26.10%		
580910	25-910-00000	DEBT CHGS - PRINCIPAL	708,505.00	708,504.87	677,959.00	677,959.00	650,300.00	-\$27,659.00	-4.08%		
580920	25-910-00000	OTHER DEBT INTEREST	0.00	-1,251.08	0.00	-12,971.60	0.00	\$0.00	0.00%		
Total Expenditures			10,896,078.00	11,262,365.71	11,317,538.00	11,963,679.63	12,110,563.00	\$793,025.00	7.01%		
Net Expenditures			0.00	340,092.81	0.00	435,470.04	0.00	\$0.00	0.00%		

OPERATING BUDGET

			2017	2017	2018	2018	2019	2018 vs 2019 Budget			
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)			
								\$	%		
Department: 330 WASTEWATER											
Revenue											
310490	30-330-00000	WATER WASTEWATER CONST FEE	13,000.00	21,160.00	13,000.00	28,175.00	26,000.00	\$13,000.00	100.00%		
310500	30-330-00000	SWR UNMETERED FIXED	556.00	135.87	0.00	0.00	0.00	\$0.00	0.00%		
310520	30-330-00000	SWR METERED FIXED	4,069,813.00	4,073,177.82	4,207,963.00	4,214,773.23	4,209,606.00	\$1,643.00	0.04%		
310530	30-330-00000	SWR METERED FLOWS	10,654,110.00	10,613,614.21	10,553,922.00	10,913,599.65	11,265,564.00	\$711,642.00	6.74%		
310540	30-330-00000	WATER/WASTE REVENUE LOSS	-3,500.00	-1,466.99	-3,500.00	0.00	-3,500.00	\$0.00	0.00%		
310610	30-330-00000	PENALTY	120,000.00	119,129.19	120,000.00	133,273.13	130,000.00	\$10,000.00	8.33%		
320390	30-330-00000	FEE/SC - EXTRNL SERVICES	52,200.00	109,144.00	52,200.00	139,400.00	52,200.00	\$0.00	0.00%		
Total Revenue			14,906,179.00	14,934,894.10	14,943,585.00	15,429,221.01	15,679,870.00	\$736,285.00	4.93%		
Expenditures											
510010	30-330-00000	SALARIES/WAGES	492,457.00	509,052.42	522,500.00	439,087.29	532,000.00	\$9,500.00	1.82%		
510020	30-330-00000	OTHER WAGES	0.00	200.35	0.00	-850.61	0.00	\$0.00	0.00%		
510040	30-330-00000	PART-TIME	14,082.00	27,403.43	15,000.00	49,396.72	18,000.00	\$3,000.00	20.00%		
510100	30-330-00000	OVERTIME	28,191.00	18,571.77	28,000.00	16,284.52	28,000.00	\$0.00	0.00%		
510200	30-330-00000	EMPLOYEE BENEFITS	211,325.00	292,243.91	245,450.00	307,985.42	247,175.00	\$1,725.00	0.70%		
520020	30-330-00000	POSTAGE	38,000.00	34,745.94	40,000.00	37,497.23	40,000.00	\$0.00	0.00%		
520030	30-330-00000	OPERATING EQUIP/SUPPLIES	110,000.00	55,493.60	110,000.00	157,848.64	110,000.00	\$0.00	0.00%		
520100	30-330-00000	PROFESSIONAL DEVELOPMENT	5,000.00	1,342.30	5,000.00	23.02	5,500.00	\$500.00	10.00%		
520200	30-330-00000	MILEAGE & MEETINGS	200.00	0.00	200.00	0.00	200.00	\$0.00	0.00%		
520230	30-330-00000	UNIFORMS/CLOTHING	5,000.00	3,158.40	5,000.00	6,338.60	5,000.00	\$0.00	0.00%		
520240	30-330-00000	MEAL ALLOWANCE	2,200.00	652.46	2,200.00	854.16	2,200.00	\$0.00	0.00%		
520250	30-330-00000	MISCELLANEOUS	40,000.00	10,775.37	40,000.00	8,326.72	40,000.00	\$0.00	0.00%		
520270	30-330-00000	LEASE - PROPERTY	0.00	101.76	0.00	101.76	0.00	\$0.00	0.00%		
520470	30-330-00000	CONTINGENCIES	150,000.00	5,647.68	77,500.00	0.00	77,500.00	\$0.00	0.00%		
520600	30-330-00000	UTILITIES - HEAT	1,000.00	851.73	1,000.00	852.61	1,000.00	\$0.00	0.00%		
520610	30-330-00000	UTILITIES - HYDRO	5,500.00	4,551.51	5,500.00	4,946.44	5,500.00	\$0.00	0.00%		
520620	30-330-00000	UTILITIES - WTR/SWR	575.00	627.46	575.00	631.27	575.00	\$0.00	0.00%		
530000	30-330-00000	OUTSIDE CONSULTING	20,470.00	10,066.40	21,000.00	34,598.47	21,000.00	\$0.00	0.00%		
540000	30-330-00000	OUTSIDE CONTRACTS	150,000.00	139,155.89	150,000.00	163,876.72	150,000.00	\$0.00	0.00%		
540120	30-330-00000	CNTRCT - UTILITY CUTS	225,000.00	225,000.00	275,000.00	275,000.00	275,000.00	\$0.00	0.00%		
540330	30-330-00000	CNTRCT - SAN SWR CCTV	150,000.00	148,853.42	150,000.00	159,205.03	150,000.00	\$0.00	0.00%		

OPERATING BUDGET

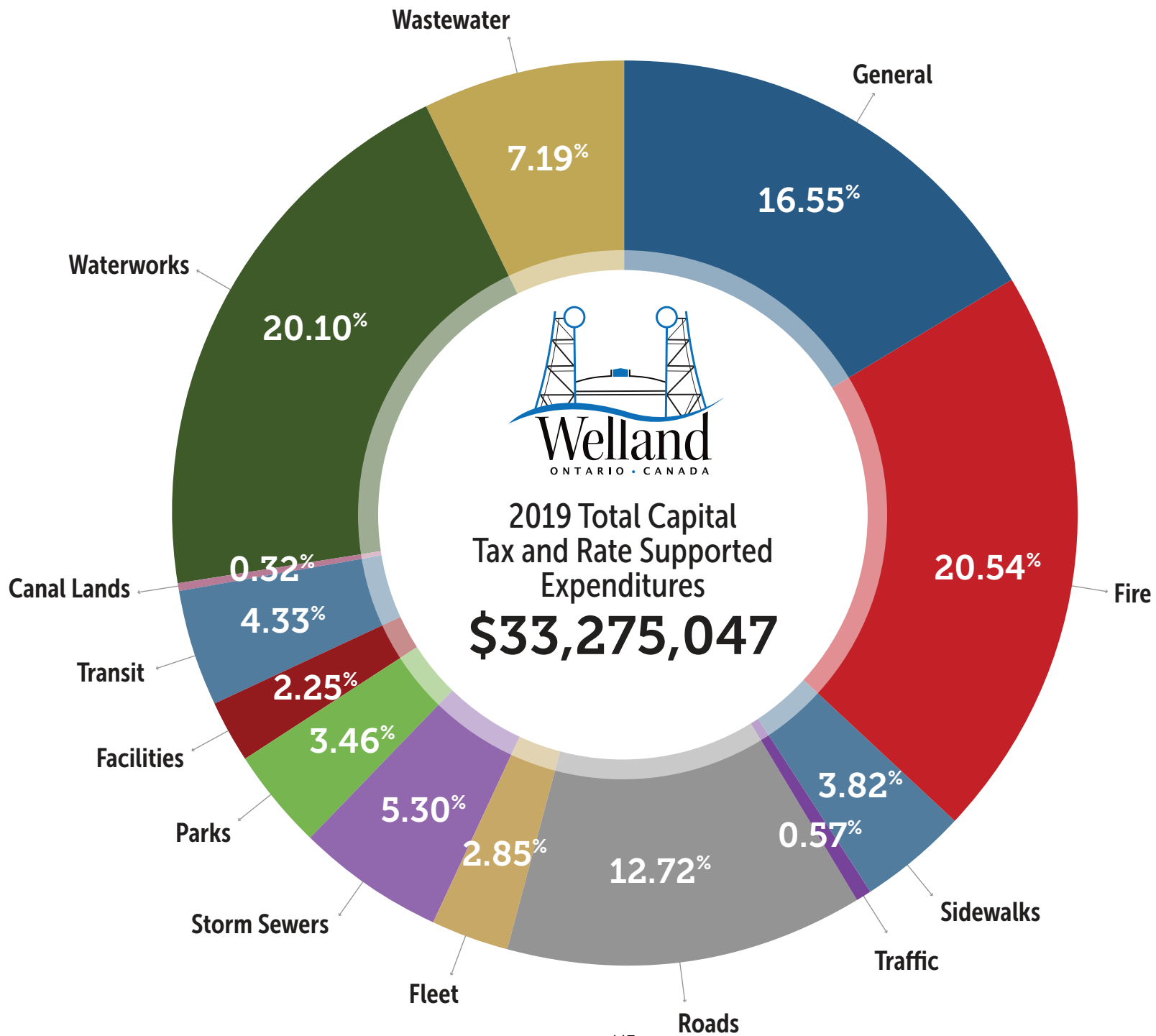
			2017	2017	2018	2018	2019	2018 vs 2019 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
Department:	330	WASTEWATER							
550040	30-330-00000	AUDIT FEES	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0.00	0.00%
560020	30-330-00000	FUEL - VEHICLES	29,723.00	17,661.68	29,723.00	49,585.58	29,723.00	\$0.00	0.00%
560230	30-330-00000	SEWAGE FLOW TREATMENT	9,992,344.00	9,480,039.00	9,889,566.00	9,616,543.32	10,363,446.00	\$473,880.00	4.79%
580010	30-330-00000	INTERDEPT TRANSFERS	915,164.00	1,018,475.62	963,572.00	1,115,209.66	958,311.00	-\$5,261.00	-0.55%
580200	30-330-00000	TRANSFER TO CAPITAL	1,714,348.00	1,714,020.00	1,714,020.00	1,714,020.00	1,964,020.00	\$250,000.00	14.59%
580500	30-330-00000	TRANSFER TO RESERVES	80,000.00	80,000.00	80,000.00	80,000.00	80,000.00	\$0.00	0.00%
580900	30-330-00000	DEBT CHGS - INTEREST	74,815.00	59,736.59	84,388.00	84,388.00	83,850.00	-\$538.00	-0.64%
580910	30-330-00000	DEBT CHGS - PRINCIPAL	447,785.00	383,124.62	485,391.00	485,391.00	488,870.00	\$3,479.00	0.72%
580920	30-330-00000	OTHER DEBT INTEREST	0.00	-782.84	0.00	-4,592.66	0.00	\$0.00	0.00%
Total Expenditures			14,906,179.00	14,243,770.47	14,943,585.00	14,805,548.91	15,679,870.00	\$736,285.00	4.93%
Net Expenditures			0.00	-691,123.63	0.00	-623,672.10	0.00	\$0.00	0.00%

CAPITAL

BUDGET

2019

**THIS PAGE LEFT
INTENTIONALLY BLANK**



**THIS PAGE LEFT
INTENTIONALLY BLANK**

**2019 FINAL CAPITAL BUDGET
AS AT February 20, 2019**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
CANAL LANDS FACILITIES	107,400			107,400					
FIRE	750,000			150,000					600,000
	6,835,000			132,000	503,000	F	700,000	DC	5,500,000
FLEET	946,910				96,910	FL			850,000
GENERAL	5,506,500			439,000	5,000,000	ED	67,500	DC	
PARKS	1,150,000			291,800	105,100	SC	275,100	DC	478,000
ROADWAYS	4,233,869	500,000	SCF	1,238,930			298,755	DC	185,000
		630,000	FGT				332,100	D	
		1,049,084	OCIF						
SIDEWALKS	1,270,000	300,000	FGT	790,000					
		180,000	SCF						
STORM SEWERS	1,762,000	500,000	SCF	756,500			220,000	CS	50,000
		150,000	NDMP				85,500	DC	
TRAFFIC	190,000			159,000	31,000	PR			
TRANSIT	1,440,000	735,000	PGT	80,000					625,000
TOTAL 2019 CAPITAL BUDGET	24,191,679	4,044,084		4,144,630	5,736,010		1,978,955		8,288,000
2018 CAPITAL BUDGET	13,613,356	3,514,426		3,354,630	994,200		2,567,100		3,183,000

FOOTNOTE:

SCF SMALL COMMUNITIES FUNDING
D DEVELOPER
FGT FEDERAL GAS TAX
DC DEVELOPMENT CHARGES
OCIF Ontario Community Infrastructure Funding
PGT PROVINCIAL GAS TAX
SC SPORTS & CULTURE INFRASTRUCTURE

CP CAPITAL SURPLUS
CS COST SHARING
FL FLEET RESERVE FUND
F FIRE RESERVE
PR PARKING RESERVE
NDMP NATIONAL DISASTER MITIGATION

CS COST SHARING
F FIRE RESERVE
FL FLEET RESERVE FUND
IRR RESURFACER RESERVE
OR OPERATING SURPLUS RESERVE
PR PARKING RESERVE
ED ECONOMIC DEVELOPMENT RESERVE

**2019 FINAL CAPITAL BUDGET
AS AT February 20, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
CANAL LANDS									
CANAL LANDS REMEDIATION	75,000			75,000					
WIFC EVENT DELIVERY ASSETS	32,400			32,400					
TOTAL CANAL LANDS	107,400			107,400					
FACILITIES									
CONSERVATION & DEMAND MANAGEMENT PLAN UPDATE	50,000			50,000					
ASSET MANAGEMENT PLAN/BUILDING CONDITION ASSESSMENT UPDATE	40,000			40,000					
KING ST FIREHALL ROOF REPLACEMENT	60,000			60,000					
MUNICIPAL SERVICE CENTRE ROOF REPLACEMENT PH 2 OF 3	550,000								550,000
WASHROOM CONVERTED TO FEMALE CHANGE ROOM-MAIN ARENA	50,000								50,000
TOTAL FACILITIES	750,000			150,000					600,000
FIRE									
SCBA CYLINDER REPLACEMENT	325,000				325,000	F			
CONSTRUCTION NEW FIRE STATION #1	6,320,000				120,000	F	700,000	DC	5,500,000
REPLACE BUNKER GEAR - PHASE II	132,000			132,000					
REPLACE FIRE PREVENTION VEHICLE	58,000				58,000	F			
TOTAL FIRE	6,835,000			132,000	503,000		700,000		5,500,000
FLEET									
FLEET REPLACEMENTS - GENERAL	946,910				96,910	FL			850,000
TOTAL FLEET	946,910				96,910				850,000

FOOTNOTE:

SCF SMALL COMMUNITIES FUNDING
D DEVELOPER
FGT FEDERAL GAS TAX
DC DEVELOPMENT CHARGES
OCIF Ontario Community Infrastructure Funding
PGT PROVINCIAL GAS TAX
SC SPORTS & CULTURE INFRASTRUCTURE RESERVE

CP CAPITAL SURPLUS
CS COST SHARING
FL FLEET RESERVE FUND
F FIRE RESERVE
PR PARKING RESERVE
NDMP NATIONAL DISASTER MITIGATION PROGRAM

CS COST SHARING
F FIRE RESERVE
FL FLEET RESERVE FUND
IRR RESURFACER RESERVE
OR OPERATING SURPLUS RESERVE
PR PARKING RESERVE

**2019 FINAL CAPITAL BUDGET
AS AT February 20, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
GENERAL									
NEW TECHNOLOGY	90,000			90,000					
EQUIPMENT/LICENSING									
PUBLIC WORKS ASSET MANAGEMENT	185,000			185,000					
PINGSTREET APP	26,500			26,500					
ESRI CONSULTING	20,000			20,000					
OFFICIAL PLAN UPDATE	75,000			7,500			67,500	DC	
APPRAISAL/SURVEY COSTS	35,000			35,000					
STRATEGIC LAND ACQUISITION & SERVICING	5,000,000				5,000,000	ED			
AUDIO/VIDEO EQUIPMENT-COUNCIL CHAMBERS PH 2	75,000			75,000					
TOTAL GENERAL	5,506,500			439,000	5,000,000		67,500		
PARKS									
MEMORIAL PARK REJUVINATION	700,000			37,400	105,100	SC	262,500	DC	295,000
SPARROWS MEADOWS PARK	250,000			250,000					
SUMMERLEA PARK PLAYGROUND & LANDSCAPING	200,000			4,400			12,600	DC	183,000
TOTAL PARKS	1,150,000			291,800	105,100		275,100		478,000

FOOTNOTE:

SCF SMALL COMMUNITIES FUNDING

D DEVELOPER

FGT FEDERAL GAS TAX

DC DEVELOPMENT CHARGES

OCIF Ontario Community Infrastructure Funding

PGT PROVINCIAL GAS TAX

SC SPORTS & CULTURE INFRASTRUCTURE RESERVE

CP CAPITAL SURPLUS

CS COST SHARING

FL FLEET RESERVE FUND

F FIRE RESERVE

PR PARKING RESERVE

NDMP NATIONAL DISASTER MITIGATION PROGRAM

CS COST SHARING

F FIRE RESERVE

FL FLEET RESERVE FUND

IRR RESURFACER RESERVE

OR OPERATING SURPLUS RESERVE

PR PARKING RESERVE

ED ECONOMIC DEVELOPMENT RESERVE

**2019 FINAL CAPITAL BUDGET
AS AT February 20, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
ROADWAYS									
WEST MAIN STREET AREA - INFRASTRUCTURE IMPROVEMENTS	275,000	275,000	FGT						
EDGAR/ELGIN SEWER SEPARATION (SCF) (PH 3)	750,000	115,000	FGT	135,000					
		500,000	SCF						
AQUEDUCT PEDESTRIAN BRIDGE REMOVAL (WEST SIDE)	149,581	113,021	OCIF	36,560					
SOUTH PELHAM ROAD (TOP ASPHALT - WEBBER TO GAISER)	80,000			4,500			50,000	D	
							25,500	DC	
SOUTH PELHAM ROAD (TOP ASPHALT - GAISER TO SOUTH LIMIT)	80,000			1,520			49,600	D	
							28,880	DC	
MCCABE ROAD (BASE ASPHALT)	220,000			27,500			110,000	D	
							82,500	DC	
BRADLEY AVENUE (BASE ASPHALT)	195,625						97,500	D	25,000
							73,125	DC	
MEMORIAL PARK DRIVE (TOP ASPHALT)	100,000			11,250			25,000	D	
							63,750	DC	
ROAD RESURFACING PROGRAM	1,793,663	150,000	FGT	707,600					
		936,063	OCIF						
SURFACE TREATMENT PROGRAM	150,000			150,000					
CRACK SEALING	100,000			100,000					
ASPHALT PATCHING	250,000	90,000	FGT						160,000
ASSET MANAGEMENT PLANNING	15,000			15,000					
SCHOLFIELD ROAD REPLACEMENT - DESIGN	50,000			50,000					
TRAFFIC ANALYSIS	25,000						25,000	DC	
TOTAL ROADWAYS	4,233,869	2,179,084		1,238,930			630,855		185,000
SIDEWALKS									
WEST MAIN STREET AREA - INFRASTRUCTURE IMPROVEMENTS	300,000			300,000					
EDGAR/ELGIN AREA SIDEWALK REPLACEMENT	270,000	180,000	SCF	90,000					
CONDITION RELATED REPLACEMENTS	500,000	300,000	FGT	200,000					
MISSING SIDEWALK LINKS	100,000			100,000					
WOODLAWN ROAD (CLARE - S. PELHAM)	100,000			100,000					
TOTAL SIDEWALKS	1,270,000	480,000		790,000					

FOOTNOTE:

SCF SMALL COMMUNITIES FUNDING
D DEVELOPER
FGT FEDERAL GAS TAX
DC DEVELOPMENT CHARGES
OCIF Ontario Community Infrastructure Funding
PGT PROVINCIAL GAS TAX
SC SPORTS & CULTURE INFRASTRUCTURE RESERVE

CP CAPITAL SURPLUS
CS COST SHARING
FL FLEET RESERVE FUND
F FIRE RESERVE
PR PARKING RESERVE
NDMP NATIONAL DISASTER MITIGATION PROGRAM

CS COST SHARING
F FIRE RESERVE
FL FLEET RESERVE FUND
IRR RESURFACER RESERVE
OR OPERATING SURPLUS RESERVE
PR PARKING RESERVE

**2019 FINAL CAPITAL BUDGET
AS AT February 20, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
STORM SEWERS									
WEST MAIN STREET AREA - INFRASTRUCTURE IMPROVEMENTS	300,000			162,000			120,000	CS	
EDGAR/ELGIN AREA STORMWATER (SCF) (PH3)	750,000	500,000	SCF	150,000			18,000	DC	
SOUTH PELHAM POND RELIEF OVERFLOW	250,000			250,000			100,000	CS	
TOWPATH DRAIN ENGINEERING	50,000								50,000
DAIN CITY STORM SEWER STUDY	150,000	75,000	NDMP	7,500			67,500	DC	
STORM POND SIZING RISK ASSESSMENT	150,000	75,000	NDMP	75,000					
SWM POND CLEANING	50,000			50,000					
STORM SEWER MODEL PREPARATION	62,000			62,000					
TOTAL STORM SEWERS	1,762,000	650,000		756,500			305,500		50,000
TRAFFIC									
GATEWAY SIGNAGE	25,000			25,000					
TRAFFIC CONTROL HARDWARE	60,000			60,000					
CITYVIEW MODULE FOR BY-LAW ENFORCEMENT	31,000				31,000	PR			
SIGNAGE/PAVEMENT MARKINGS IMPROVEMENTS AT R.R. CROSSINGS	30,000			30,000					
CYCLING INFRASTRUCTURE	10,000			10,000					
STREETLIGHTING - WIRING & POLE REPLACEMENTS	34,000			34,000					
TOTAL TRAFFIC	190,000			159,000	31,000				
TRANSIT									
2 - 40' CONVENTIONAL BUSES	1,250,000	625,000	PGT						625,000
NEW OPERATIONS FACILITY									
ITS ENHANCEMENTS	110,000	110,000	PGT						
POWERTRAIN & BODYWORK	80,000			80,000					
TOTAL TRANSIT	1,440,000	735,000		80,000					625,000

FOOTNOTE:

SCF SMALL COMMUNITIES FUNDING	CP CAPITAL SURPLUS	CS COST SHARING
D DEVELOPER	CS COST SHARING	F FIRE RESERVE
FGT FEDERAL GAS TAX	FL FLEET RESERVE FUND	FL FLEET RESERVE FUND
DC DEVELOPMENT CHARGES	F FIRE RESERVE	IRR RESURFACER RESERVE
OCIF Ontario Community Infrastructure Funding	PR PARKING RESERVE	OR OPERATING SURPLUS RESERVE
PGT PROVINCIAL GAS TAX	NDMP NATIONAL DISASTER MITIGATION PROGRAM	PR PARKING RESERVE
SC SPORTS & CULTURE INFRASTRUCTURE RESERVE		

**2019 FINAL CAPITAL BUDGET
AS AT January 30, 2019**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURE S
WASTEWATER	2,391,400			1,714,020			555,760	CS	
WATERWORKS	6,691,968	656,322	FGT	2,103,100			121,620	DC	
		800,000	SCF				465,000	DC	1,450,000
							1,217,546	D	
TOTAL 2019 CAPITAL BUDGET	9,083,368	1,456,322		3,817,120			2,359,926		1,450,000
2018 CAPITAL BUDGET	10,726,442	2,406,322		3,317,120			1,010,000		3,993,000

FOOTNOTE:

DC DEVELOPMENT CHARGES
D DEVELOPER
FGT FEDERAL GAS TAX

CS COST SHARING
SCF SMALL COMMUNITY FUNDING

**2019 FINAL CAPITAL BUDGET
AS AT January 30, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
WASTEWATER									
WEST MAIN STREET AREA - INFRASTRUCTURE IMPROVEMENTS	1,087,000			907,000			180,000	CS	
LINCOLN & COVENTRY OVERFLOWS	75,000			27,000			45,000	CS	
							3,000	DC	
CSO & SEWER SYSTEM FLOW LEVEL MONITORING	200,000			72,000			120,000	CS	
							8,000	DC	
EVELYN DITCH MONITORING	150,000			60,000			90,000	CS	
WESTSIDE FIREHALL SANITARY LATERAL REPLACEMENT	100,000			50,000			50,000	DC	
SEWER REHABILITATION PROGRAM (REPLACE OR LINING)	275,000			275,000					
INFLOW / INFILTRATION REDUCTION	100,000						50,000	CS	
							50,000	DC	
WATER METER REPLACEMENTS	178,900			178,900					
ASSET MANAGEMENT PLANNING - WW	15,000			15,000					
CATCHBASIN SEPARATION WORK	177,000			95,620			70,760	CS	
							10,620	DC	
FLEET REPLACEMENTS - WASTEWATER	33,500			33,500					
TOTAL WASTEWATER	2,391,400			1,714,020			677,380		

FOOTNOTE:

DC DEVELOPMENT CHARGES
D DEVELOPER
FGT FEDERAL GAS TAX

CS COST SHARING
SCF SMALL COMMUNITY FUNDING

**2019 FINAL CAPITAL BUDGET
AS AT January 30, 2019**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
WATERWORKS									
WEST MAIN STREET AREA - INFRASTRUCTURE IMPROVEMENTS	450,000	106,322	FGT	143,678					200,000
EDGAR/ELGIN WATERWORKS (SCF)	1,200,000	800,000	SCF	400,000					
HUNTER'S POINTE BOOSTER STATION	1,217,546						1,217,546	D	
DENISTOUN #200 WEST MAIN DEVELOPMENT	150,000			150,000					
CAST IRON WATERMAIN REPLACEMENT	2,229,000	250,000	FGT	729,000					1,250,000
WATER METER REPLACEMENTS	480,422			480,422					
WATER MASTER PLAN & MODEL UPDATES	100,000			10,000			90,000	DC	
ASSET MANAGEMENT PLAN - WATERWORKS	15,000			15,000					
FLEET REPLACEMENT - WATERWORKS	25,000			25,000					
LRP PROGRAM	50,000			50,000					
WOODLAWN WATERMAIN - S. PELHAM TO CLARE	750,000	300,000	FGT	75,000			375,000	DC	
SCHOFIELD - EAST MAIN TO WELLAND (DESIGN)	25,000			25,000					
TOTAL WATERWORKS	6,691,968	1,456,322		2,103,100			1,682,546		1,450,000

FOOTNOTE:

DC DEVELOPMENT CHARGES
D DEVELOPER
FGT FEDERAL GAS TAX

CS COST SHARING
SCF SMALL COMMUNITY FUNDING

***CAPITAL
BUDGET
10 YEAR FORECAST***

**THIS PAGE LEFT
INTENTIONALLY BLANK**

10 Year Capital Budget SUMMARY

Project Revenues and Expenses by Division

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	TOTAL
Proposed Capital Expenditures:											
131 - INFORMATION SERVICES	371,500	275,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	1,246,500
Total	371,500	275,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	1,246,500
210 - FIRE	6,835,000	2,074,000	2,350,000	310,000	1,215,000	1,190,000	355,000	6,419,000	1,040,000	1,725,000	23,513,000
Total	6,835,000	2,074,000	2,350,000	310,000	1,215,000	1,190,000	355,000	6,419,000	1,040,000	1,725,000	23,513,000
316 - SIDEWALKS	1,270,000	973,000	880,000	896,374	900,000	933,553	939,600	971,000	990,888	1,011,703	9,766,118
Total	1,270,000	973,000	880,000	896,374	900,000	933,553	939,600	971,000	990,888	1,011,703	9,766,118
320 - ROADS	4,233,869	3,084,472	3,487,000	3,239,000	3,706,040	3,801,079	3,878,147	3,938,000	4,015,000	4,155,000	37,537,607
Total	4,233,869	3,084,472	3,487,000	3,239,000	3,706,040	3,801,079	3,878,147	3,938,000	4,015,000	4,155,000	37,537,607
320-1 - BRIDGES AND CULVERTS		175,000		60,000	50,000	105,000	52,000	700,000	1,000,000	1,115,000	3,257,000
Total	0	175,000	0	60,000	50,000	105,000	52,000	700,000	1,000,000	1,115,000	3,257,000
321 - TRAFFIC	190,000	229,000	234,000	135,000	152,000	97,000	90,000	97,000	97,000	97,000	1,418,000
Total	190,000	229,000	234,000	135,000	152,000	97,000	90,000	97,000	97,000	97,000	1,418,000
323 - FLEET	946,910	765,407	688,270	950,000	950,000	654,124	980,000	335,850	950,000	987,566	8,208,127
Total	946,910	765,407	688,270	950,000	950,000	654,124	980,000	335,850	950,000	987,566	8,208,127
327 - STORM WATER	1,762,000	2,750,000	1,912,000	1,996,054	1,998,798	2,037,600	2,077,438	2,289,476	2,292,294	2,204,655	21,320,315
Total	1,762,000	2,750,000	1,912,000	1,996,054	1,998,798	2,037,600	2,077,438	2,289,476	2,292,294	2,204,655	21,320,315
410 - PARKS	1,150,000	1,300,000	1,300,000	1,550,000	950,000	950,000	350,000	350,000	350,000	362,000	8,612,000
Total	1,150,000	1,300,000	1,300,000	1,550,000	950,000	950,000	350,000	350,000	350,000	362,000	8,612,000
430 - FACILITIES - MNTCE/LABOUR	90,000	200,000	200,000	300,000	1,105,000	1,105,000	1,105,000	1,115,000	1,115,000	1,115,000	7,450,000
432 - FACILITIES - ARENA	50,000	0	1,200,000	0	0	0	0	0	0	0	1,250,000
438 - FACILITIES - SWIMMING POOLS	0	350,000	0	0	0	0	0	0	0	0	350,000
444 - FACILITIES - SERVICE CENTRE	550,000	600,000	0	400,000	0	0	0	0	0	0	1,550,000
447 - FACILITIES - WELLAND REC CANAL	107,400	460,000	625,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	1,717,400
459 - FACILITIES - FIRE HALLS	60,000	0	0	35,000	0	0	0	0	0	0	95,000
Total	857,400	1,610,000	2,025,000	810,000	1,180,000	1,180,000	1,180,000	1,190,000	1,190,000	1,190,000	12,412,400
710 - ECONOMIC DEVELOPMENT	5,035,000	35,000	35,000	485,000	635,000	785,000	935,000	1,085,000	1,235,000	1,385,000	11,650,000
Total	5,035,000	35,000	35,000	485,000	635,000	785,000	935,000	1,085,000	1,235,000	1,385,000	11,650,000
810 - TRANSIT	1,440,000	960,000	13,880,000	705,000	705,000	705,000	830,000	850,000	725,000	705,000	21,505,000
Total	1,440,000	960,000	13,880,000	705,000	705,000	705,000	830,000	850,000	725,000	705,000	21,505,000
825 - GENERAL MISC	100,000	450,000	325,000	250,000	0	250,000	0	250,000	0	250,000	1,875,000
Total	100,000	450,000	325,000	250,000	0	250,000	0	250,000	0	250,000	1,875,000
Total Proposed Capital Expenditures	24,191,679	14,680,879	27,191,270	11,461,428	12,516,838	12,763,356	11,742,185	18,550,326	13,960,182	15,262,924	162,321,067

10 Year Capital Budget SUMMARY

Project Revenues and Expenses by Division

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	TOTAL
Funding Sources:											
Contribution from Operating Budget (Taxes)	4,144,630	3,844,630	3,994,630	4,144,630	4,294,630	4,454,630	4,594,630	4,744,630	4,904,630	5,044,630	44,166,300
New Debt *	2,788,000	6,460,400	9,249,600	4,278,400	4,918,400	5,024,400	3,997,600	5,035,000	4,129,000	4,986,000	50,866,800
Other Funding - 25 Yr. Debenture	5,500,000										5,500,000
Reserves	5,736,010	84,000	900,000	115,000	375,000	350,000	85,000		975,000	1,500,000	10,120,010
Cost Sharing	220,000	100,000									320,000
Grants-FGT	930,000	793,186	829,240	865,294	865,294	865,294	865,294	865,294	865,294	865,294	8,609,484
Grants-OCIF-F	936,063	936,063	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,872,126
Grants-OCIF-A	113,021										113,021
Grants -Fed/Prov Funding-Forks Rd Bridge											0
Grants - PTIF Phase 2			9,490,000								9,490,000
Grants - SCF	1,180,000	1,180,000	500,000								2,860,000
Grants-PGT**	735,000	860,000	800,000	625,000	625,000	625,000	750,000	750,000	625,000	625,000	7,020,000
Other Funding		150,000	150,000	150,000	150,000	150,000	150,000	5,850,000	1,150,000	1,230,000	9,130,000
National Disaster Mitigation Program	150,000										
Payments- Humberstone Royalty Program (HPR)		260,000	265,200	270,504	275,914	281,432	287,061	292,802	298,658		2,231,571
Development Charges/Developer's Contributions	1,758,955	12,600	12,600	12,600	12,600	12,600	12,600	12,600	12,600	12,000	1,871,755
Total Funding Sources	24,191,679	14,680,879	27,191,270	11,461,428	12,516,838	12,763,356	11,742,185	18,550,326	13,960,182	15,262,924	162,321,067
Shortfall	-	0	-	-	-	-	-	-	-	-	

ASSUMPTIONS:

** It is anticipated that Provincial Gas Tax will increase in 2021 to .04/L from .02/L. The new increase will be utilized against debt charges for the new Operations Facility budgeted in 2021, with remaining funding from PTIF.

**Project Revenues and Expenses by Division
Capital Budget Submission - General**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2019	New Technology Equip/Licensing	90,000	90,000								
2019	Public Works Asset Management (Ph. 1 of 3)	185,000									
2019	PingStreet App	26,500	26,500								
2019	ESRI Consulting	20,000	20,000								
2019	Audio/Video Equip-Council Chambers Ph. 2 of 2	75,000	75,000								
2019	Official Plan Update (Phase 1 of 3)	75,000	7,500							67,500	
2019	Appraisal/Survey Costs	35,000	35,000								
2019	Strategic Land Development-Econ Dev	5,000,000		5,000,000							
	Total 2019	5,506,500	254,000	5,000,000	0	0	0	0	0	67,500	0
2020	New Technology Equip/Licensing	75,000	75,000								
2020	Document Management System	200,000	200,000								
2020	Appraisal/Survey Costs	35,000	35,000								
2020	Official Plan Update (Phase2 of 3)	50,000	50,000								
2020	Green Energy Projects	250,000	250,000								
2020	Public Works Asset Management (Ph. 2 of 3)	150,000	150,000								
	Total 2020	760,000	760,000	0	0	0	0	0	0	0	0

**Project Revenues and Expenses by Division
Capital Budget Submission - General**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2021	New Technology Equip/Licensing	75,000	75,000								
2021	Appraisal/Survey Costs	35,000	35,000								
2021	Official Plan Update (Phase 3 of 3)	25,000	25,000								
2021	Public Works Asset Management (Ph. 3 of 3)	300,000	300,000								
Total 2021		435,000	435,000	0			0	0	0	0	0
2022	New Technology Equip/Licensing	75,000	75,000								
2022	Appraisal/Survey Costs	35,000	35,000								
2022	Green Energy Projects	250,000	250,000								
2022	New Waterfront Park - Phased IN	450,000	450,000								
Total 2022		810,000	810,000								
2023	New Technology Equip/Licensing	75,000	75,000								
2023	Appraisal/Survey Costs	35,000	35,000								
2023	New Waterfront Park - Phased IN	600,000	600,000								
Total 2023		710,000	710,000								
2024	New Technology Equip/Licensing	75,000	75,000								
2024	Appraisal/Survey Costs	35,000	35,000								
2024	Green Energy Projects	250,000	250,000								

**Project Revenues and Expenses by Division
Capital Budget Submission - General**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2024	New Waterfront Park - Phased IN	750,000	750,000								
Total 2024		1,110,000	1,110,000								
2025	New Technology Equip/Licensing	75,000	75,000								
2025	Appraisal/Survey Costs	35,000	35,000								
2025	New Waterfront Park - Phased IN	900,000	900,000								
Total 2025		1,010,000	1,010,000	0	0		0	0	0	0	0
2026	New Technology Equip/Licensing	75,000	75,000								
2026	Appraisal/Survey Costs	35,000	35,000								
2026	Green Energy Projects	250,000	250,000								
2026	New Waterfront Park - Phased IN	1,050,000	1,050,000								
Total 2026		1,410,000	1,410,000	0	0		0	0	0	0	0
2027	New Technology Equip/Licensing	75,000	75,000								
2027	Appraisal/Survey Costs	35,000	35,000								
2027	New Waterfront Park - Phased IN	1,200,000	1,200,000								
Total 2027		1,310,000	1,310,000	0	0		0	0	0	0	0
2028	Computer Equipment	150,000	150,000								
2028	New Technology Equip/Licensing	75,000	75,000								

**Project Revenues and Expenses by Division
Capital Budget Submission - General**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2028	Appraisal/Survey Costs	35,000	35,000								
2028	Green Energy Projects	250,000	250,000								
2028	New Waterfront Park - Phased IN	1,350,000	1,350,000								
Total 2028		1,710,000	1,710,000	0	0	0	0	0	0	0	0
GRAND TOTALS		14,771,500	9,519,000	5,000,000	0	0	0	0	0	67,500	0

**Project Revenues and Expenses by Division
Capital Budget Submission - Fire**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2019	SCBA Cylinder Replacement	325,000		325,000							
2019	Replace Expired PPE/Bunker Gear - Phase II	132,000	132,000								
2019	Replace Fire Prevention Vehicle (SUV)	58,000		58,000							
2019	Construction - Fire Station #1	6,320,000		120,000					700,000		5,500,000
	Total 2019	6,835,000	132,000	503,000	0	0	0	0	700,000	0	5,500,000
2020	Replace 1/2T Light Truck (#5)	74,000		74,000							
2020	Construction - Fire Station #1 (Ph 2)	2,000,000									2,000,000
	Total 2020	2,074,000	0	74,000	0	0	0	0	0	0	2,000,000
2021	Construction - Training Centre	1,250,000									1,250,000
2021	Replace Pumper #1	900,000		900,000							
2021	Simulcast Radio Towers	200,000	200,000								
	Total 2021	2,350,000	200,000	900,000	0	0	0	0	0	0	1,250,000
2022	Replace one Fire Prevention Vehicle	60,000		60,000							
2022	Air Monitoring Equipment	50,000		50,000							
2022	Simulcast Radio Towers	200,000	200,000								
	Total 2022	310,000	200,000	110,000	0	0	0	0	0	0	0

**Project Revenues and Expenses by Division
Capital Budget Submission - Fire**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2023	Replace Pumper #2	900,000	325,000	275,000							300,000
2023	Extrication Tools	115,000	15,000	100,000							
2023	Simulcast Radio Towers	200,000	200,000								
	Total 2023	1,215,000	540,000	375,000	0	0	0	0	0	0	300,000
2024	Replace Rescue #1	700,000	350,000	350,000							
2024	SCBA Upgrade	140,000	140,000								
2024	New Fire Station - Land for Station #2/3	350,000	350,000								
	Total 2024	1,190,000	840,000	350,000	0	0	0	0	0	0	0
2025	Replace Breathing Air Compressor System	130,000	130,000								
2025	Replace Training Truck	75,000		75,000							
2025	Fire Portable Radio Communications	150,000	150,000								
	Total 2025	355,000	280,000	75,000	0	0	0	0	0	0	0
2026	New Fire Stration#2-Design/Construction	6,000,000					5,180,000				820,000
2026	Replace Fire Prevention Vehicle	74,000	74,000								
2026	Replace Rescue Equipment	50,000	50,000								
2026	Replace Expired PPE/Bunker Gear	295,000	295,000								
	Total 2026	6,419,000	419,000	0	0	0	5,180,000	0	0	0	820,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Fire**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2027	Gas Monitoring Equipment	65,000	65,000								
2027	Replace Pumper #5	975,000		975,000							
Total 2027		1,040,000	65,000	975,000							
2028	Replace Pumper #4	1,500,000		1,500,000							
2028	Replace Training Pick-up Truck	75,000	75,000								
2028	Replace Thermal Imaging Cameras	150,000	150,000								
Total 2028		1,725,000	225,000	1,500,000	0	0	0	0	0	0	0
GRAND TOTALS		23,513,000	2,901,000	4,862,000	0	0	5,180,000	0	700,000	0	9,870,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Fleet**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name Amount	Other Funding	Cost Sharing	Debtenture
2019	Fleet Replacement	946,910		96,910				850,000
	Total 2019	946,910		96,910	0	0	0	850,000
2020	Fleet Replacement	765,407	5,407					760,000
	Total 2020	765,407	5,407	0	0	0	0	760,000
2021	Fleet Replacement	688,270	3,270					685,000
	Total 2021	688,270	3,270	0	0	0	0	685,000
2022	Fleet Replacement	950,000						950,000
	Total 2022	950,000	0	0	0	0	0	950,000
2023	Fleet Replacement	950,000	450,000					500,000
	Total 2023	950,000	450,000	0	0	0	0	500,000
2024	Fleet Replacement	654,124	4,124					650,000
	Total 2024	654,124	4,124	0	0	0	0	650,000
2025	Fleet Replacement	980,000						980,000
	Total 2025	980,000	0	0	0	0	0	980,000
2026	Fleet Replacement	335,850	5,850					330,000
	Total 2026	335,850	5,850	0	0	0	0	330,000
2027	Fleet Replacement	950,000						950,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Fleet**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Funding	Cost Sharing	Debenture
	Total 2027	950,000	0	0	0	0	0	0	950,000
2028	Fleet Replacement	987,566	2,566						985,000
	Total 2028	987,566	2,566						985,000
	GRAND TOTALS	8,208,127	471,217	96,910	0	0	0	0	7,640,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Roads**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Funding Name	Other Funding	DEV Funding	Cost Sharing	DC Funding	Debenture
2019	Edgar/Elgin Sewer Separation (SCF) (Ph 3)	750,000	135,000		SCF	500,000						
					FGT	115,000						
2019	Aqueduct Pedestrian Bridge Removal (West Side)	149,581	36,560		OCIF	113,021						
2019	South Pelham Road (Top Asphalt - Webber To Gaiser)	80,000						50,000			25,500	
2019	South Pelham Road (Top Asphalt - Gaiser To South Lirr)	80,000	1,520					49,600			28,880	
2019	Mccabe Road (Base Asphalt)	220,000	27,500					110,000			82,500	
2019	Bradley Avenue (Base Asphalt)	195,625						97,500			73,125	25,000
2019	West Main Street Area-Infrastructure Improvements	275,000			FGT	275,000						
2019	Memorial Park Drive (Top Asphalt)	100,000	11,250					25,000			63,750	
2019	Road Resurfacing Program	1,793,663	707,600		FGT	150,000						
					OCIF	936,063						
2019	Surface Treatment Program	150,000	150,000									
2019	Crack Sealing	100,000	100,000									
2019	Asphalt Patching	250,000			FGT	90,000						160,000
2019	Asset Management Planning	15,000	15,000									
2019	Scholfield Road Replacement - Design	50,000	50,000									
2019	Traffic Analysis	25,000									25,000	
	Total 2019	4,233,869	1,234,430	0	0	2,794,084	0	0	332,100	0	298,755	185,000
2020	Clare Ave Urbanization (Fitch-Lynbrook)	300,000					SCF	300,000				
2020	Merritt Street Road Reconstruction	400,000					OCIF	400,000				
2020	Crack Sealing Program	100,000					SCF	100,000				

**Project Revenues and Expenses by Division
Capital Budget Submission - Roads**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Funding Name	Other Funding	DEV Funding	Cost Sharing	DC Funding	Debenture
2020	Surface Treatment Program	100,000					SCF	100,000				
2020	Road Condition Survey	25,000	25,000									
2020	Asphalt Patching	150,000	150,000									
2020	Asset Management Planning	20,000	20,000									
2020	Road Resurfacing Program	1,414,472	640,223		FGT	503,186	HRP OCIF	260,000 11,063				
2020	Gaiser Road Top Asphalt (Sparrow Ph3)	50,000	50,000									
2020	Nelles, Bishop, McNaughton-Top Asphalt	225,000					OCIF	225,000				
2020	Dorothy/Margery Top Asphalt	300,000					SCF	300,000				
	Total 2020	3,084,472	885,223	0	0	503,186	0	1,696,063	0	0	0	0
2021	Crack Sealing Program	102,000	102,000									
2021	Surface Treatment Program	102,000	102,000									
2021	Asset Management Planning	15,000	15,000									
2021	Asphalt Patching	153,000	153,000									
2021	Road Resurfacing Program	3,115,000	669,800		FGT	480,000	OCIF HRP	500,000 265,200				1,200,000
	Total 2021	3,487,000	1,041,800	0	0	480,000	0	765,200	0	0	0	1,200,000
2022	Crack Sealing Program	104,000	104,000									
2022	Surface Treatment Program	104,000	104,000									
2022	Asset Management Planning	15,000	15,000									
2022	Asphalt Patching	156,000	156,000									

**Project Revenues and Expenses by Division
Capital Budget Submission - Roads**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Other Funding	DEV Funding	Cost Sharing	DC Funding	Debuture
2022	Road Resurfacing Program	2,860,000	510,000		FGT	414,496	HRP OCIF	270,504 600,000				1,065,000
Total 2022		3,239,000	889,000	0	0	414,496	0	870,504	0	0	0	1,065,000
2023	Crack Sealing Program	106,000	106,000									
2023	Road Condition Study	30,000	30,000									
2023	Asset Management Planning	15,000	15,000									
2023	Asphalt Patching	159,000	159,000									
2023	Surface Treatment Program	106,000	106,000									
2023	Road Resurfacing Program	3,290,040	766,630		FGT	414,496	HRP OCIF	275,914 1,000,000				833,000
Total 2023		3,706,040	1,182,630	0	0	414,496	0	1,275,914	0	0	0	833,000
2024	Crack Sealing Program	108,000	108,000									
2024	Asset Management Planning	15,000	15,000									
2024	Asset Management Plan Update	25,000	25,000									
2024	Surface Treatment Program	108,000	108,000									
2024	Asphalt Patching	162,000	162,000									
2024	Road Resurfacing Program	3,383,079	834,000		FGT	432,647	HRP OCIF	281,432 1,000,000				835,000
Total 2024		3,801,079	1,252,000	0	0	432,647	0	1,281,432	0	0	0	835,000
2025	Crack Sealing Program	110,000	110,000									
2025	Surface Treatment Program	110,000	110,000									

**Project Revenues and Expenses by Division
Capital Budget Submission - Roads**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Funding Name	Other Funding	DEV Funding	Cost Sharing	DC Funding	Debenture
2025	Asset Management Planning	15,000	15,000									
2025	Asphalt Patching	165,000	165,000									
2025	Road Resurfacing Program	3,478,147	761,439		FGT	432,647	HRP OCIF	287,061 1,000,000				997,000
Total 2025		3,878,147	1,161,439	0	0	432,647	0	1,287,061	0	0	0	997,000
2026	Crack Sealing Program	112,000	112,000									
2026	Asset Management Planning	15,000	15,000									
2026	Asphalt Patching	169,000	169,000									
2026	Surface Treatment Program	112,000	112,000									
2026	Road Condition Study	30,000	30,000									
2026	Road Resurfacing Program	3,500,000	1,072,598		FGT	414,600	HRP OCIF	292,802 1,000,000				720,000
Total 2026		3,938,000	1,510,598	0	0	414,600	0	1,292,802	0	0	0	720,000
2027	Crack Sealing Program	114,000	114,000									
2027	Asset Management Planning	15,000	15,000									
2027	Asphalt Patching	172,000	172,000									
2027	Surface Treatment Program	114,000	114,000									
2027	Road Resurfacing Program	3,600,000	861,342		FGT	415,000	OCIF HRP	1,000,000 298,658				1,025,000
Total 2027		4,015,000	1,276,342	0	0	415,000	0	1,298,658	0	0	0	1,025,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Roads**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Other Funding	DEV Funding	Cost Sharing	DC Funding	Debenture
2028	Crack Sealing Program	177,000	177,000									
2028	Asset Management Planning	15,000	15,000									
2028	Asphalt Patching	176,000	176,000									
2028	Surface Treatment Program	117,000	117,000									
2028	Road Resurfacing Program	3,670,000	1,279,361		FGT	415,639	OCIF	1,000,000				975,000
	Total 2028	4,155,000	1,764,361	0	0	415,639	0	1,000,000	0	0	0	975,000
	GRAND TOTAL	37,537,607	12,197,823	0	0	6,716,795	0	10,767,634	332,100	0	298,755	7,835,000

ASSUMPTION: From 2020-2027, Humberstone Royalty Payments will be received; these funds will be allocated to the Roads asset category.

**Project Revenues and Expenses by Division
Capital Budget Submission - Bridges**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Name	Funding	DEV Funding	Cost Sharing	DC Funding	Debenture
2019	Forks Road Bridge Replacement											
	Total 2019	0		0	0	0	0	0	0	0	0	0
2020	Bridge Inspection Report	25,000	25,000									
2020	Aqueduct Siphon Cleaning & Inspection	150,000	150,000									
	Total 2020	175,000	175,000	0	0	0	0	0	0	0	0	0
2022	Bridge Inspection Report	25,000	25,000									
2022	Well and River Siphon-East Portal Vehicular	35,000	35,000									
	Total 2022	60,000	60,000									
2023	Bridge Reserve Fund	0										
2023	S. Pelham Rd Bridge Replacement	50,000	50,000									
	Total 2023	50,000	50,000									
2024	Bridge Inspection Report	30,000	30,000									
2024	Colbeck Drive Bridge	75,000	75,000									
	Total 2024	105,000	105,000	0	0	0	0	0	0	0	0	0
2025	Bridge Reserve Fund	0										
2025	Canal Bank Rd Bridge Replacement	52,000	52,000									
	Total 2025	52,000	52,000	0	0	0	0	0	0	0	0	0
2026	Bridge Reserve Fund	0										
2026	Bridge Inspection Report	30,000	30,000									

**Project Revenues and Expenses by Division
Capital Budget Submission - Bridges**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	DEV Funding	Cost Sharing	DC Funding	Debenture
2026	Well and River Siphon-West Portal Vehicular	670,000						670,000			
	Total 2026	700,000	30,000	0	0	0	0	670,000	0	0	0
2027	S. Pelham Rd Bridge Replacement	1,000,000						1,000,000			
	Total 2027	1,000,000	30,000	0	0	0	0	670,000	0	0	0
2028	Bridge Inspection Report	35,000	35,000								
2028	Canal Bank Road Bridge	1,080,000						1,080,000			
	Total 2028	1,115,000	35,000	0	0	0	0	1,080,000	0	0	0
	GRAND TOTALS	3,257,000	507,000	0	0	0	0	2,750,000	0	0	0

**Project Revenues and Expenses by Division
Capital Budget Submission - Storm**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	DEV Funding	Cost Sharing	DC Funding	Debenture	
2019	Edgar Elgin Area Sewer Separation	750,000	150,000		SCF	500,000			100,000			
2019	S. Pelham Pond Relief Overflow	250,000	250,000									
2019	Towpath Drain Engineering	50,000									50,000	
2019	Dain City Storm Sewer Study	150,000	7,500		SCF	75,000				67,500		
2019	Storm Pond Sizing Risk Assessment	150,000	75,000		SCF	75,000						
2019	West Main Street Area - Infrastructure Improvements	300,000	162,000						120,000	18,000		
2019	SWM Pond Cleaning	50,000	50,000									
2019	Storm Sewer Model Preparation	62,000	62,000									
	Total 2019	1,762,000	756,500	0	0	650,000	0	0	0	220,000	85,500	50,000
2020	David Street Storm	50,000	12,000								38,000	
2020	Brown Taps Drain-Roadside Ditching	200,000									200,000	
2020	Storm Sewer Model	150,000	150,000									
2020	Riverside Drive	550,000			OCIF FGT	300,000 150,000			100,000			
2020	SWM Pond Cleaning-	200,000			SCF	200,000						
2020	Clare Ave Urbanization-Fitch to Lynbrook	350,000	150,000								200,000	
2020	Merritt Street	150,000									150,000	
2020	West Main (Niagara - PCD)	500,000									500,000	
2020	Towpath Municipal Drain Construction	600,000									600,000	
	Total 2020	2,750,000	312,000	0	0	650,000	0	0	0	100,000	0	1,688,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Storm**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Funding	DEV Funding	Cost Sharing	DC Funding	Debenture
2021	Storm Sewer Infrastructure Improvements	1,602,000	152,760		OCIF	500,000						100,000
					FGT	349,240						
					SCF	500,000						
2021	SWM Pond Cleaning Program	200,000	200,000									
2021	Storm Sewer Master Plan	100,000										100,000
2021	Asset Management Planning	10,000	10,000									
	Total 2021	1,912,000	362,760	0	0	1,349,240	0	0	0	0	0	200,000
2022	Stormwater Management Plan Update	50,000	50,000									
2022	SWM Pond Cleaning Program	200,000	200,000									
2022	Storm Sewer Infrastructure Improvements	1,736,054	109,256		FGT	450,798						776,000
					OCIF	400,000						
2022	Asset Management Planning	10,000	10,000									
	Total 2022	1,996,054	369,256	0	0	850,798	0	0	0	0	0	776,000
2023	Storm Sewer Infrastructure Improvements	1,780,798	432,000		FGT	450,798						898,000
2023	SWM Pond Cleaning Program	208,000	208,000									
2023	Asset Management Planning	10,000	10,000									
	Total 2023	1,998,798	650,000	0	0	450,798	0	0	0	0	0	898,000
2024	Storm Sewer Infrastructure Improvements	1,815,600	166,600									1,649,000
2024	SWM Pond Cleaning Program	212,000	212,000									
2024	Asset Management Planning	10,000	10,000									
	Total 2024	2,037,600	388,600	0	0	0	0	0	0	0	0	1,649,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Storm**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	DEV Funding	DEV Funding	Cost Sharing	DC Funding	Debenture
2025	Storm Sewer Infrastructure Improvements	1,851,438	828,791		FGT	432,647						590,000
2025	SWM Pond Cleaning Program	216,000	216,000									
2025	Asset Management Planning	10,000	10,000									
	Total 2025	2,077,438	1,054,791	0	0	432,647	0	0	0	0	0	590,000
2026	Storm Sewer Infrastructure Improvements	2,063,476	73,782		FGT	450,694						1,539,000
2026	SWM Pond Cleaning Program	216,000	216,000									
2026	Asset Management Planning	10,000	10,000									
	Total 2026	2,289,476	299,782	0	0	450,694	0	0	0	0	0	1,539,000
2027	Storm Sewer Infrastructure Improvements	2,057,294	955,000		FGT	450,294						652,000
2027	SWM Pond Cleaning Program	225,000	225,000									
2027	Asset Management Planning	10,000	10,000									
	Total 2027	2,292,294	1,190,000	0	0	450,294	0	0	0	0	0	652,000
2028	Storm Sewer Infrastructure Improvements	1,964,655			FGT	449,655						1,515,000
2028	SWM Pond Cleaning Program	230,000	230,000									
2028	Asset Management Planning	10,000	10,000									
	Total 2028	2,204,655	240,000	0	0	449,655	0	0	0	0	0	1,515,000
	GRAND TOTAL	21,320,315	5,623,689	0	0	5,734,126	0	0	0	320,000	85,500	9,557,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Sidewalks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Funding	DEV Funding	Cost Sharing	DC Funding	Debenture
2019	Edgar Elgin Area Sewer Separation	270,000	90,000		SCF	180,000						
2019	West Main Street Area-Infrastructure Improvements	300,000	300,000									
2019	Condition Related Replacements	500,000	200,000		FGT	300,000						
2019	Missing Sidewalk Links	100,000	100,000									
2019	Woodlawn Road (Clare Ave-S. Pelham)	100,000	100,000									
	Total 2019	1,270,000	790,000	0	0	480,000	0	0	0	0	0	0
2020	Riverside Drive	200,000	20,000		SCF	180,000						
2020	Clare Avenue Urbanization-Fitch to Lynbrook	140,000			FGT	140,000						
2020	West Main (Niagara-PCD) Streetscape	403,000	23,000									380,000
2020	Condition Related Replacements	100,000	100,000									
2020	Missing Sidewalk Links	50,000	50,000									
2020	Merritt Street	80,000	80,000									
	Total 2020	973,000	273,000	0	0	320,000	0	0	0	0	0	380,000
2021	Capital Works Related Replacements	500,000										500,000
2021	Condition Related Replacements	280,000	280,000									
2021	Missing Sidewalk Links	100,000	100,000									
	Total 2021	880,000	380,000	0	0	0	0	0	0	0	0	500,000
2022	Condition Related Replacements	285,000	285,000									
2022	Capital Work Related Sidewalks	509,374	509,374									

**Project Revenues and Expenses by Division
Capital Budget Submission - Sidewalks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	DEV Funding	Cost Sharing	DC Funding	Debenture
2022	Missing Sidewalk Links	102,000	102,000								
	Total 2022	896,374	896,374	0	0	0	0	0	0	0	0
2023	Condition Related Replacements	700,000									700,000
2023	Missing Sidewalk Links	100,000									100,000
2023	Capital Works Related Replacements	100,000									100,000
	Total 2023	900,000	0	0	0	0	0	0	0	0	900,000
2024	Condition Related Replacements	297,000									297,000
2024	Missing Sidewalk Links	106,000									106,000
2024	Capital Works Related Replacements	530,553	97,906	FGT	432,647						
	Total 2024	933,553	97,906	0	0	432,647	0	0	0	0	403,000
2025	Condition Related Replacements	303,000	303,000								
2025	Missing Sidewalk Links	106,000	106,000								
2025	Capital Works Related Replacements	530,600	100,000								430,600
	Total 2025	939,600	509,000	0	0	0	0	0	0	0	430,600
2026	Condition Related Replacements	309,000	83,000								226,000
2026	Missing Sidewalk Links	110,000	110,000								
2026	Capital Works Related Replacements	552,000	152,000								400,000
	Total 2026	971,000	345,000	0	0	0	0	0	0	0	626,000
2027	Condition Related Replacements	315,000	315,000								
2027	Missing Sidewalk Links	112,000	112,000								

**Project Revenues and Expenses by Division
Capital Budget Submission - Sidewalks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	DEV Funding	DEV Funding	Cost Sharing	DC Funding	Debenture
2027	Capital Works Related Replacements	563,888	61,888									502,000
	Total 2027	990,888	488,888			0						502,000
2028	Condition Related Replacements	574,703	63,703									511,000
2028	Missing Sidewalk Links	115,000	115,000									
2028	Capital Works Related Replacements	322,000	322,000									
	Total 2028	1,011,703	500,703	0	0	0	0	0	0	0	0	511,000
	GRAND TOTAL	9,766,118	4,280,871	0	0	1,232,647	0	0	0	0	0	4,252,600

**Project Revenues and Expenses by Division
Capital Budget Submission - Traffic**

Budget	Project	Operating Reserve	Grants	Other	Cost	DC	Developer		
Year	Project Description	Cost	Fund	Fund	Name	Amount	Funding Sharing	Funding	Sharing
2019	Traffic Control Hardware	60,000	60,000						
2019	CityView Module for By-Law Enforcement	31,000	31,000						
2019	Cycling Infrastructure	10,000	10,000						
2019	Streetlighting- Wiring & Pole Replacements	34,000	34,000						
2019	Signage/pavement marking improvements at RR Crossings	30,000	30,000						
2019	Gateway Signage	25,000	25,000						
Total 2019		190,000	190,000	0	0	0	0	0	0
2020	Traffic Control Hardware	150,000	150,000						
2020	Portable Traffic Calming Devices	5,000		5,000					
2020	Cycling Infrastructure	5,000	5,000						
2020	Parking Machine Replacement	12,000	12,000						
2020	Streetlighting - Replacement of Wires/Poles	27,000	27,000						
2020	Gateway Signage	25,000	25,000						
2020	Handheld Replacements	5,000		5,000					
Total 2020		229,000	219,000	10,000	0	0	0	0	0
2021	Cycling Infrastructure	5,000	5,000						

**Project Revenues and Expenses by Division
Capital Budget Submission - Traffic**

Budget	Project	Operating Reserve	Grants	Other	Cost	DC	Developer		
Year	Project Description	Cost	Fund	Fund	Name	Amount	Funding Sharing	Funding	Sharing
2021	Traffic Control Hardware	80,000	80,000						
2021	Streetlighting - Replacement of Wires/Poles	27,000	27,000						
2021	Gateway Signage	25,000	25,000						
2021	Adaptive Control System Upgrade	97,000	97,000						
	Total 2021	234,000	234,000	0	0	0	0	0	0
2022	Traffic Control Hardware	60,000	60,000						
2022	Portable Traffic Calming Devices	5,000		5,000					
2022	Cycling Infrastructure	5,000	5,000						
2022	Streetlighting - Replacement of Wires/Poles	28,000	28,000						
2022	Parking Machine Replacement	12,000	12,000						
2022	Gateway Signage	25,000	25,000						
	Total 2022	135,000	130,000	5,000	0	0	0	0	0
2023	Gateway Signage	25,000	25,000						
2023	Traffic Control Hardware	60,000	60,000						
2023	Cycling Infrastructure	5,000	5,000						
2023	Streetlighting - Replacement of Wiring and Poles	27,000	27,000						
2023	New Counter Machine	35,000	35,000						

**Project Revenues and Expenses by Division
Capital Budget Submission - Traffic**

Budget	Project	Operating Reserve	Grants	Other	Cost	DC	Developer		
Year	Project Description	Cost	Fund	Fund	Name	Amount	Funding Sharing	Funding	Sharing
	Total 2023	152,000	152,000	0	0	0	0	0	0
2024	Traffic Control Hardware	30,000	30,000						
2024	Portable Traffic Calming Devices	5,000	5,000						
2024	Cycling Infrastructure	5,000	5,000						
2024	Streetlighting - Replacement of Wires/Poles	20,000	20,000						
2024	Parking Machine Replacement	12,000	12,000						
2024	Gateway Signage	25,000	25,000						
	Total 2024	97,000	97,000	0	0	0	0	0	0
2025	Traffic Control Hardware	30,000	30,000						
2025	Portable Traffic Calming Devices	5,000		5,000					
2025	Cycling Infrastructure	5,000	5,000						
2025	Streetlighting - Replacement of Wires/Poles	20,000	20,000						
2025	Handheld Replacements	5,000		5,000					
2026	Gateway Signage	25,000	25,000						
	TOTAL 2025	90,000	80,000	10,000					
2026	Traffic Control Hardware	30,000	30,000						

**Project Revenues and Expenses by Division
Capital Budget Submission - Traffic**

Budget	Project	Operating Reserve	Grants	Other	Cost	DC	Developer		
Year	Project Description	Cost	Fund	Fund	Name	Amount	Funding Sharing	Funding	Sharing
2026	Portable Traffic Calming Devices	5,000	5,000						
2026	Cycling Infrastructure	5,000	5,000						
2026	Streetlighting - Replacement of Wires/Poles	20,000	20,000						
2026	Parking Machine Replacement	12,000	12,000						
2026	Gateway Signage	25,000	25,000						
Total 2026		97,000	97,000						
2027	Traffic Control Hardware	30,000	30,000						
2027	Portable Traffic Calming Devices	5,000	5,000						
2027	Cycling Infrastructure	5,000	5,000						
2027	Streetlighting - Replacement of Wires/Poles	20,000	20,000						
2027	Parking Machine Replacement	12,000	12,000						
2027	Gateway Signage	25,000	25,000						
Total 2027		97,000	97,000						
2028	Traffic Control Hardware	30,000	30,000						
2028	Portable Traffic Calming Devices	5,000	5,000						
2028	Cycling Infrastructure	5,000	5,000						
2028	Streetlighting - Replacement of Wires/Poles	20,000	20,000						

**Project Revenues and Expenses by Division
Capital Budget Submission - Traffic**

Budget		Project	Operating Reserve		Grants	Other	Cost	DC	Developer
Year	Project Description	Cost	Fund	Fund	Name	Amount	Funding Sharing	Funding	Sharing
2028	Parking Machine Replacement	12,000	12,000						
2028	Gateway Signage	25,000	25,000						
Total 2028		97,000	97,000	0	0	0	0	0	0
GRAND TOTALS		1,418,000	1,393,000	25,000	0	0	0	0	0

**Project Revenues and Expenses by Division
Capital Budget Submission - Parks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2019	Memorial Park - Phase 2	700,000	37,400	105,100						262,500		295,000
2019	Sparrows Meadow Park - Phase 1	250,000	250,000									
2019	Summerlea Park Playground & Landscaping	200,000	4,400							12,600		183,000
	Total 2019	1,150,000	291,800	105,100	0	0	0	0	0	275,100	0	478,000
2020	Memorial Park - Phase 3	700,000								12,600		687,400
2020	Glenwood Park Playground & Landscaping	200,000	200,000									
2020	Sparrows Meadow Park - Phase 2	250,000	250,000									
2020	Vista Park	150,000						150,000				
	Total 2020	1,300,000	450,000	0	0	0	0	150,000	0	12,600	0	687,400
2021	Memorial Park - Phase 4	700,000	307,800							12,600		379,600
2021	Sparrows Meadow Park - Phase 3	250,000	250,000									
2021	Vista Park	150,000						150,000				
2021	Chaffey Park Playground & Landscaping	200,000	200,000									
	Total 2021	1,300,000	757,800	0	0	0	0	150,000	0	12,600	0	379,600
2022	Memorial Park - Phase 5	500,000								12,600		487,400
2022	Memorial Park Comfort Station	600,000										600,000
2022	Chippawa Park Large Playground	300,000	300,000									
2022	Vista Park	150,000						150,000				
	Total 2022	1,550,000	300,000	0	0	0	0	150,000	0	12,600	0	1,087,400
2023	Memorial Park - Phase 6	500,000								12,600		487,400

**Project Revenues and Expenses by Division
Capital Budget Submission - Parks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2023	St George Park Large Playground & Landscaping	300,000	300,000									
2023	Vista Park	150,000						150,000				
	Total 2023	950,000	300,000	0	0	0	0	150,000	0	12,600	0	487,400
2024	Memorial Park - Phase 7	500,000								12,600		487,400
2024	Maple Park Playground & Landscaping	300,000	300,000									
2024	Vista Park	150,000						150,000				
	Total 2024	950,000	300,000	0	0	0	0	150,000	0	12,600	0	487,400
2025	Vista Park	150,000						150,000				
2025	Replace Park Playground & Related Landscaping	200,000	187,400							12,600		
	Total 2025	350,000	187,400	0	0	0	0	150,000	0	12,600	0	0
2026	Vista Park	150,000						150,000				
2026	Replace Park Playground & Related Landscaping	200,000	187,400							12,600		
	Total 2026	350,000	187,400	0	0	0	0	150,000	0	12,600	0	0
2027	Vista Park	150,000						150,000				
2027	Replace Park Playground & Related Landscaping	200,000	187,400							12,600		
	Total 2027	350,000	187,400	0	0	0	0	150,000	0	12,600	0	0
2028	Vista Park	150,000						150,000				
2028	Replace Park Playground & Related Landscaping	212,000	200,000							12,000		
	Total 2028	362,000	200,000	0	0	0	0	150,000	0	12,000	0	0
	GRAND TOTALS	8,612,000	3,161,800	105,100	0	0	0	1,350,000	0	387,900	0	3,607,200

**Project Revenues and Expenses by Division
Capital Budget Submission - Facilities**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2019	Conservation & Demand Mgmt. Plan Update	50,000	50,000									
2019	Asset Mgmt. Plan/Building Condition Assessment Update	40,000	40,000									
2019	King Street Firehall Roof Replacement	60,000	60,000									
2019	Municipal Service Centre Roof Replacement Ph 2 of 3	550,000										550,000
2019	Washroom Converted to Female Change Rm-Main Arena	50,000										50,000
	Total 2019	750,000	150,000	0	0	0	0	0	0	0	0	600,000
2020	Facility Capital Improvements	0	0									
2020	Asset Mgmt./Bldg. Condition Assessments	25,000	25,000									
2020	Window & Sealant Replacement Contract	75,000	75,000									
2020	Flooring Replacements	75,000	75,000									
2020	Capital Painting Contract	25,000	25,000									
2020	MSC Roof Replacement (Ph 3 of 3)	600,000										600,000
2020	Maple Park Pool Roof Replacement	100,000	100,000									
2020	Maple Park Pool Accessibility Improvements	250,000	250,000									
	Total 2020	1,150,000	550,000	0	0	0	0	0	0	0	0	600,000
2021	Asset Mgmt./Bldg. Condition Assessments	25,000	25,000									
2021	Window & Sealant Replacement Contract	75,000	75,000									
2021	Flooring Replacements	75,000	75,000									
2021	Capital Painting Contract	25,000	25,000									

**Project Revenues and Expenses by Division
Capital Budget Submission - Facilities**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2021	Main Arena Boiler Replacement	1,200,000										1,200,000
	Total 2021	1,400,000	200,000	0	0	0	0	0	0	0	0	1,200,000
2022	Asset Mgmt./Bldg. Condition Assessments	25,000	25,000									
2022	Window & Sealant Replacement Contract	75,000	75,000									
2022	Flooring Replacements	75,000	75,000									
2022	Capital Painting Contract	25,000	25,000									
2022	Demolition of Buildings	100,000	100,000									
2022	MSC Emergency Generator Replacement	400,000										400,000
2022	King Street Firehall HVAC Upgrades	35,000	35,000									
	Total 2022	735,000	335,000	0	0	0	0	0	0	0	0	400,000
2023	Facilities Capital Improvements	1,000,000										1,000,000
2023	Asset Mgmt./Bldg. Condition Assessments	5,000	5,000									
2023	Window & Sealant Replacement Contract	50,000	50,000									
2023	Flooring Replacements	25,000	25,000									
2023	Capital Painting Contract	25,000	25,000									
	Total 2023	1,105,000	105,000	0	0	0	0	0	0	0	0	1,000,000
2024	Facilities Capital Improvements	1,000,000										1,000,000
2024	Asset Mgmt./Bldg. Condition Assessments	5,000	5,000									
2024	Window & Sealant Replacement Contract	50,000	50,000									
2024	Flooring Replacements	25,000	25,000									

**Project Revenues and Expenses by Division
Capital Budget Submission - Facilities**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2024	Capital Painting Contract	25,000	25,000									
	Total 2024	1,105,000	105,000	0	0	0	0	0	0	0	0	1,000,000
2025	Facilities Capital Improvements	1,000,000										1,000,000
2025	Asset Mgmt./Bldg. Condition Assessments	5,000	5,000									
2025	Window & Sealant Replacement Contract	50,000	50,000									
2025	Flooring Replacements	25,000	25,000									
2025	Capital Painting Contract	25,000	25,000									
	Total 2025	1,105,000	105,000	0	0	0	0	0	0	0	0	1,000,000
2026	Facilities Capital Improvements	1,000,000										1,000,000
2026	Asset Mgmt./Bldg. Condition Assessments	15,000	15,000									
2026	Window & Sealant Replacement Contract	50,000	50,000									
2026	Flooring Replacements	25,000	25,000									
2026	Capital Painting Contract	25,000	25,000									
	Total 2026	1,115,000	115,000	0	0	0	0	0	0	0	0	1,000,000
2027	Facilities Capital Improvements	1,000,000										1,000,000
2027	Asset Mgmt./Bldg. Condition Assessments	15,000	15,000									
2027	Window & Sealant Replacement Contract	50,000	50,000									
2027	Flooring Replacements	25,000	25,000									
2027	Capital Painting Contract	25,000	25,000									
	Total 2027	1,115,000	115,000	0	0	0	0	0	0	0	0	1,000,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Facilities**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Other Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2028	Facilities Capital Improvements	1,000,000										1,000,000
2028	Asset Mgmt./Bldg. Condition Assessments	15,000	15,000									
2028	Window & Sealant Replacement Contract	50,000	50,000									
2028	Flooring Replacements	25,000	25,000									
2028	Capital Painting Contract	25,000	25,000									
	Total 2028	1,115,000	115,000	0	0	0	0	0	0	0	0	1,000,000
	GRAND TOTALS	10,695,000	1,895,000	0	0	0	0	0	0	0	0	8,800,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Transit**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Amount	Other Name	Funding	Cost Sharing	DC Funding	Developer Sharing	Debenture
2019	2 - 40' Conventional Buses	1,250,000			PGT	625,000						625,000
2019	Engines/Transmission-Dept. 814	80,000	80,000									
2019	ITS Enhancements	110,000			PGT	110,000						
Total 2019		1,440,000	80,000	0		735,000		0	0	0	0	625,000
2020	1 Specialized bus	125,000			PGT	125,000						
2020	Engine/Transmission Bus Refurb.	80,000	80,000									
2020	1 40' Conventional Bus	625,000			PGT	625,000						
2020	Shuttle Car	20,000										20,000
2020	ITS Enhancements	110,000			PGT	110,000						
Total 2020		960,000	80,000	0		860,000						20,000
2021	1 40' Conventional Bus	625,000			PGT	625,000						
2021	Engine/Transmission Bus Refurb	80,000	80,000									
2021	1 Specialized bus	125,000			PGT	125,000						
2021	Service Truck	50,000			PGT	50,000						
2021	New Operations Facilities-Design/Construction	13,000,000			PTIF - Ph. 2	9,490,000		3,510,000				
Total 2021		13,880,000	80,000	0		10,290,000		3,510,000	0	0	0	0
2022	1 40' Conventional Bus	625,000			PGT	625,000						
2022	Engine/Transmission Bus Refurb	80,000	80,000									
Total 2022		705,000	80,000	0		625,000		0	0	0	0	0
2023	1 40' Conventional Bus	625,000			PGT	625,000						
2023	Engine/Transmission Bus Refurb	80,000	80,000									

**Project Revenues and Expenses by Division
Capital Budget Submission - Transit**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants		Other		Cost Sharing	DC Funding	Developer Sharing	Debenture
					Name	Amount	Name	Funding				
	Total 2023	705,000	80,000	0		625,000			0	0	0	0
2024	1 40' Conventional Bus	625,000			PGT	625,000						
2024	Engine/Transmission Bus Refurb	80,000	80,000									
	Total 2024	705,000	80,000	0		625,000		0	0		0	0
2025	1 40' Conventional Bus	625,000			PGT	625,000						
2025	Engine/Transmission Bus Refurb	80,000	80,000									
2025	1 Specialized bus	125,000			PGT	125,000						
	Total 2025	830,000	80,000	0		750,000	0	0	0	0	0	0
2026	1 40' Conventional Bus	625,000			PGT	625,000						
2026	Engine/Transmission Bus Refurb	80,000	80,000									
2026	1 Specialized bus	125,000			PGT	125,000						
2026	Shuttle Car	20,000	20,000									
	Total 2026	850,000	100,000	0		750,000	0	0	0	0	0	0
2027	1 40' Conventional Bus	625,000			PGT	625,000						
2027	Engine/Transmission Bus Refurb	80,000	80,000									
2027	Shuttle Car	20,000	20,000									
	Total 2027	725,000	100,000	0		625,000	0	0	0	0	0	0
2028	1 40' Conventional Bus	625,000			PGT	625,000						
2028	Engine/Transmission Bus Refurb	80,000	80,000									
	Total 2028	705,000	80,000	0		625,000	0	0	0	0	0	0
	GRAND TOTALS	21,505,000	840,000	0	0	16,510,000	0	4,370,000	0	0	0	645,000

**Project Revenues and Expenses by Division
Capital Budget Submission - Canal Lands**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Debenture
2019	Canal Trail Improvements	75,000	75,000					
2019	WIFC Event Delivery Assets	32,400						
Total 2019		107,400	75,000	0	0	0	0	0
2020	Rental Centre - Lincoln St Dock Phase 1	350,000	25,000					325,000
2020	Canal Trail Improvements	75,000	75,000					
2020	Playground Equipment-Merritt Island	35,000	35,000					
Total 2020		460,000	135,000	0	0	0	0	325,000
2021	Pedestrian Crossing @ Woodlawn Bridge	200,000	200,000					
2021	Canal Trail Improvements	75,000	75,000					
2021	Rental Centre - Lincoln St Dock Phase 2	350,000	25,000					325,000
Total 2021		625,000	300,000	0	0	0	0	325,000
2022	Canal Trail Improvements	75,000	75,000					
Total 2022		75,000	75,000	0	0	0	0	0
2023	Canal Trail Improvements	75,000	75,000					
Total 2023		75,000	75,000	0	0	0	0	0
2024	Canal Trail Improvements	75,000	75,000					
Total 2024		75,000	75,000	0	0	0	0	0

**Project Revenues and Expenses by Division
Capital Budget Submission - Canal Lands**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Grants Name	Grants Amount	Other Name	Debenture
2025	Canal Trail Improvements	75,000	75,000					
Total 2025		75,000	75,000	0	0	0	0	0
2026	Canal Trail Improvements	75,000	75,000					
Total 2026		75,000	75,000	0	0	0	0	0
2027	Canal Trail Improvements	75,000	75,000					
Total 2027		75,000	75,000	0	0	0	0	0
2028	Canal Trail Improvements	75,000	75,000					
Total 2028		75,000	75,000	0	0	0	0	0
GRANT TOTALS		1,717,400	1,035,000	0	0	0	0	650,000

10 Year Capital Budget SUMMARY

Project Revenues and Expenses by Division

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
EXPENSES											
330 - WASTEWATER	2,641,400	3,532,983	3,525,890	3,578,873	3,669,538	3,741,867	3,796,116	3,876,296	3,970,481	4,050,005	36,383,449
910 - WATERWORKS	6,441,968	4,861,438	4,952,250	5,025,113	5,140,799	5,237,178	5,319,550	5,350,267	5,459,441	5,630,310	53,418,314
Total Expenses	9,083,368	8,394,421	8,478,140	8,603,986	8,810,337	8,979,045	9,115,666	9,226,563	9,429,922	9,680,315	89,801,763

FUNDING SOURCES

Capital from Rate Budget (CASH) (Increased 2% per year after 2019)	3,817,120	3,383,235	3,450,900	3,520,146	3,608,043	3,643,551	3,718,872	3,793,269	3,886,428	3,964,721	36,786,285
Debt @ 7%	1,450,000	3,200,000	3,778,000	3,939,600	4,040,000	4,148,000	4,205,000	4,237,000	4,343,000	4,510,000	37,850,600
Reserves	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
Partnerships/Cost Sharing	555,760	318,000	320,000	215,000	197,000	222,200	226,500	231,000	235,200	240,300	2,760,960
Development Charges	586,620										586,620
Subdivider's Contribution	1,217,546										1,217,546
Grants-FGT	656,322	793,186	829,240	829,240	865,294	865,294	865,294	865,294	865,294	865,294	8,299,752
Grants-OCIF											
Grants- CWWF											
Grants - SCF	800,000	600,000									1,400,000
Total Funding Sources	9,083,368	8,394,421	8,478,140	8,603,986	8,810,337	8,979,045	9,115,666	9,226,563	9,429,922	9,680,315	89,801,763

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Wastewater**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2019	CSO & Sewer System Flow Level Monitoring	200,000			72,000				8,000	120,000	
2019	Lincoln & Coventry Overflows	75,000			27,000				3,000	45,000	
2019	West Main Street-Infrastructure Improvements	1,087,000			907,000					180,000	
2019	Evelyn Ditch Monitoring	150,000			60,000					90,000	
2019	Westside Fire Hall- Lateral Replacement	100,000			50,000				50,000		
2019	Inflow/Infiltration Reduction	100,000							50,000	50,000	
2019	Sewer Lining & Rehabilitation	275,000			275,000						
2019	Catch basin Separation Work	177,000			95,620				10,620	70,760	
2019	Water Meter Replacement	428,900			428,900						
2019	Asset Management Planning	15,000			15,000						
2019	Fleet Equipment	33,500			33,500						
	Total 2019	2,641,400	0		1,964,020		0	0	121,620	555,760	0
2020	Edgar/Elgin Sewer Separation SCF	900,000			300,000	SCF	600,000				
2020	West Main (Niagara - PCD)	700,000			389,037	FGT	310,963				
2020	CSO & Sewer System Flow Level Monitoring	300,000			120,000					180,000	
2020	Lincoln & Coventry Overflows	150,000			60,000					90,000	
2020	Private Side I/I Abatement	80,000			32,000					48,000	
2020	Evelyn Ditch Monitoring	150,000			150,000						
2020	Asset Management Planning	20,000			20,000						
2020	Sewer Lining and Rehabilitation	230,000			120,000						110,000

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Wastewater**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2020	Water Meter Replacement	100,000			20,000						80,000
2020	Catch basin Separation Work	86,000			86,000						
2020	Fleet Equipment	5,983			5,983						
2020	Riverside Drive	250,000			250,000						
2020	Wastewater Master Plan	75,000			75,000						
2020	Merritt Street Sanitary Sewer	400,000									400,000
2020	Inflow/Infiltration Reduction	86,000			86,000						
	Total 2020	3,532,983	0	0	1,714,020	0	910,963	0	0	318,000	590,000
2021	CSO & Sewer System Flow Level Monitoring	300,000			120,000					180,000	
2021	Lincoln & Coventry Overflows	150,000			60,000					90,000	
2021	Private Side I/I Abatement	80,000			30,000					50,000	
2021	Sewer Rehabilitation Program (Lining & Replacement)	2,215,000			903,839 FGT		403,161				908,000
2021	Evelyn Ditch Monitoring	150,000			150,000						
2021	Catch basin Separation Work	200,000			100,000						100,000
2021	Asset Management Planning	15,000			15,000						
2021	Water Meter Replacements	100,000			20,000						80,000
2021	Inflow/Infiltration Reduction	200,000			200,000						
2021	Fleet Replacement	115,890			115,890						
	Total 2021	3,525,890	0	0	1,714,729	0	403,161	0	0	320,000	1,088,000
2022	Sewer Rehabilitation Program (Replace or Lining).	2,546,973			1,001,353 FGT		414,620				1,131,000
2022	Lincoln & Coventry Overflows	75,000			30,000					45,000	

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Wastewater**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2022	Evelyn Ditch Monitoring	150,000			150,000						
2022	CSO & Sewer System Flow Level Monitoring	200,000			80,000					120,000	
2022	Private Side I/I Abatement	81,600			31,600					50,000	
2022	Catch basin Separation Work	204,000			100,000						104,000
2022	Asset Management Planning	15,300			15,300						
2022	Inflow/Infiltration Reduction	204,000			204,000						
2022	Water Meter Replacements	102,000			102,000						
	Total 2022	3,578,873	0	0	1,714,253	0	414,620	0	0	215,000	1,235,000
2023	CSO & Sewer System Flow Level Monitoring	204,000			82,000					122,000	
2023	Sanitary Lateral Rehabilitations	50,000			20,000					30,000	
2023	Private Side I/I Abatement	83,232			83,232						
2023	Sewer Rehabilitation Program	2,525,000			774,353	FGT	432,647				1,318,000
2023	Lincoln & Coventry Overflows	76,500			31,500					45,000	
2023	Evelyn Ditch Monitoring	153,000			153,000						
2023	Catch basin Separation Work	208,080			108,080						100,000
2023	Asset Management Planning	15,606			15,606						
2023	Water Meter Replacements	104,040			4,040						100,000
2023	Fleet Equipment	42,000			0						42,000
2023	Inflow/Infiltration Reduction	208,080			208,080						
	Total 2023	3,669,538	0	0	1,479,891	0	432,647	0	0	197,000	1,560,000
2024	CSO & Sewer System Flow Level Monitoring	208,080			83,280					124,800	

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Wastewater**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2024	Private Side I/I Abatement	84,897			33,897					51,000	
2024	Lincoln & Coventry Overflows	77,265			30,865					46,400	
2024	Evelyn Ditch Monitoring	154,530			154,530						
2024	Asset Management Planning	15,918			15,918						
2024	Sewer Rehabilitation Program (Replace or Lining)	2,834,936			1,029,289	FGT	432,647				1,373,000
2024	Sanitary Lateral Rehabilitation	51,000			51,000						
2024	Water Meter Replacements	105,080			105,080						
2024	Inflow/Infiltration Reduction	210,161			210,161						
2024	Fleet Equipment	0			0						0
	Total 2024	3,741,867	0	0	1,714,020	0	432,647	0	0	222,200	1,373,000
2025	CSO & Sewer System Flow Level Monitoring	212,242			84,942					127,300	
2025	Private Side I/I Abatement	86,595			34,595					52,000	
2025	Sanitary Sewer Infrastructure Improvement Program	2,938,000			1,082,353	FGT	432,647				1,423,000
2025	Lincoln & Coventry Overflows	78,810			31,610					47,200	
2025	Evelyn Ditch Monitoring	157,621			157,621						
2025	Water Meter Replacements	107,182			107,182						
2025	Inflow/Infiltration Reduction	214,364			214,364						
2025	Fleet Equipment	1,302			1,302						
	Total 2025	3,796,116	0	0	1,713,969	0	432,647	0	0	226,500	1,423,000
2026	CSO & Sewer System Flow Level Monitoring	216,486			86,486					130,000	

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Wastewater**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2026	Private Side I/I Abatement	88,326			35,326					53,000	
2026	Sewer Rehabilitation Program (Replace or Lining)	2,999,000			1,067,353	FGT	432,647				1,499,000
2026	Lincoln & Coventry Overflows	80,387			32,387					48,000	
2026	Evelyn Ditch Monitoring	160,773			160,773						
2026	Asset Management Planning	20,400			20,400						
2026	Inflow/Infiltration Reduction	201,598			201,598						
2026	Water Meter Replacements	109,326			109,326						
	Total 2026	3,876,296	0	0	1,713,649		432,647	0	0	231,000	1,499,000
2027	CSO & Sewer System Flow Level Monitoring	220,816			88,816					132,000	
2027	Private Side I/I Abatement	90,000			36,000					54,000	
2027	Sewer Rehabilitation Program (Replace or Lining)	2,973,000			1,082,353	FGT	432,647				1,458,000
2027	Lincoln & Coventry Overflows	82,000			32,800					49,200	
2027	Evelyn Ditch Monitoring	164,000			164,000						
2027	Asset Management Planning	20,800			20,800						
2027	Sanitary Lateral Rehabilitations	54,060			54,060						
2027	Water Meter Replacements	111,405			11,405						100,000
2027	Inflow/Infiltration Reduction	223,000			223,000						
2027	Fleet Replacements	31,400			1,400						30,000
2027	Fleet Equipment	0									0
	Total 2027	3,970,481	0	0	1,714,634		432,647	0	0	235,200	1,588,000

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Wastewater**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2028	CSO & Sewer System Flow Level Monitoring	225,200			90,200					135,000	
2028	Private Side I/I Abatement	91,900			36,800					55,100	
2028	Sewer Rehabilitation Program (Replace or Lining)	3,033,000			969,353	FGT	432,647				1,631,000
2028	Lincoln & Coventry Overflows	83,600			33,400					50,200	
2028	Evelyn Ditch Monitoring	167,200			167,200						
2028	Asset Management Planning	21,225			21,225						
2028	Sanitary Lateral Rehabilitations	55,140			55,140						
2028	Water Meter Replacements	113,740			113,740						
2028	Inflow/Infiltration Reduction	227,500			227,500						
2028	Fleet Replacements	31,500									31,500
	Total 2028	4,050,005	0	0	1,714,558	0	432,647	0	0	240,300	1,662,500
	GRAND TOTAL	36,383,449	0	0	17,157,743	0	4,324,626	0	121,620	2,760,960	12,018,500

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Waterworks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2019	Edgar/Elgin Infrastructure Improvements	1,200,000			400,000	SCF	800,000				
2019	Hunter's Pointe Booster Station	1,217,546						1,217,546			
2019	Denistoun #200 West Main Development	150,000			150,000						
2019	Cast Iron Watermain Replacement Program	1,979,000			479,000	FGT	250,000				1,250,000
2019	West Main Street Area - Infrastructure Improvements	450,000			143,678	FGT	106,322				200,000
2019	Water Master Plan & Model Updates	100,000			10,000				90,000		
2019	Water Meter Replacements	480,422			480,422						
2019	Scholfield - East Main to Welland (Design)	25,000			25,000						
2019	LRP Program	50,000			50,000						
2019	Woodlawn Watermain - S. Pelham to Clare	750,000			75,000	FGT	300,000		375,000		
2019	Asset Management Planning - Waterworks	15,000			15,000						
2019	Fleet Equipment	25,000			25,000						
	Total 2019	6,441,968	0	0	1,853,100		1,456,322	1,217,546	465,000	0	1,450,000
2020	Riverside Drive	350,000			350,000						
2020	West Main (Niagara - PCD)	900,000			700,000						200,000
2020	LASSR Program	50,000			50,000						
2020	Lead Service Replacement (City side)	100,000			50,000						50,000
2020	Water Meter Replacements	500,000		100,000	100,000						300,000
2020	Cast Iron Watermain Replacement Program	2,230,000			347,777	FGT	482,223				1,400,000
2020	Water Model Update	10,000			10,000						
2020	Asset Management Plan Update	20,000			20,000						
2020	District Meter Installations/Water Loss Initiative	50,000			20,000						30,000

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Waterworks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2020	Merritt Street	450,000									450,000
2020	Fleet Equipment	201,438			21,438						180,000
	Total 2020	4,861,438	0	100,000	1,669,215		482,223	0	0	0	2,610,000
2021	District Meter Installations/Water Loss Initiative	50,000			25,000						25,000
2021	LRP Program	51,000			51,000						
2021	Water Meter Replacements	504,000		100,000	104,000						300,000
2021	Cast Iron Watermain Replacement Program	3,968,000			1,426,921	FGT	426,079				2,115,000
2021	Lead Service Replacement (City side)	102,000			102,000						
2021	Water Model Update	10,000			10,000						
2021	Asset Management Planning	15,000			15,000						
2021	Fleet Equipment	252,250			2,250						250,000
	Total 2021	4,952,250	0	100,000	1,736,171		426,079	0	0	0	2,690,000
2022	District Meter Installation	51,000			51,000						
2022	City Side Lead Replacement Program	104,040			104,040						
2022	LRP Program	52,020			52,020						
2022	Water Model Update	10,000			10,000						
2022	Water Meter Replacements	508,080		100,000	108,080						300,000
2022	Asset Management Planning	15,000			15,000						
2022	Cast Iron Watermain Replacement Program	4,209,973			1,465,753	FGT	414,620				2,329,600
2022	Fleet Equipment	75,000									75,000
	Total 2022	5,025,113	0	100,000	1,805,893		414,620	0	0	0	2,704,600

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Waterworks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2023	City Side Lead Replacement Program	106,121			106,121						
2023	LRP Program	53,060			53,060						
2023	Water Meter Replacements	512,242		100,000	112,242						300,000
2023	Cast Iron Watermain Replacement Program	4,327,500			1,714,853	FGT	432,647				2,180,000
2023	Water Model Update	10,000			10,000						
2023	Asset Management Planning	15,000			15,000						
2023	Fleet Equipment	64,856			64,856						
2023	District Meter Installation	52,020			52,020						
	Total 2023	5,140,799	0	100,000	2,128,152	0	432,647	0	0	0	2,480,000
2024	City Side Lead Replacement Program	108,243			108,243						
2024	LRP Program	54,112			54,112						
2024	Asset Management Planning	15,000			15,000						
2024	Water Model Update	10,000			10,000						
2024	Water Meter Replacements	516,486		100,000	116,486						300,000
2024	Cast Iron Watermain Replacement Program	4,200,000			1,567,353	FGT	432,647				2,200,000
2024	Fleet Equipment	280,277			5,277						275,000
2024	District Meter Installation	53,060			53,060						
	Total 2024	5,237,178	0	100,000	1,929,531	0	432,647	0	0	0	2,775,000
2025	City Side Lead Replacement Program	110,408			110,408						
2025	LRP Program	55,204			55,204						
2025	Water Model Update	10,000			10,000						
2025	Water Meter Replacements	520,816		100,000	120,816						300,000

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Waterworks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2025	Cast Iron Watermain Replacement Program	4,554,000			1,639,353	FGT	432,647				2,482,000
2025	Asset Management Planning	15,000			15,000						
2025	District Meter Installation	54,122			54,122						
	Total 2025	5,319,550	0	100,000	2,004,903	0	432,647	0	0	0	2,782,000
2026	City Side Lead Replacement Program	112,616			112,616						
2026	LASSR Program	50,000			50,000						
2026	Water Meter Replacements	500,000		100,000	100,000						300,000
2026	Water Model Update	10,000			10,000						
2026	Asset Management Planning	15,000			15,000						
2026	Cast Iron Watermain Replacement Program	3,969,447			1,736,800	FGT	432,647				1,800,000
2026	District Meter Installation	55,204			55,204						
2026	Fleet Equipment	638,000									638,000
	Total 2026	5,350,267	0	100,000	2,079,620	0	432,647	0	0	0	2,738,000
2027	City Side Lead Replacement Program	115,000			115,000						
2027	LRP Program	57,400			57,400						
2027	Water Meter Replacements	529,700		100,000	129,700						300,000
2027	Water Model Update	10,000			10,000						
2027	Asset Management Planning	15,000			15,000						
2027	Cast Iron Watermain Replacement Program	4,649,041			1,788,394	FGT	432,647				2,428,000
2027	District Meter Installation	56,300			56,300						
2027	Fleet Equipment	27,000									27,000
	Total 2027	5,459,441	0	100,000	2,171,794	0	432,647	0	0	0	2,755,000

**10 YEAR CAPITAL PROJECTS FORECAST
Capital Budget Submission - Waterworks**

Budget Year	Project Description	Project Cost	Operating Fund	Reserve Fund	Transfer from Operating	Grants Name	Grants Amount	Other Funding	Development Charges	Cost Sharing	Debenture
2028	City Side Lead Replacement Program	177,200			177,200						
2028	LRP Program	58,580			58,580						
2028	Water Meter Replacements	534,330		100,000	134,330						300,000
2028	Water Model Update	10,000			10,000						
2028	Asset Management Planning	15,000			15,000						
2028	Cast Iron Watermain Replacement Program	4,715,000			1,797,653	FGT	432,647				2,484,700
2028	District Meter Installation	57,400			57,400						
2028	Fleet Equipment	62,800									62,800
Total 2028		5,630,310	0	100,000	2,250,163		432,647	0	0	0	2,847,500
GRAND TOTAL		53,418,314	0	900,000	19,628,542		5,375,126	1,217,546	465,000	0	25,832,100