

2018

# CURRENT & CAPITAL BUDGETS



*Bridging the past, present and future*

**CORPORATION OF THE CITY OF WELLAND  
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## **MEMBERS OF COUNCIL**

**MAYOR**

**Frank Campion**

## **COUNCILLORS**

**WARD 1 Mark Carl  
Mary Ann Grimaldi**

**WARD 2 David McLeod  
Leo Van Vliet**

**WARD 3 John Mastroianni  
John Chiochio**

**WARD 4 Tony DiMarco  
Pat Chiochio**

**WARD 5 Claudette Richard  
Michael Belcastro**

**WARD 6 Jim Larouche  
Bonnie Fokkens**

**OPERATING**

**BUDGET**

**SUMMARY**

**2018**

**CORPORATION OF THE CITY OF WELLAND  
MUNICIPAL OPERATIONS  
REVENUES**

DEPARTMENT OR BUDGET UNIT	2017 Budget	2018 Budget	2017 Budget vs 2018 Budget	
			Increase/(Decrease) \$	%
010 MAYOR'S OFFICE	0	0	\$0	0.00%
011 COUNCILLORS	0	0	\$0	0.00%
112 CHIEF ADMINSITRATIVE OFFICER	98,820	0	-\$98,820	-100.00%
120 CLERKS	103,500	106,500	\$3,000	2.90%
125 COMMUNICATIONS	0	20,000	\$20,000	100.00%
130 FINANCE	154,200	168,500	\$14,300	9.27%
131 INFORMATION SERVICES	0	0	\$0	0.00%
134 TAXATION & GENERAL REVENUES	48,864,938	50,647,472	\$1,782,534	3.65%
135 GENERAL EXPENDITURES	0	0	\$0	0.00%
139 GRANTS	0	0	\$0	0.00%
140 LEGAL	0	0	\$0	0.00%
150 HUMAN RESOURCES	0	0	\$0	0.00%
210 FIRE	32,100	49,500	\$17,400	54.21%
305 ENGINEERING-SURVEY	25,484	25,484	\$0	0.00%
310 ENGINEERING-ADMINISTRATION	77,000	77,000	\$0	0.00%
315 STREET LIGHTING	0	0	\$0	0.00%
316 SIDEWALKS	0	0	\$0	0.00%
320 ROADWAYS	0	0	\$0	0.00%
321 TRAFFIC CONTROL	12,000	12,000	\$0	0.00%
322 WINTER CONTROL	0	0	\$0	0.00%
323 FLEET	0	0	\$0	0.00%
325 PUBLIC WORKS	0	0	\$0	0.00%
327 STORM SEWERS	0	0	\$0	0.00%
350 CROSSING GUARDS	0	0	\$0	0.00%
380 PARKING METERS	443,750	532,750	\$89,000	20.06%
404 2018 WORLD POLO/ KAYAK	0	334,756	\$334,756	100.00%
405 RECREATION - PROGRAMS & SERV	401,000	455,000	\$54,000	13.47%
410 PARKS & OPEN SPACES	16,000	27,000	\$11,000	68.75%
412 PLAYING FIELDS	47,600	47,600	\$0	0.00%
415 URBAN FORESTRY	0	0	\$0	0.00%
FACILITIES - SEE ATTACHED	2,608,461	2,967,183	\$358,722	13.75%
510 DEVELOPMENT SERVICES	346,096	360,955	\$14,859	4.29%
520 BUILDING & LICENSING	709,850	609,850	-\$100,000	-14.09%
525 BY-LAW ENFORCEMENT	30,600	63,600	\$33,000	107.84%
710 ECONOMIC DEVELOPMENT	22,000	22,000	\$0	0.00%
810 TRANSIT - ADMINISTRATION	1,745,728	1,780,500	\$34,772	1.99%
812 TRANSIT - BUS DRIVERS	0	0	\$0	0.00%
814 TRANSIT - MAINTENANCE	30,000	30,000	\$0	0.00%
816 TRANSIT - INTER MUNICIPAL SR/	1,030,000	1,081,500	\$51,500	5.00%
820 WELLTRANS - ADMINISTRATION	41,849	37,600	-\$4,249	-10.15%
824 WELLTRANS - BUS DRIVERS	0	0	\$0	0.00%
826 WELLTRANS - MAINTENANCE	0	0	\$0	0.00%
	<b>56,840,976</b>	<b>59,456,750</b>	<b>\$2,615,774</b>	<b>4.60%</b>
330 WASTEWATER	14,906,179	14,943,585	\$37,406	0.25%
910 WATERWORKS	10,896,078	11,317,538	\$421,460	3.87%
	<b>82,643,233</b>	<b>85,717,873</b>	<b>\$3,074,640</b>	<b>3.72%</b>

**CORPORATION OF THE CITY OF WELLAND  
MUNICIPAL OPERATIONS  
EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2017 Budget	2018 Budget	2017 Budget vs 2018 Budget Increase/(Decrease)	
			\$	%
010 MAYOR'S OFFICE	82,494	83,386	\$892	1.08%
011 COUNCILLORS	247,938	254,075	\$6,137	2.48%
112 CHIEF ADMINSITRATIVE OFFICER	577,193	553,500	-\$23,693	-4.10%
120 CLERKS	673,173	681,134	\$7,961	1.18%
125 COMMUNICATIONS	148,646	150,895	\$2,249	1.51%
130 FINANCE	1,352,842	1,280,903	-\$71,939	-5.32%
131 INFORMATION SERVICES	1,133,867	1,439,983	\$306,116	27.00%
134 TAXATION & GENERAL REVENUES	0	0	\$0	0.00%
135 GENERAL EXPENDITURES	14,467,975	15,206,433	\$738,458	5.10%
139 GRANTS	2,752,718	2,749,813	-\$2,905	-0.11%
140 LEGAL	272,058	260,023	-\$12,035	-4.42%
150 HUMAN RESOURCES	845,336	1,087,624	\$242,288	28.66%
210 FIRE	8,496,521	8,638,091	\$141,570	1.67%
305 ENGINEERING-SURVEY	44,180	316,005	\$271,825	615.27%
310 ENGINEERING-ADMINISTRATION	966,222	929,910	-\$36,312	-3.76%
315 STREET LIGHTING	540,159	419,000	-\$121,159	-22.43%
316 SIDEWALKS	98,256	66,530	-\$31,726	-32.29%
320 ROADWAYS	1,483,874	1,587,801	\$103,927	7.00%
321 TRAFFIC CONTROL	400,090	377,000	-\$23,090	-5.77%
322 WINTER CONTROL	875,513	834,720	-\$40,793	-4.66%
323 FLEET	1,676,243	864,944	-\$811,299	-48.40%
325 PUBLIC WORKS	411,967	1,228,823	\$816,856	198.28%
327 STORM SEWERS	156,577	163,277	\$6,700	4.28%
350 CROSSING GUARDS	341,244	342,435	\$1,191	0.35%
380 PARKING METERS	415,261	436,214	\$20,953	5.05%
404 2018 WORLD POLO/ KAYAK	0	334,756	\$334,756	100.00%
405 RECREATION - PROGRAMS & SERV	1,617,150	1,799,815	\$182,665	11.30%
410 PARKS & OPEN SPACES	1,720,513	1,734,335	\$13,822	0.80%
412 PLAYING FIELDS	186,447	172,564	-\$13,883	-7.45%
415 URBAN FORESTRY	692,625	731,854	\$39,229	5.66%
FACILITIES - SEE ATTACHED	5,806,701	5,982,937	\$176,236	3.04%
510 DEVELOPMENT SERVICES	1,269,847	1,319,998	\$50,151	3.95%
520 BUILDING & LICENSING	789,260	810,285	\$21,025	2.66%
525 BY-LAW ENFORCEMENT	537,337	590,140	\$52,803	9.83%
710 ECONOMIC DEVELOPMENT	419,342	501,260	\$81,918	19.53%
810 TRANSIT - ADMINISTRATION	354,522	375,964	\$21,442	6.05%
812 TRANSIT - BUS DRIVERS	2,249,249	2,330,323	\$81,074	3.60%
814 TRANSIT - MAINTENANCE	1,277,259	1,341,520	\$64,261	5.03%
816 TRANSIT - INTER MUNICIPAL SR/	964,309	969,059	\$4,750	0.49%
820 WELLTRANS - ADMINISTRATION	91,249	150,275	\$59,026	64.69%
824 WELLTRANS - BUS DRIVERS	287,096	288,646	\$1,550	0.54%
826 WELLTRANS - MAINTENANCE	117,723	70,500	-\$47,223	-40.11%
	<b>56,840,976</b>	<b>59,456,750</b>	<b>\$2,615,774</b>	<b>4.60%</b>
330 WASTEWATER	14,906,179	14,943,585	\$37,406	0.25%
910 WATERWORKS	10,896,078	11,317,538	\$421,460	3.87%
	<b>82,643,233</b>	<b>85,717,873</b>	<b>\$3,074,640</b>	<b>3.72%</b>



**CORPORATION OF THE CITY OF WELLAND  
MUNICIPAL OPERATIONS  
NET EXPENDITURES**

DEPARTMENT OR BUDGET UNIT	2017 Budget	2018 Budget	2017 Budget vs 2018 Budget Increase/(Decrease)	
			\$	%
010 MAYOR'S OFFICE	82,494	83,386	\$892	1.08%
011 COUNCILLORS	247,938	254,075	\$6,137	2.48%
112 CHIEF ADMINSITRATIVE OFFICER	478,373	553,500	\$75,127	15.70%
120 CLERKS	569,673	574,634	\$4,961	0.87%
125 COMMUNICATIONS	148,646	130,895	-\$17,751	-11.94%
130 FINANCE	1,198,642	1,112,403	-\$86,239	-7.19%
131 INFORMATION SERVICES	1,133,867	1,439,983	\$306,116	27.00%
134 TAXATION & GENERAL REVENUES	-48,864,938	-50,647,472	-\$1,782,534	3.65%
135 GENERAL EXPENDITURES	14,467,975	15,206,433	\$738,458	5.10%
139 GRANTS	2,752,718	2,749,813	-\$2,905	-0.11%
140 LEGAL	272,058	260,023	-\$12,035	-4.42%
150 HUMAN RESOURCES	845,336	1,087,624	\$242,288	28.66%
210 FIRE	8,464,421	8,588,591	\$124,170	1.47%
305 ENGINEERING-SURVEY	18,696	290,521	\$271,825	1453.92%
310 ENGINEERING-ADMINISTRATION	889,222	852,910	-\$36,312	-4.08%
315 STREET LIGHTING	540,159	419,000	-\$121,159	-22.43%
316 SIDEWALKS	98,256	66,530	-\$31,726	-32.29%
320 ROADWAYS	1,483,874	1,587,801	\$103,927	7.00%
321 TRAFFIC CONTROL	388,090	365,000	-\$23,090	-5.95%
322 WINTER CONTROL	875,513	834,720	-\$40,793	-4.66%
323 FLEET	1,676,243	864,944	-\$811,299	-48.40%
325 PUBLIC WORKS	411,967	1,228,823	\$816,856	198.28%
327 STORM SEWERS	156,577	163,277	\$6,700	4.28%
350 CROSSING GUARDS	341,244	342,435	\$1,191	0.35%
380 PARKING METERS	-28,489	-96,536	-\$68,047	238.85%
404 2018 WOLRD POLO/KAYAK	0	0	\$0	0.00%
405 RECREATION - PROGRAMS & SERV	1,216,150	1,344,815	\$128,665	10.58%
410 PARKS & OPEN SPACES	1,704,513	1,707,335	\$2,822	0.17%
412 PLAYING FIELDS	138,847	124,964	-\$13,883	-10.00%
415 URBAN FORESTRY	692,625	731,854	\$39,229	5.66%
FACILITIES - SEE ATTACHED	3,198,240	3,015,754	-\$182,486	-5.71%
510 DEVELOPMENT SERVICES	923,751	959,043	\$35,292	3.82%
520 BUILDING & LICENSING	-79,410	-200,435	-\$121,025	152.41%
525 BY-LAW ENFORCEMENT	506,737	526,540	\$19,803	3.91%
710 ECONOMIC DEVELOPMENT	397,342	479,260	\$81,918	20.62%
810 TRANSIT - ADMINISTRATION	-1,391,206	-1,404,536	-\$13,330	0.96%
812 TRANSIT - BUS DRIVERS	2,249,249	2,330,323	\$81,074	3.60%
814 TRANSIT - MAINTENANCE	1,247,259	1,311,520	\$64,261	5.15%
816 TRANSIT - INTER MUNICIPAL SR/	-65,691	-112,441	-\$46,750	71.17%
820 WELLTRANS - ADMINISTRATION	49,400	112,675	\$63,275	128.09%
824 WELLTRANS - BUS DRIVERS	287,096	288,646	\$1,550	0.54%
826 WELLTRANS - MAINTENANCE	117,723	70,500	-\$47,223	-40.11%
	<b>0</b>	<b>0</b>	<b>\$0</b>	<b>0.00%</b>
330 WASTEWATER	0	0	\$0	0.00%
910 WATERWORKS	0	0	\$0	0.00%
	<b>0</b>	<b>0</b>	<b>\$0</b>	<b>0.00%</b>

**CORPORATION OF THE CITY OF WELLAND  
MUNICIPAL OPERATIONS  
FACILITIES**

DEPARTMENT OR BUDGET UNIT	<u>REVENUES</u>		<u>EXPENDITURES</u>		<u>NET EXPENDITURES</u>		<u>NET EXPENDITURES</u>	
	2017 BUDGET	2018 BUDGET	2017 BUDGET	2018 BUDGET	2017 BUDGET	2018 BUDGET	2017 vs 2018 \$	2017 vs 2018 %
420 FAC - CEMETERIES	65,110	65,110	123,502	102,995	58,392	37,885	-\$20,507	-35.12%
430 FAC - MNTCE & LABOUR	0	0	384,343	402,218	384,343	402,218	\$17,875	4.65%
432 FAC - ARENA	540,500	483,500	1,036,621	988,199	496,121	504,699	\$8,578	1.73%
434 FAC - SENIOR CITIZENS CENTRE	52,400	12,200	367,922	375,342	315,522	363,142	\$47,620	15.09%
436 FAC - MARKETS	41,750	42,250	103,454	89,976	61,704	47,726	-\$13,978	-22.65%
438 FAC - SWIMMING POOLS	1,000	500	355,180	311,366	354,180	310,866	-\$43,314	-12.23%
439 FAC - CIVIC SQUARE	97,000	97,000	638,918	604,321	541,918	507,321	-\$34,597	-6.38%
442 FAC - COURTHOUSE	591,751	509,960	591,751	509,960	0	0	\$0	0.00%
444 FAC - MUNICIPAL SERVICE CENTRE	0	0	211,836	203,250	211,836	203,250	-\$8,586	-4.05%
445 FAC - WOODLAWN RD	1,191,300	1,167,034	1,191,300	1,167,034	0	0	\$0	0.00%
446 FAC - SPORTS COMPLEX (QUAKER RD)	13,150	13,150	84,406	75,576	71,256	62,426	-\$8,830	-12.39%
447 FAC - WELLAND REC CANAL	0	561,279	128,700	597,318	128,700	36,039	-\$92,661	-72.00%
448 FAC - COOKS MILLS HALL	2,000	1,500	21,705	18,408	19,705	16,908	-\$2,797	-14.19%
449 FAC - 140 KING STREET (MUSEUM)	0	0	94,996	88,459	94,996	88,459	-\$6,537	-6.88%
450 FAC - HOOKER STREET	1,000	1,200	17,795	17,317	16,795	16,117	-\$678	-4.04%
452 FAC - C.L. PINARD COMMUNITY CTR	0	0	28,836	18,746	28,836	18,746	-\$10,090	-34.99%
454 FAC - ANCILLARY BLDGS	2,500	2,500	85,218	77,077	82,718	74,577	-\$8,141	-9.84%
457 FAC - TRANSIT TERMINAL	0	0	52,397	47,032	52,397	47,032	-\$5,365	-10.24%
458 FAC - TRANSIT FEDERAL RD	0	0	93,825	94,789	93,825	94,789	\$964	1.03%
459 FAC - FIRE HALLS	0	0	133,899	132,159	133,899	132,159	-\$1,740	-1.30%
461 FAC - CHIPPAWA PARK COMM CENTRE	9,000	10,000	60,097	61,395	51,097	51,395	\$298	0.58%
	<b>2,608,461</b>	<b>2,967,183</b>	<b>5,806,701</b>	<b>5,982,937</b>	<b>3,198,240</b>	<b>3,015,754</b>	<b>-\$182,486</b>	<b>-5.71%</b>

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT  
(VARIANCE 2017 vs. 2018)**

							<b>2017 vs 2018 Budget</b>	
		<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>Increase/ (Decrease)</b>	
		<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>
<b>Revenue</b>								
31001	TAXES	35,198,024.00	35,198,013.46	37,483,067.00	37,483,068.80	38,945,555.00	\$1,462,488.00	3.90%
31010	LOCAL IMPROVEMENTS	31.00	19.00	31.00	19.00	19.00	-\$12.00	-38.71%
31013	BUS IMPROVEMENT AREAS	129,900.00	133,924.36	129,900.00	137,424.00	129,900.00	\$0.00	0.00%
31021	TAXES - SUPPLEMENTAL	250,000.00	513,568.66	250,000.00	385,896.06	300,000.00	\$50,000.00	20.00%
31030	PIL - GVMT SERVICES	79,000.00	82,659.37	82,700.00	82,828.40	82,700.00	\$0.00	0.00%
31031	PIL - PWC & CANADA POST	20,000.00	19,224.89	19,200.00	20,941.91	21,000.00	\$1,800.00	9.38%
31032	PIL - CANADA ENT. SLSA	32,500.00	33,803.45	34,000.00	35,680.72	35,600.00	\$1,600.00	4.71%
31034	PIL - ONTARIO HYDRO	86,000.00	87,571.47	87,500.00	88,687.52	88,600.00	\$1,100.00	1.26%
31035	PIL - REGION	230,000.00	232,037.48	232,000.00	294,306.06	294,000.00	\$62,000.00	26.72%
31036	PIL - WELLAND HYDRO	46,000.00	47,627.32	47,650.00	41,105.96	41,000.00	-\$6,650.00	-13.96%
31038	PIL - NIAGARA COLLEGE	205,000.00	227,054.80	227,000.00	220,598.66	227,000.00	\$0.00	0.00%
31039	PIL - HOSPITAL	16,000.00	16,552.77	16,500.00	16,900.54	16,500.00	\$0.00	0.00%
31041	PIL - RAILWAYS(ACREAGE)	39,500.00	39,984.68	40,000.00	40,159.76	40,000.00	\$0.00	0.00%
32001	UNCONDITIONAL GRANTS ONT	4,404,600.00	4,404,600.00	4,617,800.00	4,617,800.00	4,537,500.00	-\$80,300.00	-1.74%
32004	FEDERAL GRANTS	1,541,344.00	1,540,920.63	1,541,344.00	1,540,990.03	1,614,645.00	\$73,301.00	4.76%
32005	ONTARIO SPECIFIC GRANTS	291,141.00	275,093.75	469,999.00	470,774.35	647,985.00	\$177,986.00	37.87%
32015	OTHER GRANTS	673,897.00	707,130.64	673,897.00	206,451.26	673,897.00	\$0.00	0.00%
32020	OTHER MUNICIPAL GRANTS	245,000.00	27,775.28	220,000.00	13,154.44	220,000.00	\$0.00	0.00%
32023	FEE/SC - MARRIAGE ADMIN FEE	13,000.00	12,035.65	13,000.00	13,849.80	13,000.00	\$0.00	0.00%
32027	FEE/SC - MARKET FEES	33,000.00	28,096.20	33,000.00	3,320.40	30,000.00	-\$3,000.00	-9.09%
32029	FEE/SC - BURIAL PERMITS	10,000.00	8,480.00	10,000.00	10,000.00	10,000.00	\$0.00	0.00%
32030	FEE/SC - LTR COMPLIANCE	10,000.00	12,960.00	10,000.00	16,895.00	11,000.00	\$1,000.00	10.00%
32031	FEE/SC - PHOTOCOPYING	500.00	468.40	500.00	1,380.15	1,500.00	\$1,000.00	200.00%
32032	FEE/SC - COMMISSIONERS	3,000.00	3,105.26	3,000.00	3,355.41	3,000.00	\$0.00	0.00%
32034	FEE/SC - TAX REGISTER	35,000.00	27,750.00	35,000.00	46,400.00	35,000.00	\$0.00	0.00%
32035	FEE/SC - TAX/WTR CERT	22,000.00	28,385.00	22,000.00	28,970.00	25,000.00	\$3,000.00	13.64%
32036	FEE/SC - LEGAL FEES	0.00	22,129.87	0.00	1,598.90	0.00	\$0.00	0.00%
32037	FEE/SC - INSPECTION FEES	78,300.00	89,701.08	78,300.00	36,402.72	88,300.00	\$10,000.00	12.77%
32038	FEE/SC - TENDER FEES	3,000.00	4,550.00	3,000.00	2,050.00	3,000.00	\$0.00	0.00%
32039	FEE/SC - EXTRNL SERVICES	44,400.00	16,585.00	11,000.00	67,386.33	11,000.00	\$0.00	0.00%
32041	FEE/SC - EQUIP RENTALS	4,900.00	7,426.85	4,900.00	13,415.27	30,700.00	\$25,800.00	526.53%
32044	FEE/SC - SOCCER FIELDS	2,200.00	2,246.75	2,200.00	2,210.00	2,200.00	\$0.00	0.00%
32045	FEE/SC - BALL DIAMONDS	54,000.00	53,253.68	54,000.00	66,111.10	54,000.00	\$0.00	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT  
(VARIANCE 2017 vs. 2018)**

		<b>2017 vs 2018 Budget</b>						
		<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>Increase/ (Decrease)</b>	
		<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>
32046	FEE/SC - MISCELLANEOUS	24,200.00	40,722.27	27,010.00	40,225.31	37,350.00	\$10,340.00	38.28%
32047	FEE/SC - ACCT ADMIN	18,500.00	27,115.00	18,500.00	28,460.00	25,000.00	\$6,500.00	35.14%
32048	FEE/SC - ADVERTISING	32,500.00	43,131.66	37,000.00	58,441.01	57,500.00	\$20,500.00	55.41%
32049	FEE/SC - POOLS	10,000.00	13,909.51	10,000.00	15,506.06	13,000.00	\$3,000.00	30.00%
32050	FEE/SC - SUMMER CAMPS	90,000.00	96,595.00	95,000.00	107,446.44	95,000.00	\$0.00	0.00%
32051	FEE/SC - ADULT PROGRAMS	53,000.00	51,265.96	53,000.00	72,068.22	53,000.00	\$0.00	0.00%
32052	FEE/SC - CHILD PROGRAMS	20,000.00	12,818.66	20,000.00	17,356.02	20,000.00	\$0.00	0.00%
32053	FEE/SC - PRINTING	100.00	280.58	100.00	7.65	100.00	\$0.00	0.00%
32055	FEE/SC - SPORTS PROMO	1,300.00	2,065.19	2,000.00	2,195.11	2,000.00	\$0.00	0.00%
32056	FEE/SC - SENIOR PROGRAMS	36,000.00	36,630.96	36,000.00	44,530.50	37,000.00	\$1,000.00	2.78%
32057	FEE/SC - MEMBERSHIPS	45,000.00	50,882.64	45,000.00	51,487.46	55,500.00	\$10,500.00	23.33%
32059	FEE/SC - GRAVE OPENINGS	34,000.00	36,935.00	34,700.00	34,097.96	34,700.00	\$0.00	0.00%
32060	FEE/SC - GRAVE SALES	12,000.00	18,047.58	12,250.00	14,789.00	12,250.00	\$0.00	0.00%
32061	FEE/SC - FNDTNS/MARKERS	7,000.00	13,378.36	7,150.00	9,478.18	7,150.00	\$0.00	0.00%
32064	FEE/SC - ADMINISTRATION	11,500.00	48,563.00	11,500.00	30,660.00	41,500.00	\$30,000.00	260.87%
32065	FEE/SC - APPLICATION FEES	111,614.00	123,312.04	125,096.00	185,888.00	146,955.00	\$21,859.00	17.47%
32066	FEE/SC - WEED CUTTING	9,000.00	8,984.60	9,000.00	31,358.63	12,000.00	\$3,000.00	33.33%
32068	FEE/SC - ICE RENTALS	495,000.00	481,737.41	495,000.00	400,993.58	435,000.00	-\$60,000.00	-12.12%
32069	FEE/SC - PUBLIC SKATING	6,000.00	9,560.87	7,000.00	7,221.28	10,000.00	\$3,000.00	42.86%
32071	FEE/SC - SMOKE ALARMS	425.00	930.40	500.00	1,507.91	1,000.00	\$500.00	100.00%
32073	FEE/SC - CHARTERS	14,500.00	5,790.00	10,500.00	5,118.75	7,100.00	-\$3,400.00	-32.38%
32074	FEE/SC - FARES	781,000.00	757,051.68	809,349.00	776,114.85	817,500.00	\$8,151.00	1.01%
32077	DISCOUNTS	0.00	843.00	0.00	874.87	500.00	\$500.00	100.00%
32080	FEE/SC - PROMOTIONAL ITEMS	100.00	132.71	100.00	569.04	100.00	\$0.00	0.00%
32081	FEE/SC - ENG REVIEW/INSPECTION	27,484.00	21,261.75	27,484.00	39,428.20	27,484.00	\$0.00	0.00%
32082	FEE/SC - INTER MUNICIPAL FARES	1,200,000.00	1,209,806.01	1,226,000.00	1,033,245.66	1,318,000.00	\$92,000.00	7.50%
32083	FEE/SC - YOUTH PROGRAMS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
32084	FEE/SC - HYDRO	3,900.00	3,215.83	3,700.00	3,848.00	3,700.00	\$0.00	0.00%
32085	FEE/SC - FIREWORKS	500.00	1,240.00	500.00	1,670.90	1,000.00	\$500.00	100.00%
32086	FEE/SC - INSURANCE	1,200.00	1,270.50	1,750.00	1,389.73	1,750.00	\$0.00	0.00%
32087	FEE/SC - ADD TO TAX ROLL	28,000.00	31,275.00	28,000.00	25,475.00	29,000.00	\$1,000.00	3.57%
32088	FEE/SC - TAXES VERBAL REQUEST	36,200.00	47,550.00	36,200.00	40,200.00	40,000.00	\$3,800.00	10.50%
32090	FEE/SC - BROCK/NC FARES	680,000.00	688,212.56	705,728.00	740,474.07	710,000.00	\$4,272.00	0.61%
32091	FEE/SC - ARTS & CULTURE PROGRM	30,000.00	30,661.71	30,000.00	22,884.55	30,000.00	\$0.00	0.00%
32092	FEE/SC - PORT COLBORNE FARES	35,000.00	35,000.00	35,000.00	-3,119.80	0.00	-\$35,000.00	-100.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT  
(VARIANCE 2017 vs. 2018)**

		<b>2017 vs 2018 Budget</b>						
		<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>Increase/ (Decrease)</b>	
		<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>
32093	FEE/SC - FIT/AQUA PUNCH CARDS	30,000.00	37,085.62	30,000.00	37,864.78	92,500.00	\$62,500.00	208.33%
32094	FEE/SC - FOOD SERVICES	30,000.00	24,496.10	30,000.00	26,611.83	42,500.00	\$12,500.00	41.67%
33001	FINES	273,000.00	340,318.50	273,000.00	273,318.75	362,000.00	\$89,000.00	32.60%
33002	NSF CHARGES	10,000.00	9,170.00	10,000.00	6,840.00	10,000.00	\$0.00	0.00%
33003	MAGISTRATE PROCEEDS	250.00	0.00	250.00	0.00	250.00	\$0.00	0.00%
33005	PEN/INTEREST ON TAXES	1,400,000.00	1,625,048.68	1,400,000.00	1,048,557.34	1,200,000.00	-\$200,000.00	-14.29%
33006	INTEREST INCOME	3,000.00	8,821.70	3,000.00	-5,592.81	10,000.00	\$7,000.00	233.33%
33008	PROVINCIAL OFFENCES ACT	70,300.00	44,313.26	70,300.00	43,677.76	65,000.00	-\$5,300.00	-7.54%
33009	SUBSIDIARY INVESTMENT	843,750.00	843,747.00	843,750.00	773,434.75	843,750.00	\$0.00	0.00%
33010	INVESTMENT INCOME	50,500.00	64,164.57	50,500.00	150,574.33	640,500.00	\$590,000.00	1168.32%
33012	DIVIDEND INCOME	500,000.00	500,000.00	500,000.00	500,000.00	500,000.00	\$0.00	0.00%
33015	SALE OF PUBLICATIONS	350.00	66.40	350.00	98.01	350.00	\$0.00	0.00%
33020	SALE OF EQUIPMENT	5,000.00	136,481.04	5,000.00	80,890.55	12,000.00	\$7,000.00	140.00%
33023	SPECIAL EVENTS	0.00	0.00	0.00	0.00	194,416.00	\$194,416.00	100.00%
33025	DONATIONS	26,000.00	35,748.94	26,000.00	42,319.50	36,000.00	\$10,000.00	38.46%
33029	THIRD PARTY REVENUE	1,223,409.00	1,241,727.12	1,191,300.00	236,026.14	1,167,034.00	-\$24,266.00	-2.04%
33030	COST SHARING	96,000.00	114,492.82	194,820.00	83,350.32	96,000.00	-\$98,820.00	-50.72%
33032	SUBDIVIDERS CONTRIBUTION	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
33036	MISCELLANEOUS	35,525.00	115,626.31	67,100.00	156,757.37	170,279.00	\$103,179.00	153.77%
33038	PREMIUM REFUNDS	0.00	295,131.16	0.00	0.00	0.00	\$0.00	0.00%
33040	RENTS & LEASES	705,706.00	643,414.99	720,101.00	673,702.03	744,210.00	\$24,109.00	3.35%
33046	STREET 6 - KING ST S	28,000.00	37,407.99	28,000.00	32,861.07	28,000.00	\$0.00	0.00%
33047	LOT 1 - COURTHOUSE	90,000.00	81,549.13	90,000.00	88,362.68	90,000.00	\$0.00	0.00%
33052	LOT 6 - FIREHALL	4,000.00	2,303.67	4,000.00	5,134.07	4,000.00	\$0.00	0.00%
33054	LOT 8 - PLYMOUTH/CHURCHILL	46,000.00	45,275.84	46,000.00	45,170.51	46,000.00	\$0.00	0.00%
33055	ON STREET/SNOW REMOVAL PERMITS	1,500.00	3,440.28	1,500.00	3,400.00	1,500.00	\$0.00	0.00%
33056	WRCC EVENT PARKING	1,000.00	1,706.50	1,000.00	528.50	1,000.00	\$0.00	0.00%
34001	LIC - BUSINESS	7,000.00	7,300.00	7,000.00	6,655.00	7,000.00	\$0.00	0.00%
34002	LIC - BINGO/LOTTERY	45,000.00	45,064.57	45,000.00	50,039.92	45,000.00	\$0.00	0.00%
34003	LIC - MARRIAGE	30,000.00	35,125.00	30,000.00	33,125.00	32,000.00	\$2,000.00	6.67%
34004	LIC - PLUMBING	2,800.00	2,500.00	2,800.00	2,996.00	2,800.00	\$0.00	0.00%
34050	PERMITS - GENERAL	472,500.00	1,087,709.96	700,000.00	760,701.13	600,000.00	-\$100,000.00	-14.29%
34053	PERMITS - SIGNS	2,500.00	2,633.08	2,500.00	4,682.62	2,500.00	\$0.00	0.00%
34054	PERMITS - POOLS	4,000.00	4,290.00	4,000.00	6,540.00	4,000.00	\$0.00	0.00%
35001	RES - WORKING CAPITAL	90,000.00	0.00	0.00	0.00	0.00	\$0.00	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT  
(VARIANCE 2017 vs. 2018)**

		<b>2017 vs 2018 Budget</b>						
		<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>Increase/ (Decrease)</b>	
		<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>
35051	RES FUND - SICK LEAVE	50,000.00	50,000.00	50,000.00	0.00	50,000.00	\$0.00	0.00%
35069	RES FUND - EMP BENEFITS	0.00	0.00	0.00	0.00	39,321.00	\$39,321.00	100.00%
35072	RES FUND - OPTG SURPLUS	250,000.00	250,000.00	0.00	0.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>		<b>54,084,450.00</b>	<b>55,591,073.42</b>	<b>56,840,976.00</b>	<b>55,020,651.84</b>	<b>59,456,750.00</b>	<b>\$2,615,774.00</b>	<b>4.60%</b>
<b>Expense</b>								
51001	SALARIES/WAGES	19,554,784.00	18,967,105.89	19,945,478.00	17,459,570.57	20,471,593.00	\$526,115.00	2.64%
51002	OTHER SALARIES	0.00	10,077.02	0.00	-204,509.99	0.00	\$0.00	0.00%
51004	PART-TIME	2,251,969.00	2,307,810.95	2,456,733.00	2,402,742.96	2,926,193.00	\$469,460.00	19.11%
51010	OVERTIME	488,460.00	444,605.90	441,666.00	379,622.13	393,653.00	-\$48,013.00	-10.87%
51013	WSIB	0.00	-20,915.93	0.00	-26,193.93	0.00	\$0.00	0.00%
51020	EMPLOYEE BENEFITS	6,979,000.00	6,827,291.97	7,141,027.00	6,536,279.34	7,260,540.00	\$119,513.00	1.67%
51023	SELF INSURED EMP BENEFITS	3,000.00	2,909.00	3,000.00	2,148.94	3,000.00	\$0.00	0.00%
51024	EAP ASSISTANCE PRGM	15,000.00	13,643.52	15,000.00	15,353.84	15,000.00	\$0.00	0.00%
52001	OFFICE EQUIP/SUPPLIES	112,225.00	102,055.97	120,025.00	97,897.60	120,025.00	\$0.00	0.00%
52002	POSTAGE	50,892.00	37,463.44	51,000.00	35,401.06	52,950.00	\$1,950.00	3.82%
52003	OPERATING EQUIP/SUPPLIES	1,359,623.00	1,575,791.12	1,399,209.00	1,443,513.16	1,484,732.00	\$85,523.00	6.11%
52004	EQUIPMENT RENTALS	162,800.00	182,008.42	160,800.00	146,012.27	139,900.00	-\$20,900.00	-13.00%
52005	ADVERTISING	101,805.00	99,578.59	103,305.00	99,555.42	103,405.00	\$100.00	0.10%
52006	CITY PROMOTIONS	166,050.00	142,233.23	187,350.00	142,104.29	200,650.00	\$13,300.00	7.10%
52008	BOARD MEMBER EXPENSE	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
52009	CONFERENCES/CONVENTIONS	103,240.00	78,004.40	102,240.00	101,845.24	103,440.00	\$1,200.00	1.17%
52010	PROFESSIONAL DEVELOPMENT	124,110.00	106,111.90	123,360.00	104,400.16	129,660.00	\$6,300.00	5.11%
52011	MEMBERSHIPS	62,920.00	60,571.51	62,020.00	61,391.69	62,020.00	\$0.00	0.00%
52012	UNCOLLECTIBLE ACCOUNTS	10,000.00	19,135.88	10,000.00	-127.43	10,000.00	\$0.00	0.00%
52014	CORPORATE TRAINING	10,000.00	13,069.26	10,000.00	0.00	10,000.00	\$0.00	0.00%
52020	MILEAGE & MEETINGS	42,000.00	30,449.61	41,025.00	39,021.98	42,575.00	\$1,550.00	3.78%
52022	CAR ALLOWANCE	29,400.00	25,580.60	25,800.00	24,041.94	28,200.00	\$2,400.00	9.30%
52023	UNIFORMS/CLOTHING	101,200.00	96,521.91	102,000.00	82,574.41	127,900.00	\$25,900.00	25.39%
52024	MEAL ALLOWANCE	10,450.00	7,641.52	6,450.00	7,803.68	7,900.00	\$1,450.00	22.48%
52025	MISCELLANEOUS	13,350.00	18,599.36	12,850.00	36,974.89	18,150.00	\$5,300.00	41.25%
52026	ELECTIONS	4,000.00	2,187.84	4,000.00	2,187.84	0.00	-\$4,000.00	-100.00%
52027	LEASES - PROPERTY	31,800.00	32,886.75	31,300.00	24,010.11	27,100.00	-\$4,200.00	-13.42%
52028	COMMITTEE MEMBER FEES	3,150.00	2,535.09	3,150.00	2,470.36	3,300.00	\$150.00	4.76%

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		<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>
52031	PENSIONERS RET ALLOWANCE	225.00	212.56	225.00	212.56	225.00	\$0.00	0.00%
52033	INTEREST CHARGES	6,000.00	16,596.57	6,000.00	533.50	0.00	-\$6,000.00	-100.00%
52034	BANK SERVICE CHARGES	36,090.00	50,214.88	37,000.00	54,670.60	53,000.00	\$16,000.00	43.24%
52035	TAX REGISTRATION	10,000.00	6,949.40	10,000.00	12,442.78	7,000.00	-\$3,000.00	-30.00%
52037	SICK LEAVE PAYOUTS	100,000.00	77,734.50	100,000.00	81,360.01	50,000.00	-\$50,000.00	-50.00%
52042	TAXES - CITY OWNED PROP	2,300.00	2,296.49	2,300.00	1,330.41	2,300.00	\$0.00	0.00%
52043	TAX W/O - CURRENT	575,000.00	719,502.78	687,045.00	271,538.13	717,220.00	\$30,175.00	4.39%
52044	TAX W/O - PRIOR YEARS	880,000.00	1,959,877.60	880,000.00	1,428,124.80	880,000.00	\$0.00	0.00%
52045	TAX W/O - PEN/INTEREST	96,000.00	23,688.25	96,000.00	410,599.07	96,000.00	\$0.00	0.00%
52046	TAX W/O - RECOVERIES	-1,033,000.00	-1,779,749.01	-1,033,000.00	-1,430,709.28	-1,033,000.00	\$0.00	0.00%
52047	CONTINGENCIES	565,630.00	565,631.27	1,108,911.00	835,635.28	1,469,862.00	\$360,951.00	32.55%
52049	WAIVING OF FEES/CHARGES	0.00	-34,995.58	0.00	-23,782.46	0.00	\$0.00	0.00%
52051	B.I.A. AREAS	129,900.00	133,924.00	129,900.00	137,424.00	129,900.00	\$0.00	0.00%
52057	ADMINISTRATION FEES	3,500.00	1,357.25	0.00	3,358.09	0.00	\$0.00	0.00%
52058	TITLE SEARCH/LAND FEES	12,000.00	13,439.80	12,500.00	12,686.64	14,000.00	\$1,500.00	12.00%
52060	UTILITIES - HEAT	309,180.00	182,805.57	268,378.00	199,706.77	269,922.00	\$1,544.00	0.58%
52061	UTILITIES - HYDRO	1,292,586.00	1,351,282.79	1,228,695.00	1,048,027.17	1,177,790.00	-\$50,905.00	-4.14%
52062	UTILITIES - WTR/SWR	331,858.00	286,502.08	328,467.00	276,090.56	284,099.00	-\$44,368.00	-13.51%
52063	UTILITIES - PHONE/FAX	57,995.00	58,886.21	57,995.00	54,794.38	68,425.00	\$10,430.00	17.98%
52065	MOBILE COMMUNICATIONS	97,898.00	83,055.53	102,331.00	69,258.22	94,181.00	-\$8,150.00	-7.96%
52066	DATA LINES	19,000.00	17,234.27	19,000.00	15,975.09	19,000.00	\$0.00	0.00%
52067	FREIGHT/DELIVERY	30,000.00	32,125.33	30,000.00	17,176.62	30,000.00	\$0.00	0.00%
52070	INS - FIRE	121,922.00	129,816.63	124,360.00	146,222.28	159,500.00	\$35,140.00	28.26%
52072	INS - FLEET	187,089.00	193,962.78	194,000.00	179,050.00	194,000.00	\$0.00	0.00%
52073	INS - LIABILITY	341,841.00	354,547.02	348,678.00	363,620.95	394,700.00	\$46,022.00	13.20%
52074	INS - DEDUCTIBLE	265,000.00	422,459.86	315,000.00	212,405.63	315,000.00	\$0.00	0.00%
52080	SMALL TOOLS	11,400.00	8,908.74	11,400.00	8,242.13	11,400.00	\$0.00	0.00%
52085	BUILDING SECURITY	119,125.00	129,147.29	120,348.00	127,161.88	143,168.00	\$22,820.00	18.96%
52093	FIT/AQUA PUNCH CARDS	20,000.00	21,182.40	20,000.00	17,263.75	27,000.00	\$7,000.00	35.00%
52094	FOOD SERVICES	30,000.00	23,479.67	30,000.00	22,627.56	27,500.00	-\$2,500.00	-8.33%
53000	OUTSIDE CONSULTING	154,500.00	174,285.53	144,500.00	136,403.01	186,000.00	\$41,500.00	28.72%
53049	YOUTH PROGRAMS	40,500.00	24,871.95	30,000.00	27,457.70	30,000.00	\$0.00	0.00%
53050	CHILDRENS PROGRAMS	17,000.00	40,785.29	17,000.00	36,150.36	17,000.00	\$0.00	0.00%
53051	SUMMER CAMPS	18,000.00	18,856.84	18,000.00	19,797.02	18,500.00	\$500.00	2.78%
53052	ADULT PROGRAMS	29,000.00	33,013.19	29,000.00	38,068.67	29,000.00	\$0.00	0.00%

**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT  
(VARIANCE 2017 vs. 2018)**

							<b>2017 vs 2018 Budget</b>	
		<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>Increase/ (Decrease)</b>	
		<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>
53053	SENIORS PROGRAMS	25,000.00	33,715.21	25,000.00	34,306.59	27,500.00	\$2,500.00	10.00%
53054	SWIMMING POOL PROGRAM	20,000.00	9,735.55	20,000.00	20,194.86	20,000.00	\$0.00	0.00%
53055	ARTS & CULTURE	25,000.00	36,864.09	25,000.00	23,706.94	25,000.00	\$0.00	0.00%
53056	VOLUNTEER SERVICES	15,500.00	12,375.18	28,000.00	20,107.39	48,540.00	\$20,540.00	73.36%
53057	SPECIAL EVENTS	18,000.00	16,471.61	19,500.00	11,668.03	317,470.00	\$297,970.00	1528.05%
53058	PROJECTS ASSOCIATION	20,000.00	22,127.29	23,000.00	20,620.03	78,000.00	\$55,000.00	239.13%
53059	ROSE FESTIVAL	39,479.00	39,479.00	39,479.00	39,479.00	0.00	-\$39,479.00	-100.00%
53062	OUTDOOR ICE RINK	3,000.00	2,338.89	3,000.00	109.81	3,000.00	\$0.00	0.00%
53063	NIAGARA FOOD FESTIVAL	24,651.00	24,641.00	0.00	0.00	0.00	\$0.00	0.00%
54000	OUTSIDE CONTRACTS	1,581,810.00	1,381,625.68	1,672,732.00	1,274,134.49	1,763,552.00	\$90,820.00	5.43%
54001	CNTRCT-JANITORIAL	302,950.00	291,256.88	301,450.00	292,300.77	334,450.00	\$33,000.00	10.95%
54002	CNTRCT-PUBLIC PATHWAY	3,500.00	3,419.87	3,500.00	3,614.01	3,500.00	\$0.00	0.00%
54003	CNTRCT-WEED CUTTING	39,000.00	34,937.06	39,000.00	55,018.74	42,000.00	\$3,000.00	7.69%
54005	CNTRCT-OUTDR SKATE RINK	2,500.00	474.23	2,500.00	0.00	2,500.00	\$0.00	0.00%
54008	CNTRCT-PAVEMENT MARKINGS	65,600.00	65,322.49	65,600.00	61,334.89	65,600.00	\$0.00	0.00%
54009	CNTRCT-RAIL CROSSING	44,000.00	44,835.38	44,000.00	43,738.71	44,000.00	\$0.00	0.00%
54010	CNTRCT-ELECTRICAL	121,300.00	108,071.93	120,300.00	82,308.30	123,300.00	\$3,000.00	2.49%
54015	CNTRCT - STORM PONDS	40,000.00	18,358.16	40,000.00	29,912.92	40,000.00	\$0.00	0.00%
54017	CNTRCT-GARBAGE COLLECT	36,257.00	21,969.58	36,260.00	21,578.95	28,260.00	-\$8,000.00	-22.06%
54021	CNTRCT-ELEVATOR	18,000.00	18,849.26	18,000.00	14,097.26	18,000.00	\$0.00	0.00%
54022	CNTRCT-HEAT/AIR CONDITIONING	77,100.00	23,335.22	70,100.00	6,473.23	55,100.00	-\$15,000.00	-21.40%
54026	SALES COMMISSIONS	2,550.00	3,737.95	2,600.00	2,106.05	3,100.00	\$500.00	19.23%
54027	CNTRCT - SOFTWARE SUPPORT	255,600.00	256,724.77	263,675.00	255,949.77	450,376.00	\$186,701.00	70.81%
54033	CNTRCT - SWR CCTV	100,000.00	60,888.18	100,000.00	67,861.81	100,000.00	\$0.00	0.00%
54050	HUMANE SOCIETY	227,150.00	227,150.01	236,236.00	216,549.63	245,685.00	\$9,449.00	4.00%
54052	TRSF TO MEDICAL RECRUIT PRGM	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	\$0.00	0.00%
54053	AIRPORT	46,448.00	46,448.00	90,035.00	90,035.00	41,820.00	-\$48,215.00	-53.55%
54055	WELLAND PUBLIC LIBRARY	1,931,077.00	1,931,077.00	2,081,017.00	1,890,098.88	2,131,017.00	\$50,000.00	2.40%
54056	PERMISSIVE GRANTS	152,277.00	152,277.00	176,928.00	175,465.00	276,142.00	\$99,214.00	56.08%
54057	WAIVING OF FEES	46,500.00	34,820.05	46,500.00	23,595.46	0.00	-\$46,500.00	-100.00%
54058	INCENTIVE PROGRAMS	460,000.00	433,685.54	460,000.00	24,293.69	460,000.00	\$0.00	0.00%
54061	WEL HISTORICAL MUSEUM	221,530.00	221,530.00	230,524.00	230,524.00	225,834.00	-\$4,690.00	-2.03%
54062	NIAGARA COLLEGE	0.00	0.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%
54064	WEL CTY GEN HOSPITAL	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	\$0.00	0.00%
54068	HERITAGE WELLAND (L.A.C.A.C.)	13,235.00	13,235.00	13,235.00	13,235.00	0.00	-\$13,235.00	-100.00%



**TAX SUPPORTED OPERATING BUDGET BY ACCOUNT  
(VARIANCE 2017 vs. 2018)**

		<b>2017 vs 2018 Budget</b>						
		<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>Increase/ (Decrease)</b>	
		<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>
55000	MARRIAGE LIC SUPPLIES	15,000.00	14,400.00	15,000.00	14,400.00	15,000.00	\$0.00	0.00%
55001	DUPLICATING SUPPLIES	6,000.00	8,862.89	6,000.00	7,760.79	6,000.00	\$0.00	0.00%
55002	BILLING SUPPLIES	47,800.00	45,920.08	47,800.00	42,551.57	47,800.00	\$0.00	0.00%
55003	ARMOURED CAR SERVICES	15,670.00	12,150.77	15,670.00	11,924.56	15,760.00	\$90.00	0.57%
55004	AUDIT FEES	46,200.00	46,200.00	46,200.00	46,200.00	38,880.00	-\$7,320.00	-15.84%
55011	AWARDS	8,500.00	4,717.82	8,500.00	8,016.45	8,500.00	\$0.00	0.00%
55021	LEGAL - RETAINER	80,000.00	94,356.70	80,000.00	50,242.99	0.00	-\$80,000.00	-100.00%
55022	OUTSIDE LEGAL COSTS	180,900.00	287,155.85	181,500.00	190,723.40	151,500.00	-\$30,000.00	-16.53%
55030	UNION NEGOTIATIONS	6,000.00	451.37	6,000.00	5,258.01	6,000.00	\$0.00	0.00%
55035	PRINTING	18,700.00	12,732.62	18,700.00	8,561.76	18,700.00	\$0.00	0.00%
55036	VOLUNTEERS	220,000.00	219,196.00	220,000.00	126,059.30	230,000.00	\$10,000.00	4.55%
56002	FUEL - VEHICLES	963,493.00	765,944.39	927,440.00	731,251.93	934,126.00	\$6,686.00	0.72%
56003	LICENCE RENEWALS	27,240.00	37,394.77	37,250.00	54,865.86	42,305.00	\$5,055.00	13.57%
56015	CAPITAL EQUIP & VEHICLES	240,600.00	224,987.75	240,600.00	190,615.26	240,600.00	\$0.00	0.00%
56020	VEHICLE MAINTENANCE	248,000.00	414,859.86	281,385.00	274,415.73	295,000.00	\$13,615.00	4.84%
58001	INTERDEPT TRANSFERS	350,000.00	350,000.00	351,000.00	350,000.00	350,000.00	-\$1,000.00	-0.28%
58009	INTERDEPT RECOVERIES	-2,352,039.00	-2,242,790.98	-2,346,110.00	-2,372,205.31	-2,476,820.00	-\$130,710.00	5.57%
58020	TRANSFER TO CAPITAL	3,076,791.00	3,076,791.00	3,628,929.00	3,628,929.00	3,956,915.00	\$327,986.00	9.04%
58025	TRANSFER FROM CAPITAL	-780,000.00	-601,042.58	-802,000.00	0.00	-500,000.00	\$302,000.00	-37.66%
58050	TRANSFER TO RESERVES	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%
58051	TRANSFER TO RESERVE FUND	2,810,858.00	3,251,312.39	2,855,985.00	2,275,099.63	2,863,681.00	\$7,696.00	0.27%
58088	IO - INTEREST	900,699.00	704,838.18	791,184.00	769,357.66	744,129.00	-\$47,055.00	-5.95%
58089	IO - PRINCIPAL	1,275,871.00	1,239,104.76	1,289,431.00	1,058,922.63	1,241,179.00	-\$48,252.00	-3.74%
58090	DEBT CHGS - INTEREST	808,430.00	808,430.28	785,758.00	709,483.00	722,492.00	-\$63,266.00	-8.05%
58091	DEBT CHGS - PRINCIPAL	3,120,956.00	3,120,956.00	3,673,762.00	3,558,094.30	3,755,679.00	\$81,917.00	2.23%
58092	OTHER DEBT INTEREST	0.00	24,471.57	0.00	-414,094.42	0.00	\$0.00	0.00%
<b>Total Expenditures</b>		<b>54,084,450.00</b>	<b>54,142,023.00</b>	<b>56,840,976.00</b>	<b>50,347,869.72</b>	<b>59,456,750.00</b>	<b>\$2,615,774.00</b>	<b>4.60%</b>
<b>Net Expenditures</b>		<b>0.00</b>	<b>-1,449,050.42</b>	<b>0.00</b>	<b>-4,672,782.12</b>	<b>0.00</b>	<b>\$0.00</b>	

**WATERWORKS OPERATING BUDGET BY ACCOUNT  
(VARIANCE 2017 vs. 2018)**

		2016	2016	2017	2017	2018	2017 vs 2018 Budget	
		Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
							\$	%
<b>Revenue</b>								
31049	WATER WASTEWATER CONST FEE	13,000.00	15,295.00	15,000.00	17,710.00	15,000.00	\$0.00	0.00%
31054	WATER/WASTE REVENUEL LOSS	-2,500.00	-243.96	-2,500.00	-1,017.72	-2,500.00	\$0.00	0.00%
31055	WTR UNMETERED FIXED	389.00	634.50	392.00	127.41	0.00	-\$392.00	-100.00%
31056	WTR UNMETERED CONSUMPTION	0.00	522.93	0.00	133.16	0.00	\$0.00	0.00%
31057	WATER BILLING FIXED	2,814,143.00	2,816,258.55	2,911,205.00	2,689,104.35	3,008,818.00	\$97,613.00	3.35%
31058	WATER BILLING FLOWS	7,290,830.00	7,434,546.00	7,555,681.00	6,822,941.06	7,839,220.00	\$283,539.00	3.75%
31060	WATER HAULAGE	130,000.00	175,206.44	135,000.00	152,005.64	165,000.00	\$30,000.00	22.22%
31061	PENALTY	78,000.00	92,510.99	80,000.00	75,915.55	80,000.00	\$0.00	0.00%
31062	WATER METER INSPECTION FEE	0.00	64,050.00	50,000.00	68,500.00	60,000.00	\$10,000.00	20.00%
32030	FEE/SC - LTR COMPLIANCE	0.00	-7,613.23	0.00	0.00	0.00	\$0.00	0.00%
32036	FEE/SC - LEGAL FEES	0.00	470.76	0.00	0.00	0.00	\$0.00	0.00%
32039	FEE/SC - EXTRNL SERVICES	140,300.00	111,116.42	140,000.00	150,886.09	140,000.00	\$0.00	0.00%
32076	FEE/SC - TURN-OFF CHGS	10,100.00	12,300.00	11,300.00	11,073.71	12,000.00	\$700.00	6.19%
32081	FEE/SC - ENG REVIEW/INSPECTION	0.00	93,984.00	0.00	-10,484.00	0.00	\$0.00	0.00%
33020	SALE OF EQUIPMENT	0.00	0.00	0.00	1,783.50	0.00	\$0.00	0.00%
33036	MISCELLANEOUS	0.00	7,303.45	0.00	10,103.27	0.00	\$0.00	0.00%
<b>Total Revenue</b>		<b>10,474,262.00</b>	<b>10,816,341.85</b>	<b>10,896,078.00</b>	<b>9,988,782.02</b>	<b>11,317,538.00</b>	<b>\$421,460.00</b>	<b>3.87%</b>
<b>Expenditures</b>								
51001	SALARIES/WAGES	1,068,270.00	1,095,268.97	1,182,515.00	1,071,593.30	1,222,500.00	\$39,985.00	3.38%
51002	OTHER SALARIES	0.00	-2,443.17	0.00	-848.93	0.00	\$0.00	0.00%
51004	PART-TIME	29,400.00	22,434.60	30,000.00	25,934.83	31,000.00	\$1,000.00	3.33%
51010	OVERTIME	100,000.00	81,343.72	100,000.00	46,711.40	73,490.00	-\$26,510.00	-26.51%
51020	EMPLOYEE BENEFITS	409,675.00	367,946.15	443,925.00	380,167.03	451,025.00	\$7,100.00	1.60%
52001	OFFICE EQUIP/SUPPLIES	5,500.00	4,949.48	5,500.00	4,092.43	5,500.00	\$0.00	0.00%
52002	POSTAGE	38,000.00	34,130.26	38,000.00	32,135.38	40,000.00	\$2,000.00	5.26%
52003	OPERATING EQUIP/SUPPLIES	415,000.00	520,578.37	415,000.00	459,153.18	415,000.00	\$0.00	0.00%
52004	EQUIPMENT RENTALS	0.00	0.00	0.00	365.06	0.00	\$0.00	0.00%
52005	ADVERTISING	1,000.00	508.80	1,000.00	978.21	1,000.00	\$0.00	0.00%
52009	CONFERENCES/CONVENTIONS	4,000.00	2,474.81	4,000.00	2,694.19	4,000.00	\$0.00	0.00%
52010	PROFESSIONAL DEVELOPMENT	38,000.00	25,165.88	38,000.00	31,115.47	38,000.00	\$0.00	0.00%
52011	MEMBERSHIPS	1,000.00	1,616.01	1,000.00	2,061.66	2,000.00	\$1,000.00	100.00%
52020	MILEAGE & MEETINGS	1,500.00	88.28	1,500.00	41.81	1,500.00	\$0.00	0.00%
52023	UNIFORMS/CLOTHING	8,000.00	5,991.85	8,000.00	5,775.59	8,000.00	\$0.00	0.00%
52024	MEAL ALLOWANCE	4,000.00	2,076.43	4,000.00	1,093.87	4,000.00	\$0.00	0.00%
52025	MISCELLANEOUS	40,000.00	5,429.50	40,000.00	3,405.68	40,000.00	\$0.00	0.00%
52027	LEASES - PROPERTY	790.00	787.62	790.00	799.83	790.00	\$0.00	0.00%

**WATERWORKS OPERATING BUDGET BY ACCOUNT  
(VARIANCE 2017 vs. 2018)**

		2016	2016	2017	2017	2018	2017 vs 2018 Budget	
		Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
							\$	%
52034	BANK SERVICE CHARGES	1,300.00	1,068.23	1,300.00	666.83	1,200.00	-\$100.00	-7.69%
52047	CONTINGENCIES	150,000.00	0.00	150,000.00	5,647.68	77,500.00	-\$72,500.00	-48.33%
52061	UTILITIES - HYDRO	3,581.00	3,700.77	3,582.00	2,855.40	3,500.00	-\$82.00	-2.29%
52062	UTILITIES - WTR/SWR	400.00	434.10	400.00	364.43	400.00	\$0.00	0.00%
53000	OUTSIDE CONSULTING	5,000.00	71,163.56	15,400.00	10,035.85	43,000.00	\$27,600.00	179.22%
53061	TRANSFER TO WTR CONSERVATION	0.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
54000	OUTSIDE CONTRACTS	135,850.00	112,462.84	96,468.00	121,165.69	96,468.00	\$0.00	0.00%
54010	CNTRCT-ELECTRICAL	0.00	469.10	0.00	0.00	0.00	\$0.00	0.00%
54012	CNTRCT-UTILITY CUTS	225,000.00	194,257.83	225,000.00	128,959.85	275,000.00	\$50,000.00	22.22%
54031	CNTRCT - LEAK DETECTION PRGM	2,500.00	793.73	2,500.00	0.00	2,500.00	\$0.00	0.00%
55004	AUDIT FEES	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0.00	0.00%
56002	FUEL - VEHICLES	64,345.00	70,910.03	64,345.00	60,472.04	65,000.00	\$655.00	1.02%
56025	WATER PURCHASES	4,540,770.00	4,804,115.16	4,499,576.00	4,444,845.90	4,808,378.00	\$308,802.00	6.86%
58001	INTERDEPT TRANSFERS	1,086,776.00	1,023,519.30	1,080,946.00	1,103,184.10	1,163,248.00	\$82,302.00	7.61%
58003	INTER PROJECT TRSF	0.00	83.11	0.00	0.00	0.00	\$0.00	0.00%
58020	TRANSFER TO CAPITAL	1,103,506.00	1,103,506.00	1,603,506.00	1,603,100.00	1,603,100.00	-\$406.00	-0.03%
58050	TRANSFER TO RESERVES	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%
58090	DEBT CHGS - INTEREST	103,217.00	103,216.42	78,320.00	79,918.81	109,480.00	\$31,160.00	39.79%
58091	DEBT CHGS - PRINCIPAL	834,882.00	834,882.18	708,505.00	708,504.87	677,959.00	-\$30,546.00	-4.31%
58092	OTHER DEBT INTEREST	0.00	-11,196.97	0.00	-26,712.28	0.00	\$0.00	0.00%
<b>Total Expenditures</b>		<b>10,474,262.00</b>	<b>10,534,732.95</b>	<b>10,896,078.00</b>	<b>10,363,279.16</b>	<b>11,317,538.00</b>	<b>\$421,460.00</b>	<b>3.87%</b>
<b>Net Expenditures</b>		<b>0.00</b>	<b>-281,608.90</b>	<b>0.00</b>	<b>374,497.14</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>

**WASTEWATER OPERATING BUDGET BY ACCOUNT SUMMARY  
(VARIANCE 2017 vs. 2018)**

		2016	2016	2017	2017	2018	2017 vs 2018 Budget	
		Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
							\$	%
<b>Revenue</b>								
31049	WATER WASTEWATER CONST FEE	13,000.00	15,180.00	13,000.00	17,940.00	13,000.00	\$0.00	0.00%
31050	SWR UNMETERED FIXED	0.00	539.49	556.00	135.87	0.00	-\$556.00	0.00%
31052	SEWER METERED FIXED	3,908,419.00	3,916,116.78	4,069,813.00	3,747,875.59	4,207,963.00	\$138,150.00	3.39%
31053	SEWER METERED FLOWS	10,379,196.00	10,650,747.55	10,654,110.00	9,695,900.66	10,553,922.00	-\$100,188.00	-0.94%
31054	WATER/WASTE REVENUE LOSS	-3,500.00	-351.66	-3,500.00	-1,466.99	-3,500.00	\$0.00	0.00%
31061	PENALTY	113,000.00	131,462.43	120,000.00	106,557.07	120,000.00	\$0.00	0.00%
32039	FEE/SC - EXTRNL SERVICES	52,200.00	48,400.00	52,200.00	93,944.00	52,200.00	\$0.00	0.00%
33036	MISCELLANEOUS	0.00	0.00	0.00			\$0.00	0.00%
<b>Total Revenue</b>		<b>14,462,315.00</b>	<b>14,762,094.59</b>	<b>14,906,179.00</b>	<b>13,660,886.20</b>	<b>14,943,585.00</b>	<b>\$37,406.00</b>	<b>0.25%</b>
<b>Expenditures</b>								
51001	SALARIES/WAGES	380,000.00	479,630.19	492,457.00	438,338.22	522,500.00	\$30,043.00	6.10%
51002	OTHER WAGES	0.00	640.18	0.00	-4,432.98	0.00	\$0.00	0.00%
51004	PART-TIME	13,335.00	19,887.31	14,082.00	25,987.69	15,000.00	\$918.00	6.52%
51010	OVERTIME	28,000.00	27,282.77	28,191.00	15,520.71	28,000.00	-\$191.00	-0.68%
51020	EMPLOYEE BENEFITS	172,825.00	280,694.60	211,325.00	269,755.97	245,450.00	\$34,125.00	16.15%
52002	POSTAGE	38,000.00	34,130.35	38,000.00	32,135.42	40,000.00	\$2,000.00	5.26%
52003	OPERATING EQUIP/SUPPLIES	120,000.00	169,110.69	110,000.00	51,466.40	110,000.00	\$0.00	0.00%
52004	EQUIPMENT RENTALS	0.00	0.00	0.00	710.29	0.00	\$0.00	0.00%
52005	ADVERTISING	600.00	508.80	0.00	0.00	0.00	\$0.00	0.00%
52010	PROFESSIONAL DEVELOPMENT	5,000.00	3,004.16	5,000.00	1,342.30	5,000.00	\$0.00	0.00%
52020	MILEAGE & MEETINGS	200.00	46.02	200.00	0.00	200.00	\$0.00	0.00%
52023	UNIFORMS/CLOTHING	5,000.00	3,310.49	5,000.00	3,001.31	5,000.00	\$0.00	0.00%
52024	MEAL ALLOWANCE	2,200.00	1,463.39	2,200.00	469.16	2,200.00	\$0.00	0.00%
52025	MISCELLANEOUS	40,000.00	6,626.85	40,000.00	4,830.87	40,000.00	\$0.00	0.00%
52027	LEASE - PROPERTY	0.00	203.52	0.00	101.76	0.00	\$0.00	0.00%
52047	CONTINGENCIES	150,000.00	0.00	150,000.00	5,647.68	77,500.00	-\$72,500.00	-48.33%
52060	UTILITIES - HEAT	1,000.00	787.13	1,000.00	780.50	1,000.00	\$0.00	0.00%
52061	UTILITIES - HYDRO	5,371.00	4,638.96	5,500.00	4,031.93	5,500.00	\$0.00	0.00%
52062	UTILITIES - WTR/SWR	575.00	615.21	575.00	516.24	575.00	\$0.00	0.00%
53000	OUTSIDE CONSULTING	0.00	59,431.36	20,470.00	10,066.40	21,000.00	\$530.00	2.59%
54000	OUTSIDE CONTRACTS	136,300.00	142,182.88	150,000.00	146,819.85	150,000.00	\$0.00	0.00%
54003	CNTRCT-WEED CUTTING	0.00	7.34	0.00	0.00	0.00	\$0.00	0.00%

**WASTEWATER OPERATING BUDGET BY ACCOUNT SUMMARY  
(VARIANCE 2017 vs. 2018)**

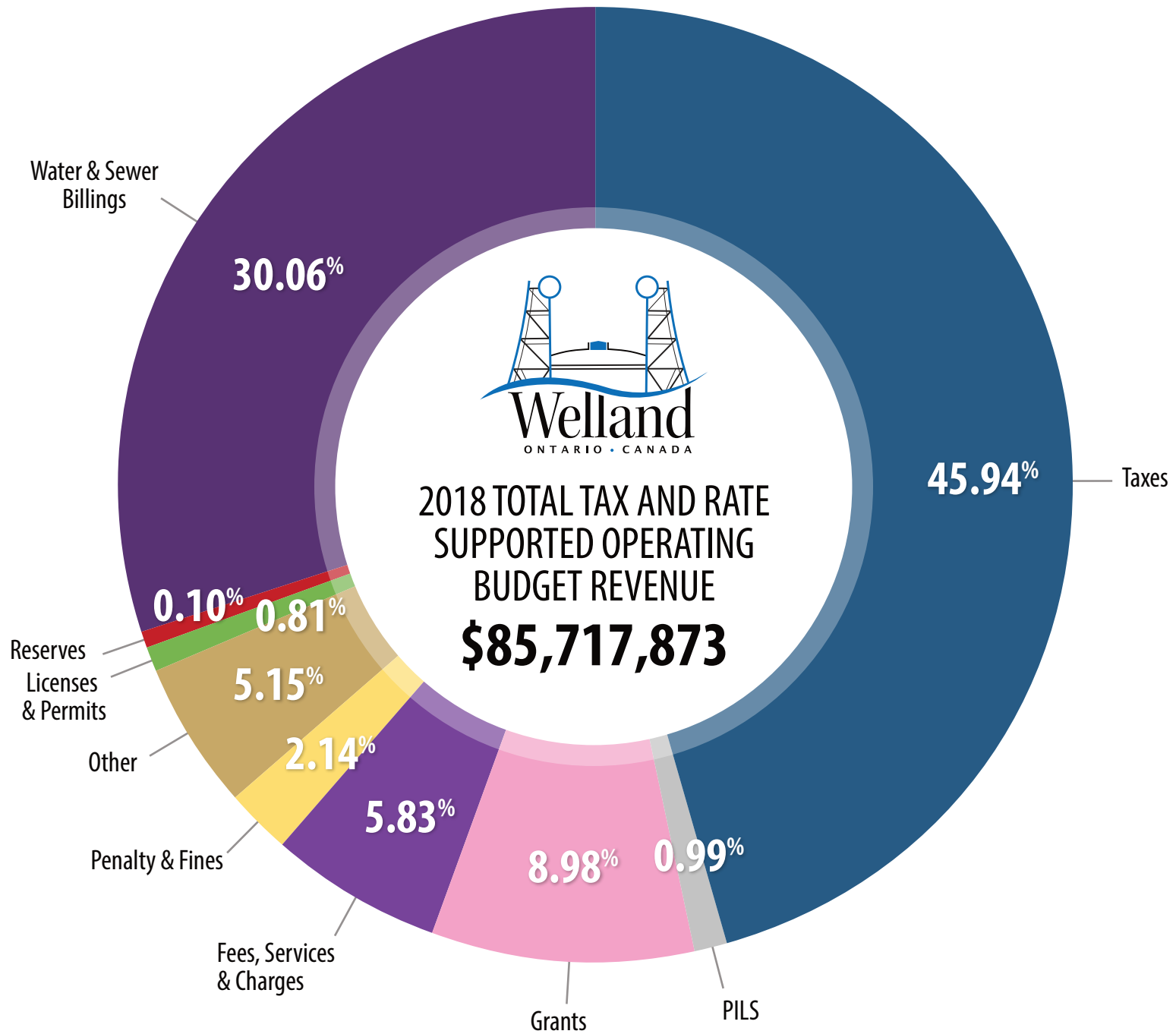
		2016	2016	2017	2017	2018	2017 vs 2018 Budget	
		Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
							\$	%
54010	CNTRCT-ELECTRICAL	0.00	469.10	0.00	0.00	0.00	\$0.00	0.00%
54010	CNTRCT - ELECTRICAL	0.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
54012	CNTRCT - UTILITY CUTS	225,000.00	194,257.82	225,000.00	128,959.87	275,000.00	\$50,000.00	22.22%
54033	CNTRCT - SAN SWR CCTV	150,000.00	143,280.16	150,000.00	143,982.35	150,000.00	\$0.00	0.00%
55004	AUDIT FEES	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0.00	0.00%
56002	FUEL - VEHICLES	29,723.00	22,319.97	29,723.00	15,320.36	29,723.00	\$0.00	0.00%
56003	LICENCE RENEWALS	0.00	81.50	0.00	0.00	0.00	\$0.00	0.00%
56023	SEWAGE FLOW TREATMENT	10,172,257.00	9,464,078.86	9,992,344.00	9,081,962.92	9,889,566.00	-\$102,778.00	-1.03%
58001	INTERDEPT TRANSFERS	915,265.00	869,271.68	915,164.00	919,021.21	963,572.00	\$48,408.00	5.29%
58020	TRANSFER TO CAPITAL	1,214,348.00	1,214,348.00	1,714,348.00	1,714,020.00	1,714,020.00	-\$328.00	-0.02%
58050	TRANSFER TO RESERVES	80,000.00	80,000.00	80,000.00	80,000.00	80,000.00	\$0.00	0.00%
58090	DEBT CHGS - INTEREST	77,208.00	77,208.14	74,815.00	59,326.33	84,388.00	\$9,573.00	12.80%
58091	DEBT CHGS - PRINCIPAL	497,108.00	497,107.44	447,785.00	383,124.62	485,391.00	\$37,606.00	8.40%
58092	OTHER DEBT INTEREST	0.00	-2,812.34	0.00	-18,294.34	0.00	\$0.00	0.00%
<b>Total Expenditures</b>		<b>14,462,315.00</b>	<b>13,796,812.53</b>	<b>14,906,179.00</b>	<b>13,517,513.04</b>	<b>14,943,585.00</b>	<b>\$37,406.00</b>	<b>0.25%</b>
<b>Net Expenditures</b>		<b>0.00</b>	<b>-965,282.06</b>	<b>0.00</b>	<b>-143,373.16</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>

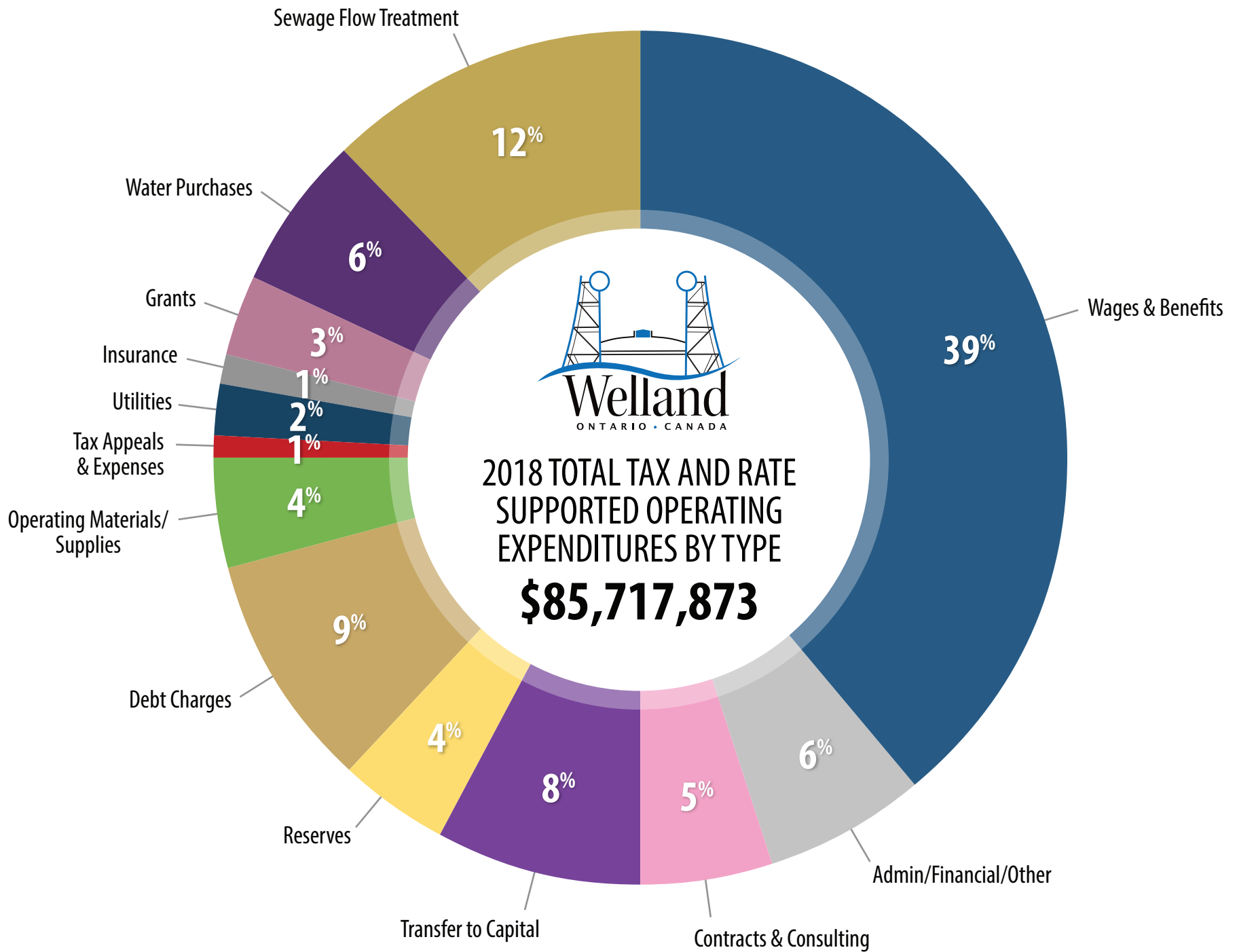
**OPERATING**

**BUDGET**

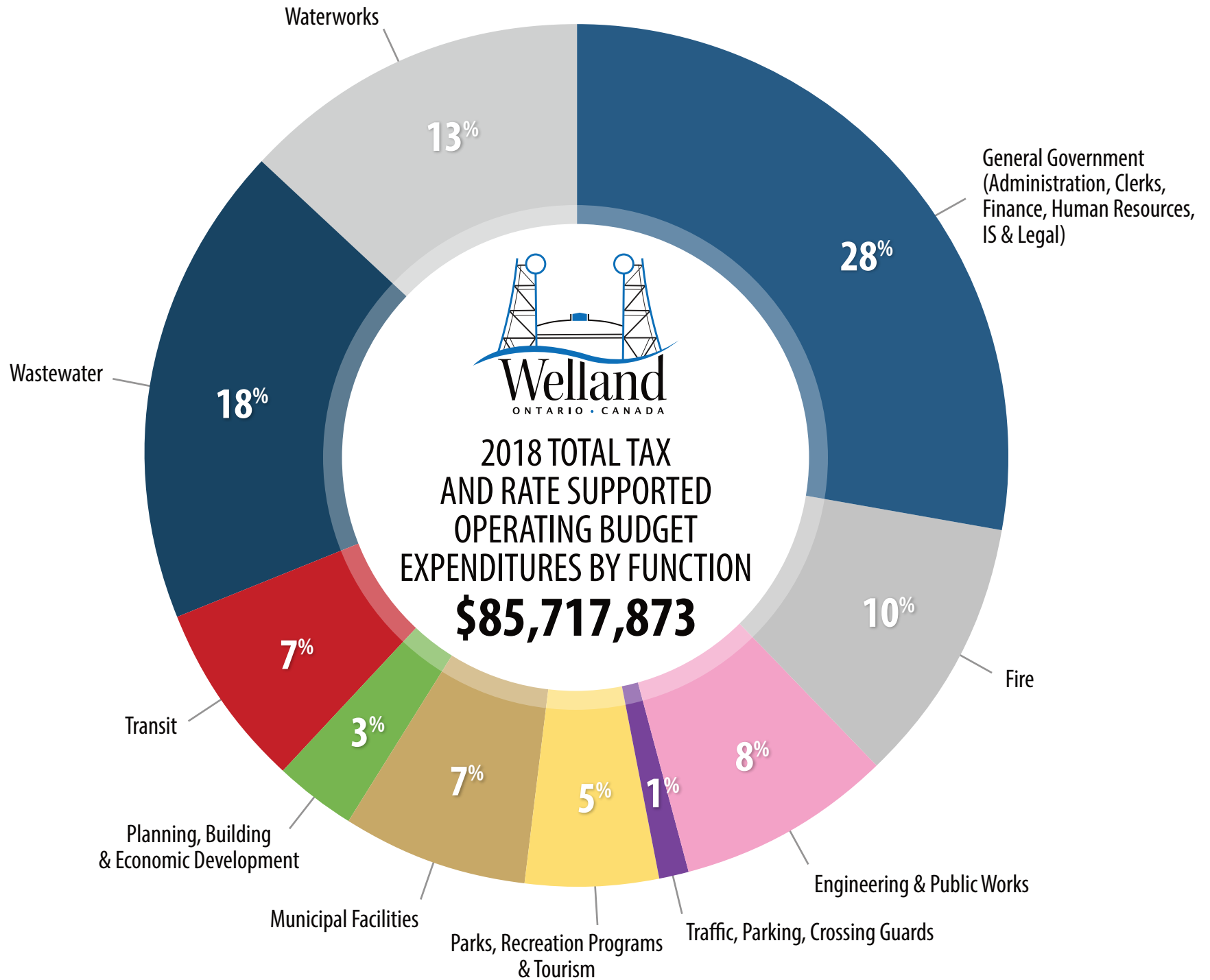
**DETAIL**

**2018**









**OPERATING BUDGET**

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 010 MAYORS OFFICE</b>									
<b>Expense</b>									
51001	20-010-000	SALARIES/WAGES	52,694.00	51,059.32	52,694.00	47,667.43	54,486.00	\$1,792.00	3.40%
51020	20-010-000	EMPLOYEE BENEFITS	13,550.00	13,160.26	13,675.00	12,179.54	13,825.00	\$150.00	1.10%
52001	20-010-000	OFFICE EQUIP/SUPPLIES	2,100.00	1,077.51	2,100.00	939.96	2,100.00	\$0.00	0.00%
52002	20-010-000	POSTAGE	425.00	490.04	600.00	303.72	600.00	\$0.00	0.00%
52005	20-010-000	ADVERTISING	2,000.00	100.00	500.00	0.00	500.00	\$0.00	0.00%
52006	20-010-000	CITY PROMOTIONS	2,500.00	2,596.26	3,000.00	3,174.20	2,000.00	-\$1,000.00	-33.33%
52009	20-010-000	CONFERENCES/CONVENTIONS	400.00	1,932.55	400.00	4,735.58	900.00	\$500.00	125.00%
52020	20-010-000	MILEAGE & MEETINGS	2,600.00	1,499.97	3,425.00	3,115.48	3,425.00	\$0.00	0.00%
52022	20-010-000	CAR ALLOWANCE	4,800.00	4,800.00	4,800.00	4,400.00	4,800.00	\$0.00	0.00%
52034	20-010-000	BANK SERVICE CHARGES	0.00	12.00	0.00	0.00	0.00	\$0.00	0.00%
52065	20-010-000	MOBILE COMMUNICATIONS	1,050.00	482.95	1,050.00	330.72	500.00	-\$550.00	-52.38%
54000	20-010-000	OUTSIDE CONTRACTS	250.00	252.97	250.00	210.56	250.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>82,369.00</b>	<b>77,463.83</b>	<b>82,494.00</b>	<b>77,057.19</b>	<b>83,386.00</b>	<b>\$892.00</b>	<b>1.08%</b>
<b>Net Expenditures</b>			<b>82,369.00</b>	<b>77,463.83</b>	<b>82,494.00</b>	<b>77,057.19</b>	<b>83,386.00</b>	<b>\$892.00</b>	<b>1.08%</b>

**OPERATING BUDGET**

								<b>2017 vs 2018 Budget</b>	
			<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>Increase/ (Decrease)</b>	
			<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>
<b>Department: 011 COUNCILLORS</b>									
<b>Expense</b>									
51004	20-011-000	PART-TIME	193,303.00	187,130.22	193,303.00	167,977.15	199,875.00	\$6,572.00	3.40%
51020	20-011-000	EMPLOYEE BENEFITS	17,500.00	16,485.56	17,500.00	14,703.49	18,175.00	\$675.00	3.86%
52001	20-011-000	OFFICE EQUIP/SUPPLIES	400.00	145.45	400.00	269.15	400.00	\$0.00	0.00%
52005	20-011-000	ADVERTISING	500.00	503.71	500.00	320.54	500.00	\$0.00	0.00%
52008	20-011-000	BOARD MEMBER EXPENSE	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
52009	20-011-000	CONFERENCES/CONVENTIONS	19,600.00	13,874.31	19,600.00	23,926.33	19,600.00	\$0.00	0.00%
52010	20-011-000	PROFESSIONAL DEVELOPMENT	525.00	590.07	525.00	550.68	525.00	\$0.00	0.00%
52020	20-011-000	MILEAGE & MEETINGS	6,500.00	5,737.62	6,500.00	2,869.81	6,500.00	\$0.00	0.00%
52065	20-011-000	MOBILE COMMUNICATIONS	8,610.00	6,976.91	8,610.00	5,461.80	7,500.00	-\$1,110.00	-12.89%
<b>Total Expenditures</b>			<b>247,938.00</b>	<b>231,443.85</b>	<b>247,938.00</b>	<b>216,078.95</b>	<b>254,075.00</b>	<b>\$6,137.00</b>	<b>2.48%</b>
<b>Net Expenditures</b>			<b>247,938.00</b>	<b>231,443.85</b>	<b>247,938.00</b>	<b>216,078.95</b>	<b>254,075.00</b>	<b>\$6,137.00</b>	<b>2.48%</b>

## OPERATING BUDGET

			2016		2017		2018		2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)		
								\$	%	
<b>Department: 112 CHIEF ADMINISTRATIVE OFFICER</b>										
<b>Revenue</b>										
33030	20-112-000	COST SHARING	0.00	0.00	98,820.00	0.00	0.00	-98,820.00	-100.00%	
<b>Total Revenue</b>			<b>0.00</b>	<b>0.00</b>	<b>98,820.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-\$98,820.00</b>	<b>100.00%</b>	
<b>Expense</b>										
51001	20-112-000	SALARIES/WAGES	303,673.00	298,088.62	385,848.00	280,439.35	365,050.00	-\$20,798.00	-5.39%	
51002	20-112-000	OTHER SALARIES	0.00	6,293.79	0.00	-6,293.79	0.00	\$0.00	0.00%	
51004	20-112-000	PART-TIME	0.00	0.00	7,920.00	0.00	0.00	-\$7,920.00	-100.00%	
51020	20-112-000	EMPLOYEE BENEFITS	83,300.00	82,374.06	111,450.00	75,033.73	102,675.00	-\$8,775.00	-7.87%	
52001	20-112-000	OFFICE EQUIP/SUPPLIES	350.00	790.39	400.00	674.97	400.00	\$0.00	0.00%	
52002	20-112-000	POSTAGE	100.00	177.60	100.00	12.81	100.00	\$0.00	0.00%	
52003	20-112-000	OPERATING EQUIP/SUPPLIES	0.00	0.00	0.00	29.00	0.00	\$0.00	0.00%	
52005	20-112-000	ADVERTISING	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%	
52006	20-112-000	CITY PROMOTIONS	0.00	366.46	300.00	0.00	5,300.00	\$5,000.00	1666.67%	
52009	20-112-000	CONFERENCES/CONVENTIONS	2,500.00	8,759.87	4,000.00	7,822.30	5,700.00	\$1,700.00	42.50%	
52010	20-112-000	PROFESSIONAL DEVELOPMENT	700.00	41.30	700.00	401.03	7,000.00	\$6,300.00	900.00%	
52011	20-112-000	MEMBERSHIPS	1,500.00	1,771.64	1,500.00	4,998.06	1,500.00	\$0.00	0.00%	
52020	20-112-000	MILEAGE & MEETINGS	2,200.00	2,521.71	2,200.00	4,226.14	3,000.00	\$800.00	36.36%	
52022	20-112-000	CAR ALLOWANCE	6,000.00	4,580.60	4,800.00	4,400.00	4,800.00	\$0.00	0.00%	
52025	20-112-000	MISCELLANEOUS	1,500.00	651.20	1,500.00	965.98	1,500.00	\$0.00	0.00%	
52033	20-112-000	INTEREST CHARGES	0.00	12.23	0.00	0.00	0.00	\$0.00	0.00%	
52034	20-112-000	BANK SERVICE CHARGES	0.00	12.00	0.00	0.00	0.00	\$0.00	0.00%	
52047	20-112-000	CONTINGENCIES	36,300.00	36,300.56	50,000.00	42,994.74	50,000.00	\$0.00	0.00%	
52065	20-112-000	MOBILE COMMUNICATIONS	1,313.00	812.39	1,300.00	424.40	1,300.00	\$0.00	0.00%	
53000	20-112-000	OUTSIDE CONSULTING	22,000.00	8,460.95	22,000.00	10,203.03	22,000.00	\$0.00	0.00%	
54000	20-112-000	OUTSIDE CONTRACTS	300.00	252.97	300.00	210.60	300.00	\$0.00	0.00%	

**OPERATING BUDGET**

			2016	2016	2017	2017	2018	2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department: 112 CHIEF ADMINSTRATIVE OFFICER</b>									
58009	20-112-000	INTERDEPT RECOVERIES	-17,225.00	-17,225.04	-17,225.00	-15,789.62	-17,225.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>444,611.00</b>	<b>435,043.30</b>	<b>577,193.00</b>	<b>410,752.73</b>	<b>553,500.00</b>	<b>-\$23,693.00</b>	<b>-4.10%</b>
<b>Net Expenditures</b>			<b>444,611.00</b>	<b>435,043.30</b>	<b>478,373.00</b>	<b>410,752.73</b>	<b>553,500.00</b>	<b>\$75,127.00</b>	<b>15.70%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 120 CLERKS</b>									
<b>Revenue</b>									
32023	20-120-000	FEE/SC - MARRIAGE ADMIN FEE	13,000.00	12,035.65	13,000.00	13,849.80	13,000.00	\$0.00	0.00%
32029	20-120-000	FEE/SC - BURIAL PERMITS	10,000.00	8,480.00	10,000.00	10,000.00	10,000.00	\$0.00	0.00%
32031	20-120-000	FEE/SC - PHOTOCOPYING	500.00	468.40	500.00	1,380.15	1,500.00	\$1,000.00	200.00%
32032	20-120-000	FEE/SC - COMMISSIONERS	3,000.00	3,105.26	3,000.00	3,355.41	3,000.00	\$0.00	0.00%
32046	20-120-000	FEE/SC - MISCELLANEOUS	200.00	100.62	2,000.00	244.97	2,000.00	\$0.00	0.00%
34002	20-120-000	LIC - BINGO/LOTTERY	45,000.00	45,064.57	45,000.00	50,039.92	45,000.00	\$0.00	0.00%
34003	20-120-000	LIC - MARRIAGE	30,000.00	35,125.00	30,000.00	33,125.00	32,000.00	\$2,000.00	6.67%
<b>Total Revenue</b>			<b>101,700.00</b>	<b>104,379.50</b>	<b>103,500.00</b>	<b>111,995.25</b>	<b>106,500.00</b>	<b>\$3,000.00</b>	<b>2.90%</b>
<b>Expense</b>									
51001	20-120-000	SALARIES/WAGES	424,306.00	355,369.72	410,228.00	342,806.99	435,375.00	\$25,147.00	6.13%
51002	20-120-000	OTHER SALARIES	0.00	-522.33	0.00	-3,412.98	0.00	\$0.00	0.00%
51004	20-120-000	PART-TIME	0.00	18,356.79	7,920.00	44,713.13	0.00	-\$7,920.00	-100.00%
51010	20-120-000	OVERTIME	1,000.00	3,975.60	1,000.00	1,995.00	1,034.00	\$34.00	3.40%
51020	20-120-000	EMPLOYEE BENEFITS	152,700.00	137,019.01	150,350.00	137,334.92	146,250.00	-\$4,100.00	-2.73%
52001	20-120-000	OFFICE EQUIP/SUPPLIES	5,000.00	4,632.51	5,000.00	3,524.86	5,000.00	\$0.00	0.00%
52002	20-120-000	POSTAGE	2,500.00	1,485.70	2,700.00	1,335.47	2,000.00	-\$700.00	-25.93%
52006	20-120-000	CITY PROMOTIONS	0.00	0.00	7,500.00	0.00	7,500.00	\$0.00	0.00%
52009	20-120-000	CONFERENCES/CONVENTIONS	3,000.00	1,048.13	4,000.00	0.00	4,000.00	\$0.00	0.00%
52010	20-120-000	PROFESSIONAL DEVELOPMENT	3,000.00	1,767.56	3,250.00	1,786.09	3,250.00	\$0.00	0.00%
52011	20-120-000	MEMBERSHIPS	1,175.00	520.38	1,175.00	1,058.68	1,175.00	\$0.00	0.00%
52020	20-120-000	MILEAGE & MEETINGS	500.00	126.82	500.00	779.34	1,000.00	\$500.00	100.00%
52022	20-120-000	CAR ALLOWANCE	1,200.00	1,200.00	1,200.00	1,100.00	1,200.00	\$0.00	0.00%
52024	20-120-000	MEAL ALLOWANCE	100.00	32.43	100.00	16.21	100.00	\$0.00	0.00%
52025	20-120-000	MISCELLANEOUS	250.00	101.76	250.00	392.39	250.00	\$0.00	0.00%
52026	20-120-000	ELECTIONS	4,000.00	2,187.84	4,000.00	2,187.84	0.00	-\$4,000.00	-100.00%

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 120 CLERKS</b>									
52027	20-120-000	LEASES - PROPERTY	3,000.00	2,453.43	2,500.00	2,490.07	2,500.00	\$0.00	0.00%
52065	20-120-000	MOBILE COMMUNICATIONS	2,000.00	971.55	2,000.00	657.92	1,000.00	-\$1,000.00	-50.00%
54000	20-120-000	OUTSIDE CONTRACTS	1,000.00	11,581.27	1,000.00	281.03	1,000.00	\$0.00	0.00%
55000	20-120-000	MARRIAGE LIC SUPPLIES	15,000.00	14,400.00	15,000.00	14,400.00	15,000.00	\$0.00	0.00%
55001	20-120-000	DUPLICATING SUPPLIES	6,000.00	8,862.89	6,000.00	7,760.79	6,000.00	\$0.00	0.00%
55011	20-120-000	AWARDS	7,000.00	4,717.82	7,000.00	7,771.89	7,000.00	\$0.00	0.00%
55035	20-120-000	PRINTING	0.00	0.00	500.00	0.00	500.00	\$0.00	0.00%
58050	20-120-000	TRANSFER TO RESERVES	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>672,731.00</b>	<b>610,288.88</b>	<b>673,173.00</b>	<b>608,979.64</b>	<b>681,134.00</b>	<b>\$7,961.00</b>	<b>1.18%</b>
<b>Net Expenditures</b>			<b>571,031.00</b>	<b>505,909.38</b>	<b>569,673.00</b>	<b>496,984.39</b>	<b>574,634.00</b>	<b>\$4,961.00</b>	<b>0.87%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 125 COMMUNICATIONS</b>									
<b>Revenue</b>									
32020	20-125-000	OTHER MUNICIPAL GRANTS	0.00	0.00	0.00	-15.00	0.00	\$0.00	0.00%
32048	20-125-000	FEE-SC- ADVERTISING	0.00	0.00	0.00	27,816.00	20,000.00	\$20,000.00	100.00%
32080	20-125-000	FEE-SC - PROMOTIONAL ITEMS	0.00	132.71	0.00	569.04	0.00	\$0.00	0.00%
33036	20-125-000	MISCELLANEOUS	0.00	0.00	0.00	150.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>0.00</b>	<b>132.71</b>	<b>0.00</b>	<b>28,520.04</b>	<b>20,000.00</b>	<b>\$20,000.00</b>	<b>100.00%</b>
<b>Expense</b>									
51001	20-125-000	SALARIES/WAGES	58,246.00	57,336.78	58,246.00	53,067.69	60,245.00	\$1,999.00	3.43%
51004	20-125-000	PART-TIME	0.00	0.00	0.00	17,803.11	0.00	\$0.00	0.00%
51020	20-125-000	EMPLOYEE BENEFITS	21,625.00	21,367.83	21,650.00	22,126.89	22,100.00	\$450.00	2.08%
52001	20-125-000	OFFICE EQUIP/SUPPLIES	100.00	88.73	100.00	46.30	100.00	\$0.00	0.00%
52002	20-125-000	POSTAGE	0.00	7.83	0.00	13.94	0.00	\$0.00	0.00%
52005	20-125-000	ADVERTISING	52,000.00	61,708.96	52,000.00	50,763.09	52,000.00	\$0.00	0.00%
52006	20-125-000	CITY PROMOTIONS	7,500.00	656.61	0.00	1,502.31	0.00	\$0.00	0.00%
52009	20-125-000	CONFERENCES/CONVENTIONS	0.00	239.32	0.00	0.00	0.00	\$0.00	0.00%
52010	20-125-000	PROFESSIONAL DEVELOPMENT	750.00	1,015.03	750.00	412.13	750.00	\$0.00	0.00%
52020	20-125-000	MILEAGE & MEETINGS	200.00	85.00	200.00	136.63	200.00	\$0.00	0.00%
52065	20-125-000	MOBILE COMMUNICATIONS	700.00	505.19	700.00	239.26	500.00	-\$200.00	-28.57%
53057	20-125-000	SPECIAL EVENTS	2,500.00	1,875.43	2,500.00	401.31	2,500.00	\$0.00	0.00%
54000	20-125-000	OUTSIDE CONTRACTS	12,500.00	3,197.04	12,500.00	5,975.06	12,500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>156,121.00</b>	<b>148,083.75</b>	<b>148,646.00</b>	<b>152,487.72</b>	<b>150,895.00</b>	<b>\$2,249.00</b>	<b>1.51%</b>
<b>Net Expenditures</b>			<b>156,121.00</b>	<b>147,951.04</b>	<b>148,646.00</b>	<b>123,967.68</b>	<b>130,895.00</b>	<b>\$17,751.00</b>	<b>11.94%</b>



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 130 FINANCE</b>									
<b>Revenue</b>									
32034	20-130-000	FEE/SC - TAX REGISTER	35,000.00	27,750.00	35,000.00	46,400.00	35,000.00	\$0.00	0.00%
32035	20-130-000	FEE/SC - TAX/WTR CERT	22,000.00	28,385.00	22,000.00	28,970.00	25,000.00	\$3,000.00	13.64%
32046	20-130-000	FEE/SC - MISCELLANEOUS	3,000.00	5,146.68	3,000.00	4,122.64	3,000.00	\$0.00	0.00%
32047	20-130-000	FEE/SC - ACCT ADMIN	18,500.00	27,115.00	18,500.00	28,460.00	25,000.00	\$6,500.00	35.14%
32087	20-130-000	FEE/SC - ADD TO TAX ROLL	28,000.00	31,275.00	28,000.00	25,475.00	29,000.00	\$1,000.00	3.57%
32088	20-130-000	FEE/SC - TAXES VERBAL REQUEST	36,200.00	47,550.00	36,200.00	40,200.00	40,000.00	\$3,800.00	10.50%
33002	20-130-000	NSF CHARGES	10,000.00	9,170.00	10,000.00	6,840.00	10,000.00	\$0.00	0.00%
33036	20-130-000	MISCELLANEOUS	400.00	1,461.78	1,500.00	4.29	1,500.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>153,100.00</b>	<b>177,853.46</b>	<b>154,200.00</b>	<b>180,471.93</b>	<b>168,500.00</b>	<b>\$14,300.00</b>	<b>9.27%</b>
<b>Expense</b>									
51001	20-130-000	SALARIES/WAGES	985,052.00	945,900.57	990,853.00	869,993.90	953,108.00	-\$37,745.00	-3.81%
51002	20-130-000	OTHER SALARIES	0.00	10,478.64	0.00	-37,768.72	0.00	\$0.00	0.00%
51004	20-130-000	PART-TIME	0.00	30,729.54	30,322.00	79,641.99	23,164.00	-\$7,158.00	-23.61%
51010	20-130-000	OVERTIME	1,500.00	174.78	1,500.00	0.00	1,500.00	\$0.00	0.00%
51020	20-130-000	EMPLOYEE BENEFITS	321,275.00	313,671.77	333,950.00	305,137.64	318,975.00	-\$14,975.00	-4.48%
52001	20-130-000	OFFICE EQUIP/SUPPLIES	13,850.00	15,148.99	13,850.00	10,826.71	13,850.00	\$0.00	0.00%
52002	20-130-000	POSTAGE	27,617.00	18,663.48	29,450.00	18,718.10	29,450.00	\$0.00	0.00%
52006	20-130-000	CITY PROMOTIONS	0.00	0.00	0.00	0.00	2,000.00	\$2,000.00	100.00%
52009	20-130-000	CONFERENCES/CONVENTIONS	3,700.00	3,833.46	3,700.00	9,712.39	3,700.00	\$0.00	0.00%
52010	20-130-000	PROFESSIONAL DEVELOPMENT	6,120.00	5,783.57	6,120.00	3,731.85	6,800.00	\$680.00	11.11%
52011	20-130-000	MEMBERSHIPS	5,705.00	6,386.47	5,705.00	6,036.43	5,705.00	\$0.00	0.00%
52020	20-130-000	MILEAGE & MEETINGS	2,000.00	2,498.49	2,000.00	2,657.81	2,000.00	\$0.00	0.00%
52022	20-130-000	CAR ALLOWANCE	2,400.00	2,400.00	2,400.00	2,200.00	4,800.00	\$2,400.00	100.00%
52024	20-130-000	MEAL ALLOWANCE	500.00	507.79	500.00	451.08	500.00	\$0.00	0.00%

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department:</b>	<b>130</b>	<b>FINANCE</b>									
52033	20-130-000	INTEREST CHARGES	0.00	5.59	0.00	0.00	0.00	\$0.00	0.00%		
52034	20-130-000	BANK SERVICE CHARGES	11,000.00	11,545.24	11,000.00	9,483.75	12,000.00	\$1,000.00	9.09%		
52065	20-130-000	MOBILE COMMUNICATIONS	2,160.00	1,768.20	2,160.00	1,291.42	1,700.00	-\$460.00	-21.30%		
53000	20-130-000	OUTSIDE CONSULTING	0.00	249.31	0.00	0.00	0.00	\$0.00	0.00%		
54000	20-130-000	OUTSIDE CONTRACTS	4,910.00	32,257.47	35,000.00	3,945.36	35,000.00	\$0.00	0.00%		
55002	20-130-000	BILLING SUPPLIES	47,800.00	45,920.08	47,800.00	42,551.57	47,800.00	\$0.00	0.00%		
55003	20-130-000	ARMoured CAR SERVICES	9,800.00	7,744.96	9,800.00	7,745.00	9,800.00	\$0.00	0.00%		
55004	20-130-000	AUDIT FEES	44,200.00	44,200.00	44,200.00	44,200.00	36,880.00	-\$7,320.00	-16.56%		
58009	20-130-000	INTERDEPT RECOVERIES	-213,950.00	-213,949.92	-217,468.00	-199,345.52	-227,829.00	-\$10,361.00	4.76%		
<b>Total Expenditures</b>			<b>1,275,639.00</b>	<b>1,285,918.48</b>	<b>1,352,842.00</b>	<b>1,181,210.76</b>	<b>1,280,903.00</b>	<b>-\$71,939.00</b>	<b>-5.32%</b>		
<b>Net Expenditures</b>			<b>1,122,539.00</b>	<b>1,108,065.02</b>	<b>1,198,642.00</b>	<b>1,000,738.83</b>	<b>1,112,403.00</b>	<b>-\$86,239.00</b>	<b>-7.19%</b>		

## OPERATING BUDGET

			2017 vs 2018 Budget						
			2016	2016	2017	2017	2018	Increase/(Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department:</b>	<b>131</b>	<b>INFORMATION SERVICES</b>							
<b>Revenue</b>									
33036	20-131-000	MISCELLANEOUS	0.00	265.50	0.00	0.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>0.00</b>	<b>265.50</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-131-000	SALARIES/WAGES	503,179.00	503,403.06	503,179.00	465,651.41	518,124.00	\$14,945.00	2.97%
51002	20-131-000	OTHER SALARIES	0.00	5,749.56	0.00	-15,441.14	0.00	\$0.00	0.00%
51020	20-131-000	EMPLOYEE BENEFITS	170,325.00	170,125.76	170,550.00	160,099.77	174,175.00	\$3,625.00	2.13%
52001	20-131-000	OFFICE EQUIP/SUPPLIES	26,000.00	29,077.54	32,000.00	33,171.14	32,000.00	\$0.00	0.00%
52002	20-131-000	POSTAGE	50.00	3.99	50.00	30.50	50.00	\$0.00	0.00%
52009	20-131-000	CONFERENCES/CONVENTIONS	3,000.00	2,749.68	3,000.00	3,319.48	3,000.00	\$0.00	0.00%
52010	20-131-000	PROFESSIONAL DEVELOPMENT	6,000.00	2,947.65	6,000.00	4,692.20	6,000.00	\$0.00	0.00%
52011	20-131-000	MEMBERSHIPS	1,000.00	1,110.38	1,000.00	1,019.82	1,000.00	\$0.00	0.00%
52020	20-131-000	MILEAGE & MEETINGS	500.00	250.54	500.00	76.83	500.00	\$0.00	0.00%
52023	20-131-000	UNIFORMS/CLOTHING	0.00	0.00	0.00	150.00	0.00	\$0.00	0.00%
52024	20-131-000	MEAL ALLOWANCE	50.00	0.00	50.00	0.00	50.00	\$0.00	0.00%
52063	20-131-000	UTILITIES - PHONE/FAX	56,000.00	56,260.57	56,000.00	52,200.99	56,000.00	\$0.00	0.00%
52065	20-131-000	MOBILE COMMUNICATIONS	2,400.00	1,473.72	2,400.00	1,583.24	2,000.00	-\$400.00	-16.67%
52066	20-131-000	DATA LINES	19,000.00	17,234.27	19,000.00	15,975.09	19,000.00	\$0.00	0.00%
54000	20-131-000	OUTSIDE CONTRACTS	75,000.00	55,368.29	9,000.00	49,557.59	112,030.00	\$103,030.00	1144.78%
54027	20-131-000	CNTRCT - SOFTWARE SUPPORT	255,600.00	256,724.77	263,675.00	255,949.77	450,376.00	\$186,701.00	70.81%
56015	20-131-000	CAPITAL EQUIP & VEHICLES	120,000.00	109,945.53	120,000.00	90,380.06	120,000.00	\$0.00	0.00%
58009	20-131-000	INTERDEPT RECOVERIES	-52,537.00	-52,536.96	-52,537.00	-48,158.88	-54,322.00	-\$1,785.00	3.40%
<b>Total Expenditures</b>			<b>1,185,567.00</b>	<b>1,159,888.35</b>	<b>1,133,867.00</b>	<b>1,070,257.87</b>	<b>1,439,983.00</b>	<b>\$306,116.00</b>	<b>27.00%</b>
<b>Net Expenditures</b>			<b>1,185,567.00</b>	<b>1,159,622.85</b>	<b>1,133,867.00</b>	<b>1,070,257.87</b>	<b>1,439,983.00</b>	<b>\$306,116.00</b>	<b>27.00%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department: 134 TAXATION &amp; GENERAL REVENUE</b>											
<b>Revenue</b>											
31001	20-134-000	TAXES	35,198,024.00	35,198,013.46	37,483,067.00	37,483,068.80	38,945,555.00	\$1,462,488.00	3.90%		
31010	20-134-000	LOCAL IMPROVEMENTS	31.00	19.00	31.00	19.00	19.00	-\$12.00	-38.71%		
31013	20-134-000	BUS IMPROVEMENT AREAS	129,900.00	133,924.36	129,900.00	137,424.00	129,900.00	\$0.00	0.00%		
31021	20-134-000	TAXES - SUPPLEMENTAL	250,000.00	513,568.66	250,000.00	385,896.06	300,000.00	\$50,000.00	20.00%		
31030	20-134-000	PIL - GVMT SERVICES	79,000.00	82,659.37	82,700.00	82,828.40	82,700.00	\$0.00	0.00%		
31031	20-134-000	PIL - PWC & CANADA POST	20,000.00	19,224.89	19,200.00	20,941.91	21,000.00	\$1,800.00	9.38%		
31032	20-134-000	PIL - CANADA ENT. SLSA	32,500.00	33,803.45	34,000.00	35,680.72	35,600.00	\$1,600.00	4.71%		
31034	20-134-000	PIL - ONTARIO HYDRO	86,000.00	87,571.47	87,500.00	88,687.52	88,600.00	\$1,100.00	1.26%		
31035	20-134-000	PIL - REGION	230,000.00	232,037.48	232,000.00	294,306.06	294,000.00	\$62,000.00	26.72%		
31036	20-134-000	PIL - WELLAND HYDRO	46,000.00	47,627.32	47,650.00	41,105.96	41,000.00	-\$6,650.00	-13.96%		
31038	20-134-000	PIL - NIAGARA COLLEGE	205,000.00	227,054.80	227,000.00	220,598.66	227,000.00	\$0.00	0.00%		
31039	20-134-000	PIL - HOSPITAL	16,000.00	16,552.77	16,500.00	16,900.54	16,500.00	\$0.00	0.00%		
31041	20-134-000	PIL - RAILWAYS(ACREAGE)	39,500.00	39,984.68	40,000.00	40,159.76	40,000.00	\$0.00	0.00%		
32001	20-134-000	UNCONDITIONAL GRANTS ONT	4,404,600.00	4,404,600.00	4,617,800.00	4,617,800.00	4,426,000.00	-\$191,800.00	-4.15%		
32004	20-134-000	FEDERAL GRANTS	1,539,344.00	1,539,343.63	1,539,344.00	1,539,343.63	1,612,645.00	\$73,301.00	4.76%		
32005	20-134-000	ONTARIO SPECIFIC GRANTS	224,141.00	224,141.00	424,299.00	424,299.00	602,285.00	\$177,986.00	41.95%		
32015	20-134-000	OTHER GRANTS	673,897.00	665,741.00	673,897.00	165,756.00	673,897.00	\$0.00	0.00%		
32030	20-134-000	FEE/SC - LTR COMPLIANCE	10,000.00	12,870.00	10,000.00	16,895.00	11,000.00	\$1,000.00	10.00%		
32048	20-134-000	FEE/SC - ADVERTISING	0.00	7,930.00	0.00	640.00	0.00	\$0.00	0.00%		
32077	20-134-000	DISCOUNTS	0.00	1,152.46	0.00	874.87	500.00	\$500.00	0.00%		
33005	20-134-000	PEN/INTEREST ON TAXES	1,400,000.00	1,625,048.68	1,400,000.00	1,048,557.34	1,200,000.00	-\$200,000.00	-14.29%		
33006	20-134-000	INTEREST INCOME	3,000.00	8,821.70	3,000.00	-5,592.81	10,000.00	\$7,000.00	233.33%		
33008	20-134-000	PROVINCIAL OFFENCES ACT	70,300.00	44,313.26	70,300.00	43,677.76	65,000.00	-\$5,300.00	-7.54%		
33009	20-134-000	SUBSIDIARY INVESTMENT	843,750.00	843,747.00	843,750.00	773,434.75	843,750.00	\$0.00	0.00%		

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department:</b>	<b>134</b>	<b>TAXATION &amp; GENERAL REVENUE</b>							
33010	20-134-000	INVESTMENT INCOME	40,000.00	34,121.65	40,000.00	160,024.08	280,000.00	\$240,000.00	600.00%
33012	20-134-000	DIVIDEND INCOME	500,000.00	500,000.00	500,000.00	500,000.00	500,000.00	\$0.00	0.00%
33036	20-134-000	MISCELLANEOUS	27,000.00	60,856.53	27,000.00	108,660.60	77,000.00	\$50,000.00	185.19%
33038	20-134-000	PREMIUM REFUNDS	0.00	295,131.16	0.00	0.00	0.00	\$0.00	0.00%
33040	20-134-000	RENTS & LEASES	18,000.00	16,703.19	16,000.00	14,171.80	34,200.00	\$18,200.00	113.75%
35051	20-134-000	RES FUND - SICK LEAVE	50,000.00	50,000.00	50,000.00	0.00	50,000.00	\$0.00	0.00%
35069	20-134-000	EMPLOYEE BENEFITS	0.00	0.00	0.00	0.00	39,321.00	\$39,321.00	100.00%
35072	20-134-000	RES FUND - OPTG SURPLUS	250,000.00	250,000.00	0.00	0.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>46,385,987.00</b>	<b>47,216,562.97</b>	<b>48,864,938.00</b>	<b>48,256,159.41</b>	<b>50,647,472.00</b>	<b>\$1,782,534.00</b>	<b>3.65%</b>
<b>Net Revenue</b>			<b>46,385,987.00</b>	<b>47,216,562.97</b>	<b>48,864,938.00</b>	<b>48,256,159.41</b>	<b>50,647,472.00</b>	<b>\$1,782,534.00</b>	<b>3.65%</b>

## OPERATING BUDGET

			2016	2016	2017	2017	2018	2016 vs 2017 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>135</b>	<b>GENERAL EXPENDITURES</b>							
<b>Expense</b>									
51010	20-135-000	OVERTIME	0.00	-510.10	0.00	0.00	0.00	\$0.00	0.00%
51020	20-135-000	EMPLOYEE BENEFITS	242,650.00	252,863.27	217,275.00	246,062.84	218,200.00	\$925.00	0.43%
52006	20-135-000	CITY PROMOTIONS	30,000.00	21,429.51	30,000.00	28,575.95	30,000.00	\$0.00	0.00%
52011	20-135-000	MEMBERSHIPS	16,725.00	11,412.23	16,725.00	11,522.53	15,825.00	-\$900.00	-5.38%
52012	20-135-000	UNCOLLECTIBLE ACCOUNTS	10,000.00	19,135.88	10,000.00	-127.43	10,000.00	\$0.00	0.00%
52025	20-135-000	MISCELLANEOUS	0.00	12,059.11	0.00	33,473.66	0.00	\$0.00	0.00%
52031	20-135-000	PENSIONERS RET ALLOWANCE	225.00	212.56	225.00	212.56	225.00	\$0.00	0.00%
52033	20-135-000	INTEREST CHARGES	6,000.00	16,550.66	6,000.00	459.72	0.00	-\$6,000.00	-100.00%
52034	20-135-000	BANK SERVICE CHARGES	12,000.00	8,320.41	12,000.00	6,430.33	12,000.00	\$0.00	0.00%
52035	20-135-000	TAX REGISTRATION	10,000.00	6,925.84	10,000.00	12,442.78	7,000.00	-\$3,000.00	-30.00%
52037	20-135-000	SICK LEAVE PAYOUTS	100,000.00	77,734.50	100,000.00	26,310.73	50,000.00	-\$50,000.00	-50.00%
52042	20-135-000	TAXES - CITY OWNED PROP	2,300.00	2,296.49	2,300.00	1,330.41	2,300.00	\$0.00	0.00%
52043	20-135-000	TAX W/O - CURRENT	575,000.00	719,502.78	687,045.00	271,538.13	717,220.00	\$30,175.00	4.39%
52044	20-135-000	TAX W/O - PRIOR YEARS	880,000.00	1,959,877.60	880,000.00	1,428,124.80	880,000.00	\$0.00	0.00%
52045	20-135-000	TAX W/O - PEN/INTEREST	96,000.00	23,688.25	96,000.00	410,599.07	96,000.00	\$0.00	0.00%
52046	20-135-000	TAX W/O - RECOVERIES	-1,033,000.00	-1,779,749.01	-1,033,000.00	-1,430,709.28	-1,033,000.00	\$0.00	0.00%
52047	20-135-000	CONTINGENCIES	529,330.00	529,330.71	1,058,911.00	792,640.54	1,394,862.00	\$335,951.00	31.73%
52051	20-135-000	B.I.A. AREAS	129,900.00	133,924.00	129,900.00	137,424.00	129,900.00	\$0.00	0.00%
52057	20-135-000	ADMINISTRATION FEES	0.00	1,357.25	0.00	3,358.09	0.00	\$0.00	0.00%
52028	20-135-000	TITLE SEARCH/LAND FEES	0.00	0.00	0.00	389.92	0.00	\$0.00	0.00%
52070	20-135-000	INS - FIRE	103,800.00	116,620.11	105,876.00	132,965.38	146,000.00	\$40,124.00	37.90%
52073	20-135-000	INS - LIABILITY	335,993.00	348,213.83	342,713.00	354,653.64	390,000.00	\$47,287.00	13.80%
52074	20-135-000	INS - DEDUCTIBLE	265,000.00	422,459.86	315,000.00	212,405.63	315,000.00	\$0.00	0.00%
53000	20-135-000	OUTSIDE CONSULTING	0.00	3,327.55	40,000.00	30,000.00	40,000.00	\$0.00	0.00%

## OPERATING BUDGET

			2016	2016	2017	2017	2018	2016 vs 2017 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>135</b>	<b>GENERAL EXPENDITURES</b>							
53057	20-135-000	SPECIAL EVENTS	0.00	393.24	0.00	0.00	0.00	\$0.00	0.00%
54017	20-135-000	CNTRCT-GARBAGE COLLECTION	5,000.00	0.00	5,000.00	0.00	0.00	-\$5,000.00	-100.00%
54026	20-135-000	SALES COMMISSIONS	0.00	1,465.35	0.00	0.00	0.00	\$0.00	0.00%
54052	20-135-000	TRSF TO MEDICAL RECRUIT PRGM	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	\$0.00	0.00%
58020	20-135-000	TRANSFER TO CAPITAL	3,076,791.00	3,076,791.00	3,628,929.00	3,628,929.00	3,956,915.00	\$327,986.00	9.04%
58051	20-135-000	TRANSFER TO RESERVE FUND	2,433,241.00	2,720,215.79	2,433,241.00	1,925,099.63	2,506,541.00	\$73,300.00	3.01%
58088	20-135-000	IO - INTEREST	309,290.00	212,545.16	231,884.00	211,717.57	209,095.00	-\$22,789.00	-9.83%
58089	20-135-000	IO - PRINCIPAL	643,871.00	487,431.32	657,431.00	546,596.07	609,179.00	-\$48,252.00	-7.34%
58090	20-135-000	DEBT CHGS - INTEREST	808,430.00	808,430.28	785,758.00	709,483.00	722,492.00	-\$63,266.00	-8.05%
58091	20-135-000	DEBT CHGS - PRINCIPAL	3,120,956.00	3,120,956.00	3,673,762.00	3,438,420.86	3,755,679.00	\$81,917.00	2.23%
58092	20-135-000	OTHER DEBT INTEREST	0.00	26,710.92	0.00	-289,280.54	0.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>12,734,502.00</b>	<b>13,386,922.35</b>	<b>14,467,975.00</b>	<b>12,906,049.59</b>	<b>15,206,433.00</b>	<b>\$738,458.00</b>	<b>5.10%</b>
<b>Net Expenditures</b>			<b>12,734,502.00</b>	<b>13,386,922.35</b>	<b>14,467,975.00</b>	<b>12,906,049.59</b>	<b>15,206,433.00</b>	<b>\$738,458.00</b>	<b>5.10%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 139 GRANTS</b>									
<b>Expense</b>									
53059	20-139-000	ROSE FESTIVAL	39,479.00	39,479.00	39,479.00	39,479.00	0.00	-\$39,479.00	-100.00%
53063	20-139-000	NIAGARA FOOD FESTIVAL	24,651.00	24,641.00	0.00	0.00	0.00	\$0.00	0.00%
54053	20-139-000	AIRPORT	46,448.00	46,448.00	90,035.00	90,035.00	41,820.00	-\$48,215.00	-53.55%
54055	20-139-000	WELLAND PUBLIC LIBRARY	1,931,077.00	1,931,077.00	2,081,017.00	1,890,098.88	2,131,017.00	\$50,000.00	2.40%
54056	20-139-000	PERMISSIVE GRANTS	152,277.00	152,277.00	176,928.00	175,465.00	276,142.00	\$99,214.00	56.08%
54057	20-139-000	WAIVING OF FEES	46,500.00	34,820.05	46,500.00	23,595.46	0.00	-\$46,500.00	-100.00%
54061	20-139-000	WEL HISTORICAL MUSEUM	221,530.00	221,530.00	230,524.00	230,524.00	225,834.00	-\$4,690.00	-2.03%
54062	20-139-000	NIAGARA COLLEGE	0.00	0.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%
54064	20-139-000	WEL CTY GEN HOSPITAL	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	\$0.00	0.00%
54068	20-139-000	HERITAGE WELLAND (L.A.C.A.C.)	13,235.00	13,235.00	13,235.00	13,235.00	0.00	-\$13,235.00	-100.00%
<b>Total Expenditures</b>			<b>2,500,197.00</b>	<b>2,488,507.05</b>	<b>2,752,718.00</b>	<b>2,537,432.34</b>	<b>2,749,813.00</b>	<b>-\$2,905.00</b>	<b>-0.11%</b>
<b>Net Expenditures</b>			<b>2,500,197.00</b>	<b>2,488,507.05</b>	<b>2,752,718.00</b>	<b>2,537,432.34</b>	<b>2,749,813.00</b>	<b>-\$2,905.00</b>	<b>-0.11%</b>



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 140 LEGAL</b>									
<b>Revenue</b>									
32036	20-140-000	FEE/SC - LEGAL FEES	0.00	995.58	0.00	1,598.90	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>0.00</b>	<b>995.58</b>	<b>0.00</b>	<b>1,598.90</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-140-000	SALARIES/WAGES	70,308.00	70,576.00	70,308.00	65,311.20	162,698.00	\$92,390.00	131.41%
51020	20-140-000	EMPLOYEE BENEFITS	23,400.00	23,476.57	23,475.00	22,061.73	29,050.00	\$5,575.00	23.75%
52001	20-140-000	OFFICE EQUIP/SUPPLIES	600.00	813.74	600.00	706.22	600.00	\$0.00	0.00%
52002	20-140-000	POSTAGE	300.00	178.69	300.00	221.90	300.00	\$0.00	0.00%
52009	20-140-000	CONFERENCES/CONVENTIONS	500.00	0.00	500.00	151.62	500.00	\$0.00	0.00%
52010	20-140-000	PROFESSIONAL DEVELOPMENT	1,000.00	412.77	1,000.00	104.25	1,000.00	\$0.00	0.00%
52011	20-140-000	MEMBERSHIPS	375.00	282.17	375.00	381.17	375.00	\$0.00	0.00%
52020	20-140-000	MILEAGE & MEETINGS	200.00	72.81	200.00	24.31	200.00	\$0.00	0.00%
52028	20-140-000	COMMITTEE MEMBER FEES	0.00	5.09	0.00	20.36	0.00	\$0.00	0.00%
52058	20-140-000	TITLE SEARCH/LAND FEES	5,000.00	4,253.92	5,000.00	4,685.97	5,000.00	\$0.00	0.00%
54000	20-140-000	OUTSIDE CONTRACTS	300.00	337.58	300.00	1,145.92	300.00	\$0.00	0.00%
55021	20-140-000	LEGAL - RETAINER	80,000.00	94,356.70	80,000.00	50,242.99	0.00	-\$80,000.00	-100.00%
55022	20-140-000	OUTSIDE LEGAL COSTS	90,000.00	161,738.45	90,000.00	97,786.41	60,000.00	-\$30,000.00	-33.33%
<b>Total Expenditures</b>			<b>271,983.00</b>	<b>356,504.49</b>	<b>272,058.00</b>	<b>242,844.05</b>	<b>260,023.00</b>	<b>-\$12,035.00</b>	<b>-4.42%</b>
<b>Net Expenditures</b>			<b>271,983.00</b>	<b>355,508.91</b>	<b>272,058.00</b>	<b>241,245.15</b>	<b>260,023.00</b>	<b>-\$12,035.00</b>	<b>-4.42%</b>

**OPERATING BUDGET**

					2017 vs 2018 Budget	
2016	2016	2017	2017	2018	Increase/ (Decrease)	
Budget	Actual	Budget	Actual	Budget	\$	%

<b>Department:</b>	<b>150</b>	<b>HUMAN RESOURCES</b>
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Expense			2016	2016	2017	2017	2018	2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	\$	%
51001	20-150-000	SALARIES/WAGES	483,171.00	470,485.35	480,476.00	484,117.14	582,045.00	\$101,569.00	21.14%
51002	20-150-000	OTHER SALARIES	0.00	-3,136.67	0.00	-8,479.95	0.00	\$0.00	0.00%
51004	20-150-000	PART-TIME	0.00	0.00	7,920.00	17,111.28	100,656.00	\$92,736.00	1170.91%
51010	20-150-000	OVERTIME	0.00	3,119.77	0.00	0.00	0.00	\$0.00	0.00%
51020	20-150-000	EMPLOYEE BENEFITS	147,900.00	136,474.68	149,825.00	151,370.98	192,460.00	\$42,635.00	28.46%
51023	20-150-000	SELF INSURED EMP BENEFITS	3,000.00	2,909.00	3,000.00	2,148.94	3,000.00	\$0.00	0.00%
51024	20-150-000	EAP ASSISTANCE PRGM	15,000.00	13,643.52	15,000.00	15,353.84	15,000.00	\$0.00	0.00%
52001	20-150-000	OFFICE EQUIP/SUPPLIES	3,775.00	2,482.34	3,775.00	1,321.51	3,775.00	\$0.00	0.00%
52002	20-150-000	POSTAGE	800.00	927.56	800.00	1,171.88	800.00	\$0.00	0.00%
52005	20-150-000	ADVERTISING	26,605.00	20,432.47	26,605.00	35,811.50	26,605.00	\$0.00	0.00%
52006	20-150-000	CITY PROMOTIONS	10,300.00	10,727.36	10,300.00	7,082.21	10,300.00	\$0.00	0.00%
52009	20-150-000	CONFERENCES/CONVENTIONS	2,600.00	1,545.20	2,600.00	2,130.87	2,600.00	\$0.00	0.00%
52010	20-150-000	PROFESSIONAL DEVELOPMENT	6,000.00	6,999.84	6,000.00	10,494.98	7,500.00	\$1,500.00	25.00%
52011	20-150-000	MEMBERSHIPS	1,535.00	925.00	1,535.00	1,278.11	1,383.00	-\$152.00	-9.90%
52014	20-150-000	CORPORATE TRAINING	10,000.00	13,069.26	10,000.00	0.00	10,000.00	\$0.00	0.00%
52020	20-150-000	MILEAGE & MEETINGS	3,000.00	981.59	3,000.00	1,413.81	3,000.00	\$0.00	0.00%
52022	20-150-000	CAR ALLOWANCE	2,400.00	2,400.00	2,400.00	2,200.00	2,400.00	\$0.00	0.00%
52023	20-150-000	UNIFORMS/CLOTHING	0.00	130.00	0.00	0.00	0.00	\$0.00	0.00%
52024	20-150-000	MEAL ALLOWANCE	0.00	24.31	0.00	26.10	0.00	\$0.00	0.00%
52025	20-150-000	MISCELLANEOUS	1,800.00	49.99	1,800.00	327.16	1,800.00	\$0.00	0.00%
52034	20-150-000	BANK SERVICE CHARGES	0.00	12.00	0.00	0.00	0.00	\$0.00	0.00%
52065	20-150-000	MOBILE COMMUNICATIONS	2,500.00	2,498.61	2,500.00	1,642.45	2,500.00	\$0.00	0.00%
53000	20-150-000	OUTSIDE CONSULTING	20,000.00	17,552.55	20,000.00	21,501.75	24,000.00	\$4,000.00	20.00%
54000	20-150-000	OUTSIDE CONTRACTS	300.00	252.97	300.00	-351.44	300.00	\$0.00	0.00%
55022	20-150-000	OUTSIDE LEGAL COSTS	90,000.00	124,574.52	90,000.00	92,179.04	90,000.00	\$0.00	0.00%

## OPERATING BUDGET

			2016	2016	2017	2017	2018	2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>150</b>	<b>HUMAN RESOURCES</b>							
55030	20-150-000	UNION NEGOTIATIONS	6,000.00	451.37	6,000.00	5,258.01	6,000.00	\$0.00	0.00%
55035	20-150-000	PRINTING	1,500.00	266.19	1,500.00	0.00	1,500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>838,186.00</b>	<b>829,798.78</b>	<b>845,336.00</b>	<b>845,110.17</b>	<b>1,087,624.00</b>	<b>\$242,288.00</b>	<b>28.66%</b>
<b>Net Expenditures</b>			<b>838,186.00</b>	<b>829,798.78</b>	<b>845,336.00</b>	<b>845,110.17</b>	<b>1,087,624.00</b>	<b>\$242,288.00</b>	<b>28.66%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 210 FIRE</b>									
<b>Revenue</b>									
32037	20-210-000	FEE/SC - INSPECTION FEES	10,000.00	21,115.17	10,000.00	36,095.72	20,000.00	\$10,000.00	100.00%
32046	20-210-000	FEE/SC - MISCELLANEOUS	20,000.00	31,923.35	21,000.00	31,472.37	27,500.00	\$6,500.00	30.95%
32071	20-210-000	FEE/SC - SMOKE ALARMS	425.00	930.40	500.00	1,507.91	1,000.00	\$500.00	100.00%
32085	20-210-000	FEE/SC - FIREWORKS	500.00	1,240.00	500.00	1,670.90	1,000.00	\$500.00	100.00%
33020	20-210-000	SALE OF EQUIPMENT	0.00	0.00	0.00	3,421.00	0.00	\$0.00	0.00%
33036	20-210-000	MISCELLANEOUS	125.00	600.00	100.00	100.00	0.00	-\$100.00	-100.00%
<b>Total Revenue</b>			<b>31,050.00</b>	<b>55,808.92</b>	<b>32,100.00</b>	<b>74,267.90</b>	<b>49,500.00</b>	<b>\$17,400.00</b>	<b>54.21%</b>
<b>Expense</b>									
51001	20-210-000	SALARIES/WAGES	5,602,738.00	5,552,658.40	5,668,101.00	5,096,247.55	5,747,966.00	\$79,865.00	1.41%
51002	20-210-000	OTHER SALARIES	0.00	-7,783.82	0.00	-6,522.00	0.00	\$0.00	0.00%
51004	20-210-000	PART-TIME	0.00	9,712.56	7,920.00	5,856.02	0.00	-\$7,920.00	-100.00%
51010	20-210-000	OVERTIME	165,000.00	76,519.88	125,000.00	121,945.90	125,000.00	\$0.00	0.00%
51013	20-210-000	WSIB	0.00	-20,915.93	0.00	-26,193.93	0.00	\$0.00	0.00%
51020	20-210-000	EMPLOYEE BENEFITS	1,615,400.00	1,600,038.49	1,585,200.00	1,500,055.68	1,614,825.00	\$29,625.00	1.87%
52001	20-210-000	OFFICE EQUIP/SUPPLIES	10,000.00	8,895.90	10,000.00	11,417.04	10,000.00	\$0.00	0.00%
52002	20-210-000	POSTAGE	900.00	782.34	900.00	993.94	900.00	\$0.00	0.00%
52003	20-210-000	OPERATING EQUIP/SUPPLIES	100,000.00	104,970.10	110,000.00	97,191.74	110,000.00	\$0.00	0.00%
52006	20-210-000	CITY PROMOTIONS	10,500.00	5,506.29	10,500.00	10,937.91	10,500.00	\$0.00	0.00%
52009	20-210-000	CONFERENCES/CONVENTIONS	4,000.00	3,901.72	4,000.00	3,619.74	4,000.00	\$0.00	0.00%
52010	20-210-000	PROFESSIONAL DEVELOPMENT	35,000.00	30,004.71	35,000.00	36,407.10	35,000.00	\$0.00	0.00%
52011	20-210-000	MEMBERSHIPS	2,900.00	3,142.97	2,900.00	3,006.78	2,900.00	\$0.00	0.00%
52020	20-210-000	MILEAGE & MEETINGS	2,000.00	1,138.76	2,000.00	695.90	2,000.00	\$0.00	0.00%
52023	20-210-000	UNIFORMS/CLOTHING	40,000.00	44,290.47	40,000.00	25,035.90	57,000.00	\$17,000.00	42.50%
52025	20-210-000	MISCELLANEOUS	2,000.00	1,915.74	2,000.00	1,592.82	2,000.00	\$0.00	0.00%

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department:</b>	<b>210</b>	<b>FIRE</b>									
52034	20-210-000	BANK SERVICE CHARGES	0.00	41.00	0.00	0.00	0.00	\$0.00	0.00%		
52058	20-210-000	TITLE SEARCH/LAND FEES	0.00	134.21	0.00	505.07	0.00	\$0.00	0.00%		
52065	20-210-000	MOBILE COMMUNICATIONS	15,000.00	13,456.98	15,000.00	13,950.14	15,000.00	\$0.00	0.00%		
54000	20-210-000	OUTSIDE CONTRACTS	175,000.00	151,177.28	185,000.00	174,503.76	198,000.00	\$13,000.00	7.03%		
55011	20-210-000	AWARDS	1,500.00	0.00	1,500.00	244.56	1,500.00	\$0.00	0.00%		
55022	20-210-000	OUTSIDE LEGAL COSTS	900.00	842.88	1,500.00	757.95	1,500.00	\$0.00	0.00%		
55036	20-210-000	VOLUNTEERS	220,000.00	219,196.00	220,000.00	126,059.30	230,000.00	\$10,000.00	4.55%		
56015	20-210-000	CAPITAL EQUIP & VEHICLES	120,000.00	115,042.22	120,000.00	97,284.16	120,000.00	\$0.00	0.00%		
58051	20-210-000	TRANSFER TO RESERVE FUND	350,000.00	350,000.00	350,000.00	350,000.00	350,000.00	\$0.00	0.00%		
<b>Total Expenditures</b>			<b>8,472,838.00</b>	<b>8,264,669.15</b>	<b>8,496,521.00</b>	<b>7,645,593.03</b>	<b>8,638,091.00</b>	<b>\$141,570.00</b>	<b>1.67%</b>		
<b>Net Expenditures</b>			<b>8,441,788.00</b>	<b>8,208,860.23</b>	<b>8,464,421.00</b>	<b>7,571,325.13</b>	<b>8,588,591.00</b>	<b>\$124,170.00</b>	<b>1.47%</b>		

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 305 ENGINEERING - SURVEY</b>									
<b>Revenue</b>									
32081	20-305-000	FEE/SC - ENG REVIEW/INSPECTION	25,484.00	21,061.75	25,484.00	39,228.20	25,484.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>25,484.00</b>	<b>21,061.75</b>	<b>25,484.00</b>	<b>39,228.20</b>	<b>25,484.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-305-000	SALARIES/WAGES	552,187.00	447,954.78	555,472.00	83,449.64	572,156.00	\$16,684.00	3.00%
51002	20-305-000	OTHER SALARIES	0.00	-1,230.59	0.00	-8,501.36	0.00	\$0.00	0.00%
51004	20-305-000	PART-TIME	22,153.00	75,878.94	22,153.00	3,837.63	0.00	-\$22,153.00	-100.00%
51010	20-305-000	OVERTIME	54,980.00	59,466.55	54,980.00	3,142.58	56,849.00	\$1,869.00	3.40%
51020	20-305-000	EMPLOYEE BENEFITS	184,525.00	161,277.36	185,025.00	111,434.69	187,000.00	\$1,975.00	1.07%
52001	20-305-000	OFFICE EQUIP/SUPPLIES	1,500.00	1,490.83	1,500.00	3,208.41	0.00	-\$1,500.00	-100.00%
52003	20-305-000	OPERATING EQUIP/SUPPLIES	6,000.00	5,568.86	6,000.00	5,017.74	0.00	-\$6,000.00	-100.00%
52004	20-305-000	EQUIPMENT RENTALS	2,000.00	707.23	0.00	0.00	0.00	\$0.00	0.00%
52009	20-305-000	CONFERENCES/CONVENTIONS	3,500.00	728.27	3,500.00	2,077.42	0.00	-\$3,500.00	-100.00%
52010	20-305-000	PROFESSIONAL DEVELOPMENT	6,000.00	6,810.43	6,000.00	2,734.89	0.00	-\$6,000.00	-100.00%
52011	20-305-000	MEMBERSHIPS	1,800.00	1,628.45	1,800.00	1,955.28	0.00	-\$1,800.00	-100.00%
52020	20-305-000	MILEAGE & MEETINGS	1,000.00	0.00	1,000.00	0.00	0.00	-\$1,000.00	-100.00%
52023	20-305-000	UNIFORMS/CLOTHING	2,500.00	1,999.84	2,500.00	2,806.76	0.00	-\$2,500.00	-100.00%
52024	20-305-000	MEAL ALLOWANCE	1,000.00	1,801.75	1,000.00	1,622.43	0.00	-\$1,000.00	-100.00%
52065	20-305-000	MOBILE COMMUNICATIONS	5,250.00	4,107.02	5,250.00	2,964.93	0.00	-\$5,250.00	-100.00%
58025	20-305-000	TRANSFER FROM CAPITAL	-780,000.00	-601,042.58	-802,000.00	0.00	-500,000.00	\$302,000.00	-37.66%
<b>Total Expenditures</b>			<b>64,395.00</b>	<b>167,147.14</b>	<b>44,180.00</b>	<b>215,751.04</b>	<b>316,005.00</b>	<b>\$271,825.00</b>	<b>615.27%</b>
<b>Net Expenditures</b>			<b>38,911.00</b>	<b>146,085.39</b>	<b>18,696.00</b>	<b>176,522.84</b>	<b>290,521.00</b>	<b>\$271,825.00</b>	<b>1453.92%</b>

**OPERATING BUDGET**

**2017 Budget vs 2018 Budget**

			<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>2017 Budget vs 2018 Budget</b>	
			<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Increase/ (Decrease)</b>	
								<b>\$</b>	<b>%</b>
<b>Department:</b>	<b>310</b>	<b>ENGINEERING - ADMINISTRATION</b>							
<b>Revenue</b>									
32005	20-310-000	ONTARIO SPECIFIC GRANTS	5,000.00	1,806.24	3,000.00	1,395.39	3,000.00	\$0.00	0.00%
32037	20-310-000	FEE/SC - INSPECTION FEES	68,000.00	68,585.91	68,000.00	0.00	68,000.00	\$0.00	0.00%
32038	20-310-000	FEE/SC - TENDER FEES	3,000.00	4,550.00	3,000.00	2,050.00	3,000.00	\$0.00	0.00%
32039	20-310-000	FEE/SC - EXTERNAL SERVICES	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
32081	20-310-000	FEE/SC - ENG REVIEW/INSPECTION	2,000.00	200.00	2,000.00	200.00	2,000.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>79,000.00</b>	<b>75,142.15</b>	<b>77,000.00</b>	<b>3,645.39</b>	<b>77,000.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-310-000	SALARIES/WAGES	1,228,348.00	1,170,850.13	1,241,487.00	1,126,645.18	1,192,577.00	-\$48,910.00	-3.94%
51002	20-310-000	OTHER SALARIES	0.00	-3,548.53	0.00	-27,467.87	0.00	\$0.00	0.00%
51004	20-310-000	PART-TIME	10,869.00	19,684.51	18,789.00	9,611.74	0.00	-\$18,789.00	-100.00%
51010	20-310-000	OVERTIME	2,249.00	8,045.26	2,249.00	8,206.00	2,325.00	\$76.00	3.38%
51020	20-310-000	EMPLOYEE BENEFITS	394,075.00	377,087.25	397,700.00	357,040.99	376,900.00	-\$20,800.00	-5.23%
52001	20-310-000	OFFICE EQUIP/SUPPLIES	5,000.00	3,220.72	5,000.00	1,421.98	6,500.00	\$1,500.00	30.00%
52002	20-310-000	POSTAGE	3,500.00	1,389.99	3,500.00	1,194.43	3,500.00	\$0.00	0.00%
52003	20-310-000	OPERATING EQUIP/SUPPLIES	525.00	347.56	525.00	203.52	6,525.00	\$6,000.00	1142.86%
52006	20-310-000	CITY PROMOTIONS	500.00	171.75	500.00	240.00	500.00	\$0.00	0.00%
52009	20-310-000	CONFERENCES/CONVENTIONS	5,000.00	6,098.41	5,000.00	5,819.18	8,500.00	\$3,500.00	70.00%
52010	20-310-000	PROFESSIONAL DEVELOPMENT	10,000.00	10,261.73	10,000.00	3,560.91	16,000.00	\$6,000.00	60.00%
52011	20-310-000	MEMBERSHIPS	6,000.00	7,281.93	6,000.00	7,309.42	7,800.00	\$1,800.00	30.00%
52020	20-310-000	MILEAGE & MEETINGS	3,000.00	3,103.69	3,000.00	3,406.76	4,000.00	\$1,000.00	33.33%
52022	20-310-000	CAR ALLOWANCE	3,600.00	3,600.00	3,600.00	3,600.00	3,600.00	\$0.00	0.00%
52023	20-310-000	UNIFORMS/CLOTHING	500.00	130.00	500.00	689.17	3,000.00	\$2,500.00	500.00%
52024	20-310-000	MEAL ALLOWANCE	300.00	360.19	300.00	410.61	1,300.00	\$1,000.00	333.33%
52034	20-310-000	BANK SERVICE CHARGES	0.00	12.00	0.00	0.00	0.00	\$0.00	0.00%
52065	20-310-000	MOBILE COMMUNICATIONS	6,300.00	3,091.08	6,300.00	2,129.69	9,000.00	\$2,700.00	42.86%
53000	20-310-000	OUTSIDE CONSULTING	18,000.00	27,098.42	18,000.00	22,058.23	30,000.00	\$12,000.00	66.67%

## OPERATING BUDGET

			2017 Budget vs 2018 Budget								
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department:</b>	<b>310</b>	<b>ENGINEERING - ADMINISTRATION</b>									
54000	20-310-000	OUTSIDE CONTRACTS	3,000.00	1,344.23	3,000.00	1,118.35	3,000.00	\$0.00	0.00%		
54033	20-310-000	CNTRCT - SWR CCTV	100,000.00	60,888.18	100,000.00	67,861.81	100,000.00	\$0.00	0.00%		
56015	20-310-000	CAPITAL EQUIP & VEHICLES	600.00	0.00	600.00	0.00	600.00	\$0.00	0.00%		
58009	20-310-000	INTERDEPT RECOVERIES	-810,035.00	-778,974.74	-859,828.00	-797,530.08	-845,717.00	\$14,111.00	-1.64%		
<b>Total Expenditures</b>			<b>991,331.00</b>	<b>921,543.76</b>	<b>966,222.00</b>	<b>797,530.02</b>	<b>929,910.00</b>	<b>-\$36,312.00</b>	<b>-3.76%</b>		
<b>Net Expenditures</b>			<b>912,331.00</b>	<b>846,401.61</b>	<b>889,222.00</b>	<b>793,884.63</b>	<b>852,910.00</b>	<b>-\$36,312.00</b>	<b>-4.08%</b>		



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 315 STREET LIGHTING</b>									
<b>Expense</b>									
51001	20-315-000	SALARIES/WAGES	30,612.00	118.17	31,009.00	0.00	0.00	-\$31,009.00	-100.00%
51020	20-315-000	EMPLOYEE BENEFITS	10,125.00	13.65	10,150.00	0.00	0.00	-\$10,150.00	-100.00%
52003	20-315-000	OPERATING EQUIP/SUPPLIES	1,000.00	0.00	1,000.00	1,007.28	1,000.00	\$0.00	0.00%
52009	20-315-000	CONFERENCES/CONVENTIONS	2,500.00	825.28	2,500.00	2,141.10	2,500.00	\$0.00	0.00%
52020	20-315-000	MILEAGE & MEETINGS	500.00	171.17	500.00	464.28	500.00	\$0.00	0.00%
52061	20-315-000	UTILITIES - HYDRO	397,961.00	461,520.34	390,000.00	302,191.88	310,000.00	-\$80,000.00	-20.51%
54000	20-315-000	OUTSIDE CONTRACTS	105,000.00	131,538.33	105,000.00	126,060.08	105,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>547,698.00</b>	<b>594,186.94</b>	<b>540,159.00</b>	<b>431,864.62</b>	<b>419,000.00</b>	<b>-\$121,159.00</b>	<b>-22.43%</b>
<b>Net Expenditures</b>			<b>547,698.00</b>	<b>594,186.94</b>	<b>540,159.00</b>	<b>431,864.62</b>	<b>419,000.00</b>	<b>-\$121,159.00</b>	<b>-22.43%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 316 SIDEWALKS</b>									
<b>Expense</b>									
51001	20-316-000	SALARIES/WAGES	41,633.00	18,833.97	42,173.00	18,280.11	21,225.00	-\$20,948.00	-49.67%
51004	20-316-000	PART-TIME	19,837.00	37,390.69	19,808.00	38,481.60	20,930.00	\$1,122.00	5.66%
51020	20-316-000	EMPLOYEE BENEFITS	20,225.00	6,599.23	20,275.00	6,498.59	8,375.00	-\$11,900.00	-58.69%
52003	20-316-000	OPERATING EQUIP/SUPPLIES	7,000.00	224.19	3,500.00	3,869.07	3,500.00	\$0.00	0.00%
54000	20-316-000	OUTSIDE CONTRACTS	12,500.00	0.00	12,500.00	1,272.00	12,500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>101,195.00</b>	<b>63,048.08</b>	<b>98,256.00</b>	<b>68,401.37</b>	<b>66,530.00</b>	<b>-\$31,726.00</b>	<b>-32.29%</b>
<b>Net Expenditures</b>			<b>101,195.00</b>	<b>63,048.08</b>	<b>98,256.00</b>	<b>68,401.37</b>	<b>66,530.00</b>	<b>-\$31,726.00</b>	<b>-32.29%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department:</b>	<b>320</b>	<b>ROADWAYS</b>									
<b>Revenue</b>											
32036	20-320-000	FEE/SC - LEGAL FEES	0.00	21134.29	0.00	0.00	0.00	\$0.00	0.00%		
32039	20-320-000	FEE/SC - EXTRNL SERVICES	4,300.00	0.00	0.00	2,368.00	0.00	\$0.00	0.00%		
33036	20-320-000	MISCELLANEOUS	0.00	686.69	0.00	10,184.32	0.00	\$0.00	0.00%		
<b>Total Revenue</b>			<b>4,300.00</b>	<b>21,820.98</b>	<b>0.00</b>	<b>12,552.32</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>		
<b>Expense</b>											
51001	20-320-000	SALARIES/WAGES	779,366.00	786,438.44	782,000.00	712,745.63	850,000.00	\$68,000.00	8.70%		
51004	20-320-000	PART-TIME	50,000.00	34,882.47	52,000.00	36,994.16	52,727.00	\$727.00	1.40%		
51010	20-320-000	OVERTIME	9,000.00	3,997.74	9,000.00	5,052.52	10,000.00	\$1,000.00	11.11%		
51020	20-320-000	EMPLOYEE BENEFITS	331,500.00	415,737.49	341,700.00	394,579.31	374,400.00	\$32,700.00	9.57%		
52003	20-320-000	OPERATING EQUIP/SUPPLIES	210,524.00	291,756.20	210,524.00	196,175.13	210,524.00	\$0.00	0.00%		
52004	20-320-000	EQUIPMENT RENTALS	500.00	514.91	500.00	6,821.48	500.00	\$0.00	0.00%		
52009	20-320-000	CONFERENCES/CONVENTIONS	2,500.00	3,085.65	2,500.00	3,052.68	2,500.00	\$0.00	0.00%		
52010	20-320-000	PROFESSIONAL DEVELOPMENT	10,500.00	3,543.06	10,500.00	3,200.52	10,500.00	\$0.00	0.00%		
52011	20-320-000	MEMBERSHIPS	850.00	1,188.53	850.00	537.39	850.00	\$0.00	0.00%		
52020	20-320-000	MILEAGE & MEETINGS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%		
52023	20-320-000	UNIFORMS/CLOTHING	9,000.00	6,618.13	9,000.00	6,074.90	9,000.00	\$0.00	0.00%		
52024	20-320-000	MEAL ALLOWANCE	3,000.00	1,523.69	0.00	1,125.60	1,500.00	\$1,500.00	100.00%		
52025	20-320-000	MISCELLANEOUS	200.00	0.00	200.00	0.00	200.00	\$0.00	0.00%		
53000	20-320-000	OUTSIDE CONSULTING	0.00	10,949.57	0.00	0.00	0.00	\$0.00	0.00%		
54000	20-320-000	OUTSIDE CONTRACTS	65,000.00	52,748.61	65,000.00	20,280.77	65,000.00	\$0.00	0.00%		
<b>Total Expenditures</b>			<b>1,472,040.00</b>	<b>1,612,984.49</b>	<b>1,483,874.00</b>	<b>1,386,640.09</b>	<b>1,587,801.00</b>	<b>\$103,927.00</b>	<b>7.00%</b>		
<b>Net Expenditures</b>			<b>1,467,740.00</b>	<b>1,591,163.51</b>	<b>1,483,874.00</b>	<b>1,374,087.77</b>	<b>1,587,801.00</b>	<b>\$103,927.00</b>	<b>7.00%</b>		

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 321 TRAFFIC CONTROL</b>									
<b>Revenue</b>									
32039	20-321-000	FEE/SC - EXTRNL SERVICES	10,000.00	16,585.00	10,000.00	33,518.33	10,000.00	\$0.00	0.00%
33032	20-321-000	SUBDIVIDERS CONTRIBUTION	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
33036	20-321-000	MISCELLANEOUS	1,000.00	50.00	1,000.00	1,670.26	1,000.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>12,000.00</b>	<b>16,635.00</b>	<b>12,000.00</b>	<b>35,188.59</b>	<b>12,000.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-321-000	SALARIES/WAGES	155,000.00	154,316.44	160,000.00	147,044.16	135,000.00	-\$25,000.00	-15.63%
51002	20-321-000	OTHER SALARIES	0.00	-2,493.04	0.00	-4,659.88	0.00	\$0.00	0.00%
51004	20-321-000	PART-TIME	0.00	4,728.78	0.00	2,513.57	0.00	\$0.00	0.00%
51010	20-321-000	OVERTIME	6,200.00	4,615.19	3,000.00	2,979.42	4,000.00	\$1,000.00	33.33%
51020	20-321-000	EMPLOYEE BENEFITS	29,950.00	36,675.07	29,675.00	34,831.52	30,950.00	\$1,275.00	4.30%
52001	20-321-000	OFFICE EQUIP/SUPPLIES	250.00	0.00	250.00	47.19	250.00	\$0.00	0.00%
52002	20-321-000	POSTAGE	50.00	0.00	50.00	0.00	50.00	\$0.00	0.00%
52003	20-321-000	OPERATING EQUIP/SUPPLIES	35,000.00	10,362.54	35,000.00	81,540.68	35,000.00	\$0.00	0.00%
52004	20-321-000	EQUIPMENT RENTALS	50.00	30.52	50.00	0.00	50.00	\$0.00	0.00%
52005	20-321-000	ADVERTISING	400.00	0.00	400.00	0.00	400.00	\$0.00	0.00%
52009	20-321-000	CONFERENCES/CONVENTIONS	3,500.00	2,468.62	3,500.00	3,080.80	3,500.00	\$0.00	0.00%
52010	20-321-000	PROFESSIONAL DEVELOPMENT	2,500.00	1,533.20	2,500.00	2,518.25	2,500.00	\$0.00	0.00%
52011	20-321-000	MEMBERSHIPS	1,600.00	2,544.54	1,600.00	1,295.14	1,600.00	\$0.00	0.00%
52020	20-321-000	MILEAGE & MEETINGS	1,500.00	458.76	1,500.00	1,033.02	1,500.00	\$0.00	0.00%
52023	20-321-000	UNIFORMS/CLOTHING	200.00	106.57	200.00	618.86	200.00	\$0.00	0.00%
52049	20-321-000	WAIVING OF FEES/CHARGES	0.00	-500.00	0.00	0.00	0.00	\$0.00	0.00%
52065	20-321-000	MOBILE COMMUNICATIONS	1,365.00	527.72	1,365.00	223.62	1,000.00	-\$365.00	-26.74%
53000	20-321-000	OUTSIDE CONSULTING	7,000.00	549.50	7,000.00	4,410.79	7,000.00	\$0.00	0.00%
54000	20-321-000	OUTSIDE CONTRACTS	45,000.00	48,673.11	45,000.00	15,956.11	45,000.00	\$0.00	0.00%

## OPERATING BUDGET

			2016	2016	2017	2017	2018	2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department: 321 TRAFFIC CONTROL</b>									
54008	20-321-000	CNTRCT-PAVEMENT MARKINGS	65,000.00	65,322.49	65,000.00	61,334.89	65,000.00	\$0.00	0.00%
54009	20-321-000	CNTRCT-RAIL CROSSING	44,000.00	44,835.38	44,000.00	43,738.71	44,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>398,565.00</b>	<b>374,755.39</b>	<b>400,090.00</b>	<b>398,506.85</b>	<b>377,000.00</b>	<b>-\$23,090.00</b>	<b>-5.77%</b>
<b>Net Expenditures</b>			<b>386,565.00</b>	<b>358,120.39</b>	<b>388,090.00</b>	<b>363,318.26</b>	<b>365,000.00</b>	<b>-\$23,090.00</b>	<b>-5.95%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 322 WINTER CONTROL</b>									
<b>Expense</b>									
51001	20-322-000	SALARIES/WAGES	283,073.00	245,542.63	284,045.00	203,497.15	295,155.00	\$11,110.00	3.91%
51004	20-322-000	PART-TIME	48,256.00	48,413.72	48,303.00	37,070.13	50,842.00	\$2,539.00	5.26%
51010	20-322-000	OVERTIME	63,490.00	60,009.35	64,920.00	14,561.12	25,014.00	-\$39,906.00	-61.47%
51020	20-322-000	EMPLOYEE BENEFITS	118,025.00	36,223.58	131,300.00	29,200.29	116,350.00	-\$14,950.00	-11.39%
52003	20-322-000	OPERATING EQUIP/SUPPLIES	170,000.00	126,032.03	164,586.00	144,825.60	165,000.00	\$414.00	0.25%
52004	20-322-000	EQUIPMENT RENTALS	115,200.00	126,996.48	115,200.00	86,394.24	115,200.00	\$0.00	0.00%
52024	20-322-000	MEAL ALLOWANCE	2,000.00	0.00	750.00	8.10	750.00	\$0.00	0.00%
54000	20-322-000	OUTSIDE CONTRACTS	80,000.00	58,638.52	66,409.00	37,200.91	66,409.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>880,044.00</b>	<b>701,856.31</b>	<b>875,513.00</b>	<b>552,757.54</b>	<b>834,720.00</b>	<b>-\$40,793.00</b>	<b>-4.66%</b>
<b>Net Expenditures</b>			<b>880,044.00</b>	<b>701,856.31</b>	<b>875,513.00</b>	<b>552,757.54</b>	<b>834,720.00</b>	<b>-\$40,793.00</b>	<b>-4.66%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 323 FLEET</b>									
<b>Revenue</b>									
33020	20-323-000	SALE OF EQUIPMENT	0.00	129,653.04	0.00	74,869.55	0.00	\$0.00	0.00%
33036	20-323-000	MISCELLANEOUS	0.00	2,167.30	0.00	0.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>0.00</b>	<b>131,820.34</b>	<b>0.00</b>	<b>74,869.55</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-323-000	SALARIES/WAGES	700,000.00	775,255.74	706,000.00	641,661.50	347,705.00	-\$358,295.00	-50.75%
51002	20-323-000	OTHER SALARIES	0.00	2,798.98	0.00	-6,068.68	0.00	\$0.00	0.00%
51004	20-323-000	PART-TIME	0.00	12,055.03	0.00	32,868.74	0.00	\$0.00	0.00%
51010	20-323-000	OVERTIME	13,000.00	11,817.79	13,500.00	9,368.51	3,000.00	-\$10,500.00	-77.78%
51020	20-323-000	EMPLOYEE BENEFITS	250,950.00	267,765.56	252,275.00	229,766.89	127,250.00	-\$125,025.00	-49.56%
52003	20-323-000	OPERATING EQUIP/SUPPLIES	364,774.00	518,883.03	364,774.00	418,262.05	5,700.00	-\$359,074.00	-98.44%
52004	20-323-000	EQUIPMENT RENTALS	100.00	91.58	100.00	283.49	100.00	\$0.00	0.00%
52005	20-323-000	ADVERTISING	0.00	0.00	0.00	0.00	100.00	\$100.00	100.00%
52009	20-323-000	CONFERENCES/CONVENTIONS	5,090.00	3,011.85	5,090.00	3,873.45	1,500.00	-\$3,590.00	-70.53%
52010	20-323-000	PROFESSIONAL DEVELOPMENT	2,500.00	1,651.33	2,500.00	2,203.26	1,000.00	-\$1,500.00	-60.00%
52011	20-323-000	MEMBERSHIPS	2,000.00	2,208.18	2,000.00	976.88	300.00	-\$1,700.00	-85.00%
52023	20-323-000	UNIFORMS/CLOTHING	4,000.00	2,926.24	4,000.00	3,281.43	500.00	-\$3,500.00	-87.50%
52024	20-323-000	MEAL ALLOWANCE	750.00	631.24	750.00	598.67	0.00	-\$750.00	-100.00%
52065	20-323-000	MOBILE COMMUNICATIONS	315.00	277.85	315.00	226.27	400.00	\$85.00	26.98%
52067	20-323-000	FREIGHT/DELIVERY	0.00	0.00	0.00	0.00	30,000.00	\$30,000.00	100.00%
52072	20-323-000	INS - FLEET	174,329.00	180,060.84	180,000.00	169,204.00	180,000.00	\$0.00	0.00%
54000	20-323-000	OUTSIDE CONTRACTS	110,000.00	158,281.20	153,000.00	151,271.16	0.00	-\$153,000.00	-100.00%
56002	20-323-000	FUEL - VEHICLES	309,843.00	235,712.05	300,000.00	176,564.34	275,000.00	-\$25,000.00	-8.33%
56003	20-323-000	LICENCE RENEWALS	26,000.00	35,975.00	36,000.00	54,383.75	40,000.00	\$4,000.00	11.11%
56015	20-323-000	CAPITAL EQUIPMENT & VEHICLES	0.00	0.00	0.00	2,951.04	0.00	\$0.00	0.00%
58009	20-323-000	INTERDEPT RECOVERIES	-408,032.00	-433,125.47	-344,061.00	-427,208.27	-147,611.00	\$196,450.00	-57.10%

## OPERATING BUDGET

			2016	2016	2017	2017	2018	2017 vs 2018 Budget			
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	%		
			\$					\$	%		
<b>Department:</b>	<b>323</b>	<b>FLEET</b>									
<b>Revenue</b>											
58051	20-323-000	TRANSFER TO RESERVE FUND	0.00	123,926.00	0.00	0.00	0.00	\$0.00	0.00%		
<b>Total Expenditures</b>			<b>1,555,619.00</b>	<b>1,900,204.02</b>	<b>1,676,243.00</b>	<b>1,464,468.48</b>	<b>864,944.00</b>	<b>-\$811,299.00</b>	<b>-48.40%</b>		
<b>Net Expenditures</b>			<b>1,555,619.00</b>	<b>1,768,383.68</b>	<b>1,676,243.00</b>	<b>1,389,598.93</b>	<b>864,944.00</b>	<b>-\$811,299.00</b>	<b>-48.40%</b>		



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 325 PUBLIC WORKS</b>									
<b>Expense</b>									
51001	20-325-000	SALARIES/WAGES	590,000.00	549,520.56	590,000.00	555,834.33	1,043,779.00	\$453,779.00	76.91%
51002	20-325-000	OTHER SALARIES	0.00	-6,301.12	0.00	-4,159.20	0.00	\$0.00	0.00%
51004	20-325-000	PART-TIME	0.00	723.60	0.00	25,493.98	10,497.00	\$10,497.00	0.00%
51010	20-325-000	OVERTIME	13,000.00	12,989.47	13,300.00	12,697.00	27,000.00	\$13,700.00	103.01%
51020	20-325-000	EMPLOYEE BENEFITS	180,875.00	161,590.95	183,425.00	163,491.28	372,725.00	\$189,300.00	103.20%
52001	20-325-000	OFFICE EQUIP/SUPPLIES	16,000.00	11,337.37	20,000.00	14,314.63	20,000.00	\$0.00	0.00%
52003	20-325-000	OPERATING EQUIP/SUPPLIES	5,700.00	4,791.25	5,700.00	7,660.48	360,000.00	\$354,300.00	6215.79%
52004	20-325-000	EQUIPMENT RENTALS	0.00	0.00	0.00	0.00	100.00	\$100.00	100.00%
52005	20-325-000	ADVERTISING	200.00	0.00	200.00	0.00	200.00	\$0.00	0.00%
52009	20-325-000	CONFERENCES/CONVENTIONS	2,200.00	1,063.39	2,200.00	669.60	5,790.00	\$3,590.00	163.18%
52010	20-325-000	PROFESSIONAL DEVELOPMENT	2,235.00	4,041.13	2,235.00	592.51	2,235.00	\$0.00	0.00%
52011	20-325-000	MEMBERSHIPS	1,000.00	1,240.44	1,000.00	547.48	2,700.00	\$1,700.00	170.00%
52020	20-325-000	MILEAGE & MEETINGS	500.00	246.07	500.00	436.64	500.00	\$0.00	0.00%
52023	20-325-000	UNIFORMS/CLOTHING	1,800.00	1,103.32	1,800.00	1,296.29	5,800.00	\$4,000.00	222.22%
52024	20-325-000	MEAL ALLOWANCE	250.00	1,244.07	500.00	1,001.05	1,250.00	\$750.00	150.00%
52025	20-325-000	MISCELLANEOUS	200.00	0.00	200.00	0.00	200.00	\$0.00	0.00%
52065	20-325-000	MOBILE COMMUNICATIONS	21,000.00	19,117.53	21,000.00	16,957.23	21,000.00	\$0.00	0.00%
52067	20-325-000	FREIGHT/DELIVERY	30,000.00	32,125.33	30,000.00	17,176.62	0.00	-\$30,000.00	-100.00%
54000	20-325-000	OUTSIDE CONTRACTS	4,100.00	4,224.04	4,100.00	4,785.36	150,000.00	\$145,900.00	3558.54%
58009	20-325-000	INTERDEPT RECOVERIES	-461,834.00	-372,604.89	-464,193.00	-499,762.00	-794,953.00	-\$330,760.00	71.25%
<b>Total Expenditures</b>			<b>407,226.00</b>	<b>426,452.51</b>	<b>411,967.00</b>	<b>319,033.28</b>	<b>1,228,823.00</b>	<b>\$816,856.00</b>	<b>198.28%</b>
<b>Net Expenditures</b>			<b>407,226.00</b>	<b>426,452.51</b>	<b>411,967.00</b>	<b>319,033.28</b>	<b>1,228,823.00</b>	<b>\$816,856.00</b>	<b>198.28%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 327 STORM SEWERS</b>									
<b>Revenue</b>									
32039	20-327-000	FEE/SC - EXTRNL SERVICES	29,100.00	0.00	0.00	31,500.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>29,100.00</b>	<b>0.00</b>	<b>0.00</b>	<b>31,500.00</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-327-000	SALARIES/WAGES	58,776.00	46,267.56	59,538.00	54,680.85	63,011.00	\$3,473.00	5.83%
51004	20-327-000	PART-TIME	5,263.00	2,721.94	5,358.00	4,858.67	5,338.00	-\$20.00	-0.37%
51010	20-327-000	OVERTIME	421.00	361.84	431.00	2,000.20	328.00	-\$103.00	-23.90%
51020	20-327-000	EMPLOYEE BENEFITS	21,175.00	5,401.50	21,500.00	6,752.14	24,850.00	\$3,350.00	15.58%
52003	20-327-000	OPERATING EQUIP/SUPPLIES	19,900.00	19,654.07	19,900.00	26,941.62	19,900.00	\$0.00	0.00%
54000	20-327-000	OUTSIDE CONTRACTS	9,850.00	7,200.59	9,850.00	10,975.78	9,850.00	\$0.00	0.00%
54015	20-327-000	CNTRCT-STORM PONDS	40,000.00	18,358.16	40,000.00	29,912.92	40,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>155,385.00</b>	<b>99,965.66</b>	<b>156,577.00</b>	<b>136,122.18</b>	<b>163,277.00</b>	<b>\$6,700.00</b>	<b>4.28%</b>
<b>Net Expenditures</b>			<b>126,285.00</b>	<b>99,965.66</b>	<b>156,577.00</b>	<b>104,622.18</b>	<b>163,277.00</b>	<b>\$6,700.00</b>	<b>4.28%</b>

## OPERATING BUDGET

			2016	2016	2017	2017	2018	2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>350</b>	<b>CROSSING GUARDS</b>							
<b>Expense</b>									
51004	20-350-000	PART-TIME	304,144.00	282,778.67	304,144.00	261,369.10	305,760.00	\$1,616.00	0.53%
51020	20-350-000	EMPLOYEE BENEFITS	33,875.00	28,232.47	33,900.00	26,210.49	33,475.00	-\$425.00	-1.25%
52003	20-350-000	OPERATING EQUIP/SUPPLIES	200.00	165.61	200.00	0.00	200.00	\$0.00	0.00%
52023	20-350-000	UNIFORMS/CLOTHING	500.00	351.95	500.00	391.70	500.00	\$0.00	0.00%
52025	20-350-000	MISCELLANEOUS	2,500.00	391.57	2,500.00	125.92	2,500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>341,219.00</b>	<b>311,920.27</b>	<b>341,244.00</b>	<b>288,097.21</b>	<b>342,435.00</b>	<b>\$1,191.00</b>	<b>0.35%</b>
<b>Net Expenditures</b>			<b>341,219.00</b>	<b>311,920.27</b>	<b>341,244.00</b>	<b>288,097.21</b>	<b>342,435.00</b>	<b>\$1,191.00</b>	<b>0.35%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 380 PARKING</b>									
<b>Revenue</b>									
33001	20-380-000	FINES	273,000.00	340,318.50	273,000.00	273,318.75	362,000.00	\$89,000.00	32.60%
33003	20-380-000	MAGISTRATE PROCEEDS	250.00	0.00	250.00	0.00	250.00	\$0.00	0.00%
33031	20-380-000	DEVELOPMENT CHARGES	0.00	8.28	0.00	0.00	0.00	\$0.00	0.00%
33046	20-380-000	STREET 6 - KING ST S	28,000.00	37,407.99	28,000.00	32,861.07	28,000.00	\$0.00	0.00%
33047	20-380-000	LOT 1 - COURTHOUSE	90,000.00	81,549.13	90,000.00	88,362.68	90,000.00	\$0.00	0.00%
33052	20-380-000	LOT 6 - FIREHALL	4,000.00	2,303.67	4,000.00	5,134.07	4,000.00	\$0.00	0.00%
33054	20-380-000	LOT 8 - PLYMOUTH/CHURCHILL	46,000.00	45,275.84	46,000.00	45,170.51	46,000.00	\$0.00	0.00%
33055	20-380-000	ON STREET/SNOW REMOVAL PERMIT	1,500.00	3,440.28	1,500.00	3,400.00	1,500.00	\$0.00	0.00%
33056	20-380-000	WRCC EVENT PARKING	1,000.00	1,706.50	1,000.00	528.50	1,000.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>443,750.00</b>	<b>512,010.19</b>	<b>443,750.00</b>	<b>448,775.58</b>	<b>532,750.00</b>	<b>\$89,000.00</b>	<b>20.06%</b>
<b>Expense</b>									
51001	20-380-000	SALARIES/WAGES	280,900.00	266,840.39	277,156.00	261,165.10	291,474.00	\$14,318.00	5.17%
51002	20-380-000	OTHER SALARIES	0.00	-1,007.74	0.00	-5,026.32	0.00	\$0.00	0.00%
51010	20-380-000	OVERTIME	1,030.00	750.90	1,030.00	3,406.29	1,065.00	\$35.00	3.40%
51020	20-380-000	EMPLOYEE BENEFITS	104,900.00	103,603.23	90,375.00	106,291.29	98,775.00	\$8,400.00	9.29%
52001	20-380-000	OFFICE EQUIP/SUPPLIES	5,500.00	2,342.95	5,500.00	1,215.61	5,500.00	\$0.00	0.00%
52002	20-380-000	POSTAGE	5,800.00	4,062.46	5,800.00	2,800.99	5,000.00	-\$800.00	-13.79%
52003	20-380-000	OPERATING EQUIP/SUPPLIES	4,000.00	3,690.01	4,000.00	5,791.00	4,000.00	\$0.00	0.00%
52004	20-380-000	EQUIPMENT RENTALS	600.00	164.88	600.00	439.77	600.00	\$0.00	0.00%
52009	20-380-000	CONFERENCES/CONVENTIONS	1,500.00	1,462.75	1,500.00	885.87	1,500.00	\$0.00	0.00%
52010	20-380-000	PROFESSIONAL DEVELOPMENT	2,000.00	1,111.78	2,000.00	997.24	2,000.00	\$0.00	0.00%
52011	20-380-000	MEMBERSHIPS	600.00	1,001.00	600.00	103.50	600.00	\$0.00	0.00%
52020	20-380-000	MILEAGE & MEETINGS	300.00	154.23	300.00	233.14	300.00	\$0.00	0.00%
52023	20-380-000	UNIFORMS/CLOTHING	2,200.00	2,271.28	2,200.00	3,847.98	2,200.00	\$0.00	0.00%

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 380 PARKING</b>									
52024	20-380-000	MEAL ALLOWANCE	200.00	64.83	200.00	170.19	200.00	\$0.00	0.00%
52033	20-380-000	INTEREST CHARGES	0.00	2.03	0.00	0.00	0.00	\$0.00	0.00%
52034	20-380-000	BANK SERVICE CHARGES	4,000.00	5,463.92	4,000.00	3,892.82	4,000.00	\$0.00	0.00%
52065	20-380-000	MOBILE COMMUNICATIONS	2,100.00	4,272.58	6,000.00	3,973.36	5,000.00	-\$1,000.00	-16.67%
54000	20-380-000	OUTSIDE CONTRACTS	4,000.00	5,068.56	4,000.00	258.81	4,000.00	\$0.00	0.00%
58050	20-380-000	TRANSER TO RESERVES	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>429,630.00</b>	<b>411,320.04</b>	<b>415,261.00</b>	<b>400,446.64</b>	<b>436,214.00</b>	<b>\$20,953.00</b>	<b>5.05%</b>
<b>Net Expenditures</b>			<b>-14,120.00</b>	<b>-100,690.15</b>	<b>-28,489.00</b>	<b>-48,328.94</b>	<b>-96,536.00</b>	<b>-\$68,047.00</b>	<b>238.85%</b>

## OPERATING BUDGET

								2017 Budget vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 404 2018 WORLD POLO/KAYAK</b>									
<b>Revenue</b>									
32001	20-404-000	UNCONDITIONAL GRANTS ONT	0.00	0.00	0.00	0.00	111,500.00	\$111,500.00	100.00%
32046	20-404-000	FEE/SC - MISCELLANEOUS	0.00	0.00	0.00	0.00	3,840.00	\$3,840.00	100.00%
32065	20-404-000	FEE/SC- APPLICATION FEES	0.00	0.00	0.00	0.00	8,000.00	\$8,000.00	100.00%
32094	20-404-000	FEE/SC- FOOD SERVICES	0.00	0.00	0.00	0.00	15,000.00	\$15,000.00	100.00%
33020	20-404-000	SALE OF EQUIPMENT	0.00	0.00	0.00	0.00	2,000.00	\$2,000.00	100.00%
33023	20-404-000	SPECIAL EVENTS	0.00	0.00	0.00	0.00	194,416.00	\$194,416.00	100.00%
<b>Total Revenue</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>334,756.00</b>	<b>\$334,756.00</b>	<b>100.00%</b>
<b>Expense</b>									
52047	20-404-000	CONTINGENCIES	0.00	0.00	0.00	0.00	25,000.00	\$25,000.00	100.00%
52085	20-404-000	BUILDING SECURITY	0.00	0.00	0.00	0.00	9,896.00	\$9,896.00	100.00%
53056	20-404-000	VOLUNTEER SERVICES	0.00	0.00	0.00	0.00	4,540.00	\$4,540.00	100.00%
53057	20-404-000	SPECIAL EVENTS	0.00	0.00	0.00	0.00	295,320.00	\$295,320.00	100.00%
<b>Total Expenditures</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>334,756.00</b>	<b>\$334,756.00</b>	<b>100.00%</b>
<b>Net Expenditures</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>

**OPERATING BUDGET**

			2016	2016	2017	2017	2018	2017 Budget vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>405</b>	<b>RECREATION - PRGMS &amp; SERVICES</b>							
<b>Revenue</b>									
32005	20-405-000	ONTARIO SPECIFIC GRANTS	62,000.00	49,146.51	42,700.00	45,079.96	42,700.00	\$0.00	0.00%
32015	20-405-000	OTHER GRANTS	0.00	41,389.64	0.00	38,695.00	0.00	\$0.00	0.00%
32041	20-405-000	FEE/SC - EQUIP RENTALS	500.00	3,319.00	500.00	119.00	500.00	\$0.00	0.00%
32046	20-405-000	FEE/SC - MISCELLANEOUS	500.00	2,711.62	500.00	3,537.33	500.00	\$0.00	0.00%
32048	20-405-000	FEE/SC - ADVERTISING	0.00	0.00	0.00	-50.00	0.00	\$0.00	0.00%
32049	20-405-000	FEE/SC - POOLS	10,000.00	13,909.51	10,000.00	15,506.06	13,000.00	\$3,000.00	30.00%
32050	20-405-000	FEE/SC - SUMMER CAMPS	90,000.00	96,595.00	95,000.00	107,446.44	95,000.00	\$0.00	0.00%
32051	20-405-000	FEE/SC - ADULT PROGRAMS	53,000.00	51,265.96	53,000.00	72,068.22	53,000.00	\$0.00	0.00%
32052	20-405-000	FEE/SC - CHILD PROGRAMS	20,000.00	12,818.66	20,000.00	17,356.02	20,000.00	\$0.00	0.00%
32053	20-405-000	FEE/SC - PRINTING	100.00	280.58	100.00	7.65	100.00	\$0.00	0.00%
32055	20-405-000	FEE/SC - SPORTS PROMO	1,300.00	2,065.19	2,000.00	2,195.11	2,000.00	\$0.00	0.00%
32056	20-405-000	FEE/SC - SENIOR PROGRAMS	36,000.00	36,630.96	36,000.00	44,530.50	37,000.00	\$1,000.00	2.78%
32057	20-405-000	FEE/SC - MEMBERSHIPS	45,000.00	50,882.64	45,000.00	51,487.46	50,000.00	\$5,000.00	11.11%
32077	20-405-000	DISCOUNTS	0.00	-309.46	0.00	0.00	0.00	\$0.00	0.00%
32080	20-405-000	FEE/SC - PROMOTIONAL ITEMS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
32083	20-405-000	FEE/SC - YOUTH PROGRAMS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
32091	20-405-000	FEE/SC - ARTS & CULTURE PROG	30,000.00	30,661.71	30,000.00	22,884.55	30,000.00	\$0.00	0.00%
32093	20-405-000	FEE/SC - FIT/AQUA PUNCH CARD	30,000.00	37,085.62	30,000.00	37,864.78	77,500.00	\$47,500.00	158.33%
32094	20-405-000	FEE/SC - FOOD SERVICES	30,000.00	24,496.10	30,000.00	26,611.83	27,500.00	-\$2,500.00	-8.33%
33025	20-405-000	DONATIONS	6,000.00	8,017.97	6,000.00	4,959.50	6,000.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>414,600.00</b>	<b>460,967.21</b>	<b>401,000.00</b>	<b>490,299.41</b>	<b>455,000.00</b>	<b>\$54,000.00</b>	<b>13.47%</b>
<b>Expense</b>									
51001	20-405-000	SALARIES/WAGES	460,308.00	454,299.98	555,582.00	591,734.19	510,042.00	-\$45,540.00	-8.20%
51002	20-405-000	OTHER SALARIES	0.00	1,414.12	0.00	-8,571.29	0.00	\$0.00	0.00%
51004	20-405-000	PART-TIME	444,337.00	448,048.98	403,908.00	399,594.24	583,053.00	\$179,145.00	44.35%
51010	20-405-000	OVERTIME	7,105.00	13,844.04	10,000.00	13,406.18	13,500.00	\$3,500.00	35.00%
51020	20-405-000	EMPLOYEE BENEFITS	220,450.00	216,441.18	215,750.00	250,534.44	236,320.00	\$20,570.00	9.53%
52001	20-405-000	OFFICE EQUIP/SUPPLIES	4,500.00	5,567.50	5,000.00	5,198.25	5,000.00	\$0.00	0.00%
52002	20-405-000	POSTAGE	100.00	14.95	100.00	904.70	200.00	\$100.00	100.00%

**OPERATING BUDGET**

			2016	2016	2017	2017	2018	2017 Budget vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>405</b>	<b>RECREATION - PRGMS &amp; SERVICES</b>							
52004	20-405-000	EQUIPMENT RENTALS	35,500.00	34,275.60	35,500.00	34,852.94	3,500.00	-\$32,000.00	-90.14%
52005	20-405-000	ADVERTISING	4,500.00	8,529.84	8,000.00	7,963.29	8,000.00	\$0.00	0.00%
52006	20-405-000	CITY PROMOTIONS	11,000.00	8,453.43	11,000.00	11,828.74	15,000.00	\$4,000.00	36.36%
52009	20-405-000	CONFERENCES/CONVENTIONS	3,000.00	1,765.99	3,000.00	445.15	2,000.00	-\$1,000.00	-33.33%
52010	20-405-000	PROFESSIONAL DEVELOPMENT	2,000.00	2,347.56	2,000.00	5,120.63	2,000.00	\$0.00	0.00%
52011	20-405-000	MEMBERSHIPS	800.00	523.03	800.00	626.41	600.00	-\$200.00	-25.00%
52020	20-405-000	MILEAGE & MEETINGS	2,500.00	2,556.01	2,500.00	3,889.64	2,750.00	\$250.00	10.00%
52022	20-405-000	CAR ALLOWANCE	1,800.00	1,800.00	1,800.00	1,741.94	1,800.00	\$0.00	0.00%
52024	20-405-000	MEAL ALLOWANCE	300.00	229.61	300.00	277.36	300.00	\$0.00	0.00%
52025	20-405-000	MISCELLANEOUS	400.00	211.70	400.00	196.14	3,000.00	\$2,600.00	650.00%
52034	20-405-000	BANK SERVICE CHARGES	9,090.00	24,778.87	10,000.00	34,863.70	25,000.00	\$15,000.00	150.00%
52049	20-405-000	WAIVING OF FEES/CHARGES	0.00	-21,741.58	0.00	-23,782.46	0.00	\$0.00	0.00%
52065	20-405-000	MOBILE COMMUNICATIONS	0.00	0.00	3,600.00	2,074.03	3,600.00	\$0.00	0.00%
52093	20-405-000	FIT/AQUA PUNCH CARDS	20,000.00	21,182.40	20,000.00	17,263.75	27,000.00	\$7,000.00	35.00%
52094	20-405-000	FOOD SERVICES	30,000.00	23,479.67	30,000.00	22,627.56	27,500.00	-\$2,500.00	-8.33%
53049	20-405-000	YOUTH PROGRAMS	40,500.00	24,871.95	30,000.00	27,457.70	30,000.00	\$0.00	0.00%
53050	20-405-000	CHILDRENS PROGRAMS	17,000.00	40,785.29	17,000.00	36,150.36	17,000.00	\$0.00	0.00%
53051	20-405-000	SUMMER CAMPS	18,000.00	18,856.84	18,000.00	19,797.02	18,500.00	\$500.00	2.78%
53052	20-405-000	ADULT PROGRAMS	29,000.00	33,013.19	29,000.00	38,068.67	29,000.00	\$0.00	0.00%
53053	20-405-000	SENIORS PROGRAMS	25,000.00	33,715.21	25,000.00	34,306.59	27,500.00	\$2,500.00	10.00%
53054	20-405-000	SWIMMING POOL PROGRAM	20,000.00	9,735.55	20,000.00	20,194.86	20,000.00	\$0.00	0.00%
53055	20-405-000	ARTS & CULTURE	25,000.00	36,864.09	25,000.00	23,706.94	25,000.00	\$0.00	0.00%
53056	20-405-000	VOLUNTEER SERVICES	15,500.00	12,375.18	28,000.00	20,081.67	39,000.00	\$11,000.00	39.29%
53057	20-405-000	SPECIAL EVENTS	12,000.00	11,605.17	13,000.00	7,448.67	15,650.00	\$2,650.00	20.38%
53058	20-405-000	PROJECTS ASSOCIATION	20,000.00	22,027.29	23,000.00	20,620.03	28,000.00	\$5,000.00	21.74%
54000	20-405-000	OUTSIDE CONTRACTS	0.00	0.00	67,500.00	48,693.23	77,500.00	\$10,000.00	14.81%
55003	20-405-000	ARMOURED CAR SERVICES	2,410.00	1,690.81	2,410.00	1,690.81	2,500.00	\$90.00	3.73%
<b>Total Expenditures</b>			<b>1,482,100.00</b>	<b>1,493,563.45</b>	<b>1,617,150.00</b>	<b>1,671,006.08</b>	<b>1,799,815.00</b>	<b>\$182,665.00</b>	<b>11.30%</b>
<b>Net Expenditures</b>			<b>1,067,500.00</b>	<b>1,032,596.24</b>	<b>1,216,150.00</b>	<b>1,180,706.67</b>	<b>1,344,815.00</b>	<b>\$128,665.00</b>	<b>10.58%</b>



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 410 PARKS/OPEN SPACES</b>									
<b>Revenue</b>									
32041	20-410-000	FEE/SC - EQUIP RENTALS	4,000.00	3,940.60	4,000.00	13,276.27	15,000.00	\$11,000.00	275.00%
33025	20-410-000	DONATIONS	0.00	4,183.70	0.00	2,150.20	0.00	\$0.00	0.00%
33040	20-410-000	RENTS & LEASES	12,000.00	15,529.23	12,000.00	20,132.50	12,000.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>16,000.00</b>	<b>23,653.53</b>	<b>16,000.00</b>	<b>35,558.97</b>	<b>27,000.00</b>	<b>\$11,000.00</b>	<b>68.75%</b>
<b>Expense</b>									
51001	20-410-000	SALARIES/WAGES	723,500.00	751,087.51	725,000.00	638,765.53	740,000.00	\$15,000.00	2.07%
51002	20-410-000	OTHER SALARIES	0.00	-612.29	0.00	-5,025.62	0.00	\$0.00	0.00%
51004	20-410-000	PART-TIME	400,000.00	407,807.90	407,000.00	455,017.17	423,220.00	\$16,220.00	3.99%
51010	20-410-000	OVERTIME	40,000.00	31,560.69	40,000.00	45,850.91	35,000.00	-\$5,000.00	-12.50%
51020	20-410-000	EMPLOYEE BENEFITS	307,575.00	386,215.64	336,350.00	346,351.12	315,650.00	-\$20,700.00	-6.15%
52003	20-410-000	OPERATING EQUIP/SUPPLIES	77,500.00	86,060.32	84,000.00	89,123.88	86,000.00	\$2,000.00	2.38%
52004	20-410-000	EQUIPMENT RENTALS	3,400.00	3,250.18	3,400.00	12,705.50	3,400.00	\$0.00	0.00%
52006	20-410-000	CITY PROMOTIONS	750.00	742.85	750.00	759.37	750.00	\$0.00	0.00%
52009	20-410-000	CONFERENCES/CONVENTIONS	1,200.00	965.97	1,200.00	1,624.07	1,200.00	\$0.00	0.00%
52010	20-410-000	PROFESSIONAL DEVELOPMENT	2,000.00	1,556.16	2,000.00	5,263.21	2,000.00	\$0.00	0.00%
52011	20-410-000	MEMBERSHIPS	1,500.00	1,498.31	1,500.00	1,604.14	1,500.00	\$0.00	0.00%
52023	20-410-000	UNIFORMS/CLOTHING	8,500.00	9,136.39	8,500.00	8,316.18	8,500.00	\$0.00	0.00%
52024	20-410-000	MEAL ALLOWANCE	500.00	585.32	500.00	745.62	500.00	\$0.00	0.00%
52061	20-410-000	UTILITIES - HYDRO	8,354.00	10,798.70	8,426.00	8,662.37	11,400.00	\$2,974.00	35.30%
52062	20-410-000	UTILITIES - WTR/SWR	15,087.00	17,948.81	15,087.00	17,697.87	16,415.00	\$1,328.00	8.80%
52065	20-410-000	MOBILE COMMUNICATIONS	6,600.00	6,293.70	6,600.00	6,419.52	6,600.00	\$0.00	0.00%
52080	20-410-000	SMALL TOOLS	2,200.00	1,767.52	2,200.00	1,730.72	2,200.00	\$0.00	0.00%
54000	20-410-000	OUTSIDE CONTRACTS	33,000.00	37,173.81	35,000.00	29,344.25	37,000.00	\$2,000.00	5.71%
54002	20-410-000	CNTRCT-PUBLIC PATHWAY	3,500.00	3,419.87	3,500.00	3,614.01	3,500.00	\$0.00	0.00%
54003	20-410-000	CNTRCT-WEED CUTTING	30,000.00	26,605.15	30,000.00	23,957.65	30,000.00	\$0.00	0.00%

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department:</b>	<b>410</b>	<b>PARKS/OPEN SPACES</b>							
54005	20-410-000	CNTRCT-OUTDR SKATE RINK	2,500.00	474.23	2,500.00	0.00	2,500.00	\$0.00	0.00%
54010	20-410-000	CNTRCT-ELECTRICAL	6,500.00	7,554.29	6,500.00	6,415.97	6,500.00	\$0.00	0.00%
56003	20-410-000	LICENCE RENEWALS	500.00	1,419.77	500.00	360.00	500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>1,674,666.00</b>	<b>1,793,310.80</b>	<b>1,720,513.00</b>	<b>1,699,303.44</b>	<b>1,734,335.00</b>	<b>\$13,822.00</b>	<b>0.80%</b>
<b>Net Expenditures</b>			<b>1,658,666.00</b>	<b>1,769,657.27</b>	<b>1,704,513.00</b>	<b>1,663,744.47</b>	<b>1,707,335.00</b>	<b>\$2,822.00</b>	<b>0.17%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 412 PLAYING FIELDS</b>									
<b>Revenue</b>									
32044	20-412-000	FEE/SC - SOCCER FIELDS	2,200.00	2,246.75	2,200.00	2,210.00	2,200.00	\$0.00	0.00%
32045	20-412-000	FEE/SC - BALL DIAMONDS	45,000.00	42,960.28	45,000.00	59,355.60	45,000.00	\$0.00	0.00%
32084	20-412-000	FEE/SC - HYDRO	400.00	148.63	200.00	128.00	200.00	\$0.00	0.00%
33040	20-412-000	RENTS & LEASES	200.00	240.00	200.00	0.00	200.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>47,800.00</b>	<b>45,595.66</b>	<b>47,600.00</b>	<b>61,693.60</b>	<b>47,600.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-412-000	SALARIES/WAGES	64,865.00	67,357.37	65,120.00	59,247.21	63,011.00	-\$2,109.00	-3.24%
51004	20-412-000	PART-TIME	39,674.00	52,622.65	39,697.00	62,596.96	42,029.00	\$2,332.00	5.87%
51010	20-412-000	OVERTIME	4,664.00	7,348.35	4,713.00	5,908.97	1,642.00	-\$3,071.00	-65.16%
51020	20-412-000	EMPLOYEE BENEFITS	35,275.00	14,838.26	36,200.00	14,918.71	24,850.00	-\$11,350.00	-31.35%
52003	20-412-000	OPERATING EQUIP/SUPPLIES	13,000.00	12,125.96	13,000.00	13,500.93	13,000.00	\$0.00	0.00%
52061	20-412-000	UTILITIES - HYDRO	27,451.00	20,612.03	19,217.00	16,671.88	19,532.00	\$315.00	1.64%
54000	20-412-000	OUTSIDE CONTRACTS	3,500.00	3,561.60	3,500.00	3,221.24	3,500.00	\$0.00	0.00%
54010	20-412-000	CNTRCT-ELECTRICAL	5,000.00	5,395.27	5,000.00	5,097.68	5,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>193,429.00</b>	<b>183,861.49</b>	<b>186,447.00</b>	<b>181,163.58</b>	<b>172,564.00</b>	<b>-\$13,883.00</b>	<b>-7.45%</b>
<b>Net Expenditures</b>			<b>145,629.00</b>	<b>138,265.83</b>	<b>138,847.00</b>	<b>119,469.98</b>	<b>124,964.00</b>	<b>-\$13,883.00</b>	<b>-10.00%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 415 URBAN FORESTRY</b>									
<b>Revenue</b>									
33036	20-415-000	MISCELLANEOUS	0.00	0.00	0.00	2,370.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2,370.00</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-415-000	SALARIES/WAGES	339,028.00	412,113.87	360,000.00	415,797.94	401,154.00	\$41,154.00	11.43%
51002	20-415-000	OTHER SALARIES	0.00	-2,277.52	0.00	-1,035.28	0.00	\$0.00	0.00%
51004	20-415-000	PART-TIME	85,480.00	72,721.83	86,000.00	44,587.57	80,000.00	-\$6,000.00	-6.98%
51010	20-415-000	OVERTIME	5,500.00	4,536.49	5,500.00	8,230.32	6,500.00	\$1,000.00	18.18%
51020	20-415-000	EMPLOYEE BENEFITS	120,550.00	128,328.20	153,425.00	111,550.60	156,500.00	\$3,075.00	2.00%
52003	20-415-000	OPERATING EQUIP/SUPPLIES	15,000.00	19,323.90	40,000.00	43,266.57	40,000.00	\$0.00	0.00%
52010	20-415-000	PROFESSIONAL DEVELOPMENT	600.00	206.98	600.00	1,069.52	600.00	\$0.00	0.00%
52023	20-415-000	UNIFORMS/CLOTHING	4,300.00	3,110.44	4,300.00	3,462.82	4,300.00	\$0.00	0.00%
52024	20-415-000	MEAL ALLOWANCE	300.00	171.99	300.00	262.93	300.00	\$0.00	0.00%
52065	20-415-000	MOBILE COMMUNICATIONS	1,500.00	167.94	1,500.00	0.00	1,500.00	\$0.00	0.00%
52080	20-415-000	SMALL TOOLS	3,000.00	1,794.12	3,000.00	2,761.13	3,000.00	\$0.00	0.00%
54000	20-415-000	OUTSIDE CONTRACTS	13,000.00	13,236.99	38,000.00	37,517.49	38,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>588,258.00</b>	<b>653,435.23</b>	<b>692,625.00</b>	<b>667,471.61</b>	<b>731,854.00</b>	<b>\$39,229.00</b>	<b>5.66%</b>
<b>Net Expenditures</b>			<b>588,258.00</b>	<b>653,435.23</b>	<b>692,625.00</b>	<b>665,101.61</b>	<b>731,854.00</b>	<b>\$39,229.00</b>	<b>5.66%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 420 CEMETERIES</b>									
<b>Revenue</b>									
32046	20-420-000	FEE/SC - MISCELLANEOUS	500.00	936.00	510.00	848.00	510.00	\$0.00	0.00%
32059	20-420-000	FEE/SC - GRAVE OPENINGS	34,000.00	36,935.00	34,700.00	34,097.96	34,700.00	\$0.00	0.00%
32060	20-420-000	FEE/SC - GRAVE SALES	12,000.00	18,047.58	12,250.00	14,789.00	12,250.00	\$0.00	0.00%
32061	20-420-000	FEE/SC - FNDTNS/MARKERS	7,000.00	13,378.36	7,150.00	9,478.18	7,150.00	\$0.00	0.00%
33010	20-420-000	INVESTMENT INCOME	10,500.00	30,042.92	10,500.00	-9,449.75	10,500.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>64,000.00</b>	<b>99,339.86</b>	<b>65,110.00</b>	<b>49,763.39</b>	<b>65,110.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-420-000	SALARIES/WAGES	46,531.00	42,415.71	46,514.00	38,662.62	41,786.00	-\$4,728.00	-10.16%
51004	20-420-000	PART-TIME	29,634.00	28,144.75	29,631.00	28,384.05	25,421.00	-\$4,210.00	-14.21%
51010	20-420-000	OVERTIME	3,490.00	3,368.75	3,585.00	2,489.17	2,090.00	-\$1,495.00	-41.70%
51020	20-420-000	EMPLOYEE BENEFITS	24,450.00	8,523.86	26,625.00	7,876.06	16,475.00	-\$10,150.00	-38.12%
52003	20-420-000	OPERATING EQUIP/SUPPLIES	7,500.00	7,889.64	7,500.00	7,303.66	7,500.00	\$0.00	0.00%
52025	20-420-000	MISCELLANEOUS	1,000.00	1,011.00	1,000.00	951.00	1,000.00	\$0.00	0.00%
52061	20-420-000	UTILITIES - HYDRO	1,910.00	1,760.48	1,541.00	1,386.84	1,865.00	\$324.00	21.03%
52062	20-420-000	UTILITIES - WTR/SWR	1,606.00	1,095.27	1,606.00	485.48	1,358.00	-\$248.00	-15.44%
54000	20-420-000	OUTSIDE CONTRACTS	5,000.00	2,645.76	5,000.00	-1,381.65	5,000.00	\$0.00	0.00%
54010	20-420-000	CNTRCT - ELECTRICAL	500.00	234.55	500.00	0.00	500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>121,621.00</b>	<b>97,089.77</b>	<b>123,502.00</b>	<b>86,157.23</b>	<b>102,995.00</b>	<b>-\$20,507.00</b>	<b>-16.60%</b>
<b>Net Expenditures</b>			<b>57,621.00</b>	<b>-2,250.09</b>	<b>58,392.00</b>	<b>36,393.84</b>	<b>37,885.00</b>	<b>-\$20,507.00</b>	<b>-35.12%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 430 FACILITIES - MNTCE/LABOUR</b>									
<b>Expense</b>									
51001	20-430-000	SALARIES/WAGES	250,000.00	155,564.11	250,000.00	146,130.85	261,000.00	\$11,000.00	4.40%
51004	20-430-000	PART-TIME	100.00	86.88	100.00	4,566.40	0.00	-\$100.00	-100.00%
51010	20-430-000	OVERTIME	2,400.00	2,567.19	2,400.00	3,229.41	3,500.00	\$1,100.00	45.83%
51020	20-430-000	EMPLOYEE BENEFITS	91,700.00	102,137.23	91,275.00	87,418.45	97,150.00	\$5,875.00	6.44%
52001	20-430-000	OFFICE EQUIP/SUPPLIES	0.00	452.56	0.00	0.00	0.00	\$0.00	0.00%
52003	20-430-000	OPERATING EQUIP/SUPPLIES	15,000.00	18,972.41	15,000.00	15,794.47	15,000.00	\$0.00	0.00%
52004	20-430-000	EQUIPMENT RENTALS	700.00	1,922.29	700.00	981.56	700.00	\$0.00	0.00%
52010	20-430-000	PROFESSIONAL DEVELOPMENT	1,000.00	239.82	1,000.00	787.32	1,000.00	\$0.00	0.00%
52011	20-430-000	MEMBERSHIPS	1,000.00	1,153.21	1,000.00	1,051.45	1,000.00	\$0.00	0.00%
52020	20-430-000	MILEAGE & MEETINGS	1,000.00	0.00	200.00	0.00	200.00	\$0.00	0.00%
52023	20-430-000	UNIFORMS/CLOTHING	1,600.00	1,764.48	1,600.00	1,741.19	1,600.00	\$0.00	0.00%
52024	20-430-000	MEAL ALLOWANCE	100.00	204.38	100.00	201.70	100.00	\$0.00	0.00%
52065	20-430-000	MOBILE COMMUNICATIONS	2,468.00	4,300.61	2,468.00	3,494.16	2,468.00	\$0.00	0.00%
52080	20-430-000	SMALL TOOLS	6,000.00	5,289.46	6,000.00	3,727.02	6,000.00	\$0.00	0.00%
54000	20-430-000	OUTSIDE CONTRACTS	12,000.00	13,287.73	12,000.00	3,436.70	12,000.00	\$0.00	0.00%
56003	20-430-000	LICENCE RENEWALS	500.00	0.00	500.00	138.09	500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>385,568.00</b>	<b>307,942.36</b>	<b>384,343.00</b>	<b>272,698.77</b>	<b>402,218.00</b>	<b>\$17,875.00</b>	<b>4.65%</b>
<b>Net Expenditures</b>			<b>385,568.00</b>	<b>307,942.36</b>	<b>384,343.00</b>	<b>272,698.77</b>	<b>402,218.00</b>	<b>\$17,875.00</b>	<b>4.65%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 432 FACILITIES - ARENA</b>									
<b>Revenue</b>									
32048	20-432-000	FEE/SC - ADVERTISING	12,500.00	12,500.00	12,500.00	12,500.00	12,500.00	\$0.00	0.00%
32068	20-432-000	FEE/SC - ICE RENTALS	495,000.00	481,737.41	495,000.00	400,993.58	435,000.00	-\$60,000.00	-12.12%
32069	20-432-000	FEE/SC - PUBLIC SKATING	6,000.00	9,560.87	7,000.00	7,221.28	10,000.00	\$3,000.00	42.86%
33040	20-432-000	RENTS & LEASES	26,000.00	28,217.04	26,000.00	19,993.80	26,000.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>539,500.00</b>	<b>532,015.32</b>	<b>540,500.00</b>	<b>440,708.66</b>	<b>483,500.00</b>	<b>-\$57,000.00</b>	<b>-10.55%</b>
<b>Expense</b>									
51001	20-432-000	SALARIES/WAGES	397,902.00	369,395.15	398,000.00	304,071.87	402,484.00	\$4,484.00	1.13%
51002	20-432-000	OTHER SALARIES	0.00	77.40	0.00	-77.40	0.00	\$0.00	0.00%
51004	20-432-000	PART-TIME	29,500.00	26,145.37	20,000.00	37,672.76	22,150.00	\$2,150.00	10.75%
51010	20-432-000	OVERTIME	50,000.00	29,646.43	30,000.00	29,573.71	20,000.00	-\$10,000.00	-33.33%
51020	20-432-000	EMPLOYEE BENEFITS	155,350.00	161,117.70	153,850.00	152,334.82	154,400.00	\$550.00	0.36%
52003	20-432-000	OPERATING EQUIP/SUPPLIES	50,000.00	51,493.93	50,000.00	25,712.34	50,000.00	\$0.00	0.00%
52010	20-432-000	PROFESSIONAL DEVELOPMENT	4,000.00	3,465.45	4,000.00	6,900.24	4,000.00	\$0.00	0.00%
52023	20-432-000	UNIFORMS/CLOTHING	4,000.00	4,098.99	4,000.00	2,165.98	4,000.00	\$0.00	0.00%
52024	20-432-000	MEAL ALLOWANCE	200.00	90.95	200.00	317.82	200.00	\$0.00	0.00%
52060	20-432-000	UTILITIES - HEAT	60,195.00	41,110.27	55,000.00	41,552.24	51,100.00	-\$3,900.00	-7.09%
52061	20-432-000	UTILITIES - HYDRO	167,090.00	172,697.89	145,000.00	162,054.24	145,000.00	\$0.00	0.00%
52062	20-432-000	UTILITIES - WTR/SWR	71,706.00	51,172.80	71,706.00	31,300.49	50,000.00	-\$21,706.00	-30.27%
52065	20-432-000	MOBILE COMMUNICATIONS	263.00	279.42	265.00	239.85	265.00	\$0.00	0.00%
52080	20-432-000	SMALL TOOLS	100.00	25.42	100.00	23.26	100.00	\$0.00	0.00%
52085	20-432-000	BUILDING SECURITY	2,000.00	2,213.29	2,000.00	3,360.28	2,000.00	\$0.00	0.00%
54000	20-432-000	OUTSIDE CONTRACTS	80,000.00	75,871.91	80,000.00	83,197.90	60,000.00	-\$20,000.00	-25.00%
54001	20-432-000	CNTRCT-JANITORIAL	3,000.00	3,709.10	3,000.00	2,384.51	3,000.00	\$0.00	0.00%
54010	20-432-000	CNTRCT-ELECTRICAL	12,600.00	10,922.80	12,600.00	7,170.60	12,600.00	\$0.00	0.00%
54017	20-432-000	CNTRCT-GARBAGE COLLECT	3,900.00	3,627.55	3,900.00	693.58	3,900.00	\$0.00	0.00%

**OPERATING BUDGET**

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department: 432 FACILITIES - ARENA</b>											
54022	20-432-000	CNTRCT-HEAT/AIR CONDITIONING	5,000.00	863.03	3,000.00	788.64	3,000.00	\$0.00	0.00%		
58051	20-432-000	TRANSFER TO RESERVE FUND	0.00	3,523.95	0.00	0.00	0.00	\$0.00	0.00%		
<b>Total Expenditures</b>			<b>1,096,806.00</b>	<b>1,011,548.80</b>	<b>1,036,621.00</b>	<b>891,437.73</b>	<b>988,199.00</b>	<b>-\$48,422.00</b>	<b>-4.67%</b>		
<b>Net Expenditures</b>			<b>557,306.00</b>	<b>479,533.48</b>	<b>496,121.00</b>	<b>450,729.07</b>	<b>504,699.00</b>	<b>\$8,578.00</b>	<b>1.73%</b>		



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 434 FACILITIES - WELLNESS COMPLEX</b>									
<b>Revenue</b>									
32041	20-434-000	FEE/SC - EQUIP RENTALS	400.00	167.25	400.00	20.00	200.00	-\$200.00	-50.00%
33036	20-434-000	MISCELLANEOUS	0.00	575.00	0.00	0.00	0.00	\$0.00	0.00%
33040	20-434-000	RENTS & LEASES	52,000.00	55,699.38	52,000.00	46,806.24	12,000.00	-\$40,000.00	-76.92%
<b>Total Revenue</b>			<b>52,400.00</b>	<b>56,441.63</b>	<b>52,400.00</b>	<b>46,826.24</b>	<b>12,200.00</b>	<b>-\$40,200.00</b>	<b>-76.72%</b>
<b>Expense</b>									
51001	20-434-000	SALARIES/WAGES	17,755.00	30,153.93	26,048.00	20,415.70	25,204.00	-\$844.00	-3.24%
51004	20-434-000	PART-TIME	3,320.00	2,100.37	3,491.00	3,821.10	3,728.00	\$237.00	6.79%
51010	20-434-000	OVERTIME	1,625.00	6,232.51	1,660.00	753.50	896.00	-\$764.00	-46.02%
51020	20-434-000	EMPLOYEE BENEFITS	7,525.00	3,720.71	7,750.00	2,783.86	9,950.00	\$2,200.00	28.39%
52003	20-434-000	OPERATING EQUIP/SUPPLIES	20,000.00	21,682.41	20,000.00	25,190.25	25,000.00	\$5,000.00	25.00%
52060	20-434-000	UTILITIES - HEAT	22,470.00	20,282.04	25,773.00	23,038.79	24,675.00	-\$1,098.00	-4.26%
52061	20-434-000	UTILITIES - HYDRO	85,932.00	97,593.13	90,000.00	92,809.17	92,000.00	\$2,000.00	2.22%
52062	20-434-000	UTILITIES - WTR/SWR	15,391.00	11,028.75	12,000.00	9,750.34	12,765.00	\$765.00	6.38%
52085	20-434-000	BUILDING SECURITY	10,000.00	16,333.83	11,200.00	14,189.98	16,124.00	\$4,924.00	43.96%
54000	20-434-000	OUTSIDE CONTRACTS	25,000.00	16,338.74	25,000.00	14,560.32	25,000.00	\$0.00	0.00%
54001	20-434-000	CNTRCT-JANITORIAL	120,000.00	119,290.07	120,000.00	110,975.10	120,000.00	\$0.00	0.00%
54010	20-434-000	CNTRCT-ELECTRICAL	12,000.00	12,122.18	12,000.00	14,617.03	14,000.00	\$2,000.00	16.67%
54017	20-434-000	CNTRCT-GARBAGE COLLECT	5,000.00	1,433.46	5,000.00	1,257.50	2,000.00	-\$3,000.00	-60.00%
54022	20-434-000	CNTRCT-HEAT/AIR CONDITIONING	8,000.00	1,662.40	8,000.00	0.00	4,000.00	-\$4,000.00	-50.00%
<b>Total Expenditures</b>			<b>354,018.00</b>	<b>359,974.53</b>	<b>367,922.00</b>	<b>334,162.64</b>	<b>375,342.00</b>	<b>\$7,420.00</b>	<b>2.02%</b>
<b>Net Expenditures</b>			<b>301,618.00</b>	<b>303,532.90</b>	<b>315,522.00</b>	<b>287,336.40</b>	<b>363,142.00</b>	<b>\$47,620.00</b>	<b>15.09%</b>

**OPERATING BUDGET**

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 436 FACILITIES - MARKET</b>									
<b>Revenue</b>									
32027	20-436-000	FEE/SC - MARKET FEES	33,000.00	28,096.20	33,000.00	3,320.40	30,000.00	-\$3,000.00	-9.09%
32086	20-436-000	FEE/SC - INSURANCE	1,200.00	1,270.50	1,750.00	1,389.73	1,750.00	\$0.00	0.00%
33036	20-436-000	MISCELLANEOUS	2,000.00	4,010.25	2,000.00	4,956.68	3,000.00	\$1,000.00	50.00%
33040	20-436-000	RENTS & LEASES	4,000.00	8,116.56	5,000.00	30,714.64	7,500.00	\$2,500.00	50.00%
<b>Total Revenue</b>			<b>40,200.00</b>	<b>41,493.51</b>	<b>41,750.00</b>	<b>40,381.45</b>	<b>42,250.00</b>	<b>\$500.00</b>	<b>1.20%</b>
<b>Expense</b>									
51001	20-436-000	SALARIES/WAGES	19,916.00	9,122.73	20,466.00	10,554.47	14,592.00	-\$5,874.00	-28.70%
51004	20-436-000	PART-TIME	7,611.00	1,761.96	7,712.00	5,083.30	5,423.00	-\$2,289.00	-29.68%
51010	20-436-000	OVERTIME	1,294.00	1,986.87	1,328.00	851.08	537.00	-\$791.00	-59.56%
51020	20-436-000	EMPLOYEE BENEFITS	6,350.00	1,277.95	9,700.00	1,858.49	5,775.00	-\$3,925.00	-40.46%
52003	20-436-000	OPERATING EQUIP/SUPPLIES	5,000.00	4,435.10	5,000.00	4,218.71	5,000.00	\$0.00	0.00%
52005	20-436-000	ADVERTISING	4,000.00	3,484.25	4,000.00	2,093.48	4,000.00	\$0.00	0.00%
52011	20-436-000	MEMBERSHIPS	305.00	407.04	305.00	407.04	407.00	\$102.00	33.44%
52057	20-436-000	ADMINISTRATION FEES	3,500.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
52060	20-436-000	UTILITIES - HEAT	5,671.00	5,111.00	5,450.00	5,078.38	5,494.00	\$44.00	0.81%
52061	20-436-000	UTILITIES - HYDRO	13,756.00	15,453.99	14,094.00	10,701.57	15,191.00	\$1,097.00	7.78%
52062	20-436-000	UTILITIES - WTR/SWR	2,527.00	2,019.68	2,527.00	1,355.64	1,909.00	-\$618.00	-24.46%
52073	20-436-000	INS - LIABILITY	1,200.00	1,610.35	1,224.00	4,279.03	0.00	-\$1,224.00	-100.00%
52085	20-436-000	BUILDING SECURITY	425.00	595.26	448.00	50.00	448.00	\$0.00	0.00%
53057	20-436-000	SPECIAL EVENTS	3,500.00	2,597.77	4,000.00	3,818.05	4,000.00	\$0.00	0.00%
53058	20-436-000	PROJECTS ASSOCIATION	0.00	100.00	0.00	0.00	0.00	\$0.00	0.00%
54000	20-436-000	OUTSIDE CONTRACTS	11,000.00	11,349.31	11,000.00	6,109.94	11,000.00	\$0.00	0.00%
54001	20-436-000	CNTRCT-JANITORIAL	6,500.00	5,668.62	6,500.00	9,274.32	6,500.00	\$0.00	0.00%
54010	20-436-000	CNTRCT-ELECTRICAL	5,500.00	5,328.49	5,500.00	2,553.15	5,500.00	\$0.00	0.00%
54017	20-436-000	CNTRCT-GARBAGE COLLECT	3,700.00	2489.19	3,700.00	1918.06	3,700.00	\$0.00	0.00%

**OPERATING BUDGET**

			2016	2016	2017	2017	2018	2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>436</b>	<b>FACILITIES - MARKET</b>							
54022	20-436-000	CNTRCT-HEAT/AIR CONDITIONING	500.00	0.00	500.00	0.00	500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>102,255.00</b>	<b>74,799.56</b>	<b>103,454.00</b>	<b>70,204.71</b>	<b>89,976.00</b>	<b>-\$13,478.00</b>	<b>-13.03%</b>
<b>Net Expenditures</b>			<b>62,055.00</b>	<b>33,306.05</b>	<b>61,704.00</b>	<b>29,823.26</b>	<b>47,726.00</b>	<b>-\$13,978.00</b>	<b>-22.65%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 438 FACILITIES - SWIMMING POOLS</b>									
<b>Revenue</b>									
33040	20-438-000	RENTS & LEASES	1,000.00	1,228.50	1,000.00	84.00	500.00	-\$500.00	-50.00%
<b>Total Revenue</b>			<b>1,000.00</b>	<b>1,228.50</b>	<b>1,000.00</b>	<b>84.00</b>	<b>500.00</b>	<b>-\$500.00</b>	<b>-50.00%</b>
<b>Expense</b>									
51001	20-438-000	SALARIES/WAGES	38,284.00	36,086.83	39,072.00	26,245.89	37,143.00	-\$1,929.00	-4.94%
51004	20-438-000	PART-TIME	19,432.00	9,806.25	19,483.00	1,648.93	15,761.00	-\$3,722.00	-19.10%
51010	20-438-000	OVERTIME	4,694.00	5,555.11	4,813.00	5,551.64	4,567.00	-\$246.00	-5.11%
51020	20-438-000	EMPLOYEE BENEFITS	18,575.00	5,719.02	20,825.00	3,783.76	14,650.00	-\$6,175.00	-29.65%
52003	20-438-000	OPERATING EQUIP/SUPPLIES	50,000.00	49,106.87	50,000.00	33,732.64	50,000.00	\$0.00	0.00%
52004	20-438-000	EQUIPMENT RENTALS	4,000.00	2,464.88	4,000.00	81.41	4,000.00	\$0.00	0.00%
52060	20-438-000	UTILITIES - HEAT	3,403.00	2,327.14	2,854.00	2,483.76	2,659.00	-\$195.00	-6.83%
52061	20-438-000	UTILITIES - HYDRO	21,483.00	22,960.73	17,863.00	15,080.96	23,586.00	\$5,723.00	32.04%
52062	20-438-000	UTILITIES - WTR/SWR	146,800.00	112,243.66	146,800.00	144,177.68	111,000.00	-\$35,800.00	-24.39%
52063	20-438-000	UTILITES - PHONE/FAX	1,470.00	2,360.61	1,470.00	2,162.27	3,500.00	\$2,030.00	138.10%
52085	20-438-000	BUILDING SECURITY	20,000.00	20,625.85	20,000.00	22,389.08	20,000.00	\$0.00	0.00%
54000	20-438-000	OUTSIDE CONTRACTS	20,000.00	19,521.13	20,000.00	16,637.08	20,000.00	\$0.00	0.00%
54001	20-438-000	CNTRCT - JANITORIAL	2,000.00	0.00	2,000.00	0.00	0.00	-\$2,000.00	-100.00%
54010	20-438-000	CNTRCT-ELECTRICAL	6,000.00	3,590.87	6,000.00	2,315.35	4,500.00	-\$1,500.00	-25.00%
<b>Total Expenditures</b>			<b>356,141.00</b>	<b>292,368.95</b>	<b>355,180.00</b>	<b>276,290.45</b>	<b>311,366.00</b>	<b>-\$43,814.00</b>	<b>-12.34%</b>
<b>Net Expenditures</b>			<b>355,141.00</b>	<b>291,140.45</b>	<b>354,180.00</b>	<b>276,206.45</b>	<b>310,866.00</b>	<b>-\$43,314.00</b>	<b>-12.23%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 439 FACILITIES - CIVIC CENTRE</b>									
<b>Revenue</b>									
33030	20-439-000	COST SHARING	96,000.00	114,492.82	96,000.00	83,350.32	96,000.00	\$0.00	0.00%
33040	20-439-000	RENTS & LEASES	1,000.00	-6,368.00	1,000.00	882.00	1,000.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>97,000.00</b>	<b>108,124.82</b>	<b>97,000.00</b>	<b>84,232.32</b>	<b>97,000.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-439-000	SALARIES/WAGES	158,970.00	185,964.91	174,941.00	162,782.75	143,668.00	-\$31,273.00	-17.88%
51002	20-439-000	OTHER SALARIES	0.00	342.92	0.00	-1,132.82	0.00	\$0.00	0.00%
51004	20-439-000	PART-TIME	8,951.00	17,534.85	8,951.00	18,914.84	9,255.00	\$304.00	3.40%
51010	20-439-000	OVERTIME	2,995.00	5,406.62	2,995.00	1,065.63	3,097.00	\$102.00	3.41%
51020	20-439-000	EMPLOYEE BENEFITS	52,875.00	58,265.90	52,825.00	53,807.92	54,000.00	\$1,175.00	2.22%
52003	20-439-000	OPERATING EQUIP/SUPPLIES	27,000.00	32,830.87	27,000.00	27,513.80	33,383.00	\$6,383.00	23.64%
52004	20-439-000	EQUIPMENT RENTALS	0.00	334.28	0.00	0.00	0.00	\$0.00	0.00%
52010	20-439-000	PROFESSIONAL DEVELOPMENT	0.00	254.40	0.00	0.00	0.00	\$0.00	0.00%
52023	20-439-000	UNIFORMS/CLOTHING	1,000.00	819.94	1,000.00	631.54	1,000.00	\$0.00	0.00%
52024	20-439-000	MEAL ALLOWANCE	250.00	24.32	250.00	0.00	250.00	\$0.00	0.00%
52060	20-439-000	UTILITIES - HEAT	32,100.00	16,157.96	27,829.00	21,011.20	28,000.00	\$171.00	0.61%
52061	20-439-000	UTILITIES - HYDRO	176,638.00	178,429.69	163,819.00	147,695.49	154,227.00	-\$9,592.00	-5.86%
52062	20-439-000	UTILITIES - WTR/SWR	18,308.00	18,092.94	18,308.00	14,775.75	18,941.00	\$633.00	3.46%
52065	20-439-000	MOBILE COMMUNICATIONS	250.00	271.55	0.00	223.62	0.00	\$0.00	0.00%
52085	20-439-000	BUILDING SECURITY	75,000.00	77,082.41	75,000.00	75,870.99	82,500.00	\$7,500.00	10.00%
53062	20-439-000	OUTDOOR ICE RINK	3,000.00	2,338.89	3,000.00	109.81	3,000.00	\$0.00	0.00%
54000	20-439-000	OUTSIDE CONTRACTS	40,000.00	48,761.36	40,000.00	34,283.97	40,000.00	\$0.00	0.00%
54001	20-439-000	CNTRCT-JANITORIAL	3,000.00	2,088.39	3,000.00	3,194.24	3,000.00	\$0.00	0.00%
54010	20-439-000	CNTRCT-ELECTRICAL	9,000.00	11,191.21	9,000.00	7,460.64	9,000.00	\$0.00	0.00%
54017	20-439-000	CNTRCT-GARBAGE COLLECT	3,000.00	2,998.51	3,000.00	2,987.30	3,000.00	\$0.00	0.00%

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 439 FACILITIES - CIVIC CENTRE</b>									
54021	20-439-000	CNTRCT-ELEVATOR	8,000.00	7,651.49	8,000.00	7,096.27	8,000.00	\$0.00	0.00%
54022	20-439-000	CNTRCT-HEAT/AIR CONDITIONING	20,000.00	8,240.34	20,000.00	3,297.03	10,000.00	-\$10,000.00	-50.00%
<b>Total Expenditures</b>			<b>640,337.00</b>	<b>675,083.75</b>	<b>638,918.00</b>	<b>581,589.97</b>	<b>604,321.00</b>	<b>-\$34,597.00</b>	<b>-5.41%</b>
<b>Net Expenditures</b>			<b>543,337.00</b>	<b>566,958.93</b>	<b>541,918.00</b>	<b>497,357.65</b>	<b>507,321.00</b>	<b>-\$34,597.00</b>	<b>-6.38%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department: 442 FACILITIES - COURTHOUSE</b>											
<b>Revenue</b>											
33040	20-442-000	RENTS & LEASES	570,156.00	500,702.07	591,751.00	521,843.70	509,960.00	-\$81,791.00	-13.82%		
<b>Total Revenue</b>			<b>570,156.00</b>	<b>500,702.07</b>	<b>591,751.00</b>	<b>521,843.70</b>	<b>509,960.00</b>	<b>-\$81,791.00</b>	<b>-13.82%</b>		
<b>Expense</b>											
51001	20-442-000	SALARIES/WAGES	32,592.00	26,459.38	32,870.00	22,910.70	29,184.00	-\$3,686.00	-11.21%		
51004	20-442-000	PART-TIME	3,886.00	2,773.58	3,978.00	2,150.70	3,220.00	-\$758.00	-19.05%		
51010	20-442-000	OVERTIME	2,528.00	5,547.82	2,622.00	3,258.64	1,582.00	-\$1,040.00	-39.66%		
51020	20-442-000	EMPLOYEE BENEFITS	8,475.00	3,521.27	13,075.00	3,018.20	11,525.00	-\$1,550.00	-11.85%		
52003	20-442-000	OPERATING EQUIP/SUPPLIES	24,000.00	18,256.12	24,000.00	20,902.72	24,000.00	\$0.00	0.00%		
52060	20-442-000	UTILITIES - HEAT	75,766.00	24,675.39	50,000.00	29,674.38	47,451.00	-\$2,549.00	-5.10%		
52061	20-442-000	UTILITIES - HYDRO	190,000.00	181,836.07	185,712.00	141,544.16	183,874.00	-\$1,838.00	-0.99%		
52062	20-442-000	UTILITIES - WTR/SWR	7,865.00	8,245.67	7,865.00	6,154.71	9,124.00	\$1,259.00	16.01%		
52070	20-442-000	INS - FIRE	18,122.00	13,196.52	18,484.00	13,257.00	13,500.00	-\$4,984.00	-26.96%		
52073	20-442-000	INS - LIABILITY	4,648.00	4,722.84	4,741.00	4,688.28	4,700.00	-\$41.00	-0.86%		
52085	20-442-000	BUILDING SECURITY	6,000.00	6,323.40	6,000.00	4,245.92	6,000.00	\$0.00	0.00%		
54000	20-442-000	OUTSIDE CONTRACTS	15,000.00	23,572.45	20,000.00	9,789.72	20,000.00	\$0.00	0.00%		
54001	20-442-000	CNTRCT-JANITORIAL	100,000.00	97,671.88	100,000.00	90,116.71	100,000.00	\$0.00	0.00%		
54008	20-442-000	CNTRCT-PAVEMENT MARKINGS	600.00	0.00	600.00	0.00	600.00	\$0.00	0.00%		
54010	20-442-000	CNTRCT-ELECTRICAL	10,000.00	9,536.65	10,000.00	4,492.13	10,000.00	\$0.00	0.00%		
54017	20-442-000	CNTRCT-GARBAGE COLLECT	1,057.00	1,015.23	1,060.00	959.05	1,060.00	\$0.00	0.00%		
54021	20-442-000	CNTRCT-ELEVATOR	10,000.00	11,197.77	10,000.00	7,000.99	10,000.00	\$0.00	0.00%		
54022	20-442-000	CNTRCT-HEAT/AIR CONDITIONING	30,000.00	6,503.38	25,000.00	1,652.05	25,000.00	\$0.00	0.00%		
55004	20-442-000	AUDIT FEES	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	\$0.00	0.00%		

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department:</b>	<b>442</b>	<b>FACILITIES - COURTHOUSE</b>									
58001	20-442-000	INTERDEPT TRANSFERS	0.00	0.00	1,000.00	0.00	0.00	-\$1,000.00	-100.00%		
58051	20-442-000	TRANSFER TO RESERVE FUND	27,617.00	53,646.65	72,744.00	0.00	7,140.00	-\$65,604.00	-90.18%		
<b>Total Expenditures</b>			<b>570,156.00</b>	<b>500,702.07</b>	<b>591,751.00</b>	<b>367,816.06</b>	<b>509,960.00</b>	<b>-\$81,791.00</b>	<b>-13.82%</b>		
<b>Net Expenditures</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-154,027.64</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>		



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 444 FACILITIES - SERVICE CENTRE</b>									
<b>Expense</b>									
51001	20-444-000	SALARIES/WAGES	19,592.00	21,568.36	19,846.00	9,525.82	15,918.00	-\$3,928.00	-19.79%
51004	20-444-000	PART-TIME	2,267.00	2,114.92	2,354.00	2,374.57	2,203.00	-\$151.00	-6.41%
51010	20-444-000	OVERTIME	843.00	1,773.36	896.00	56.45	1,045.00	\$149.00	16.63%
51020	20-444-000	EMPLOYEE BENEFITS	5,425.00	2,612.96	7,525.00	1,334.00	6,275.00	-\$1,250.00	-16.61%
52003	20-444-000	OPERATING EQUIP/SUPPLIES	15,000.00	22,263.10	15,000.00	11,836.77	15,000.00	\$0.00	0.00%
52004	20-444-000	EQUIPMENT RENTALS	750.00	1,392.08	750.00	368.37	750.00	\$0.00	0.00%
52033	20-444-000	INTEREST CHARGES	0.00	2.74	0.00	0.00	0.00	\$0.00	0.00%
52060	20-444-000	UTILITIES - HEAT	29,318.00	14,737.83	27,162.00	20,941.09	27,162.00	\$0.00	0.00%
52061	20-444-000	UTILITIES - HYDRO	66,836.00	58,277.69	72,932.00	44,867.25	67,255.00	-\$5,677.00	-7.78%
52062	20-444-000	UTILITIES - WTR/SWR	12,819.00	12,978.77	12,819.00	12,470.15	13,455.00	\$636.00	4.96%
52080	20-444-000	SMALL TOOLS	100.00	32.22	100.00	0.00	100.00	\$0.00	0.00%
52085	20-444-000	BUILDING SECURITY	250.00	951.46	250.00	0.00	250.00	\$0.00	0.00%
54000	20-444-000	OUTSIDE CONTRACTS	36,000.00	38,214.10	36,000.00	26,384.34	36,000.00	\$0.00	0.00%
54001	20-444-000	CNTRCT-JANITORIAL	30,000.00	30,281.95	30,000.00	28,670.11	30,000.00	\$0.00	0.00%
54010	20-444-000	CNTRCT-ELECTRICAL	12,000.00	9,298.62	12,000.00	4,615.70	12,000.00	\$0.00	0.00%
54017	20-444-000	CNTRCT-GARBAGE COLLECT	12,000.00	8,738.38	12,000.00	10,167.08	12,000.00	\$0.00	0.00%
54022	20-444-000	CNTRCT-HEAT/AIR CONDITIONING	3,000.00	739.90	3,000.00	0.00	3,000.00	\$0.00	0.00%
58009	20-444-000	INTERDEPT RECOVERIES	-38,426.00	-24,373.96	-40,798.00	-34,410.94	-39,163.00	\$1,635.00	-4.01%
<b>Total Expenditures</b>			<b>207,774.00</b>	<b>201,604.48</b>	<b>211,836.00</b>	<b>139,200.76</b>	<b>203,250.00</b>	<b>-\$8,586.00</b>	<b>-4.05%</b>
<b>Net Expenditures</b>			<b>207,774.00</b>	<b>201,604.48</b>	<b>211,836.00</b>	<b>139,200.76</b>	<b>203,250.00</b>	<b>-\$8,586.00</b>	<b>-4.05%</b>

## OPERATING BUDGET

			2016	2016	2017	2017	2018	2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>445</b>	<b>FACILITIES - WOODLAWN RD</b>							
<b>Revenue</b>									
33029	20-445-000	THIRD PARTY REVENUE	1,223,409.00	1,241,727.12	1,191,300.00	236,026.14	1,167,034.00	-\$24,266.00	-2.04%
<b>Total Revenue</b>			<b>1,223,409.00</b>	<b>1,241,727.12</b>	<b>1,191,300.00</b>	<b>236,026.14</b>	<b>1,167,034.00</b>	<b>-\$24,266.00</b>	<b>-2.04%</b>
<b>Expense</b>									
58088	20-445-000	IO - INTEREST	591,409.00	492,293.02	559,300.00	557,640.09	535,034.00	-\$24,266.00	-4.34%
58089	20-445-000	IO - PRINCIPAL	632,000.00	751,673.44	632,000.00	512,326.56	632,000.00	\$0.00	0.00%
58091	20-445-000	DEBT CHGS - PRINCIPAL	0.00	0.00	0.00	119,673.44	0.00	\$0.00	0.00%
58092	20-445-000	OTHER DEBT INTEREST	0.00	-2,239.35	0.00	-124,813.88	0.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>1,223,409.00</b>	<b>1,241,727.11</b>	<b>1,191,300.00</b>	<b>1,064,826.21</b>	<b>1,167,034.00</b>	<b>-\$24,266.00</b>	<b>-2.04%</b>
<b>Net Expenditures</b>			<b>0.00</b>	<b>-0.01</b>	<b>0.00</b>	<b>828,800.07</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 446 FACILITIES - SPORTS COMPLEX (QUAKER ROAD)</b>									
<b>Revenue</b>									
32045	20-446-000	FEE/SC - BALL DIAMONDS	9,000.00	10,293.40	9,000.00	6,755.50	9,000.00	\$0.00	0.00%
32084	20-446-000	FEE/SC - HYDRO	3,500.00	3,067.20	3,500.00	3,720.00	3,500.00	\$0.00	0.00%
33040	20-446-000	RENTS & LEASES	650.00	962.50	650.00	1,345.00	650.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>13,150.00</b>	<b>14,323.10</b>	<b>13,150.00</b>	<b>11,820.50</b>	<b>13,150.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-446-000	SALARIES/WAGES	15,919.00	13,650.14	15,505.00	12,167.22	12,602.00	-\$2,903.00	-18.72%
51004	20-446-000	PART-TIME	13,359.00	10,925.84	13,476.00	10,443.72	10,507.00	-\$2,969.00	-22.03%
51010	20-446-000	OVERTIME	0.00	622.55	0.00	18.52	269.00	\$269.00	0.00%
51020	20-446-000	EMPLOYEE BENEFITS	8,700.00	2,890.81	9,700.00	2,621.75	4,975.00	-\$4,725.00	-48.71%
52003	20-446-000	OPERATING EQUIP/SUPPLIES	3,000.00	3,498.69	3,000.00	1,860.60	3,000.00	\$0.00	0.00%
52060	20-446-000	UTILITIES - HEAT	624.00	650.73	515.00	521.61	674.00	\$159.00	30.87%
52061	20-446-000	UTILITIES - HYDRO	21,483.00	17,465.39	17,092.00	16,920.62	17,108.00	\$16.00	0.09%
52062	20-446-000	UTILITIES - WTR/SWR	9,618.00	18,512.04	9,618.00	5,907.82	12,941.00	\$3,323.00	34.55%
52085	20-446-000	BUILDING SECURITY	700.00	732.67	700.00	671.62	700.00	\$0.00	0.00%
54000	20-446-000	OUTSIDE CONTRACTS	8,300.00	6,787.90	8,300.00	11,038.26	8,300.00	\$0.00	0.00%
54010	20-446-000	CNTRCT-ELECTRICAL	6,500.00	2,179.84	6,500.00	1,639.76	4,500.00	-\$2,000.00	-30.77%
<b>Total Expenditures</b>			<b>88,203.00</b>	<b>77,916.60</b>	<b>84,406.00</b>	<b>63,811.50</b>	<b>75,576.00</b>	<b>-\$8,830.00</b>	<b>-10.46%</b>
<b>Net Expenditures</b>			<b>75,053.00</b>	<b>63,593.50</b>	<b>71,256.00</b>	<b>51,991.00</b>	<b>62,426.00</b>	<b>-\$8,830.00</b>	<b>-12.39%</b>

## OPERATING BUDGET

			2016		2017		2018		2017 vs 2018 Budget		
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	\$	%	
<b>Department:</b>	<b>447</b>	<b>FACILITIES - WELLAND REC CANAL</b>									
<b>Revenue</b>											
32015	20-447-000	OTHER GRANTS	0.00	0.00	0.00	2,000.26	15,000.00	\$15,000.00		100.00%	
32041	20-447-000	FEE/SC- EQUIP RENTALS	0.00	0.00	0.00	0.00	15,000.00	\$15,000.00		100.00%	
32057	20-447-000	FEE/SC-MEMBERSHIPS	0.00	0.00	0.00	0.00	5,500.00	\$5,500.00		100.00%	
32093	20-447-000	FEE/SC- FIT/AQUA PUNCH CARD	0.00	0.00	0.00	0.00	15,000.00	\$15,000.00		100.00%	
33010	20-447-000	INVESTMENT INCOME	0.00	0.00	0.00	0.00	350,000.00	\$350,000.00		100.00%	
33025	20-447-000	DONATIONS	0.00	0.00	0.00	0.00	10,000.00	\$10,000.00		100.00%	
33036	20-447-000	MISCELLANEOUS	0.00	0.00	0.00	0.00	40,779.00	\$40,779.00		100.00%	
33040	20-447-000	RENTS & LEASES	0.00	0.00	0.00	1,045.00	125,000.00	\$125,000.00		100.00%	
<b>Total Revenue</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3,045.26</b>	<b>561,279.00</b>	<b>\$561,279.00</b>		<b>100.00%</b>	
<b>Expense</b>											
51001	20-447-000	SALARIES/WAGES	0.00	0.00	0.00	70,444.79	69,363.00	\$69,363.00		100.00%	
51004	20-447-000	PART-TIME	0.00	0.00	0.00	51,263.73	160,375.00	\$160,375.00		100.00%	
51010	20-447-000	OVERTIME	0.00	0.00	0.00	5,194.57	3,500.00	\$3,500.00		100.00%	
51020	20-447-000	EMPLOYEE BENEFITS	0.00	0.00	0.00	38,085.85	39,225.00	\$39,225.00		100.00%	
52002	20-447-000	POSTAGE	0.00	0.00	0.00	0.00	1,000.00	\$1,000.00		100.00%	
52003	20-447-000	OPERATING EQUIP/SUPPLIES	0.00	35,206.98	0.00	32,898.87	75,000.00	\$75,000.00		100.00%	
52004	20-447-000	EQUIPMENT RENTALS	0.00	9,863.51	0.00	3,083.51	11,000.00	\$11,000.00		100.00%	
52010	20-447-000	PROFESSIONAL DEVELOPMENT	0.00	0.00	0.00	301.62	0.00	\$0.00		0.00%	
52011	20-447-000	MEMBERSHIPS	0.00	0.00	0.00	0.00	1,200.00	\$1,200.00		100.00%	
52023	20-447-000	UNIFORMS/CLOTHING	0.00	0.00	0.00	838.04	1,000.00	\$1,000.00		100.00%	
52024	20-447-000	MEAL ALLOWANCE	0.00	0.00	0.00	230.56	0.00	\$0.00		0.00%	
52025	20-447-000	MISCELLANEOUS	0.00	0.00	0.00	0.00	2,500.00	\$2,500.00		100.00%	
52033	20-447-000	INTEREST CHARGES	0.00	23.32	0.00	0.00	0.00	\$0.00		0.00%	
52060	20-447-000	UTILITIES - HEAT	0.00	0.00	0.00	0.00	7,500.00	\$7,500.00		100.00%	

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 447 FACILITIES - WELLAND REC CANAL</b>									
<b>Revenue</b>									
52061	20-447-000	UTILITIES - HYDRO	0.00	211.11	0.00	187.40	29,700.00	\$29,700.00	100.00%
52062	20-447-000	UTILITES- WTR/SWR	0.00	0.00	0.00	0.00	4,000.00	\$4,000.00	100.00%
52063	20-447-000	UTILITIES- PHONE/FAX	0.00	0.00	0.00	0.00	8,400.00	\$8,400.00	100.00%
53000	20-447-000	OUTSIDE CONSULTING	0.00	412.12	0.00	0.00	0.00	\$0.00	0.00%
53056	20-447-000	VOLUNTEER SERVICES	0.00	0.00	0.00	25.72	5,000.00	\$5,000.00	100.00%
53058	20-447-000	PROJECTS ASSOCIATION	0.00	0.00	0.00	0.00	50,000.00	\$50,000.00	100.00%
54000	20-447-000	OUTSIDE CONTRACTS	117,000.00	4,442.29	128,700.00	1,528.93	75,000.00	-\$53,700.00	-41.72%
54001	20-447-000	CONTRCT - JANITORIAL	0.00	67.50	0.00	13,245.59	35,000.00	\$35,000.00	100.00%
54010	20-447-000	CNTRCT-ELECTRICAL	0.00	1,258.49	0.00	10,803.36	6,500.00	\$6,500.00	100.00%
54022	20-447-000	CONTRCT - HEAT/AIR CONDITIONING	0.00	2,924.11	0.00	627.64	1,000.00	\$1,000.00	100.00%
56002	20-447-000	FUEL- VEHICLES	0.00	0.00	0.00	0.00	10,000.00	\$10,000.00	100.00%
56003	20-447-000	LICENCE RENEWALS	0.00	0.00	0.00	0.00	1,055.00	\$1,055.00	100.00%
<b>Total Expenditures</b>			<b>117,000.00</b>	<b>54,409.43</b>	<b>128,700.00</b>	<b>228,760.18</b>	<b>597,318.00</b>	<b>\$468,618.00</b>	<b>364.12%</b>
<b>Net Expenditures</b>			<b>117,000.00</b>	<b>54,409.43</b>	<b>128,700.00</b>	<b>228,760.18</b>	<b>36,039.00</b>	<b>-\$92,661.00</b>	<b>-72.00%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 448 FACILITIES - COOKS MILLS HALL</b>									
<b>Revenue</b>									
33040	20-448-000	RENTS & LEASES	1,500.00	3,501.25	2,000.00	1,942.00	1,500.00	-\$500.00	-25.00%
<b>Total Revenue</b>			<b>1,500.00</b>	<b>3,501.25</b>	<b>2,000.00</b>	<b>1,942.00</b>	<b>1,500.00</b>	<b>-\$500.00</b>	<b>-25.00%</b>
<b>Expense</b>									
51001	20-448-000	SALARIES/WAGES	4,286.00	1,475.51	4,341.00	969.97	2,122.00	-\$2,219.00	-51.12%
51004	20-448-000	PART-TIME	81.00	0.00	81.00	11.02	0.00	-\$81.00	-100.00%
51010	20-448-000	OVERTIME	150.00	636.21	199.00	11.86	269.00	\$70.00	35.18%
51020	20-448-000	EMPLOYEE BENEFITS	1,200.00	209.77	1,475.00	115.26	2,375.00	\$900.00	61.02%
52003	20-448-000	OPERATING EQUIP/SUPPLIES	2,500.00	2,027.15	2,500.00	351.31	2,500.00	\$0.00	0.00%
52060	20-448-000	UTILITIES - HEAT	2,268.00	1,316.27	1,706.00	1,400.60	1,579.00	-\$127.00	-7.44%
52061	20-448-000	UTILITIES - HYDRO	1,730.00	1,796.97	1,403.00	1,518.77	1,563.00	\$160.00	11.40%
54000	20-448-000	OUTSIDE CONTRACTS	5,000.00	340.42	5,000.00	418.23	3,000.00	-\$2,000.00	-40.00%
54001	20-448-000	CNTRCT-JANITORIAL	3,500.00	3,863.08	3,500.00	3,936.60	3,500.00	\$0.00	0.00%
54010	20-448-000	CNTRCT-ELECTRICAL	1,000.00	367.14	1,000.00	1,368.78	1,000.00	\$0.00	0.00%
54017	20-448-000	CNTRCT-GARBAGE COLLECTION	500.00	371.16	500.00	326.34	500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>22,215.00</b>	<b>12,403.68</b>	<b>21,705.00</b>	<b>10,428.74</b>	<b>18,408.00</b>	<b>-\$3,297.00</b>	<b>-15.19%</b>
<b>Net Expenditures</b>			<b>20,715.00</b>	<b>8,902.43</b>	<b>19,705.00</b>	<b>8,486.74</b>	<b>16,908.00</b>	<b>-\$2,797.00</b>	<b>-14.19%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department: 449 FACILITIES - 140 KING STREET (MUSEUM)</b>											
<b>Expense</b>											
51001	20-449-000	SALARIES/WAGES	8,462.00	5,344.72	8,683.00	5,029.42	5,969.00	-\$2,714.00	-31.26%		
51004	20-449-000	PART-TIME	1,538.00	252.56	1,542.00	596.63	212.00	-\$1,330.00	-86.25%		
51010	20-449-000	OVERTIME	451.00	890.72	431.00	91.26	448.00	\$17.00	3.94%		
51020	20-449-000	EMPLOYEE BENEFITS	2,600.00	654.60	3,650.00	614.46	2,375.00	-\$1,275.00	-34.93%		
52003	20-449-000	OPERATING EQUIP/SUPPLIES	5,000.00	2,991.80	5,000.00	1,448.16	5,000.00	\$0.00	0.00%		
52060	20-449-000	UTILITIES - HEAT	14,445.00	14,666.60	15,185.00	11,838.38	15,740.00	\$555.00	3.65%		
52061	20-449-000	UTILITIES - HYDRO	25,661.00	22,742.30	20,000.00	16,915.48	20,528.00	\$528.00	2.64%		
52062	20-449-000	UTILITIES - WTR/SWR	1,455.00	1,178.02	1,455.00	679.13	1,137.00	-\$318.00	-21.86%		
52085	20-449-000	BUILDING SECURITY	1,050.00	1,159.91	1,050.00	931.69	1,050.00	\$0.00	0.00%		
54000	20-449-000	OUTSIDE CONTRACTS	30,000.00	18,377.29	30,000.00	28,350.19	30,000.00	\$0.00	0.00%		
54010	20-449-000	CNTRCT-ELECTRICAL	4,000.00	1,851.37	4,000.00	4,268.17	4,000.00	\$0.00	0.00%		
54022	20-449-000	CNTRCT-HEAT/AIR CONDITIONING	4,000.00	820.19	4,000.00	107.87	2,000.00	-\$2,000.00	-50.00%		
<b>Total Expenditures</b>			<b>98,662.00</b>	<b>70,930.08</b>	<b>94,996.00</b>	<b>70,870.84</b>	<b>88,459.00</b>	<b>-\$6,537.00</b>	<b>-6.88%</b>		
<b>Net Expenditures</b>			<b>98,662.00</b>	<b>70,930.08</b>	<b>94,996.00</b>	<b>70,870.84</b>	<b>88,459.00</b>	<b>-\$6,537.00</b>	<b>-6.88%</b>		

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 450 FACILITIES - HOOKER STREET</b>									
<b>Revenue</b>									
33040	20-450-000	RENTS & LEASES	1,000.00	1,203.50	1,000.00	1,414.00	1,200.00	\$200.00	20.00%
<b>Total Revenue</b>			<b>1,000.00</b>	<b>1,203.50</b>	<b>1,000.00</b>	<b>1,414.00</b>	<b>1,200.00</b>	<b>\$200.00</b>	<b>20.00%</b>
<b>Expense</b>									
51001	20-450-000	SALARIES/WAGES	1,224.00	1,630.76	1,240.00	426.09	1,061.00	-\$179.00	-14.44%
51010	20-450-000	OVERTIME	30.00	271.97	33.00	0.00	60.00	\$27.00	81.82%
51020	20-450-000	EMPLOYEE BENEFITS	250.00	186.33	500.00	49.73	425.00	-\$75.00	-15.00%
52003	20-450-000	OPERATING EQUIP/SUPPLIES	2,000.00	2,173.71	2,000.00	716.22	2,000.00	\$0.00	0.00%
52060	20-450-000	UTILITIES - HEAT	2,978.00	1,518.82	2,120.00	1,805.40	2,200.00	\$80.00	3.77%
52061	20-450-000	UTILITIES - HYDRO	1,194.00	1,280.46	1,116.00	1,016.91	1,154.00	\$38.00	3.41%
52062	20-450-000	UTILITIES - WTR/SWR	786.00	360.21	786.00	248.27	417.00	-\$369.00	-46.95%
54000	20-450-000	OUTSIDE CONTRACTS	5,000.00	945.50	4,000.00	2,252.97	4,000.00	\$0.00	0.00%
54001	20-450-000	CNTRCT-JANITORIAL	6,500.00	2,299.63	5,000.00	3,568.68	5,000.00	\$0.00	0.00%
54010	20-450-000	CNTRCT-ELECTRICAL	2,000.00	1,409.10	1,000.00	0.00	1,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>21,962.00</b>	<b>12,076.49</b>	<b>17,795.00</b>	<b>10,084.27</b>	<b>17,317.00</b>	<b>-\$478.00</b>	<b>-2.69%</b>
<b>Net Expenditures</b>			<b>20,962.00</b>	<b>10,872.99</b>	<b>16,795.00</b>	<b>8,670.27</b>	<b>16,117.00</b>	<b>-\$678.00</b>	<b>-4.04%</b>



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 452 FACILITIES - C.L. PINARD CTR</b>									
<b>Revenue</b>									
33040	20-452-000	RENTS & LEASES	0.00	427.00	0.00	352.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>0.00</b>	<b>427.00</b>	<b>0.00</b>	<b>352.00</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-452-000	SALARIES/WAGES	4,286.00	3,011.96	4,341.00	2,709.16	2,653.00	-\$1,688.00	-38.89%
51004	20-452-000	PART-TIME	405.00	23.16	406.00	144.24	212.00	-\$194.00	-47.78%
51010	20-452-000	OVERTIME	752.00	711.69	797.00	273.23	239.00	-\$558.00	-70.01%
51020	20-452-000	EMPLOYEE BENEFITS	1,650.00	354.34	1,950.00	300.81	1,050.00	-\$900.00	-46.15%
52003	20-452-000	OPERATING EQUIP/SUPPLIES	2,000.00	1,261.38	2,000.00	1,852.15	2,000.00	\$0.00	0.00%
52027	20-452-000	LEASES - PROPERTY	5,400.00	5,952.96	5,400.00	5,037.12	0.00	-\$5,400.00	-100.00%
52060	20-452-000	UTILITIES - HEAT	5,671.00	4,227.71	5,333.00	4,829.07	5,187.00	-\$146.00	-2.74%
52061	20-452-000	UTILITIES - HYDRO	2,984.00	2,849.31	2,909.00	2,404.50	3,205.00	\$296.00	10.18%
54000	20-452-000	OUTSIDE CONTRACTS	3,000.00	325.63	3,000.00	325.63	1,500.00	-\$1,500.00	-50.00%
54001	20-452-000	CNTRCT-JANITORIAL	1,200.00	1,153.92	1,200.00	1,057.75	1,200.00	\$0.00	0.00%
54010	20-452-000	CNTRCT-ELECTRICAL	1,000.00	234.55	1,000.00	505.24	1,000.00	\$0.00	0.00%
54022	20-452-000	CNTRCT-HEAT/AIR CONDITIONING	500.00	0.00	500.00	0.00	500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>28,848.00</b>	<b>20,106.61</b>	<b>28,836.00</b>	<b>19,438.90</b>	<b>18,746.00</b>	<b>-\$10,090.00</b>	<b>-34.99%</b>
<b>Net Expenditures</b>			<b>28,848.00</b>	<b>19,679.61</b>	<b>28,836.00</b>	<b>19,086.90</b>	<b>18,746.00</b>	<b>-\$10,090.00</b>	<b>-34.99%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 454 FACILITIES - ANCILLARY BLDGS</b>									
<b>Revenue</b>									
33040	20-454-000	RENTS & LEASES	3,000.00	1,521.20	2,500.00	1,667.85	2,500.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>3,000.00</b>	<b>1,521.20</b>	<b>2,500.00</b>	<b>1,667.85</b>	<b>2,500.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-454-000	SALARIES/WAGES	16,449.00	13,540.31	16,745.00	13,873.15	16,582.00	-\$163.00	-0.97%
51004	20-454-000	PART-TIME	162.00	0.00	162.00	3,234.41	212.00	\$50.00	30.86%
51010	20-454-000	OVERTIME	90.00	229.07	100.00	391.74	119.00	\$19.00	19.00%
51020	20-454-000	EMPLOYEE BENEFITS	4,725.00	1,252.80	5,575.00	1,985.26	6,550.00	\$975.00	17.49%
52003	20-454-000	OPERATING EQUIP/SUPPLIES	9,000.00	9,334.23	9,000.00	9,492.75	9,000.00	\$0.00	0.00%
52006	20-454-000	CITY PROMOTIONS	0.00	57.82	0.00	175.36	0.00	\$0.00	0.00%
52060	20-454-000	UTILITIES - HEAT	5,671.00	5,482.67	6,327.00	2,186.36	5,596.00	-\$731.00	-11.55%
52061	20-454-000	UTILITIES - HYDRO	10,274.00	5,943.90	10,300.00	4,711.22	6,268.00	-\$4,032.00	-39.15%
52062	20-454-000	UTILITIES - WTR/SWR	8,759.00	6,748.78	8,759.00	4,694.01	6,500.00	-\$2,259.00	-25.79%
52085	20-454-000	BUILDING SECURITY	1,200.00	305.28	1,200.00	0.00	1,200.00	\$0.00	0.00%
54000	20-454-000	OUTSIDE CONTRACTS	20,000.00	15,762.03	20,000.00	16,780.22	18,000.00	-\$2,000.00	-10.00%
54001	20-454-000	CNTRCT-JANITORIAL	250.00	0.00	250.00	0.00	250.00	\$0.00	0.00%
54010	20-454-000	CNTRCT-ELECTRICAL	6,200.00	9,557.62	6,200.00	3,628.20	6,200.00	\$0.00	0.00%
54022	20-454-000	CNTRCT-HEAT/AIR CONDITIONING	600.00	401.95	600.00	0.00	600.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>83,380.00</b>	<b>68,616.46</b>	<b>85,218.00</b>	<b>61,152.68</b>	<b>77,077.00</b>	<b>-\$8,141.00</b>	<b>-9.55%</b>
<b>Net Expenditures</b>			<b>80,380.00</b>	<b>67,095.26</b>	<b>82,718.00</b>	<b>59,484.83</b>	<b>74,577.00</b>	<b>-\$8,141.00</b>	<b>-9.84%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 457 FACILITIES - TRANSIT TERMINAL</b>									
<b>Expense</b>									
51001	20-457-000	SALARIES/WAGES	11,020.00	7,989.92	11,163.00	5,278.33	8,291.00	-\$2,872.00	-25.73%
51004	20-457-000	PART-TIME	1,538.00	157.80	1,542.00	1,257.93	212.00	-\$1,330.00	-86.25%
51010	20-457-000	OVERTIME	2,528.00	2,895.47	2,655.00	381.41	418.00	-\$2,237.00	-84.26%
51020	20-457-000	EMPLOYEE BENEFITS	4,950.00	1,021.60	5,075.00	776.09	3,275.00	-\$1,800.00	-35.47%
52003	20-457-000	OPERATING EQUIP/SUPPLIES	7,000.00	7,633.77	7,000.00	4,457.63	7,000.00	\$0.00	0.00%
52025	20-457-000	MISCELLANEOUS	500.00	396.72	500.00	392.15	500.00	\$0.00	0.00%
52060	20-457-000	UTILITIES - HEAT	4,253.00	2,811.32	3,726.00	2,784.10	3,406.00	-\$320.00	-8.59%
52061	20-457-000	UTILITIES - HYDRO	11,935.00	14,179.22	11,436.00	11,964.77	14,630.00	\$3,194.00	27.93%
54000	20-457-000	OUTSIDE CONTRACTS	3,000.00	2,396.75	3,000.00	4,182.84	3,000.00	\$0.00	0.00%
54001	20-457-000	CNTRCT-JANITORIAL	1,500.00	723.64	1,500.00	1,852.61	1,500.00	\$0.00	0.00%
54010	20-457-000	CNTRCT-ELECTRICAL	2,500.00	775.11	2,500.00	1,285.57	2,500.00	\$0.00	0.00%
54017	20-457-000	CNTRCT-GARBAGE COLLECT	800.00	662.55	800.00	622.09	800.00	\$0.00	0.00%
54022	20-457-000	CNTRCT-HEAT/AIR CONDITIONING	1,500.00	0.00	1,500.00	0.00	1,500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>53,024.00</b>	<b>41,643.87</b>	<b>52,397.00</b>	<b>35,235.52</b>	<b>47,032.00</b>	<b>-\$5,365.00</b>	<b>-10.24%</b>
<b>Net Expenditures</b>			<b>53,024.00</b>	<b>41,643.87</b>	<b>52,397.00</b>	<b>35,235.52</b>	<b>47,032.00</b>	<b>-\$5,365.00</b>	<b>-10.24%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 458 FACILITIES - WELLAND TRANSIT</b>									
<b>Expense</b>									
51001	20-458-000	SALARIES/WAGES	2,449.00	3,513.50	2,481.00	916.28	2,653.00	172.00	6.93%
51004	20-458-000	PART-TIME	729.00	359.96	731.00	1,788.44	763.00	32.00	4.38%
51010	20-458-000	OVERTIME	0.00	470.55	0.00	177.05	299.00	299.00	0.00%
51020	20-458-000	EMPLOYEE BENEFITS	950.00	448.24	975.00	324.50	1,050.00	75.00	7.69%
52003	20-458-000	OPERATING EQUIP/SUPPLIES	3,000.00	1,605.46	3,000.00	1,366.01	3,000.00	0.00	0.00%
52060	20-458-000	UTILITIES - HEAT	19,055.00	14,171.11	19,902.00	15,607.93	21,500.00	1,598.00	8.03%
52061	20-458-000	UTILITIES - HYDRO	30,076.00	26,936.73	23,279.00	19,081.07	24,112.00	833.00	3.58%
52062	20-458-000	UTILITIES - WTR/SWR	5,157.00	5,144.00	5,157.00	7,584.52	5,112.00	-45.00	-0.87%
54000	20-458-000	OUTSIDE CONTRACTS	14,000.00	13,193.58	14,000.00	4,584.98	14,000.00	0.00	0.00%
54001	20-458-000	CNTRCT-JANITORIAL	12,500.00	13,635.01	12,500.00	11,866.93	12,500.00	0.00	0.00%
54010	20-458-000	CNTRCT-ELECTRICAL	9,000.00	4,592.02	9,000.00	1,458.22	7,000.00	-2,000.00	-22.22%
54017	20-458-000	CNTRCT-GARBAGE COLLECT	1,300.00	633.55	1,300.00	647.95	1,300.00	0.00	0.00%
54022	20-458-000	CNTRCT-HEAT/AIR CONDITIONING	1,500.00	0.00	1,500.00	0.00	1,500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>99,716.00</b>	<b>84,703.71</b>	<b>93,825.00</b>	<b>65,403.88</b>	<b>94,789.00</b>	<b>\$964.00</b>	<b>1.03%</b>
<b>Net Expenditures</b>			<b>99,716.00</b>	<b>84,703.71</b>	<b>93,825.00</b>	<b>65,403.88</b>	<b>94,789.00</b>	<b>\$964.00</b>	<b>1.03%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 459 FACILITIES - FIRE HALLS</b>									
<b>Revenue</b>									
33040	20-459-000	RENTS & LEASES	10,200.00	5,100.00	0.00	0.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>10,200.00</b>	<b>5,100.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-459-000	SALARIES/WAGES	7,959.00	6,412.76	8,062.00	4,862.23	5,969.00	-\$2,093.00	-25.96%
51004	20-459-000	PART-TIME	2,348.00	277.92	2,354.00	1,742.65	551.00	-\$1,803.00	-76.59%
51010	20-459-000	OVERTIME	271.00	1,114.47	332.00	309.63	448.00	\$116.00	34.94%
51020	20-459-000	EMPLOYEE BENEFITS	3,550.00	770.14	3,625.00	742.71	2,375.00	-\$1,250.00	-34.48%
52003	20-459-000	OPERATING EQUIP/SUPPLIES	7,500.00	3,921.04	7,500.00	2,419.44	7,500.00	\$0.00	0.00%
52027	20-459-000	LEASES - PROPERTY	23,400.00	24,480.36	23,400.00	16,482.92	24,600.00	\$1,200.00	5.13%
52060	20-459-000	UTILITIES - HEAT	18,487.00	12,181.98	17,496.00	13,447.94	17,999.00	\$503.00	2.87%
52061	20-459-000	UTILITIES - HYDRO	26,257.00	29,209.17	27,156.00	23,956.89	30,192.00	\$3,036.00	11.18%
52062	20-459-000	UTILITIES - WTR/SWR	7,474.00	6,967.77	7,474.00	5,543.80	6,025.00	-\$1,449.00	-19.39%
52085	20-459-000	BUILDING SECURITY	1,000.00	557.61	1,000.00	1,879.00	1,000.00	\$0.00	0.00%
53000	20-459-000	OUTSIDE CONSULTING	0.00	518.96	0.00	0.00	0.00	\$0.00	0.00%
54000	20-459-000	OUTSIDE CONTRACTS	25,000.00	22,897.70	25,000.00	22,004.06	25,000.00	\$0.00	0.00%
54001	20-459-000	CNTRCT-JANITORIAL	1,000.00	667.37	1,000.00	1,689.51	1,000.00	\$0.00	0.00%
54010	20-459-000	CNTRCT-ELECTRICAL	8,000.00	9,253.83	8,000.00	2,474.66	8,000.00	\$0.00	0.00%
54022	20-459-000	CNTRCT-HEAT/AIR CONDITIONING	1,500.00	1,179.92	1,500.00	0.00	1,500.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>133,746.00</b>	<b>120,411.00</b>	<b>133,899.00</b>	<b>97,555.44</b>	<b>132,159.00</b>	<b>-\$1,740.00</b>	<b>-1.30%</b>
<b>Net Expenditures</b>			<b>123,546.00</b>	<b>115,311.00</b>	<b>133,899.00</b>	<b>97,555.44</b>	<b>132,159.00</b>	<b>-\$1,740.00</b>	<b>-1.30%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 461 FACILITIES - CHIPPAWA PARK COMMUNITY CENTRE</b>									
<b>Revenue</b>									
33040	20-461-000	RENTS & LEASES	5,000.00	10,631.57	9,000.00	11,307.50	10,000.00	\$1,000.00	11.11%
<b>Total Revenue</b>			<b>5,000.00</b>	<b>10,631.57</b>	<b>9,000.00</b>	<b>11,307.50</b>	<b>10,000.00</b>	<b>\$1,000.00</b>	<b>11.11%</b>
<b>Expense</b>									
51001	20-461-000	SALARIES/WAGES	5,510.00	4,883.62	5,582.00	2,908.32	5,969.00	\$387.00	6.93%
51004	20-461-000	PART-TIME	2,510.00	21.72	2,517.00	399.74	212.00	-\$2,305.00	-91.58%
51010	20-461-000	OVERTIME	481.00	763.49	498.00	228.23	239.00	-\$259.00	-52.01%
51020	20-461-000	EMPLOYEE BENEFITS	2,125.00	581.88	2,900.00	378.04	2,375.00	-\$525.00	-18.10%
52003	20-461-000	OPERATING EQUIP/SUPPLIES	9,000.00	4,783.91	9,000.00	3,973.50	6,000.00	-\$3,000.00	-33.33%
52060	20-461-000	UTILITIES - HEAT	6,805.00	1,376.73	2,000.00	1,505.54	2,000.00	\$0.00	0.00%
52061	20-461-000	UTILITIES - HYDRO	3,581.00	6,727.49	5,400.00	5,617.19	5,400.00	\$0.00	0.00%
52062	20-461-000	UTILITIES - WTR/SWR	6,500.00	12,764.91	6,500.00	13,264.90	13,000.00	\$6,500.00	100.00%
52085	20-461-000	BUILDING SECURITY	1,500.00	2,266.32	1,500.00	3,084.87	2,000.00	\$500.00	33.33%
54000	20-461-000	OUTSIDE CONTRACTS	9,200.00	9,966.61	9,200.00	3,911.13	9,200.00	\$0.00	0.00%
54001	20-461-000	CNTRCT-JANITORIAL	12,000.00	10,136.72	12,000.00	10,468.11	12,000.00	\$0.00	0.00%
54010	20-461-000	CNTRCT-ELECTRICAL	2,000.00	1,417.93	2,000.00	0.00	2,000.00	\$0.00	0.00%
54022	20-461-000	CNTRCT-HEAT/AIR CONDITIONING	1,000.00	0.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>62,212.00</b>	<b>55,691.33</b>	<b>60,097.00</b>	<b>45,739.57</b>	<b>61,395.00</b>	<b>\$1,298.00</b>	<b>2.16%</b>
<b>Net Expenditures</b>			<b>57,212.00</b>	<b>45,059.76</b>	<b>51,097.00</b>	<b>34,432.07</b>	<b>51,395.00</b>	<b>\$298.00</b>	<b>0.58%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 510 DEVELOPMENT SERVICES</b>									
<b>Revenue</b>									
32020	20-510-000	OTHER MUNICIPAL GRANTS	245,000.00	27,775.28	220,000.00	13,169.44	220,000.00	\$0.00	0.00%
32065	20-510-000	FEE/SC - APPLICATION FEES	111,514.00	122,512.04	124,996.00	185,888.00	138,855.00	\$13,859.00	11.09%
33015	20-510-000	SALE OF PUBLICATIONS	100.00	0.00	100.00	67.60	100.00	\$0.00	0.00%
33036	20-510-000	MISCELLANEOUS	1,000.00	1,693.50	1,000.00	2,480.50	2,000.00	\$1,000.00	100.00%
35001	20-510-000	RES-WORKING CAPITAL	90,000.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>447,614.00</b>	<b>151,980.82</b>	<b>346,096.00</b>	<b>201,605.54</b>	<b>360,955.00</b>	<b>\$14,859.00</b>	<b>4.29%</b>
<b>Expense</b>									
51001	20-510-000	SALARIES/WAGES	495,279.00	530,745.64	580,822.00	549,049.17	607,148.00	\$26,326.00	4.53%
51002	20-510-000	OTHER SALARIES	0.00	4,435.80	0.00	-18,588.74	0.00	\$0.00	0.00%
51004	20-510-000	PART-TIME	0.00	0.00	7,920.00	0.00	0.00	-\$7,920.00	-100.00%
51010	20-510-000	OVERTIME	0.00	351.54	0.00	595.02	0.00	\$0.00	0.00%
51020	20-510-000	EMPLOYEE BENEFITS	162,300.00	170,022.38	190,025.00	174,723.54	196,250.00	\$6,225.00	3.28%
52001	20-510-000	OFFICE EQUIP/SUPPLIES	4,200.00	3,308.44	4,200.00	2,488.32	4,200.00	\$0.00	0.00%
52002	20-510-000	POSTAGE	2,100.00	2,743.18	2,100.00	3,307.06	3,000.00	\$900.00	42.86%
52005	20-510-000	ADVERTISING	5,000.00	0.00	5,000.00	211.86	5,000.00	\$0.00	0.00%
52009	20-510-000	CONFERENCES/CONVENTIONS	7,500.00	3,778.04	7,500.00	2,421.80	7,500.00	\$0.00	0.00%
52010	20-510-000	PROFESSIONAL DEVELOPMENT	3,680.00	2,777.54	3,680.00	703.08	3,000.00	-\$680.00	-18.48%
52011	20-510-000	MEMBERSHIPS	3,050.00	2,517.65	3,050.00	2,985.99	3,000.00	-\$50.00	-1.64%
52020	20-510-000	MILEAGE & MEETINGS	700.00	196.02	700.00	851.52	700.00	\$0.00	0.00%
52023	20-510-000	UNIFORMS/CLOTHING	600.00	27.01	600.00	650.00	600.00	\$0.00	0.00%
52024	20-510-000	MEAL ALLOWANCE	100.00	48.62	100.00	100.83	100.00	\$0.00	0.00%
52025	20-510-000	MISCELLANEOUS	800.00	415.03	600.00	193.09	800.00	\$200.00	33.33%
52028	20-510-000	COMMITTEE MEMBER FEES	2,550.00	2,380.00	2,550.00	2,450.00	2,700.00	\$150.00	5.88%
52058	20-510-000	TITLE SEARCH/LAND FEES	4,500.00	7,009.97	0.00	2,538.89	0.00	\$0.00	0.00%
53000	20-510-000	OUTSIDE CONSULTING	50,000.00	88,003.20	0.00	26,577.69	25,000.00	\$25,000.00	100.00%
54000	20-510-000	OUTSIDE CONTRACTS	1,000.00	1,150.72	1,000.00	957.91	1,000.00	\$0.00	0.00%

## OPERATING BUDGET

			2016	2016	2017	2017	2018	2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>510</b>	<b>DEVELOPMENT SERVICES</b>							
54058	20-510-000	INCENTIVE PROGRAMS	460,000.00	433,685.54	460,000.00	24,293.69	460,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>1,203,359.00</b>	<b>1,253,596.32</b>	<b>1,269,847.00</b>	<b>776,510.72</b>	<b>1,319,998.00</b>	<b>\$50,151.00</b>	<b>3.95%</b>
<b>Net Expenditures</b>			<b>755,745.00</b>	<b>1,101,615.50</b>	<b>923,751.00</b>	<b>574,905.18</b>	<b>959,043.00</b>	<b>\$35,292.00</b>	<b>3.82%</b>



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 520 BUILDING AND LICENSING</b>									
<b>Revenue</b>									
32037	20-520-000	FEE/SC - INSPECTION FEES	300.00	0.00	300.00	307.00	300.00	\$0.00	0.00%
32064	20-520-000	FEE/SC - ADMINISTRATION	1,500.00	243.00	1,500.00	585.00	1,500.00	\$0.00	0.00%
33015	20-520-000	SALE OF PUBLICATIONS	250.00	66.40	250.00	30.41	250.00	\$0.00	0.00%
33036	20-520-000	MISCELLANEOUS	2,500.00	4,100.00	2,500.00	3,588.00	2,500.00	\$0.00	0.00%
34004	20-520-000	LIC - PLUMBING	2,800.00	2,500.00	2,800.00	2,996.00	2,800.00	\$0.00	0.00%
34050	20-520-000	PERMITS - GENERAL	472,500.00	1,087,709.96	700,000.00	760,701.13	600,000.00	-\$100,000.00	-14.29%
34053	20-520-000	PERMITS - SIGNS	2,500.00	2,633.08	2,500.00	4,682.62	2,500.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>482,350.00</b>	<b>1,097,252.44</b>	<b>709,850.00</b>	<b>772,890.16</b>	<b>609,850.00</b>	<b>-\$100,000.00</b>	<b>-14.09%</b>
<b>Expense</b>									
51001	20-520-000	SALARIES/WAGES	492,339.00	469,252.73	510,327.00	449,994.37	505,167.00	-\$5,160.00	-1.01%
51002	20-520-000	OTHER SALARIES	0.00	-4,860.90	0.00	-6,166.88	0.00	\$0.00	0.00%
51004	20-520-000	PART-TIME	0.00	55,683.54	58,383.00	62,794.92	60,368.00	\$1,985.00	3.40%
51010	20-520-000	OVERTIME	1,000.00	159.29	1,000.00	1,587.67	1,000.00	\$0.00	0.00%
51020	20-520-000	EMPLOYEE BENEFITS	163,125.00	172,648.66	188,450.00	173,895.45	188,250.00	-\$200.00	-0.11%
52001	20-520-000	OFFICE EQUIP/SUPPLIES	1,500.00	1,241.86	1,500.00	1,767.88	1,500.00	\$0.00	0.00%
52002	20-520-000	POSTAGE	1,400.00	771.40	1,400.00	1,003.91	1,400.00	\$0.00	0.00%
52003	20-520-000	OPERATING EQUIP/SUPPLIES	2,500.00	1,206.06	2,500.00	717.28	2,500.00	\$0.00	0.00%
52005	20-520-000	ADVERTISING	500.00	0.00	500.00	0.00	500.00	\$0.00	0.00%
52009	20-520-000	CONFERENCES/CONVENTIONS	2,500.00	0.00	2,500.00	3,244.06	2,500.00	\$0.00	0.00%
52010	20-520-000	PROFESSIONAL DEVELOPMENT	5,000.00	2,709.21	5,000.00	5,197.99	5,000.00	\$0.00	0.00%
52011	20-520-000	MEMBERSHIPS	4,400.00	4,302.66	4,400.00	4,614.37	4,400.00	\$0.00	0.00%
52020	20-520-000	MILEAGE & MEETINGS	400.00	80.72	400.00	1,003.58	400.00	\$0.00	0.00%
52023	20-520-000	UNIFORMS/CLOTHING	1,300.00	1,825.37	1,700.00	1,055.06	1,700.00	\$0.00	0.00%
52024	20-520-000	MEAL ALLOWANCE	0.00	0.00	0.00	48.62	0.00	\$0.00	0.00%

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department:</b>	<b>520</b>	<b>BUILDING AND LICENSING</b>									
52028	20-520-000	COMMITTEE MEMBER FEES	600.00	150.00	600.00	0.00	600.00	\$0.00	0.00%		
52058	20-520-000	TITLE SEARCH/LAND FEES	2,000.00	728.11	2,000.00	395.87	2,000.00	\$0.00	0.00%		
52065	20-520-000	MOBILE COMMUNICATIONS	2,888.00	2,003.19	3,600.00	1,576.62	3,000.00	-\$600.00	-16.67%		
54000	20-520-000	OUTSIDE CONTRACTS	5,000.00	974.74	5,000.00	867.87	30,000.00	\$25,000.00	500.00%		
<b>Total Expenditures</b>			<b>686,452.00</b>	<b>708,876.64</b>	<b>789,260.00</b>	<b>703,598.64</b>	<b>810,285.00</b>	<b>\$21,025.00</b>	<b>2.66%</b>		
<b>Net Expenditures</b>			<b>204,102.00</b>	<b>388,375.80</b>	<b>-79,410.00</b>	<b>69,291.52</b>	<b>-200,435.00</b>	<b>-121,025.00</b>	<b>152.41%</b>		

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 525 BY-LAW ENFORCEMENT</b>									
<b>Revenue</b>									
32064	20-525-000	FEE/SC - ADMINISTRATION	10,000.00	48,320.00	10,000.00	30,075.00	40,000.00	\$30,000.00	300.00%
32065	20-525-000	FEE/SC - APPLICATION FEES	100.00	800.00	100.00	0.00	100.00	\$0.00	0.00%
32066	20-525-000	FEE/SC - WEED CUTTING	9,000.00	8,984.60	9,000.00	31,358.63	12,000.00	\$3,000.00	33.33%
33036	20-525-000	MISCELLANEOUS	500.00	300.00	500.00	0.00	500.00	\$0.00	0.00%
34001	20-525-000	LIC - BUSINESS	7,000.00	7,300.00	7,000.00	6,655.00	7,000.00	\$0.00	0.00%
34054	20-525-000	PERMITS - POOLS	4,000.00	4,290.00	4,000.00	6,540.00	4,000.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>30,600.00</b>	<b>69,994.60</b>	<b>30,600.00</b>	<b>74,628.63</b>	<b>63,600.00</b>	<b>\$33,000.00</b>	<b>107.84%</b>
<b>Expense</b>									
51001	20-525-000	SALARIES/WAGES	181,794.00	180,372.10	181,794.00	169,069.40	213,023.00	\$31,229.00	17.18%
51002	20-525-000	OTHER SALARIES	0.00	1,063.16	0.00	-4,087.82	0.00	\$0.00	0.00%
51010	20-525-000	OVERTIME	2,199.00	2,771.73	2,199.00	241.37	2,274.00	\$75.00	3.41%
51020	20-525-000	EMPLOYEE BENEFITS	57,325.00	41,668.79	57,275.00	39,424.65	61,875.00	\$4,600.00	8.03%
52001	20-525-000	OFFICE EQUIP/SUPPLIES	850.00	322.70	850.00	675.58	850.00	\$0.00	0.00%
52002	20-525-000	POSTAGE	1,550.00	3,756.38	1,550.00	2,185.49	3,000.00	\$1,450.00	93.55%
52003	20-525-000	OPERATING EQUIP/SUPPLIES	1,000.00	354.74	1,000.00	458.26	1,000.00	\$0.00	0.00%
52009	20-525-000	CONFERENCES/CONVENTIONS	2,000.00	1,797.59	2,000.00	941.28	2,000.00	\$0.00	0.00%
52010	20-525-000	PROFESSIONAL DEVELOPMENT	3,000.00	1,676.29	3,000.00	3,082.37	3,000.00	\$0.00	0.00%
52020	20-525-000	MILEAGE & MEETINGS	500.00	241.89	500.00	381.60	500.00	\$0.00	0.00%
52023	20-525-000	UNIFORMS/CLOTHING	1,500.00	1,337.29	1,500.00	1,672.79	3,000.00	\$1,500.00	100.00%
52024	20-525-000	MEAL ALLOWANCE	200.00	85.53	200.00	188.20	200.00	\$0.00	0.00%
52058	20-525-000	TITLE SEARCH/LAND FEES	500.00	1,313.59	500.00	3,358.38	2,000.00	\$1,500.00	300.00%
52065	20-525-000	MOBILE COMMUNICATIONS	1,733.00	1,453.61	1,733.00	716.56	1,733.00	\$0.00	0.00%
54000	20-525-000	OUTSIDE CONTRACTS	38,000.00	3,809.90	38,000.00	5,186.12	38,000.00	\$0.00	0.00%

## OPERATING BUDGET

			2016	2016	2017	2017	2018	2017 vs 2018 Budget	
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)	
								\$	%
<b>Department:</b>	<b>525</b>	<b>BY-LAW ENFORCEMENT</b>							
54003	20-525-000	CNTRCT-WEED CUTTING	9,000.00	8,331.91	9,000.00	31,061.09	12,000.00	\$3,000.00	33.33%
54050	20-525-000	HUMANE SOCIETY	227,150.00	227,150.01	236,236.00	216,549.63	245,685.00	\$9,449.00	4.00%
<b>Total Expenditures</b>			<b>528,301.00</b>	<b>477,507.21</b>	<b>537,337.00</b>	<b>471,104.95</b>	<b>590,140.00</b>	<b>\$52,803.00</b>	<b>9.83%</b>
<b>Net Expenditures</b>			<b>497,701.00</b>	<b>407,512.61</b>	<b>506,737.00</b>	<b>396,476.32</b>	<b>526,540.00</b>	<b>\$19,803.00</b>	<b>3.91%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department: 710 ECONOMIC DEVELOPMENT</b>											
<b>Revenue</b>											
32004	20-710-000	FEDERAL GRANTS	2,000.00	1,577.00	2,000.00	1,646.40	2,000.00	\$0.00	0.00%		
33025	20-710-000	DONATIONS	20,000.00	23,547.27	20,000.00	35,410.00	20,000.00	\$0.00	0.00%		
<b>Total Revenue</b>			<b>22,000.00</b>	<b>25,124.27</b>	<b>22,000.00</b>	<b>37,056.40</b>	<b>22,000.00</b>	<b>\$0.00</b>	<b>0.00%</b>		
<b>Expense</b>											
51001	20-710-000	SALARIES/WAGES	171,231.00	182,431.28	171,231.00	181,909.27	202,485.00	\$31,254.00	18.25%		
51002	20-710-000	OTHER SALARIES	0.00	3,517.58	0.00	-14,404.55	0.00	\$0.00	0.00%		
51004	20-710-000	PART-TIME	8,886.00	8,960.43	8,886.00	16,620.35	45,315.00	\$36,429.00	409.96%		
51010	20-710-000	OVERTIME	0.00	2,928.01	0.00	1,693.36	0.00	\$0.00	0.00%		
51020	20-710-000	EMPLOYEE BENEFITS	54,950.00	56,537.72	55,125.00	57,463.85	66,060.00	\$10,935.00	19.84%		
52001	20-710-000	OFFICE EQUIP/SUPPLIES	1,000.00	926.80	1,000.00	712.44	1,000.00	\$0.00	0.00%		
52002	20-710-000	POSTAGE	1,000.00	846.24	1,000.00	603.36	1,000.00	\$0.00	0.00%		
52006	20-710-000	CITY PROMOTIONS	90,000.00	89,729.84	110,000.00	76,380.70	113,300.00	\$3,300.00	3.00%		
52009	20-710-000	CONFERENCES/CONVENTIONS	12,000.00	8,911.12	12,000.00	9,220.20	12,000.00	\$0.00	0.00%		
52010	20-710-000	PROFESSIONAL DEVELOPMENT	2,000.00	4,049.34	2,000.00	528.38	2,000.00	\$0.00	0.00%		
52011	20-710-000	MEMBERSHIPS	1,400.00	1,699.54	1,400.00	1,734.46	1,400.00	\$0.00	0.00%		
52020	20-710-000	MILEAGE & MEETINGS	8,500.00	7,956.04	8,500.00	10,862.50	8,500.00	\$0.00	0.00%		
52022	20-710-000	CAR ALLOWANCE	4,800.00	4,800.00	4,800.00	4,400.00	4,800.00	\$0.00	0.00%		
52025	20-710-000	MISCELLANEOUS	1,000.00	1,055.16	1,000.00	285.75	1,000.00	\$0.00	0.00%		
52034	20-710-000	BANK SERVICE CHARGES	0.00	41.00	0.00	0.00	0.00	\$0.00	0.00%		
52058	20-710-000	TITLE SEARCH/LAND FEES	0.00	0.00	5,000.00	812.54	5,000.00	\$0.00	0.00%		
52063	20-710-000	UTILITIES - PHONE/FAX	525.00	265.03	525.00	431.12	525.00	\$0.00	0.00%		
52065	20-710-000	MOBILE COMMUNICATIONS	1,575.00	1,098.55	1,575.00	1,010.76	1,575.00	\$0.00	0.00%		
53000	20-710-000	OUTSIDE CONSULTING	35,000.00	15,518.40	35,000.00	21,651.52	35,000.00	\$0.00	0.00%		
54000	20-710-000	OUTSIDE CONTRACTS	300.00	0.00	300.00	0.00	300.00	\$0.00	0.00%		
<b>Total Expenditures</b>			<b>394,167.00</b>	<b>391,272.08</b>	<b>419,342.00</b>	<b>371,916.01</b>	<b>501,260.00</b>	<b>\$81,918.00</b>	<b>19.53%</b>		
<b>Net Expenditures</b>			<b>372,167.00</b>	<b>366,147.81</b>	<b>397,342.00</b>	<b>334,859.61</b>	<b>479,260.00</b>	<b>\$81,918.00</b>	<b>20.62%</b>		

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 810 TRANSIT - ADMINISTRATION</b>									
<b>Revenue</b>									
32046	20-810-000	FEE/SC - MISCELLANEOUS	0.00	-6.00	0.00	0.00	0.00	\$0.00	0.00%
32048	20-810-000	FEE/SC - ADVERTISING	20,000.00	22,701.66	24,500.00	17,535.01	25,000.00	\$500.00	2.04%
32073	20-810-000	FEE/SC - CHARTERS	13,500.00	5,790.00	10,000.00	5,118.75	7,000.00	-\$3,000.00	-30.00%
32074	20-810-000	FEE/SC - FARES	690,000.00	669,452.74	708,000.00	638,946.83	720,000.00	\$12,000.00	1.69%
32082	20-810-000	FEE/SC - INTER MUNICIPAL FARES	250,000.00	255,068.01	256,000.00	216,765.66	296,500.00	\$40,500.00	15.82%
32090	20-810-000	FEE/SC - BROCK/NC FARES	680,000.00	688,212.56	705,728.00	740,474.07	710,000.00	\$4,272.00	0.61%
32092	20-810-000	FEE/SC - PORT COLBORNE FARES	35,000.00	35,000.00	35,000.00	35,000.00	0.00	-\$35,000.00	-100.00%
33020	20-810-000	SALE OF EQUIPMENT	5,000.00	6,828.00	5,000.00	2,600.00	10,000.00	\$5,000.00	100.00%
33036	20-810-000	MISCELLANEOUS	1,000.00	902.75	1,500.00	2,196.98	12,000.00	\$10,500.00	700.00%
<b>Total Revenue</b>			<b>1,694,500.00</b>	<b>1,683,949.72</b>	<b>1,745,728.00</b>	<b>1,658,637.30</b>	<b>1,780,500.00</b>	<b>\$34,772.00</b>	<b>1.99%</b>
<b>Expense</b>									
51001	20-810-000	SALARIES/WAGES	257,473.00	256,538.22	328,595.00	290,308.24	339,790.00	\$11,195.00	3.41%
51002	20-810-000	OTHER SALARIES	0.00	56.12	0.00	-3,792.92	0.00	\$0.00	0.00%
51004	20-810-000	PART-TIME	84,452.00	90,133.33	114,710.00	89,670.43	138,709.00	\$23,999.00	20.92%
51010	20-810-000	OVERTIME	500.00	1,889.34	500.00	73.06	500.00	\$0.00	0.00%
51020	20-810-000	EMPLOYEE BENEFITS	82,575.00	80,969.57	128,077.00	99,124.20	111,025.00	-\$17,052.00	-13.31%
52001	20-810-000	OFFICE EQUIP/SUPPLIES	5,000.00	6,627.14	6,000.00	4,752.59	6,000.00	\$0.00	0.00%
52002	20-810-000	POSTAGE	500.00	358.12	600.00	598.86	600.00	\$0.00	0.00%
52003	20-810-000	OPERATING EQUIP/SUPPLIES	7,500.00	8,007.53	8,500.00	6,474.30	10,000.00	\$1,500.00	17.65%
52005	20-810-000	ADVERTISING	4,500.00	3,897.40	4,500.00	1,526.40	4,500.00	\$0.00	0.00%
52006	20-810-000	CITY PROMOTIONS	3,000.00	1,795.05	3,500.00	1,447.54	3,500.00	\$0.00	0.00%
52009	20-810-000	CONFERENCES/CONVENTIONS	2,600.00	2,129.90	2,600.00	1,963.97	2,600.00	\$0.00	0.00%
52010	20-810-000	PROFESSIONAL DEVELOPMENT	2,500.00	4,486.88	2,500.00	2,640.67	2,500.00	\$0.00	0.00%
52011	20-810-000	MEMBERSHIPS	4,800.00	5,825.76	4,800.00	6,341.16	4,800.00	\$0.00	0.00%
52020	20-810-000	MILEAGE & MEETINGS	500.00	255.96	500.00	317.36	500.00	\$0.00	0.00%
52023	20-810-000	UNIFORMS/CLOTHING	700.00	128.19	700.00	936.09	1,500.00	\$800.00	114.29%

## OPERATING BUDGET

								2017 vs 2018 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department:</b>	<b>810</b>	<b>TRANSIT - ADMINISTRATION</b>									
52025	20-810-000	MISCELLANEOUS	900.00	35.10	900.00	0.00	900.00	\$0.00	0.00%		
52049	20-810-000	WAIVING OF FEES/CHARGES	0.00	-12,754.00	0.00	0.00	0.00	\$0.00	0.00%		
52065	20-810-000	MOBILE COMMUNICATIONS	5,040.00	4,795.04	5,040.00	1,446.65	5,040.00	\$0.00	0.00%		
53000	20-810-000	OUTSIDE CONSULTING	2,500.00	1,645.00	2,500.00	0.00	3,000.00	\$500.00	20.00%		
54000	20-810-000	OUTSIDE CONTRACTS	75,000.00	64,795.73	70,000.00	54,621.14	70,000.00	\$0.00	0.00%		
54026	20-810-000	SALES COMMISSIONS	2,000.00	1,705.75	2,000.00	1,509.25	2,500.00	\$500.00	25.00%		
55003	20-810-000	ARMoured CAR SERVICES	3,000.00	2,715.00	3,000.00	2,488.75	3,000.00	\$0.00	0.00%		
55035	20-810-000	PRINTING	15,000.00	9,963.16	15,000.00	7,825.16	15,000.00	\$0.00	0.00%		
58009	20-810-000	INTERDEPT RECOVERIES	-350,000.00	-350,000.00	-350,000.00	-350,000.00	-350,000.00	\$0.00	0.00%		
<b>Total Expenditures</b>			<b>210,040.00</b>	<b>185,999.29</b>	<b>354,522.00</b>	<b>220,272.90</b>	<b>375,964.00</b>	<b>\$21,442.00</b>	<b>6.05%</b>		
<b>Net Expenditures</b>			<b>-1,484,460.00</b>	<b>-1,497,950.43</b>	<b>-1,391,206.00</b>	<b>-1,438,364.40</b>	<b>-1,404,536.00</b>	<b>-\$13,330.00</b>	<b>0.96%</b>		

**OPERATING BUDGET**

								<b>2017 vs 2018 Budget</b>	
			<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>Increase/ (Decrease)</b>	
			<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>
<b>Department: 812 TRANSIT - BUS DRIVERS</b>									
<b>Expense</b>									
51001	20-812-000	SALARIES/WAGES	1,261,184.00	1,259,682.41	1,337,288.00	1,144,657.41	1,397,287.00	59,999.00	4.49%
51002	20-812-000	OTHER SALARIES	0.00	6,997.50	0.00	-6,997.50	0.00	0.00	0.00%
51004	20-812-000	PART-TIME	251,857.00	174,819.63	314,761.00	189,602.12	331,561.00	16,800.00	5.34%
51010	20-812-000	OVERTIME	10,000.00	44,281.49	20,000.00	45,728.54	20,000.00	0.00	0.00%
51020	20-812-000	EMPLOYEE BENEFITS	524,200.00	640,135.16	568,100.00	634,555.27	569,375.00	1,275.00	0.22%
52023	20-812-000	UNIFORMS/CLOTHING	8,000.00	6,685.01	9,000.00	7,942.68	12,000.00	3,000.00	33.33%
52024	20-812-000	MEAL ALLOWANCE	100.00	0.00	100.00	0.00	100.00	0.00	0.00%
<b>Total Expenditures</b>			<b>2,055,341.00</b>	<b>2,132,601.20</b>	<b>2,249,249.00</b>	<b>2,015,488.52</b>	<b>2,330,323.00</b>	<b>81,074.00</b>	<b>3.60%</b>
<b>Net Expenditures</b>			<b>2,055,341.00</b>	<b>2,132,601.20</b>	<b>2,249,249.00</b>	<b>2,015,488.52</b>	<b>2,330,323.00</b>	<b>81,074.00</b>	<b>3.60%</b>



## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 814 TRANSIT - MAINTENANCE</b>									
<b>Revenue</b>									
33036	20-814-000	MISCELLANEOUS	0.00	37,948.73	30,000.00	20,195.54	30,000.00	\$0.00	0.00%
<b>Total Revenue</b>			<b>0.00</b>	<b>37,948.73</b>	<b>30,000.00</b>	<b>20,195.54</b>	<b>30,000.00</b>	<b>\$0.00</b>	<b>0.00%</b>
<b>Expense</b>									
51001	20-814-000	SALARIES/WAGES	202,049.00	202,538.97	205,888.00	182,843.85	205,888.00	\$0.00	0.00%
51002	20-814-000	OTHER SALARINES	0.00	827.28	0.00	-827.28	0.00	\$0.00	0.00%
51004	20-814-000	PART-TIME	60,968.00	61,133.73	74,171.00	60,738.56	94,806.00	\$20,635.00	27.82%
51010	20-814-000	OVERTIME	6,000.00	1,939.24	3,500.00	4,534.84	3,500.00	\$0.00	0.00%
51020	20-814-000	EMPLOYEE BENEFITS	88,325.00	83,643.03	89,425.00	82,516.46	88,100.00	-\$1,325.00	-1.48%
51020	20-814-000	POSTAGE	0.00	42.33	0.00	0.00	0.00	\$0.00	0.00%
52003	20-814-000	OPERATING EQUIP/SUPPLIES	45,000.00	53,067.59	50,000.00	59,502.49	53,000.00	\$3,000.00	6.00%
52020	20-814-000	MILEAGE & MEETINGS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
52023	20-814-000	UNIFORMS/CLOTHING	6,000.00	5,099.07	5,000.00	5,378.19	6,000.00	\$1,000.00	20.00%
52024	20-814-000	MEAL ALLOWANCE	100.00	10.50	100.00	0.00	100.00	\$0.00	0.00%
54000	20-814-000	OUTSIDE CONTRACTS	115,000.00	115,941.10	140,000.00	188,771.65	140,000.00	\$0.00	0.00%
55035	20-814-000	PRINTING	0.00	-34.63	0.00	0.00	0.00	\$0.00	0.00%
56002	20-814-000	FUEL - VEHICLES	462,000.00	377,289.74	462,440.00	404,541.74	489,776.00	\$27,336.00	5.91%
56003	20-814-000	LICENCE RENEWALS	240.00	0.00	250.00	122.11	250.00	\$0.00	0.00%
56020	20-814-000	VEHICLE MAINTENANCE	220,000.00	385,902.58	246,385.00	247,285.58	260,000.00	\$13,615.00	5.53%
<b>Total Expenditures</b>			<b>1,205,782.00</b>	<b>1,287,400.53</b>	<b>1,277,259.00</b>	<b>1,235,408.19</b>	<b>1,341,520.00</b>	<b>\$64,261.00</b>	<b>5.03%</b>
<b>Net Expenditures</b>			<b>1,205,782.00</b>	<b>1,249,451.80</b>	<b>1,247,259.00</b>	<b>1,215,212.65</b>	<b>1,311,520.00</b>	<b>\$64,261.00</b>	<b>5.15%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 816 TRANSIT - INTER MUNICIPAL SERVICES</b>									
<b>Revenue</b>									
32074	20-816-000	FEE/SC - FARES	56,000.00	53,432.48	60,000.00	71,221.00	60,000.00	\$0.00	0.00%
32082	20-816-000	FEE/SC - INTER MUNICIPAL FARES	950,000.00	954,738.00	970,000.00	816,480.00	1,021,500.00	\$51,500.00	5.31%
<b>Total Revenue</b>			<b>1,006,000.00</b>	<b>1,008,170.48</b>	<b>1,030,000.00</b>	<b>887,701.00</b>	<b>1,081,500.00</b>	<b>\$51,500.00</b>	<b>5.00%</b>
<b>Expense</b>									
51001	20-816-000	SALARIES/WAGES	296,329.00	251,988.56	301,959.00	204,274.63	301,959.00	\$0.00	0.00%
51004	20-816-000	PART-TIME	0.00	32,408.60	0.00	34,939.23	0.00	\$0.00	0.00%
51010	20-816-000	OVERTIME	4,000.00	9,845.94	4,000.00	8,254.73	4,000.00	\$0.00	0.00%
51020	20-816-000	EMPLOYEE BENEFITS	131,525.00	38,234.30	130,700.00	33,241.40	126,800.00	-\$3,900.00	-2.98%
52003	20-816-000	OPERATING EQUIP/SUPPLIES	6,000.00	5,951.00	7,000.00	7,304.34	7,000.00	\$0.00	0.00%
52009	20-816-000	CONFERENCES/CONVENTIONS	2,600.00	890.00	2,600.00	1,795.26	2,600.00	\$0.00	0.00%
52010	20-816-000	PROFESSIONAL DEVELOPMENT	1,500.00	1,974.04	1,500.00	455.21	1,500.00	\$0.00	0.00%
52020	20-816-000	MILEAGE & MEETINGS	100.00	39.88	100.00	145.88	100.00	\$0.00	0.00%
52023	20-816-000	UNIFORMS/CLOTHING	2,000.00	1,800.13	2,200.00	2,200.00	3,000.00	\$800.00	36.36%
52024	20-816-000	MEAL ALLOWANCE	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
52072	20-816-000	INS - FLEET	12,760.00	13,901.94	14,000.00	9,846.00	14,000.00	\$0.00	0.00%
54000	20-816-000	OUTSIDE CONTRACTS	15,000.00	9,514.90	15,000.00	3,726.01	15,000.00	\$0.00	0.00%
54026	20-816-000	SALES COMMISSIONS	100.00	115.10	150.00	179.80	150.00	\$0.00	0.00%
56002	20-816-000	FUEL - VEHICLES	126,000.00	112,234.19	115,000.00	116,779.49	122,850.00	\$7,850.00	6.83%
56020	20-816-000	VEHICLE MAINTENANCE	16,000.00	21,491.72	20,000.00	25,513.98	20,000.00	\$0.00	0.00%
58001	20-816-000	INTERDEPT TRANSFERS	350,000.00	350,000.00	350,000.00	350,000.00	350,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>964,014.00</b>	<b>850,390.30</b>	<b>964,309.00</b>	<b>798,655.96</b>	<b>969,059.00</b>	<b>\$4,750.00</b>	<b>0.49%</b>
<b>Net Expenditures</b>			<b>-41,986.00</b>	<b>-157,780.18</b>	<b>-65,691.00</b>	<b>-89,045.04</b>	<b>-112,441.00</b>	<b>-\$46,750.00</b>	<b>71.17%</b>

## OPERATING BUDGET

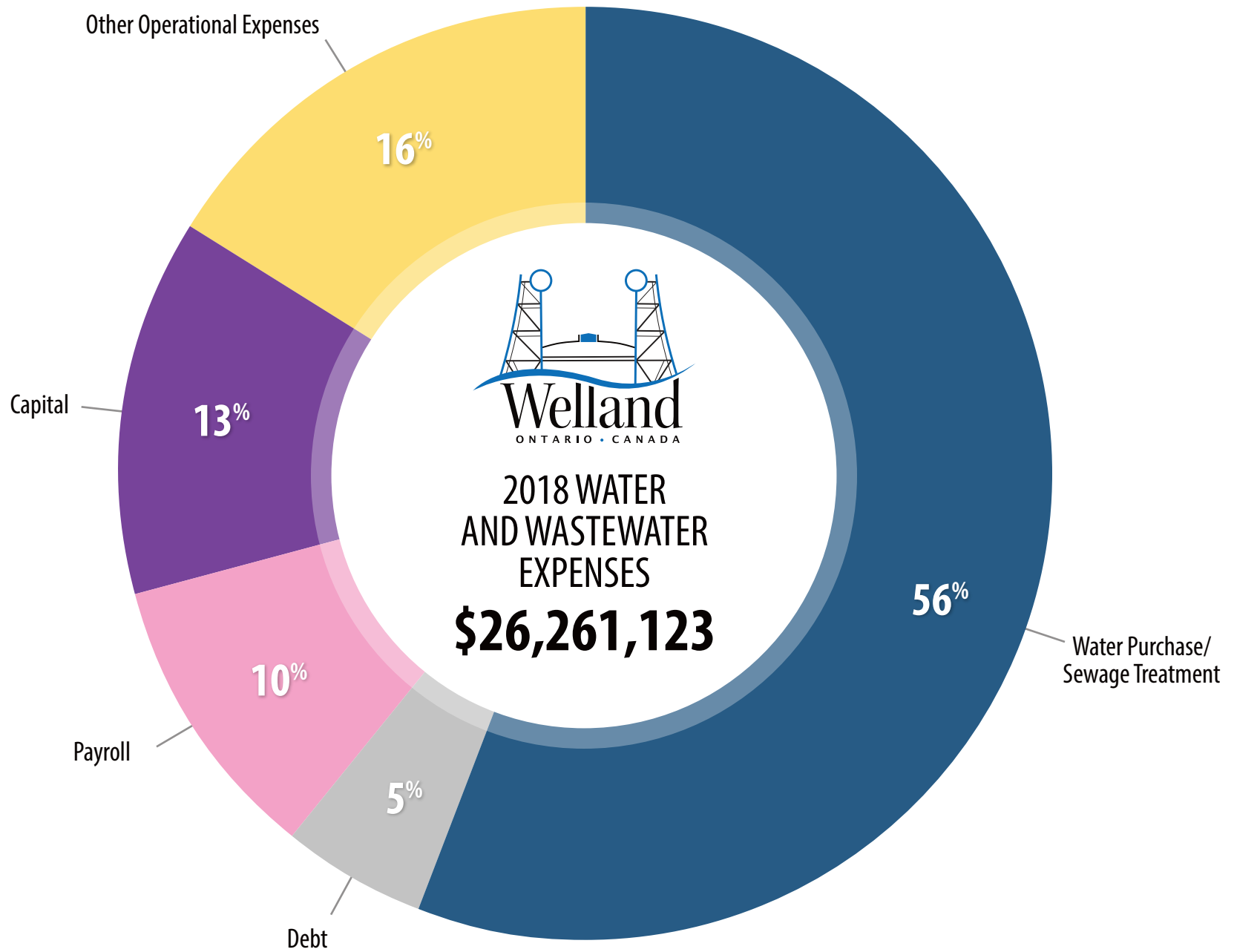
								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 820 WELLTRANS - ADMINISTRATION</b>									
<b>Revenue</b>									
32073	20-820-000	FEE/SC - CHARTERS	1,000.00	0.00	500.00	0.00	100.00	-\$400.00	-80.00%
32074	20-820-000	FEE/SC - FARES	35,000.00	34,166.46	41,349.00	27,827.22	37,500.00	-\$3,849.00	-9.31%
<b>Total Revenue</b>			<b>36,000.00</b>	<b>34,166.46</b>	<b>41,849.00</b>	<b>27,827.22</b>	<b>37,600.00</b>	<b>-\$4,249.00</b>	<b>-10.15%</b>
<b>Expense</b>									
51001	20-820-000	SALARIES/WAGES	61,414.00	61,647.67	61,414.00	57,049.60	63,502.00	\$2,088.00	3.40%
51004	20-820-000	PART-TIME	0.00	0.00	0.00	228.38	0.00	\$0.00	0.00%
51020	20-820-000	EMPLOYEE BENEFITS	22,825.00	22,891.29	22,875.00	21,416.91	22,000.00	-\$875.00	-3.83%
52001	20-820-000	OFFICE EQUIP/SUPPLIES	1,000.00	750.00	1,000.00	0.00	1,000.00	\$0.00	0.00%
52005	20-820-000	ADVERTISING	1,500.00	921.96	1,000.00	865.26	1,000.00	\$0.00	0.00%
52009	20-820-000	CONFERENCES/CONVENTIONS	1,250.00	1,137.33	1,250.00	1,133.07	1,250.00	\$0.00	0.00%
52010	20-820-000	PROFESSIONAL DEVELOPMENT	1,000.00	827.57	1,000.00	0.00	1,000.00	\$0.00	0.00%
52020	20-820-000	MILEAGE & MEETINGS	100.00	0.00	100.00	0.00	100.00	\$0.00	0.00%
52024	20-820-000	MEAL ALLOWANCE	50.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
54000	20-820-000	OUTSIDE CONTRACTS	0.00	0.00	0.00	0.00	57,813.00	\$57,813.00	100.00%
54026	20-820-000	SALES COMMISSIONS	450.00	451.75	450.00	417.00	450.00	\$0.00	0.00%
55003	20-820-000	ARMOURED CAR SERVICES	460.00	0.00	460.00	0.00	460.00	\$0.00	0.00%
55035	20-820-000	PRINTING	1,700.00	1,694.76	1,700.00	0.00	1,700.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>91,749.00</b>	<b>90,322.33</b>	<b>91,249.00</b>	<b>81,110.22</b>	<b>150,275.00</b>	<b>\$59,026.00</b>	<b>64.69%</b>
<b>Net Expenditures</b>			<b>55,749.00</b>	<b>56,155.87</b>	<b>49,400.00</b>	<b>53,283.00</b>	<b>112,675.00</b>	<b>\$63,275.00</b>	<b>128.09%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 824 WELLTRANS - BUS DRIVERS</b>									
<b>Expense</b>									
51001	20-824-000	SALARIES/WAGES	123,401.00	123,401.00	125,745.00	153,677.82	125,745.00	\$0.00	0.00%
51004	20-824-000	PART-TIME	57,656.00	35,794.98	96,926.00	24,651.87	96,926.00	\$0.00	0.00%
51010	20-824-000	OVERTIME	2,000.00	7,124.88	5,000.00	4,255.89	5,000.00	\$0.00	0.00%
51020	20-824-000	EMPLOYEE BENEFITS	57,475.00	34,339.90	58,175.00	24,161.81	59,475.00	\$1,300.00	2.23%
52023	20-824-000	UNIFORMS/CLOTHING	1,000.00	761.80	1,200.00	1,200.00	1,500.00	\$300.00	25.00%
52024	20-824-000	MEAL ALLOWANCE	0.00	0.00	50.00	0.00	0.00	-\$50.00	-100.00%
52024	20-824-000	OUTSIDE CONTRACTS	0.00	0.06	0.00	0.00	0.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>241,532.00</b>	<b>201,422.62</b>	<b>287,096.00</b>	<b>207,947.39</b>	<b>288,646.00</b>	<b>\$1,550.00</b>	<b>0.54%</b>
<b>Net Expenditures</b>			<b>241,532.00</b>	<b>201,422.62</b>	<b>287,096.00</b>	<b>207,947.39</b>	<b>288,646.00</b>	<b>\$1,550.00</b>	<b>0.54%</b>

## OPERATING BUDGET

								2017 vs 2018 Budget	
			2016	2016	2017	2017	2018	Increase/ (Decrease)	
			Budget	Actual	Budget	Actual	Budget	\$	%
<b>Department: 826 WELLTRANS - MAINTENANCE</b>									
<b>Expense</b>									
51001	20-826-000	SALARIES/WAGES	0.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
51004	20-826-000	PART-TIME	37,463.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
51020	20-826-000	EMPLOYEE BENEFITS	5,325.00	0.00	0.00	0.00	0.00	\$0.00	0.00%
52003	20-826-000	OPERATING EQUIP/SUPPLIES	4,000.00	1,880.00	4,000.00	0.00	4,000.00	\$0.00	0.00%
54000	20-826-000	OUTSIDE CONTRACTS	14,000.00	1,849.06	48,723.00	8,174.05	15,000.00	-\$33,723.00	-69.21%
56002	20-826-000	FUEL - VEHICLES	65,650.00	40,708.41	50,000.00	33,366.36	36,500.00	-\$13,500.00	-27.00%
56020	20-826-000	VEHICLE MAINTENANCE	12,000.00	7,465.56	15,000.00	1,616.17	15,000.00	\$0.00	0.00%
<b>Total Expenditures</b>			<b>138,438.00</b>	<b>51,903.03</b>	<b>117,723.00</b>	<b>43,156.58</b>	<b>70,500.00</b>	<b>-\$47,223.00</b>	<b>-40.11%</b>
<b>Net Expenditures</b>			<b>138,438.00</b>	<b>51,903.03</b>	<b>117,723.00</b>	<b>43,156.58</b>	<b>70,500.00</b>	<b>-\$47,223.00</b>	<b>-40.11%</b>



**OPERATING BUDGET**

								2016 vs 2017 Budget			
			2016	2016	2017	2017	2018	Increase/ (Decrease)			
			Budget	Actual	Budget	Actual	Budget	\$	%		
<b>Department: 910 WATERWORKS</b>											
<b>Revenue</b>											
31049	25-910-000	WATER WASTEWATER CONST FEE	13,000.00	15,295.00	15,000.00	17,710.00	15,000.00	\$0.00	0.00%		
31054	25-910-000	WATER/WASTE REVENUE LOSS	-2,500.00	-243.96	-2,500.00	-1,017.72	-2,500.00	\$0.00	0.00%		
31055	25-910-000	WTR UNMETERED FIXED	389.00	634.50	392.00	127.41	0.00	-\$392.00	-100.00%		
31056	25-910-000	WTR UNMETERED CONSUMPTION	0.00	522.93	0.00	133.16	0.00	\$0.00	0.00%		
31057	25-910-000	WTR METERED FIXED	2,814,143.00	2,816,258.55	2,911,205.00	2,689,104.35	3,008,818.00	\$97,613.00	3.35%		
31058	25-910-000	WTR METERED CONSUMPTION	7,290,830.00	7,434,546.00	7,555,681.00	6,822,941.06	7,839,220.00	\$283,539.00	3.75%		
31060	25-910-000	WATER HAULAGE	130,000.00	175,206.44	135,000.00	152,005.64	165,000.00	\$30,000.00	22.22%		
31061	25-910-000	PENALTY	78,000.00	92,510.99	80,000.00	75,915.55	80,000.00	\$0.00	0.00%		
31062	25-910-000	WATER METER INSPECTION	0.00	64,050.00	50,000.00	68,500.00	60,000.00	\$10,000.00	20.00%		
32030	25-910-000	FEE/SC - LTR COMPLIANCE	0.00	-7,613.23	0.00	0.00	0.00	\$0.00	0.00%		
32036	25-910-000	FEE/SC - LEGAL FEES	0.00	470.76	0.00	0.00	0.00	\$0.00	0.00%		
32039	25-910-000	FEE/SC - EXTRNL SERVICES	140,300.00	111,116.42	140,000.00	150,886.09	140,000.00	\$0.00	0.00%		
32076	25-910-000	FEE/SC - TURN-OFF CHGS	10,100.00	12,300.00	11,300.00	11,073.71	12,000.00	\$700.00	6.19%		
32081	25-910-000	FEE/SC - ENG REVIEW/INSPECTION	0.00	93,984.00	0.00	-10,484.00	0.00	\$0.00	0.00%		
33020	25-910-000	SALE OF EQUIPMENT	0.00	0.00	0.00	1,783.50	0.00	\$0.00	0.00%		
33036	25-910-000	MISCELLANEOUS	0.00	7,303.45	0.00	10,103.27	0.00	\$0.00	0.00%		
<b>Total Revenue</b>			<b>10,474,262.00</b>	<b>10,816,341.85</b>	<b>10,896,078.00</b>	<b>9,988,782.02</b>	<b>11,317,538.00</b>	<b>\$421,460.00</b>	<b>3.87%</b>		
<b>Expenditures</b>											
51001	25-910-000	SALARIES/WAGES	1,068,270.00	1,095,268.97	1,182,515.00	1,071,593.30	1,222,500.00	\$39,985.00	3.38%		
51002	25-910-000	OTHER SALARIES	0.00	-2,443.17	0.00	-848.93	0.00	\$0.00	0.00%		
51004	25-910-000	PART-TIME	29,400.00	22,434.60	30,000.00	25,934.83	31,000.00	\$1,000.00	3.33%		
51010	25-910-000	OVERTIME	100,000.00	81,343.72	100,000.00	46,711.40	73,490.00	-\$26,510.00	-26.51%		
51020	25-910-000	EMPLOYEE BENEFITS	409,675.00	367,946.15	443,925.00	380,167.03	451,025.00	\$7,100.00	1.60%		
52001	25-910-000	OFFICE EQUIP/SUPPLIES	5,500.00	4,949.48	5,500.00	4,092.43	5,500.00	\$0.00	0.00%		
52002	25-910-000	POSTAGE	38,000.00	34,130.26	38,000.00	32,135.38	40,000.00	\$2,000.00	5.26%		
52003	25-910-000	OPERATING EQUIP/SUPPLIES	415,000.00	520,578.37	415,000.00	459,141.78	415,000.00	\$0.00	0.00%		
52004	25-910-000	EQUIPMENT RENTAL	0.00	0.00	0.00	365.06	0.00	\$0.00	0.00%		
52005	25-910-000	ADVERTISING	1,000.00	508.80	1,000.00	978.21	1,000.00	\$0.00	0.00%		

**OPERATING BUDGET**

								<b>2016 vs 2017 Budget</b>			
			<b>2016</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>	<b>Increase/ (Decrease)</b>			
			<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>		
<b>Department:</b>	<b>910</b>	<b>WATERWORKS</b>									
52009	25-910-000	CONFERENCES/CONVENTIONS	4,000.00	2,474.81	4,000.00	2,694.19	4,000.00	\$0.00	0.00%		
52010	25-910-000	PROFESSIONAL DEVELOPMENT	38,000.00	25,165.88	38,000.00	31,115.47	38,000.00	\$0.00	0.00%		
52011	25-910-000	MEMBERSHIPS	1,000.00	1,616.01	1,000.00	2,061.66	2,000.00	\$1,000.00	100.00%		
52020	25-910-000	MILEAGE & MEETINGS	1,500.00	88.28	1,500.00	41.81	1,500.00	\$0.00	0.00%		
52023	25-910-000	UNIFORMS/CLOTHING	8,000.00	5,991.85	8,000.00	5,775.59	8,000.00	\$0.00	0.00%		
52024	25-910-000	MEAL ALLOWANCE	4,000.00	2,076.43	4,000.00	1,093.87	4,000.00	\$0.00	0.00%		
52025	25-910-000	MISCELLANEOUS	40,000.00	5,429.50	40,000.00	3,405.68	40,000.00	\$0.00	0.00%		
52027	25-910-000	LEASES - PROPERTY	790.00	787.62	790.00	799.83	790.00	\$0.00	0.00%		
52034	25-910-000	BANK SERVICE CHARGES	1,300.00	1,068.23	1,300.00	678.23	1,200.00	-\$100.00	-7.69%		
52047	25-910-000	CONTINGENCIES	150,000.00	0.00	150,000.00	5,647.68	77,500.00	-\$72,500.00	-48.33%		
52061	25-910-000	UTILITIES - HYDRO	3,581.00	3,700.77	3,582.00	2,855.40	3,500.00	-\$82.00	-2.29%		
52062	25-910-000	UTILITIES - WTR/SWR	400.00	434.10	400.00	364.43	400.00	\$0.00	0.00%		
53000	25-910-000	OUTSIDE CONSULTING	5,000.00	71,163.56	15,400.00	10,035.85	43,000.00	\$27,600.00	179.22%		
54000	25-910-000	OUTSIDE CONTRACTS	135,850.00	112,462.84	96,468.00	121,165.69	96,468.00	\$0.00	0.00%		
54010	25-910-000	CNTRCT-ELECTRICAL	0.00	469.10	0.00	0.00	0.00	\$0.00	0.00%		
54012	25-910-000	CNTRCT-UTILITY CUTS	225,000.00	194,257.83	225,000.00	128,959.85	275,000.00	\$50,000.00	22.22%		
54031	25-910-000	CNTRCT - LEAK DETECTION PRGM	2,500.00	793.73	2,500.00	0.00	2,500.00	\$0.00	0.00%		
55004	25-910-000	AUDIT FEES	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0.00	0.00%		
56002	25-910-000	FUEL - VEHICLES	64,345.00	70,910.03	64,345.00	60,472.04	65,000.00	\$655.00	1.02%		
56025	25-910-000	WATER PURCHASES	4,540,770.00	4,804,115.16	4,499,576.00	4,444,845.90	4,808,378.00	\$308,802.00	6.86%		
58001	25-910-000	INTERDEPT TRANSFERS	1,086,776.00	1,023,519.30	1,080,946.00	1,103,184.10	1,163,248.00	\$82,302.00	7.61%		
58003	25-910-000	INTER PROJ TRANSFERS	0.00	83.11	0.00	0.00	0.00	\$0.00	0.00%		
58020	25-910-000	TRANSFER TO CAPITAL	1,103,506.00	1,103,506.00	1,603,506.00	1,603,100.00	1,603,100.00	-\$406.00	-0.03%		
58050	25-910-000	TRANSFER TO RESERVES	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	\$0.00	0.00%		
58060	25-910-000	PRIOR YEARS DEFICIT	0.00	0.00	0.00	0.00	0.00	\$0.00	0.00%		
58090	25-910-000	DEBT CHGS - INTEREST	103,217.00	103,216.42	78,320.00	79,918.81	109,480.00	\$31,160.00	39.79%		
58091	25-910-000	DEBT CHGS - PRINCIPAL	834,882.00	834,882.18	708,505.00	708,504.87	677,959.00	-\$30,546.00	-4.31%		
58092	25-910-000	OTHER DEBT INTEREST	0.00	-11,196.97	0.00	-26,712.28	0.00	\$0.00	0.00%		
<b>Total Expenditures</b>			<b>10,474,262.00</b>	<b>10,534,732.95</b>	<b>10,896,078.00</b>	<b>10,363,279.16</b>	<b>11,317,538.00</b>	<b>\$421,460.00</b>	<b>3.87%</b>		
<b>Net Expenditures</b>			<b>0.00</b>	<b>-281,608.90</b>	<b>0.00</b>	<b>374,497.14</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>		



## OPERATING BUDGET

			2016	2016	2017	2017	2018	2016 vs 2017 Budget		
			Budget	Actual	Budget	Actual	Budget	Increase/ (Decrease)		
								\$	%	
<b>Department: 330 WASTEWATER</b>										
<b>Revenue</b>										
31049	30-330-000	WATER WASTEWATER CONST FEE	13,000.00	15,180.00	13,000.00	17,940.00	13,000.00	\$0.00	0.00%	
31050	30-330-000	SWR UNMETERED FIXED	0.00	539.49	556.00	135.87	0.00	-\$556.00	-100.00%	
31052	30-330-000	SWR METERED FIXED	3,908,419.00	3,916,116.78	4,069,813.00	3,747,875.59	4,207,963.00	\$138,150.00	3.39%	
31053	30-330-000	SWR METERED FLOWS	10,379,196.00	10,650,747.55	10,654,110.00	9,695,900.66	10,553,922.00	-\$100,188.00	-0.94%	
31054	30-330-000	WATER/WASTE REVENUE LOSS	-3,500.00	-351.66	-3,500.00	-1,466.99	-3,500.00	\$0.00	0.00%	
31061	30-330-000	PENALTY	113,000.00	131,462.43	120,000.00	106,557.07	120,000.00	\$0.00	0.00%	
32039	30-330-000	FEE/SC - EXTRNL SERVICES	52,200.00	48,400.00	52,200.00	93,944.00	52,200.00	\$0.00	0.00%	
<b>Total Revenue</b>			<b>14,462,315.00</b>	<b>14,762,094.59</b>	<b>14,906,179.00</b>	<b>13,660,886.20</b>	<b>14,943,585.00</b>	<b>\$37,406.00</b>	<b>0.25%</b>	
<b>Expenditures</b>										
51001	30-330-000	SALARIES/WAGES	380,000.00	479,630.19	492,457.00	438,338.22	522,500.00	\$30,043.00	6.10%	
51002	30-330-000	OTHER WAGES	0.00	640.18	0.00	-4,432.98	0.00	\$0.00	0.00%	
51004	30-330-000	PART-TIME	13,335.00	19,887.31	14,082.00	25,987.69	15,000.00	\$918.00	6.52%	
51010	30-330-000	OVERTIME	28,000.00	27,282.77	28,191.00	15,520.71	28,000.00	-\$191.00	-0.68%	
51020	30-330-000	EMPLOYEE BENEFITS	172,825.00	280,694.60	211,325.00	269,755.97	245,450.00	\$34,125.00	16.15%	
52002	30-330-000	POSTAGE	38,000.00	34,130.35	38,000.00	32,135.42	40,000.00	\$2,000.00	5.26%	
52003	30-330-000	OPERATING EQUIP/SUPPLIES	120,000.00	169,110.69	110,000.00	51,466.40	110,000.00	\$0.00	0.00%	
52004	30-330-000	EQUIPMENT RENTALS	0.00	0.00	0.00	710.29	0.00	\$0.00	0.00%	
52005	30-330-000	ADVERTISING	600.00	508.80	0.00	0.00	0.00	\$0.00	0.00%	
52010	30-330-000	PROFESSIONAL DEVELOPMENT	5,000.00	3,004.16	5,000.00	1,342.30	5,000.00	\$0.00	0.00%	
52020	30-330-000	MILEAGE & MEETINGS	200.00	46.02	200.00	0.00	200.00	\$0.00	0.00%	
52023	30-330-000	UNIFORMS/CLOTHING	5,000.00	3,310.49	5,000.00	3,001.31	5,000.00	\$0.00	0.00%	
52024	30-330-000	MEAL ALLOWANCE	2,200.00	1,463.39	2,200.00	469.16	2,200.00	\$0.00	0.00%	
52025	30-330-000	MISCELLANEOUS	40,000.00	6,626.85	40,000.00	4,830.87	40,000.00	\$0.00	0.00%	
52027	30-330-000	LEASE - PROPERTY	0.00	203.52	0.00	101.76	0.00	\$0.00	0.00%	
52047	30-330-000	CONTINGENCIES	150,000.00	0.00	150,000.00	5,647.68	77,500.00	-\$72,500.00	-48.33%	
52060	30-330-000	UTILITIES - HEAT	1,000.00	787.13	1,000.00	780.50	1,000.00	\$0.00	0.00%	
52061	30-330-000	UTILITIES - HYDRO	5,371.00	4,638.96	5,500.00	4,031.93	5,500.00	\$0.00	0.00%	
52062	30-330-000	UTILITIES - WTR/SWR	575.00	615.21	575.00	516.24	575.00	\$0.00	0.00%	
53000	30-330-000	OUTSIDE CONSULTING	0.00	59,431.36	20,470.00	10,066.40	21,000.00	\$530.00	2.59%	
54000	30-330-000	OUTSIDE CONTRACTS	136,300.00	142,182.88	150,000.00	146,819.85	150,000.00	\$0.00	0.00%	

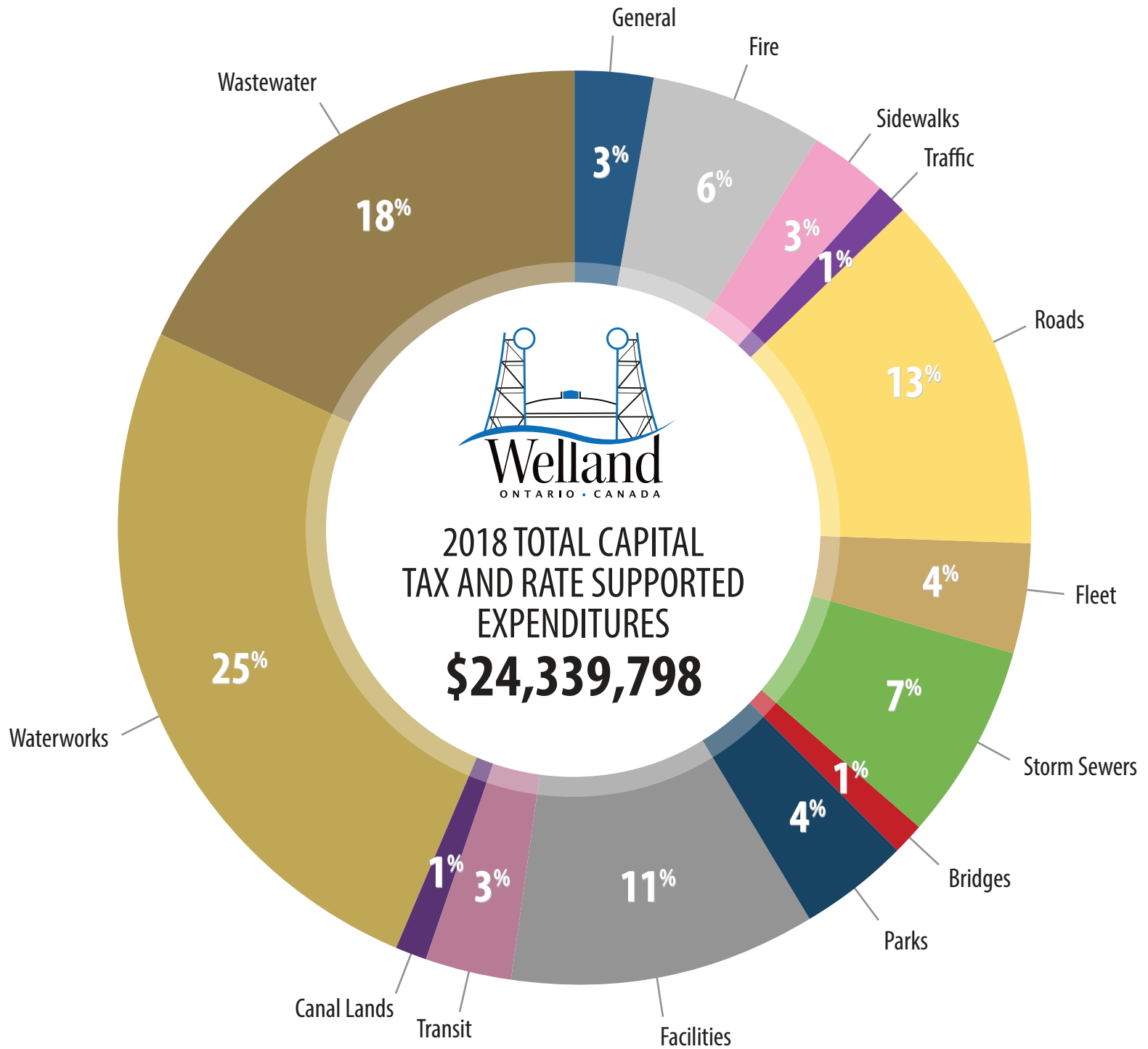
## OPERATING BUDGET

			2016 Budget	2016 Actual	2017 Budget	2017 Actual	2018 Budget	2016 vs 2017 Budget Increase/ (Decrease)		
								\$	%	
<b>Department:</b>	<b>330</b>	<b>WASTEWATER</b>								
54003	30-330-000	CNTRCT-WEED CUTTING	0.00	7.34	0.00	0.00	0.00	\$0.00	0.00%	
54010	30-330-000	CNTRCT - ELECTRICAL	0.00	469.10	0.00	0.00	\$0.00	0.00%		
54012	30-330-000	CNTRCT - UTILITY CUTS	225,000.00	194,257.82	225,000.00	128,959.87	275,000.00	\$50,000.00	22.22%	
54033	30-330-000	CNTRCT - SAN SWR CCTV	150,000.00	143,280.16	150,000.00	143,982.35	150,000.00	\$0.00	0.00%	
55004	30-330-000	AUDIT FEES	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	\$0.00	0.00%	
56002	30-330-000	FUEL - VEHICLES	29,723.00	22,319.97	29,723.00	15,320.36	29,723.00	\$0.00	0.00%	
56003	30-330-000	LICENCE RENEWALS	0.00	81.50	0.00	0.00	\$0.00	0.00%		
56023	30-330-000	SEWAGE FLOW TREATMENT	10,172,257.00	9,464,078.86	9,992,344.00	9,081,962.92	9,889,566.00	-\$102,778.00	-1.03%	
58001	30-330-000	INTERDEPT TRANSFERS	915,265.00	869,271.68	915,164.00	919,021.21	963,572.00	\$48,408.00	5.29%	
58020	30-330-000	TRANSFER TO CAPITAL	1,214,348.00	1,214,348.00	1,714,348.00	1,714,020.00	1,714,020.00	-\$328.00	-0.02%	
58050	30-330-000	TRANSFER TO RESERVES	80,000.00	80,000.00	80,000.00	80,000.00	80,000.00	\$0.00	0.00%	
58090	30-330-000	DEBT CHGS - INTEREST	77,208.00	77,208.14	74,815.00	59,326.33	84,388.00	\$9,573.00	12.80%	
58091	30-330-000	DEBT CHGS - PRINCIPAL	497,108.00	497,107.44	447,785.00	383,124.62	485,391.00	\$37,606.00	8.40%	
58092	30-330-000	OTHER DEBT INTEREST	0.00	-2,812.34	0.00	-18,294.34	0.00	\$0.00	0.00%	
<b>Total Expenditures</b>			<b>14,462,315.00</b>	<b>13,796,812.53</b>	<b>14,906,179.00</b>	<b>13,517,513.04</b>	<b>14,943,585.00</b>	<b>\$37,406.00</b>	<b>0.25%</b>	
<b>Net Expenditures</b>			<b>0.00</b>	<b>-965,282.06</b>	<b>0.00</b>	<b>-143,373.16</b>	<b>0.00</b>	<b>\$0.00</b>	<b>0.00%</b>	

**CAPITAL**

**BUDGET**

**2018**



**2018 FINAL CAPITAL BUDGET  
AS AT December 19, 2017**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
CANAL LANDS	124,000			124,000					
FACILITIES	2,621,000			166,000	250,000	CH	100,000	CS	620,000
							1,485,000	OTHER	
FIRE	1,360,000			180,000	180,000	F			1,000,000
FLEET	854,575			226,575	117,000	FL			511,000
GENERAL	709,200			484,000	125,200	OS	100,000	CS	
PARKS	975,000			385,000	300,000	SC	13,000	DC	277,000
ROADWAYS	3,141,581	506,322	FGT	650,555			148,400	DC	450,000
		461,652	OCIF-A						
		602,285	OCIF-F						
		266,667	SCF				55,700	D	
SIDEWALKS	930,000	100,000	SCF	430,000					100,000
		300,000	FGT						
STORM SEWERS	1,810,000	112,500	FCM	457,500			550,000	MASS	75,000
		500,000	SCF				15,000	DC	
							100,000	CS	
TRAFFIC	146,000			124,000	22,000	PR			
TRANSIT	792,000	665,000	PGT	127,000					
BRIDGES & CULVERTS	150,000								150,000
<b>TOTAL 2018 CAPITAL BUDGET</b>	<b>13,613,356</b>	<b>3,514,426</b>		<b>3,354,630</b>	<b>994,200</b>		<b>2,567,100</b>		<b>3,183,000</b>
<b>2017 CAPITAL BUDGET</b>	<b>18,116,744</b>	<b>4,056,470</b>		<b>3,204,630</b>	<b>615,500</b>		<b>3,041,144</b>		<b>7,199,000</b>

**FOOTNOTE:**

DC DEVELOPMENT CHARGES

D DEVELOPER

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**2018 FINAL CAPITAL BUDGET  
AS AT December 19, 2017**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b>CANAL LANDS</b>									
IMPROVEMENTS TO ROWING COURSE	9,000			9,000					
CANAL TRAIL IMPROVEMENTS	75,000			75,000					
2 ACCESS POINTS ALONG WATERWAY	40,000			40,000					
<b>TOTAL CANAL LANDS</b>	<b>124,000</b>			<b>124,000</b>					
<b>FACILITIES</b>									
POOL RATIONALIZATION STUDY	10,000			10,000					
COURTHOUSE THIRD FLOOR ROOF REPLACEMENT & DUCT WORK IMPROVEMENTS	250,000				250,000	CH			
SERVICE CENTRE FUEL PUMPS	25,000			25,000					
SERVICE CENTRE ROOF REPLACEMENT PHASE 1	250,000								250,000
WIFC TIMING TOWER WATERPROOFING & DRAINAGE IMPROVEMENTS	321,000			71,000					250,000
WATER STATION ROAD SURFACE UPGRADES	25,000			25,000					
SERVICE CENTRE LOADING DOCK UPGRADES	35,000			35,000					
GLASS PROTECTIVE WALL - CIVIC SQUARE/LIBRARY	20,000								20,000
CIVIC SQUARE PLAZA REVITALIZATION PHASE 1	200,000						100,000	CS	100,000
2018 YOUNGS SPORTSPLEX CAPITAL	1,485,000						1,485,000	OTHER	
<b>TOTAL FACILITIES</b>	<b>2,621,000</b>			<b>166,000</b>	<b>250,000</b>		<b>1,585,000</b>		<b>620,000</b>
<b>FIRE</b>									
NEW FIRE STN - STN #1 DESIGN FEES PHASE 1 OF 2	1,000,000								1,000,000
REPLACE THERMAL IMAGING CAMERA (TIC)	80,000			80,000					
REPLACE EXPIRED PPE BUNKER GEAR	120,000				120,000	F			
REPLACE SUV VEHICLES	120,000			100,000	20,000	F			
CAN AM DEFENDER RESCUE ATV & TRAILER	40,000				40,000	F			
<b>TOTAL FIRE</b>	<b>1,360,000</b>			<b>180,000</b>	<b>180,000</b>				<b>1,000,000</b>
<b>FLEET</b>									
FLEET REPLACEMENT 2018	854,575			226,575	117,000	FL			511,000
<b>TOTAL FLEET</b>	<b>854,575</b>			<b>226,575</b>	<b>117,000</b>				<b>511,000</b>

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**2018 FINAL CAPITAL BUDGET  
AS AT December 19, 2017**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b>GENERAL</b>									
COMPUTER EQUIPMENT	154,000			154,000					
GREEN ENERGY PROJECTS	150,000			150,000					
DEVELOPMENT CHARGES BACKGROUND STUDY	80,000			80,000					
PHASE 1 IMPLEMENTATION OF IMPROVEMENTS - CANAL LANDS	100,000			100,000					
INVENTORY REPLACEMENT SYSTEM (BAR CODING)	100,000						100,000	CS	
CITYVIEW SOFTWARE	125,200				125,200	OS			
<b>TOTAL GENERAL</b>	<b>709,200</b>			<b>484,000</b>	<b>125,200</b>		<b>100,000</b>		
<b>PARKS</b>									
TREE REMOVAL - (EAB) - CITY TREES	150,000			150,000					
TREE REMOVAL (EAB) - CANAL TRAILS PHASE LLL	150,000			150,000					
WOODLAWN CEMETERY EXPANSION PHASE 3	200,000								200,000
MEMORIAL PARK - PHASE 1 OF 7	390,000				300,000	SC	13,000	DC	77,000
CHIPPAWA PARK CENOTAPH REPAIRS	35,000			35,000					
RECREATION & CULTURE MASTER PLAN	50,000			50,000					
<b>TOTAL PARKS</b>	<b>975,000</b>			<b>385,000</b>	<b>300,000</b>		<b>13,000</b>		<b>277,000</b>
<b>ROADWAYS</b>									
ROAD RESURFACING PROGRAM	324,525	60,588	FGT						
EDGAR/ELGIN AREA ROADWORK	400,622	263,937	OCIF-A						
MERRITT ST ROAD RECONSTRUCTION	300,000	266,667	SCF	133,955					300,000
SOUTH PELHAM RD - SPARROW PH2	30,000						30,000	DC	
GAISER ROAD - SPARROW PH2	42,000			2,100			39,900	DC	
GAISER ROAD - SPARROW PH3	85,700			1,500			55,700	D	
							28,500	DC	
SURFACE ASPHALT FOLLOWING CAPITAL PROJECTS	163,000			163,000					
ROADS NEEDS STUDY	50,000						50,000	DC	
ASSET MANAGEMENT PLANNING ROADS	15,000			15,000					

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AS AT December 19, 2017**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
AQUEDUCT STREET NORTH ROADWORK	1,245,734	445,734	FGT						
		602,285	OCIF-F						
		197,715	OCIF-A						
PINE STREET ROAD REPLACEMENT	150,000			150,000					
SURFACE TREATMENT PROGRAM	75,000			75,000					
CRACK SEALING PROGRAM	100,000			100,000					
ASPHALT PATCHING	150,000								150,000
MUNICIPAL STANDARDS UPDATE	10,000			10,000					
<b>TOTAL ROADWAYS</b>	<b>3,141,581</b>	<b>1,836,926</b>		<b>650,555</b>			<b>204,100</b>		<b>450,000</b>
<b><u>SIDEWALKS</u></b>									
EDGAR/ELGIN AREA SIDEWALK REPLACEMENT	150,000	100,000	SCF	50,000					
MERRITT STREET SIDEWALK REPLACEMENT	80,000			80,000					
AQUEDUCT ST NORTH SIDEWALK	150,000	30,000	FGT	120,000					
PINE STREET SIDEWALK REPLACEMENT	50,000			50,000					
CONDITION RELATED SIDEWALK REPLACEMENTS	300,000	270,000	FGT	30,000					
MISSING SIDEWALK LINK	200,000			100,000					100,000
<b>TOTAL SIDEWALKS</b>	<b>930,000</b>	<b>400,000</b>		<b>430,000</b>					<b>100,000</b>
<b><u>STORM SEWERS</u></b>									
MUNICIPAL STANDARDS UPDATE	10,000			10,000					
EDGAR/ELGIN AREA STORM SEWER	750,000	500,000	SCF	60,000			100,000	CS	75,000
							15,000	DC	
BROWNS TAP DRAIN	800,000			250,000			550,000	MASS	
SOUTH PELHAM POND RETROFIT	50,000			50,000					
SWM POND SIZING ANALYSIS (CLIMATE)	150,000	112,500	FCM	37,500					
SWM POND CLEANING	50,000			50,000					
<b>TOTAL STORM SEWERS</b>	<b>1,810,000</b>	<b>612,500</b>		<b>457,500</b>			<b>665,000</b>		<b>75,000</b>

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AS AT December 19, 2017**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b>TRAFFIC</b>									
TRAFFIC CONTROL HARDWARE	40,000			40,000					
GATEWAY SIGNS REPLACEMENTS	24,000			24,000					
CYCLING INFRASTRUCTURE	10,000			10,000					
STREETLIGHTING - REPLACEMENT OF WIRING AND POLES	20,000			20,000					
RAILWAY CROSSING SAFETY AUDIT STUDY	30,000			30,000					
PAY & DISPLAY MACHINE/PAY BY PHONE SOFTWARE REPLACEMENT	22,000				22,000	PR			
<b>TOTAL TRAFFIC</b>	<b>146,000</b>			<b>124,000</b>	<b>22,000</b>				
<b>TRANSIT</b>									
BUS WASH CURTAIN	7,000			7,000					
ENGINES, TRANSMISSIONS, BODY WORK	80,000		PGT	80,000					
TRIM UNITS FOR FARE BOXES	150,000	150,000	PGT						
MAINTENANCE YARD ENHANCEMENTS	340,000	340,000	PGT						
FIVE AVL (AUTOMATIC VEHICLE LOCATORS)	50,000	50,000	PGT						
TWO SHUTTLE CARS	40,000			40,000					
ACCESSIBILITY	50,000	50,000	PGT						
10 BIKE RACKS	25,000	25,000	PGT						
ON BOARD VIDEO SURVEILLANCE SYSTEM	50,000	50,000	PGT						
<b>TOTAL TRANSIT</b>	<b>792,000</b>	<b>665,000</b>		<b>127,000</b>					
<b>BRIDGES &amp; CULVERTS</b>									
AQUEDUCT WEST PORTAL PEDESTRIAN DECK REMOVAL	150,000								150,000
<b>TOTAL BRIDGES &amp; CULVERTS</b>	<b>150,000</b>								<b>150,000</b>

**FOOTNOTE:**

DC DEVELOPMENT CHARGES

D DEVELOPER

FGT FEDERAL GAS TAX

OCIF-F Ontario Community Infrastructure Funding Formula Based

OCIF-A Ontario Community Infrastructure Funding Application Based

PGT PROVINCIAL GAS TAX

CS COST SHARING

F FIRE RESERVE

FL FLEET RESERVE FUND

SC SPORTS & CULTURE INFRASTRUCTURE RESERVE

SCF SMALL COMMUNITIES FUNDING

CH COURTHOUSE MAINTENANCE RESERVE

MASS MUNICIPAL ASSESSMENTS

OS OPERATING SURPLUS

OTHER OTHER FUNDING

**2018 FINAL CAPITAL BUDGET  
AS AT December 19, 2017**

FUNCTION	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES
WASTEWATER	4,367,020	800,000	SCF	1,714,020			987,000 23,000	CS DC	843,000
WATERWORKS	6,359,422	800,000 806,322	SCF FGT	1,603,100					3,150,000
<b>TOTAL 2018 CAPITAL BUDGET</b>	<b>10,726,442</b>	<b>2,406,322</b>		<b>3,317,120</b>			<b>1,010,000</b>		<b>3,993,000</b>
<b>2017 CAPITAL BUDGET</b>	<b>9,147,146</b>	<b>3,762,526</b>		<b>3,317,120</b>			<b>895,000</b>		<b>1,172,500</b>

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AS AT December 19, 2017**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b><u>WASTEWATER</u></b>									
POLLUTION CONTROL PLAN	200,000			50,000			100,000	CS	50,000
MUNICIPAL STANDARDS UPDATE	10,000			10,000					
MARGERY STREET SEWER REPLACEMENT	375,000						32,000	CS	343,000
EDGAR/ELGIN AREA SANITARY SEWER SEPARATION	1,200,000	800,000	SCF	400,000					
CSO & SEWER SYSTEM FLOW LEVEL MONITORING	200,000			72,000			120,000	CS	
LINCOLN & COVENTRY OVERFLOWS	75,000			27,000			8,000	DC	
EVELYN DITCH MONITORING	150,000			60,000			45,000	CS	
ASSET MANAGEMENT PLANNING WW	15,000			15,000			3,000	DC	
NELLES ROAD SANITARY	375,000			375,000			90,000	CS	
PRINCE CHARLES DR SEWER SEPARATION	1,000,000			450,000			400,000	CS	150,000
NIAGARA STREET SANITARY SEWER DESIGN	37,500			37,500					
CATCHBASIN SEPARATION WORK	185,508			93,508			80,000	CS	
PRIVATE SIDE I/I ABATEMENT	200,000			80,000			12,000	DC	
FLEET REPLACEMENTS	44,012			44,012			120,000	CS	
SEWER LINING/REHABILITATION	300,000								300,000
<b>TOTAL WASTEWATER</b>	<b><u>4,367,020</u></b>	<b><u>800,000</u></b>		<b><u>1,714,020</u></b>			<b><u>1,010,000</u></b>		<b><u>843,000</u></b>

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Application Based

**2018 FINAL CAPITAL BUDGET  
AS AT December 19, 2017**

Project Title	TOTAL CAPITAL COST	GOVERNMENT SUBSIDY	CODE	CAPITAL CONTRIBUTION FROM OPERATING BUDGET	CAPITAL CONTRIBUTION FROM RESERVES & RESERVE FUNDS	CODE	OTHER FUNDING	CODE	DEBENTURES FUNDING
<b><u>WATERWORKS</u></b>									
FLEET EQUIPMENT	66,035			66,035					
MARGERY STREET-WATERMAIN REPLACEMENT	375,000								375,000
EDGAR/ELGIN AREA WATERWORKS	1,200,000	800,000	SCF	400,000					
HUNTER'S POINT BOOSTER STATION	450,000			64,500					385,500
NELLES ROAD WATERMAIN	375,000			75,000					300,000
MERRITT ST WATERMAIN ABANDON & SERVICE REPLC	325,000			125,000					200,000
ASSET MANAGEMENT PLANNING WATER	15,000			15,000					
DISTRICT METER INSTALLATIONS	130,000			30,000					100,000
AQUEDUCT STREET NORTH WATERMAIN REPLACEMENT	657,065	556,000	FGT	101,065					
PINE STREET WATERMAIN REPLACEMENT	300,000			100,000					200,000
NIAGARA ST WATERMAIN REPLACEMENT DESIGN	37,500			37,500					
LEAD SERVICE REPLACEMENT (CITY SIDE)	100,000			100,000					
CAST IRON WATERMAIN REPLACEMENT PROGRAM	1,968,822	250,322	FGT	129,000					1,589,500
DEAD-END RE-CHLORINATION STATION	150,000			150,000					
WATER METER REPLACEMENTS	200,000			200,000					
MUNICIPAL STANDARDS UPDATE	10,000			10,000					
<b>TOTAL WATERWORKS</b>	<b><u>6,359,422</u></b>	<b><u>1,606,322</u></b>		<b><u>1,603,100</u></b>					<b><u>3,150,000</u></b>

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